



CITY OF TRACY
 FINANCIAL PLAN
 2016-17 & 2017-18



▲ Think Inside The Triangle ▲

City of Tracy, California

FINANCIAL PLAN

FISCAL YEARS 2016/17 & 2017/18

Prepared by

Administrative Services Department

June 2016

City Council

Michael Maciel

Mayor

Robert Rickman

Mayor Pro Tem

Mary Mitracos

Council Member

Veronica Vargas

Council Member

Nancy Young

Council Member

Other Elected Officials

Raymond McCray

City Treasurer

City of Tracy, California

FINANCIAL PLAN

FISCAL YEARS 2016/17 AND 2017/18

Troy S. Brown
City Manager

Stephanie Garrabrant-Sierra
Assistant City Manager

Bill Sartor
City Attorney

V. Rachelle McQuiston
Administrative Services Director

Other Department Heads

Larry Esquivel
Chief of Police

Randall Bradley
Fire Chief

Andrew Malik
Development Services Director

Don Scholl
Public Works Director

Andre Pichly
Parks & Recreation Director

Kul Sharma
Utilities Director

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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For the Fiscal Year Beginning

July 1, 2015

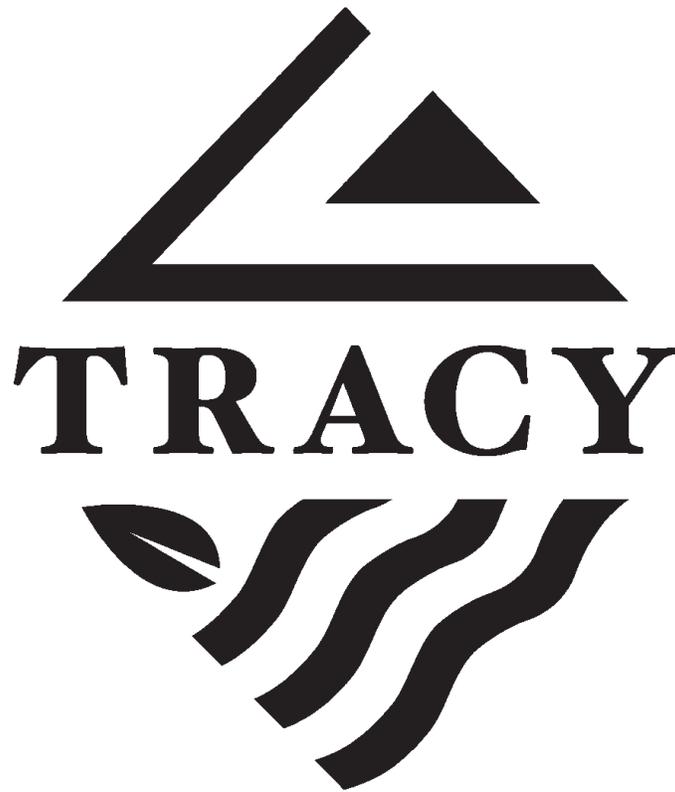
Executive Director

The Government Finance Officer Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Tracy, California for its annual budget for fiscal year beginning July 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Budget Message



Think Inside the Triangle™



June 7, 2016

Honorable Mayor and City Council:

I am pleased to provide you with a recommended Fiscal Year (FY) 2016/17 & 2017/18 two year Financial Plan and 2016-2021 capital improvement program for the City of Tracy. This spending plan represents the City's first ever two-year budget cycle and reflects our commitment to provide a high level of service to our residents, while providing a platform for a continued forward focus on the City's long-term financial viability. Given that this is the first two-year Financial Plan prepared by the City, an emphasis will be placed on FY 2016/17. Staff will return to the City Council at the end of the fiscal year to make adjustments to the FY 2017/18 budget and request appropriations for that year.

SUMMARY:

The plan places significant investment in key areas the City underfunded as it weathered the economic recession of 2007-2009, the greatest economic downturn since the Great Depression. The City's biggest asset, its employees, contributed mightily back to the organization during the recession by forgoing raises and cost-of-living adjustments. Basic municipal service levels however remained constant in public works and public safety, and residents benefitted from a responsive, nimble City.

Many services were eliminated or consolidated in an attempt to align resources with expenditures. The FY 2016-18 Financial Plan continues our investment in taking a prudent approach to restoring organizational resources to provide a sustainable pathway forward in service delivery, as well as making further investment into the City's infrastructure which is certainly showing signs of aging.

Although Tracy has seen significant economic activity as we exit the recession, there are still challenges ahead for the City. The 2016-2018 Financial Plan is the first budget not buoyed with Measure E. Adopted in 2009 as a measure designed to preserve core services, Measure E performed exactly as predicted and preserved services that would have suffered during the recession. The success of Measure E also provided the City an opportunity to restore its reserve balances which play a key role in the long term financial viability of the City. Reserves balances equal approximately \$33.6 million, a healthy amount against a projected \$54.6 million general fund budget. The challenges facing Tracy are similar to those facing other cities across the state, such as uncontrollable rising expenses in the face of modest revenues to meet those needs. However, the expiration of Measure E on March 30, 2015 presents a unique challenge for Tracy.

The proposed FY 2016/17 financial plan totals reflect \$257.4 million in revenues and \$221.1 million in expenditures. Revenues increased \$40.2 million and expenditures increased \$32.8 million (18.5% and 17.4% respectively), compared to the FY 2015/16 adopted budget. The size of the increase in revenue primarily reflects a large increase in the amount of Grants to be

received next year. The size of the increase in expenditures primarily reflects a large increase in the Capital Budget, most of which is in the Water and Sewer Improvements Category.

The proposed FY 2016/17 General Fund budget totals \$54.6 million and the City's Capital budget totals \$66.3 million. Proposed FY 2016/17 General Fund budget is structurally imbalanced, and proposes the use of approximately \$3.8 million from Unallocated Fund Balance. The use of these reserves will bring the year end estimated General Fund reserves to \$29.4 million.

The deficit is largely caused by rising personnel costs, generated through newly negotiated MOU's which invests in our employees, our most important asset. As previously mentioned employees had either foregone or not received cost-of-living adjustments since 2009. Not investing in this precious resource is not a sustainable model for the long-term success of the organization given that the employees made significant contributions to the City when it needed it the most.

The City is also riding the wave of a growth uptick in the economy. Development activity is at a level that is outpacing available resources. The organization as structured is well-fit to be lean and responsive as required during a recession, however it is dependent on the use of outside resources to assist with workflow, particularly in Development Services. In 2015 Department heads and senior managers held a two-day retreat to develop a five-year strategy for moving the City forward to restore and bolster crucial staff levels and services. During the retreat, each Department presented a plan to address immediate staffing needs, identify gaps in current services, and also explored how to enhance services in ways that would minimally impact our General Fund.

In those areas where sustained growth patterns and workflows exists, the financial plan adds resources and eliminates consulting services to provide in-house services, consistent with the five-year plan presented to the City Council. A continued investment is made into public safety as well. Battalion Chiefs in the Fire Department have been added to enhance the span of control and responsiveness of the department. The budget augmentations are described in greater detail later in this transmittal letter..

The financial plan should be viewed in two ways. On one hand, the future is exciting and holds a great deal of promise due to the resurgence in development activity reflective of the City's economic recovery. The continued development of the International Park of Commerce (IPC) is exceeding growth projections. Both the 1,000,000 sq. ft. Medline and the 651,000 FedEx facilities will begin operations this year. Smuckers is also under construction in the IPC with a 403,000 sq ft facility and a tenant has been identified for the 1,000,000 sq. ft spec building. These facilities will add hundreds of jobs to the City as well as enhance property taxes from the IPC.

Several residential developments (such as the Ellis project and Tracy Hills) are underway which demonstrates continuance of a healthy real estate recovery. The housing market remains active with a number of projects in the pipeline which will add more residents in the City. The age-restricted Ponderosa project at the corner of Valpico and Lammers will add 600 single family homes at full build out. The Rocking Horse project just south of Kimball will add another 226 homes. Adding to the City's diverse housing stock the Aspire II, Grantline and Valpico apartment projects once completed will improve the property tax base of the City. While property tax revenues have not rebounded back to pre-recession levels, they are expected to

improve over the next two years due to improvements in assessed value from the aforementioned projects.

As previously mentioned, while the City's revenue outlook appears promising there are still challenges on the horizon that will require the City's continued diligence in long term financial planning strategies.

1. The expiration of Measure E's ½ cent sales tax removes \$7.5M in sales tax revenues from the general fund. This equates to 31% of projected sales tax revenues. Through a number of consolidations, downsizings and cost shifts the City is positioned well to minimize the immediate impacts to the loss of this resource. However, continued demands on resources through newly completed MOU's with employees, increases of service levels caused by residential growth, as well as uncontrollable rising costs (such as health care and PERS) and operational expenses for community amenities (such as Joe Wilson Pool) the City will continue to have a certain level of tenuousness in the general fund.
2. There is sustained growth in certain areas of the organization such as Community Development. As mentioned above, resources are being added in the financial plan to keep pace with the demands being placed on engineering, planning and building inspection for example. In those cases there are revenues to offset costs required to meet the higher service demand. In other cases such as public works where maintenance staff are being added to address our aging infrastructure and maintain facilities that are coming online this year, sufficient revenues do not exist to offset services needed to maintain existing service levels. As the life cycle of the City's existing assets decline and new infrastructure comes online, the need to maintain infrastructure increases. Because of negotiated property tax sharing agreements which send a larger portion of the City's share of property tax to the County, fewer revenues are available from new development for maintenance and public safety services. This will require a focused direction in addressing the long term fiscal impacts of developing residential projects within newly annexed areas (post 2005) of the City.

The overall approach for FY 2016/17 & 2017/18 Financial Plan was that of a "hold the line" approach. As mentioned, there are certainly signs of an economic recovery, and key investments have been made in our employees. Given the financial challenges that still face the City, activities that add ongoing expenditures to the budget were kept to a minimum. That said, the proposed FY 2016/17 & 2017/18 Financial Plan reflects minimum ongoing and one time augmentations. Proposed augmentations are approximately \$1.3 million; \$.4 million are one-time expenses, and \$.9 million are ongoing operational expenses.

FY 2016/17 CITY BUDGET OVERVIEW

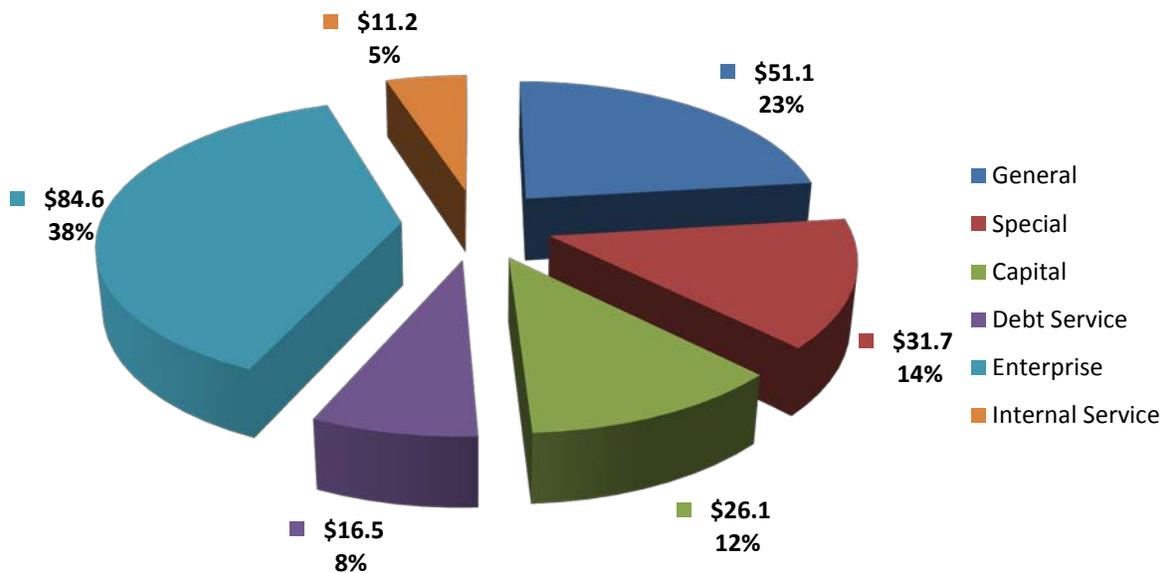
The total FY 2016/17 City expenditure budget is approximately \$221.1 million and is comprised of three components: the Operating Budget (General Fund, Enterprise, Internal Service, and Special Revenue Funds) Capital Budget, and Debt Service Budget.

Total FY 2016/17 City revenues are \$257.4 million and, total proposed expenditures are \$221.1 million. Total revenues increased \$40.2 million and expenditures increased by \$32.8 million

(18.5%) and (17.4%) respectively, compared to the FY 2015/16 adopted budget. As explained above, the revenue increase primarily reflects a large increase in the amount of Grants anticipated to be received next year, and the size of the expenditure increase reflects a large increase in Water and Sewer Capital projects. Revenues and expenditures can vary greatly from year to year as the impact of grants received, and capital projects which are approved in a one year and expensed in another occur.

The chart below reflects the FY 2016/17 total City budget of \$221.1 million:

FY 2016/17 City Expenditure Budget



FY 2016/17 GENERAL FUND BUDGET

The proposed FY 2016/17 General Fund Budget has a structural imbalance of \$3.8 million. This is largely a result of an increase of \$2.5 million in operating costs through negotiated employee contracts and \$1.3 million in augmentations that are described below. The most significant portion of the augmentations is for Battalion Chiefs in the Fire Department which have an annual cost approximately \$600,000. These positions will fall under the cost sharing formula in the South County Fire Authority with the City portion being \$435,136 per year. Unlike with the prior year, however, due to the overall increase in costs, and the loss of Measure E Sales Taxes, the use of \$3.8 million in general fund reserves (from the Measure E Reserve) is proposed to balance the FY 2016/17 budget. Based on current projections, although reserves remain at a relatively healthy level, the City now faces a structural deficit in its General Fund in all future years of the Forecast. Closing this deficit will be a priority as we prepare future year budgets.

FY 2016/17 General Fund Budget Summary

GENERAL FUND SOURCES	
<i>Property Tax</i>	\$19.2
<i>Sales Tax</i>	\$17.7
<i>Temporary Taxes – Measure E</i>	\$0
<i>Other Revenue/Transfers</i>	\$13.9
<i>Transfers In Measure E Reserve</i>	\$3.8
Total Sources	\$54.6M
GENERAL FUND USES	
<i>General Fund Operating Expenses</i>	\$51.1
<i>Debt Service Payments</i>	\$1.2
<i>Capital Projects</i>	\$2.0
<i>General Fund Transfers</i>	\$0.3
TOTAL GENERAL FUND USE	\$54.6M

General Fund Revenues

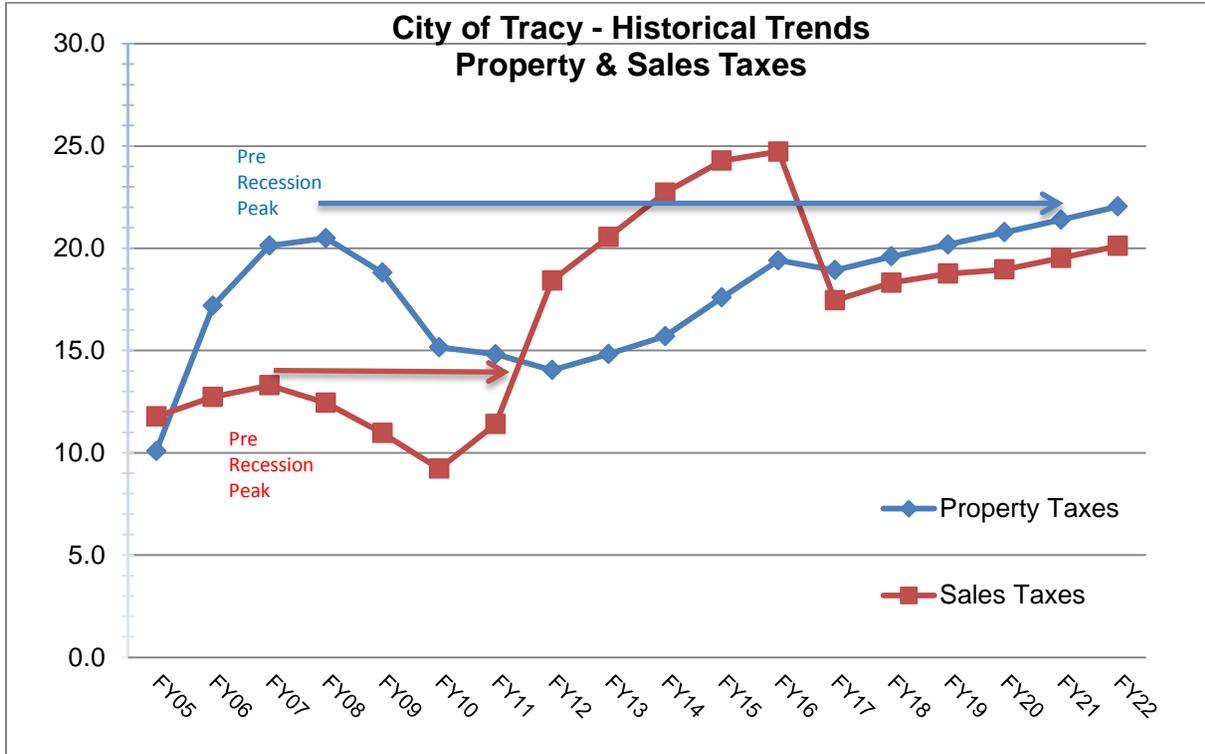
Total FY 2016/17 General Fund revenues of \$50.8 million, and transfers in of \$3.8 million are projected for a total of \$54.6 million. Diversification of sales tax continues to be an important objective so the City can better weather effects of economic cycles and/or legislative changes while still maintaining service levels to core service areas such as public safety and infrastructure maintenance.

Property tax growth has been strong and is expected to reach pre-recession levels within the next three to five years. Several new residential developments are also underway and many others are planned for the future. Future development will also help expand the property tax base; however, property tax revenue for new development is limited due to existing Master Tax Sharing Agreements with the County. On average, the City can expect to receive only 5-cents from every dollar of property tax from future development.

As you can see from the table below, property tax remains lower than pre-recession levels, while sales tax has surpassed peak levels in FY 2006/07.

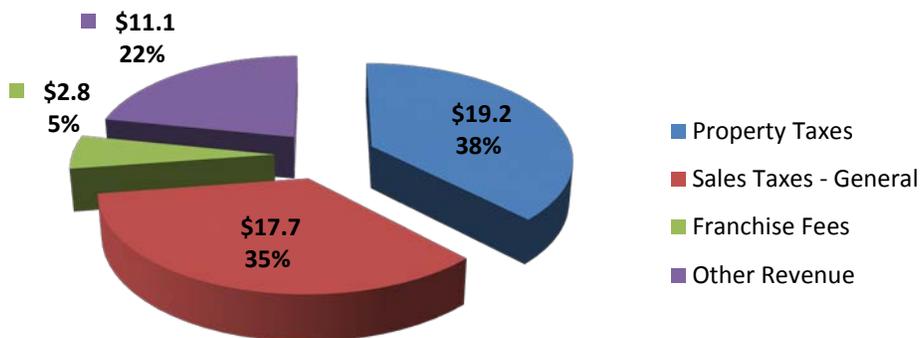
General Fund Revenue History

The chart below reflects the City's key revenue sources. Approximately 74% of General Fund revenue comes from property tax and sales tax.



FY 16/17 General Fund Revenue

\$50.8M

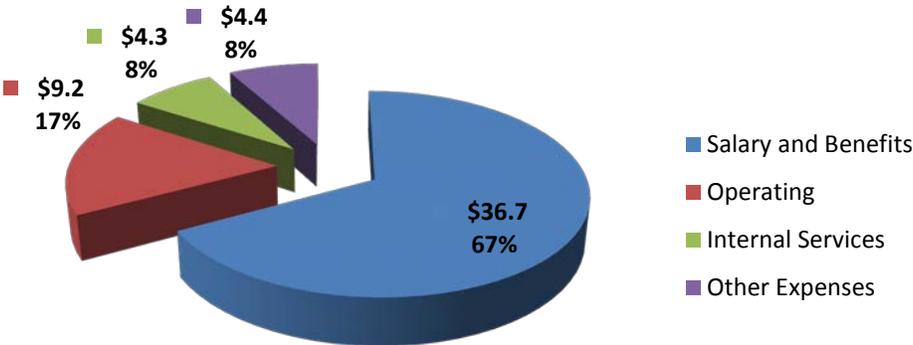


General Fund Expenditures

Total FY 2016/17 General Fund expenditures are \$54.6 million. These expenses are comprised of four major categories: salaries and benefits, internal service charges, debt service, and other operating expenses for supplies and services, which have been adjusted for inflation.

As reflected in the chart below, salaries and benefits continue to be the largest driver of expenditures (67%) of the City’s General Fund operating costs; the budget reflects non-discretionary increases in health care, PERS, and post retirement expenses (conversion of sick leave to reimburse health care premiums).

**FY 16/17 General Fund Expenditures
By Type - \$54.6M**



It is important to once again acknowledge that the cooperation of employee organizations was instrumental in weathering the recession. However, PERS has adopted a 5-year plan to address changes in mortality and to ensure that the retirement plan is 100% funded in 30 years. Under the old method, plans for the state, local governments and non-teaching school employees were projected to be 79% to 86% funded in 30 years. While this change will provide some rate predictability and mitigate future rate spikes should there be heavy investment losses, it will significantly impact the City’s General Fund budget expenditures. PERS increases, coupled with escalations in health care costs will be a budget challenge over the next several years. The table below reflects current and projected PERS costs over the next 6 years:

Estimated PERS Costs by Group

	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
Safety	\$5.8M	\$6.0M	\$6.3M	\$6.6M	\$6.9M	\$6.9M
Miscellaneous	\$4.1M	\$4.4M	\$4.7M	\$5.1M	\$5.5M	\$5.5M
TOTAL	\$9.9M	\$10.4M	\$11.0M	\$11.7M	\$12.4M	\$12.4M

PROPOSED FY 2016/17 GENERAL FUND BUDGET AUGMENTATIONS

Total proposed FY 2016/17 General Fund Budget Augmentations, including one-time costs are approximately \$1.3 million. Taking one-time costs of \$400,000 into consideration, proposed ongoing augmentations are estimated to be \$900,000 as reflected in the table below.

Proposed FY 2016/17 General Fund Budget Augmentations

Proposed FY 2016/17 Budget Augmentations	\$1.3M
Less One-Time Expenses	(\$.4M)
Total Ongoing Budget Augmentations	\$.9M

Ongoing General Fund Budget Augmentations

Of the \$900,000 of ongoing augmentations, approximately \$102,000 relates to quality of life initiatives and \$600,000 is related to public safety. The remaining ongoing augmentations are for miscellaneous items, including but not limited to: increased maintenance for Joe Wilson Pool and special recruitment costs. In regard to the \$400,000 of one time augmentations: \$240,000 is public safety related, \$73,000 is for increased maintenance needs and \$100,000 is for increased technology costs.

The organization has operated in a low resource mode since it required downsizing as part of the recession. There has been a slow, yet strategic approach to restoring resources to a level to efficiently accommodate the workflow in the organization. The Parks and Recreation Department was reestablished in FY 15/16 and consulting contracts have been reduced with the addition of regular full-time staff in those areas with sustained workloads due to the growth in the City.

For FY 2016/17, realizing the investment in our employees through negotiated MOU's only the most critical of service areas are being recommended for augmentation. Those areas are public safety and quality of life. The augmentations have the support of the Senior Leadership Team and were identified through a collaborative process while creating the 5-year staffing plan. Three Battalion Chiefs are being requested to enhance communication between line staff and administration. Battalion Chiefs (\$435,136 annually) handle administrative work such as training, communications, facility and apparatus maintenance. The absence of these key positions in the Fire Department has caused many of these activities to move forward in a non-cohesive manner. Additionally, a Management Analyst in Code Enforcement (\$125,000 annually) is being requested to oversee Case Management, review complaints, assign cases, conduct community and homeless outreach. This addition of this position will improve customer service response times and, increased efficiencies.

GENERAL FUND RESERVES

The City's General Fund Reserves continues to be strong. As of June 30, 2015, the City's total reserves were \$37.6M, of that \$31.5 was spendable. In October of 2014 the City Council adopted a Reserve Policy establishing three Reserve categories:

- General Fund "Measure E" Mitigation Reserve
- General Fund Economic/Budget Stability Reserve
- General Fund Contingency Reserve

Use of the Reserves must be approved by the City Council and repaid over a period to be determined by the City Council at the time of usage approval, with a target repayment period of no more than three years.

General Fund “Measure E” Mitigation Reserve

The “Measure E” Mitigation Reserve is to be used as bridge funding upon the sunset of the Measure E sales tax in FY 2015/16. This temporary reserve is to be used over a multi-year period to mitigate the loss of revenue from the half cent sales tax and allow the City time to transition to the reduced revenue level. The “Measure E” Mitigation Reserve was established at \$7 million as this was estimated to be the peak revenue prior to the measure’s expiration in March 2016. Per discussion at the budget workshop among the City Council, the FY 2016/17 Proposed Budget includes the use of \$3.8 million of this reserve to fund services in public safety and public works.

General Fund Economic/Budget Stability Reserve

The Economic/Budget Stability Reserve is intended to offset revenue/expenditure uncertainty while stabilizing service levels through economic cycles. The Economic/Budget Stability Reserve was established at \$5.8 million with a targeted goal of 10% of the General Fund’s adopted annual budget for expenditures and recurring transfers out.

General Fund Contingency Reserve

The Contingency Reserve funds help mitigates the effects of unanticipated situations such as natural disasters and severe, unforeseen events. **This reserve should be used only in extreme situations.** The Contingency Reserve was established at \$10.6 million with a targeted goal of 20% of the General Fund’s adopted annual budget for expenditures, including recurring transfers out.

The table below shows the Fund Balance and the Reserve Balances expected at 06/30/17.

Projected Impact on Use of Balance & Reserves (By FY21/22)				
Fund Balance & Reserve Balances (Millions)	FY 16/17 Estimated Fund			FY 21/22 Estimated Fund Balance
	Balance	Additions	(Uses)	
Fund Balance	\$8.8	\$5.0	(\$13.8)	\$0.0
Measure "E" Mitigation Reserve	\$3.2		(\$3.2)	\$0.0
Economic/Budget Stability Reserve	\$5.8		(\$5.3)	\$0.5
Contingency/Emergency Reserve	\$11.6		\$0.0	\$11.6
Total Fund Balance & Reserve	\$29.4	\$5.0	(\$22.3)	\$12.1

GENERAL FUND FIVE-YEAR FORECAST

The General Fund Five-Year Forecast spans FY 2016/17 through FY 2022/23 and is based on several key general fund revenue and expenditures assumptions, many of which are determined by established policy, trend analysis from prior years, and/or empirical data provided by consulting and auditing firms.

The five-year financial projections below reflect revenues less expenditures for FY 2015/16 through FY 2021/22.

FIVE-YEAR FORECAST

GENERAL FUND FORECAST	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22
REVENUES	\$58.8M	\$50.8M	\$53.0M	\$53.1M	\$54.1M	\$54.1M	\$55.6M
EXPENDITURES	\$56.7M	\$54.5M	\$53.2M	\$55.4M	\$57.2M	\$59.2M	\$60.9M
REVENUES LESS EXPENDITURES	\$2.1M	(\$3.8M)	(\$.2M)	(\$2.3M)	(\$3.1M)	(\$5.1M)	(\$5.3M)

FY 2015/16 year-end projections assume net resources of \$2.1 million due to consistent growth in Property and Sales Tax growth, along with \$1.5 million in one-time receipts.

Excess expenditures over revenues of \$3.8 million are anticipated for FY 2016/17. Investments in employees with approved three-year agreements along with non-discretionary expenditures continuing to rise, changes in employee health care expenses, adjustments to PERS, have outpaced the Sales Tax and Property Tax growth.

Several revenue opportunities are on the horizon, but cannot be incorporated into the forecast until there is a higher level of certainty as to if and when those projects will occur. In the interim, staff continues to develop revenue enhancement strategies and cost-containment approaches to mitigate assumed future deficits.

Addressing the anticipated future deficits will require diligence. Fortunately, the City does have significant reserves to cushion the revenue loss of Measure E. Closing the deficit of the magnitude projected will require difficult policy decisions and will have impacts on services. In anticipation of the impending deficit, I have initiated a process to begin identifying and analyzing potential ways to create further expenditure reductions, in addition to revenue enhancements that could minimize the total impacts projected from the loss of Measure E. To ensure transparency throughout the financial situation that waits, over the course of the next several months we will engage the community and the council in a dialogue about the structural deficit and to listen about what is important in service delivery for the City.

FY 2016/17 CAPITAL BUDGET OVERVIEW

The total proposed FY 2016/17 Capital Improvement Plan (CIP) is approximately \$164.1 million including carry forward amounts. Of that amount, \$17.2 million is for new projects. There are 161 active previously funded projects and 55 new projects.

This year proposed funding for General Fund (Fund 301) projects totals \$2.1 million. As part of the FY 2016/17 CIP Workshop, Council recommended use of Fund 301 monies to augment one active project: The Joe Wilson Pool – Dr. Powers Park (\$135K), and the following 13 new projects:

- Re-carpet Police Facility (\$110.5K)
- Council Chamber Audio/Visual System Upgrade (\$142.9K)
- Replace Cooling Tower for the Police Facility (\$133K)
- Public Works Renovation Phase 2 (\$180K)
- Community Center Upgrades (\$200K)
- Senior Center Upgrades (\$70K)
- Median Landscape Improvements (\$70K)
- Roof Replacement – Tracy Library (\$232K)
- Basketball and Tennis Court Resurfacing (\$75K)
- Playground Replacement – Larsen Park (\$250K)
- Public Restrooms – Legacy Fields (\$450K)
- Computerized Maintenance Management System (CMMWS) (\$10K)
- Fire Station 97 Repair & Renovation (\$90K)

The proposed Non General Fund projects are as follows:

General Government & Public Safety Facilities	{	• 2 Projects - \$973,730
Traffic Safety	{	• 3 Projects - \$256,250
Water Improvements	{	• 7 Projects - \$1,737,000
Streets & Highways	{	• 9 Projects - \$5,332,650
Wastewater Improvements	{	• 12 Projects - \$1,876,000
Drainage Improvements	{	• 4 Projects - \$1,110,300
Parks & Recreation Improvements	{	• 4 Projects - \$2,327,615
Miscellaneous Improvements	{	• 1 Project - \$50,000

FUTURE CHALLENGES

As discussed earlier, this budget is presented with cautious optimism. Several issues are on the horizon that will require strategic attention as the City continues to grow and pursue its goal of building an economically robust and fiscally sustainable, while maintaining outstanding public safety and infrastructure maintenance for a safe, livable community.

Address Structural Deficit

As the City enters into a period of a projected structural deficit, it will be important to mitigate rising expense with revenue offsets. The City Council has stated its desire to explore revenue enhancing opportunities were feasible to address future deficits. Thus staff will be presenting several options throughout the fiscal year various methods to maximize revenues. This will be vitally important particularly as it relates to meeting the long-term maintenance needs of the cities newly constructed and aging infrastructure.

Decreased amounts of property taxes generated from newly annexed areas of the city (where most of the development is occurring), will place a further burden on the City's limited resources to maintain and provide public safety services to these areas.

Unmet Staffing Needs

Since the Great Recession, the City has maintained a 20% reduction in its workforce, but not without its challenges. While this strategy was helpful in lowering expenses, the City continues to struggle in doing more with less as service levels were not adjusted to reflect available resources. Staffing reductions without corresponding service reductions contributes to poor customer service, operational inefficiencies and is not sustainable. Given this, the City must explore alternative service delivery options and the restoration of select city-wide positions. The decision of restoring staffing will be strategically and carefully evaluated based on the overall benefit to the community and/or efficiencies that may result in immediate or future budget savings.

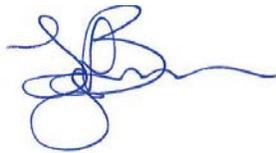
Facility (Non-Safety) and Infrastructure Funding

One significant and continuing challenge facing the City is the increasing cost of maintaining its infrastructure. This is due to the following three factors: (1) as Tracy ages, so does its public infrastructure; (2) increased growth results in additional infrastructure maintenance, which further stretches City's resources; and (3) maintenance requirements, which are regulatory in nature, have increased and add significant costs. Addressing this concern becomes even more challenging given competing priorities for City resources.

CONCLUSION

The City of Tracy is proud of its prudent use of resources, which has enabled it to successfully navigate through the prolonged recession. The impacts of any additional economic downturn will require the City to reevaluate its service goals and priorities. However, past fiscal discipline and wise stewardship has made it possible for the City to take a balanced approach as we begin to strategically plan for the future.

I would like to thank the staff in all departments that worked tirelessly on development of the 2016/17 and 2017/18 financial plan. In particular, I would like to thank Allan Borwick, Budget Officer for his work in development of the budget, and congratulate him for his upcoming well-deserved Retirement.



Troy Brown
City Manager

Appendices:

1. City of Tracy 2-Year Strategic Business Plan
2. City Profile
3. City of Tracy Statistics



Mission, Vision, Values

Mission

We provide the community of Tracy with basic and extended services that offer opportunities for individuals, families and businesses to prosper as they live, work and play in Tracy.

Purpose & Vision

Our purpose is to preserve and improve the quality of life for Tracy so that we become the most prosperous community in California.

Values

The values we operate by daily include:

Customer Service – We serve our community by providing superior customer service as we work collaboratively to support our common values and vision as we strive to achieve shared goals of our departments and the City of Tracy as a whole.

Honesty – We nurture an atmosphere of openness, honesty and integrity in our communication and action throughout our organization and with the greater public who we serve.

Excellence – We meet expectations in the performance of our professional duties and delivery of our services through leadership, innovation, efficiency and follow-through to excellent results and accomplishments.

Respect – We respect our colleagues and each individual or business of Tracy that we serve in our communications and through the delivery of our services.

Innovation – We participate in and cultivate a creative and learning environment where each employee has access to continuing education, training and technology to excel in the delivery of outstanding services to the community.

Stewardship – We utilize the resources entrusted to the City for the benefit of the community of Tracy and in consideration of the environment we wish to preserve for Tracy's future.

Hospitality – We maintain a positive and welcoming atmosphere and offer excellent customer service for the diverse community members and businesses that interact with the City of Tracy.

Strategic Goals & Priorities

INTERNAL

We will create a highly efficient work and service environment within the City of Tracy that reflects our values of customer service, honesty, excellence, respect, innovation, stewardship and hospitality.

EXTERNAL

We will operate by our values of customer service, honesty, excellence, respect, innovation, stewardship and hospitality as we accomplish the outstanding delivery of services and create opportunities toward a prosperous community. Specifically, we will work to achieve the following strategic priorities for the City of Tracy as identified in the citywide General Plan.

The City of Tracy's City Council adopted four (4) strategic priorities to concentrate on from 2015-2017. The four (4) strategic priorities are:

-
1. ECONOMIC DEVELOPMENT STRATEGY
 2. PUBLIC SAFETY STRATEGY
 3. QUALITY OF LIFE
 4. GOVERNANCE

These four (4) strategic priorities reflect the community's desire to have a fiscally responsible and efficiently-operated City organization that is committed to maintaining its fiscal health. Additionally, a number of economic development efforts have been the focus of several years, with job creation being at the forefront. This continues to be a priority for the City, including ensuring a positive working relationship with the business community so that the City's business attraction efforts results in bringing in targeted industries and retailers. As with any City, having a safe community is very important to its residents and public safety continues to be at the forefront.



ECONOMIC DEVELOPMENT STRATEGY

Purpose: To enhance the competitiveness of the City while further developing a strong and diverse economic base.

GOAL 1

Attract head-of-household jobs reflective of the City's target industries and those that best match the skill sets of the local labor force.

OBJECTIVES

1. Focus on business recruitment efforts on identified target industries.
2. Foster relationships with the existing business community to support the overall upgrade and expansion of employment opportunities.
3. Establish a predictable development process.

GOAL 2

Attract retail, hotel, entertainment and recreational uses that offer residents of all ages quality dining, shopping, and entertainment experiences.

OBJECTIVES

1. Focus retail recruitment efforts on quality retailers, hotels, and restaurants that meet the desires of the community.
2. Increase the entertainment, recreational opportunities and events that draw people into Tracy.
3. Collaborate with and support the Tracy City Center Association in an effort to increase the drawing power of the Downtown.

GOAL 3

Support higher education and vocational training in the City of Tracy.

OBJECTIVES

1. Continue supporting Notre Dame de Namur's academic programming in Tracy.
2. Continue partnership and offer support to the Tracy Consortium for Higher Education.
3. Identify and support agencies with vocational training programs such as San Joaquin Delta College, Tracy Unified School District, San Joaquin County Office of Education and Manex.

GOAL 4

Position Tracy as the preferred location for start-up companies and entrepreneurial investment.

OBJECTIVES

1. Attract start-up companies and entrepreneurs from the Greater Bay Area to San Joaquin Valley regions.

Customer Service

Honesty

Excellence

Respect

Innovation

Stewardship

Hospitality



**City Council Strategic Priorities
2015-2017**



PUBLIC SAFETY

Purpose: To enhance community safety by promoting a responsive public safety system that includes civic engagement and partnerships, community involvement, public education and offering prevention, intervention and suppression services that meet the needs of Tracy residents.

GOAL 1

Partner with and engage the community to address public safety concerns.

OBJECTIVES

1. Increase communication with residents regarding crime information and prevention.
2. Establish partnerships with business owners to address and educate on current trends in crime prevention.
3. Identify and engage commercial property owners regarding crime prevention and safety.
4. Enhance community engagement through volunteer opportunities.

GOAL 2

Promote public health, safety, and community welfare throughout the community.

OBJECTIVES

1. Reduce the number of blighted property conditions.
2. Address community concerns regarding homelessness.
3. Promote awareness of fire safety, crime prevention, and unsafe building conditions.

GOAL 3

Enhance citywide disaster preparedness.

OBJECTIVES

1. Develop and implement community education programs to prepare and respond to man-made and natural disasters.
2. Update existing citywide emergency safety and evacuation plan and related infrastructure.

GOAL 4

Promote traffic safety.

OBJECTIVES

1. Increase public awareness of traffic safety issues specific to Tracy.
2. Implement a data-driven traffic enforcement campaign.

Customer Service

Honesty

Excellence

Respect

Innovation

Stewardship

Hospitality



QUALITY OF LIFE

Purpose: To provide an outstanding quality of life by enhancing the City's amenities, business mix and services and cultivating connections to promote positive change and progress in our community.

GOAL 1

Address City amenities and facility usage with an emphasis on accessibility, streamlined services and cost recovery.

OBJECTIVES

1. Update Facility Use and Special Event Memorandum of Understanding (MOU) policies.
2. Explore cost recovery opportunities to protect and preserve current amenities.
3. Continue exploration of initiatives geared towards a multi-use recreation facility with a focus on youth and teen services.

GOAL 2

Improve current recreational, cultural arts and entertainment programming and services to reflect community interests and demands.

OBJECTIVES

1. Develop recreational, cultural arts and entertainment programs and services that reflect community demographics, evaluation feedback and trends.
2. Utilize new facility, recreation and volunteer management software to enhance programming and service capabilities.
3. Promote and market recreation, cultural arts and special event programs.

GOAL 3

Cultivate community engagement through digital and traditional communication means.

OBJECTIVES

1. Develop a value-based marketing and communications plan that bridges the gap between residents, businesses and the City.
2. Enhance methods of informing and engaging the community on City related projects, programs and policies.

GOAL 4

Engage in efforts to review and align design and development standards with the community.

OBJECTIVES

1. Develop design goals and development standards, specifically for buildings and landscape, for the I-205, Northeast Industrial and Industrial Specific Plan areas.
2. Develop improvement plan for City Landscape Maintenance Districts.
3. Partner with local service organizations, community volunteers and residents to enhance the community's urban forest, parks and landscape areas.

Customer Service

Honesty

Excellence

Respect

Innovation

Stewardship

Hospitality



GOVERNANCE

Purpose: To retain and attract new talent, enhance fiscal stability, improve the use of technology, and enhance transparency for the betterment of the Tracy community.

GOAL 1

Further develop an organization that attracts, motivates, develops and retains a high quality, engaged, informed and high performing workforce.

OBJECTIVES

1. Gather data on and develop solutions for issues facing the organization.
2. Develop an organizational succession plan.

GOAL 2

Ensure continued fiscal sustainability through financial and budgetary stewardship.

OBJECTIVES

1. Initiate City Council review of financial policies.
2. Present quarterly fiscal updates to City Council.
3. Identify new revenue opportunities.

GOAL 3

Identify technological resources to promote communication, enhance city services, and promote organizational productivity.

OBJECTIVES

1. Identify technology deficiencies in all departments.
2. Develop IT policy and guidelines on the implementation and use of new software and hardware.
3. Implement additional Enterprise Resource Planning software modules.

Customer Service

Honesty

Excellence

Respect

Innovation

Stewardship

Hospitality

City Profile TRACY, CALIFORNIA

Located in Northern California, 60 miles east of San Francisco, 70 miles south of Sacramento, 20 miles south of Stockton, and 343 miles north of Los Angeles

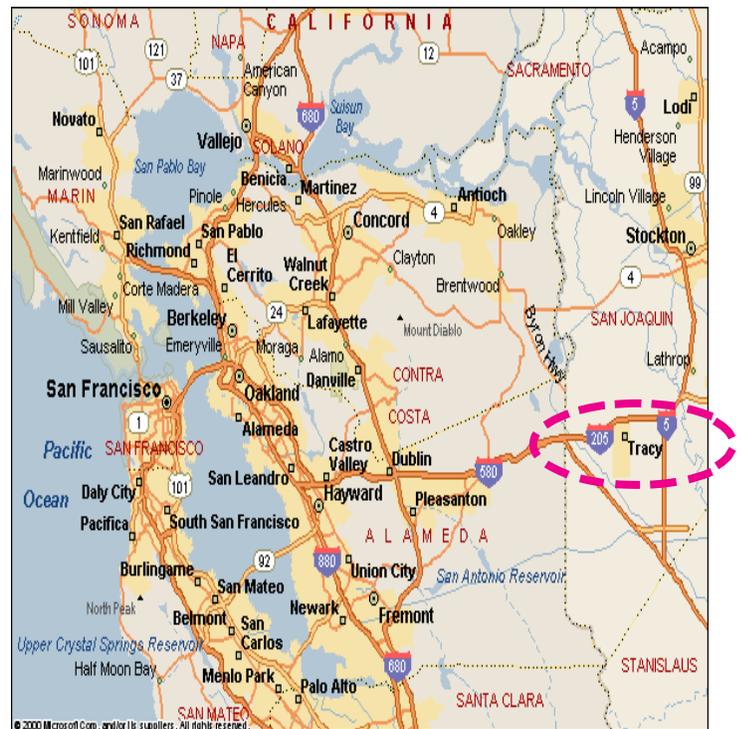
Located within a triangle formed by I-5, I-205, and I-580

The community was founded in 1878 as a railroad center. It was incorporated as a city in 1910. For many decades, it served both as a railroad center and farm market town. Since World War II, it has been the location of a defense supply center. By 1960, the City's employment base included a few food processing plants and small related manufacturing operations within the town and its vicinity. A state correctional facility and both a federal and a state water project facility are located nearby.



In 1985, the City's population was 25,400. Since then, Tracy has experienced a period of major growth influenced by the East Bay area of the San Francisco region, where considerable office and industrial development has been occurring. With this development and the problem of affordable housing, Tracy, with more affordable housing than the Bay area, has become an attractive residential location for many Bay area workers. Tracy has become more of an outer suburb of the Bay area, rather than a small agricultural and industrial town. Also, Tracy has been experiencing industrial growth with new trucking, warehousing, and distribution facilities, as a number of firms seek to relocate from the Bay area.

However, due to Measure A, the housing boom in Tracy started deflating, going from 1,345 permits for new homes in 2002, down to 1,081 in 2004, and then down to 382 and 172 in 2005 and 2006. Then afterward the nationwide housing default and foreclosure crisis occurred, so only 27 and 18 permits for new homes were issued in 2007 and 2008. Since then, development activities have been down, but have begun to pick up in 2014.



The State Department of Finance population estimate for Tracy, as of January 1, 2016, was 89,208. City staff estimate that 90,700 will be reached by January 2017.

City of Tracy Statistics



Demographics

Total Population	89,208 ¹ 87,075 ²	Area 29.1 Miles		
	2010 Data	2012 Data	Tracy Percent	U.S. Percent
Male	41,107	43,188	51.0%	49.2%
Female	41,815	41,494	49.0%	50.8%
Median Age	32	35		37.4%
Less than 18 years	26,668	24,896	29.4%	23.5%
18-64 years	50,504	51,689	61.0%	62.8%
65 years and over	5,750	8,107	9.6%	13.7%
White	43,724	60,039	70.9%	73.9%
Asian	12,229	13,041	15.4%	5.0%
Black	5,953	6,435	7.6%	12.6%
Mixed or other races	21,016	5,167	6.1%	8.5%
Labor Force	39,837	42,694		
% of population over 16	64.4%	73.6%		63.8%
Unemployment	10.8%	12.7%		9.4%

Major Area Employers³

Safeway Distribution Center	2,000
Tracy Depot, Defense Logistics Agency	1,375
Tracy Unified School District	1,600
Duel Vocational Institution	1,300
City of Tracy	460
Sutter Tracy Community Hospital	568

Other Employment

	Firms	Employees
Distribution/Transportation	10	1760
Manufacturing	5	1100
Food Processing	4	1130

Data Source:

¹California Department of Finance, January 1, 2016 estimate

²U.S. Bureau of Census/2015

³City of Tracy, Economic Development Department

Housing

Housing Units 25,963²

	2010 Data	2012 Data	Tracy Percent	U.S. Percent
Occupied Units	24,331	23,332	94.5%	87.6%
Owner Occupied	16,163	15,259	61.8%	55.9%
Median Value	\$386,800	\$ 236,000		\$171,900
Rentals	8,168	8,073	32.7%	44.1%
Vacant Units	1,632	1,357	5.5%	12.4%
Average Household Size	3.4	3.63		2.64
Income (2010 inflation adjusted)				
Median Household Income	\$ 76,753	\$ 69,514	\$ 69,514	\$ 51,371
Median Family Income	\$ 82,385	\$ 75,895	\$ 75,895	\$ 62,527
Per Capita Income	\$ 26,956	\$ 25,364	\$ 25,364	\$ 27,319
Families below poverty level	7.4%	5.0%	5.0%	11.8%

Major Retail Outlets

JCPenney	Macy's
Best Buy	Sears
Staples	Wal-Mart
Costco	Target
Petsmart	Home Depot
	Bed, Bath & Beyond

Supermarkets

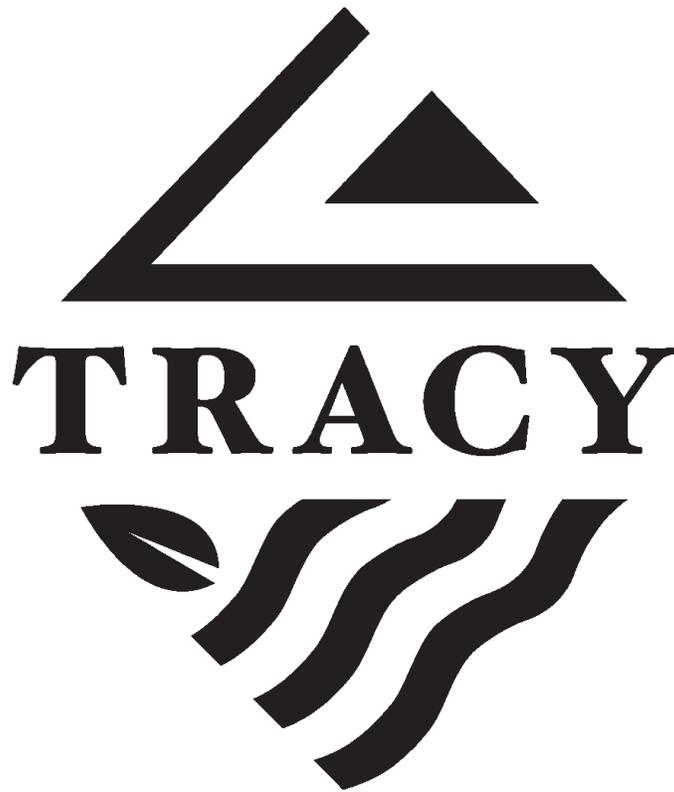
Safeway	Winco
Mi Pueblo	Save Mart (2)
Raley's	

Hospitality

Hotels/Motels (12), 755 rooms
Major Restaurants

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Budget Guide



Think Inside the Triangle™

Budget Guide

The City's budget represents the official financial and organizational plan by which City policies and programs are implemented. This budget document presents the budget for the fiscal year running from July 1, 2016 to June 30, 2017.

The City's budget emphasizes reporting and controlling by programs within departments. A variety of programs representing major work efforts are established within each department. A budget is developed for each program in order to more accurately measure the true cost of providing services.

While, there are 10 City departments, within these departments there are about 101 operating programs. Program budgeting provides much more useful information concerning the operations of the City. For example, rather than simply allocating \$24.1 million in FY16-17 for the entire Police Department, with program budgeting we can specify the resources necessary to provide for a particular activity, such as Traffic Enforcement, Animal Services, General Investigations, or Crime Prevention.

Budget Document

The FY 16-17 adopted budget for the City of Tracy is presented here in this document in the following sections:

Section A: Budget Message

This includes the City Manager's letter of transmittal to the City Council with supporting presentation of budget issues and policies.

Section B: Budget Guide

This section provides a general explanation of the budget document and process and includes a glossary of budget terms and other information helpful in understanding the City's budget.

Section C: Fiscal Overview

An overview of the budget comparing total City expenditures against anticipated resources. It presents the City's budget summaries.

Section D: Estimated Revenues

A presentation of the estimated revenues forecasted to be received by the City and available to fund expenditures.

Section E: Operating Programs

A presentation of the expenditures necessary to fund the everyday operating activities and programs of the City.

Section F: Capital Improvement Program (CIP) and Capital Budget

The CIP is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. This section provides a presentation of CIP projects and their costs.

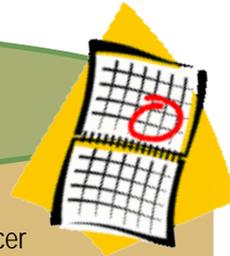
Section G: Debt Service

Debt service obligations are shown separately from the operating budget and the CIP in this section. This section provides a presentation of outstanding debt issues and their obligations.

Budget Development

The City's budget is prepared by City staff under direction of the City Manager. The City Manager reviews and considers preliminary budget estimates and proposals submitted by City departments, and then formulates these estimates and proposals into a "Proposed Budget" for submission to the City Council. The City Manager is supported in this budget-making role by the Administrative Services Director, Finance Manager and the Budget Officer.

Budget Preparation Calendar FY 16-17 Budget



September 2015	CIP Update prepared by Budget Officer
October through December 2015	Distribution of CIP forms and instructions. Departments update and prepare CIP proposals
December 2015	Base Budget prepared by the Budget Officer
January through March 2016	Finance review of CIP proposals
January 6, 2016	Distribution of budget forms and instructions
January 6 th through March 13, 2016	Departments prepare operating budget submittals
March 6 th through April 5, 2016	Finance review of budget submittals and packaging of preliminary operating budget
April 6 th through April 27, 2016	City Manager's review of the preliminary operating budget and formulation of proposed budget
April 16 th through May 17, 2016	Finance preparation and printing of proposed budget document
May 17, 2016	Release of proposed budget document
May 24, 2016	City Council Budget Workshop
June 7, 2016	City Council adoption of the budget
July 1, 2016	Start of new fiscal year

Program Budget

The budgetary model used by the City of Tracy is known as "program budgeting". This approach is a balanced integration of management by objectives, program budgeting, and line accounting control, with emphasis on program planning and evaluation, resource allocation, and financial management reporting and control.

Under a program system, the City's budget is organized around programs subject to review and analysis. Each budgetary program has performance objectives that represent its intended level of service.

The purpose of utilizing a program approach for the operating budget is to achieve the following:

1. An emphasis on the services and activities of City departments rather than only detailed expense items. Budget justifications can then focus on public needs, departmental responses, and the resources needed for such.
2. Improved management capabilities. Rather than relying only on line-item accounting control, budget management can focus on service delivery and allow flexibility in managing resources.
3. Improved performance evaluation of City activities and operations. Budget preparation will require the formulation of specific performance objectives, and the budget execution can be evaluated against these objectives.
4. The use of manageable cost centers. Budget management can focus on more detailed breakdowns for various City activities, when necessary.

Base Budget and Augmentations

A base budget is developed for all operating programs for staff, contracted services and commodities accounts. Normally, the base is determined by utilizing the historical spending; but adjusted for an inflation factor plus the current budget amounts. The budget may also be adjusted for specific one-time items that are not considered to be ongoing.

For purposes of budget preparation and formulation, departmental budget submittals for a program consist of two parts: a base request and augmentation requests to enhance the base.

A program's base request details the fiscal resources necessary to carry on the program at its current level. Personnel expenses for current regular staffing were adjusted only for mandated cost increases. This year, that represented negotiated salary and benefit increases, PERS rates increases and Health Insurance rate changes.

However, contracted services, commodities and internal service charges can be adjusted for inflation. This year, except internal service charges, these costs were held at the current level.

The City's budget policy provides for internal service funds for vehicle operations and maintenance (fuel and repair services), self-insurance (worker's compensation and general liability), equipment replacement, central services (copier and mail), building maintenance (custodial, repair, and utilities), and information systems and telecommunications. Direct utilities costs, while allocated as internal service costs to different programs, are charged as departmental expenses. Direct use phone costs (local and long distance), as opposed to system costs, are charged to the various operating programs.

An augmentation request for a program details the funding to increase or significantly change the program budget from its current level (beyond the base request). Such funding would provide for:

- ◆ New or reorganized staffing;
- ◆ Contracted services or commodities expenses above those provided for in the base request;
- ◆ Purchase of new or replacement equipment;
- ◆ Outlays for minor improvements or building renovations;
- ◆ Any expenses for a special project or one-time effort.

Usually the base budget and augmentation requests total more than the amount of funds available. Management reviews all augmentation requests in order to determine priority. If possible, high priority augmentations are included in the budget, while maintaining an acceptable reserve level.

In the current economic and financial situation, however, the usual budget process is not applicable, particularly for General Fund programs and activities. Normally, the base budget provides for inflationary increases in personnel expenses for all current positions. Where there are existing labor agreements that specify cost of living adjustments the budget provides for these, but also includes allowance for the standard 5% merit increase when an eligible employee advances to a higher step within their pay range. However, provisions were made for increases in personnel expenses due to merit and incentive raises, PERS, flex-leave adjustments, and group insurances.

An important part of any compensation package as well as a significant expense to the City is the retirement plan. The City participates in the California Public Employees Retirement System (PERS) and these costs have been included in the FY16-17 budget.

In FY12-13, City employees started to pay into the employees' share of PERS contribution. This change was phased in over three years. Prior to FY 15-16, the cost shift was offset by flex leave. Currently City employees pay their 8% or 9% contribution.

In FY15-16, all city employee groups approved new MOUs with the City. These agreements provide for pay increases and one-time payments in FY15-16 and through FY17-18. The proposed budget for FY16-17 and FY17-18 include monies to cover these added personnel costs.

In addition, contracted services and commodities expenses, instead of receiving inflationary adjustments, have been reduced since FY08-09. Through FY14-15, budgeted expenses have been held at their FY10-11 level. But, for FY15-16 they have been allowed a 2% adjustment to the base if spending trends warrant an increase. Budget augmentation requests were limited and only a few were added to the base. In FY16-17 and FY17-18, they have been held to the prior year amounts.

In addition to staffing, contracted services, and commodities, the City's budget policy provides for the annual accumulation and set aside of monies for the purposes of replacing vehicles and equipment. These amounts are budgeted as internal service charges in the operating programs of City departments. These charges are then expended quarterly, and the receipts are placed into the Equipment Acquisition Fund 605, except for the Water, the Wastewater, and the Transit Funds, where the receipts are retained within those respective funds.

When preparing their annual budget requests, departments divide equipment requests into "new" and "replacement". New items have to compete for funding with other requests for new funding throughout the City operations. However, replacement items may be replaced from available funds within the Equipment Acquisition Fund 605. Starting in FY09-10, a new Vehicle Acquisition Fund 606 was started to separate the funding, assets, and outlays for vehicles and rolling stock from other equipment.

Occasionally for larger ticket items, it may be more feasible to obtain debt or lease financing. If this is done, then the annual lease payment or debt payment then becomes payable out of the respective department's annual set aside. Proposed equipment purchases for FY15-16 are detailed further in the Equipment Acquisition Program 593x of the non-departmental group in the Operating Budget section of this budget document. Major lease payments are budgeted in the Debt section.

Tracy City Council



Budget Review and Adoption

The proposed budget was released on May 17, 2016. A budget workshop was held on May 24, 2016, where the City Council reviewed and considered the proposed budget prepared by City staff. The workshop provided the opportunity for City Council to discuss the budget in detail and to modify the proposed budget to reflect the Council's priorities. The workshop also permitted public comment and participation in the budget process. Copies of the budget are available for public viewing at the City's Public Library and at City Hall.

After review and deliberation, the City Council adopted and approved the budget on June 7, 2016. The adopted budget includes modifications made by the City Council during their review. The resolution adopted appropriates the monies necessary to fund the budget. Along with the budget resolution, the Council adopts a resolution establishing the appropriation limit for tax proceeds for the fiscal year as required by Article XII (B) of the State Constitution. Additional information regarding the appropriations limit can be found in Section C.

After adoption, the Budget Officer prepared and had the approved budget document published. This document represents the official fiscal policy and plan of the City of Tracy for Fiscal Year 2016-2017. It serves as a communications medium for the general public concerning City activities, as well as a directive to City staff concerning the management and operations of City activities.

Capital Improvement Program

Definition of CIP

The term, Capital Improvement Program, or CIP, refers to a local government's ongoing program of construction projects. Usually these projects have high costs, take a year or more to complete, and result in the creation of a capital asset for the local government.

From a planning perspective, a Capital Improvement Program (CIP) is a comprehensive multi-year plan for the development of a City's capital facilities and improvements. Considering the high cost and completion time involved, a comprehensive multi-year plan is recommended as a good management and planning tool.

Such a plan attempts to identify for a City all capital maintenance, facilities, and improvements needed within the next few years. Sometimes, it also included major equipment purchases and capital related studies and master plans.

From a management perspective, it is a middle range implementation plan for City staff. It provides the scope of the project's efforts necessary to develop the capital facilities and improvements. For such projects, it establishes priorities, develops preliminary time schedules, estimates project costs, and determines funding sources.

After adoption by the City Council, a CIP Plan represents Council direction and authorization for City staff to implement the approved projects necessary to develop the capital facilities and improvements. Also, it serves as a management guide to City staff in the coordination and scheduling of project efforts and resources. It provides a reference for the monitoring and reporting upon progress in the implementation of the approved projects.

The approved project costs for the first year of a CIP Plan becomes the Capital Budget for the new upcoming fiscal year, and is the only portion of the 5-year CIP that is actually approved with authorization to proceed.

A CIP Plan should be annually updated and revised. New projects can then be added, approved projects reviewed and updated, and priorities reconsidered and possibly reassigned.

Definition/Scope of CIP Project

For the City of Tracy, a CIP project includes the construction, acquisition, expansion, rehabilitation, or replacement of a facility or improvement, or non-routine maintenance work on such, which cost \$10,000 or more. It would also include any capital plan or study costing \$25,000 or more, or any equipment or systems acquisition costing \$100,000 or more.

The scope of a CIP project would include those activities which are preliminary and which would facilitate the primary project effort. Thus, it would include: planning and design work, land acquisition, contract bidding and negotiations, construction, project management and monitoring, equipment purchase and installation, and any contingencies set aside for a project.

CIP Preparation and Review

The process for CIP preparation started last November with the preliminary planning for the process. In February, City departments then developed their CIP proposals. Competitive projects were then reviewed in March by an interdepartmental management group to rank projects. Competitive projects are those that compete for limited discretionary funding. In February through April, Engineering staff reviewed and refined the cost estimates for the proposals. In April, the proposals were reviewed by Central Management staff. This review resulted in the formulation of a proposed CIP document.

CIP Council Review

The proposed CIP was presented to the City Council in May 2016. A Council workshop was held. The proposed CIP as modified is included as part of this adopted City budget.

Approved Capital Budget

The Council's budget review included reconsideration of the proposed Capital Budget. Any modifications to the proposed Capital Budget resulting from City Council deliberations are then incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.



The Finance Division is responsible for the City's budget and financial controls. The Finance Division reviews purchasing transactions and payment requests for compliance with City's rules, regulations, and budgetary limits. Finance also administers the City's payable system to review, process, and pay purchasing transactions and expense claims. The Finance Division receives and deposits all City receipts. City deposits are invested by the elected City Treasurer. The Finance Division maintains the records of all City receipts, outlays, and cash balances.

Monthly budget detail reports are prepared and distributed to department heads and program managers. These reports are organized by program and show the budget amount authorized as well as expenditures and encumbrances to date.

The Finance Division, in conjunction with Human Resources, maintains a position control system based on the budget to control City staffing. The Finance Division administers the City's payroll system to process personnel transactions and to review and pay personnel expenses.

In the course of the fiscal year, it may become necessary to amend, transfer, or adjust the amounts appropriated in the adopted budget. Any subsequent appropriation of additional monies for a fiscal year requires approval of the City Council. Any transfer of appropriations between departments in the operating budget or between capital projects in the capital budget also requires Council approval. However, the City Manager may approve transfers between administrative control accounts within a department or within a capital project.

On July 1, 2009, the department started the utilization of the new financial system and software. The new system replaced the system used for the previous thirteen years. However, in late 2014, the Finance Division started preparation and training for the implementation of another new financial system. This system began to be phased into utilization in FY 15-16. The new system will provide an opportunity for the department to review and evaluate current procedures, operations, and methods; and to seek improvements, where possible.

Basis of Accounting

The City's financial records are prepared and maintained in accordance with generally accepted accounting principles (GAAP) of governmental accounting. Under GAAP, the modified accrual basis of accounting is used for governmental funds, while the full accrual basis of accounting is used for proprietary funds.

The chart on page B7 and following subsection provide more details concerning the City's fund structure.

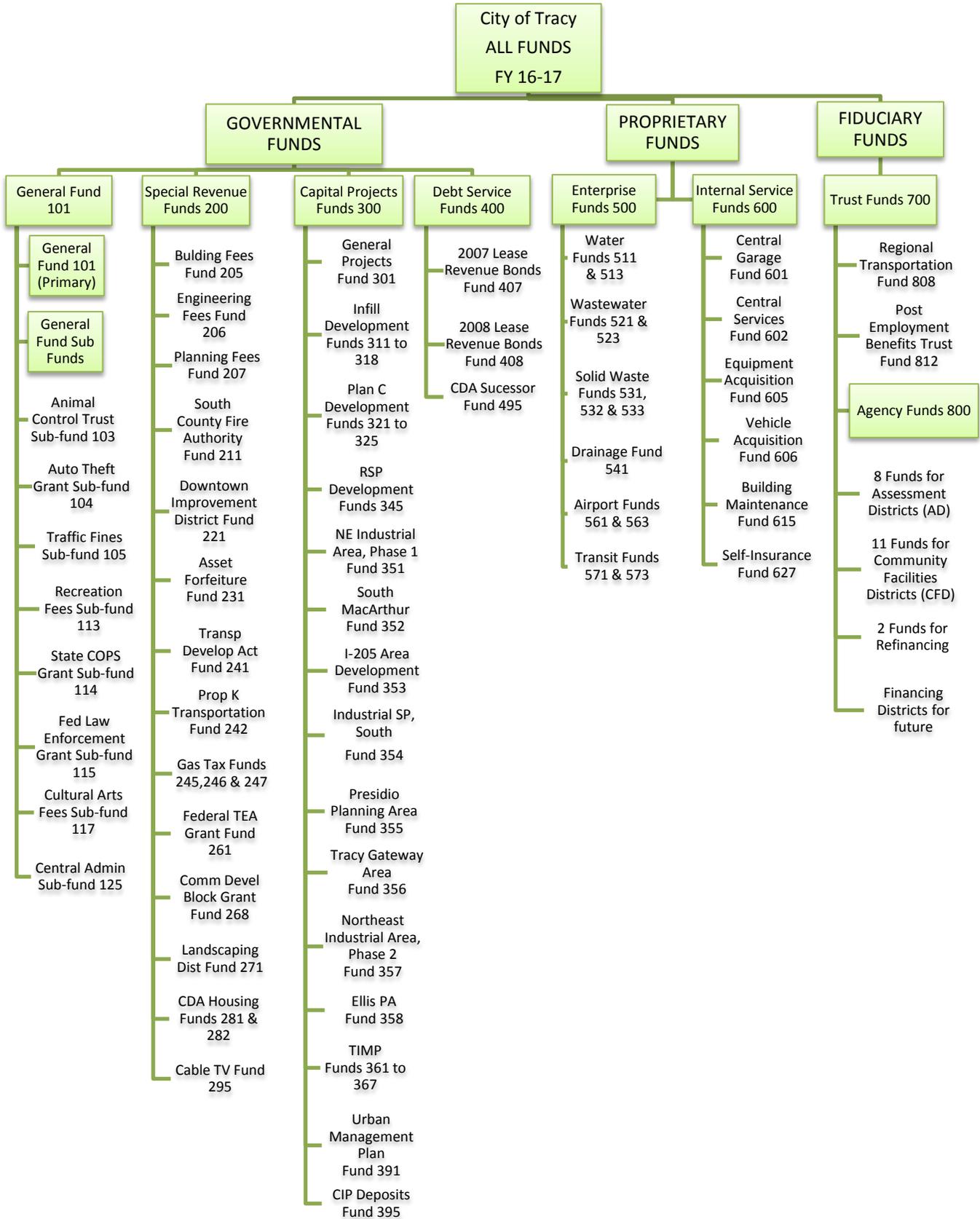
Basis of Budgeting

The City's budget is prepared, recorded, and controlled using a modified accrual basis for all funds budgeted, including proprietary funds. Under this basis of budgeting, capital outlays and debt service principal payments are budgeted and recorded as expenditures. Debt proceeds, capital grants, interfund transfers, and interfund loans exceeding one year are budgeted and recorded as revenues. However, for accounting purposes, these entries in the proprietary funds are adjusted at year-end to comply with the full accrual basis of accounting in the City's Comprehensive Annual Financial Report (CAFR). In City budget documents and periodic budget reports, they are treated as revenues and expenditures.

Funds

The City of Tracy's fiscal activities are budgeted and accounted for through the use of funds. A fund is a separate fiscal entity, which is self-balancing and free standing. The use of funds enables the maintaining of separate records for particular purposes. The following pages B7 through B11 provide a list and description of the funds used by the City.

City of Tracy Fund Structure



City Of Tracy

Description of Funds

For FY 2016-2017 Budget

The chart on page B7 provides an outline of the City's fund structure. As the chart shows, funds are divided into three categories and then into eight fund types.

The fund categories are: Governmental Funds, Proprietary Funds, and Fiduciary Funds. The eight fund types are: General, Special Revenue, Capital Projects, Debt Service, Enterprise, Internal Services, Trust, and Agency. Below is a list of City funds by fund type.

The list provides a description of the funds used in the City's FY 16-17 budget. However, it is not an all-inclusive list since it does not include those trust and agency funds for which no budgets are prepared. The City's Comprehensive Annual Financial Report (CAFR) should be consulted for a complete listing of all City funds.

General Fund 100

General Fund 101 - This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. This is the City's most significant fund because it is the City's main operating fund and accounts for about 38% of the City's operating budget.

A number of sub-funds have been established under the General Fund to account separately for certain grants and fee revenues. For internal administrative purposes, these sub-funds are used to record appropriate revenues and expenditures, and then to determine sub-fund equity. For CAFR reporting purposes, these sub-funds are consolidated into the final year-end General Fund figures.

Sub-funds established under the General Fund are:

- 103 - Animal Control Trust
- 104 - Auto Theft Grant
- 105 - Traffic Fines
- 113 - Recreation Fees
- 114 - COPS Grant
- 115 - Federal Law Enforcement Grants
- 117 - Cultural Arts Fees
- 125 - Central Administration

Special Revenue Funds 200

Special Revenue funds are used to account for specific revenues that are legally restricted to expenditures for a particular purpose. These funds are as follows:

Community Development Funds 205, 206, 207 – These funds are used to account for the revenues and expenditures of the Building, Engineering and Planning Divisions respectively. They became new funds in FY15-16 and replaced sub-funds 111,112 and 116 respectively.

South County Fire Authority Fund 211 - This fund is used to account for revenues and expenses of the South County Fire Authority.

Downtown Improvement District Fund 221 - This fund is used to accumulate revenues from business assessments and promotional income from special events to promote Downtown Tracy.

Asset Forfeiture Fund 231 - This fund is used to account for the revenues that result from asset seizures. They are specifically restricted for law enforcement purposes.

Transportation Development Fund 241 - This fund is used to account for the City's share of the quarter cent statewide transportation sales tax devoted to street maintenance purposes. The first claim on the tax goes to the Transit Fund and then any balance goes to this fund.

Proposition K Transportation Tax Fund 242 - This fund is used to account for the City's share of the half-cent transportation sales tax for San Joaquin County. It is used for street maintenance and repairs.

Gas Tax Street Funds 245, 246, 247 - These funds are used to account for the City's share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 325, 2105, 2106, 2107, and 2107.5, which are legally restricted for the acquisition, construction, improvement and maintenance of public streets.

Federal TEA Grant Fund 261 - This fund is used to account for the revenues from federal aid for transportation projects.

Community Development Block Grant Fund 268 - These funds are used to account for the federal grant monies received from the Housing and Urban Development Department for Community Development Block Grants.

Landscaping District Fund 271 - This fund is used to account for the revenues collected from benefit assessment districts established to provide landscaping services in certain areas of the City. These districts cover all the newer developments in the City since 1985.

Community Development Agency Housing Fund 281 - This fund was used to account for the 20% portion of tax increment funds received for redevelopment related purposes, and set aside for low and moderate-income housing.

With the disbanding of the Community Development Agency, a CDA Housing Successor Fund 282 was established to receive Fund 281 assets.

Cable TV Fund 295 – This fund is used to account for the portion of cable television franchise fees allocated to provide a community access cable television channel in the City of Tracy.

Capital Projects Funds 300

Capital Project funds are used to account for the acquisition and development of major capital facilities, other than those financed by proprietary or trust funds. The revenues to fund most capital projects are derived from development impact fees, bond proceeds, and/or special revenues. These funds are as follows:

General Projects Fund 301 - This fund is used to account for capital projects financed through the transfer of General Fund monies or proceeds for community wide benefit.

Infill Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developers in the City's infill area. There are separate funds as follows:

- Fund 311 - Infill-Parks
- Fund 312 - Infill-Storm Drainage
- Fund 313 - Infill-Arterials
- Fund 314 - Infill-Building & Equipment
- Fund 315 - Infill-Program Management
- Fund 316 - Downtown Improvement
- Fund 317 - Redevelopment Agency Obligations
- Fund 318 - Downtown Projects

New Areas Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developers in respective new development areas.

RSP Development – 1987 Residential Specific Plan (RSP) Any and all funds from 1987 Residential Specific Plan (RSP) were closed at the end of FY 07-08. Now, these funds are used as an economic development fund for the city.

Plan C Development

- Fund 321 - Plan C Areas-Parks
- Fund 322 - Plan C Areas-Arterials
- Fund 323 - Plan C Areas-Drainage
- Fund 324 - Plan C Areas-General Facilities
- Fund 325 - Plan C Areas-Utilities

Other Planning Areas

- Fund 351 - Northeast Industrial Area, Phase 1
- Fund 352 - South MacArthur Planning Area
- Fund 353 - I-205 Development Area
- Fund 354 - Industrial Specific Plan, South
- Fund 355 - Presidio Planning Area
- Fund 356 - Tracy Gateway Area
- Fund 357 - Northeast Industrial Area, Phase 2
- Fund 358 - Ellis Planning Area

Tracy Infrastructure Master Plan – For newer development, starting in FY 14-15, capital development fees are collected under the Tracy Infrastructure Master Plan (TIMP), and they and their projects are accounted for through the following funds.

- Fund 361 - TIMP -- Parks
- Fund 362 - TIMP – Storm Drainage
- Fund 363 - TIMP – Traffic
- Fund 364 - TIMP – Wastewater
- Fund 365 - TIMP – Water
- Fund 366 - TIMP – Public Facilities
- Fund 367 - TIMP – Public Safety

Community Development Agency Project Fund 381 - This fund is used to account for construction projects related to the redevelopment project area. These projects are financed by bond proceeds and loans pledging repayment from tax increment monies.

Effective January 31, 2012, redevelopment agencies were disbanded by the State. Agency assets are to be liquidated.

Urban Management Plan Facilities Fund 391 - This fund is used to account for expenditures for the planning, design, and program management required for new development in new areas in a preliminary stage and before an approved financing plan.

Capital Improvement Program Deposits Fund 395 - This fund is used to account for monies received from developers, contractors and other entities for the purpose of reimbursing the City for expenditures incurred in studies, research, etc., regarding their proposed development or for construction of facilities that would normally be the owner's responsibility. For budgeting, it is also used to measure in-kind contributions from developers of constructed facilities.

Debt Service Funds 400

Debt Service funds account for the accumulation of monies for the payment of debt where the City has some obligation. These funds are as follows:

2007 Lease Revenue Bonds Fund 407 - This fund is used to accumulate the monies used for payment of the debt service on the 2007 Lease Revenue Bonds, which were used to refinance the Land COP debt. Monies are transferred into the fund from the General Fund 101 to make debt service payments.

2008 Lease Revenue Bonds Fund 408 - This fund is used to accumulate the debt service on the 2008 Lease Revenue Bonds, which were used to refinance the Regional Mall COP Debt. Monies are transferred into the fund from the General Fund 101 to make debt service payments.

Community Development Successor Agency Fund 495 - This fund is to for the administrative allocation to be used to oversee the liquidation of CSA assets and the repayment of outstanding CDA debt.

Enterprise Funds 500

Enterprise funds are used to account for those operations that are financed and managed in a manner similar to private business enterprises, where the intent is that the costs of provided goods and services are recovered through user charges. Three of these enterprise funds - Water, Wastewater, and Solid Waste - are significant in that they represent about 36% of the City's operating expenditures.

Water Fund 511 - This fund is used to account for the activities associated with the production, distribution, and transmission of potable water by the City to its residents and businesses.

Water Capital Fund 513 - This fund is used to account for capital funding and outlays for water system CIP projects.

Wastewater Fund 521 - This fund is used to account for the activities associated with the collection, treatment, and disposal of wastewater from City residences and businesses.

Wastewater Capital Fund 523 - This fund is used to account for the capital funding and outlays for wastewater system CIP projects.

Solid Waste Funds 531, 532, 533 - These funds are used to account for the activities associated with the collection and disposal of refuse throughout the City which is accomplished through a franchised operator. Fund 531 is used to account for waste disposal activities and street sweeping. Fund 532 is for solid waste collection, and Fund 533 is for recycling activities.

Drainage Fund 541 - This fund is used to account for the activities related to the operations and maintenance of the City's storm drainage system.

Airport Fund 561 - This fund is used to account for the activities associated with the operations and maintenance of the City's airports.

Airport Capital Fund 563 - This fund is used to account for the capital funding and outlays for airport CIP projects.

Transit Fund 571 - This fund is used to account for the activities associated with the operations and maintenance of the City's public transit activities, and has particular emphasis on serving the elderly and the handicapped.

Transit Capital Fund 573 - This fund is used to account for capital funding and outlays for transit CIP projects.

Internal Service Funds 600

Internal Service funds are used to account for the financing of goods or services provided by one department to another on a cost reimbursement basis. These funds are as follows:

Central Garage Fund 601 - This fund is used to account for the fueling and maintenance of the City's fleet of vehicles which serves the vehicle and equipment needs of all City departments and divisions.

Central Services Fund 602 - This fund is used to account for charges received from City agencies for central postage and copying, telecom, and computer services.

Equipment Acquisition Fund 605 and Vehicle Acquisition Fund 606 - These funds are used to account for monies received from all City agencies and programs, except for the water, wastewater and transit funds, for the acquisition of replacement equipment and vehicles. Agencies' payments are maintained in a savings account until purchases and/or lease payments are made.

Fund 605 is for general equipment, while Fund 606 is for vehicles and rolling stock. The latter was new for FY 09-10.

Building Maintenance Fund 615 - This fund is used to account for charges received from City agencies to provide for building maintenance and repair activities and custodial services.

Self-Insurance Fund 627 - This fund is used to finance and account for the City's risk management, insurance, and workers compensation programs.

Fiduciary Funds 700 & 800

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for a third party are recorded here. While the City has a number of such funds, usually they are not subject to budgeting requirements and are not included in the budget. However, there are a few included in the budget where the City serves as the debt administrator for certain special assessment and community facilities districts. These funds are as follows:

Regional Transportation Impact Fund 808 - This fund account for receipt and distribution of Regional Transportation Impact Fees collected by the City.

Post-Employment Benefit Trust Fund 812 - This fund account for post-employment benefit paid out by the City. Such benefits are funded through medical leave banks or reimbursements from retirees or former employees.

Agency Debt Funds - These funds are the only trust and agency funds budgeted and they are used to account for the

monies held on behalf of Assessment District (AD) or Community Facilities District (CFD) property owners, until they are remitted to the bond trustee. The debt issues for these districts were used to finance new infrastructure in or for the respective new development in the districts.

Financing Districts 8xx - It is anticipated that one or more new assessments or community facilities districts may be established in FY 16-17 and/or future years.

Separate funds for these districts as follows:

- *³ Fund 831 AD 87-3 Water RSP
- *¹ Fund 832 AD 93-2 Woodfield Estates
- *³ Fund 834 AD 84-1 Sewer RSP
- Fund 835 CFD 89-1 ISP-NE
- Fund 837 CFD 99-1 ISP-NE
- *² Fund 838 CFD 99-2 S MacArthur Area
- *² Fund 839 AD 00-02 Heartland #3
- Fund 840 CFD 00-01 Presidio
- Fund 841 AD 94-1 Auto Mall
- *¹ Fund 842 AD 95-1 Pheasant Run
- *¹ Fund 843 AD 96-1 Bridle Creek 1 & 2
- Fund 844 CFD 93-1 Tracy Marketplace
- *¹ Fund 845 AD 97-2 Bridle Creek 3 & 4
- Fund 846 CFD 98-1 Plan "C"
- Fund 847 CFD 98-3 Souza Citation
- *¹ Fund 848 AD 97-1/Park Atherton
- *² Fund 849 AD 98-4 Morrison Homes
- Fund 850 I-205 RAA 1999 Debt Refinancing
- Fund 851 CFD 00-03 Larch-Clover
- Fund 852 AD 03-01 Berg Avenue Utilities
- Fund 853 CFD 06-01 NEIA, Phase 2
- Fund 854 TOPJPA Revenue Bonds 2011A
- Fund 855 CFD 11-1 Tracy 580 Business Park
- *¹ *These funds were closed and consolidated into Fund 850 in FY 99-00. However, their respective assessment districts remain active for revenue collection purposes.*
- *² *These funds were consolidated into Fund 854 in FY 12-13. However, their respective assessment districts will remain active for revenue collection purposes.*
- *³ *These funds were closed in FY 12-13.*

City Of Tracy

Budget & Fiscal Policies

The City of Tracy's annual budget is prepared, reviewed, approved, and administered in accordance with several sources of policy direction including the Tracy Municipal Code and the City's Administrative Policies and Procedures Manual.

Budget Policies

Fiscal Year: The fiscal or budget year of the City shall begin on the first day of July and shall end on the thirtieth day of June of the succeeding year, unless otherwise prescribed by State law.

Comprehensive Budget: The City budget shall consist of the operating budget, the debt service budget, the capital budget, the capital program, and the budget message. The budget will be organized in a comprehensive programmatic format emphasizing annual work effort and performance. It shall represent a complete financial plan for a fiscal year for the City reflecting all receipts and disbursements from all sources, including all revenues, all expenditures, and the surplus or deficit in the general fund and all governmental, proprietary and expendable trust and agency funds of the City government.

Operating Budget - The "operating budget" is the plan of the City to receive and expend funds for obligations and charges incurred for current operating activities and programs of the City for a specific fiscal year.

Debt Service Budget - The "debt service budget" is the fiscal plan and schedules to receive and expend funds to pay off long-term city debt.

Capital Budget - The "capital budget" is the fiscal plan of the City to receive and expend funds for capital projects scheduled during the first fiscal year included in the capital program.

Capital Project - A "capital project" is: (1) any physical public betterment or improvement and any preliminary studies and surveys relative thereto; (2) the acquisition of property of a permanent nature for public use; and (3) the purchase of equipment for any public betterment or improvement when first constructed.

Capital Program - The "capital program" is the fiscal plan and schedule of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

The City Manager shall be responsible for the formulation of the proposed City budget.

Submission of the City Budget

- Not later than June 1st, the City Manager shall submit to the City Council the proposed City budget for the next fiscal year.
- The proposed City budget shall be filed with the City Clerk and copies thereof shall be made available to the public upon request. A copy thereof shall also be made available to the public at the City library and the City's website.

Public Budget Hearings

- Upon receipt of the proposed City budget, the City Clerk shall cause to be published a public notice of the place and time of at least one public hearing on the budget by the City Council.
- The City Council may hold such other preliminary workshops on the budget for the purpose of obtaining information as it may determine, but final budget adoption shall not be taken by the City Council until after the public hearing prescribed in this section.

Council Action on the Budget - After the public hearing, the City Council may add, decrease, or delete any items in the budget except any provisions for debt service on obligations then outstanding or for estimated cash deficits.

Council Adoption of the Budget

- The adoption of the City's annual budget shall be by the affirmative vote of a majority of the City Council by a resolution to be known as the Annual Budget and Appropriations Resolution.
- The format of the adopted budget shall be by fund and department for the operating budget and by fund and capital project group for the capital budget.
- The adopted budget shall also include a list of authorized interfund transfers.

Effective Date of the Budget

The adopted budget shall take effect on the first day of the fiscal year to which it applies.

**BUDGET PRINCIPLES TO ADDRESS THE CITY'S STRUCTURAL BUDGET DEFICIT
AS APPROVED BY RESOLUTION 2016-114
June 7, 2016**

1. **General Fund Reserves**
The City shall maintain a General Fund reserve of at least 20% of the City's General Fund Operating Budget.
2. **Balanced Budget, Use of Reserves if Necessary**
Reserves may be used to balance the General Fund Operating Budget.
3. **Economic Uncertainty Fund**
When conditions permit begin building up the Economic Uncertainty Fund.
4. **Proposed Budget Revisions**
The annual General Fund proposed budget balancing plan shall be presented and discussed in context of the updated five-year forecast. Any revisions to the proposed budget shall include an analysis of the impact on the forecasted years. If a revision creates a negative impact on the forecast, a funding plan shall be developed and approved to offset the impact.
5. **Use of One-Time Resources**
Once the General Fund budget is brought into structural balance, one-time resources (e.g., revenue spikes, budget savings, sale of property, or similar nonrecurring revenue) should not be used for current or new ongoing operating expenses. Examples of appropriate uses of one-time resources include rebuilding the Economic Uncertainty Reserve, early retirement of debt, capital expenditures without significant operating and maintenance costs, and other nonrecurring expenditures.
6. **Reserves**
All City funds should maintain an adequate reserve level and/or ending fund balance, as determined annually and as appropriate for each fund. For the General Fund, a contingency reserve amount which is a minimum of 20% of the operating budget shall be maintained.
7. **Prudent Use of Debt**
The City shall not issue long-term (over one year) General Fund debt to support ongoing operating costs. All General Fund debt issuance shall identify the method of repayment or have a dedicated revenue source. General obligation debt shall be limited to 8% of the operating budget.
8. **Capital Improvement Projects**
Capital Improvement Projects shall not proceed for projects with annual operating and maintenance costs exceeding \$25,000 without City Council certification that funding will be made available in the applicable year of the cost impact.
9. **Fees and Charges**
The City shall strive to assure that the program operating costs are fully covered by fee revenue and shall explore opportunities to establish new fees for services where appropriate.
10. **Grants**
City staff shall seek out, apply for and effectively administer federal, state and other grants that address the City's priorities and policy objectives and provide a positive benefit to the City. Before the grant is pursued, staff shall provide a detailed pro-forma that addresses the immediate and long-term costs and benefits to the City. One-time operating grant revenues shall not be used to begin or support the costs of ongoing programs.
11. **Personnel Services Costs**
Total General Fund personnel services costs shall not exceed 75% of the General Fund operating budget.
12. **Performance Measures**
All requests for departmental funding shall include performance measurement data so that funding requests can be evaluated and approved based on effective accomplishment of community desired outcomes and priorities.
13. **Budget Offsets**
City Council approval of a General Fund supplemental appropriation (additional monies after the adoption of the budget for the fiscal year), should be accompanied by a corresponding action to reduce the General Fund budget in another area.

Accounting and Audit Policies

Governmental Accounting - The City's financial records will be maintained in accordance with generally accepted accounting principles for governmental accounting, which prescribe fund accounting.

Financial Reporting - After the close of the fiscal year, a comprehensive annual financial report (CAFR) covering all funds and financial operations shall be prepared and submitted to the City Council.

Annual Independent Audit - All the funds, accounts and financial transactions of the City shall be subjected to an annual audit by an independent certified public accountant that is to be selected by the City Council.

Basis of Accounting - The basis of accounting within Governmental Fund types used by the City is modified accrual. Under this method of accounting, revenue is recorded when susceptible to accrual, which is when both measurable and available for the funding of current appropriations. Further, expenditures are recognized when the related fund liability is incurred. Under the modified accrual basis of accounting, principal and interest on long-term debt are recorded as fund liabilities when due. All Enterprise and Internal Service Funds follow the accrual basis of accounting. Under this method of accounting, revenues are recognized when earned and expenses are recorded when incurred.

Accounting System Maintenance - The City places continued emphasis on maintenance of an accounting system that provides strong internal budgetary and accounting controls. It is designed to provide reasonable assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and reports, such as the budget and the City's Comprehensive Annual Financial Report (CAFR), as well as the maintenance and accountability of assets.

Comprehensive Annual Financial Report - The City of Tracy issues a CAFR in accordance with accounting principles generally accepted in the United States of America and outlined by the Governmental Accounting Standards Board. An independent audit of the City's CAFR is performed annually.

Budget Control

Administrative Budget Control - The adopted budget shall be detailed to administrative control accounts. Such detailing shall be consistent with the format of the adopted budget and be based upon the supporting detail underlying the proposed budget submitted to the Council and as modified by any Council action.

Budgetary Accounts

- For the operating budget, expenditures and encumbrances shall be accounted for by department, program, object, and sub-object within a fund.
- For the capital budget, expenditures and encumbrances shall be accounted for by capital project group, project, and sub-object within a fund.
- Revenue shall be accounted for by source within a fund.
- Budget and Finance staff shall be responsible for maintaining tables for accounts for program, projects, objects, sub-objects, and revenue sources to be used for budgetary accounting.

Budget Reporting - The City Manager shall provide budget reports to the City Council quarterly showing the status of the budget. These reports shall match the format of the adopted budget and be by fund and major sources for revenues, by department and program for operating expenditures and by capital group for capital projects.

Limitations on Expenditures - No expenditures of City funds shall be made or authorized in excess of the available unencumbered appropriations therefor. Nothing in this chapter shall prevent the making of contracts providing for the payment of funds at a time beyond the fiscal year in which such contracts are made, provided the nature of such transactions reasonably requires the making of such contracts.

Composition and Limitations on City Funds

- All revenues and receipts from assessments; from special services or benefit charges; from special taxes or assessments imposed upon special taxing areas for special or particular services, purposes or benefits; from funds held by the City as trustee or agent; or from bond proceeds, shall be paid into and appropriated from special funds created therefore. All other revenues and

receipts of the City from taxes, grants, State revenues and other receipts shall be paid into and appropriated from the general fund which shall be the primary fund for the financing of current expenses for the conduct of City business.

- No general fund revenues or receipts shall be dedicated to, expended for, or used to supplement appropriations from the special funds except as a loan to such special fund as authorized by the City Council.
- Upon request of the City Manager, the City Council may, by the Annual Budget and Appropriation Resolution, or by other legislative act, provide for the establishment of working capital or revolving funds for the financing of internal services common to the agencies of the City.
- Notwithstanding other provisions of this section, the City Council may establish a reserve fund for permanent public improvements, into which there may be paid by the annual budget and appropriation resolution cash surpluses not otherwise appropriated or toward the financing of which taxes or other sources of revenue may be dedicated.

Transfer of Appropriations

- Transfers of appropriations between expenditure accounts in the operating budget within the same agency and within the same fund may be authorized by the City Manager.
- Transfers between agencies of the City government and within the same fund of the operating budget may be made by resolution of the City Council upon request of the City Manager.
- Inter-project transfers of appropriations between capital projects in the capital budget may be authorized by resolution of the City Council upon request of the City Manager.
- Nothing contained herein shall be construed to prevent the City Council, upon request of the City Manager, from adopting a resolution for interfund cash borrowings to meet temporary cash requirements or to prevent reimbursements among funds for goods supplied or services rendered.

Supplementary Appropriations

During any fiscal year, the City Council, by the affirmative vote of a majority of the Council, upon the recommendation of the City Manager, may by resolution make additional or supplementary appropriations from unexpended and unencumbered funds set aside for contingencies in the City budget, from revenues received from anticipated sources, but in excess of budget estimates therefor, or from revenues received from sources not anticipated in the budget.

Grant Appropriations - Revenues from grant allocations which were unanticipated in any current fiscal year may be appropriated by resolution by the City Council upon request of the City Manager. The appropriation shall be made to the proper grant account established for the revenues and any surplus grant funds remaining at the end of the fiscal year shall be carried over to the following fiscal year without the necessity of further action by the City Council.

Unexpended Appropriations

- Unless otherwise provided by law, all unexpended and unencumbered appropriations in the operating budget remaining at the end of the fiscal year shall lapse and revert into the appropriate fund balance.
- No appropriation for a capital project in the capital budget shall lapse until the purpose for which the appropriation was made shall have been accomplished or abandoned; provided that any capital project shall stand abandoned if five (5) fiscal years elapse without any expenditure from or encumbrance of the appropriation made therefor.
- The balances remaining to the credit of the completed or abandoned capital projects shall be available for appropriation in subsequent capital budgets to the extent permitted by State law.

Year End Budget Carryovers

- Any unexpended but encumbered appropriations for specific orders or contracts outstanding at the end of the fiscal year shall be carried over into the new fiscal year.
- Any expended appropriations for incomplete active projects in the capital budget at the end of the fiscal year shall be carried over into the new fiscal year.
- When carried over and budgeted in the new fiscal year, these appropriations shall be offset against the appropriate fund balance and/or revenue source.
- These carryovers may be made without further Council actions, since prior authorization has been given for these appropriations.

Contract and Purchasing Policies

Formal Bids - Contracts and purchases of \$50,000 or more, and for public projects over \$5,000, require a formal bidding process (or a formal RFP process for professional services contracts) and award by City Council action. However, an award may be made by City Council action while waiving the formal process for the contract or purchase.

Informal Quotations - Contracts and purchases of \$10,000 or more but less than \$50,000 require an informal quotations process (or an informal RFP process) with award by the City Manager.

Open Market Purchases - Contracts and purchases over \$3,000 but under \$10,000 have no procedural requirements but awards may be made by the department head after review and approval by the finance division.

Small Purchases - Contracts and purchases of \$3,000 or less may be made by the department staff under delegation by the department head.

Budget Sufficiency - A contract or purchase may be initiated only if sufficient funds have been appropriated and for which there is an unexpended and unencumbered remaining balance sufficient to pay for the contract or purchase.

Encumbrances - Each contract or purchase requiring the payment of City funds, after execution will be entered into the City's financial system by an encumbrance against the appropriate budgeted funds.

Cash Management / Investment Policies

Pooled Cash - The majority of unrestricted cash is combined into one pooled operating account to facilitate effective management of the City's resources.

Investments - The City Treasurer invests temporarily idle funds in accordance with Government Code Sections 53600 et al, 16429.1 and 53684 and a formal investment policy approved by the City Council and the Investment Advisory Commission. Permissible investments include obligations of the U.S. Government, Federal Agencies, Government Sponsored Enterprises Medium Term Notes, Certificates of Deposit, Bankers Acceptances, Commercial Paper rated A-1 by Standard and Poor's Corporation, P-1 by Moody's Investors Service or F-1 by Fitch Ratings, State of California Local Agency Investment Fund, Repurchase Agreements, Reverse Repurchase Agreements, and Money Market Mutual Funds.

Position Control System

- A position control system shall be maintained to control personnel transactions and to ensure that they are in compliance with budgetary limits.
- After the adoption of the budget, a position control roster showing authorized positions will be prepared based upon the tables of staffing submitted in the proposed budget and as modified and approved by Council action.
- No personnel transaction for a City department shall be made or authorized in excess of the number of authorized positions for the agency or in excess of budgeted funds for personnel expenses.
- Temporary over-hires in a City department may be allowed for particular positions if their impact is offset by other vacancies in other authorized positions of equal and/or higher compensation in the department.
- Substitute positions in a City department may be allowed for particular positions if their impact is offset by absences or vacancies in other authorized positions and the budget authority is not exceeded.
- The establishment of any new full-time regular position, the reclassification of any current positions, or the transfer of a current position between departments shall require the amending of the position control roster by Council action upon request of the City Manager.



GLOSSARY OF BUDGET TERMS

Adopted Budget: The official budget as approved by a legislative body at the start of each fiscal year.

Amended Budget: The official budget as adopted and as amended by the legislative body through the course of a fiscal year.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and in time as to when it may be expended.

Asset: An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

Augmentation: An increase to the base budget proposed during the budget preparation process and to be added to the budget for the new upcoming fiscal year. See page B2 for further explanation.

Base Budget: A preliminary budget forecast used as a starting point in the budget preparation process. It usually provides financial resources to carry on current service levels with only an inflationary increase.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Message: A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Capital Budget: A budget which focuses on capital projects to implement the first year of Capital Improvement Program.

Capital Improvement Program: A plan for capital improvements to be implemented over a fixed period of years to meet capital needs arising from long-term work effort. It sets forth projects or other contemplated expenditures in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures. Usually, the plan is updated annually.

Capital Project: The budget unit to group all activities and costs necessary to implement a specific capital improvement and/or acquisition, costing \$10,000 or more. Such would involve the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Also, such projects involve planning and design, land acquisition, and project management related to such facilities and improvements. For the City of Tracy, studies over \$25,000 and equipment purchases over \$100,000 are budgeted as capital projects.

Capital Outlays: Expenditures which result in the acquisition of or addition to fixed assets. In the operating budget, they usually involve equipment acquisitions under \$100,000, or facility improvements under \$10,000. In the capital budget, they are grouped into capital improvements projects.

Carryovers: The transfer of unspent appropriations from one fiscal year into the following fiscal year. They are normally allowed only for one-time items in the operating budget or uncompleted projects in the capital budget. When posted into the new fiscal year, they become part of the amended budget. *(See page C2 for further explanation)*

Commodities: The object expenditure class for payments made for good and materials used in City operations and activities and supplied by external parties. The class is further detailed into sub-objects for different types of commodities.

Contracted Services: The object expenditure class for payments made for services rendered in support of City operations and activities by external parties. These may be based upon either formal contracts or ad-hoc charges. The class is further detailed into sub-objects for different types of services.

Cost Allocation Plan: A plan prepared to identify the total costs of providing City services. It first determines direct and indirect costs; and then, allocates the latter back to the former on the basis of benefit in a logical and uniform manner.

Current Assets: Those assets likely to be used up and/or converted into cash within one year.

Current Charges: Charges collected by a government in exchange for a particular public service of a limited and specific benefit. These may be voluntary or mandatory if necessary depending on the particular service.

Current Liabilities: Liabilities likely to be paid off or liquidated within one year.

Debt Service: A budget which focuses on obligations for outstanding debt issues. Also, the expenditure objects for the payment of these debt obligations. The object is detailed into sub-objects for principal, interest, and debt service fees.

Deferral: The administrative act of reducing the budget during the fiscal year. This is usually done when items or projects are to be rescheduled for future years.

Direct Costs: Those costs necessary and related to providing a specific service to the public.

EDUs: See Equivalency Factor.

Encumbrance: An obligation or reserve charged against a budget indicating that a commitment has been made or an order placed for a certain amount and that is not then available for other transactions, prior to the actual spending.

Equivalency Factor: A unit cost measure providing a relative common base for all elements of the City budget. The factor is expressed in terms of an Equivalence Dwelling Unit or EDUs, which equates to the "average" household in the City. See page B3 for further explanation.

Equity: The residual economic net worth of a particular entity calculated by adding up its assets minus its liabilities.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

Expenses: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

Fiduciary Funds: These funds account for monies held by the City in a fiduciary manner. These are funds which may use a financial flow or capital maintenance focus depending on its purpose. The types of funds are Trust and Agency.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets: Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FTEs: See full-time equivalent.

Full Accrual Basis: The basis of accounting where revenues are recognized when they are earned, expenses when incurred, and fixed assets are depreciated. All enterprise and internal service funds are accounted for using the full accrual basis of accounting.

Full-Time Equivalent: A unit measure for counting staffing where 1.00 FTE represents one full-time regular employee. Part-time and temporary employees are measured as proportionately based upon 2,080 staff hours per year for the equivalent of the 1.00 FTE.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices as a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

Governmental Funds: These funds account for City governmental operations and activities funded primarily through taxes and grants. These are funds which utilize a financial flow measurement focus and modified accrual basis of accounting; The types of funds are: General, Special Revenues, Capital Projects, and Debt Service.

Gross Budget: The total of the budgets of each City fund including budgeted transfers between funds. See Net Budget.

Indirect Costs: Payments made by City Departments and activities to pay for their share of Citywide overhead and support activities. These payments are made to the General Fund by non-General Funds through a separate program in the non-departmental group under the operating budget. Administratively, the central administration sub-fund 125 accumulates the overhead expenses and is then reimbursed by the other funds, including the General Fund and its net fee producing sub-funds.

Intergovernmental Revenue: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

Internal Charges: These charges are paid into one or more of the City's internal service funds. Object of expenditure for payments made to other City programs for particular services rendered and/or materials supplied, on a cost reimbursement basis. These are further detailed into sub-objects for different services.

Lapsed Appropriations: Under the "use it or lose it" rule, operating budget appropriations not spent or encumbered at the end of a fiscal year lapse or terminate as budget authority. For capital budget appropriations, they lapse at the end of fiscal year only when a project has been completed or canceled, or when there has been no activity for more than five fiscal years.

Liability: A legal claim upon, or probable future sacrifice of, economic resources or benefits of a particular entity, arising from an obligation to transfer assets or provide service to others in the future as a result of past transactions or events.

Long-Term Debt: Any debt obligation which is not payable within one year.

Measurements Focus: The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

Modified Accrual Basis: The basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

Net Budget: The gross budget less all interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements which in effect are double counted in from the perspective of the entire budget are subtracted from the gross budget amount.

Objective: A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard of performance for a given program:

- (a) An operational objective focuses on service delivery.
- (b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

Objects: The classification of expenditures in terms of what is bought and paid for. For the City of Tracy the following are used: personnel expenses, contracted services, commodities, internal charges, and other payments. Objects are detailed into sub-objects to further specify what expenditures are for.

Operating Budget: A budget which focuses on everyday operating activities and programs.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended, transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund to a Special Revenue or Capital Projects Fund, operating subsidy transfers from the General or a Special Revenue Fund to an Enterprise Fund, and transfers from an Enterprise Fund other than payments in lieu of taxes to finance General Fund expenditures.

Performance Budget: A budget which relates expenditures to measures of activity and performance.

Personnel Expenses: The object expenditure class for the compensation paid to or for City employees. The class is detailed into sub-objects for regular salaries, temporary wages, overtime, and various benefits.

Preliminary Budget: A budget in its preliminary preparation stage prior to review and formulation by the formal budget-making authority. In the preliminary stage, a budget consists of various estimates forecasting current costs into the future and new or modified spending proposals for the future.

Program Budget: A budget organized by programs. A program used in this application is a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

Program Performance Budget: Combines performance measures with a program budget structure.

Proposed Budget: The budget as formulated and proposed by the budget-making authority. It is submitted to the legislative body for review and approval.

Proprietary Funds: These funds account for City activities funded and operated in a manner similar to business enterprises, supported by fees and charges. These funds utilize a capital maintenance measurement focus and full accrual basis of accounting. The types of funds are Enterprise and Internal Services.

Recision: The legislative act of reducing and/or canceling appropriations, after budget adoption. The effect is to reduce the budget.

Reserves: Those monies that are set aside in the budget for contingencies, for future projects, for debt services, or for cash flow purposes.

Retained Earnings: An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund. For budgeting purposes, the working capital definition of fund balance is used.

Revenues: (1) Increases in government fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

Special Assessments: Compulsory charges levied by a government for the purpose of financing a particular public service performed for the benefit of a limited group of property owners.

Supplemental: An increase to the adopted or amended budget proposed during the middle of the fiscal year. When approved as a supplemental appropriation, it becomes part of the amended budget.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Working Capital: A term used to express the liquid equity of funds. It is determined by current assets minus current liabilities. It provides a measure of residual resources available to be used in the current or next fiscal year. For governmental fund types, working capital and fund balance are synonymous.

Fiscal Overview



Think Inside the Triangle™

FISCAL OVERVIEW

A variety of financial overviews are presented within this section of the budget. These summaries compare approved expenditures against the anticipated resources to fund these expenditures. As mentioned in the Budget Guide, the City's fiscal activities are budgeted and accounted for through funds. For FY16-17, there are over 70 funds used for budgeting.

A Balanced Budget

To maintain a "balanced budget", total expenditures in a fund cannot exceed its total of revenues and its beginning balance. An ending fund balance should always be positive. A negative fund balance indicates that the budget for a fund is not balanced. An ending fund balance for the fiscal year also represents the anticipated reserves of the fund.

Normally, a sufficient reserve for operating funds should be at least 10% of their estimated revenues for the fiscal year. Any supplemental appropriations, after the budget is adopted, would decrease the reserves or projected ending fund balances.

Overview of Funds

In the budget summaries and overviews that follow, each fund or group of funds is presented for each fiscal year using this format.

+ Beginning Fund Balance

(Actual or Projected at start of the Fiscal Year)

+ Estimated Revenues for the Year

+ Transfers In for the Year

- Operating Expenditures for the Year

- Capital Appropriations for the Year

- Debt Service for the Year

- Transfers out for the Year

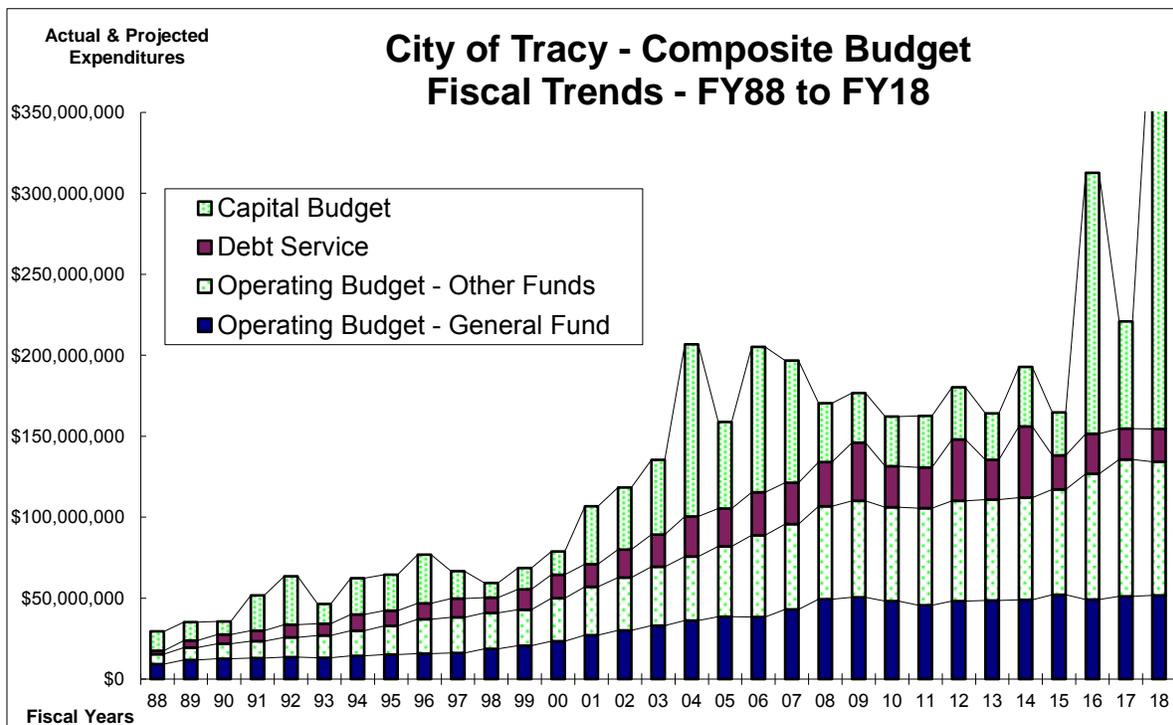
= Projected Ending Fund Balance (at Fiscal Year-end)

Over the years with City growth, the General Fund and the Operating Budget have shown modest to moderate increases, however recently they have shown some leveling off due to the economic downturn.

Debt Service has increased also, particularly recent, due to special assessments for new development and City efforts at redevelopment.

The Capital Budget can vary from year-to-year depending on the level of growth and the schedule and progress made on particular capital projects.

The "spiking" caused by the Capital Budget in FY16 reflects budgeted capital projects in the City's capital improvement program. About 70% of the dollar amounts budgeted will be carried forward into FY17.



Budget Summaries

The budget summaries provide an overview or top-level picture of the City's budget.

The following is a description of each summary.

Composite Budget Summary (page C3)

This is a summary of all funds by major revenue and expenditure categories of the FY16-17 operating and capital budgets and debt service obligations. It also references this same information for FY13-14 and FY14-15 (actuals) and FY15-16 (adopted and estimated).

Composite Summary/Operating Budget (page C4)

This is a summary of the operating budget and debt service obligations including all funds involved, by major revenue and expenditure categories. The FY16-17 budget figures are presented and compared to FY15-16 (adopted and estimated) and FY13-14 and FY14-15 (actuals).

Composite Summary/Capital Budget (page C5)

This summary is the same as on the preceding page but the capital budget, rather than the operating budget, is featured.

General Fund Summary (page C6)

Because of its importance, a separate summary for the General Fund is shown here. The summary highlights the major revenue categories and expenditures by department of the General Fund budget for FY16-17. For comparison purposes, budget figures for FY15-16 (adopted and estimated) and FY13-14 and FY14-15 (actuals) are also referenced.

Composite Summary All Funds	FY13-14 Actual	FY14-15 Actual	\$ Change	FY15-16 Adopted	FY15-16 Estimated	% of Budget	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	\$208,292,290	\$201,867,972	-3.1%	\$161,964,640	\$234,983,360	As Restated	16.4%	\$180,553,720	-23.2%
REVENUES									
Property Taxes	\$19,782,579	\$21,532,813	8.8%	\$22,539,650	\$24,420,540	108.3%	13.4%	\$23,672,900	-3.1%
Sales Taxes	26,956,604	27,764,332	3.0%	27,858,870	28,615,770	102.7%	3.1%	21,419,500	-25.1%
Other Taxes	1,860,580	2,210,206	18.8%	2,070,000	2,361,000	114.1%	6.8%	2,544,728	7.8%
Operating Assessments	3,142,120	3,163,684	0.7%	3,289,000	3,266,700	99.3%	3.3%	3,224,800	-1.3%
Capital Development Fees	4,215,202	27,657,891	556.1%	37,378,660	8,529,200	22.8%	-69.2%	37,293,660	337.2%
Debt Assessments	12,083,708	11,498,391	-4.8%	12,152,700	11,646,810	95.8%	1.3%	11,662,600	0.1%
License & Permit Fees	1,275,695	1,661,260	30.2%	1,856,500	2,661,300	143.4%	60.2%	2,118,300	-20.4%
Franchise Fees	2,787,481	2,931,748	5.2%	2,904,000	2,994,920	103.1%	2.2%	3,043,100	1.6%
State Shared Taxes	3,178,557	2,726,808	-14.2%	2,400,420	2,514,880	104.8%	-7.8%	2,375,820	-5.5%
Other Grants	11,125,292	17,616,812	58.3%	11,307,390	62,408,620	551.9%	254.3%	30,576,060	-51.0%
Current Charges	8,839,743	9,132,982	3.3%	10,223,410	12,001,120	117.4%	31.4%	13,251,900	10.4%
Enterprise Charges	59,856,735	59,592,384	-0.4%	57,093,550	61,784,600	108.2%	3.7%	62,763,150	1.6%
Fines & Forfeitures	1,359,271	1,727,170	27.1%	828,000	913,900	110.4%	-47.1%	915,500	0.2%
Interest Earnings	783,646	620,179	-20.9%	813,800	649,550	79.8%	4.7%	653,300	0.6%
Other Revenues	2,154,461	2,165,149	0.5%	2,168,200	3,807,270	175.6%	75.8%	2,239,200	-41.2%
Other Financing Sources	26,895,582	5,856,476	-78.2%	22,362,000	28,682,420	128.3%	389.8%	39,662,000	38.3%
Total Revenues	\$186,297,256	\$197,858,285	6.2%	\$217,246,150	\$257,258,600	118.4%	30.0%	\$257,416,518	0.1%
EXPENDITURES									
			% Cost Change				% Cost Change	FY16-17 Adopted	% Budget Change
Operating Budget									
Police	\$21,592,245	\$22,012,450	1.9%	\$24,148,870	\$23,159,850	95.9%	5.2%	\$24,055,940	-0.4%
Fire	15,882,817	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%
Public Works	36,889,599	38,022,086	3.1%	40,782,500	36,625,960	89.8%	-3.7%	39,131,530	-4.0%
Utilities	13,556,735	15,049,062	11.0%	16,274,170	16,150,930	99.2%	7.3%	16,493,620	1.3%
Development Services	7,721,493	8,503,890	10.1%	10,364,610	10,594,590	102.2%	24.6%	13,146,010	26.8%
Parks & Recreation	0	0		0	5,146,570			6,379,200	
Gen Govt Agencies	2,677,896	3,005,244	12.2%	2,889,820	2,947,760	102.0%	-1.9%	3,258,020	12.7%
Recreation & Cultural Arts	3,111,764	3,039,373	-2.3%	3,749,630	1,488,250	39.7%	-51.0%	1,779,960	-52.5%
Administrative Services	5,468,535	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%
Non-Departmental	5,074,649	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%
Budget Savings	0	0		(1,000,000)	0			(1,000,000)	
Total	\$111,975,733	\$117,207,081	4.7%	\$126,477,420	\$125,652,540	99.3%	7.2%	\$135,690,110	7.3%
Capital Budget									
Govt Bldgs & Pub Saf Fac	\$5,753,994	\$5,938,754	3.2%	\$305,000	\$1,657,552	543.5%	-72.1%	\$3,170,140	91.3%
Traffic, Streets & Highways	13,585,681	8,870,424	-34.7%	14,776,800	77,037,704	521.3%	768.5%	15,451,950	-79.9%
Water & Sewer Improvements	10,517,533	3,140,032	-70.1%	15,513,840	39,143,048	252.3%	1146.6%	42,480,100	8.5%
Drainage Improvements	3,026,299	84,569	-97.2%	1,171,000	3,069,179	262.1%	3529.2%	1,075,300	-65.0%
Airport & Transit Improvements	731,468	4,445,747	507.8%	1,535,000	7,976,205	519.6%	79.4%	0	-100.0%
Parks & Recreation Improvement	575,419	1,515,769	163.4%	75,000	25,840,112	34453.5%	1604.8%	3,632,215	-85.9%
Miscellaneous Projects	2,574,923	2,521,514	-2.1%	1,812,500	6,504,230	358.9%	157.9%	441,100	-93.2%
Total	\$36,765,317	\$26,516,809	-27.9%	\$35,189,140	\$161,228,030	458.2%	508.0%	\$66,250,805	-58.9%
Debt Service									
	\$43,980,524	\$21,019,007	-52.2%	\$26,477,860	\$24,807,670	93.7%	18.0%	\$19,166,380	-22.7%
Total Expenditures	\$192,721,574	\$164,742,897	-14.5%	\$188,144,420	\$311,688,240	165.7%	89.2%	\$221,107,295	-29.1%
ENDING FUND BALANCES	\$201,867,972	\$234,983,360	16.4%	\$191,066,370	\$180,553,720	94.5%	-23.2%	\$216,862,943	20.1%

Composite Summary Operating Budget - All Funds	FY13-14 Actual	FY14-15 Actual	\$ Change	FY15-16 Adopted	FY15-16 Estimated	% of Budget	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	(\$652,195)	\$151,053,769	-23260.8%	\$112,415,660	\$145,804,960	As Restated	-3.5%	\$158,368,250	8.6%
REVENUES									
Property Taxes	\$19,782,579	\$21,532,813	8.8%	\$22,539,650	\$24,420,540	108.3%	13.4%	\$23,672,900	-3.1%
Sales Taxes	25,759,123	26,520,241	3.0%	26,618,870	26,615,770	100.0%	0.4%	19,419,500	-27.0%
Other Taxes	1,860,580	2,210,206	18.8%	2,070,000	2,261,000	109.2%	2.3%	2,544,728	12.5%
Operating Assessments	3,112,120	3,136,694	0.8%	3,051,000	3,055,690	100.2%	-2.6%	2,392,800	-21.7%
Debt Assessments	12,083,708	11,498,391	-4.8%	12,152,700	11,646,810	95.8%	1.3%	11,662,600	0.1%
License & Permit Fees	1,275,695	1,661,260	30.2%	1,856,500	2,661,300	143.4%	60.2%	2,118,300	-20.4%
Franchise Fees	2,787,481	2,931,748	5.2%	2,904,000	2,994,920	103.1%	2.2%	3,043,100	1.6%
State Shared Taxes	1,910,149	1,940,943	1.6%	1,950,100	1,919,300	98.4%	-1.1%	2,059,980	7.3%
Other Grants	6,745,912	6,482,331	-3.9%	9,087,390	13,522,110	148.8%	108.6%	25,334,460	87.4%
Current Charges	8,839,743	9,132,982	3.3%	10,223,410	12,001,120	117.4%	31.4%	13,251,900	10.4%
Enterprise Charges	51,330,875	51,125,524	-0.4%	48,886,120	53,223,720	108.9%	4.1%	59,695,150	12.2%
Fines & Forfeitures	1,359,271	1,727,170	27.1%	828,000	913,900	110.4%	-47.1%	915,500	0.2%
Use of Money & Property	783,646	620,179	-20.9%	813,800	649,550	79.8%	4.7%	653,300	0.6%
Other Revenues	2,154,461	2,165,149	0.5%	2,168,200	3,807,270	175.6%	75.8%	2,239,200	-41.2%
Other Financing Sources	0	0		0	62,000			2,562,000	
Transfers to Cap Budget	(5,000,000)	(10,354,770)	107.1%	(20,000)	(913,340)	4566.7%		(40,770)	
Transfers to Debt Service	(22,157,415)	(20,372,589)	-8.1%	(21,375,990)	(20,625,830)	96.5%	1.2%	(23,883,730)	15.8%
Total Revenues	\$112,627,928	\$111,958,272	-0.6%	\$123,753,750	\$138,215,830	111.7%	23.5%	\$147,640,918	6.8%
EXPENDITURES			% Cost Change				% Cost Change	FY16-17 Adopted	% Budget Change
Operating Budget									
Police	\$21,592,245	\$22,012,450	1.9%	\$24,148,870	\$23,159,850	95.9%	5.2%	\$24,055,940	-0.4%
Fire	15,882,817	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%
Public Works & Utilities									
<i>Maintenance & Operations</i>	8,869,638	9,917,727	11.8%	25,855,320	31,643,930	122.4%	219.1%	33,865,800	31.0%
<i>Central Garage</i>	1,398,457	1,258,970	-10.0%	1,601,090	0	0.0%	-100.0%	0	-100.0%
<i>Solid Waste</i>	18,650,283	19,164,815	2.8%	20,540,810	899,130	4.4%	-95.3%	1,024,650	-95.0%
<i>Water</i>	12,249,167	12,645,012	3.2%	4,259,950	0	0.0%	-100.0%	0	-100.0%
<i>Wastewater</i>	6,787,726	7,263,254	7.0%	1,664,130	17,713,980	1064.5%	143.9%	18,125,560	989.2%
<i>Drainage</i>	420,951	385,231	-8.5%	414,690	0	0.0%	-100.0%	0	-100.0%
<i>Airport & Transit</i>	2,070,112	2,436,139	17.7%	2,720,680	2,519,850	92.6%	3.4%	2,609,140	-4.1%
Development Services									
<i>Planning & Building</i>	3,649,327	3,948,546	8.2%	5,323,280	10,594,590	199.0%	168.3%	13,146,010	147.0%
<i>Engineering</i>	2,907,633	3,945,986	35.7%	3,819,230	0	0.0%	-100.0%	0	-100.0%
<i>Economic Development</i>	1,164,533	609,358	-47.7%	1,222,100	0	0.0%	-100.0%	0	-100.0%
Gen Govt Agencies	2,677,896	3,005,244	12.2%	2,889,820	2,947,760	102.0%	-1.9%	3,258,020	12.7%
Recreation & Cultural Arts	3,111,764	3,039,373	-2.3%	3,749,630	1,488,250	39.7%		1,779,960	-52.5%
Administrative Services	5,468,535	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%
Non-Departmental	5,074,649	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%
Budget Savings	0	0		0	0			(1,000,000)	
Total	\$111,975,733	\$117,207,081	4.7%	\$127,477,420	\$125,652,540	98.6%	7.2%	\$135,690,110	6.4%
ENDING FUND BALANCES	\$0	\$145,804,960		\$108,691,990	\$158,368,250	145.7%	8.6%	\$170,319,058	7.5%

Composite Summary Capital Budget - All Funds	FY13-14 Actual	FY14-15 Actual	\$ Change	FY15-16 Adopted	FY15-16 Estimated	% of Budget	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	\$35,421,189	\$50,167,785		\$61,491,110	\$89,178,400	As Restated	77.8%	\$26,367,310	-70.4%
REVENUES									
Property Taxes	\$0	\$0		\$0	\$0			\$0	
Sales Taxes	1,197,481	1,244,091	3.9%	1,240,000	2,000,000	161.3%	60.8%	2,000,000	0.0%
Other Taxes	0	0		0	100,000			0	
Operating Assessments	30,000	26,990		238,000	211,010			832,000	
Capital Development Fees	4,215,202	27,657,891	556.1%	37,378,660	8,529,200	22.8%	-69.2%	37,293,660	337.2%
License, Permit, & Franchise	0	0		0	0			0	
State Shared Taxes	1,268,408	785,865	-38.0%	450,320	595,580	132.3%	-24.2%	315,840	-47.0%
Other Grants	4,379,380	11,134,481	154.2%	2,220,000	48,886,510	2202.1%	339.1%	5,241,600	-89.3%
Current Charges	0	0		0	0			0	
Enterprise Charges	8,313,540	8,254,540		8,007,430	7,539,300	94.2%		2,568,000	-65.9%
Internal Charges	212,320	212,320		200,000	1,021,580	510.8%		500,000	-51.1%
Use of Money & Property	0	0		0	0			0	
Other Revenues	0	0		0	0			0	
CIP Contributions	6,989,189	5,692,548	-18.6%	2,300,000	28,620,420	1244.4%	402.8%	17,100,000	-40.3%
Debt Proceeds	19,906,393	163,928	-99.2%	20,062,000	0		-100.0%	20,000,000	
Net Transfers	5,000,000	10,354,770	107.1%	20,000	913,340	4566.7%		-1,209,230	
Total Revenues	\$51,511,913	\$65,527,424	397.3%	\$72,116,410	\$98,416,940	136.5%	50.2%	\$84,641,870	-14.0%
EXPENDITURES									
								FY16-17 Adopted	
Capital Budget									
Govt Bldgs & Pub Saf Fac	\$5,753,994	\$5,938,754	3.2%	\$305,000	\$1,657,552	543.5%	-72.1%	\$3,170,140	950.0%
Traffic Improvements	1,078,706	440,336	-59.2%	2,067,200	8,096,099	391.6%	1738.6%	1,199,200	188.5%
Streets & Highways	12,506,975	8,430,088	-32.6%	12,709,600	68,941,605	542.4%	717.8%	14,252,750	121.4%
Wastewater Improvements	1,705,002	1,567,035	-8.1%	4,812,940	19,649,638	408.3%	1153.9%	30,871,000	1149.6%
Water Improvements	8,812,531	1,572,997	-82.2%	10,700,900	19,493,410	182.2%	1139.3%	11,609,100	149.5%
Drainage Improvements	3,026,299	84,569	-97.2%	1,171,000	3,069,179	262.1%	3529.2%	1,075,300	289.4%
Airport & Transit Improvements	731,468	4,445,747	507.8%	1,535,000	7,976,205	519.6%	79.4%	0	311.7%
Parks & Recreation Improvements	575,419	1,515,769	163.4%	75,000	25,840,112	34453.5%	1604.8%	3,632,215	33.2%
Miscellaneous Projects	2,574,923	2,521,514	-2.1%	1,812,500	6,504,230	358.9%	157.9%	441,100	10.4%
Total Expenditures	\$36,765,317	\$26,516,809	-27.9%	\$35,189,140	\$161,228,030	458.2%	508.0%	\$66,250,805	-58.9%
ENDING FUND BALANCES	\$50,167,785	\$89,178,400	77.8%	\$98,418,380	\$26,367,310	26.8%	-70.4%	\$44,758,375	69.7%
<p>The FY15-16 estimated figures and FY16-17 figures represent capital appropriations.</p> <p>Estimated expenditures are expected to be about \$59.7 M in FY15-16 with \$97.8 M carried over into FY16-17. So, the FY16-17 proposed capital budget with carryovers will be about \$164.1 M.</p>									

General Fund Summary	FY13-14 Actual	FY14-15 Actual	\$ Change	FY15-16 Adopted	FY15-16 Estimated	% of Budget	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCE	\$17,775,112	\$9,461,352	-46.8%	\$5,735,520	\$6,613,870	As Restated	-30.1%	\$8,738,110	
REVENUES									
Property Taxes	\$15,699,554	\$17,789,631	13.3%	\$18,239,650	\$19,409,200	106.4%	9.1%	\$19,172,900	-1.2%
Sales Taxes - General	15,527,566	16,654,296	7.3%	17,282,600	17,910,300	103.6%	7.5%	17,704,000	-1.2%
Temporary Taxes - Measure E	7,194,407	7,625,279	6.0%	6,314,900	6,814,900	107.9%	-10.6%	0	-100.0%
Other Taxes	1,860,580	2,210,206	18.8%	2,070,000	2,361,000	114.1%	6.8%	2,544,728	7.8%
Operating Assessments	370,643	381,003	2.8%	385,000	392,000	101.8%	2.9%	400,000	2.0%
License & Permit Fees	1,220,420	1,812,506	48.5%	131,600	137,200	104.3%	-92.4%	140,300	2.3%
Franchise Fees	2,593,225	2,727,885	5.2%	2,704,000	2,784,920	103.0%	2.1%	2,828,100	1.6%
State Shared Taxes	564,403	595,196	5.5%	600,100	619,420	103.2%	4.1%	629,800	1.7%
Other Grants	968,653	1,271,073	31.2%	635,820	1,868,200	293.8%	47.0%	685,570	-63.3%
Current Charges	8,588,909	8,881,029	3.4%	4,425,360	4,166,430	94.1%	-53.1%	4,253,700	2.1%
Fines & Forfeitures	790,326	195,890	-75.2%	178,000	263,900	148.3%	34.7%	265,500	0.6%
Interest Earnings	660,991	200,000	-69.7%	679,800	509,200	74.9%	154.6%	509,300	0.0%
Other Revenues	327,888	452,807	38.1%	342,000	337,320	98.6%	-25.5%	378,000	12.1%
Other Financing Sources	0	0		0	0			0	
Sub-total	\$56,367,565	\$60,796,801	7.9%	\$53,988,830	\$57,573,990	106.6%	-5.3%	\$49,511,898	-14.0%
Community Benefit Funding	0	0		1,250,000	1,250,000			1,250,000	
Trfs In from Measure E Reserves	0	0		0	0			3,784,172	
Total Revenues	\$56,367,565	\$60,796,801	7.9%	\$55,238,830	\$58,823,990	106.5%	-3.2%	\$54,546,070	-7.3%
EXPENDITURES									
			% Cost Change				% Cost Change	FY16-17 Adopted	% Budget Change
Operating Budget									
Police	\$21,582,847	\$21,996,605	1.9%	\$24,131,970	\$23,041,220	95.5%	4.7%	\$24,039,040	-0.4%
Fire	9,231,257	9,716,446	5.3%	9,461,780	9,834,070	103.9%	1.2%	10,348,900	9.4%
Public Works	3,454,099	3,730,542	8.0%	4,263,410	3,563,130	83.6%	-4.5%	4,169,030	-2.2%
Utilities	195,093	259,904	33.2%	154,510	507,800	328.7%	95.4%	547,910	254.6%
Development Services	6,300,993	7,621,784	21.0%	678,200	574,200	84.7%	-92.5%	659,390	-2.8%
<i>Economic Development</i>	436,893	383,330	-12.3%	688,890	424,700	61.6%	10.8%	666,230	-3.3%
Parks & Recreation	0	0		0	2,464,280			2,728,610	
Gen Govt Agencies	2,594,940	2,911,126	12.2%	2,786,330	2,826,350	101.4%	-2.9%	3,258,020	16.9%
Recreation & Cultural Arts	3,111,764	3,039,373	-2.3%	3,749,630	1,488,250	39.7%	-51.0%	1,779,960	-52.5%
Administrative Services	2,673,418	2,956,120	10.6%	3,568,780	3,592,420	100.7%	21.5%	3,924,490	10.0%
Non-Departmental	427,280	638,443	49.4%	1,127,180	1,069,000	94.8%	67.4%	1,209,800	7.3%
Indirect Cost Reimbursement	(1,027,490)	(1,127,390)	9.7%	(1,211,650)	(1,211,720)	100.0%	7.5%	(1,273,710)	5.1%
Budget Savings	0	0		(1,000,000)	0			(1,000,000)	
Sub-total	\$48,981,094	\$52,126,283	6.4%	\$48,399,030	\$48,173,700	99.5%	-7.6%	\$51,057,670	5.5%
Capital Projects	0	10,314,000		0	2,841,026			2,000,000	
Debt Service	1,204,000	1,204,000	0.0%	1,222,020	5,685,020	465.2%	372.2%	1,238,400	1.3%
Transfers to Community Developm	0	0		699,130	0			250,000	-64.2%
Transfers to Reserves	14,496,231	0		0	0			0	
Total Expenditures	\$64,681,325	\$63,644,283	-1.6%	\$50,320,180	\$56,699,746	112.7%	-10.9%	\$54,546,070	8.4%
Excess Revenues/Expenditures	(8,313,760)	(2,847,482)		4,918,650	2,124,244			0	
ENDING FUND BALANCE	\$9,461,352	\$6,613,870		\$10,654,170	\$8,738,114	82.0%	32.1%	\$8,738,110	0.0%

Fiscal Overview by Funds

FY 15-16 Overview

An overview of the financial activities anticipated for FY16-17 for each fund is presented on pages C8, C10, and C12. Figures for FY15-16 have not been finalized by the time this budget document is printed. As such, only estimates for this fiscal year are shown. The beginning fund balance figures for July 1, 2015 are actual figures based on the City's audit of FY14-15 activities.

FY 16-17 Overview

An overview of the financial activities approved for the FY16-17 budget for each fund is shown in this summary. These figures, while estimated for revenues, are approved appropriations. (See pages C9, C11, and C13).

Changes in Fund Balances

These pages show the changes in fund balances over the two fiscal years.

Commentary on Fund Balances

On page C9, during FY15-16, the General Fund 101 fund balance will remain at the same level. While operating revenues are exceeding operating expenditures by about \$9.0 million, transfers out to capital projects and debt service are about \$9.0 million.

On page C9, in FY16-17, the General Fund 101 is expected to decrease by \$3.7 million. Operating revenues will be less than operating expenditures by \$3.8 million, while transfers out are \$3.5 million.

The Airport Funds 561 and 563 have a long-term negative fund balance. Also, these funds have outstanding long-term debt of about \$6,739,339 owed to other City funds.

Year-End Budget Carryovers

Normally, budget appropriations are only valid for a fiscal year and budget authority lapses at the end of a fiscal year. Any unspent funds are returned to their respective fund balances. In certain cases, appropriations are carried over from the prior fiscal year. Such prior appropriations are carried over by the Finance Division without further Council action. Action by the City Council on the budget for a new fiscal year is concerned with new appropriations.

Prior fiscal year appropriations eligible to be carried over at year-end include any outstanding encumbrances for \$1,000 or more against the operating budget still open at year-end. It is expected that these encumbrances will be expended in the new fiscal year. Also, unexpended capital budget appropriations are eligible to be carried over for uncompleted capital projects that are expected to be completed in the new or future fiscal years. See pages E12 and F3 for carryover estimates.

Funds	Actual	FY15-16 Estimated						Projected
	Beginning Fund Balance 7/1/2015	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Fund Balance 6/30/2016
GENERAL FUND								
101 General	\$6,612,870	\$57,573,990	\$1,250,000	\$48,974,040	\$718,460	\$0	\$7,921,570	\$7,822,790
151 Contingency Emergency	\$11,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$11,600,000
152 Budget Stabilization	\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,800,000
153 Measure E Reserve	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000
Total	\$31,012,870	\$57,573,990	\$1,250,000	\$48,974,040	\$718,460	\$0	\$7,921,570	\$32,222,790
SPECIAL REVENUE FUNDS								
20X Community Development	\$149,670	\$9,287,400	\$113,980	\$8,376,270	\$0	\$0	\$0	\$1,174,780
211 South County Fire Authority	\$1,152,130	\$6,275,940	\$0	\$6,569,510	\$0	\$0	\$0	\$858,560
221 Downtown Business Imp Dist	(\$10)	\$123,700	\$0	\$113,980	\$0	\$0	\$0	\$9,710
222 Parking District	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
231 Asset Forfeiture	\$776,770	\$50,000	\$0	\$575,630	\$0	\$0	\$66,000	\$185,140
241 Transp Devel Act - Streets	\$1,294,450	\$1,525,510	\$0	\$1,049,680	\$1,378,157	\$0	\$0	\$392,123
242 Transp Sales Taxes Prop K	\$1,909,570	\$2,175,300	\$0	\$0	\$3,605,789	\$0	\$0	\$479,081
243 Traffic Congestion Relief	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
244 State Prop 1B Road Bonds	\$90	\$0	\$0	\$0	\$0	\$0	\$0	\$90
24x Gas Taxes	\$2,770,830	\$1,895,460	\$0	\$1,650,080	\$2,775,522	\$0	\$0	\$240,688
261 Federal TEA Grant	(\$608,940)	\$45,131,870	\$0	\$0	\$43,878,934	\$0	\$0	\$643,996
268 Comm Devel Block Grant	\$26,040	\$1,023,200	\$0	\$567,000	\$426,990	\$0	\$0	\$55,250
271 Landscaping Districts	\$4,969,200	\$2,786,000	\$0	\$2,341,040	\$988,227	\$0	\$0	\$4,425,933
282 CDA Housing & Successor	\$324,800	\$67,000	\$0	\$0	\$0	\$0	\$0	\$391,800
295 Cable TV	\$335,060	\$210,500	\$0	\$177,540	\$0	\$0	\$0	\$368,020
Total	\$13,099,660	\$70,551,880	\$113,980	\$21,420,730	\$53,053,619	\$0	\$66,000	\$9,225,171
CAPITAL PROJECT FUNDS								
301 General Projects	\$15,141,210	\$2,900,700	\$2,122,570	\$0	\$17,252,876	\$0	\$0	\$2,911,604
311 Infill Parks	\$1,287,132	\$217,200	\$0	\$0	\$0	\$0	\$0	\$1,504,332
312 Infill Drainage	\$733,740	\$61,400	\$0	\$0	\$525,500	\$0	\$0	\$269,640
313 Infill Arterials	\$719,210	\$117,800	\$0	\$0	\$671,206	\$0	\$0	\$165,804
314 Infill Bldgs & Eqpt	\$299,668	\$134,700	\$0	\$0	\$0	\$0	\$0	\$434,368
316 Downtown Improvements	\$89,090	\$2,300	\$0	\$0	\$0	\$0	\$0	\$91,390
317 Downtown Projects	\$274,930	\$0	\$0	\$0	\$0	\$0	\$0	\$274,930
318 CDA Successor - Projects	(\$95,760)	\$0	\$2,126,320	\$0	\$0	\$0	\$0	\$2,030,560
321 Plan"C" Parks	\$2,589,310	\$50,000	\$0	\$0	\$0	\$0	\$0	\$2,639,310
322 Plan "C" Drainage	\$6,417,490	\$70,000	\$0	\$0	\$126,300	\$0	\$0	\$6,361,190
323 Plan "C" Arterials	\$3,275,790	\$175,000	\$0	\$0	\$2,256,780	\$0	\$0	\$1,194,010
324 Plan "C" Gen Fac	\$5,853,660	\$145,000	\$0	\$0	\$1,645,520	\$0	\$0	\$4,353,140
325 Plan "C" Utilities	\$3,577,140	\$900,000	\$0	\$0	\$455,889	\$0	\$0	\$4,021,251
345 RSP Pgm Mgmt	\$3,147,580	\$5,000	\$0	\$0	\$2,714,635	\$0	\$0	\$437,945
351 NE Industrial Area #1	\$1,912,980	\$0	\$0	\$0	\$888,257	\$0	\$0	\$1,024,723
352 So MacArthur Area	\$11,219,450	\$1,000,000	\$0	\$0	\$2,828,579	\$0	\$0	\$9,390,871
353 I-205 Area Development	\$4,692,490	\$200,000	\$0	\$0	\$2,925,694	\$0	\$0	\$1,966,796
354 Industrial SP, South	\$2,937,060	\$270,000	\$0	\$0	\$2,168,002	\$0	\$0	\$1,039,058
355 Presidio Planning Area	\$5,210,110	\$0	\$0	\$0	\$359,957	\$0	\$0	\$4,850,153
(Continued)								

Funds	FY16-17 Projected						Projected Ending Fund Balance 6/30/2017	Changes in Fund Balance over 2 years	% Change
	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out			
101	\$49,511,898	\$1,250,000	\$47,273,498	\$0	\$0	\$3,462,140	\$7,849,050	\$1,236,180	18.7%
151	\$0	\$0	\$0	\$0	\$0	\$0	\$11,600,000	\$0	
152	\$0	\$0	\$0	\$0	\$0	\$0	\$5,800,000	\$0	
153	\$0	\$0	\$3,784,172	\$0	\$0	\$0	\$3,215,828	(\$3,784,172)	
	\$49,511,898	\$1,250,000	\$51,057,670	\$0	\$0	\$3,462,140	\$28,464,878	(\$2,547,992)	
			includes \$1,000,000 Budget Savings						
20X	\$10,713,700	\$223,740	\$10,937,440	\$0	\$0	\$0	\$1,174,780	\$1,025,110	
211	\$5,987,890	\$0	\$6,172,870	\$0	\$0	\$0	\$673,580	(\$478,550)	-41.5%
221	\$123,700	\$0	\$114,200	\$0	\$0	\$0	\$19,210	\$19,220	
222	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
231	\$50,000	\$0	\$16,900	\$0	\$0	\$0	\$218,240	(\$558,530)	-71.9%
241	\$1,525,000	\$0	\$1,923,140	\$0	\$0	\$0	(\$6,017)	(\$1,300,467)	-100.5%
242	\$1,300,000	\$0	\$0	\$1,128,950	\$0	\$0	\$650,131	(\$1,259,439)	-66.0%
243	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
244	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$0	0.0%
24x	\$1,746,020	\$0	\$850,000	\$904,800	\$0	\$0	\$231,908	(\$2,538,922)	-91.6%
261	\$4,340,000	\$0	\$0	\$4,340,000	\$0	\$0	\$643,996	\$1,252,936	-205.8%
268	\$368,600	\$0	\$237,400	\$131,200	\$0	\$0	\$55,250	\$29,210	112.2%
271	\$2,736,100	\$0	\$2,839,780	\$1,846,115	\$0	\$0	\$2,476,138	(\$2,493,062)	-50.2%
282	\$67,000	\$0	\$0	\$0	\$0	\$0	\$458,800	\$134,000	41.3%
295	\$215,500	\$0	\$18,110	\$250,000	\$0	\$0	\$315,410	(\$19,650)	-5.9%
Total 200	\$29,173,510	\$223,740	\$23,109,840	\$8,601,065	\$0	\$0	\$6,911,516	(\$6,188,144)	-47.2%
301	\$2,500,000	\$2,000,000	\$0	\$3,009,410	\$0	\$0	\$4,402,194	(\$10,739,016)	-70.9%
311	\$692,200	\$0	\$0	\$0	\$0	\$0	\$2,196,532	\$909,400	70.7%
312	\$186,400	\$0	\$0	\$0	\$0	\$0	\$456,040	(\$277,700)	-37.8%
313	\$357,000	\$0	\$0	\$0	\$0	\$0	\$522,804	(\$196,406)	-27.3%
314	\$425,600	\$0	\$0	\$0	\$0	\$0	\$859,968	\$560,300	187.0%
316	\$2,400	\$0	\$0	\$0	\$0	\$0	\$93,790	\$4,700	5.3%
317	\$0	\$0	\$0	\$0	\$0	\$0	\$274,930	\$0	0.0%
318	\$0	\$0	\$0	\$0	\$0	\$0	\$2,030,560	\$2,126,320	
321	\$0	\$0	\$0	\$0	\$0	\$0	\$2,639,310	\$50,000	1.9%
322	\$0	\$0	\$0	\$0	\$0	\$0	\$6,361,190	(\$56,300)	-0.9%
323	\$0	\$0	\$0	\$0	\$0	\$0	\$1,194,010	(\$2,081,780)	-63.6%
324	\$0	\$0	\$0	\$44,730	\$0	\$0	\$4,308,410	(\$1,545,250)	-26.4%
325	\$0	\$0	\$0	\$0	\$0	\$0	\$4,021,251	\$444,111	12.4%
345	\$5,000	\$0	\$0	\$250,000	\$0	\$0	\$192,945	(\$2,954,635)	-93.9%
351	\$260,000	\$0	\$0	\$0	\$0	\$0	\$1,284,723	(\$628,257)	-32.8%
352	\$200,000	\$0	\$0	\$1,009,800	\$0	\$0	\$8,581,071	(\$2,638,379)	-23.5%
353	\$200,000	\$0	\$0	\$0	\$0	\$0	\$2,166,796	(\$2,525,694)	-53.8%
354	\$80,000	\$0	\$0	\$111,200	\$0	\$0	\$1,007,858	(\$1,929,202)	-65.7%
355	\$0	\$0	\$0	\$714,400	\$0	\$0	\$4,135,753	(\$1,074,357)	-20.6%

(Continued)

Funds	Actual	FY15-16 Estimated						Projected
	Beginning Fund Balance 7/1/2015	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Ending Fund Balance 6/30/2016
		--- plus ---			--- minus ---			--- equals ---
CAPITAL PROJECT FUNDS (Continued)								
356 Tracy Gateway Area	\$3,061,650	\$0	\$0	\$0	\$1,774,516	\$0	\$0	\$1,287,134
357 NE Industrial Area #2	\$7,482,070	\$200,000	\$0	\$0	\$2,240,820	\$0	\$0	\$5,441,250
358 Ellis Planning Area	\$0	\$200,000	\$0	\$0	\$3,618,240	\$0	\$0	(\$3,418,240)
361 TIMP - Parks	\$1,385,450	\$250,000	\$0	\$0	\$0	\$0	\$0	\$1,635,450
362 TIMP - Storm Drainage	\$1,033,830	\$500,000	\$0	\$0	\$880,000	\$0	\$0	\$653,830
363 TIMP - Traffic	\$7,561,880	\$500,000	\$0	\$0	\$12,467,480	\$0	\$0	(\$4,405,600)
364 TIMP - Wastewater	\$6,732,500	\$300,000	\$0	\$0	\$0	\$0	\$0	\$7,032,500
365 TIMP - Water	\$2,612,120	\$8,829,500	\$0	\$0	\$16,470,160	\$0	\$0	(\$5,028,540)
366 TIMP - Public Facilities	\$316,740	\$135,000	\$0	\$0	\$0	\$0	\$0	\$451,740
367 TIMP - Public Safety	\$421,990	\$100,000	\$0	\$0	\$0	\$0	\$0	\$521,990
391 UMP Facilities	\$2,840,590	\$3,680,920	\$0	\$0	\$3,518,764	\$0	\$0	\$3,002,746
395 CIP Deposits	\$5,269,790	\$11,250,000	\$0	\$0	\$10,020,000	\$0	\$1,250,000	\$5,249,790
CIP In-Kind Contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$108,000,890	\$32,194,520	\$4,248,890	\$0	\$85,809,175	\$0	\$1,250,000	\$57,385,125
DEBT SERVICE FUNDS								
402 Land COP Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
407 2007 Lease Rev Bonds	\$84,730	\$0	\$279,700	\$0	\$0	\$279,700	\$0	\$84,730
408 2008 Lease Rev Bonds	\$659,660	\$0	\$1,342,320	\$0	\$0	\$1,342,320	\$0	\$659,660
495 Successor Agency Debt	\$3,238,190	\$4,300,000	\$4,463,000	\$136,910	\$0	\$7,957,870	\$2,526,320	\$1,380,090
Total	\$3,982,580	\$4,300,000	\$6,085,020	\$136,910	\$0	\$9,579,890	\$2,526,320	\$2,124,480
ENTERPRISE FUNDS								
	<u>Working Capital</u>							<u>Working Capital</u>
511 Water - Operating	\$6,271,280	\$13,117,000	\$0	\$13,691,120	\$275,000	\$1,257,930	\$0	\$4,164,230
513 Water - Capital	\$3,488,360	\$238,700	\$40,770	\$0	(\$1,161,994)	\$0	\$0	\$4,929,824
521 Wastewater - Operating	\$14,948,440	\$13,651,500	\$0	\$8,549,820	\$0	\$1,901,400	\$0	\$18,148,720
523 Wastewater - Capital	\$5,277,430	\$6,385,100	\$0	\$0	\$11,218,591	\$0	\$0	\$443,939
531 Solid Waste	\$10,432,370	\$25,621,720	\$0	\$20,691,520	\$0	\$0	\$0	\$15,362,570
541 Drainage	\$349,520	\$623,650	\$0	\$558,090	\$124,073	\$0	\$0	\$291,007
561 Airport - Operating	(\$3,038,093)	\$437,780	\$0	\$545,970	\$0	\$12,560	\$40,770	(\$3,199,613)
563 Airport - Capital	(\$1,421,647)	\$1,927,540	\$0	\$0	\$3,833,239	\$0	\$0	(\$3,327,346)
571 Transit	\$133,770	\$3,436,540	\$0	\$2,308,160	\$0	\$0	\$0	\$1,262,150
573 Transit - Capital	\$414,540	\$2,780,000	\$0	\$0	\$3,487,500	\$0	\$0	(\$292,960)
Total	\$36,855,970	\$68,219,530	\$40,770	\$46,344,680	\$17,776,409	\$3,171,890	\$40,770	\$37,782,521

For Enterprise & Internal Service Funds, Working Capital, current assets minus current liabilities, is used in lieu of Fund Balance.

Funds	FY16-17 Projected						Projected Ending Fund Balance 6/30/2017	Changes in Fund Balance over 2 years	% Change
	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out			
	-- plus --		-- minus --				-- equals --		
356	\$10,000	\$0	\$0	\$0	\$0	\$0	\$1,297,134	(\$1,764,516)	-57.6%
357	\$200,000	\$0	\$0	\$1,510,000	\$0	\$0	\$4,131,250	(\$3,350,820)	-44.8%
358	\$3,421,400	\$0	\$0	\$0	\$0	\$0	\$3,160	\$3,160	
361	\$1,580,700	\$0	\$0	\$0	\$0	\$0	\$3,216,150	\$1,830,700	
362	\$1,810,700	\$0	\$0	\$0	\$0	\$0	\$2,464,530		
363	\$10,582,800	\$0	\$0	\$3,860,200	\$0	\$0	\$2,317,000		
364	\$5,622,430	\$0	\$0	\$0	\$0	\$0	\$12,654,930		
365	\$7,774,300	\$0	\$0	\$0	\$0	\$0	\$2,745,760		
366	\$662,500	\$0	\$0	\$824,100	\$0	\$0	\$290,140		
367	\$520,600	\$0	\$0	\$900,000	\$0	\$0	\$142,590		
391	\$510,000	\$0	\$0	\$0	\$0	\$0	\$3,512,746	\$672,156	23.7%
395	\$8,700,000	\$0	\$0	\$13,640,200	\$0	\$1,250,000	(\$940,410)	(\$6,210,200)	-117.8%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total 300	\$46,304,030	\$2,000,000	\$0	\$25,874,040	\$0	\$1,250,000	\$78,565,115	(\$31,371,665)	-29.0%
402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
407	\$0	\$280,100	\$0	\$0	\$290,100	\$0	\$74,730	(\$10,000)	-11.8%
408	\$0	\$1,358,300	\$0	\$0	\$1,358,300	\$0	\$659,660	\$0	0.0%
495	\$4,500,000	\$0	\$150,000	\$0	\$1,878,400	\$400,000	\$3,451,690	\$213,500	
Total 400	\$4,500,000	\$1,638,400	\$150,000	\$0	\$3,526,800	\$400,000	\$4,186,080	\$203,500	5.1%
							Working Capital		
511	\$13,560,000	\$0	\$14,919,120	\$275,000	\$1,258,100	\$0	\$1,272,010	(\$4,999,270)	-79.7%
513	\$1,750,530	\$40,770	\$0	\$1,617,950	\$0	\$0	\$5,103,174	\$1,614,814	46.3%
521	\$13,913,000	\$0	\$9,252,840	\$0	\$1,898,000	\$0	\$20,910,880	\$5,962,440	39.9%
523	\$40,607,100	\$0	\$0	\$28,791,250	\$0	\$0	\$12,259,789	\$6,982,359	132.3%
531	\$26,077,000	\$0	\$21,626,280	\$231,000	\$0	\$0	\$19,582,290	\$9,149,920	87.7%
541	\$634,800	\$0	\$606,370	\$310,000	\$0	\$0	\$9,437	(\$340,083)	-97.3%
561	\$457,660	\$0	\$649,270	\$0	\$0	\$40,770	(\$3,431,993)	(\$393,900)	13.0%
563	\$20,000	\$0	\$0	\$0	\$0	\$0	(\$3,307,346)	(\$1,885,699)	132.6%
571	\$1,344,200	\$0	\$3,173,300	\$0	\$0	\$0	(\$566,950)	(\$700,720)	
573	\$1,140,000	\$0	\$0	\$0	\$0	\$0	\$847,040	\$432,500	104.3%
Total 500	\$99,504,290	\$40,770	\$50,227,180	\$31,225,200	\$3,156,100	\$40,770	\$52,678,331	\$15,822,361	42.9%

Funds	Actual	FY15-16 Estimated						Projected
	Beginning Fund Balance 7/1/2015	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Ending Fund Balance 6/30/2016
		--- plus ---			--- minus ---			--- equals ---
INTERNAL SERVICE FUNDS	<u>Working Capital</u>							<u>Working Capital</u>
601 Central Garage	\$825,570	\$1,258,100	\$0	\$1,604,400	\$104,000	\$0	\$0	\$375,270
602 Central Services	\$370,680	\$1,837,770	\$0	\$1,682,600	\$0	\$0	\$0	\$525,850
605 Equipment Acquisition	\$3,845,850	\$1,043,400	\$0	\$658,000	\$656,864	\$0	\$0	\$3,574,386
606 Vehicle Acquisition	\$5,050,290	\$787,700	\$66,000	\$518,000	\$0	\$77,810	\$0	\$5,308,180
615 Building Maintenance	\$379,880	\$772,500	\$0	\$944,380	\$0	\$0	\$0	\$208,000
627 Self Insurance	\$2,853,390	\$4,280,400	\$0	\$4,169,140	\$0	\$0	\$0	\$2,964,650
Total	\$13,325,660	\$9,979,870	\$66,000	\$9,576,520	\$760,864	\$77,810	\$0	\$12,956,336
FIDUCIARY FUNDS								
808 Reg Transportation Impact	\$4,644,300	\$1,232,000	\$0	\$0	\$3,109,503	\$0	\$0	\$2,766,797
813 Post Employment Benefits	\$740,660	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$740,660
831 AD87-3 Water RSP	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$60
834 AD84-1 Sewer RSP	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$30
835 CFD89-1 ISP-NE	\$4,150,780	\$1,007,230	\$0	\$0	\$0	\$996,400	\$0	\$4,161,610
837 CFD99-1 NE Indus #1	\$1,216,860	\$653,300	\$0	\$0	\$0	\$644,300	\$0	\$1,225,860
840 CFD00-01 Presidio	\$894,680	\$1,003,200	\$0	\$0	\$0	\$970,610	\$0	\$927,270
841 AD94-1 Auto Mall	\$531,180	\$302,650	\$0	\$0	\$0	\$0	\$0	\$833,830
844 AD93-1 Tracy Mktpl	\$3,904,690	\$360,460	\$0	\$0	\$0	\$260,670	\$0	\$4,004,480
846 CFD98-1 Plan "C"	\$5,041,530	\$5,222,290	\$0	\$0	\$0	\$5,017,800	\$0	\$5,246,020
847 CFD 98-3 Souza/Citation	\$225,940	\$308,220	\$0	\$0	\$0	\$325,800	\$0	\$208,360
850 I205 RRA Debt Refinancing	\$1,943,010	\$708,610	\$0	\$0	\$0	\$969,180	\$0	\$1,682,440
851 AD00-03 Larch Clover Area	\$16,500	\$0	\$0	\$0	\$0	\$0	\$0	\$16,500
852 AD03-01 Berg Ave Area	\$147,550	\$72,800	\$0	\$0	\$0	\$75,380	\$0	\$144,970
853 CFD06-1 NE Indus #2	\$2,594,060	\$735,060	\$0	\$0	\$0	\$711,000	\$0	\$2,618,120
854 TOPJPA Rev Bonds 2011A	\$2,194,230	\$1,232,560	\$0	\$0	\$0	\$1,205,800	\$0	\$2,220,990
855 CFD11-1 Tracy 580 Bus Park	\$44,850	\$40,430	\$0	\$0	\$0	\$51,140	\$0	\$34,140
8xx New Financing Districts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$28,290,910	\$13,628,810	\$0	\$0	\$3,109,503	\$11,978,080	\$0	\$26,832,137
Totals - All Funds	\$234,568,540	\$256,448,600	\$11,804,660	\$126,452,880	\$161,228,030	\$24,807,670	\$11,804,660	\$178,528,560

- Notes:
- The Operating Expenditures figures for FY15-16 are anticipated expenditures through June 30, as well as any outstanding encumbrances on June 30th. Any unencumbered or unexpended appropriations in the operating budget will be returned to the respective fund balance.
 - The Capital Appropriations figures for FY15-16 are the total appropriations for budgeted projects. It is estimated that about \$56,680,300 of the budget amount will be expended in FY15-16 on CIP projects.
 - Any outstanding encumbrances against the operating budget or unexpended appropriations for uncompleted projects in the capital budget will be determined during the 1st quarter of FY16-17 and then be carried forward into FY16-17 and added to the new appropriations shown for the following year.
 - Such encumbrances and unexpended capital appropriations will result in a higher than projected ending fund balances, which can then also be carried forward to provide for the added appropriations.

Funds	FY16-17 Projected						Projected Ending Fund Balance 6/30/2017	Changes in Fund Balance over 2 years	% Change
	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out			
	--- plus ---		--- minus ---			--- equals ---			
							<u>Working Capital</u>		
601	\$1,435,270	\$0	\$1,669,730	\$0	\$0	\$0	\$140,810	(\$684,760)	-82.9%
602	\$1,816,270	\$0	\$1,805,500	\$0	\$0	\$0	\$536,620	\$165,940	44.8%
605	\$734,400	\$0	\$545,350	\$50,000	\$0	\$0	\$3,713,436	(\$132,414)	-3.4%
606	\$797,680	\$0	\$1,040,500	\$0	\$0	\$0	\$5,065,360	\$15,070	0.3%
615	\$1,004,340	\$0	\$1,074,430	\$0	\$0	\$0	\$137,910	(\$241,970)	-63.7%
627	\$3,965,230	\$0	\$5,009,910	\$0	\$0	\$0	\$1,919,970	(\$933,420)	-32.7%
Total 600	\$9,753,190	\$0	\$11,145,420	\$50,000	\$0	\$0	\$11,514,106	-\$1,811,554	-13.6%
805	\$232,000	\$0	\$0	\$500,000	\$0	\$0	\$2,498,797	(\$2,145,503)	-46.2%
813	\$775,000	\$0	\$0	\$0	\$775,000	\$0	\$740,660	\$0	0.0%
831	\$0	\$0	\$0	\$0	\$0	\$0	\$60	\$0	0.0%
834	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0	0.0%
835	\$1,008,000	\$0	\$0	\$0	\$988,300	\$0	\$4,181,310	\$30,530	0.7%
837	\$654,000	\$0	\$0	\$0	\$644,300	\$0	\$1,235,560	\$18,700	1.5%
840	\$1,004,000	\$0	\$0	\$0	\$989,700	\$0	\$941,570	\$46,890	5.2%
841	\$303,000	\$0	\$0	\$0	\$0	\$0	\$1,136,830	\$605,650	114.0%
844	\$360,500	\$0	\$0	\$0	\$260,900	\$0	\$4,104,080	\$199,390	5.1%
846	\$5,230,000	\$0	\$0	\$0	\$5,249,800	\$0	\$5,226,220	\$184,690	3.7%
847	\$309,100	\$0	\$0	\$0	\$326,700	\$0	\$190,760	(\$35,180)	-15.6%
850	\$711,000	\$0	\$0	\$0	\$977,400	\$0	\$1,416,040	(\$526,970)	-27.1%
851	\$0	\$0	\$0	\$0	\$0	\$0	\$16,500	\$0	0.0%
852	\$73,000	\$0	\$0	\$0	\$75,380	\$0	\$142,590	(\$4,960)	-3.4%
853	\$736,000	\$0	\$0	\$0	\$724,500	\$0	\$2,629,620	\$35,560	1.4%
854	\$1,233,500	\$0	\$0	\$0	\$1,228,300	\$0	\$2,226,190	\$31,960	1.5%
855	\$40,500	\$0	\$0	\$0	\$35,200	\$0	\$39,440	(\$5,410)	
8xx	\$6,000,000	\$0	\$0	\$0	\$208,000	\$0	\$5,792,000	\$5,792,000	
Total 800	\$18,669,600	\$0	\$0	\$500,000	\$12,483,480	\$0	\$32,518,257	\$4,227,347	14.9%
Totals	\$257,416,518	\$5,152,910	\$135,690,110	\$66,250,305	\$19,166,380	\$5,152,910	\$214,838,283	(\$21,666,147)	-9.2%

includes \$1,000,000 Budget Savings

- Notes:
- The Operating Expenditures and Capital Appropriations figures for FY16-17 reflect the total of only new appropriations for the new fiscal year.
 - Any outstanding encumbrances against the FY15-16 operating budget or unexpended appropriations for uncompleted projects in the FY15-16 capital budget will be determined during the 1st quarter of FY16-17 and then be carried forward into FY16-17 and added to the new appropriations shown above. These carryovers are estimated to be about \$750,000 for the operating budget and about \$97,811,430 for the capital budget.
 - Such encumbrances and unexpended capital appropriations will result in a higher than projected beginning fund balances, which then provide for the added appropriations.

Funds by Budget Component	Actual Beginning Fund Balance 7/1/2015	FY15-16 Estimated						Projected Ending Fund Balance 6/30/2016
		Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	
Operating Budget								
General Fund	\$31,012,870	\$57,373,990	\$0	\$48,974,040	\$0	\$0	\$7,921,570	\$31,491,250
Special Revenue Funds	\$8,703,310	\$20,138,954	\$0	\$21,420,730	\$0	\$0	\$66,000	\$7,355,534
Capital Projects Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$29,097,287	\$53,317,225	\$0	\$46,344,680	\$0	\$0	\$19,890	\$36,049,942
Internal Service Funds	\$13,325,660	\$9,141,196	\$66,000	\$9,576,520	\$0	\$0	\$0	\$12,956,336
Fiduciary Funds	\$0	\$136,910	\$0	\$136,910	\$0	\$0	\$0	\$0
Total - Operating Budget	\$82,139,127	\$140,108,275	\$66,000	\$126,452,880	\$0	\$0	\$8,007,460	\$87,853,062
Capital Budget								
General Fund	\$0	\$200,000	\$0	\$0	\$718,460	\$0	\$0	(\$518,460)
Special Revenue Funds	\$4,396,350	\$50,412,926	\$0	\$0	\$53,053,619	\$0	\$0	\$1,755,657
Hide SR Fds		\$2,793,376			\$50,260,245			
Capital Projects Funds	\$108,000,890	\$32,194,520	\$4,248,890	\$0	\$85,809,175	\$0	\$1,250,000	\$57,385,125
Enterprise Funds	\$7,758,683	\$11,730,415	\$40,770	\$0	\$17,776,409	\$0	\$20,880	\$1,732,579
Hide Ent Fds		\$399,075			\$17,377,336			
Internal Service Funds	\$0	\$760,864	\$0	\$0	\$760,864	\$0	\$0	\$0
Fiduciary Funds	\$4,644,300	\$1,232,000	\$0	\$0	\$3,109,503	\$0	\$0	\$2,766,797
Total - Capital Budget	\$124,800,223	\$96,530,725	\$4,289,660	\$0	\$161,228,030	\$0	\$1,270,880	\$63,121,698
Debt Budget								
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 **
Special Revenue Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Funds	\$3,982,580	\$4,163,090	\$6,085,020	\$1,910	\$0	\$9,579,890	\$2,526,320	\$2,122,570
Enterprise Funds	\$0	\$3,171,890	\$0	\$0	\$0	\$3,171,890	\$0	\$0
Internal Service Funds	\$0	\$77,810	\$0	\$0	\$0	\$77,810	\$0	\$0
Fiduciary Funds	\$23,646,610	\$12,396,810	\$0	\$0	\$0	\$11,978,080	\$0	\$24,065,340
Total - Debt Budget	\$27,629,190	\$19,809,600	\$6,085,020	\$1,910	\$0	\$24,807,670	\$2,526,320	\$26,187,910
Total - All Funds	\$234,568,540	\$256,448,600	\$10,440,680	\$126,454,790	\$161,228,030	\$24,807,670	\$11,804,660	\$177,162,670

See page D4 for a summary of each Budget Components Estimated Revenues by Funding Sources. The total revenues shown on page D4 are net of interfund transfers.

Funds	FY16-17 Projected						Projected Ending Fund Balance 6/30/2017	Changes in Fund Balance over 2 years	% Change
	Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out			
Operating Budget									
Gen Fd	\$49,511,898	\$1,250,000	\$51,057,670	\$0	\$0	\$3,462,140	\$28,464,878	(\$2,547,992)	-8.2%
Sp Rev Fds	\$20,343,175	\$223,740	\$23,109,840	\$0	\$0	\$0	\$4,812,609	(\$3,890,701)	-44.7%
Cap Pjt Fds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Ent Fds	\$52,014,560	\$0	\$50,227,180	\$0	\$0	\$40,770	\$37,796,552	\$8,699,265	29.9%
IS Fds	\$9,703,190	\$0	\$11,145,420	\$0	\$0	\$0	\$11,514,106	(\$1,811,554)	-13.6%
Fid Fds	\$775,000	\$0	\$0	\$0	\$775,000	\$0	\$0	\$0	#DIV/0!
Total-Op B	\$132,347,823	\$1,473,740	\$135,540,110	\$0	\$775,000	\$3,502,910	\$82,588,145	\$449,018	0.5%
Capital Budget									
Gen Fd	\$0	\$0	\$0	\$0	\$0	\$0	(\$518,460)	(\$518,460)	
Sp Rev Fds	\$8,830,335	\$0	\$0	\$8,601,065	\$0	\$0	\$1,984,927	(\$2,411,423)	-54.9%
Cap Pjt Fds	\$2,227,315	\$0	\$0	\$6,373,750	\$0	\$1,250,000	\$81,941,115	(\$26,059,775)	-24.1%
Ent Fds	\$51,680,030	\$40,770	\$0	\$25,874,040	\$0	\$0	\$81,941,115	(\$26,059,775)	-24.1%
IS Fds	\$44,333,630	\$0	\$0	\$31,225,200	\$0	\$0	\$14,881,779	\$7,123,096	91.8%
Fid Fds	\$816,000	\$0	\$0	\$30,409,200	\$0	\$0	\$0	\$0	
IS Fds	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	
Fid Fds	\$0	\$0	\$0	\$500,000	\$0	\$0	\$2,266,797	(\$2,377,503)	-51.2%
Total-Cap B	\$104,893,995	\$40,770	\$0	\$66,250,305	\$0	\$1,250,000	\$100,556,158	(\$24,244,065)	-19.4%
Debt Budget									
Gen Fd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Sp Rev Fds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Cap Pjt Fds	\$0	\$2,285,440	\$0	\$0	\$0	\$0	\$2,285,440	\$2,285,440	
Debt Ser Fds	\$4,500,000	\$1,638,400	\$150,000	\$0	\$3,526,800	\$400,000	\$4,184,170	\$201,590	5.1%
Ent Fds	\$3,156,100	\$0	\$0	\$0	\$3,156,100	\$0	\$0	\$0	
IS Fds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fid Fds	\$12,518,600	\$0	\$0	\$0	\$11,708,480	\$0	\$24,875,460	\$1,228,850	5.2%
Total-DS B	\$20,174,700	\$3,923,840	\$150,000	\$0	\$18,391,380	\$400,000	\$31,345,070	\$3,715,880	13.4%
Total All Funds	\$257,416,518	\$5,438,350	\$135,690,110	\$66,250,305	\$19,166,380	\$5,152,910	\$214,489,373	(\$20,079,167)	-8.6%

Appropriation Limit

As per Article XIII B of the State Constitution, the City of Tracy is subject to an appropriations limit pertaining to the proceeds of taxes (Gann Initiative). The base year for the limit is Fiscal Year 1978-79 and it may be updated annually for growth and inflation. Proposition 111, approved by the voters in June of 1990, provided for certain modifications to the appropriations limit. The City now has two options each for calculating growth and inflation.

For growth, the options are:

- 1) City population growth, or
- 2) County's population growth. For inflation, the options are:
 - A. The California Per Capita Income, or
 - B. Percent change in the local assessment role from the preceding year due to the addition of local non-residential construction in the City.

The decision as to which options to select must be done by a recorded vote of the City Council.

In addition to establishing a new method with options for the annual update of the appropriations limit, Proposition 111 expanded the categories of expenditures exempt from the limit.

The attached worksheets illustrate the computation used to derive the appropriations limit for FY16-17. This limit is \$58,368,700. This is a 6.32% increase over the FY15-16 limit of \$54,899,941.

Attachments in the appendix (pages H12 to H16) show the calculation to determine the base for the appropriations limit, and the annual update of the limit under the original method. Then, the calculations of the annual update of the limit under the new Proposition 111 method, and the appropriations subject to the limit for FY15-16 are shown.

City staff has used the City's population growth and California Per Capita Income options in the computations and recommends these options for Council selection. These factors were 1.0090% and 1.0537% respectively for a combined factor of 1.0632%.

The City has used these two options every year since the FY90-91 update, except for FY00-01. In FY00-01, the limit was recalculated and amended after the start of the fiscal year. With the amendment, the second method for the second option was used for the inflation calculator, and provided for a larger increase in the limit for the year.

The population figure provided by the State of California, Department of Finance was 89,208 for the City as of January 1, 2016.

The City of Tracy is within its limit. For FY16-17, the margin is \$17,170,472 or 70.6% below the limit. This margin can be construed as the amount by which City tax revenues have been restrained since FY 78-79 when compared to City growth and inflation.

The following represents the City's "proceeds of taxes" by fiscal year.

FY01-02	\$27,115,610	
FY02-03	\$28,909,770	+6.60%
FY03-04	\$30,951,450	+7.10%
FY04-05	\$33,833,590	+10.60%
FY05-06	\$35,601,660	+5.20%
FY06-07	\$39,904,820	+12.10%
FY07-08	\$42,434,700	+6.30%
FY08-09	\$43,709,400	+3.00%
FY09-10	\$38,007,030	-13.00%
FY10-11	\$30,069,810	-20.90%
FY11-12	\$35,931,410	+19.40%
FY12-13	\$37,923,600	+5.50%
FY13-14	\$41,002,610	+8.10%
FY14-15	\$46,139,960	+12.53%
FY15-16	\$49,198,620	+6.63%
FY16-17	\$44,142,628	-10.30%

The "proceed of taxes" figure of \$44,142,628 can be adjusted downward to an "appropriations subject to the limit" of \$41,198,228. This adjustment can be made due to \$1,238,400 budgeted for debt service in FY16-17 out of tax proceeds and \$1,706,000 tax proceeds either budgeted or reserved for capital outlays.

Long-Term Analysis

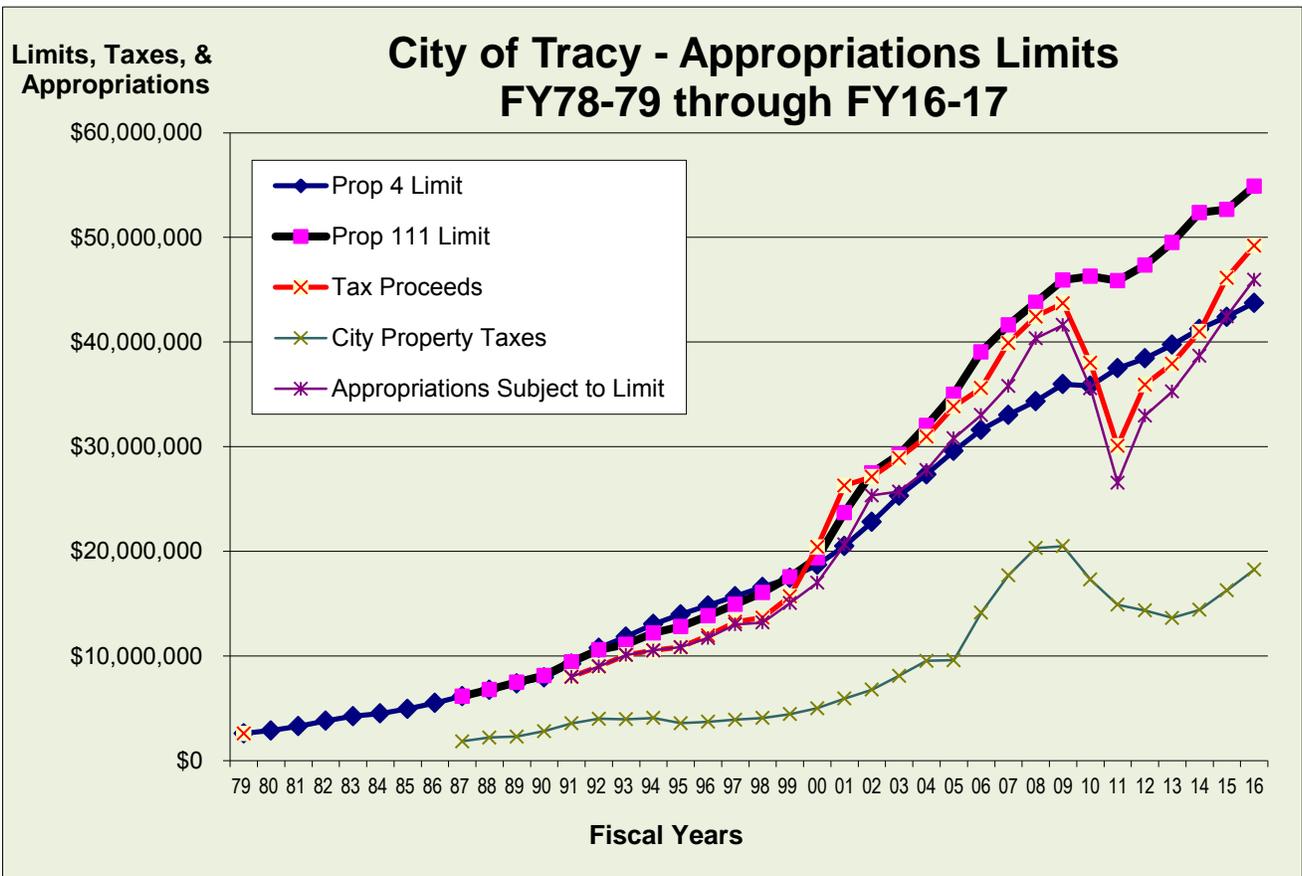
As the graph below shows, until FY98-99, the City's "proceed of taxes" and "appropriations subject to the limit" were below the appropriation limit. The difference or margin indicates the amount by which City tax revenues have been restrained since FY78-79 when compared to City growth and inflation.

However, since FY 99-00, "proceeds of taxes" have exceeded the limit due to significant fee revenues from prior fiscal years due to the City's high growth rate. But the "appropriations subject to the limit" were brought down to within the limit by debt service and capital outlays.

This situation of significant fee revenues might occur in the future, but is expected to stop as the City's growth rate drops. Then, it is expected that both the City's "proceeds of taxes" and "appropriations subject to the limit" will fall below the appropriations limit, and return to a margin of restrained revenues.

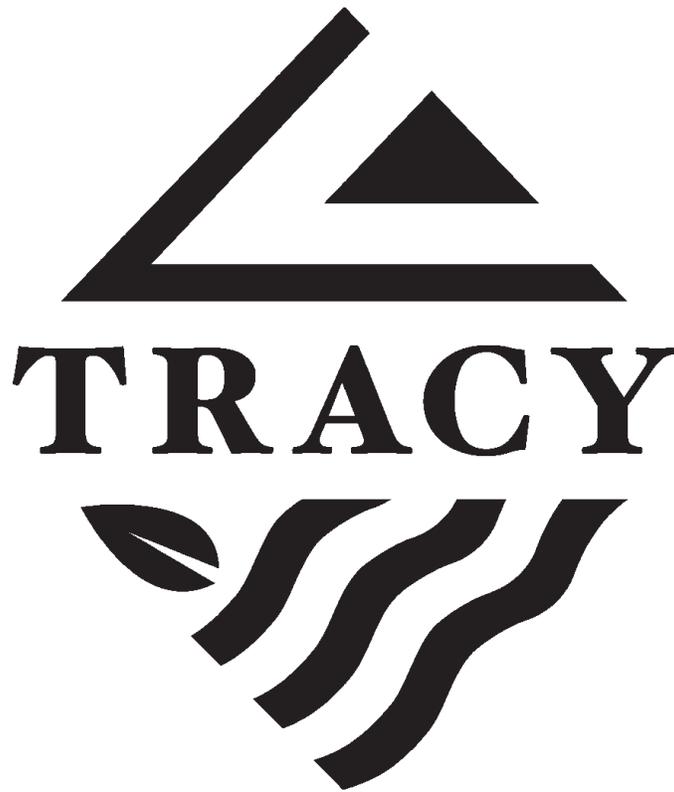
Also, the City does have the option of recalculating its limits for prior fiscal years using option 2 for inflation when the data for the recalculation becomes available. This would increase the limit and provide for a larger margin. This second option was only used once before FY 00-01.

Item was submitted to the City Council for establishment of appropriation limits for FY16-17 on June 7, 2016. A copy of City Council Resolution 2016-113 is on page H11 in the appendix.



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Estimated Revenues



Think Inside the Triangle™

ESTIMATED REVENUES

This part of the budget document focuses on the resources that are anticipated to support the City's budget. It details the estimated revenues that are forecasted to be received to fund City expenditures in FY16-17.

For comparative purposes, the *projected* revenues for FY16-17 are shown and compared to *actual* revenues for the two prior years, FY13-14, and FY14-15 and to the budgeted and *estimated* revenues for the current FY15-16.

The first schedule, on Page D2 provides a summary of estimated revenues by major revenue categories and fund types.

The second schedule, on D3 breaks out the summary into the three major budget components: operating, capital, and debt service. This is followed by pages highlighting major revenues by component.

The third schedule, starting on Page D5, lists all revenue sources for the City by account title as they are classified into major and minor revenue categories. The list is complemented by narrative pages, which provide descriptions of the various revenue sources, as well as comments regarding recent trends and/or changes affecting these revenue sources.

At the end of the third schedule, on Page D24 details the inter-fund transfers between the various City funds as budgeted and estimated for FY15-16 and as proposed for FY16-17.

Finally, a fourth schedule, starting on Page D25, recaps the third, but it lists the revenues by their appropriate funds. Within this schedule, some accounts have been combined and grouped into their appropriate subcategories. The total estimated revenues shown for a Fund in this section correspond to the amounts shown for it in the Fiscal Overview schedules in the previous section of the budget document.

Revenue Categories

For classification purposes, revenues are usually grouped into major and minor categories. For financial reporting purposes, the California State Controller's Office has established a classification scheme that local governments are required to use when reporting their financial affairs to the State. The presentation of estimated revenues in the third section is based upon the State Controller's classification scheme.

Revenue Forecasts

The forecast of departmental revenues is done by department staff subjected to review by the Budget Officer. The forecast of all other revenues is done by the Budget Officer subjected to review by the Administrative Services Director and the City Manager.

Specific forecasts for different revenue sources can be found in the following pages D7 through D23.

Annual Revenue Variation

Revenues to support the Operating Budget were fairly stable and showed modest to moderate increases over the years. Although these increases are less than the rate of inflation and growth combined.

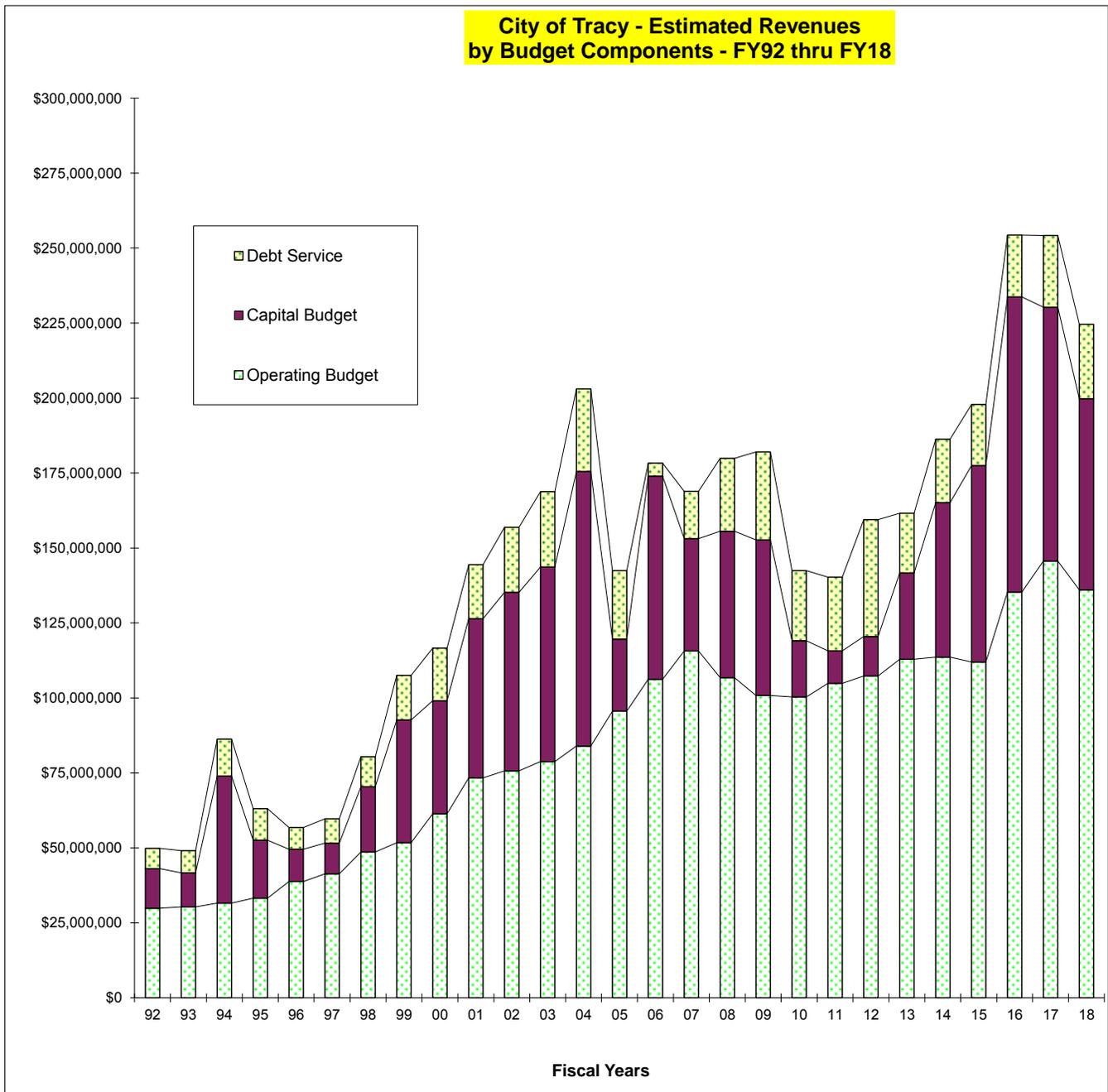
During the economic downturn, operating revenues fell significantly. But, in FY15-16 and in FY16-17, a recovery in growth has occurred.

Revenues to support the Capital budget can vary from year- to-year due to the level of development and its impact on capital development fees and the schedule of capital project supported by debt proceeds and grant reimbursements. Due to the economic downturn, capital revenues have been down recently; but the recovery has also increased capital development fees.

Revenues to support Debt Service come from special districts to finance new developments through debt and tax increment financing from the old redevelopment area.

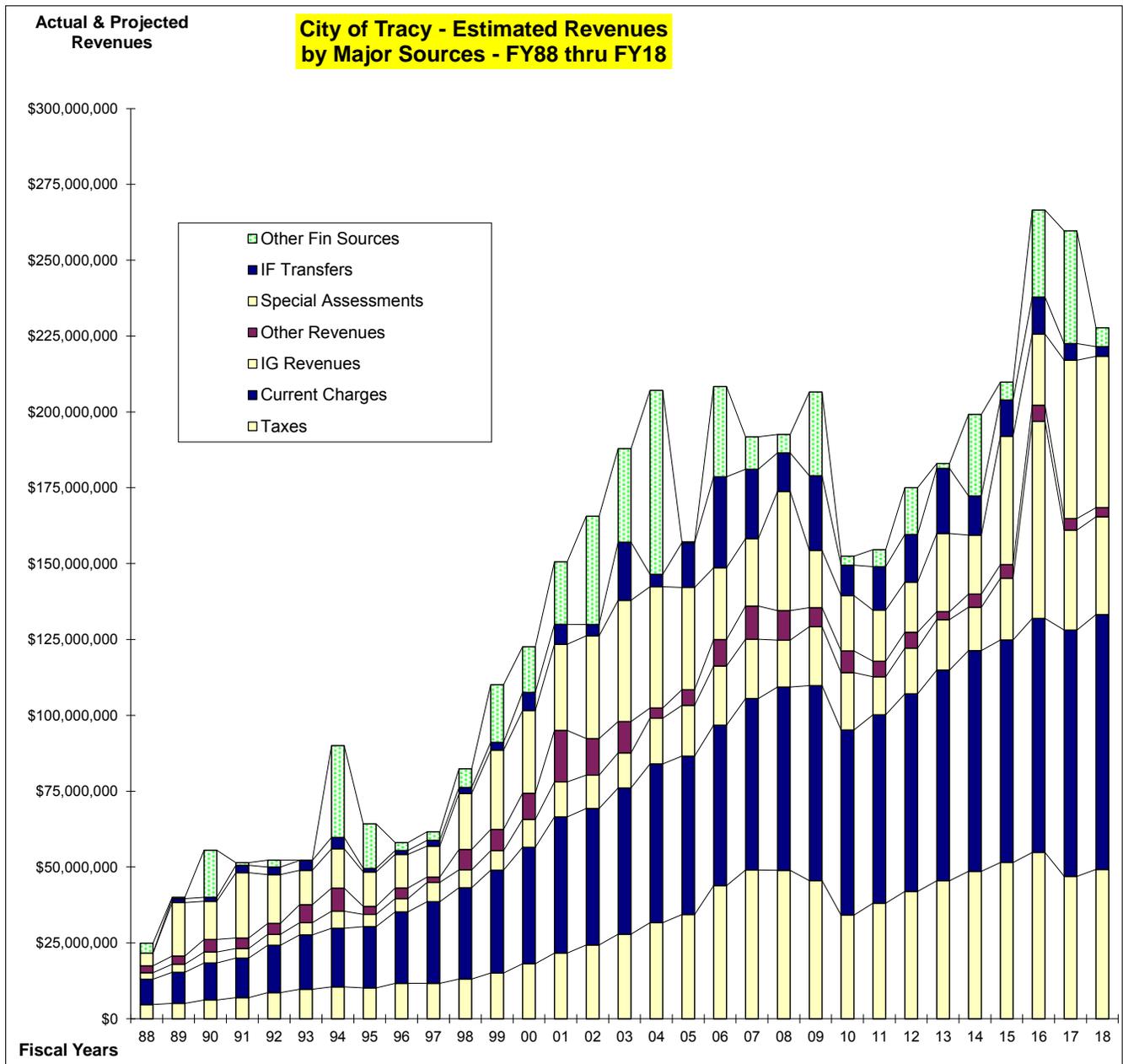
ESTIMATED REVENUES Summary By Major Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
1. TAXES										
City Property Taxes	17,593,297	12.1%	18,239,650	19,409,200	106.4%	10.3%	19,172,900	-1.2%	19,991,583	4.3%
CDA Property Taxes	3,939,516	-3.5%	4,300,000	5,011,340	116.5%	27.2%	4,500,000	-10.2%	4,700,000	4.4%
General Sales Tax	24,279,574	6.9%	23,597,500	24,725,200	104.8%	1.8%	17,704,000	-28.4%	18,818,600	6.3%
Special Sales Tax	3,484,758	-17.7%	4,261,370	3,890,570	91.3%	11.6%	3,715,500	-4.5%	4,222,500	13.6%
Other Taxes	2,210,206	18.8%	2,070,000	2,361,000	114.1%	6.8%	2,544,728	7.8%	2,761,800	8.5%
Sub-Total	51,507,351	6.0%	52,468,520	55,397,310	105.6%	7.6%	47,637,128	-14.0%	50,494,483	6.0%
2. SPECIAL ASSESSMENTS										
Operating Assessments	3,163,684	0.7%	3,289,000	3,266,700	99.3%	3.3%	3,224,800	-1.3%	3,315,800	2.8%
Capital Development Fees	27,657,891	556.1%	37,378,660	8,529,200	22.8%	-69.2%	37,293,660	337.2%	34,664,652	-7.0%
Debt Assessments	11,498,391	-4.8%	12,152,700	11,646,810	95.8%	1.3%	11,662,600	0.1%	11,673,000	0.1%
Sub-Total	42,319,966	117.7%	52,820,360	23,442,710	44.4%	-44.6%	52,181,060	122.6%	49,653,452	-4.8%
3. LICENSE, PERMIT, & FRANCHISE FEES										
License & Permit Fees	1,661,260	30.2%	1,856,500	2,661,300	143.4%	60.2%	2,118,300	-20.4%	2,227,800	5.2%
Franchise Fees	2,931,748	5.2%	2,904,000	2,994,920	103.1%	2.2%	3,043,100	1.6%	3,087,800	1.5%
Sub-Total	4,593,008	13.0%	4,760,500	5,656,220	118.8%	23.1%	5,161,400	-8.7%	5,315,600	3.0%
4. INTERGOVERNMENTAL REVENUES										
State Shared Taxes	2,726,808	-14.2%	2,400,420	2,514,880	104.8%	-7.8%	2,375,820	-5.5%	2,494,800	5.0%
Other Grants & Reimbursements	17,616,812	58.3%	11,307,390	62,408,620	551.9%	254.3%	30,576,060	-51.0%	29,765,870	-2.6%
Sub-Total	20,343,620	42.2%	13,707,810	64,923,500	473.6%	219.1%	32,951,880	-49.2%	32,260,670	-2.1%
5. CURRENT SERVICE CHARGES										
Governmental Charges	9,132,982	3.3%	10,223,410	12,001,120	117.4%	31.4%	13,251,900	10.4%	13,234,800	-0.1%
Enterprise Charges	50,280,930	-1.4%	48,435,300	52,619,230	108.6%	4.7%	53,826,560	2.3%	56,946,500	5.8%
Internal Charges	9,311,454	5.3%	8,658,250	9,165,370	105.9%	-1.6%	8,936,590	-2.5%	8,508,500	-4.8%
Sub-Total	68,725,366	0.0%	67,316,960	73,785,720	109.6%	7.4%	76,015,050	3.0%	78,689,800	3.5%
6. OTHER REVENUES										
Fines & Forfeitures	1,727,170	27.1%	828,000	913,900	110.4%	-47.1%	915,500	0.2%	869,500	-5.0%
Interest Earnings	620,179	-20.9%	813,800	649,550	79.8%	4.7%	653,300	0.6%	649,400	-0.6%
Miscellaneous Revenues	2,165,149	0.5%	2,168,200	3,807,270	175.6%	75.8%	2,239,200	-41.2%	1,490,000	-33.5%
Sub-Total	4,512,498	5.0%	3,810,000	5,370,720	141.0%	19.0%	3,808,000	-29.1%	3,008,900	-21.0%
7. OTHER FINANCING SOURCES	5,856,476		22,362,000	28,682,420	128.3%	389.8%	39,662,000	38.3%	6,242,000	-84.3%
TOTAL REVENUES	197,858,285	6.2%	217,246,150	257,258,600	118.4%	30.0%	257,416,518	0.1%	225,664,905	-12.3%
8. INTERFUND TRANSFERS	11,980,770	-7.1%	3,658,030	11,690,680	319.6%	-2.4%	5,429,170	-53.6%	3,196,370	-41.1%
TOTAL REVENUES & TRANSFERS	209,839,055	5.3%	220,904,180	268,949,280	121.7%	28.2%	262,845,688	-2.3%	228,861,275	-12.9%
ESTIMATED REVENUES Summary By Fund Types	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
1. General Fund	60,646,858	7.6%	53,988,830	57,573,990	106.6%	-5.1%	49,511,898	-14.0%	51,692,883	4.4%
2. Special Revenue Funds	20,731,992	14.2%	23,009,270	71,361,880	310.1%	244.2%	29,173,510	-59.1%	40,058,370	37.3%
3. Capital Projects Funds	30,724,961	249.1%	38,239,030	34,320,840	89.8%	11.7%	46,304,030	34.9%	36,986,622	-20.1%
4. Debt Service Funds	3,939,516	-3.5%	4,300,000	8,763,000	203.8%	122.4%	4,500,000	-48.6%	4,700,000	4.4%
5. Enterprise Funds	59,966,424	5.6%	69,099,470	68,219,530	98.7%	13.8%	99,504,290	45.9%	68,422,800	-31.2%
6. Internal Service Funds	10,125,848	-5.0%	9,474,850	9,979,870	105.3%	-1.4%	9,753,190	-2.3%	9,333,500	-4.3%
7. Fiduciary Funds	11,722,686	-62.7%	19,134,700	13,628,810	71.2%	16.3%	18,669,600	37.0%	14,708,000	-21.2%
	197,858,285	6.2%	217,246,150	263,847,920	121.5%	33.4%	257,416,518	-2.4%	225,902,175	-12.2%

ESTIMATED REVENUES BY BUDGET COMPONENTS



ESTIMATED REVENUES Summary By Budget Component	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
OPERATING BUDGET										
City Property Taxes	17,593,297	12.1%	18,239,650	20,120,540	110.3%	14.4%	19,172,900	-4.7%	19,151,783	-0.1%
General Sales Tax	24,279,574	6.9%	23,597,500	24,725,200	104.8%	1.8%	17,704,000	-28.4%	18,818,600	6.3%
Special Sales Tax	2,240,667	-26.2%	3,021,370	1,890,570	62.6%	-15.6%	1,715,500	-9.3%	2,867,500	67.2%
Other Taxes	2,210,206	18.8%	2,070,000	2,261,000	109.2%	2.3%	2,544,728	12.5%	2,761,800	8.5%
Operating Assessments	3,136,694	0.7%	3,051,000	3,055,690	100.2%	-2.6%	2,392,800	-21.7%	3,315,800	38.6%
Licenses, Permit, & Franchise Fees	4,593,008	13.0%	4,760,500	5,656,220	118.8%	23.1%	5,161,400	-8.7%	5,315,600	3.0%
State Shared Revenues	1,940,943	1.6%	1,950,100	1,919,300	98.4%	-1.1%	2,059,980	7.3%	1,985,800	-3.6%
Other Grants & Reimbursements	6,482,331	-3.9%	9,067,390	13,522,110	149.1%	108.6%	25,334,460	87.4%	10,224,400	-59.6%
General Charges	9,132,982	3.3%	10,223,410	12,001,120	117.4%	31.4%	13,251,900	10.4%	13,234,800	-0.1%
Enterprise Charges	38,295,708	-1.9%	36,726,600	41,684,930	113.5%	8.9%	44,837,830	7.6%	49,829,900	11.1%
Internal Charges	9,099,134	5.4%	8,458,250	8,143,790	96.3%	-10.5%	8,436,590	3.6%	8,508,500	0.9%
Fines & Forfeitures	1,727,170	27.1%	828,000	913,900	110.4%	-47.1%	915,500	0.2%	869,500	-5.0%
Use of Money & Property	620,179	-20.9%	813,800	649,550	79.8%	4.7%	653,300	0.6%	649,400	-0.6%
Miscellaneous Revenues	2,165,149	0.5%	2,168,200	3,807,270	175.6%	75.8%	2,239,200	-41.2%	1,490,000	-33.5%
Debt Proceeds	0		0	0			0		0	
Interfund Transfers In	0		0	1,250,000			1,250,000		0	
Interfund Transfers Out	(11,558,770)	860.0%	(1,222,020)	(3,385,360)		-70.7%	(1,279,170)	-62.2%	(1,655,600)	29.4%
Component Total	111,958,272	-5.7%	123,753,750	138,215,830	111.7%	23.5%	146,390,918	5.9%	137,367,783	-6.2%
CAPITAL BUDGET										
Special Sales Tax	1,244,091	3.9%	1,240,000	2,000,000	161.3%	60.8%	2,000,000	0.0%	1,355,000	-32.3%
Other Taxes	0		0	100,000			0		839,800	
Operating Assessments	26,990		238,000	211,010	88.7%	681.8%	832,000		0	
Capital Development Fees	27,657,891	556.1%	37,378,660	8,529,200	22.8%	-69.2%	37,293,660	337.2%	34,664,652	-7.0%
State Shared Revenues	785,865	-38.0%	450,320	595,580	132.3%	-24.2%	315,840	-47.0%	509,000	61.2%
Other Grants & Reimbursements	11,134,481	154.2%	2,220,000	48,886,510			5,241,600	-89.3%	19,541,470	272.8%
Enterprise Charges	8,254,540	0.0%	8,007,430	7,539,300	94.2%	-8.7%	2,568,000	-65.9%	2,606,700	1.5%
Internal Charges	212,320	0.0%	200,000	1,021,580	510.8%	381.2%	500,000	-51.1%	0	
CIP Contributions	5,692,548	-18.6%	2,300,000	28,620,420			19,600,000	-31.5%	4,179,000	-78.7%
Debt Proceeds	163,928		20,062,000	0	0.0%		20,000,000		26,000	-99.9%
Interfund Transfers In	10,354,770		20,000	2,163,340			40,770		0	
Interfund Transfers Out	0		0	(1,250,000)			(1,250,000)		0	
Component Total	65,527,424	39.9%	72,116,410	98,416,940	136.5%	50.2%	87,141,870	-11.5%	63,721,622	-26.9%
DEBT SERVICE										
CDA Property Taxes	3,939,516	-3.5%	4,300,000	4,300,000	100.0%	9.2%	4,500,000	4.7%	4,700,000	4.4%
Debt Assessments	11,498,391	-4.8%	12,152,700	11,646,810	95.8%	1.3%	11,662,600	0.1%	11,910,300	2.1%
Enterprise Charges	3,730,682	0.0%	3,701,270	3,395,000	91.7%	-9.0%	6,420,730	89.1%	4,509,900	
Debt Proceeds	0		0	62,000			62,000		2,037,000	
Interfund Transfers In	1,204,000	0.0%	1,222,020	1,222,020	100.0%	1.5%	1,238,400	1.3%	1,655,600	33.7%
Interfund Transfers Out	0		0	0			0		0	
Component Total	20,372,589	-1.6%	21,375,990	20,625,830	96.5%	1.2%	23,883,730	15.8%	24,812,800	3.9%
TOTAL REVENUES	197,858,285	6.2%	217,246,150	257,258,600	118.4%	30.0%	257,416,518	0.1%	225,902,205	-12.2%

ESTIMATED REVENUES BY SOURCES



ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
1. TAXES										
General Property Taxes										
Current, Secured	10,763,700	12.4%	11,416,080	11,598,000	101.6%	7.8%	12,004,000	3.5%	12,578,383	4.8%
Current, Unsecured	639,860	4.8%	711,000	710,000	99.9%	11.0%	735,000	3.5%	761,000	3.5%
Prior Year	9,587	-7.6%	15,000	12,000	80.0%	25.2%	14,000	16.7%	14,000	0.0%
Supplemental Roll	69,024	-62.9%	150,000	200,000	133.3%	189.8%	200,000	0.0%	200,000	0.0%
CDA Allocation	696,775	25.2%	582,000	1,112,500	191.2%	59.7%	250,000		250,000	0.0%
State Shifts	0		0	0			0		0	
MVL in-lieu Offset	5,414,351	13.7%	5,365,570	5,776,700	107.7%	6.7%	5,969,900	3.3%	6,188,200	3.7%
Sub-total	17,593,297	12.1%	18,239,650	19,409,200	106.4%	10.3%	19,172,900	-1.2%	19,991,583	4.3%
Com Dev Agency Property Taxes										
Current, Secured	3,939,516	-3.5%	4,300,000	4,300,000	100.0%	9.2%	4,500,000	4.7%	4,700,000	4.4%
Current, Unsecured	0		0	0			0		0	
	0		0	0			0		0	
State Shifts	0		0	0			0		0	0.0%
Supplemental Roll	0		0	711,340			0		0	
Sub-total	3,939,516	-3.5%	4,300,000	5,011,340	116.5%	27.2%	4,500,000	-10.2%	4,700,000	4.4%
Sales & Use Taxes										
General Sales Tax	12,280,507	3.9%	14,362,260	14,614,800	101.8%	19.0%	17,704,000	21.1%	18,818,600	6.3%
GST in-lieu Offset	4,373,788	18.0%	2,920,340	3,295,500	112.8%	-24.7%	0	-100.0%	0	
Temporary Tax-Measure E	7,625,279	6.0%	6,314,900	6,814,900	107.9%	-10.6%	0	-100.0%	0	
Transp Devel Tax - Streets	1,587,876	-31.7%	1,620,000	1,525,510	94.2%	-3.9%	1,525,000	0.0%	1,600,000	4.9%
Transp Devel Tax - Transit	652,791	-8.4%	1,401,370	1,095,060	78.1%	67.8%	890,500	-18.7%	1,267,500	42.3%
Transp Sales Tax - Prop K	1,244,091	3.9%	1,240,000	1,270,000	102.4%	2.1%	1,300,000	2.4%	1,355,000	4.2%
Sub-total	27,764,332	3.0%	27,858,870	28,615,770	102.7%	3.1%	21,419,500	-25.1%	23,041,100	7.6%
Business Taxes										
Business License Tax	725,012	18.0%	690,000	726,000	105.2%	0.1%	730,000	0.6%	741,000	1.5%
Transient Lodging Tax	1,123,087	15.3%	1,040,000	1,270,000	122.1%	13.1%	1,445,428	13.8%	1,647,800	14.0%
Other Taxes										
Documentary Transfer Tax	362,107	33.2%	340,000	365,000	107.4%	0.8%	369,300	1.2%	373,000	1.0%
Total for TAXES	51,507,351	6.0%	52,468,520	55,397,310	105.6%	7.6%	47,637,128	-14.0%	50,494,483	6.0%

TAXES

Taxes are compulsory charges levied by a government for the general financing of government programs, activities and improvements which benefit the community-at-large. Property taxes and sales taxes are the two major tax sources for the City. But, their rates and yields are limited by state law.

Property Taxes

Proposition 13 limits City Property Taxes to 1% of assessed valuation. However, on average, the City receives only 12.97 cents of every property tax dollar paid by the property owner for property within City limits. The balance goes to schools, the state and the county. The property tax is administered and collected by the county and then remitted to the City. The receipts from this tax may be spent on any lawful City activity. Receipts have dramatically declined due to the mortgage situation and resulting foreclosures and decrease in real estate prices. General Fund property tax receipts decreased from \$20.5 million in FY07-08 down to \$13.8 million in FY12-13. However, in FY13-14, they started to increase reaching \$15.2 million and in FY14-15 \$17.6 million.

For FY15-16, they are expected to reach \$19.4 million; and drop slightly to \$18.9 million in FY16-17. The FY15-16 total includes some unanticipated one-time revenue from the CDA. The underlying growth assumption for current secured and unsecured property tax is 3.5%

Since FY91-92, the Community Development Agency has received an allocation of CDA property taxes based upon the tax increment in the City's redevelopment project area. However, the State legislation has abolished redevelopment agencies, effective January 31, 2012. So, any receipts in FY12-13 and afterward will be limited and only for debt service and a small administrative allocation. The City, as a local agency, has and will receive a share of the reallocations of the residual funds from the dissolved CDA and annual CDA property taxes. Some of these proceeds are one-time allocations.

Sales Tax

State law allows the City to levy a 1% General Sales Tax on retail sales transactions occurring within the City limits. Actual collections are made by the State Board of Equalization which remits tax receipts to the City monthly. The receipts from this tax may be spent on any lawful City activity. The City enjoyed an expanded sales tax base during earlier robust economic times and as the City grew.

However, due to the economic downturn, General Sales Tax receipts declined from \$13.2 million in FY06-07 down to \$9.3 million in FY09-10. In FY10-11, receipts started to increase reaching \$15.5 million in FY13-14 and \$16.5 million in FY14-15.

For FY15-16, they are expected to reach \$17.9 million. This is due to the end of the State imposed "Triple Flip". These revenues are projected to decrease to \$17.4 million in FY16-17.

In November 2010, the Tracy electorate approved Measure E which provides for a ½ cent increase over the 1% general levy. Receipts are greater than anticipated reaching over \$7 million in FY13-14 and FY14-15. Receipts will go down to about \$6.3 million in FY 15-16 with the sunset of Measure E on March 2016. No revenue will be received from this source in FY16-17.

The city receives an allocation of the county 0.25% Transportation Development (TDA) Tax. In FY91-92, the City started to receive an allocation of the countywide Prop K 0.50% sales tax levy. Countywide receipts for both taxes are allocated to the City based upon population. As countywide yields and the City's population grow, so do the City's annual TDA allocation and Prop K tax receipts. But as special sales taxes TDA and Prop K tax receipts have also been declining recently due to the economic downturn. However, in FY12-13, they too started to rebound. In FY14-15, they have almost returned to pre-recession level. For FY15-16, modest growth of 2 to 3% is projected.

First claim on TDA monies, however, is for transit purposes with the balance restricted to streets. The City's annual TDA drawdown and allocation between transit and street varies yearly due to the availability of other transit funding and transit needs. Proposition K monies are received quarterly and must be used for street maintenance purposes.

Other Taxes

The City levies a Transient Occupancy (Lodging) Tax, at a rate of 10%. Tax yields vary with economic conditions, and have increased due to inflation and the opening of new lodging facilities. Growth in this tax of 3.3% is anticipated in FY16-17.

The city levies a Business License Tax, which chiefly is based upon the number of employees a business has. The tax is \$100 plus \$20 per employee but there is also a maximum tax of \$2,000 which means any business with 100 or more employees will still pay \$2,000. Business license tax revenue has flattened as the construction sector has slowed. There are fewer contractor type license revenues.

The City also receives a share of the Documentary Transfer Tax collected by the county on the transfer of realty property located within the City. Tax yields vary with real estate turnover and the level of development within the City.

In past years, yields for these other taxes showed major increases. But, since FY04-05, decreases have been seen due to the slow real estate market and economic downturn. However, some rebound has been seen since FY11-12. Continued rebounding is expected for FY15-16 and FY16-17.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
2. SPECIAL ASSESSMENTS										
Operating Assessments										
Landscape Districts Assmts	2,668,702	0.4%	2,790,000	2,751,000	98.6%	3.1%	2,701,100	-1.8%	2,782,100	3.0%
Downtown Business Assmts	113,979	0.0%	114,000	123,700	108.5%	8.5%	123,700	0.0%	123,700	0.0%
Pre-Annexation Assessments	381,003	2.8%	385,000	392,000	101.8%	2.9%	400,000	2.0%	410,000	2.5%
Other Operating Assessments	0		0	0			0		0	
Sub-total	3,163,684	0.7%	3,289,000	3,266,700	99.3%	3.3%	3,224,800	-1.3%	3,315,800	2.8%
Capital Development Fees										
Infill Areas										
Public Building Fees - Infill	273,823		425,600	134,700	31.6%	-50.8%	425,600	216.0%	379,400	-10.9%
Arterial Fees - Infill	228,986	680.1%	357,000	117,800	33.0%	-48.6%	357,000	203.1%	303,800	-14.9%
Parking Impact Fees	2,975		2,400	2,300	95.8%	-22.7%	2,400	4.3%	4,000	66.7%
Drainage Fees - Infill	62,463	713.1%	186,400	61,400	32.9%	-1.7%	186,400	203.6%	166,400	-10.7%
Park Fees - Infill	434,320		692,200	217,200	31.4%	-50.0%	692,200	218.7%	610,800	-11.8%
Wastewater Capital Fees	502,303		1,207,100	385,100	31.9%	-23.3%	1,207,100	213.5%	1,067,200	-11.6%
Water Capital Fees	314,197		750,530	238,700	31.8%	-24.0%	750,530	214.4%	757,100	0.9%
Residential Specific Plan (RSP) Areas										
Program Fees	13,929		0	5,000		-64.1%	5,000		5,000	0.0%
Plan "C" Areas										
Park Development Fees	326,814	274.0%	0	50,000		-84.7%	0		480,700	
Drainage Fees	507,603		0	70,000			0		0	
Arterial Fees	642,450	332.2%	0	175,000		-72.8%	0		1,041,700	
General Fees	451,866	477.0%	0	145,000		-67.9%	0		231,000	
Utilities Fees	1,015,689	421.6%	0	900,000		-11.4%	0		228,700	
Program Mgmt Fees	10,098		0	10,000			0		0	
Tracy Infrastructure Master Plan (TIMP) Fees										
Park Fees - TIMP	1,385,881		1,580,700	250,000	15.8%	-82.0%	1,580,700	532.3%	3,211,800	103.2%
Drainage Fees - TIMP	1,033,577		1,810,700	500,000	27.6%	-51.6%	1,810,700	262.1%	1,466,800	-19.0%
Traffic Fees - TIMP	7,255,539		10,582,800	500,000	4.7%	-93.1%	10,582,800	2016.6%	5,580,100	-47.3%
Wastewater Fees - TIMP	6,729,412		5,622,430	300,000	5.3%	-95.5%	5,622,430	1774.1%	5,144,300	-8.5%
Water Fees - TIMP	2,612,359		7,774,300	650,000	8.4%	-75.1%	7,774,300	1096.0%	6,776,800	-12.8%
Public Facilities Fees - TIMP	316,898		662,500	135,000	20.4%	-57.4%	662,500	390.7%	1,280,600	93.3%
Public Safety Fees - TIMP	421,986		520,600	100,000	19.2%	-76.3%	520,600	420.6%	709,500	36.3%
Program Management Fees - TIMP	592,385		500,000	475,000	95.0%	-19.8%	500,000	5.3%	500,000	0.0%
(Continued)										

SPECIAL ASSESSMENTS

Special assessments are compulsory charges levied by a government for the purpose of financing particular public services and/or improvements which benefit limited groups of property owners. Special assessments levied and collected by the City consist of three types: operating assessments, capital development fees, and debt assessments.

Operating Assessments

These include the City Landscaping District (LD), the Downtown Tracy Public Benefit Improvement District (PBID) fees, and Downtown Parking District assessments. The use of these proceeds is limited to the special purposes for which they are levied. Since the late 1980s, all new developments have been placed within the City Landscaping District for the purpose of maintaining the public landscaping in and around these developments. The assessments for the LD are collected by the county along with the property taxes on the properties within the respective District. To raise the LD fees beyond an inflation factor, it requires a vote of the property owners. Some zones in the LD have opted for a higher fee to provide for additional services whereas others have not.

A special levy is collected by the City as a special assessment on businesses within the downtown area. The proceeds are used for promotional activities and events for the downtown area. In FY11-12, the Downtown Tracy Business Improvement Area was replaced by a new Downtown Tracy Public Benefit Improvement District.

The City also receives, by special agreements, pre annexation assessments from certain property owners. These assessments are in-lieu of taxes prior to annexation for major developments which receive the benefit of City services.

Capital Development

Fees Capital development fees are collected by the City to finance capital improvements necessary to support new development in the City. These fees are paid by property owners/builders at various stages of the development and building approval process. The use of these fees is restricted to those capital improvement projects necessary to meet the impact of new growth upon the community. These fees support a "pay as you go" capital improvement program for the community. The collection of capital development fees is tied to development approvals and the issuance of building permits, particularly for single family homes.

When building and construction activities are on an upswing, the fees collected have been high; but when there is a downturn, they decrease. In FY07-08, these fees reached \$23.5 million but by FY12-13 had fallen to \$10.4 million. They were down in FY13-14 to \$4.2 million; but reached \$27.7 million in FY14-15. The projection for FY15-16 and FY16-17 is \$8.5 million and \$37.3 million respectively.

These fees are accounted for separately by development areas and by project categories. Also, separate fees are collected in the older or "infill" area of the community. Space limitation in this document does not allow for the listing of all accounts, so only a summary for each separate fund involved is shown here. Fees are also accounted for water and sewer infill purposes. The resale of excess Equivalent Consumer Units (ECUs) of utilities capacity are accounted for as capital fees.

In some cases, bond proceeds are used to finance the fees. To avoid a double counting of total revenues, an offset is shown.

At the start of FY15-16, fees that still needed to be collected from the various older areas totaled over \$7.3 million. However, in FY14-15, new fees based upon the Tracy Infrastructure Master Plan started to be collected. This plan calls for about \$563 million to be collected over 30 years. Also, new fees from the Ellis Planning Area are anticipated in FY16-17. This plan calls for about \$58 million to be collected over a 10 year period.

Recent collections have been from industrial and commercial development, rather than residential development.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
2. SPECIAL ASSESSMENTS (Continued)										
Capital Development Fees (Continued)										
Other Development Areas										
I205 Area Specific Plan Fees	1,877,074		200,000	200,000	100.0%	-89.3%	200,000	0.0%	200,000	0.0%
Northeast Industrial Area Fees	0		460,000	200,000	43.5%		460,000	130.0%	460,000	0.0%
South MacArthur Area Fees	610,974	-38.1%	200,000	1,000,000	500.0%	63.7%	200,000	-80.0%	200,000	0.0%
Industrial Spec Plan, South	24,941		80,000	270,000	337.5%	982.6%	80,000	-70.4%	80,000	0.0%
Presidio Area Fees	0		0	0			0		0	
Tracy Gateway Area Fees	0		100,000	0	0.0%		10,000		10,000	0.0%
Ellis Area Fees	0		3,421,400	200,000			3,421,400	1610.7%	3,421,400	0.0%
Kagehiro Area Fees	0		10,000	5,000	50.0%		10,000	100.0%	70,000	600.0%
Regional Impact Fees	9,349	-74.4%	232,000	1,232,000	531.0%		232,000	-81.2%	235,000	1.3%
Bond Proceeds Offset	0		0	0			0		0	
Sub-total	27,657,891	556.1%	37,378,660	8,529,200	22.8%	-69.2%	37,293,660	337.2%	34,664,652	-7.0%
Debt Assessments										
CFD 89-1 ISP-NE	1,014,840	-20.8%	1,300,000	1,007,230	77.5%	-0.7%	1,008,000	0.1%	1,010,000	0.2%
AD 93-1 Tracy Marketplace	347,474	0.0%	350,000	360,460	103.0%	3.7%	360,500	0.0%	361,000	0.1%
AD 93-2 Woodfield Estates	300,902	-26.5%	410,000	300,940	73.4%	0.0%	301,000	0.0%	301,000	0.0%
AD 94-1 Auto Mall	308,845	-23.1%	405,000	302,650	74.7%	-2.0%	303,000	0.1%	303,000	0.0%
AD 95-1 Pheasant Run	72,248	-23.7%	98,000	73,100	74.6%	1.2%	74,000	1.2%	74,000	0.0%
AD 96-1 Bridle Creek #1	92,629	-25.5%	125,000	93,220	74.6%	0.6%	94,000	0.8%	94,000	0.0%
AD 97-1 Heartland #1	102,581	-22.2%	133,000	98,860	74.3%	-3.6%	99,000	0.1%	99,000	0.0%
AD 97-2 Bridle Crk #3 & #4	143,122	-24.5%	193,000	142,490	73.8%	-0.4%	143,000	0.4%	143,000	0.0%
AD 98-1 Plan "C"	5,099,837	2.2%	4,990,000	5,222,290	104.7%	2.4%	5,230,000	0.1%	5,230,000	0.0%
AD 98-3 Souza Citation	318,597	2.8%	309,100	308,220	99.7%	-3.3%	309,100	0.3%	310,000	0.3%
AD 98-4 Morrison Homes	190,719	-4.1%	200,000	186,440	93.2%	-2.2%	187,000	0.3%	188,000	0.5%
CFD 99-1 NE Industrial Area #1	651,744	-13.8%	760,000	653,300	86.0%	0.2%	654,000	0.1%	655,000	0.2%
CFD 99-2 South MacArthur Plan Area	963,981	1.9%	948,000	975,730	102.9%	1.2%	976,000	0.0%	977,000	0.1%
CFD 00-1 Presidio	981,541	2.3%	960,600	1,003,200	104.4%	2.2%	1,004,000	0.1%	1,005,000	0.1%
AD 00-2 Heartland #3	68,464	-2.3%	75,000	70,390	93.9%	2.8%	70,500	0.2%	71,000	0.7%
AD 03-1 Berg Avenue Area	75,351	-1.3%	78,000	72,800	93.3%	-3.4%	73,000	0.3%	74,000	1.4%
CFD 06-1 NE Industrial Area #2	719,085	-7.6%	780,000	735,060	94.2%	2.2%	736,000	0.1%	737,000	0.1%
CFD 11-1 Tracy 580 Bus Park	46,431	182.8%	38,000	40,430	106.4%	-12.9%	40,500	0.2%	41,000	1.2%
Sub-total	11,498,391	-4.8%	12,152,700	11,646,810	95.8%	1.3%	11,662,600	0.1%	11,673,000	0.1%
Total for SPECIAL ASSESSMENTS	42,319,966	117.7%	52,820,360	23,442,710	44.4%	-44.6%	52,181,060	122.6%	49,653,452	-4.8%

SPECIAL ASSESSMENTS CONTINUED

Debt Assessments

Special assessments have been levied by the City against certain property owners for infrastructure improvements made in the past that benefited their properties. These assessments are collected by the county along with property taxes on the properties. The receipts from these assessments are used to pay the debt service obligations used to finance the improvements made.

The debt assessments are levied either through Assessment Districts (AD) or Community Facilities Districts (CFD). A District's name usually designates the year when it was first formed.

The City will have 18 special assessment levies and debt obligations to administer in FY16-17. The levies are set based on the payment schedules for the respective bond issues. About \$11.6 million will be collected for these debts in both FY15-16 and FY16-17.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
3. LICENSE, PERMIT, & FRANCHISE FEES										
	71		570	300	SFH Permit Level		650		600	
Building & Construction Permits										
Building Permits	931,585	19.2%	1,250,000	2,000,000	160.0%	114.7%	1,400,000	-30.0%	1,500,000	7.1%
Electrical Permits	208,193	119.5%	105,000	175,000	166.7%	-15.9%	175,000	0.0%	175,000	0.0%
Plumbing Permits	233,251	147.8%	120,000	131,600	109.7%	-43.6%	135,000	2.6%	135,000	0.0%
Mechanical Permits	80,345	89.8%	47,000	75,000	159.6%	-6.7%	75,000	0.0%	75,000	0.0%
Grading Permits	22,271	52.8%	147,100	40,000	27.2%	79.6%	150,000	275.0%	150,000	0.0%
Encroachment Permits	28,885	-39.6%	29,000	85,000	293.1%	194.3%	25,000	-70.6%	25,000	0.0%
Sign & Zoning Permits	25,300	-64.3%	26,800	17,500	65.3%	-30.8%	18,000	2.9%	20,000	11.1%
Sub-total	1,529,830	33.5%	1,724,900	2,524,100	146.3%	65.0%	1,978,000	-21.6%	2,080,000	5.2%
License Fees										
Bicycle Licenses	24		100	100	100.0%		100	0.0%	100	0.0%
Animal Licenses - Rabies	2,784	25.4%	2,500	3,000	120.0%	7.8%	3,800	26.7%	4,200	10.5%
Animal Licenses - Livestock	31,428	-2.5%	32,000	32,000	100.0%	1.8%	32,000	0.0%	33,000	3.1%
Business Licenses - New	36,795	1.7%	37,000	40,000	108.1%	8.7%	40,700	1.8%	44,700	9.8%
Business Licenses - Renewals	56,849	1.7%	60,000	58,500	97.5%	2.9%	60,000	2.6%	62,000	3.3%
Other Licenses	3,550		0	3,600		1.4%	3,700	2.8%	3,800	
Sub-total	131,430	1.2%	131,600	137,200	104.3%	4.4%	140,300	2.3%	147,800	5.3%
Franchise Fees										
Franchise - Electric & Gas	612,890	5.4%	623,000	637,850	102.4%	4.1%	657,100	3.0%	676,800	3.0%
Franchise - Cable TV	890,214	8.2%	850,000	916,270	107.8%	2.9%	940,000	2.6%	960,000	2.1%
Ed/Govt Cable TV	203,863	4.9%	200,000	210,000	105.0%	3.0%	215,000	2.4%	220,000	2.3%
Franchise - Solid Waste	1,224,000	3.0%	1,230,000	1,230,000	100.0%	0.5%	1,230,000	0.0%	1,230,000	0.0%
Franchise - Water & Sewer	0		0	0			0		0	
Franchise - Others	781		1,000	800	80.0%	2.4%	1,000	25.0%	1,000	0.0%
Sub-total	2,931,748	5.2%	2,904,000	2,994,920	103.1%	2.2%	3,043,100	1.6%	3,087,800	1.5%
Total for LICENSE, PERMIT, & FRANCHISE FEES	4,593,008	194.1%	4,760,500	5,656,220	118.8%	23.1%	5,161,400	-8.7%	5,315,600	3.0%

PERMIT, LICENSE, AND FRANCHISE FEES

These fees are collected in exchange for the issuance of a license, a permit, or a franchise and are usually used to finance programs regulating the activities permitted or to mitigate their impact on the community.

Building and Construction Permit Fees

Permit fees are collected by the City for building and construction permits. These fees are used to cover the costs of processing permit applications and inspecting the building and construction work performed under the permits. These permits are primarily issued by the Building Division for projects on private properties. The Engineering Division also issues permits for grading and for projects on, under, or encroaching upon public streets or rights-of-way.

As shown below, as the City entered the "Great Recession", the numbers of building permits for new single family homes fell precipitously:

FY 00-01	1,364	FY 08-09	27
FY 01-02	838	FY 09-10	22
FY 02-03	1,466	FY 10-11	9
FY 03-04	1,183	FY 11-12	15
FY 04-05	693	FY 12-13	47
FY 05-06	220	FY 13-14	85
FY 06-07	88	FY 14-15	71
FY 07-08	19		

When building and construction activities are on an upswing permit fees can be high having reached \$3.4 million and \$3.6 million in FY00-01 and FY03-04 respectively. However, since FY03-04, these permit fees dropped reaching a low of only \$346K in FY10-11. But since then there has been an increase up to \$1.5 million in FY14-15.

The recent slowdown in permits is due to the Measure A growth control initiative, as well as the general economic downturn. A major pick-up in building and construction started in FY13-14. These permit fees are expected to reach \$1.7 million and just under \$2.0 million in FY15-16 and FY16-17 respectively.

License Fees

Other license fees collected include animal and bicycle license fees, which usually generate about \$35,000 per year. These fees are used to cover the costs of the animal regulation program and the printing of bicycle licenses.

Also, the City generates fees for the cost of processing new business license applications and renewals. The revenue generated varies with the local economy; but about \$97,000 is expected annually.

Franchise Fees

Franchise fees are imposed by the City upon utility companies and other businesses for the privilege of using the City's rights-of-way. These fees may be spent on any lawful City activity. Currently, fees are in place for electric, gas, cable television, and solid waste collections.

The City levies a 0.5% rate for electricity and a 1.0% rate for natural gas on franchise receipts collected within the City. The City levies a 5% rate on cable TV franchise revenues plus 75 cents per month per subscriber to support the City's education & government cable TV channel.

Since FY08-09, franchise fees paid by electric and gas providers were down due to the poor economy. Since then, they have been slowly recovering. Small increases are projected in FY15-16 and FY16-17.

Cable TV franchise fees have increased in recent years. Overall, in FY15-16 and FY16-17, modest increases are expected.

A review of franchise fees in FY11-12 revealed the contract for solid waste fee provided for a maximum of 10% for a franchise fee and the fee was adjusted accordingly.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
4. INTERGOVERNMENTAL REVENUES										
State Shared Taxes										
Motor Vehicle In-Lieu Tax	34,894	-2.2%	35,600	34,420	96.7%	-1.4%	35,000	1.7%	35,500	1.4%
Property Tax Relief	116,860	-4.1%	124,500	140,000	112.4%	19.8%	144,800	3.4%	149,900	3.5%
Public Safety Tax	443,443	9.0%	440,000	445,000	101.1%	0.4%	450,000	1.1%	455,000	1.1%
Gasoline Tax	2,131,611	-18.5%	1,800,320	1,895,460	105.3%	-11.1%	1,746,020	-7.9%	1,854,400	6.2%
Sub-total	2,726,808	-14.2%	2,400,420	2,514,880	104.8%	-7.8%	2,375,820	-5.5%	2,494,800	5.0%
State Grants & Reimbursements										
State Mandate Reimbursements	422,423		23,000	150,000	652.2%	-64.5%	30,000	-80.0%	30,000	0.0%
State POST Reimbursements	25,230	-46.5%	25,000	27,000	108.0%	7.0%	30,000	11.1%	30,000	0.0%
State Law Enforcement Grants	304,325	-13.1%	281,820	286,820	101.8%	-5.8%	297,370	3.7%	300,000	0.9%
State Fire Aid	133,920	-39.2%	212,000	218,000	102.8%		225,000	3.2%	218,000	-3.1%
State Highways Grants	0		0	501,100			0		312,500	CIP
State Transit Assistance	83,067		0	400,700			99,000		0	
State Airport Grants	0		20,000	60,000		CIP	20,000	-66.7%	2,119,500	
Other State Grants	194,534	11.5%	0	0			18,000,000		300,000	WWG
County Grants & Reimbursements										
Other County Grants	40,024	7.2%	40,000	40,000	100.0%	-0.1%	40,000	0.0%	41,000	2.5%
Federal Grants & Reimbursements										
Federal Law Enforcement Grants	26,630	56.4%	6,300	6,300	100.0%	-76.3%	6,500		6,700	3.1%
Federal Highway Grants	5,140,976	268.3%	966,000	45,131,870			4,340,000	-90.4%	1,454,470	-66.5%
Federal Transit Grants	1,171,286	24.6%	2,236,570	4,577,000	204.6%	290.8%	1,337,000		2,630,000	96.7%
FAA Airport Grants	3,503,497		100,000	1,887,540			0		2,655,000	CIF
Community Devel Block Gt	0		523,400	1,023,200	195.5%		368,600	-64.0%	360,000	-2.3%
Other Federal Grants	216,471		400,000	400,000			0		0	
Other Grants & Reimbursements										
Tracy Rural Fire District Proceeds	3,749,072	-6.9%	4,969,500	4,902,960	98.7%	30.8%	5,500,890	12.2%	5,871,200	6.7%
Mt House CSD Fire Service Proceeds	2,347,450	-3.1%	494,100	494,090	100.0%	-79.0%	0		0	
SJCOG - Prop K Reimbursements	0		0	905,300			0		13,000,000	
School District Grants - Operating	257,907	1.6%	259,700	264,630	101.9%	2.6%	281,700	6.5%	285,000	1.2%
Other Grants & Reimbursements	0		750,000	1,132,110	150.9%		0		152,500	
Sub-total	17,616,812	58.3%	11,307,390	62,408,620	551.9%	254.3%	30,576,060	-51.0%	29,765,870	-2.6%
Total for INTERGOVERNMENTAL REVENUES	20,343,620	42.2%	13,707,810	64,923,500	473.6%	219.1%	32,951,880	-49.2%	32,260,670	-2.1%

INTERGOVERNMENTAL REVENUES

This category includes all grants, subventions, and reimbursements received from other government entities.

State Shared Taxes

The primary group in this category is state shared taxes which includes motor vehicle in-lieu taxes, property tax relief, public safety sales tax, and gasoline fuel taxes. Their receipts had been stable and reliable from year-to-year based primarily on the City's population relative to the population of the State and other communities. State shared taxes increased based upon inflation, State economic conditions, and City population growth. Population growth and booming State and local economies tend to push such revenues up. However, certain State legislation has had negative impacts on recent and future receipts.

Motor Vehicle in-Lieu Taxes are collected by the State in-lieu of a property tax. A portion of these taxes is allocated among cities by the State. Their use is unrestricted. These used to be a significant City General Fund revenue source reaching \$3.76 million in FY02-03. Several years ago the state began accounting for much of these funds in the Property Tax category. As a result, only a small amount remains labeled in this category.

California voters approved a half cent Public Safety Sales Tax starting in FY93-94. Unfortunately, the distribution formula used in about a handful of counties (including San Joaquin County) directs most of these funds to the county. The small amount the City does receive is restricted to public safety purposes. These receipts have also declined in recent years due to the local economy. But, increases were seen in recent years. Modest increases are projected for FY15-16 and FY16-17.

Gasoline Fuel Taxes are collected by the State and then allocated to cities & counties. Their use is restricted to the maintenance and construction of streets and traffic improvements. While \$2.6 million was received in FY13-14, only \$2.1 million was received for FY14-15. For FY15-16 and FY16-17, \$1.9 million and \$1.7 million are expected respectively. This downturn is due to falling gas prices and consumption and State allocation rules.

Grants and Reimbursements

This grouping includes special purpose grants from the Federal Government, the State, the County, and other local agencies. The receipts from these sources vary significantly from year-to-year. Their use is usually restricted to certain purposes or certain projects. In some cases, they are reimbursements for expenditures already made by the City for a particular purpose.

The City participates in the South County Fire Authority (SCFA) and is the lead agency for the SCFA. Under the SCFA agreement two major sources in this grouping were the tax and assessment proceeds from the Tracy Rural Fire District (TRFD) to pay for consolidated fire services and the proceeds received from the Mountain House Community Services District (MHCS D), located northwest of the City, as the City provided fire services to both of these areas under the SCFA agreement. The City receives most of the TRFD operating receipts for the year, except for a small TRFD administrative allocation. The MHCS D proceeds was based upon their share of minimal staffing provided, which is 15.8% of consolidated SCFA operating costs.

Both the TRFD and the MHCS D have experienced decline in local revenues due to the economic downturn. The FY09-10 Fire Department budget was reduced for the benefit of TRFD, and MHCS D shared in the benefit of that reduction. The MHCS D proceeds for FY09-10 were down due to the reduction, but also they were given a credit for the overpayment of their share of costs in the prior fiscal year. Since then, proceeds have been increasing.

In February 2015, the MHCS D Board decided to drop their contract for services. So, they received services for only 75 days in FY15-16. Therefore, only about 20% of their annual proceeds were received by the City. And, in future years, no revenue will be received from the MHCS D.

The proceeds from TRFD will have a significant increase due to a cost reallocation under the SCFA agreement and the MHCS D drop out. Major jumps will be experienced both in FY15-16 and FY16-17.

Local schools provide annual support for the School Resources Officers and Crossing Guards services.

Others grants are based upon approved capital projects. These include parks, highways, transit, and airport grants. Also, Prop K grants are received from the SJCOG for specific street, bikeway, and transit projects.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
5. CURRENT SERVICE CHARGES										
General Government Charges										
Sales of Maps & Publications	2,269	17.1%	2,500	500	20.0%	-78.0%	500	0.0%	500	0.0%
Reproduction & Postage Fees	9,069	64.3%	5,000	9,000	180.0%	-0.8%	9,000	0.0%	9,100	1.1%
Financial Services Fees	184,092	-44.7%	330,000	330,000	100.0%	79.3%	330,000	0.0%	335,000	1.5%
Other Gen Govt Fees	3,075	146.0%	3,000	3,100	103.3%	0.8%	3,200	3.2%	3,300	3.1%
Public Safety Charges										
Special Police Fees	188,603	19.9%	150,000	131,000	87.3%	-30.5%	150,000	14.5%	160,000	6.7%
Special Fire Fees	246,723	2.3%	216,550	254,890	117.7%	3.3%	255,000	0.0%	255,000	0.0%
Animal Shelter Fees	15,553	1.6%	14,500	14,500	100.0%	-6.8%	15,500	6.9%	16,000	3.2%
Weed & Lot Cleaning Fees	4,791	-49.9%	5,000	5,000	100.0%	4.4%	5,000	0.0%	5,500	10.0%
Hazardous Waste Clean-up Fees	0		2,000	1,000	50.0%		2,000	100.0%	2,000	0.0%
Demolition Fees	2,776		2,000	2,000	100.0%		2,000	0.0%	2,000	0.0%
Engineering Charges										
Map Review & Plan Check Fees	1,380,252	161.2%	1,360,000	2,200,000	161.8%	59.4%	3,200,000	45.5%	3,200,000	0.0%
Inspection Fees	486,017	32.4%	600,000	1,500,000	250.0%	208.6%	600,000	-60.0%	600,000	0.0%
Segregation Fees	2,394	-1.0%	8,200	2,500	30.5%	4.4%	2,500	0.0%	3,000	20.0%
Planning & Zoning Charges										
Planning Fees	56,313	78.9%	30,000	30,000	100.0%	-46.7%	19,100	-36.3%	20,000	4.7%
Environmental Review Fees	1,817	-63.7%	6,000	2,000	33.3%	10.1%	104,000	5100.0%	104,000	0.0%
Zoning Fees	34,392	-39.3%	44,200	35,000	79.2%	1.8%	42,000	20.0%	45,000	7.1%
Development Review Fees	128,158	-17.7%	175,000	203,800	116.5%	59.0%	268,100	31.6%	270,000	0.7%
Building Regulation Charges										
Building Plan Check Fees	1,125,815	39.6%	900,000	1,400,000	155.6%	24.4%	1,800,000	28.6%	1,800,000	0.0%
Parks & Recreation Charges										
General Recreation Fees	101,885	-43.5%	166,500	102,000	61.3%	0.1%	105,000	2.9%	110,000	4.8%
Aquatics Fees	71,743	-60.6%	155,000	75,000	48.4%	4.5%	80,000	6.7%	80,000	0.0%
Athletics Fees	166,531	-28.4%	215,000	170,000	79.1%	2.1%	180,000	5.9%	180,000	0.0%
Youth Program Fees	68,839	-23.4%	86,000	70,000	81.4%	1.7%	75,000	7.1%	75,000	0.0%
Senior Center Fees	21,030	8.8%	24,000	22,000	91.7%	4.6%	24,000	9.1%	24,000	0.0%
Teen Program Fees	3,152	-70.1%	7,950	3,500	44.0%	11.0%	4,000	14.3%	4,000	0.0%
Rental - Community Center	73,394	17.4%	70,000	39,920	57.0%	-45.6%	70,000	75.4%	72,000	2.9%
Rental - Other Facilities	71,237	166.6%	27,900	72,000	258.1%	1.1%	51,400	-28.6%	53,000	3.1%
Community Events Fees	30,080	-6.2%	40,000	31,000	77.5%	3.1%	35,000	12.9%	35,000	0.0%
Cultural Arts Charges										
Cultural Arts Fees	329,697	25.5%	416,510	370,010	88.8%	12.2%	398,200	7.6%	350,000	-12.1%
Capital Project Charges										
CIP Project Charges	4,323,285	-13.9%	5,160,600	4,921,400	95.4%	13.8%	5,421,400	10.2%	5,421,400	0.0%
Sub-total for Governmental Charges										
	9,132,982	3.3%	10,223,410	12,001,120	117.4%	31.4%	13,251,900	10.4%	13,234,800	-0.1%

CURRENT SERVICE CHARGES

These charges are collected by the City in exchange for a particular public service of limited and specific benefit and are used to finance the particular service provided.

Current service charges can be classified into three sub-categories: governmental charges, enterprise charges, and internal charges.

Governmental Charges

Traditionally, City services have been funded through taxes. However, in certain areas, where there are limited and specific benefits for particular services, a fee or charge may be levied upon users to pay for the service. Over the years, a number of such user charges and fees have been authorized for certain services.

Applicable to all departments are General Charges for the sale of maps and publications and reproduction and postage costs. Financial service charges are the City's administrative charges for the formation and administration of assessment and community facilities districts. Also, the City Treasurer costs (see the Cash Management program) are recovered by charges, which are offset against interest earnings prior to their interfund allocation.

Public Safety Charges include special police fees for reports, fingerprinting, DUI recovery, and special events. Special fire fees include fire permit fees; fire systems plan check and inspection fees, and street addressing fees. Animal shelter fees include impoundment fees and processing charges for animal adoptions. Public Safety Charges, except for Special Fire fees, are based upon past receipts. Special Fire fees include charges which are related to the level of building and construction activities in the community.

Engineering, Planning and Zoning, and Building Fee revenues vary with the level of building and construction activities in the community. But, there are one-time windfalls due to large projects or the periodic peaks of rechecks after code revisions.

In FY01-02, Engineering revenues were over \$3,400,000. During the economic downturn, they declined significantly reaching a low of \$339K in FY09-10. They were up to \$899K in FY13-14 and \$1.8 million in FY14-15. With development activity picking up in the community, over \$2 million is expected in FY15-16 and FY16-17.

Planning and Zoning fees can vary from year to year. In FY09-10, fees were less than \$100,000. They were up to \$249,000 in FY13-14 and \$270,000 is expected in FY14-15. However, \$432,200 is projected for FY16-17.

Building fees reached \$1,179,000 in FY 03-04; but like the other development related fees, they declined during the economic downturn. However, in FY12-13, they showed a major increase due to industrial development. They reached \$806K in FY13-14 and \$1,126K in FY14-15. Increases up to \$1,400,000 and \$1,800,000 are expected in FY15-16 and FY16-17 respectively.

Parks & Recreation charges, while not set for 100% recovery, do play a significant role in the funding of recreation programs. While revenues were down in FY14-15 and FY15-16, they are expected to increase in FY16-17.

In FY07-08, with the opening of the City's new Grand Theatre, Cultural Arts fees were a new revenue source for the City. While revenues were down in FY13-14, they are expected to increase in FY14-15 and FY15-16.

CIP Project Charges are paid by City capital projects to the General Fund as reimbursements for work hours and overhead charges for City staff effort devoted to such projects. The amount charged can vary from year-to-year depending on the progress made and staff effort in terms of design, inspections, and program management devoted to such projects. Also, these charges are paid by major development reviews, which are budgeted and accounted for like CIP projects. In such cases, the property owner pays not only for the contracted review, but also for City staff time and associated overhead.

In FY13-14, receipts were down from prior years. Receipts are expected to exceed \$4.9 million in FY15-16 and \$5.4 million in FY16-17.

In FY15-16, new funds were set up for Planning, Building and Engineering fees. See page B8. This removed them from the General Fund.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
5. CURRENT SERVICE CHARGES (Continued)										
Enterprise Charges										
Water Charges										
Water Sales	12,718,005	-12.1%	15,239,000	12,344,000	81.0%	-2.9%	12,570,000	1.8%	12,800,000	1.8%
Bulk Water Sales	1,246,500	6.7%	500,000	300,000	60.0%	-75.9%	500,000	66.7%	500,000	
Other Water Fees	247,639	70.7%	156,000	233,000	149.4%	-5.9%	250,000	7.3%	250,000	0.0%
Wastewater Charges										
Wastewater Service Charges	12,578,853	-0.7%	13,110,000	13,063,000	99.6%	3.8%	13,300,000	1.8%	13,540,000	1.8%
Other Sewer Fees	266,220	32.2%	237,000	224,000	94.5%	-15.9%	240,000	7.1%	2,400,000	900.0%
Solid Waste Charges										
Waste Collection Fees	4,750,545	3.3%	4,820,000	5,089,700	105.6%	7.1%	5,181,300	1.8%	5,275,000	1.8%
Waste Disposal Fees	10,777,350	4.5%	10,625,000	11,741,400	110.5%	8.9%	11,951,000	1.8%	12,165,000	1.8%
Recycling Program Fees	2,359,735	5.8%	2,453,200	2,434,000	99.2%	3.1%	2,477,900	1.8%	2,523,000	1.8%
Other Solid Waste Fees	4,131,274	-1.0%	260,000	6,061,620	2331.4%	46.7%	6,170,800	1.8%	6,281,800	1.8%
Drainage Charges										
Drainage Fees	593,137	8.5%	580,000	611,800	105.5%	3.1%	622,800	1.8%	634,000	1.8%
Airport Charges										
Aircraft Tie-down Fees	5,476	2.3%	5,500	5,400	98.2%	-1.4%	6,550	21.3%	5,600	-14.5%
Airport Hangar Rentals	181,765	0.3%	192,000	185,000	96.4%	1.8%	185,000	0.0%	186,000	0.5%
Airport Ground Rentals	16,490	2.8%	18,000	16,000	88.9%	-3.0%	16,000	0.0%	22,000	37.5%
Airport FBO Lease	27,152	-17.9%	27,000	27,880	103.3%	2.7%	28,610	2.6%	26,000	-9.1%
Airport Crop Income	30,000	-49.3%	65,000	17,000	26.2%	-43.3%	50,000	194.1%	50,000	0.0%
Airport Fuel Sales	242,595	142.6%	40,000	165,000	412.5%	-32.0%	170,000	3.0%	175,000	2.9%
Transit Charges										
Fixed Route Fares	71,936	-8.8%	80,000	69,970	87.5%	-2.7%	74,000	5.8%	85,000	14.9%
Para-Transit Fares	33,098	34.3%	25,000	27,840	111.4%	-15.9%	30,000	7.8%	25,500	-15.0%
Taxi Ticket Sales	3,160	23.9%	2,600	2,620	100.8%	-17.1%	2,600	-0.8%	2,600	0.0%
Sub-total for Enterprise Charges	50,280,930	187.6%	48,435,300	52,619,230	108.6%	4.7%	53,826,560	2.3%	56,946,500	5.8%
Internal Charges										
Vehicle Fuel Charges	627,986	-5.7%	680,430	590,000	86.7%	-6.0%	680,430	15.3%	650,000	-4.5%
Vehicle Maintenance Charges	773,357	-1.3%	754,240	667,700	88.5%	-13.7%	754,240	13.0%	793,100	5.2%
Building Maintenance Charges	789,569	-1.5%	725,000	771,800	106.5%	-2.3%	1,003,340	30.0%	1,450,000	44.5%
Self-Insurance Charges	3,443,800	1.6%	3,153,230	3,468,400	110.0%	0.7%	3,153,230	-9.1%	1,867,600	-40.8%
Equipment Charges	1,830,350	1.9%	1,530,080	1,830,400	119.6%	0.0%	1,530,080	-16.4%	2,330,000	52.3%
Central Services Charges	86,922	-3.1%	90,000	77,600	86.2%	-10.7%	90,000	16.0%	120,000	33.3%
Information Systems Charges	1,459,470	39.9%	1,415,270	1,459,470	103.1%	0.0%	1,415,270	-3.0%	978,500	-30.9%
TeleComm Systems Charges	300,000	9.1%	310,000	300,000	96.8%	0.0%	310,000	3.3%	319,300	3.0%
Sub-total for Internal Service Charges	9,311,454	5.3%	8,658,250	9,165,370	105.9%	-1.6%	8,936,590	-2.5%	8,508,500	-4.8%
Total for CURRENT SERVICE CHARGES	68,725,366	0.0%	67,316,960	73,785,720	109.6%	7.4%	76,015,050	3.0%	78,689,800	3.5%

CURRENT SERVICE CHARGES (CONTINUED)

Enterprise Charges

Enterprise funds are used to account for operations that are financed and managed in a manner similar to private business enterprises. The intent of such funds is that the costs of the services provided be recovered primarily through user charges. The City uses these funds for: transit, airport, solid waste, water, wastewater, and drainage. These charges represent a significant share of the City's operating budget and impact almost every household and property within the City.

The growth in water charges reflects community growth and scheduled rate increases. Water rates were raised by 19% in April 2008. So, water revenues showed increases in FY07-08 and FY08-09. But, in FY09-10, revenues decreased reflecting the economic slowdown and vacant properties. Since FY11-12, revenues have shown modest ups and down. In FY14-15 and FY15-16, revenues are down due to the drought and water conservation measures, a slight improvement is expected in FY16-17.

Wastewater rates were raised 28% in FY03-04 and again 39% in FY05-06. Due to the rate increase, in FY06-07, revenues showed a major increase. Receipts have leveled off since then, due to the economic slowdown. Since FY11-12, revenues have only shown modest ups and downs. A 9% rate increase was effective in September 2013. So revenues were up 8.4% in FY13-14. More modest increases are expected in FY 15-16 and FY16-17.

Over the years, solid waste revenues have shown modest annual increases reflecting community growth. Rates were raised early in FY07-08, so revenues showed a major increase. But, thereafter, these revenues have also decreased due to the poor economy and vacant properties.

These rates were increased about 29% in January 2012. Revenues have been increasing since then.

Drainage Fee rates were established in FY91-92. Since then, no rate changes have been made. Drainage revenues have increased due only to community growth, although commercial development does bring in more revenue due to the larger impervious surfaces involved. Receipts leveled off in FY07-08 and FY08-09, due to the economic slowdown. Since then, they have shown modest increases over the years.

Over the years, Airport charges have shown moderate annual increases. In FY11-12, airport revenues went up, but decreased in FY12-13. A 3% increase is proposed for FY16-17.

Transit Charges have shown increases in recent fiscal years with the advent of the City's fixed route transit service. However, these receipts can vary from year to year. They show a major increase in FY13-14, but decreased in FY14-15.

Internal Charges

Internal service funds are used to account for the financing of services provided by one City department or agency to others on a cost reimbursement basis. Internal Charges are the revenues received by these funds for the services rendered. For some City departments, they are a sizeable part of their operating budget. The City uses such funds for: self-insurance, vehicle operations and maintenance, equipment replacement, building maintenance, and central services (mail, telephone, copier services and information systems).

Internal Charges are determined by the Finance Division annually based on the projected budgets for the respective service programs. Overall, Internal Charges have shown moderate annual increases, but separate charges show annual variations.

Since FY08-09, some internal charges have been held down as a fiscal reduction measure. However, in FY11-12 they were allowed to increase again.

In FY13-14, while fuel charges were down, equipment charges were up. In FY14-15, information systems charges were the major cost increase, while fuel and vehicle maintenance costs were down. Slight decreases are projected for both FY15-16 and FY 16-17

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
6. OTHER REVENUES										
Fines & Forfeitures										
Vehicle Code Fines										
Vehicle Code Fines	117,456	-2.8%	100,000	150,000	150.0%	27.7%	150,000	0.0%	150,000	0.0%
General Fines										
City Fines & Forfeitures	18,257	-19.1%	20,000	15,000	75.0%	-17.8%	15,000	0.0%	9,500	-36.7%
Parking Penalties	36,460	-32.4%	50,000	74,900	149.8%	105.4%	75,000	0.1%	75,000	0.0%
Penalties Receivables - General Fd	21,938	-96.3%	5,000	22,000	440.0%	0.3%	23,000	4.5%	5,000	-78.3%
Admin Citations	1,780	-52.3%	3,000	2,000	66.7%	12.4%	2,500	25.0%	3,000	20.0%
Other Fines & Forfeitures										
Penalties Receivables - Other Fds	755,035	52.1%	600,000	600,000	100.0%	-20.5%	600,000	0.0%	600,000	
Narcotics Asset Seizure Proceeds	776,244		50,000	50,000	100.0%	-93.6%	50,000	0.0%	27,000	-46.0%
Total for Fines & Forfeitures	1,727,170	27.1%	828,000	913,900	110.4%	-47.1%	915,500	0.2%	869,500	-5.0%
Revenue from Use of Money & Property										
Investment Earnings - City Treasurer										
General Fund	405,912	-37.7%	670,500	500,000	74.6%	23.2%	500,000	0.0%	500,000	0.0%
Enterprise Funds	152,182	136.6%	73,000	79,850	109.4%	-47.5%	83,000	3.9%	74,000	-10.8%
Other Major Operating Funds	50,294	15.8%	45,000	40,000	88.9%	-20.5%	40,000	0.0%	45,000	12.5%
Sub-total	608,388	-19.9%	788,500	619,850	78.6%	1.9%	623,000	0.5%	619,000	-0.6%
Investment Earnings from Other Agencies										
Fiscal Agent Earnings	5,964	-59.9%	16,000	20,500	128.1%	243.7%	21,000	2.4%	21,000	0.0%
Property Tax Interest (Gen Fd)	5,827	-36.6%	9,300	9,200	98.9%	57.9%	9,300	1.1%	9,400	1.1%
Property Tax Interest (CDA)	0		0	0			0		0	
Sub-total	11,791	-51.0%	25,300	29,700	117.4%	151.9%	30,300	2.0%	30,400	0.3%
Rents & Concessions										
Rental - Other Facilities	510,211	30.7%	405,000	397,550	98.2%	-22.1%	445,000	11.9%	435,000	-2.2%
Downtown Business Promotions	0		0	0			0		0	
Sub-total	510,211	30.7%	405,000	397,550	98.2%	-22.1%	445,000	11.9%	435,000	-2.2%
Total for Revenue from Use of Money & Property	1,130,390	-3.7%	1,218,800	1,047,100	85.9%	-7.4%	1,098,300	4.9%	1,084,400	-1.3%
Sale of Property										
Sale of Real Property	420,253		1,000	1,650,100		292.6%	1,000	-99.9%	1,000	0.0%
Sale of Personal Property	28,489	27.4%	13,000	1,000	7.7%	-96.5%	1,000	0.0%	1,000	0.0%
Total for Sale of Property	448,742		14,000	1,651,100	267.9%		2,000	-99.9%	2,000	
(Continued)										

OTHER REVENUES

This is the miscellaneous category for revenues. It includes fines & forfeitures, use of monies & property, the sale of property, contributions, refunds, and other income not classified elsewhere.

Fines & Forfeitures

Fines and forfeitures are punitive assessments levied by the courts or government agencies upon violators of laws or regulations. The City receives from the county fines and forfeitures resulting adjudication of violations of the Vehicle Code and the City's Municipal Code. Vehicle Code fines are placed into a special fund and their use is restricted to traffic safety purposes. Other fines are unrestricted general revenue. While there was a decline in receipts compared to prior years and a backlog in county processing, the receipt of such fine monies appear to have recovered somewhat. However, only a nominal amount is projected for FY16-17.

By law parking violations are not criminalized and are not under the jurisdiction of the courts. The City is responsible for the adjudication and the collection of parking penalties. These activities have been contracted out, but the City will receive the net receipts from the penalties collected. Only nominal amounts are projected.

The City receives proceeds from the sale of assets seized in the enforcement of narcotics laws. These proceeds are placed into a special fund, and their use is restricted to law enforcement purposes. Due to changes in State law, these proceeds have declined.

The City also levies a penalty on unpaid receivables, primarily on utility billings.

Use of Monies & Property

This category includes City income derived from Investment Earnings and the rental of City property. Monies not needed for immediate use are invested by the City Treasurer. Investment earnings are also realized from monies held by fiscal agents for various purposes. Investment earnings are credited to the funds which provided them. The City uses a pooled cash investment strategy. Interest earnings on pooled cash are allocated back to the contributing funds based upon the respective cash balances in each fund at the end of each month. For budgeting purposes, only investment earning for major operating funds are estimated and reported in the budget document. However, most City Funds earn interest if and when they have positive cash balance. Actual earnings for a particular fund are a function of its average fund balance and current interest rates. Due to the fluctuation in interest rates, GASB 31 adjustments for market value, and actual cash balances, investment earnings can fluctuate from year to year.

Since FY 09-10, interest earnings have been declining along with the economy and declining cash balances. No improvements in interest rates or earnings are expected in FY15-16 or FY 16-17.

Rental receipts are collected by the City for the use of the miscellaneous properties. Facilities rentals are budgeted at a nominal level because they tend to fluctuate from year to year.

Sale of Property

The receipts in these categories can vary from year-to-year and are only a minor source of financing for the City.

Miscellaneous Revenues

In some years, these revenues are high due to refunds from the PERS retirement system, the City's insurance pool, unclaimed deposits, and litigation awards. However, such high revenues cannot be expected every year. For FY16-17, only nominal amounts have been budgeted for.

ESTIMATED REVENUES By Revenue Source	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
6. OTHER REVENUES (Continued)										
Miscellaneous Revenues										
Operating Contributions	156,709	22.5%	130,000	135,120	103.9%	-13.8%	136,000	0.7%	136,000	0.0%
Refunds	768,823	-8.3%	795,000	795,000	100.0%	3.4%	795,000	0.0%	800,000	0.6%
Damage Reimbursements	19,730	9.7%	7,000	15,000	214.3%	-24.0%	15,000	0.0%	8,000	-46.7%
Post Employment Benefits Receipts	175,845	-75.5%	750,000	750,000	100.0%	326.5%	775,000	3.3%	800,000	3.2%
Miscellaneous Revenues	85,089	108.8%	67,200	63,500	94.5%	-25.4%	71,200	12.1%	109,000	53.1%
Total for OTHER REVENUES	4,512,498	5.0%	3,810,000	5,370,720	141.0%	19.0%	3,808,000	-29.1%	3,008,900	-21.0%
7. OTHER FINANCING SOURCES										
Debt Proceeds										
Bond Proceeds	0		6,000,000	0	SD Fees		6,000,000	SD Fees	2,000,000	SD Fees
Bond Proceeds	0		14,000,000	0	WW Bonds		14,000,000		0	WW Bor
Principal Repayment	163,928		62,000	62,000			62,000		63,000	Water L
Note Proceeds	0		0	0			0			
Lease Proceeds										
Lease Proceeds	0		0	0			0		0	
Capital Contributions										
CIP Contributions	5,692,548	-18.6%	2,300,000	28,620,420	1244.4%		19,600,000	-31.5%	4,179,000	-78.7%
Total for OTHER FINANCING SOURCES	5,856,476		22,362,000	28,682,420	128.3%		39,662,000	38.3%	6,242,000	-84.3%
TOTAL REVENUES	197,858,285	6.2%	217,246,150	257,258,600	118.4%	30.0%	257,416,518	0.1%	\$225,664,905	-12.3%
8. INTERFUND TRANSFERS										
Operating Transfers	0		699,130	0	-88.8%		500,000		250,000	-50.0%
Capital Transfers	10,314,000		0	4,248,890			2,000,000	-52.9%	0	
Debt Transfers	1,604,000	0.0%	1,622,020	1,622,020	100.0%	1.1%	1,638,400	1.0%	1,655,600	1.0%
Loan & Loan Repayments	62,770		1,336,880	1,356,770			1,290,770	-4.9%	1,290,770	0.0%
Equity Transfers	0		0	4,463,000			0		0	
Total Transfers	11,980,770	-7.1%	3,658,030	11,690,680	319.6%	-2.4%	5,429,170	-53.6%	\$3,196,370	-41.1%
TOTAL REVENUES & TRANSFERS	209,839,055	5.3%	220,904,180	268,949,280	121.7%	28.2%	262,845,688	-2.3%	\$228,861,275	-12.9%

OTHER FINANCING SOURCES

This category provides for the receipt of monies borrowed from others to finance City activities and projects. These receipts are not revenues, strictly speaking, because they must be repaid at a later date. However, for the short term of a fiscal year, they must be accounted for as receipts for budgeting purposes. These sources can vary from year-to-year depending upon the City's needs. Various types of debt issues can be used, under certain rules, to finance capital improvement projects, while various lease arrangements can be used to finance the acquisition of equipment and other capital assets.

- In FY13-14, debt worth \$18,650,000 was issued to refinance previous debt issues.
- For FY13-14, a lease purchase for \$948,750 was made for 2 fire engines.
- For FY14-15 and FY15-16 there were no debt issues.
- For FY16-17, debt issues worth \$6,000,000 are budgeted as a contingency for improvements in the development areas. Any such debt issues would be paid off from special assessments or community facilities districts, and not the General Fund. Also, a debt issue worth \$14,000,000 for Wastewater bonds is anticipated for wastewater improvements. Minor receipts of principal repayments are anticipated from various housing loans.

CIP Contributions

These are contributions toward capital projects by developers or property owners. They may be cash advances before or supplementing other funding or in-kind contributions rather than cash. CIP deposits are budgeted to balance with CIP project cost estimates. The major figures reflect primarily the anticipated dedication of arterial improvements to the City by the developer of the Tracy Gateway project.

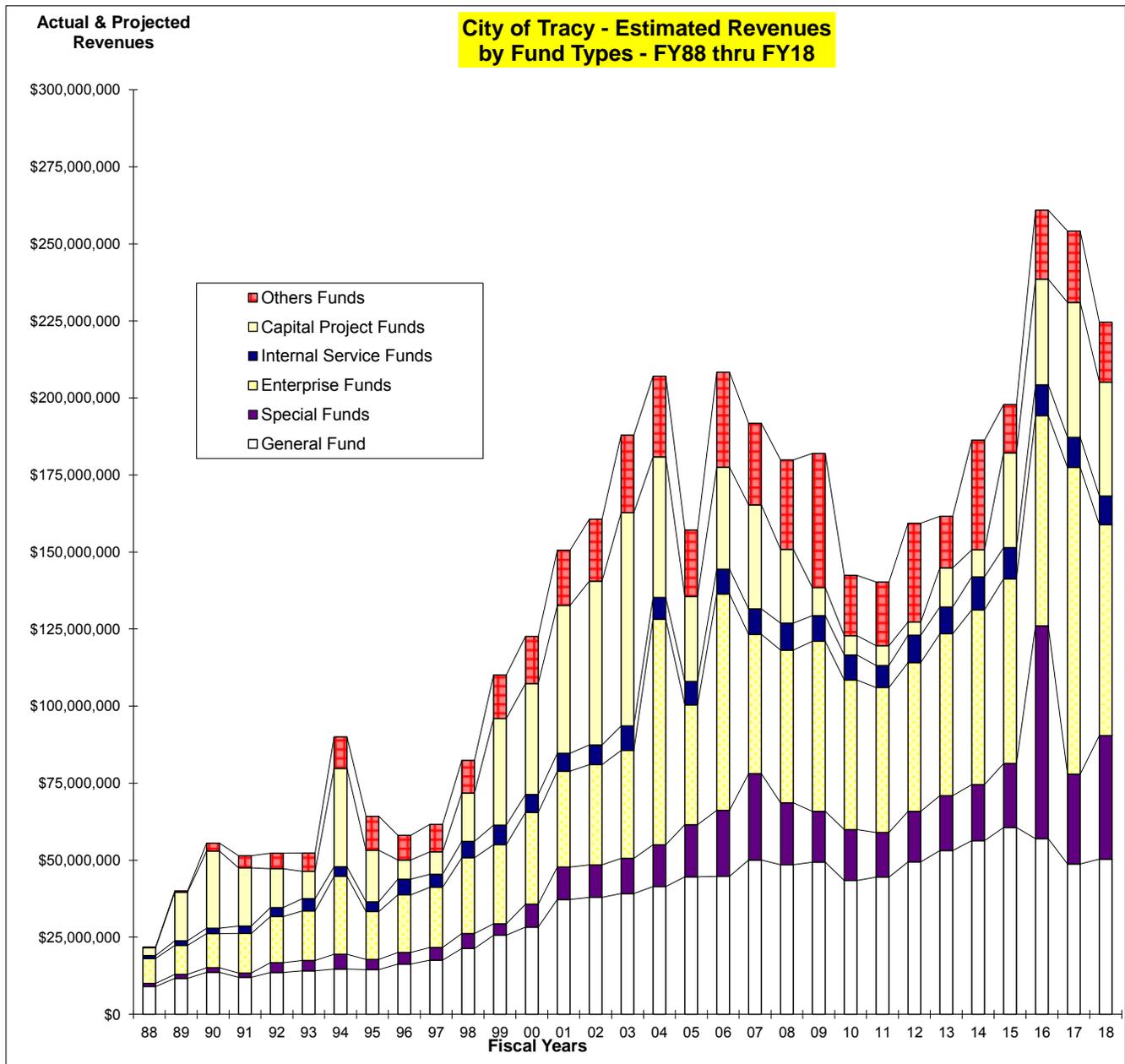
INTERFUND TRANSFERS

This category accounts for the transfers of monies between different City funds. Interfund transfers do not represent any additional monies received by the City. But, they must be accounted for as receipts by the receiving funds for budgeting purposes. Transfers are made for debt service, capital project financing, agency support, and to closeout no longer needed funds. In addition, there are a number of interfund loans and repayments among different City funds.

Previously, the City indirect costs were treated as interfund transfers. But, they have now been reclassified as interfund reimbursements and are accounted for in the operating budget. Interfund transfers are determined by the Finance Department annually based on projected budgets. A detail listing of the transfers for FY15-16 and for FY16-17 is on page D24.

INTERFUND TRANSFERS By Fund & Purpose			FY12-13 \$ Actual	FY13-14 \$ Actual	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Projected	FY17-18 \$ Projected
Fund from	Fund to								
Operating Transfers									
101 General	Economy Uncertainty Fund 299		1,933,930	6,246,261	0	0	0	0	0
101 General	Community Development Fund 20x		0	0	0	699,130	470,460	574,940	223,740
Total			1,933,930	6,246,261	0	699,130	470,460	574,940	223,740
Capital Transfers									
101 General	General Projects Fund 301		0	0	10,314,000	0	2,122,570	2,000,000	0
495 CDA Debt	CDA Projects Fund 381		0	0	0	0	2,126,320	0	0
AD & CFD Debt	General Projects Fund 301		1,518,468	0	0	0	0	0	0
Total			1,518,468	0	10,314,000	0	4,248,890	2,000,000	0
Debt Transfers									
101 General	2008 Lease Rev Fund 408		893,000	924,900	924,900	942,320	942,320	958,300	978,500
101 General	2007 Lease Rev Fund 407		282,000	279,100	279,100	279,700	279,700	280,100	277,100
495 CDA Debt	2008 Lease Rev Fund 408		400,000	400,000	400,000	400,000	400,000	400,000	400,000
Total			1,575,000	1,604,000	1,604,000	1,622,020	1,622,020	1,638,400	1,655,600
Loans & Loan Repayments									
211 So Co Fire Authority	Repay to Gen Fund 101		0	0	0	0	0	0	0
231 Asset Forefeiture	Vehicle Replacel Fund 606		0	22,000	22,000	66,000	66,000	0	0
395 CIP Deposits	Repay to Gen Fund 101		0	0	0	1,250,000	1,250,000	1,250,000	1,250,000
513 Water >> Loan to	Airport Fund 563		0	0	0	0	0	0	0
521 Wastewater >> Loan to	Water Fund 513		0	5,000,000	0	0	0	0	0
513 Water >> Loan to	Repay Wastewater Fund 521		0	0	0	0	0	0	0
561 Airport	Repay Water Fund 513		0	20,880	40,770	20,880	40,770	40,770	40,770
Total			0	5,042,880	62,770	1,336,880	1,356,770	1,290,770	1,290,770
Equity Transfers									
101 General	CDA Succ Ag Fund 495		0	0	0	0	4,463,000	0	0
495 NE Indus Area #2	NE Indus Area Fund 351		16,400,000	0	0	0	0	0	0
854 TOPJPA Rev Bd 2011A	CFD 99-2 Fund 838		0	0	0	0	0	0	0
Total			16,400,000	0	0	0	4,463,000	0	0
Total - All Funds			21,427,398	12,893,141	11,980,770	3,658,030	12,161,140	5,504,110	3,170,110

ESTIMATED REVENUES BY FUNDS



ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
1. GENERAL FUND										
101 - General Fund										
City Property Taxes	17,593,297	12.1%	18,239,650	19,409,200	106.4%	10.3%	19,172,900	-1.2%	19,991,583	4.3%
General Sales Tax	16,654,295	7.3%	17,282,600	17,910,300	103.6%	7.5%	17,704,000	-1.2%	18,818,600	6.3%
Temporary Tax - Measure E	7,625,279	6.0%	6,314,900	6,814,900	107.9%	-10.6%	0	-100.0%	0	
Transient Lodging Tax	1,123,087	15.3%	1,040,000	1,270,000	122.1%	13.1%	1,445,428	13.8%	1,647,800	14.0%
Business License Tax	725,012	18.0%	690,000	726,000	105.2%	0.1%	730,000	0.6%	741,000	1.5%
Documentary Transfer Tax	362,107	33.2%	340,000	365,000	107.4%	0.8%	369,300	1.2%	373,000	1.0%
Sub-total for Taxes	44,083,077	9.4%	43,907,150	46,495,400	105.9%	5.5%	39,421,628	-15.2%	\$41,571,983	5.5%
Operating Assessments	381,003	2.8%	385,000	392,000	101.8%	2.9%	400,000	2.0%	410,000	2.5%
Sub-total for Oper Assmts	381,003	2.8%	385,000	392,000	101.8%	2.9%	400,000	2.0%	\$410,000	2.5%
Bldg & Construction Permits	1,529,830	40.2%	0	0		-100.0%	0		\$0	
Special Licenses	130,330	1.0%	131,600	137,200	104.3%	5.3%	140,300	2.3%	\$147,800	5.3%
Franchise Fees	2,727,885	5.2%	2,704,000	2,784,920	103.0%	2.1%	2,828,100	1.6%	2,867,800	1.4%
Sub-total for LP&F Fees	4,388,045	15.1%	2,835,600	2,922,120	103.1%	-33.4%	2,968,400	1.6%	\$3,015,600	1.6%
State Shared Taxes	595,197	5.5%	600,100	619,420	103.2%	4.1%	629,800	1.7%	\$640,400	1.7%
State Grants & Reimbursements	946,512	63.8%	329,820	463,820	140.6%	-51.0%	357,370	-23.0%	360,000	0.7%
County Grants & Reimbursements	40,024	-66.6%	40,000	40,000	100.0%	-0.1%	40,000	0.0%	41,000	2.5%
Other Grants	284,537	5.1%	266,000	1,364,380	512.9%	379.5%	288,200	-78.9%	291,700	1.2%
Sub-total for IG Revenues	1,866,270	21.7%	1,235,920	2,487,620	201.3%	33.3%	1,315,370	-47.1%	\$1,333,100	1.3%
General Government Charges	198,194	-41.9%	340,000	342,100	100.6%		342,200	0.0%	347,900	1.7%
Public Safety Charges	206,932	19.5%	166,500	147,500	88.6%	-28.7%	167,500	13.6%	178,000	6.3%
Engineering Charges	1,868,663	108.1%	0	0			0		0	
Planning & Zoning Charges	220,680	-11.3%	0	0			0		0	
Building Regulation Fees	1,125,815	39.6%	0	0			0		0	
Parks & Recreation Charges	607,891	-27.3%	792,350	585,420	73.9%	-3.7%	624,400	6.7%	633,000	1.4%
Cultural Arts Charges	329,697	25.5%	416,510	370,010	88.8%	12.2%	398,200	7.6%	350,000	-12.1%
CIP Project Charges	4,323,285	-13.9%	2,710,000	2,721,400	100.4%	-37.1%	2,721,400	0.0%	2,721,400	0.0%
Sub-total for Current Charges	8,881,157	3.4%	4,425,360	4,166,430	94.1%	-53.1%	4,253,700	2.1%	\$4,230,300	-0.6%
Fines & Forfeitures	195,891	-75.2%	178,000	263,900	148.3%	34.7%	265,500	0.6%	242,500	-8.7%
Investment Earnings	411,739	-37.7%	679,800	509,200	74.9%	23.7%	509,300	0.0%	509,400	0.0%
Rents & Concessions	208,887	22.0%	180,000	170,700	94.8%	-18.3%	210,000	23.0%	210,000	0.0%
Sale of Property	0		2,000	1,500	75.0%		2,000	33.3%	2,000	0.0%
Non-Governmental Contributions	131,709	3.0%	130,000	135,120	103.9%	2.6%	136,000	0.7%	136,000	0.0%
Miscellaneous Revenues	99,080	245.2%	30,000	30,000	100.0%	-69.7%	30,000	0.0%	32,000	6.7%
Sub-total for Other Revenues	1,047,306	-41.1%	1,199,800	1,110,420	92.6%	6.0%	1,152,800	3.8%	1,131,900	-1.8%
(Continued)										

ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
101 - General Fund (Continued)										
Total Revenues	60,646,858	7.6%	53,988,830	57,573,990	106.6%	-5.1%	49,511,898	-14.0%	\$51,692,883	4.4%
Contributions	0		0	0			0		\$0	
Interfund Transfers	0		1,250,000	1,250,000	100.0%		1,250,000	0.0%	1,250,000	0.0%
Total of Other Financing Sources	0		1,250,000	1,250,000			1,250,000		\$1,250,000	0.0%
Total for General Fund 101	60,646,858	7.6%	55,238,830	58,823,990	106.5%	-3.0%	50,761,898	-13.7%	\$52,942,883	4.3%
2. SPECIAL REVENUE FUNDS										
20X - Community Development										
Planning & Zoning Charges	0		282,000	288,300	102.2%		451,200	56.5%	459,000	1.7%
Building Fees	0		2,422,000	2,981,600	123.1%		3,585,000	20.2%	3,685,000	2.8%
Engineering Charges	0		2,144,300	3,817,500	178.0%		3,977,500	4.2%	3,978,000	0.0%
CIP Project Charges	0		2,450,600	2,200,000	89.8%		2,700,000	22.7%	2,700,000	0.0%
Interfund Transfers	0		699,130	113,980	16.3%		223,740	96.3%	195,280	-92.8%
	0		7,998,030	9,401,380	117.5%		10,937,440	16.3%	11,017,280	0.7%
211 - South County Fire Authority										
TRFD & MHCS D Proceeds	6,096,522	-5.5%	5,463,600	5,397,050	98.8%	-11.5%	5,500,890	1.9%	5,871,200	6.7%
Grant Revenues	350,391	50.5%	612,000	618,000	101.0%	76.4%	225,000	-63.6%	218,000	-3.1%
Fee Revenues	251,529	0.3%	223,550	260,890	116.7%	3.7%	262,000	0.4%	262,500	0.2%
Loan from General Fund	0		0	0			0		0	#DIV/0!
Fund Total	6,698,442	-3.4%	6,299,150	6,275,940	99.6%	-6.3%	5,987,890	-4.6%	6,351,700	
221 - Downtown Improvement District										
Downtown Business Assessments	113,979	0.0%	114,000	123,700	108.5%	8.5%	123,700	0.0%	\$123,700	0.0%
Downtown Business Promotions	0		0	0			0		\$0	
	113,979	0.0%	114,000	123,700	108.5%	8.5%	123,700	0.0%	123,700	0.0%
231 - Asset Forfeiture										
Narcotics Enforcement Forfeitures	776,244		50,000	50,000	100.0%		50,000	0.0%	\$27,000	-46.0%
241 - Transportation Development Act										
Transp Devel Tax - Streets	1,587,876	-31.7%	1,620,000	1,525,510	94.2%	-3.9%	1,525,000	0.0%	\$1,600,000	4.9%
242 - Transportation Sales Tax										
Transp Sales Tax - Prop K	1,244,091	3.9%	1,240,000	1,270,000	102.4%	2.1%	1,300,000	2.4%	\$1,355,000	4.2%
COG - Prop K Reimbursement	0		0	905,300			0		\$13,000,000	CIP
24x - Gas Taxes										
Gasoline Taxes	2,131,611	-18.5%	1,800,320	1,895,460	105.3%	-11.1%	1,746,020	-7.9%	1,854,400	6.2%
261 - ISTE A Grants										
Federal Highway Grants	5,140,976	268.3%	966,000	45,131,870	4672.0%		4,340,000	-90.4%	\$1,454,470	
26x - Community Development Block Grant										
CDBG Allocation	0	-100.0%	523,400	1,023,200	195.5%		368,600	-64.0%	\$360,000	-2.3%
271 - Landscaping Districts										
Landscape District Fees	2,668,842	0.4%	2,790,000	2,751,000	98.6%	3.1%	2,701,100	-1.8%	\$2,782,100	3.0%
Investment Earnings	35,108	-7.4%	40,000	35,000	87.5%	-0.3%	35,000	0.0%	40,000	14.3%
Fund Total	2,703,950	0.3%	2,830,000	2,786,000	98.4%	3.0%	2,736,100	-1.8%	\$2,822,100	3.1%

ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
2. SPECIAL REVENUE FUNDS (Continued)										
28x - CDA Housing & Successor CDA Property Taxes (20%)	0		0	0			0		\$0	
Debt Proceeds & Others	115,478	86.6%	62,000	62,000	100.0%	-46.3%	62,000	0.0%	\$63,000	
Investment Earnings	15,186	175.2%	5,000	5,000	100.0%	-67.1%	5,000	0.0%	5,000	0.0%
Fund Total	130,664	93.9%	67,000	67,000	100.0%	-48.7%	67,000	0.0%	\$68,000	1.5%
295 - Cable TV										
CTV Franchise Fees	204,159	5.0%	200,500	210,500	105.0%	3.1%	215,500	2.4%	220,000	2.1%
299 - Economic Uncertainty										
Investment Earnings	0		0	0			0		0	
Interfund Transfers	0		0	0			0		0	
Total for Special Revenue Funds	20,731,992	-15.0%	23,708,400	70,665,860	298.1%	240.9%	29,397,250	-58.4%	40,253,650	36.9%
3. CAPITAL PROJECTS FUNDS										
301 - General Projects										
Interfund Transfers	10,314,000		0	2,122,570		-79.4%	2,000,000		\$0	
Grants & Other Revenues	29,549	-91.5%	750,000	2,900,700	386.8%		2,500,000	-13.8%	\$202,300	
311 - Infill Parks										
Capital Development Fees	434,320		692,200	217,200	31.4%		692,200	218.7%	\$610,800	-11.8%
312 - Infill Drainage										
Capital Development Fees	62,463		186,400	61,400	32.9%	-1.7%	186,400	203.6%	\$166,400	-10.7%
313 - Infill Arterials										
Capital Development Fees	228,986		357,000	117,800	33.0%	-48.6%	357,000	203.1%	\$303,800	-14.9%
314 - Infill Buildings & Equipment										
Capital Development Fees	273,823		425,600	134,700	31.6%		425,600	216.0%	\$379,400	-10.9%
316 - Downtown Improvements										
Capital Development Fees	2,975		2,400	2,300	95.8%		2,400		\$4,000	66.7%
318 - Redevelopment Obligations										
Interfund Transfers	0		0	2,126,320			0		0	
Grants & Other Revenues	0		0	0			0		0	
321 - Plan "C" Parks										
Capital Development Fees	326,814		0	50,000			0		480,700	
322 - Plan "C" Drainage										
Capital Development Fees	507,603		0	70,000			0		0	
323 - Plan "C" Arterials										
Capital Development Fees	642,450		0	175,000			0		1,041,700	
324 - Plan "C" General										
Capital Development Fees	451,866		0	145,000			0		231,000	
325 - Plan "C" Utilities										
Capital Development Fees	1,015,689		0	900,000			0		228,700	
345 - RSP Program Management										
Capital Development Fees	420,253		0	5,000			5,000		\$5,000	0.0%
(Continued)										

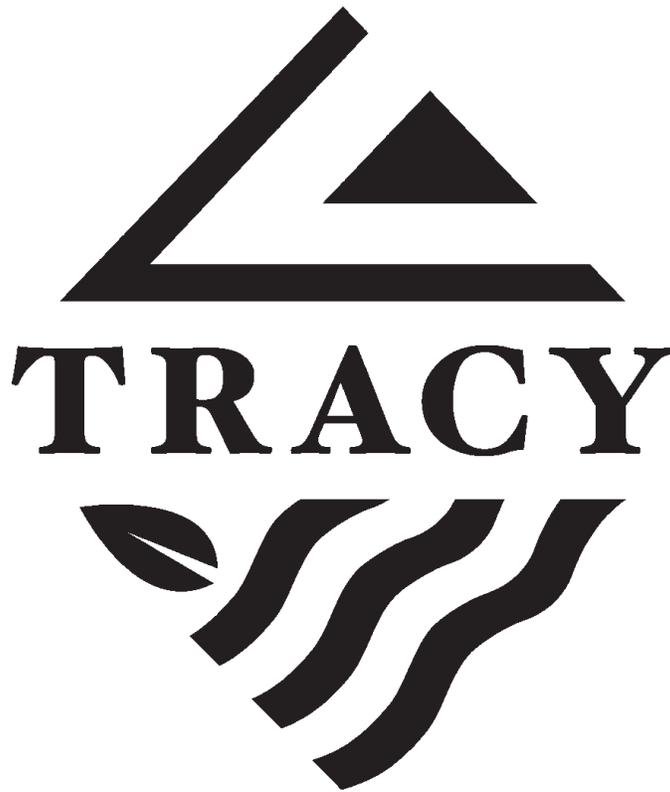
ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
3. CAPITAL PROJECTS FUNDS (Continued)										
351 - Northeast Industrial Area #1										
Capital Development Fees	0		260,000	0	0.0%		260,000		360,000	38.5%
Interfund Transfers	0		0	0			0		\$0	
352 - South MacArthur Planning Area										
Capital Development Fees	610,974		200,000	1,000,000	500.0%	63.7%	200,000	-80.0%	200,000	0.0%
353 - I-205 Area Development										
Capital Development Fees	1,877,074		200,000	200,000	100.0%	-89.3%	200,000	0.0%	200,000	0.0%
Grants & Other Revenues	0		0	0			0		\$0	CIP
354 - Industrial SP, South										
Capital Development Fees	24,941		80,000	270,000	337.5%		80,000	-70.4%	\$80,000	0.0%
355 - Presidio Planning Area										
Capital Development Fees	0		0	0			0		0	CIP
356 - Tracy Gateway Area										
Capital Development Fees	0		100,000	0	0.0%		10,000		10,000	CIP
CIP Contributions	0		0	0			0			
357 - Northeast Industrial Area #2										
Capital Development Fees	0		200,000	200,000	100.0%		200,000	0.0%	100,000	
358 - Ellis Area										
Capital Development Fees	0		3,421,400	200,000	5.8%		3,421,400	1610.7%	3,421,400	CIP
361 - TIMP - Parks										
Capital Development Fees	1,385,881		1,580,700	250,000	15.8%	-82.0%	1,580,700	532.3%	3,211,800	103.2%
362 - TIMP - Storm Drainage										
Capital Development Fees	1,033,577		1,810,700	500,000	27.6%	-51.6%	1,810,700	262.1%	1,466,800	-19.0%
363 - TIMP - Traffic										
Capital Development Fees	7,560,539		10,582,800	500,000	4.7%	-93.4%	10,582,800	2016.6%	5,580,100	-47.3%
364 - TIMP - Wastewater										
Capital Development Fees	6,729,412		5,622,430	300,000	5.3%	-95.5%	5,622,430	1774.1%	5,144,300	-8.5%
365 - TIMP - Water										
Capital Development Fees	2,612,359		7,774,300	8,829,500	113.6%	238.0%	7,774,300	-12.0%	6,776,800	-12.8%
366 - TIMP - Public Facilities										
Capital Development Fees	316,898		662,500	135,000	20.4%	-57.4%	662,500	390.7%	1,280,600	93.3%
367 - TIMP - Public Safety										
Capital Development Fees	421,986		520,600	100,000	19.2%	-76.3%	520,600	420.6%	709,500	36.3%
391 - UMP Facilities										
CIP Contributions	3,187,784		1,560,000	3,680,920	236.0%	15.5%	510,000	-86.1%	770,000	51.0%
395 - CIP Deposits										
CIP Contributions	566,745		1,250,000	11,250,000	900.0%		8,700,000	-22.7%	3,979,000	CIP
Total for Capital Projects Funds	41,038,961	366.3%	38,239,030	36,443,410	95.3%	-11.2%	48,304,030	32.5%	\$36,986,652	-23.4%
4. DEBT SERVICE FUNDS										
407 - 2007 Lease Revenue Bonds										
Debt Transfer	279,100	0.0%	279,700	279,700	100.0%	0.2%	280,100	0.1%	277,100	
408 - 2008 Lease Revenue Bonds										
Debt Transfer	1,324,900	0.0%	1,342,320	1,342,320	100.0%	1.3%	1,358,300	1.2%	1,378,500	
495 - Successor Agency to CDA										
CDA Tax Increment	3,939,516	-3.5%	4,300,000	8,763,000	203.8%	122.4%	4,500,000	-48.6%	4,700,000	4.4%
Total for Debt Service Funds	5,543,516	-2.5%	5,922,020	10,385,020	175.4%	87.3%	6,138,400	-40.9%	\$6,355,600	3.5%

ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
5. ENTERPRISE FUNDS										
511 & 513 - Water Funds										
Operating Charges	14,212,144	-10.0%	15,895,000	12,877,000	81.0%	-9.4%	13,320,000	3.4%	13,550,000	1.7%
Capital Development Fees	2,558,536		750,530	238,700	31.8%		1,750,530	633.4%	757,100	-56.8%
Investment Earnings	56,861	301.8%	20,000	30,000	150.0%	-47.2%	30,000	0.0%	20,000	-33.3%
Fiscal Agent Earnings	0		0	5,000			5,000		5,000	0.0%
Miscellaneous Revenues	177,286	-29.0%	205,000	205,000	100.0%	15.6%	205,000	0.0%	228,000	11.2%
Loan Repayments	40,770		20,880	40,770	195.3%		40,770		40,770	
Grants	0		0	0			0		0	
Debt Proceeds	0		0	0			0		0	
Fund Total	17,045,597	-28.2%	16,891,410	13,396,470	79.3%	-21.4%	15,351,300	14.6%	\$14,600,870	-4.9%
521 & 523 - Wastewater Funds										
Operating Charges	12,845,073	-0.1%	13,347,000	13,287,000	99.6%	3.4%	13,540,000	1.9%	\$15,940,000	17.7%
Capital Development Fees	506,893		1,207,100	6,385,100	529.0%		8,607,100	34.8%	1,067,200	-87.6%
Investment Earnings	61,858	130.6%	30,000	27,000	90.0%	-56.4%	30,000	11.1%	30,000	0.0%
Fiscal Agent Earnings	1,757	-21.6%	3,000	2,500	83.3%	42.3%	3,000	20.0%	3,000	0.0%
Miscellaneous Revenues	386,206	169.1%	340,000	335,000	98.5%	-13.3%	340,000	1.5%	340,000	0.0%
Grants	0		0	0		CIP	18,000,000	CIP	0	
Debt Proceeds	0		14,000,000	0	0.0%		14,000,000		0	
Fund Total	13,801,787	5.7%	28,927,100	20,036,600	69.3%	45.2%	54,520,100	172.1%	\$17,380,200	-68.1%
53X - Solid Waste Funds										
Operating Charges	22,018,904	3.3%	18,158,200	25,326,720	139.5%	15.0%	25,781,000	1.8%	26,244,800	1.8%
Investment Earnings	29,359	52.8%	20,000	20,000	100.0%	-31.9%	20,000	0.0%	20,000	0.0%
Fiscal Agent Earnings	4,207	-66.7%	13,000	13,000	100.0%	209.0%	13,000	0.0%	13,000	0.0%
Miscellaneous Revenues	435,965	37.2%	263,000	262,000	99.6%	-39.9%	263,000	0.4%	265,000	0.8%
Fund Total	22,488,435	3.8%	18,454,200	25,621,720	138.8%	13.9%	26,077,000	1.8%	\$26,542,800	1.8%
541 - Drainage Enterprise Fund										
Operating Charges	593,137	8.5%	580,000	611,800	105.5%	3.1%	622,800	1.8%	634,000	1.8%
Investment Earnings	2,784		2,000	1,850	92.5%		2,000	8.1%	2,000	0.0%
Miscellaneous Revenues	10,059		10,000	10,000	100.0%		10,000	0.0%	10,000	0.0%
Fund Total	605,980	10.4%	592,000	623,650	105.3%	2.9%	634,800	1.8%	\$646,000	1.8%
561 & 563 - Airport Funds										
Operating Charges	503,478	27.5%	347,500	416,280	119.8%	-17.3%	456,160	9.6%	464,600	1.9%
Airport Grants	3,503,497	733.9%	120,000	1,947,540			20,000	-99.0%	4,774,500	
Investment Earnings	0		500	500	100.0%		500	0.0%	1,000	100.0%
Miscellaneous Revenues	13,118		1,000	1,000	100.0%		1,000	0.0%	1,000	0.0%
Fund Total	4,020,093	393.2%	469,000	2,365,320	504.3%		477,660	-79.8%	\$5,241,100	997.2%
(Continued)										

ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
5. ENTERPRISE FUNDS (Continued)										
571 & 573 - Transit Funds										
Transp Devel Tax - Transit	652,791	-8.4%	1,401,370	1,095,060	78.1%	67.8%	890,500	-18.7%	\$1,267,500	42.3%
Operating Grants	1,038,042	24.9%	1,096,570	2,197,700	200.4%	111.7%	296,000	-86.5%	1,350,000	356.1%
Capital Grant	216,311	-24.1%	1,140,000	2,780,000	243.9%		1,140,000	-59.0%	1,280,000	12.3%
Operating Fares & Sales	108,194	2.0%	107,600	100,430	93.3%	-7.2%	106,600	6.1%	113,100	6.1%
Investment Earnings	1,320		500	500	100.0%		500	0.0%	1,000	100.0%
Miscellaneous Revenues	50,644	1.5%	40,600	42,850	105.5%	-15.4%	50,600	18.1%	41,000	-19.0%
Fund Total	2,067,302	4.0%	3,786,640	6,216,540	164.2%	200.7%	2,484,200	-60.0%	\$4,052,600	63.1%
Total for Enterprise Funds	60,029,194	-2.9%	69,120,350	68,260,300	98.8%	13.7%	99,545,060	45.8%	\$68,463,570	-31.2%
6. INTERNAL SERVICE FUNDS										
601 - Central Garage Fund										
Fuel & VM Charges	1,401,343	-3.3%	1,434,670	1,257,700	87.7%	-10.3%	1,434,670	14.1%	\$1,443,100	0.6%
Lease Proceeds/IF Transfers	0		0	0			0		0	
Investment Earnings	0		0	0			0		0	
Miscellaneous Revenues	0		600	400	66.7%		600	50.0%	1,000	66.7%
Fund Total	1,401,343	-3.6%	1,435,270	1,258,100	87.7%	-10.2%	1,435,270	14.1%	\$1,444,100	0.6%
602 - Central Services Fund										
Central Services Charges	86,922	-3.1%	90,000	77,600	86.2%	-10.7%	90,000	16.0%	\$120,000	33.3%
Information Systems Charges	1,459,470	39.9%	1,415,270	1,459,470	103.1%	0.0%	1,415,270	-3.0%	978,500	-30.9%
TeleComm Systems Charges	300,000	9.1%	310,000	300,000	96.8%	0.0%	310,000	3.3%	319,300	3.0%
Investment Earnings	0		0	0			0		0	
Miscellaneous Revenues	0		1,000	700	70.0%	0.0%	1,000	42.9%	1,000	0.0%
Fund Total	1,846,392	30.3%	1,816,270	1,837,770	101.2%	-0.5%	1,816,270	-1.2%	\$1,418,800	-21.9%
605 & 606 - Equipment & Vehicle Acquisition Funds										
Equipment Charges	1,830,350	1.9%	1,530,080	1,830,400	119.6%	0.0%	1,530,080	-16.4%	\$2,330,000	52.3%
Investment Earnings	0		0	0			0		0	
Miscellaneous Revenues	24,344	153.5%	2,000	700	35.0%	-97.1%	2,000	185.7%	2,000	
Lease Proceeds/IF Transfers	22,000		66,000	66,000			0	-100.0%	0	
Fund Total	1,876,694	-32.4%	1,598,080	1,897,100	118.7%	1.1%	1,532,080	-19.2%	\$2,332,000	52.2%
615 - Building Maintenance Fund										
Building Maintenance Charges	789,569	-1.5%	725,000	771,800	106.5%	-2.3%	1,003,340	30.0%	\$1,450,000	44.5%
Investment Earnings	0		0	0			0		0	
Miscellaneous Revenues	0		1,000	700	70.0%		1,000		1,000	
Fund Total	789,569	-1.5%	726,000	772,500	106.4%	-2.2%	1,004,340	30.0%	1,451,000	44.5%
(Continued)										

ESTIMATED REVENUES By Fund	FY14-15 \$ Actual	% Change	FY15-16 \$ Budget	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Projection	% Change	FY17-18 \$ Projection	% Change
6. INTERNAL SERVICE FUNDS (Continued)										
627 - Self-Insurance Fund										
Self-Insurance Charges	3,443,800	1.6%	3,153,230	3,468,400	110.0%	0.7%	3,153,230	-9.1%	\$1,867,600	-40.8%
Investment Earnings	0		0	0			0		0	
Miscellaneous Revenues	768,050	-6.7%	812,000	812,000	100.0%	5.7%	812,000	0.0%	820,000	1.0%
Fund Total	4,211,850	0.0%	3,965,230	4,280,400	107.9%	1.6%	3,965,230	-7.4%	\$2,687,600	-32.2%
Total for Internal Service Funds	10,125,848	-5.0%	9,540,850	10,045,870	105.3%	-0.8%	9,753,190	-2.9%	9,333,500	-4.3%
7. FIDUCIARY FUNDS										
808 - Reg Transp Impact	0		232,000	1,232,000			232,000		235,000	1.3%
812 - Post Employ Bft Trust	175,845	-75.5%	750,000	750,000	100.0%	326.5%	775,000	3.3%	\$800,000	
831 - Assessment District 87-3	0		0	0			0		\$0	
832 - Assessment District 93-2	0		0	0			0		\$0	
834 - Assessment District 84-1	0		0	0			0		\$0	
835 - Community Facilities District 89-1										
Bond Proceeds for AD or CFD	0		0	0			0		0	
Assessment Charges, CFD 89-1	1,014,840	-20.8%	1,300,000	1,007,230	77.5%	-0.7%	1,008,000	0.1%	\$1,010,000	0.2%
837 - Community Facilities District 99-1										
Bond Proceeds for AD or CFD	0		0	0			0		0	
Assessment Charges, CFD 99-1	651,744	-13.8%	760,000	653,300	86.0%	0.2%	654,000	0.1%	655,000	0.2%
840 - Community Facilities District 00-1										
Assessment Charges, AD 00-1	981,541	2.3%	960,600	1,003,200	104.4%	2.2%	1,004,000	0.1%	1,005,000	0.1%
841 - Assessment District 94-1										
Bond Proceeds for AD or CFD	48,450		0	0			0		0	
Assessment Charges, CFD 94-1	308,845	-23.1%	405,000	302,650	74.7%	-2.0%	303,000	0.1%	303,000	0.0%
844 - Assessment District 93-1	347,474	0.0%	350,000	360,460	103.0%	3.7%	360,500	0.0%	\$361,000	0.1%
846 - Assessment District 98-1	5,099,837	2.2%	4,990,000	5,222,290	104.7%	2.4%	5,230,000	0.1%	5,230,000	0.0%
847 - Assessment District 98-2	318,597	2.8%	309,100	308,220	99.7%	-3.3%	309,100	0.3%	310,000	0.3%
850 - I205 RAA Debt Refinancing										
Assessment Charges, i205 RAA	711,482	-25.1%	959,000	708,610	73.9%	-0.4%	711,000	0.3%	711,000	0.0%
852 - Assessment District 03-1										
Assessment Charges, AD 03-1	75,351	-1.3%	78,000	72,800	93.3%	-3.4%	73,000	0.3%	74,000	1.4%
853 - Assessment District 06-1										
Assessment Charges, AD 06-1	719,085	-7.6%	780,000	735,060	94.2%	2.2%	736,000	0.1%	737,000	0.1%
854 - TOPJPA Rev Bonds 2011A										
Assessment Charges	1,223,164	0.7%	1,223,000	1,232,560	100.8%	0.8%	1,233,500	0.1%	1,236,000	0.2%
855 - Community Facilities District 11-1										
Bond Proceeds for AD or CFD	0		0	0			0		0	
Assessment Charges, AD 11-1	46,431	22.3%	38,000	40,430	106.4%	-12.9%	40,500	0.2%	41,000	1.2%
8xx - New Financing Districts										
Bond Proceeds for AD or CFD	0		6,000,000	0	0.0%		6,000,000		2,000,000	-66.7%
Total for Trust & Agency Funds	11,722,686	-62.7%	19,134,700	13,628,810	71.2%	16.3%	18,669,600	37.0%	\$14,708,000	-21.2%
TOTAL - Budgeted Funds	209,839,055	5.3%	220,904,180	268,253,260	121.4%	27.8%	262,569,428	-2.1%	\$229,043,855	-12.8%

Operating Programs



Think Inside the Triangle™

OPERATING PROGRAMS

The core of the budget is presented within the operating programs. Appropriations for FY16-17 are detailed by operating programs within these pages.

For comparative purposes, the budget data is shown as *adopted* for FY16-17 along with the *Actual* data for FY13-14, FY14-15, and with the adopted budget and *Estimated* data for FY15-16.

Program Structure

Most citizens understand that their City government is organized into a number of departments, each rendering a particular service. For example, the Public Works Department maintains city streets and parks, while the Police Department provides a variety of police services. Each City department in turn is organized into a number of divisions or offices.

For budget purposes, each department consists of a number of operating programs, which serve as the basic units of the City's operating budget. Under the City's program budget, the budget is organized around programs, which focus upon particular services provided by the City. This arrangement of operating programs to build the operating budget is called the program structure. In this budget, the structure consists of departments, divisions, and the operating programs.

The City's budget is not organized by funding sources. Funding sources can extend across the departments and operating programs. However, separate tallies are made so that funding sources can be summarized at the citywide and departmental level.

Operating Budget Summary

The Operating Budget Summary on pages E3 and E4 show the total of the operating budget for FY15-16. Page E3 shows the operating budget by department. Page E4 shows the operating budget by objects and by funding sources respectively. Also, on page E3, a summary is provided of the Full-Time Equivalent (FTE) count of total City staffing by department.

Operating Budget Graphs

Graphs are provided, showing the operating budget trends and proportional allocations by department, object category, funding sources, and staffing.

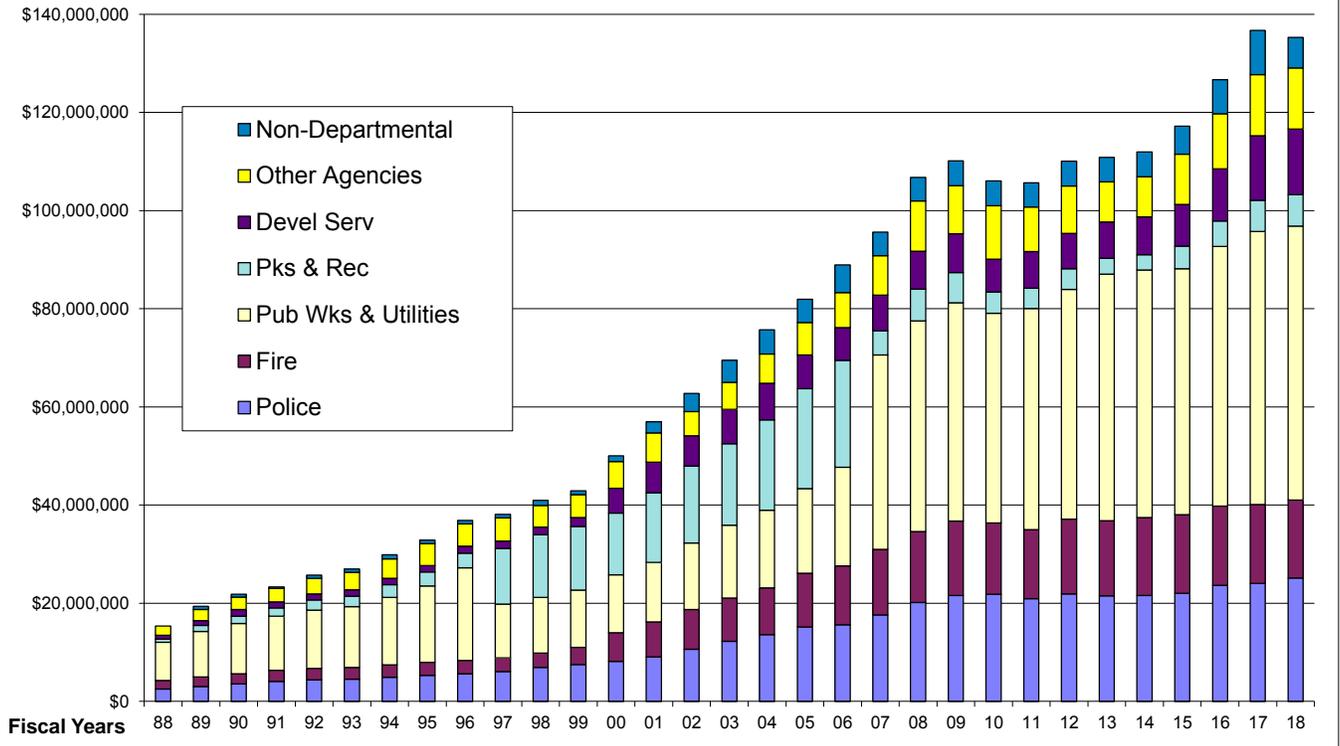
City Organizational Chart

Complementing the Operating Budget Summary, an organizational chart for the City government is provided on page E7.

OPERATING BUDGET HISTORY						
All Funds	Adopted Budget	Amended Budget	%	Actual Expenditures	%	% of Amended
			Change			
FY12-13	\$113,836,710	\$115,195,848	1.2%	\$110,827,885		96.2%
<i>Annual Change</i>	4.1%	4.7%		1.0%		
FY 13-14	\$118,474,750	\$120,604,185	1.8%	\$111,975,733		92.8%
<i>Annual Change</i>	7.25%	8.5%		4.7%		
FY14-15	\$127,065,560	\$130,880,183	3.0%	\$117,207,730		89.6%
<i>Annual Change</i>	.32%	-0.7%		6.7%		
FY15-16	\$127,477,420	\$129,995,892	2.0%	\$126,673,390	1*	97.4%
<i>Annual Change</i>	7.23%					
FY 16-17	\$136,690,110					
General Fund						
FY12-13	\$49,703,820	\$50,845,495	2.3%	\$48,441,005		95.3%
<i>Annual Change</i>	2.2%	2.1%		1.1%		
FY 13-14	\$50,775,440	\$51,900,281	2.2%	\$48,981,094		94.4%
<i>Annual Change</i>	11.1%	12.2%		6.4%		
FY14-15	\$56,422,650	\$58,223,990	3.2%	\$52,126,934		89.1%
<i>Annual Change</i>	-14.2%	-12.4%		-5.6%		
FY15-16	\$48,399,030	\$51,359,049	6.1%	\$49,194,5500	*1	95.8%
<i>Annual Change</i>	7.6%					
FY16-17	\$51,057,670					
1* - Estimated Expenditures (year not yet completed)						
2* - Adopted Budget for New Year						

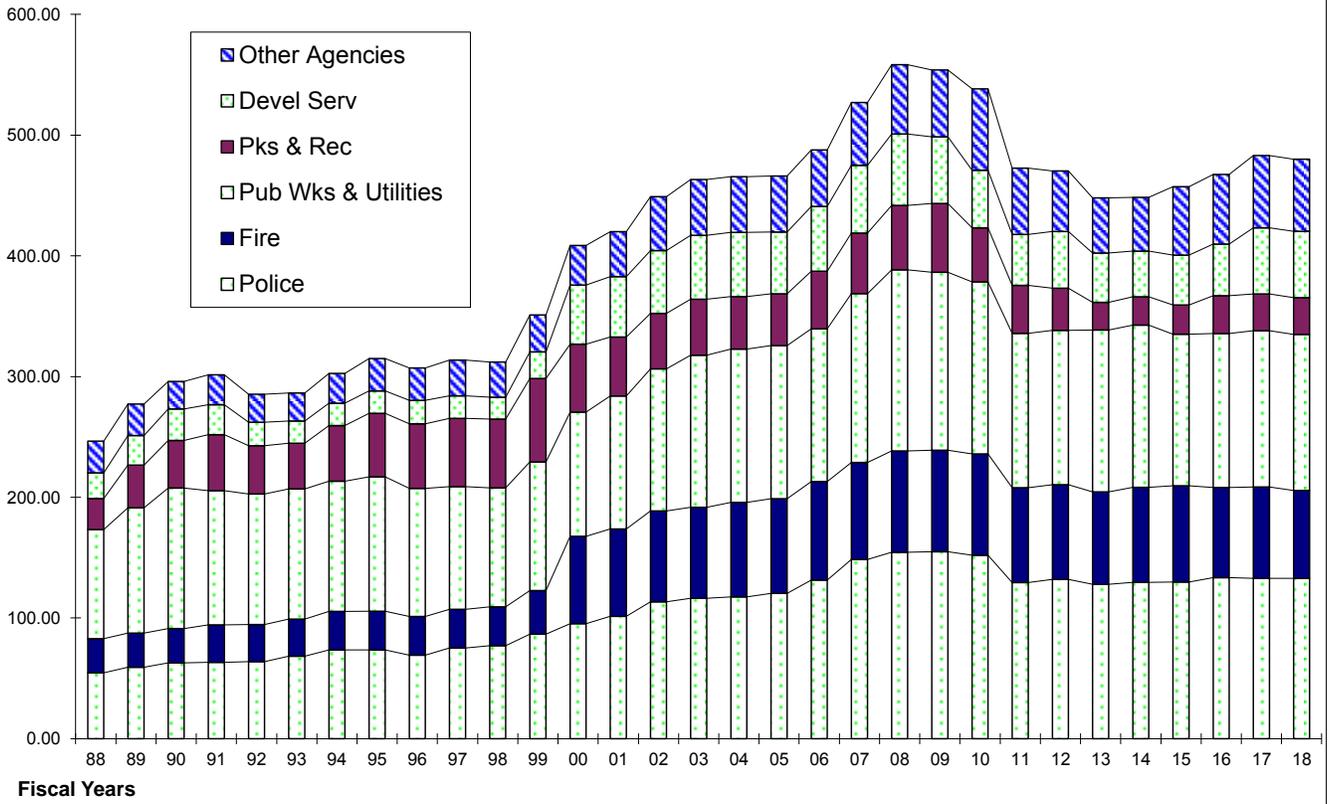
Actual & Projected Expenditures

City of Tracy - Operating Budget Expenditures by Departments - FY88 to FY18



Full-Time Equivalents

City of Tracy - Citywide Staffing Authorized FTEs by Departments - FY88 to FY18



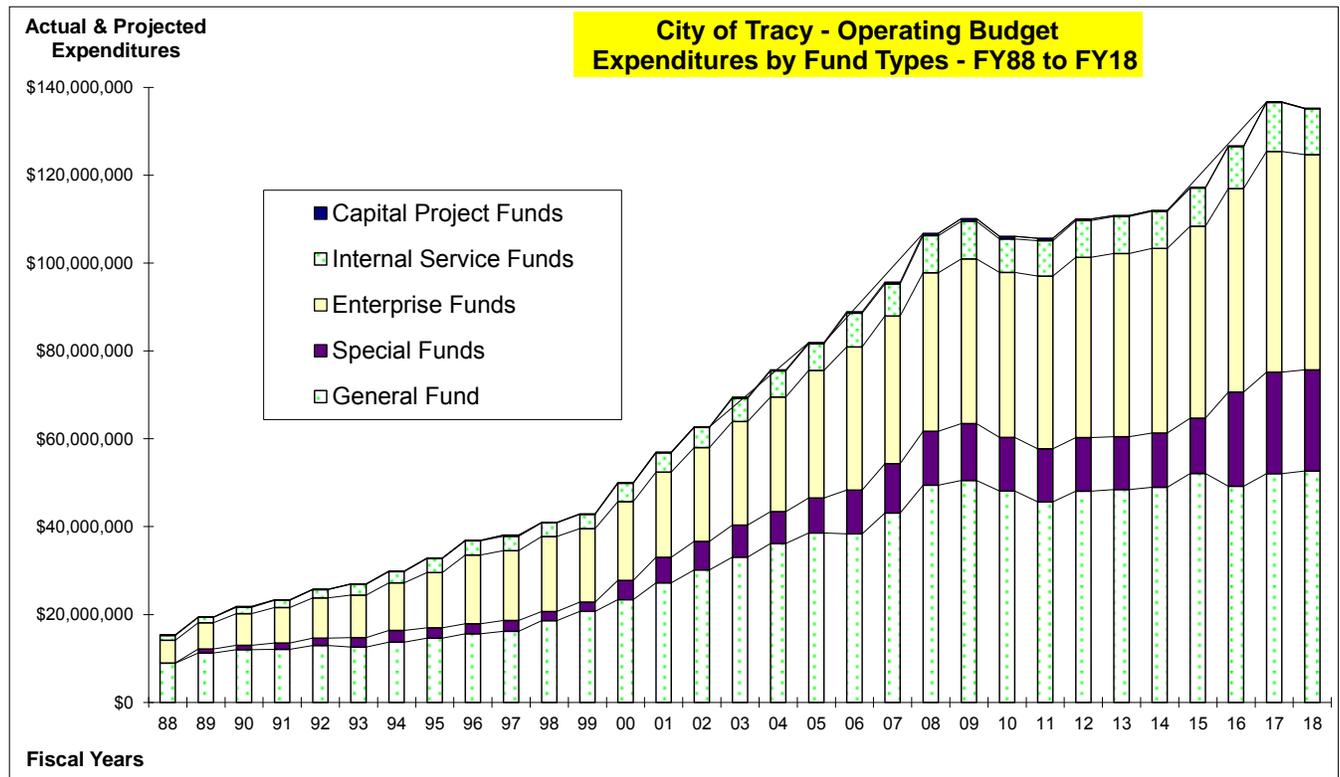
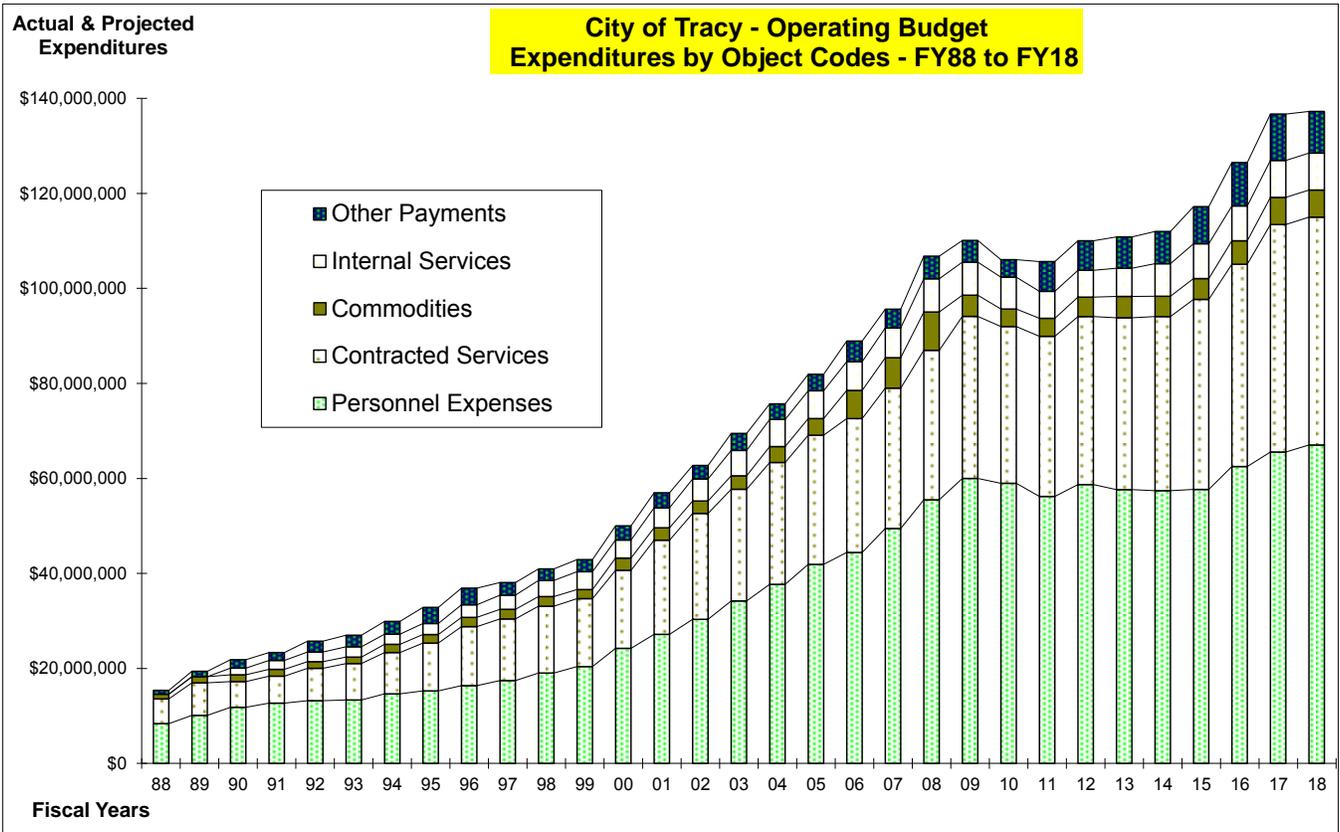
OPERATING EXPENDITURES BY DEPARTMENT	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
21000 - Police	22,012,450	1.9%	24,148,870	23,159,850	95.9%	5.2%	24,055,940	-0.4%	25,132,500	4.5%
22000 - Fire	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%	15,908,170	-0.9%
23000 - Public Works	35,072,494	4.3%	37,477,810	36,625,960	97.7%	4.4%	39,131,530	4.4%	39,329,190	0.5%
25000 - Utilities	15,049,062	5.7%	16,274,170	16,150,930	99.2%	7.3%	16,493,620	1.3%	16,471,820	-0.1%
31000 - Development Services	8,503,890	10.1%	10,364,610	10,594,590	102.2%	24.6%	13,146,010	26.8%	13,372,310	1.7%
41000 - Parks & Recreation	4,559,613		5,505,300	5,146,570	93.5%	12.9%	6,379,200	15.9%	6,409,200	0.5%
61000 - City Council	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
62000 - City Attorney's Office	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
63000 - City Manager's Office	2,086,360	13.5%	1,884,580	1,943,270	103.1%	-6.9%	2,131,500	13.1%	2,043,500	-4.1%
41700 - Cultural Arts	1,430,001		1,549,020	1,488,250	96.1%	4.1%	1,779,960	14.9%	1,807,260	1.5%
65000 - Administrative Services	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%	7,488,000	1.0%
69000 - Non-Departmental Group	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%	6,210,400	-30.9%
Operating Budget Total	117,207,730	7.1%	127,477,420	125,652,540	98.6%	7.2%	136,690,110	7.2%	135,259,570	-1.0%
Amended Budget	130,880,183	8.5%		129,995,892		-0.7%	over 2 years	4.4%	over 3 years	3.3%
% of Amended Spent	89.55%			96.66%						
					Base Budget >>		126,803,220	-0.5%	135,259,570	6.1%
					Augmentations >>		9,886,890	7.8%	0	0.0%

CITY STAFFING BY DEPARTMENT	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	FY17-18 Projected	% Change
21000 - Police	129.86	0.3%	133.36	133.36		2.7%	132.86	132.86	0.0%
22000 - Fire	79.70	1.3%	79.70	74.70		-6.3%	75.70	72.70	-4.0%
23000 - Public Works	77.15	-9.3%	78.75	78.75		2.1%	79.82	79.82	0.0%
25000 - Utilities	48.35	-1.9%	48.85	48.85		1.0%	49.60	49.60	0.0%
31000 - Development Services	41.35	9.1%	42.65	42.65		3.1%	54.90	54.90	0.0%
41000 - Parks & Recreation	24.15		25.90	31.35		29.8%	30.35	30.35	0.0%
61000 - City Council	1.00	0.0%	1.00	1.00		0.0%	1.00	1.00	0.0%
62000 - City Attorney's Office	4.00	0.0%	4.00	4.00		0.0%	4.00	4.00	0.0%
63000 - City Manager's Office	9.00	0.0%	9.00	9.00		0.0%	9.00	9.00	0.0%
41000 - Recreation & Cultural Arts	10.00		8.90	8.90		-11.0%	9.90	9.90	0.0%
65000 - Administrative Services	32.70	7.4%	32.70	34.90		6.7%	35.90	35.90	0.0%
Total - Full-Time Equivalent:	457.26	2.0%	464.81	467.46		2.2%	483.03	480.03	-0.6%

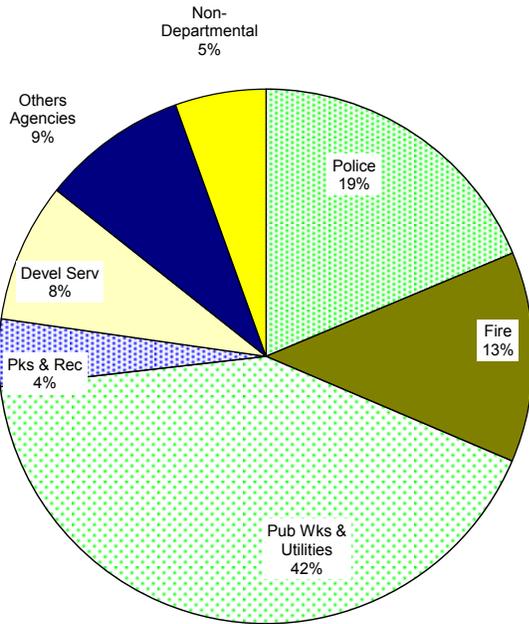
COMMENTARY**City Staffing**

	FY13-14	Full-Time Regulars	Others Staffing	Total FTEs
As adopted for FY15-16, the City operating budget represents a 8.7% increase over FY14-15 expenditures.	414.00		34.41	448.41
	Net Change	8.00	0.85	
	FY14-15	422.00	35.26	457.26
	Net Change	6.00	4.20	
As proposed for FY16-17, the City operating budget would increase about 7.2% over the adopted budget for FY15-16, and a 4.4% increase from the FY14-15 amended budget.	FY15-16	427.00	37.81	464.81
	Net Change	1.00	1.65	
	FY15-16 Ame	428.00	39.46	467.46
	Net Change	16.00	-0.43	
The base component of the proposed budget represents a 0.5% decrease from the adopted FY15-16 budget. Budget augmentations including equipment acquisition items, total to \$9,886,890 represent a 7.8% increase over the base.	FY16-17	444.00	39.03	483.03
	Net Change	-3.00	0.00	
	FY17-18	441.00	39.03	480.03

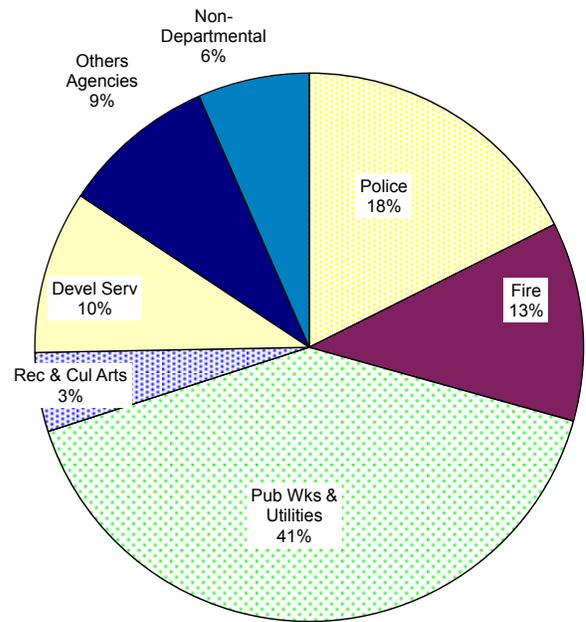
OPERATING EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	57,697,389	0.5%	62,305,330	62,015,390	99.5%	7.5%	65,555,230	5.2%	67,031,510	2.3%
Contracted Services	39,987,671	9.0%	43,325,070	42,590,020	98.3%	6.5%	47,882,970	10.5%	47,982,300	0.2%
Commodities	4,371,470	2.8%	5,486,300	4,793,830	87.4%	9.7%	5,711,110	4.1%	5,685,250	-0.5%
Internal Charges	7,330,627	6.7%	7,361,080	7,141,050	97.0%	-2.6%	7,778,400	5.7%	7,777,700	0.0%
Other Payments	7,820,573	15.6%	8,999,640	9,112,250	101.3%	16.5%	9,762,400	8.5%	6,782,810	-30.5%
Operating Budget Total	117,207,730	4.7%	127,477,420	125,652,540	98.6%	7.2%	136,690,110	7.2%	135,259,570	-1.0%
OPERATING EXPENDITURES BY FUNDING SOURCE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund										
101 - General Fund	52,126,934	12.3%	49,399,030	48,173,700	97.5%	-7.6%	47,273,498	-4.3%	52,598,910	11.3%
Measre E Reserve							3,784,172			
Special Revenue Funds										
201 - Community Development	0		7,898,910	7,801,330	98.8%		10,937,440	38.5%	11,104,460	1.5%
211 - South County Fire Authority	6,786,184	-1.5%	6,235,420	6,569,510	105.4%	-3.2%	6,172,870	-1.0%	5,880,500	-4.7%
221 - Downtown Improvement Dist	113,979	0.0%	114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%
231 - Asset Seizure Fund	15,845	-2.8%	16,900	575,630			16,900	0.0%	19,210	13.7%
24x - TDA & Gas Tax Funds	2,553,769	-6.9%	3,090,740	2,699,760	87.3%	5.7%	2,773,140	-10.3%	2,783,890	0.4%
26x - Com Devel Block Grant	0	-100.0%	354,130	567,000	160.1%		237,400	-33.0%	360,000	51.6%
271 - Landscaping Districts	2,929,323	43.1%	2,390,850	2,341,040	97.9%	-20.1%	2,839,780	18.8%	2,829,110	-0.4%
295 - Pub ED/Govt Cable TV	156,752	23.7%	158,290	177,540	112.2%	13.3%	18,110	-88.6%	0	-100.0%
Capital Project Funds										
318 - CDA & Suc Ag Funds 3xx	112,049	-47.6%	250,000	136,910	54.8%	22.2%	150,000	-40.0%	150,000	0.0%
3xx - Other Capital Projects Funds	0		0	0			0		0	
Enterprise Funds										
511 - Water Fund	13,372,219	2.7%	13,990,410	13,691,120	97.9%	2.4%	14,919,120	6.6%	14,464,470	-3.0%
521 - Wastewater Fund	7,772,895	5.4%	8,803,020	8,549,820	97.1%	10.0%	9,252,840	5.1%	8,437,010	-8.8%
531 - Solid Waste Fund	19,477,625	2.9%	20,917,260	20,691,520	98.9%	6.2%	21,626,280	3.4%	21,629,300	0.0%
541 - Drainage Fund	460,324	-3.9%	634,150	558,090	88.0%	21.2%	606,370	-4.4%	611,820	0.9%
561 - Airport Fund	506,331	34.3%	558,020	545,970	97.8%	7.8%	649,270	16.4%	655,500	1.0%
571 - Transit Fund	2,124,985	15.7%	2,356,660	2,308,160	97.9%	8.6%	3,173,300	34.7%	3,180,310	0.2%
Internal Service Funds										
601 - Central Garage Fund	1,302,711	-8.7%	1,640,410	1,604,400	97.8%	23.2%	1,669,730	1.8%	1,696,800	1.6%
602 - Central Services Fund	1,540,633	7.0%	1,633,040	1,682,600	103.0%	9.2%	1,805,500	10.6%	1,824,200	1.0%
605 - Eqpt Acquisition Fund	200,714	-34.2%	855,930	658,000	76.9%	227.8%	545,350	-36.3%	370,000	-32.2%
606 - Vehicle Acquisition Fund	1,223,020	132.2%	702,890	518,000	73.7%	-57.6%	1,040,500	48.0%	160,000	-84.6%
615 - Building Maintenance Fund	861,376	7.1%	995,450	944,380	94.9%	9.6%	1,074,430	7.9%	1,179,670	9.8%
627 - Self Insurance Fund	3,570,062	-9.2%	4,481,910	4,169,140	93.0%	16.8%	5,009,910	11.8%	5,210,210	4.0%
Operating Budget Total	117,207,730	7.1%	127,477,420	125,077,600	98.1%	6.7%	135,690,110	6.4%	135,259,570	6.4%



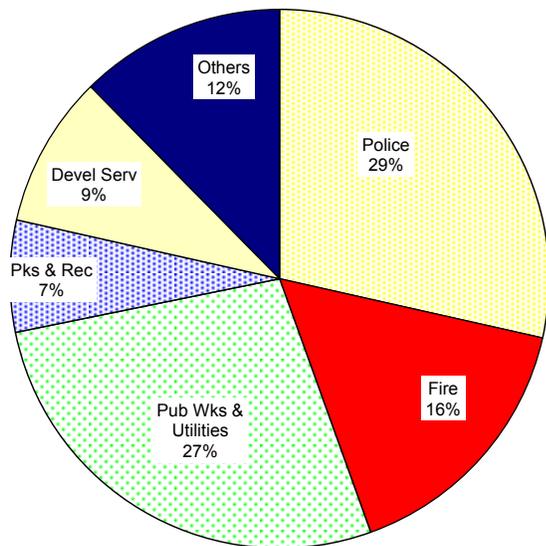
City of Tracy - Operating Budget Expenditures by Departments - FY15-16



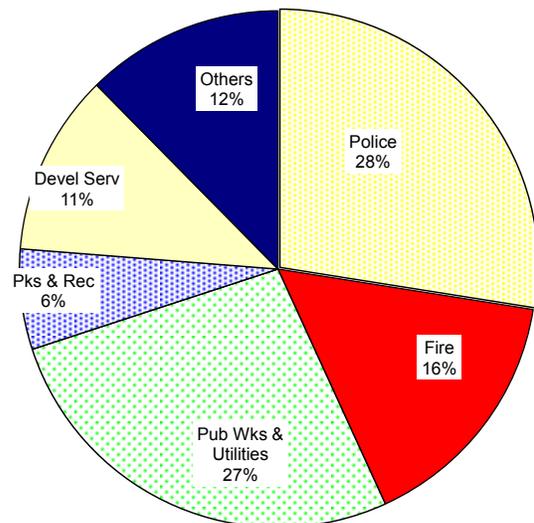
City of Tracy - Operating Budget Expenditures by Departments - FY16-17



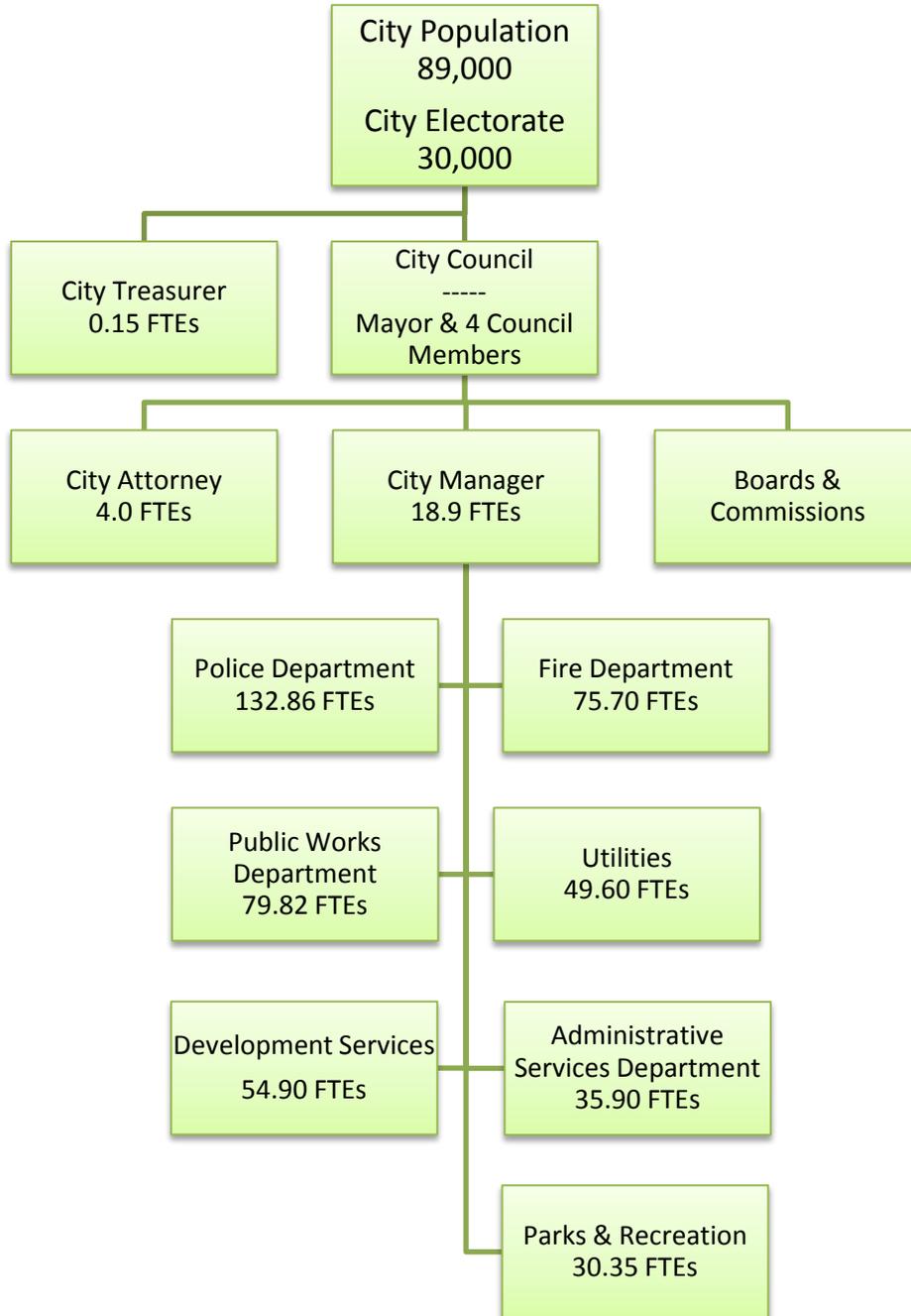
City of Tracy - Citywide Staffing Authorized FTEs - FY15-16



City of Tracy - Citywide Staffing Authorized FTEs - FY16-17



City of Tracy ORGANIZATIONAL CHART Fiscal Year 16-17



Operating Budget Analysis – Part A

The Operating Budget Analysis-Part A on page E9. This table shows the historical incremental growth/change of the City's operating budget from the FY13-14 adopted budget through to the proposed FY16-17 budget. It details the City's budget by objects showing annual increments in terms of base increments and augmentations which then become first the base budget and then the adopted budget. Also, it shows the actual budget used at year-end compared to the adopted budget.

The key elements of the increments are as follows:

1. The base increment for personnel expenses represent annual pay raises and salary and benefit adjustments.
2. The base increments for other objects represent annual cost adjustments for inflation and usage.
3. Normally, operating budgets have annual increases. But, due to the economic downturn, the increment for FY13-14 and FY14-15 show cutbacks in base budget. However, in FY14-15 and FY15-16, there are increases in personnel expenses for PERS and Health Insurance.
4. Base augmentation for personnel expenses represent the cost of new staffing, reclassifications, or added overtime or temporary hours.
5. Base augmentations for other objects represent added monies for operational enhancements for program expansion, work improvements, and/or new activities.
6. Negative figures mean base reductions. The negative figures for equipment outlays in the base reflect one- time major equipment purchases which are treated as augmentations.

Operating Budget Analysis - Part B

The Operating Budget Analysis - Part B on page E10. This table is similar to Part A. It shows the historical incremental growth/change of the City's operating budget from the FY13-14 adopted budget through to the proposed FY16-17 budget, but it details the budget by the fund groups of the City's operating budget, instead of by objects.

The decrease in General Fund base increment is due to a transfer of Development Services expenditures from the General Fund into the new Community Development Funds.

Operating Budget Analysis – Part C

The Operating Budget Analysis Part C on pages E11 and E12 is similar to Part A and Part B. However, the budget is detailed by department.

Operating Budget Analysis - Part D

The table on page E13 provides an analysis of the proposed budget which contrasts the base budget and budget augmentations which increase the budget beyond normal increment; and thus highlight the major changes in the proposed operating budget.

The table "Operating Budget Analysis-Part D" is organized by department, broken down by their key components, by object category, and by fund groups. The base budget figures for FY15-16 are shown along with the proposed budget augmentations and compared to the current year adopted budget and two prior fiscal years of actual expenditures. The analysis highlights the base budget of \$126,803,220 contrasted with \$9,886,890 in augmentations.

In FY16-17, as the analysis shows, the base budget for the total City operating budget represents a 0.5% decrease from the FY15-16 adopted budget. The General Fund base is up 2.5%.

Budget augmentations for FY16-17 for the total City operating budget show a 7.8% increase over the base budget; personnel expenses will show a 4.0% increase. For the General Fund, budget augmentations show a 2.8% increase over the base. These increases are due to added positions

As the table shows, the biggest augmentation for FY16-17 in the Development Services Department in terms of objects, is contracted services and other payments. In terms of funding source, the biggest augmentations are in the Enterprise and Special Revenue Funds.

Operating Budget - All Departments

Historical Budget Increments, Augmentations, and Usage

Operating Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
		Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Base	FY13-14 \$ Budget	% Change	FY13-14 \$ Actual	% Usec
FY13-14 Budget >>	FY12-13 \$ Budget									
Personnel Expenses	59,475,150	333,220	0.6%	59,808,370	431,410	0.7%	60,239,780	1.3%	57,408,244	95.3
Contracted Services	36,169,090	-129,570	-0.4%	36,039,520	2,539,510	7.0%	38,579,030	6.7%	36,678,663	95.1
Commodities	4,710,610	130,620	2.8%	4,841,230	102,050	2.1%	4,943,280	4.9%	4,252,047	86.0
Internal Charges	5,983,200	853,880	14.3%	6,837,080	9,800	0.1%	6,846,880	14.4%	6,872,084	100.4
Other Payments	5,870,800	-188,040	-3.2%	5,682,760	280,830	4.9%	5,963,590	1.6%	5,686,254	95.3
Equipment Outlays	1,627,860	-1,245,860	-76.5%	382,000	1,520,190	398.0%	1,902,190	16.9%	1,078,441	56.7
Oper Budget Total	113,836,710	-245,750	-0.2%	113,590,960	4,883,790	4.3%	118,474,750	4.1%	111,975,733	94.5
FY14-15 Budget >>	FY13-14 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY14-15 \$ Budget	% Change	FY14-15 \$ Actual	% Usec
Personnel Expenses	60,239,780	2,320,160	3.9%	62,559,940	981,040	1.6%	63,540,980	5.5%	57,697,389	90.8
Contracted Services	38,579,030	-1,246,590	-3.2%	37,332,440	4,329,140	11.6%	41,661,580	8.0%	39,987,671	96.0
Commodities	4,943,280	49,980	1.0%	4,993,260	777,010	15.6%	5,770,270	16.7%	4,371,470	75.8
Internal Charges	6,846,880	339,840	5.0%	7,186,720	220,140	3.1%	7,406,860	8.2%	7,330,627	99.0
Other Payments	5,963,590	-166,300	-2.8%	5,797,290	944,500	16.3%	6,741,790	13.0%	7,820,573	116.0
Equipment Outlays	1,902,190	-1,490,190	-78.3%	412,000	737,080	178.9%	1,149,080	-39.6%	0	0.0
Oper Budget Total	118,474,750	-193,100	-0.2%	118,281,650	7,988,910	6.8%	126,270,560	6.6%	117,207,730	92.8
FY15-16 Budget >>	FY14-15 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY15-16 \$ Budget	% Change	FY15-16 \$ Estimated	% Usec
Personnel Expenses	63,540,980	-1,334,380	-2.1%	62,206,600	98,730	0.2%	62,305,330	-1.9%	62,015,390	99.5
Contracted Services	41,661,580	158,820	0.4%	41,820,400	1,504,670	3.6%	43,325,070	4.0%	42,590,020	98.3
Commodities	5,770,270	-319,860	-5.5%	5,450,410	35,890	0.7%	5,486,300	-4.9%	4,793,830	87.4
Internal Charges	7,406,860	26,820	0.4%	7,433,680	-72,600	-1.0%	7,361,080	-0.6%	7,941,390	107.9
Other Payments	6,741,790	-476,480	-7.1%	6,265,310	338,890	5.4%	6,604,200	-2.0%	6,692,550	101.3
Equipment Outlays	1,149,080	-739,080	-64.3%	410,000	1,985,800	484.3%	2,395,800	108.5%	2,419,700	101.0
Oper Budget Total	126,270,560	-2,684,160	-2.1%	123,586,400	3,891,380	3.1%	127,477,780	1.0%	126,452,880	99.2
FY16-17 Proposed Budget >>	FY15-16 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY16-17 \$ Budget	% Change		
Personnel Expenses	62,305,330	738,440	1.2%	63,043,770	2,511,460	4.0%	65,555,230	5.2%		
Contracted Services	43,325,070	550,120	1.3%	43,875,190	4,007,780	9.1%	47,882,970	10.5%		
Commodities	5,486,300	1,040	0.0%	5,487,340	223,770	4.1%	5,711,110	4.1%		
Internal Charges	7,361,080	323,530	4.4%	7,684,610	93,790	1.2%	7,778,400	5.7%		
Other Payments	6,604,200	-301,890	-4.6%	6,302,310	45,000	0.7%	6,347,310	-3.9%		
Equipment Outlays	2,395,800	-1,985,800	-82.9%	410,000	3,005,090		3,415,090	42.5%		
Oper Budget Total	127,477,780	-674,560	-0.5%	126,803,220	9,886,890	7.8%	136,690,110	7.2%		

Operating Budget - All Funds

Historical Budget Increments, Augmentations, and Usage

Operating Budget By Fund Groups	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
		Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY13-14 \$ Budget	% Change	FY13-14 \$ Actual	% Usec
FY13-14 Budget >>	FY12-13 \$ Budget									
General Fund	49,703,820	133,800	0.3%	49,837,620	937,820	1.9%	50,775,440	2.2%	48,981,094	96.5
Special Revenue Funds	12,603,390	-70,590	-0.6%	12,532,800	855,750	6.8%	13,388,550	6.2%	12,334,068	92.1
Enterprise Funds	42,313,570	276,460	0.7%	42,590,030	1,290,430	3.0%	43,880,460	3.7%	42,011,123	95.7
Internal Service Funds	8,965,930	-585,420	-6.5%	8,380,510	1,799,790	21.5%	10,180,300	13.5%	8,435,762	82.9
Capital & Other Funds	250,000	0	0.0%	250,000	0	0.0%	250,000	0.0%	213,686	85.5
Oper Budget Total	113,836,710	-245,750	-0.2%	113,590,960	4,883,790	4.3%	118,474,750	4.1%	111,975,733	94.5
FY14-15 Budget >>	FY13-14 \$ Budget									
General Fund	50,775,440	1,940,990	3.8%	52,716,430	3,706,220	7.0%	56,422,650	11.1%	52,126,934	92.4
Special Revenue Funds	13,388,550	-979,070	-7.3%	12,409,480	601,760	4.8%	13,011,240	-2.8%	12,555,852	96.5
Enterprise Funds	43,880,460	-190,060	-0.4%	43,690,400	2,781,540	6.4%	46,471,940	5.9%	43,714,379	94.1
Internal Service Funds	10,180,300	-964,960	-9.5%	9,215,340	899,390	9.8%	10,114,730	-0.6%	8,698,516	86.0
Capital & Other Funds	250,000	0	0.0%	250,000	0	0.0%	250,000	0.0%	112,049	44.8
Oper Budget Total	118,474,750	-193,100	-0.2%	118,281,650	7,988,910	6.8%	126,270,560	6.6%	117,207,730	92.8
FY15-16 Budget >>	FY14-15 \$ Budget									
General Fund	56,422,650	-7,874,530	-14.0%	48,548,120	850,910	1.8%	49,399,030	-12.4%	48,974,040	99.1
Special Revenue Funds	13,011,240	7,022,260	54.0%	20,033,500	225,740	1.1%	20,259,240	55.7%	21,420,730	105.7
Enterprise Funds	46,471,940	-864,370	-1.9%	45,607,570	1,651,950	3.6%	47,259,520	1.7%	46,344,680	98.1
Internal Service Funds	10,114,730	-967,880	-9.6%	9,146,850	1,162,780	12.7%	10,309,630	1.9%	9,576,520	92.9
Capital & Other Funds	250,000	0	0.0%	250,000	0	0.0%	250,000	0.0%	136,910	54.8
Oper Budget Total	126,270,560	-2,684,520	-2.1%	123,586,040	3,891,380	3.1%	127,477,420	1.0%	126,452,880	99.2
FY16-17 Proposed Budget >>	FY15-16 \$ Budget									
General Fund	49,399,030	1,248,510	2.5%	50,647,540	1,633,870	3.2%	52,057,670	5.8%		
Special Revenue Funds	20,259,240	-950,350	-4.7%	19,308,890	3,577,210	18.5%	23,109,840	13.0%		
Enterprise Funds	47,259,520	-434,940	-0.9%	46,824,580	3,402,600	7.3%	50,227,180	6.3%		
Internal Service Funds	10,309,630	-437,420	-4.2%	9,872,210	1,273,210	12.9%	11,145,420	8.1%		
Capital & Other Funds	250,000	-100,000	-40.0%	150,000	0	0.0%	150,000	-40.0%		
Oper Budget Total	127,477,420	-674,200	-0.5%	126,803,220	9,886,890	7.8%	136,690,110	7.2%		

Notes:

1. The Base Increment for personnel expenses represents annual **salary/benefit adjustments**.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

Operating Budget - All Departments

Historical Budget Increments, Augmentations, and Usage

Operating Budget By Department	Prior Year Adopted Budgets	Base Increment & Augmentations					New Year Adopted Budgets		Actual Budget Use	
		Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Base	FY13-14 \$ Budget	% Change	FY13-14 \$ Actual	% Usec
FY13-14 Budget >>	FY12-13 \$ Budget									
Police	22,231,490	394,480	1.8%	22,625,970	179,380	0.8%	22,805,350	2.6%	21,592,245	94.7
Fire	15,229,200	170,830	1.1%	15,400,030	182,170	1.2%	15,582,200	2.3%	15,882,817	101.9
Public Works	51,326,970	486,560	0.9%	51,813,530	2,005,800	3.9%	53,819,330	4.9%	33,642,676	62.5
Utilites	0	0		0	0		0		14,239,290	
Development Services	7,276,580	-121,040	-1.7%	7,155,540	541,290	7.6%	7,696,830	5.8%	7,721,493	100.3
Parks & Recreation	0	0		0	0		0		0	
City Manager's Office	1,870,220	-29,210	-1.6%	1,841,010	0	0.0%	1,841,010	-1.6%	1,837,850	99.8
Recreation & Cul Arts	3,390,070	142,490		3,532,560	16,000	0.5%	3,548,560		3,111,764	87.7
Admin Services	6,081,760	-345,730	-5.7%	5,736,030	53,260	0.9%	5,789,290	-4.8%	5,468,535	94.5
Other Agencies	6,430,420	-944,130	-14.7%	5,486,290	1,905,890	34.7%	7,392,180	15.0%	5,074,649	68.6
Oper Budget Total	113,836,710	-245,750	-0.2%	113,590,960	4,883,790	4.3%	118,474,750	4.1%	108,571,319	91.6
FY14-15 Budget >>	FY13-14 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY14-15 \$ Budget	% Change	FY14-15 \$ Actual	% Usec
Police	22,805,350	882,250	3.9%	23,687,600	195,490	0.8%	23,883,090	4.7%	22,012,450	92.2
Fire	15,582,200	667,530	4.3%	16,249,730	207,240	1.3%	16,456,970	5.6%	16,046,556	97.5
Public Works	39,465,320	-413,960	-1.0%	39,051,360	2,061,080	5.3%	41,112,440	4.2%	35,072,494	85.3
Utilites	14,354,010	81,760		14,435,770	630,580	4.4%	15,066,350	5.0%	15,049,062	99.9
Devel & Engineering	7,696,830	-460,440	-6.0%	7,236,390	2,607,110	36.0%	9,843,500	27.9%	8,503,890	86.4
Parks & Recreation	0	0		0	0		0		4,559,613	
City Manager's Office	1,841,010	33,270	1.8%	1,874,280	117,350	6.3%	1,991,630	8.2%	2,086,360	104.8
Recreation & Cul Arts	3,548,560	47,310		3,595,870	68,380	1.9%	3,664,250	3.3%	1,430,001	39.0
Admin Services	5,789,290	139,070	2.4%	5,928,360	683,330	11.5%	6,611,690	14.2%	5,810,553	87.9
Other Agencies	7,392,180	-1,169,890	-15.8%	6,222,290	1,418,350	22.8%	7,640,640	3.4%	6,636,751	86.9
Oper Budget Total	118,474,750	-193,100	-0.2%	118,281,650	7,988,910	6.8%	126,270,560	6.6%	117,207,730	92.8
FY15-16 Budget >>	FY14-15 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY15-16 \$ Budget	% Change	FY15-16 \$ Estimated	% Usec
Police	23,883,090	438,750	1.8%	24,321,840	314,800	1.3%	24,636,640	3.2%	23,960,190	97.3
Fire	16,456,970	383,370	2.3%	16,840,340	-1,260,350	-7.5%	15,579,990	-5.3%	15,867,770	101.8
Public Works	41,112,440	-2,406,860	-5.9%	38,705,580	1,231,680	3.2%	39,937,260	-2.9%	36,625,960	91.7
Utilites	15,066,350	81,760	0.5%	15,148,110	630,580	4.4%	15,778,690	4.7%	16,150,930	
Devel & Engineering	9,843,500	1,592,740	16.2%	11,436,240	654,790	5.7%	12,091,030	22.8%	10,594,590	87.6
Parks & Recreation	0	0		0	0		0		5,126,570	
City Manager's Office	1,991,630	66,370	3.3%	2,058,000	6,410	0.3%	2,064,410	3.7%	4,369,860	211.7
Recreation & Cul Arts	3,664,250	-294,570	-8.0%	3,369,680	337,150	10.0%	3,706,830	1.2%	3,224,700	87.0
Admin Services	6,611,690	991,770	15.0%	7,603,460	262,140	3.4%	7,865,600	19.0%	6,714,760	85.4
Other Agencies	7,640,640	-421,250	-5.5%	7,219,390	1,714,180	23.7%	8,933,570	16.9%	3,817,550	42.7
Oper Budget Total	126,270,560	432,080	0.3%	126,702,640	3,891,380	3.1%	130,594,020	3.4%	126,452,880	96.8

	FY15-16 \$ Budget	Base Increment	% Change	\$ Base Budget	\$ Budget Augments	% Change	FY 16-17 \$ Budget	% Change
Police	\$24,6365,640	-\$802,570	-3.3%	\$23,834,070	\$221,870	0.9%	24,055,940	-2.4%
Fire	15,579,990	763,650	54.6%	16,343,640	-298,800	-1.8%	16,044,840	3.0%
Public Works	25,583,250	13,967,570	-5.7%	39,550,820	-419,290	-1.1%	39,131,530	53.0%
Utilities	14,354,010	81,760	0.6%	14,435,770	630,580	4.4%	15,066,350	5.0%
Development Services	12,091,030	-2,381,210	-19.7%	9,709,820	3,436,190	35.4%	13,146,010	8.7%
City Manager's Office	2,064,410	-37,110	-1.8%	2,027,300	104,200	5.1%	2,131,500	3.2%
Recreation & Cultural Arts	3,706,830	-294,350	-7.9%	3,412,480	-3,412,480	-100%	0	-100%
Administrative Services	7,865,600	-1,377,010	-17.5%	6,488,590	926,810	14.3%	7,415,400	-5.7%
Other Agencies	8,933,570	2,067,160	23.1%	11,000,730	8,697,810	79.1%	19,698,540	120.5%
Operating Budget Total	\$114,815,330	\$11,987,890	10.4%	\$126,803,220	\$9,886,890	7.8%	\$136,690,110	19.1%

Operating Budget Carryovers

As mentioned on page C7, outstanding encumbrances from the prior fiscal year's operating budget are eligible to be carried over at the end of the fiscal year. However, the proposed expenditure figures for FY16-17, shown on the following pages, reflect only new appropriations and do not include any such carryovers.

During the first quarter of the new fiscal year, a determination will be made as to what encumbrances must be carried forward in the financial system into the new fiscal year. Also, a separate determination is made for what amount of budget authority is to be carried forward for these encumbrances and then added to the approved operating budget. Generally, operating budget carry forwards of budget authority are allowed for only onetime items such as equipment purchases and special projects. Encumbrances for routine purchases and services are carried forward but without budget authority. They must be paid for out of the new appropriations of the new fiscal years.

It is anticipated that such carryovers, from FY15-16 into FY16-17 will not exceed \$500,000. Such carryovers are generally assumed within the estimated expenditure figures for FY15-16.

Budget authority, and their percent over the adopted budget, carried over for the operating budget into prior fiscal years, and their percent of the new adopted operating budget were as follows:

FY 08-09	\$1,031,207	0.85%
FY 09-10	\$1,298,363	1.08%
FY 10-11	\$733,391	0.66%
FY 11-12	\$526,923	0.46%
FY 12-13	\$184,883	0.16%
FY 13-14	\$842,415	0.71%
FY 14-15	\$1,780,430	1.41%
FY 15-16	\$135,420	0.11%

Operating Budget Supplementals

After adoption and after the carryovers have been made, the operating budget can be increased by supplemental appropriations. Supplementals are usually needed to cover expenses for unforeseen events, unanticipated grants, higher than expected work volumes and mid-year adjustments. Supplemental appropriations must be approved by the City Council. In prior years, supplemental appropriations, and their percent of the adopted operating budget, were as follows:

FY 08-09	\$1,237,469	1.00%
FY 09-10	\$980,707	0.80%
FY 10-11	\$1,569,469	1.40%
FY 11-12	\$203,930	0.18%
FY 12-13	\$2,152,855	1.90%
FY 13-14	\$1,153,840	0.97%
FY 14-15	\$3,118,620	2.47%
FY 15-16	\$2,806,632	2.22%

OPERATING BUDGET BY FUND GROUPS	FY13-14 \$ Actual	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	% Change	FY16-17 \$ Base Budget	% Change	FY16-17 Budget Augmentations	% Over Base
General Fund	\$48,981,094	\$52,126,284	6.4%	\$49,399,030	-5.2%	\$50,647,540	2.5%	\$1,410,130	2.8%
Special Revenue Funds	12,334,068	12,555,852	1.8%	20,259,240	61.4%	19,308,890	-4.7%	3,800,950	19.7%
Capital Projects Fund	213,686	112,049	-47.6%	250,000	123.1%	150,000	-40.0%	0	0.0%
Enterprise Funds	42,011,123	43,714,380	4.1%	47,259,520	8.1%	46,824,580	-0.9%	3,402,600	7.3%
Internal Service Funds	8,435,762	8,698,516	3.1%	10,309,630	18.5%	9,872,210	-4.2%	1,273,210	12.9%
Operating Budget Total	\$111,975,733	\$117,207,081	4.7%	127,477,420	8.8%	126,803,220	-0.5%	9,886,890	7.8%

Departmental Sections

Each City department has its own section within this part of the budget document. A mission statement, a departmental budget summary, budget graph, an organizational chart, recent budget history, departmental accomplishments and projections, base analysis, and key indicators are provided. Afterward, program budget data forms for the departmental operating programs are presented.

Departmental Budget Summary

A Departmental Budget Summary for each department is presented which summarizes the total operating budget for the department for FY16-17. Expenditure data is shown for four fiscal years and detailed by operating program, object category, and funding sources. The summary also provides various graphs highlighting departmental expenditure trends. Also, it details the full-time equivalent count of departmental staffing by position and/or job series. Finally, through the use of meaningful and measurable objectives, each program may later be reviewed in order to determine what objectives were achieved.

Program Budget Data Forms

For each operating program, there is also a program budget data form. This form provides a program description and lists the program's performance objectives for FY 16-17. The form also provides fiscal and staffing data, and a commentary for the program.

Performance Objectives

Each program lists a number of performance objectives regarding the activities of that program. Performance objectives are to clearly set forth the goals and objectives of the program. Through the use of meaningful and measurable objectives, each program may later be reviewed in order to determine what objectives were achieved.

Commentary

The program budget data form provides a brief commentary on any budget trends and changes occurring in FY15-16 or anticipated for FY16-17 that would significantly affect the program.

Fiscal & Staffing Data

In addition to the performance objectives and commentary, the program budget data form provides fiscal and staffing data pertaining to the program. It summarizes the operating expenditures for the program by object category and funding sources. Also, it provides the equivalency factor for program expenditures. Then, it provides a listing of the program staffing.

Departmental Budget Analysis

The Departmental Budget Analysis-Part I tables are similar to the Operating Budget Analysis-Part A on page E9. These tables focus on the budgets showing the historical increment growth/change of the operating budgets of the various departments, detailed by objects.

Also, there are Departmental Budget Analysis-Part II tables included in this document. These tables are similar to the Operating Budget Analysis-Part D table on page E13. They detail a department's budget, broken down by its divisions and/or programs by objects, and funding sources. These tables provide an analysis which contrast the department's base budget and budget augmentations with current year adopted budget and two prior fiscal years of actual expenditures.

POLICE DEPARTMENT

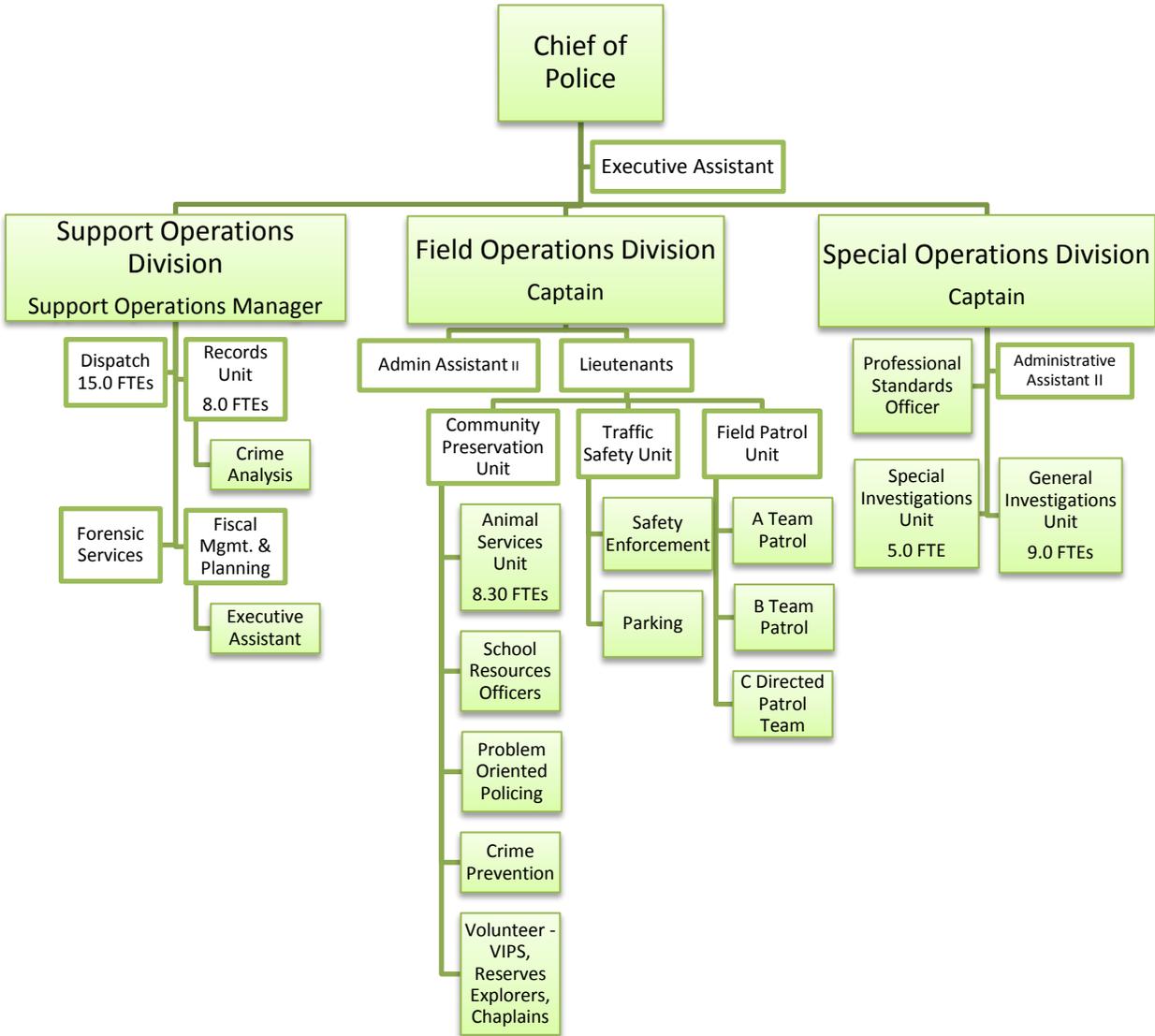
Mission Statement

Committed to Community Partnerships

Department Head

Larry Esquivel, Chief Of Police

City of Tracy
POLICE DEPARTMENT
Fiscal Year 16-17



Department: **21000 - Police Department**

The Police Department provides for law enforcement and public safety within the City through patrol, traffic, investigations, animal control, and communication services.

COMMENTARY

As proposed for FY16-17, the departmental budget will decrease about 0.4% from the current year adopted budget, and this represents a 0.3% increase over the FY14-15 amended budget.

The base component of the budget represents a 1.3% decrease from the current year adopted budget, while budget augmentations will show a 0.9% increase over the base budget.

In FY15-16, departmental staffing added 3.00 full-time regular positions and 0.50 FTEs in other staffing. For FY16-17, departmental staffing will add 1.00 full-time regular positions but lose 0.50 FTEs in other staffing.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Chief's Office										
21110 - Police Administration	702,636	3.3%	730,470	721,210	98.7%	2.6%	767,480	5.1%	773,380	0.8%
Field Operations Division										
211020 - Patrol Force	10,576,876	-1.9%	11,539,250	11,153,170	96.7%	5.4%	11,286,210	-2.2%	11,909,210	5.5%
21202 - Traffic Enforcement	1,091,612	21.4%	1,032,020	1,055,630	102.3%	-3.3%	1,086,330	5.3%	1,150,630	5.9%
21203 - Parking Enforcement	161,533	1.3%	182,850	175,510	96.0%	8.7%	189,870	3.8%	193,370	1.8%
21204 - Police Reserves	1,000		31,300	7,100	22.7%		36,330	16.1%	37,280	2.6%
21206 - Animal Services	657,791	10.4%	909,410	841,080	92.5%	27.9%	888,810	-2.3%	904,510	1.8%
21207 - Youth Services	610,273	-4.8%	670,480	641,620	95.7%	5.1%	671,930	0.2%	707,830	5.3%
21208 - Crime Prevention	522,805	-0.6%	559,290	493,030	88.2%	-5.7%	592,440	5.9%	629,020	6.2%
21209 - School Crossing Guards	222,099	8.8%	240,000	235,000	97.9%	5.8%	240,000	0.0%	240,000	0.0%
Special Operations Division										
21301 - General Investigations	2,037,713	-0.1%	2,259,350	2,143,780	94.9%	5.2%	2,157,650	-4.5%	2,285,680	5.9%
21303 - Special Investigations	1,193,475	-1.3%	1,255,240	1,226,060	97.7%	2.7%	1,242,590	-1.0%	1,334,490	7.4%
21304 - Forensic Services	784,243	12.3%	876,410	850,160	97.0%	8.4%	883,750	0.8%	897,750	1.6%
Support Operations Division										
21401 - Police Records	1,211,871	17.5%	1,275,010	1,270,180	99.6%	4.8%	1,333,230	4.6%	1,359,930	2.0%
21406 - Communications	2,238,523	5.3%	2,587,790	2,346,320	90.7%	4.8%	2,679,320	3.5%	2,709,420	1.1%
Department Total	22,012,450	1.9%	24,148,870	23,159,850	95.9%	5.2%	24,055,940	-0.4%	25,132,500	4.5%
Amended Budget	23,977,890	4.4%		24,903,056		3.9%				
% of Amended Spent	91.80%			93.00%			over 2 years	0.3%	over 3 years	4.8%
					Base Budget >>		23,952,820	-0.8%	25,132,500	
					Augmentations >>		103,120	0.4%	0	

Department: 21000 - Police Department (Continued)

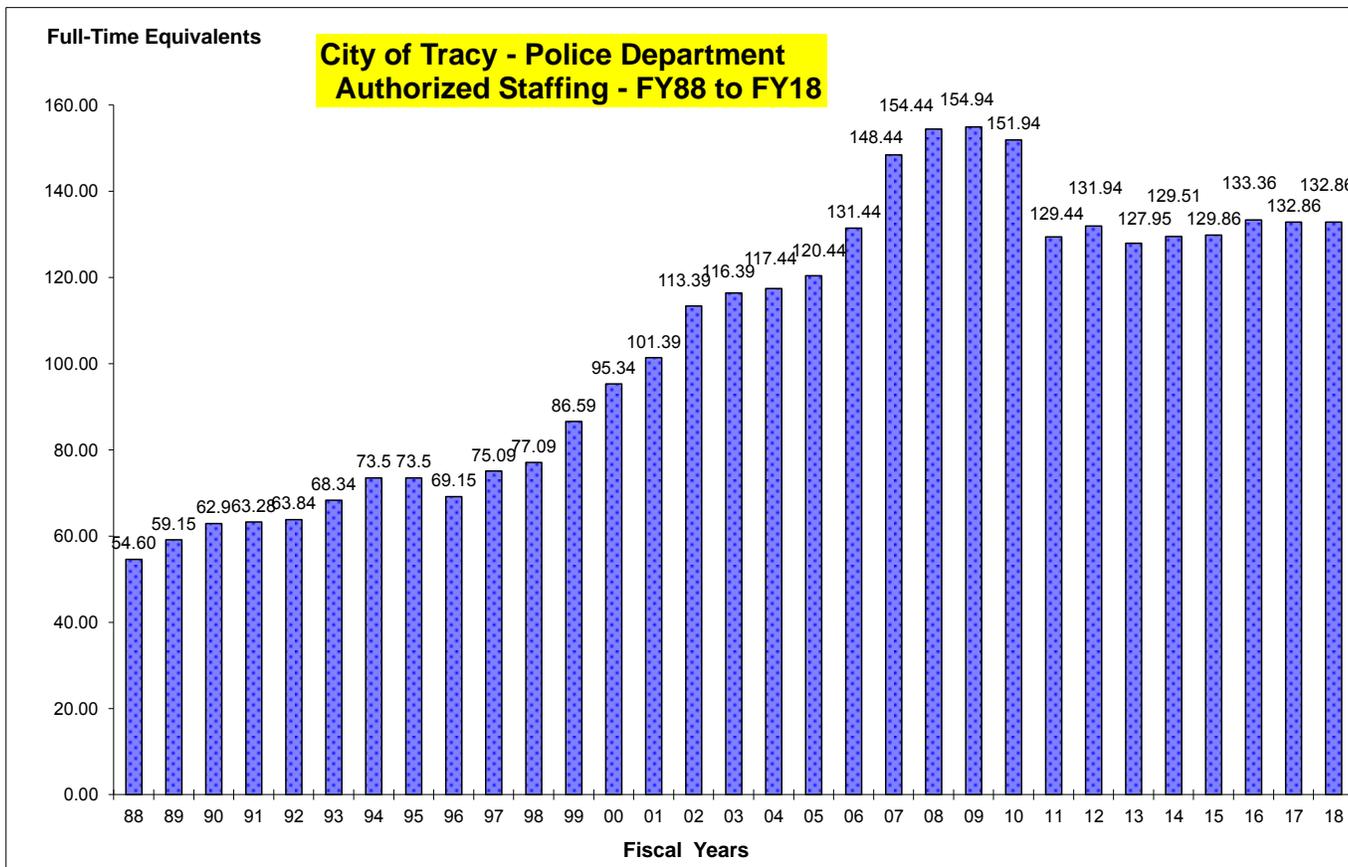
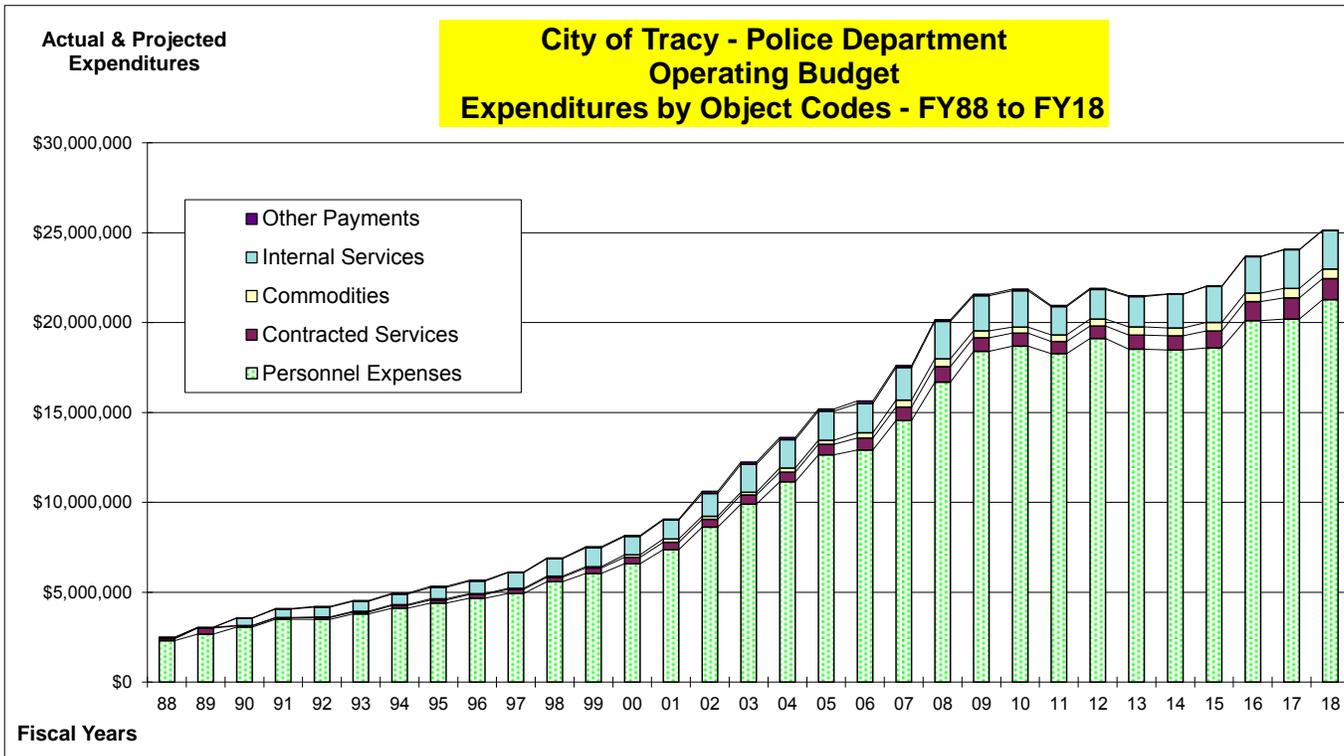
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	18,585,922	0.7%	20,489,180	19,848,920	96.9%	6.8%	20,195,950	-1.4%	21,272,510	5.3%
Contracted Services	938,425	18.2%	1,089,590	990,240	90.9%	5.5%	1,174,790	7.8%	1,174,790	0.0%
Commodities	477,417	9.8%	526,340	412,900	78.4%	-13.5%	529,340	0.6%	529,340	0.0%
Internal Charges	2,005,686	7.1%	2,036,260	1,902,790	93.4%	-5.1%	2,148,360	5.5%	2,148,360	0.0%
Other Payments	5,000	-81.3%	7,500	5,000	66.7%	0.0%	7,500	0.0%	7,500	0.0%
Department Total	22,012,450	1.9%	24,148,870	23,159,850	95.9%	5.2%	24,055,940	-0.4%	25,132,500	4.5%

**DEPARTMENTAL EXPENDITURES
BY FUNDING SOURCES**

General Fund 101 - Taxes	21,093,649	3.0%	23,309,970	22,180,770	95.2%	5.2%	21,877,979	-6.1%	24,201,090	10.6%
Fee Revenues	238,368	15.1%	196,500	198,100	100.8%	-16.9%	204,600	4.1%	206,200	0.8%
Grant Revenues	480,128	-31.9%	427,500	439,450	102.8%	-8.5%	470,070	10.0%	481,000	2.3%
Parking Assessments	36,460	-32.4%	50,000	74,900	149.8%	105.4%	75,000	50.0%	75,000	0.0%
Traffic Fines Sub-fund 105	148,000	2.1%	148,000	148,000	100.0%	0.0%	150,000	1.4%	150,000	0.0%
Asset Seizure Fund 231	15,845	68.6%	16,900	118,630	702.0%	648.7%	16,900	0.0%	19,210	13.7%
Measure E							1,261,391			
Department Total	22,012,450	1.9%	24,148,870	23,159,850	95.9%	5.2%	24,055,940	-0.4%	25,132,500	4.5%

DEPARTMENTAL STAFFING

	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Regular Positions</i>										
Chief of Police	1.00		1.00	1.00			1.00		1.00	
Police Mid-Managers	7.00		7.00	7.00			7.00		7.00	
Police Sergeants	10.00		10.00	10.00			11.00		11.00	
Police Corporals	12.00		12.00	12.00			11.00		11.00	
Police Officers	56.00		56.00	56.00			56.00		56.00	
Auxiliaries	7.00		7.00	7.00			7.00		7.00	
Civilian Supervisors	5.00		5.00	5.00			5.00		5.00	
Communication Operators	14.00		14.00	14.00			14.00		14.00	
Secretarial & Clerical	11.00		12.00	12.00			12.00		12.00	
Animal Control	4.00		6.00	6.00			6.00		6.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Communication Operators	0.35		0.35	0.35			0.35		0.35	
Reserve Officers	0.35		0.35	0.35			0.35		0.35	
Animal Control	0.00		0.00	0.00			0.00		0.00	
Parking Enforcement	1.00		1.00	1.00			1.00		1.00	
Auxiliaries	1.16		1.16	1.16			1.16		1.16	
Project Specialist	0.00		0.50	0.50			0.00		0.00	
Total - Full Time Equivalents	129.86	0.3%	133.36	133.36	100.0%	2.7%	132.86	-0.4%	132.86	0.0%



Budget Narrative - Police Department

Recent Budget Changes

FY 11-12

- Increase in base budget by \$1,086,700 or 5.2% over FY10-11 Adopted Budget.
- Departmental staffing reduced by 1 full-time regular position.
- Overtime budget of \$717,260, including a \$125,000 increase for gang enforcement efforts.
- Budget augmentations of \$344,360.
- Midyear reorganization into 3 divisions with 3.5 net new positions added: Captain, Lieutenant, and Support Operations Manager. A Records Supervisor and a part-time Performance Standards Officer were added.
- An Administrative Assistant II Position was deleted.

FY 12-13

- Increase in base budget of \$401,330 or 1.8% over FY11-12 adopted budget.
- Departmental staffing was reduced by 5 positions.
- Budget savings of \$600,690 due to retirements of 5 employees.
- A Communications Operator II position was added while a CSO position was deleted.
- New Equipment of \$314,000, including \$280,000 for a special purpose vehicle.
- Equipment Replacement of \$731,970 including \$375,000 for 10 patrol vehicles, and \$150,000 for in-car video systems.
- A temporary Police Officer Position added with grant funding.

FY 13-14

- Increase in base budget of \$394,480 or 1.8% over FY12-13 Adopted Budget.
- Departmental staffing to add 1 full-time regular and .56 FTEs of other staffing.

- Budget Augmentations of \$179,380.
- A Communication Dispatcher was added at mid-year, while 5 dispatcher positions were upgraded to Lead Dispatcher.
- A part-time Range Master and a DARE Officer were added.
- Equipment replacement of \$416,040 including \$164,000 for 4 patrol vehicles a \$93,380 for firearms.

FY 14-15

- Increase in base budget of \$882,250 or 3.9% over FY13-14 Adopted Budget. Increase in personnel expenditures of \$781,020.
- Budget augmentation of \$195,490
- Department staffing added .35 FTEs for Police Reserves.
- Equipment replacement of \$313,940

FY 15-16

- Decrease in base budget of \$44,020 from FY14-15 Adopted Budget
- Budget augmentations of \$314,800
- Departmental staffing added 3 new positions: an Administrative Assistant and 2 Animal Service Aides.
- Contract of \$95,000 annually for body camera image storage.
- Equipment replacements of \$676,740, new equipment for \$84,680, and \$140,000 contingency for State COPS grant.

Proposed Budget Changes for FY16-17

- Decrease in base budget of \$196,050.
- Budget augmentations of \$103,120
- The major augmentation is \$41,000 for added communications systems costs.

Major Non-Personnel Expenses	FY14-15	%Change	FY15-16	% Change	FY17-18
School Crossing Guards	\$240,000	0.00%	\$240,000	0.00%	\$240,000
Police Training	107,020	0.00%	107,020	0.00%	107,020
Vehicle Rental	33,680	-27.00%	24,600	0.00%	24,600
Laboratory Testing	65,540	-7.00%	61,180	0.00%	61,180
Computer System Maintenance	159,560	1.00%	160,550	0.00%	160,550
Data Services	73,880	109.00%	154,730	0.00%	154,730
Comm. Systems Maintenance	52,780	12.00%	59,130	69.34%	100,130
New Equipment Acquisition	\$57,660		\$84,680		\$160,300
Equipment Replacement	\$313,940		\$676,740		\$555,360

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

- Completed the design of the new Animal Services Facility.
- Finished the third year of the department's three year Strategic Plan.
- Continued collaboration with other county, state and federal law enforcement partners in the pursuit of criminals in Tracy by sharing resources during joint operations.
- Continued to enhance community reporting of criminal activities, thereby improving focused deployment of proactive resources.
- Completed the implementation of Automated Field Reporting to allow officers to complete reports in the field.
- Completed the Firearms Range Facility CIP.

Current Projections: FY 15-16

- Implemented body worn cameras for the patrol officers to collect evidence and accountability.
- Completed the evaluation of the CAD/RMS Project.
- Implemented the purchase of electronic citation devices for the patrol and traffic officers.
- Continued the construction of the Radio Communications Tower in as part of the County wide Communications Master Plan.

- Replaced the outdated Mobile Data Computers within the patrol fleet.
- Implemented the crime software Prepol to address the crime trends and reduce future criminal activity.
- Completed the remodel of the radio equipment room for the new radio communications equipment.
- Began the replacement of the 911 phone system with enhanced technology.

Future Projections: FY 16-17

- Develop a Department Strategic Plan to prioritize the goals and objectives for the next three years, to include planning for organizational growth.
- Continue to collaborate with other county, state and federal law enforcement partners in the pursuit of criminals in Tracy by sharing resources.
- Continue to use technology to identify crime trends, solve cases, and increase service delivery efficiency.

Department: **21000 - Police Department**
 Division: **21100 - Chief's Office**
 Program: **21101 - Police Administration**

PERFORMANCE OBJECTIVES

Administer and direct the Police Department and provide the necessary administrative support for its operations and activities.

1. To administer the 13 programs of the department at an Admin cost cost of 3.2% or less of the department operating budget.
2. To oversee a departmental budget of over \$24,055,940 and with an authorized staffing of 133.86 full-time equivalents.
3. To increase the department's efficiency and effectiveness, thereby reducing crime and enhancing community safety.

COMMENTARY

This program provides for the Police Chief and supporting administrative staff for the Department.
 In FY11-12 and FY12-13, program staffing was reduced with reallocations to other departmental programs and retirements. So, program costs decreased. But, in FY14-15, program costs showed a modest increase. In FY15-16, program costs will again show a modest increase.
 For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing with an enhancement for contracted costs.

<u>PROGRAM EXPENDITURE</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	566,043	0.5%	596,770	597,910	100.2%	5.6%	620,930	4.0%	626,830	1.0%
Contracted Services	31,643	58.5%	29,910	29,500	98.6%	-6.8%	37,910	26.7%	37,910	0.0%
Commodities	29,551	-6.9%	31,780	21,800	68.6%	-26.2%	31,780	0.0%	31,780	0.0%
Internal Charges	75,499	15.6%	72,010	72,000	100.0%	-4.6%	76,860	6.7%	76,860	0.0%
Other Payments	0		0	0			0		0	
Program Total	702,736	3.3%	730,470	721,210	98.7%	2.6%	767,480	5.1%	773,380	0.8%
Amended Budget	718,830			730,470						
% of Amended Spc	97.8%			98.7%						

FUNDING SOURCES

General Fund 101 - Taxes	702,736	3.3%	730,470	721,210	98.7%	2.6%	767,480	5.1%	773,380	0.8%
State Grants	0		0	0			0		0	
Measure E							0			
Program Total	702,736	3.3%	730,470	721,210	98.7%	2.6%	767,480	5.1%	773,380	0.8%

PROGRAM STAFFING

<i>Regular Positions</i>										
Chief of Police	1.00		1.00	1.00			1.00		1.00	
Exec Asst II -Senior Secret	1.20		1.20	1.20			1.20		1.20	
Police Sergeant	0.00		0.00	0.00			0.00		0.00	
Deputy Chief/Police Captai	0.00		0.00	0.00			0.00		0.00	
Police Lieutenant	0.00		0.00	0.00			0.00		0.00	
Support Ops Manager	0.20		0.20	0.20			0.20		0.20	
<i>Other Staffing (Full-Time Equivalents)</i>										
Prof Standards Officer	0.50		0.50	0.50			0.50		0.50	
Police Chaplain (Volunteer)	0.10		0.10	0.10			0.10		0.10	
Total - Full-Time Equivalent:	3.00	0.0%	3.00	3.00		0.0%	3.00	0.0%	3.00	0.0%

Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21201 - Patrol Force**

PERFORMANCE OBJECTIVES

1. To provide adequate levels of police coverage by deploying a minimum force to cover six beats, 24 hours per day, 7 days a week.
2. To respond to Priority 1 assignments with an average response time of below 7 minutes.
3. To respond to 60,000 service calls and to handle 20,000 incidents requiring officer-initiated action.
4. To implement a collaborative Traffic Safety Program to include public education directed patrols identified by statistical analysis.
5. To implement a property crime reduction plan utilizing technology, crime analysis, directed patrols, and crime prevention strategies.

Provide a uniformed patrol force for first level response to the community with emphasis on crime prevention & suppression, law enforcement, order maintenance, and traffic flow.

COMMENTARY

This program provides for 47 Patrol Officers working 6 beats and their supervisory and support staff.

In FY14-15, program costs showed a slight decrease; personnel costs were down due to vacancies.

In FY15-16, program costs will show an increase primarily for personnel costs.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	9,186,351	-3.2%	10,130,910	9,874,470	97.5%	7.5%	9,819,100	-3.1%	10,442,100	6.3%
Contracted Services	164,091	12.3%	151,660	150,000	98.9%	-8.6%	171,060	12.8%	171,060	0.0%
Commodities	329,073	15.9%	340,500	268,700	78.9%	-18.3%	340,500	0.0%	340,500	0.0%
Internal Charges	897,361	3.7%	916,180	860,000	93.9%	-4.2%	955,550	4.3%	955,550	0.0%
Other Payments	0		0	0			0		0	
Program Total	10,576,876	-1.9%	11,539,250	11,153,170	96.7%	5.4%	11,286,210	-2.2%	11,909,210	5.5%
Amended Budget	11,445,410			11,991,250						
% of Amended Sp	92.4%			93.0%						

FUNDING SOURCES

General Fund 101 - Taxes	10,436,467	-1.4%	11,382,450	10,994,350	96.6%	5.3%	11,113,840	-2.4%	11,729,210	5.5%
State POST Reimburse	25,230	-46.5%	25,000	27,000	108.0%	7.0%	30,000	20.0%	30,000	0.0%
State Grants	115,179	-23.6%	131,800	131,820	100.0%	14.4%	142,370	8.0%	150,000	5.4%
Program Total	10,576,876	-1.9%	11,539,250	11,153,170	96.7%	5.4%	11,286,210	-2.2%	11,909,210	5.5%

PROGRAM STAFFING*Regular Positions*

Deputy Chief/Police Captai	0.65		0.65	0.65			0.65		0.65	
Police Lieutenant	2.60		2.60	2.60			2.60		2.60	
Police Sergeant	7.00		7.00	7.00			7.00		7.00	
Police Corporals/Officers	47.00		47.00	47.00			47.00		47.00	
Police Asst/Comm Service	1.00		1.00	1.00			1.00		1.00	
Executive Asst I/Admin As:	0.65		0.65	0.65			0.65		0.65	
Crime Analyst	0.30		0.30	0.30			0.30		0.30	

Other Staffing (Full-Time Equivalents)

Police Officer (Overhires)	0.00		0.00	0.00			0.00		0.00	
Range Master	0.11		0.11	0.11			0.11		0.11	

Total - Full-Time Equivalent:	59.31	0.0%	59.31	59.31		0.0%	59.31	0.0%	59.31	0.0%
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Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21202 - Traffic Enforcement**

PERFORMANCE OBJECTIVES

Enforce Vehicle Code requirements and restrictions by
 by uniformed vehicles and motorcycle patrol; investigate
 traffic accidents.

1. To provide 150 field hours per week and respond to more than 8,000 calls for service, both citizen and officer initiated.
2. To participate in 4 community events, with the Traffic Safety Booth, with the goal of providing traffic safety education information
3. To attend monthly traffic engineering meetings with DS.
4. To conduct 2 checkpoints and participate in at least 4 grant operations hosted by the Office of Traffic Safety.
5. To complete 4 public service announcements via social media related traffic safety.

COMMENTARY

This program provides for 4 Motorcycle Traffic Officers and their supervisory and support staff.

In FY14-15, program costs increased. Personnel costs were up due to grant activities and with full program staffing.

For FY15-16, the program costs will show decrease, due to reduced grant activities.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minimal adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	1,031,310	25.5%	957,600	985,730	102.9%	-4.4%	1,002,500	4.7%	1,066,800	6.4%
Contracted Services	4,396	58.9%	1,590	1,500	94.3%	-65.9%	7,590	377.4%	7,590	0.0%
Commodities	11,280	-34.7%	15,110	11,400	75.4%	1.1%	15,110	0.0%	15,110	0.0%
Internal Charges	44,626	-0.8%	57,720	57,000	98.8%	27.7%	61,130	5.9%	61,130	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,091,612	21.4%	1,032,020	1,055,630	102.3%	-3.3%	1,086,330	5.3%	1,150,630	5.9%
Amended Budget	1,050,530			1,076,020						
% of Amended Spc	103.9%			98.1%						

FUNDING SOURCES

General Fund 101 - Taxes	1,045,285	25.9%	1,022,020	1,040,630	101.8%	-0.4%	1,071,330	4.8%	1,135,630	6.0%
State Grant	46,327	-32.7%	10,000	15,000		-67.6%	15,000		15,000	0.0%
Program Total	1,091,612	21.4%	1,032,020	1,055,630	102.3%	-3.3%	1,086,330	5.3%	1,150,630	5.9%

PROGRAM STAFFING*Regular Positions*

Deputy Chief/Police Captai	0.15		0.15	0.15			0.15		0.15	
Police Lieutenant	0.60		0.60	0.60			0.60		0.60	
Police Sergeant	0.75		0.75	0.75			0.75		0.75	
Police Corporals/Officers	4.00		4.00	4.00			4.00		4.00	
Admin Asst III-Secretary	0.15		0.15	0.15			0.15		0.15	
Executive Asst I	0.00		0.00	0.00			0.00		0.00	

Other Staffing (Full-Time Equivalent)

Police Officer (Overhires)	0.00		0.00	0.00			0.00		0.00	
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Total - Full-Time Equivalent:	5.65	0.0%	5.65	5.65		0.0%	5.65	0.0%	5.65	0.0%
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Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21203 - Parking Enforcement**

PERFORMANCE OBJECTIVES

1. To conduct at least 150 vehicle abatements from private and public property.
2. To assist with traffic control at events such as parades and festivals that are permitted and held within the City limits.
3. To work along side the sworn traffic officers at checkpoints and during abatement or warrant sweeps.
4. To assist with traffic control at major crime scenes or traffic collisions as needed.
5. To complete 4 public service announcements regarding vehicle abatement via social media.

Enforce regulations pertaining to parked vehicles on public streets and abandoned vehicle abatement on private properties. Contract for the collection of parking penalties.

COMMENTARY

The program provides for 2 half-time enforcement positions and the contracted collection of parking penalties. Also, a county grant provides funding for abandoned vehicle abatement. In FY14-15, program costs showed modest increase, due to full staffing. In FY15-16, program costs will show major increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	132,907	6.9%	145,220	142,960	98.4%	7.6%	151,200	4.1%	154,700	2.3%
Contracted Services	2,778	-78.0%	13,650	8,650	63.4%	211.4%	13,650	0.0%	13,650	0.0%
Commodities	5,455	14.2%	5,310	5,300	99.8%	-2.8%	5,310	0.0%	5,310	0.0%
Internal Charges	20,393	14.6%	18,670	18,600	99.6%	-8.8%	19,710	5.6%	19,710	0.0%
Other Payments	0		0	0			0		0	
Program Total	161,533	1.3%	182,850	175,510	96.0%	8.7%	189,870	3.8%	193,370	1.8%
Amended Budget	191,130			182,850						
% of Amended Spc	84.5%			96.0%						

FUNDING SOURCES

General Fund 101 - Taxes	85,049	24.6%	92,850	60,610	65.3%		74,870	-19.4%	77,370	3.3%
Parking Assessments	36,460	-32.4%	50,000	74,900	149.8%	105.4%	75,000	50.0%	75,000	0.0%
County Grant	40,024	7.2%	40,000	40,000	100.0%	-0.1%	40,000	0.0%	41,000	2.5%
Program Total	161,533	1.3%	182,850	175,510	96.0%	8.7%	189,870	3.8%	193,370	1.8%

PROGRAM STAFFING*Regular Positions*

Deputy Chief/Police Captai	0.05		0.05	0.05			0.05		0.05	
Police Lieutenant	0.20		0.20	0.20			0.20		0.20	
Police Sergeant	0.25		0.25	0.25			0.25		0.25	
Admin Asst III-Secretary	0.05		0.05	0.05			0.05		0.05	
Executive Asst I	0.00		0.00	0.00			0.00		0.00	

Other Staffing (Full-Time Equivalents)

Parking Enforcement Interr	1.00		1.00	1.00			1.00		1.00	
Total - Full-Time Equivalent:	1.55		1.55	1.55		0.0%	1.55	0.0%	1.55	0.0%

Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21204 - Police Reserves**

PERFORMANCE OBJECTIVES

1. Provide 500 field hours of reserve officer service to supplement the patrol force.
2. To hire 5 certified reserve officers.
3. To utilize reserve at City and school sponsored events such as parades, community events, and school sporting events.
4. To use reserve officers for prisoner transport from other jurisdictions and to the San Joaquin County jail.

Provide a uniformed force of trained volunteer Reserve Officers to supplement the regular patrol force with deployment for selected activities.

COMMENTARY

In FY10-11, the Police Reserves program was discontinued. So, program staffing and budget were deleted.

In FY14-15, the program was reactivated and given a budget. But, there were minimal costs.

For FY15-16, the program budget was provided a budget. But, only modest expenditures are expected.

For FY16-17, program staffing will remain at its current level. Personnel costs will go up.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	0		15,300	5,210	34.1%		20,330	32.9%	21,280	4.7%
Contracted Services	0		0	0			0	0.0%	0	0.0%
Commodities	0		14,000	0	0.0%		14,000	0.0%	14,000	0.0%
Internal Charges	1,000		2,000	1,890	94.5%		2,000	0.0%	2,000	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,000		31,300	7,100	22.7%		36,330	16.1%	37,280	2.6%
Amended Budget	31,000			31,300						
% of Amended Sp	3.2%			22.7%						
FUNDING SOURCES										
General Fund 101 - Taxes	1,000		15,300	(11,700)	-76.5%		16,130	5.4%	17,080	5.9%
Fee Revenues	0		16,000	18,800			20,200		20,200	
Program Total	1,000		31,300	7,100	22.7%		36,330	16.1%	37,280	2.6%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Police Captain	0.00		0.00	0.00			0.00		0.00	
Police Lieutenant	0.00		0.00	0.00			0.00		0.00	
Police Sergeant	0.00		0.00	0.00			0.00		0.00	
Police Corporal	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Police Reserve Officers	0.35		0.35	0.35			0.35		0.35	
Total - Full-Time Equivalent:	0.35		0.35	0.35			0.35	0.0%	0.35	0.0%

Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21206 - Animal Services**

PERFORMANCE OBJECTIVES

1. To assist 2,200 animals during the year and provide shelter for 15,400 kennel days during the year.
2. To establish a relationship with a local veterinarian to periodically visit shelter to check animal health.
3. To provide 5 community outreach events.
4. To establish a new Animal Services website.
5. To increase dog license sales 2% over prior year.

Provide enforcement of the City's animal control ordinances and laws. Investigate complaints and issue licenses.
 Provide a animal shelter to handle impounded, stray and relinquished animals.

COMMENTARY

This program provides for 4 Animal Services Officers and their supervisory and support staff, as well as for operations of the Animal Shelter.

In FY14-15, program costs increased with full staffing. In FY15-16, program staffing added 3 new positions: a Admin Assistant and 2 AC Aides, all to work at the new shelter.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	531,755	10.7%	771,600	705,680	91.5%	32.7%	737,300	-4.4%	753,000	2.1%
Contracted Services	44,141	14.9%	49,220	49,000	99.6%	11.0%	57,520	16.9%	57,520	0.0%
Commodities	18,290	15.8%	22,240	20,400	91.7%	11.5%	22,240	0.0%	22,240	0.0%
Internal Charges	63,605	3.9%	66,350	66,000	99.5%	3.8%	71,750	8.1%	71,750	0.0%
Other Payments	0		0	0			0		0	
Program Total	657,791	10.4%	909,410	841,080	92.5%	27.9%	888,810	-2.3%	904,510	1.8%
Amended Budget	701,510			909,410						
% of Amended Sp	93.8%			92.5%						

FUNDING SOURCES

General Fund 101 - Taxes	608,026	15.6%	862,910	795,780	92.2%	30.9%	838,410	-2.8%	852,510	1.7%
Fee Revenues	49,765	-28.7%	46,500	45,300	97.4%	-9.0%	50,400	8.4%	52,000	3.2%
Program Total	657,791	10.4%	909,410	841,080	92.5%	27.9%	888,810	-2.3%	904,510	1.8%

PROGRAM STAFFING*Regular Positions*

Deputy Chief/Police Captai	0.05		0.05	0.05			0.05		0.05	
Police Lieutenant	0.20		0.20	0.20			0.20		0.20	
Animal Services Superviso	1.00		1.00	1.00			1.00		1.00	
Animal Services Officer	2.00		2.00	2.00			2.00		2.00	
Animal Services Assistant	2.00		2.00	2.00			2.00		2.00	
Exec Asst I/Admin Asst III	0.05		1.05	1.05			1.05		1.05	
Animal Services Aide - FT	0.00		2.00	2.00			2.00		2.00	

Other Staffing (Full-Time Equivalents)

Animal Services Aide - PT	0.00		0.00	0.00			0.00		0.00	
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Total - Full-Time Equivalents:	5.30	0.0%	8.30	8.30	56.6%		8.30	0.0%	8.30	0.0%
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Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21207 - Youth Services**

PERFORMANCE OBJECTIVES

1. To provide 5,000 staff hours of field school site specific deployment throughout the year.
2. To collaborate with district staff to provide training on emergency preparedness and update the emergency plans.
3. To have DARE officer complete Alcohol use, drug use, and gang awareness and prevention training to 65 fifth grade classes, reaching approximately 2,000 students.
4. To attend two public safety events promoting youth related crime and substance abuse prevention, and provide education material.
4. To incorporate social media in public safety or school related announcements.

Conduct follow-up investigations on all cases involving juveniles as suspects or victims; coordinate efforts at juvenile delinquency prevention and truancy reduction.

COMMENTARY

This program provides for 3 School Resources Officers, a part time DARE Officer, and their supervisory staff.

In FY13-14, DARE activities changed from a contractual basis to a part-time DARE Officer. So, program costs showed an increase. In FY14-15, program costs showed a decrease, due to vacancies. In FY15-16, they are expected to increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	562,799	-3.3%	612,420	588,650	96.1%	4.6%	612,020	-0.1%	647,920	5.9%
Contracted Services	1,888	-55.9%	3,880	3,800	97.9%	101.3%	3,880	0.0%	3,880	0.0%
Commodities	13,246	-20.9%	20,340	15,670	77.0%	18.3%	20,340	0.0%	20,340	0.0%
Internal Charges	32,340	12.4%	33,840	33,500	99.0%	3.6%	35,690	5.5%	35,690	0.0%
Other Payments	0	-100.0%	0	0			0		0	
Program Total	610,273	-4.8%	670,480	641,620	95.7%	5.1%	671,930	0.2%	707,830	5.3%
Amended Budget	679,340			670,480						
% of Amended Spc	89.8%			95.7%						

FUNDING SOURCES

General Fund 101 - Taxes	403,590	-7.2%	463,780	428,220	92.3%	6.1%	441,530	-4.8%	474,130	7.4%
School District Grants	206,683	0.0%	206,700	213,400	103.2%	3.2%	230,400	11.5%	233,700	1.4%
County Grants	0		0	0			0		0	
Federal & State Grants	0		0	0			0		0	
Program Total	610,273	-4.8%	670,480	641,620	95.7%	5.1%	671,930	0.2%	707,830	5.3%

PROGRAM STAFFING*Regular Positions*

Police Captain	0.05		0.05	0.05			0.05		0.05	
Police Lieutenant	0.20		0.20	0.20			0.20		0.20	
Police Officer (School Res)	3.00		3.00	3.00			3.00		3.00	
Admin Asst II	0.05		0.05	0.05			0.05		0.05	

Other Staffing (Full-Time Equivalents)

DARE Officer	0.45		0.45	0.45			0.45		0.45	
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Total - Full-Time Equivalents:	3.75	0.0%	3.75	3.75	0.0%	0.0%	3.75	0.0%	3.75	0.0%
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Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21208 - Crime Prevention**

PERFORMANCE OBJECTIVES

1. To maintain, oversee, and increase involvement in crime prevention programs such as Neighborhood Watch, Business Watch, VIPs, RUOK.
2. To attend 4 public events promoting crime prevention.
3. To plan and hold major department expositions such as Citizens Academy, Safety Fair, and National Night Out.
4. To monitor and appropriately delegate calls into the graffiti hotline.
5. To participate in meetings and projects regarding quality of life issues, such as homelessness and mental health committees.
6. To increase public awareness and education about crime prevention through social media.

Coordinate public education involvement efforts to reduce crime and promote community awareness.

COMMENTARY

This program provides for 2 Police Officers, a Crime Prevention Specialist and their supervisory and support staff.

In FY12-13, program costs showed a decrease, due to a reduction of program staffing. Since then, program costs have been below budget due to vacancies.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	466,727	-0.3%	490,820	435,480	88.7%	-6.7%	521,620	6.3%	558,200	7.0%
Contracted Services	693	-64.8%	3,220	3,100	96.3%	347.3%	3,220	0.0%	3,220	0.0%
Commodities	9,870	6.8%	15,610	10,450	66.9%	5.9%	15,610	0.0%	15,610	0.0%
Internal Charges	45,515	-3.0%	49,640	44,000	88.6%		51,990	4.7%	51,990	0.0%
Other Payments	0		0	0			0		0	
Program Total	522,805	-0.6%	559,290	493,030	88.2%	-5.7%	592,440	5.9%	629,020	6.2%
Amended Budget	557,660			559,290						
% of Amended Spc	93.7%			88.2%						

FUNDING SOURCES

General Fund 101 - Taxes	522,805	-0.6%	559,290	493,030	88.2%	-5.7%	592,440	5.9%	629,020	6.2%
Federal Grants	0		0	0			0		0	
State Grants	0		0	0			0		0	
Program Total	522,805	-0.6%	559,290	493,030	88.2%	-5.7%	592,440	5.9%	629,020	6.2%

PROGRAM STAFFING*Regular Positions*

Police Captain	0.05		0.05	0.05			0.05		0.05	
Police Lieutenant	0.20		0.20	0.20			0.20		0.20	
Police Sergeant	0.00		0.00	0.00			1.00		1.00	
Police Officer	2.00		2.00	2.00			1.00		1.00	
Crime Prevention Specialist	1.00		1.00	1.00			1.00		1.00	
Exec Asst I/Admin Asst III	0.05		0.05	0.05			0.05		0.05	

Other Staffing (Full-Time Equivalent)

Total - Full-Time Equivalent:	3.30	0.0%	3.30	3.30	0.0%		3.30	0.0%	3.30	0.0%
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Department: **21000 - Police Department**
 Division: **21200 - Field Operations Division**
 Program: **21209 - School Crossing Guards**

PERFORMANCE OBJECTIVES

1. To provide Crossing Guard services at 26 posts for 37 weeks during the school year.
2. To ensure 100% of contract provisions are met by contractor.

Provide adult crossing guards at school crossing sites. Since FY95-96, this service has been provided by a contractor.

COMMENTARY

Since FY95-96, program activities were contracted out, instead of using City employees. The increase in program costs over the years reflects normal cost increment and added crossing being added.

In FY14-15, program costs showed a moderate increase. In FY-14-15, program costs will again show an increase.

For FY16-17, the program budget provides for 26 posts during the school year. No major cost change is anticipated.

<u>PROGRAM EXPENDITURE</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	222,099	8.8%	240,000	235,000	97.9%	5.8%	240,000	0.0%	240,000	0.0%
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	0		0	0			0		0	
Program Total	222,099	8.8%	240,000	235,000	97.9%	5.8%	240,000	0.0%	240,000	0.0%
Amended Budget	240,000			240,000						
% of Amended Sp	92.5%			97.9%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	22,875	88.0%	39,000	35,770	91.7%	56.4%	38,700	-0.8%	38,700	0.0%
Traffic Fines Sub-fund 10	148,000	2.1%	148,000	148,000	100.0%	0.0%	150,000	1.4%	150,000	0.0%
School District Grants	51,224	8.9%	53,000	51,230	96.7%	0.0%	51,300	-3.2%	51,300	0.0%
Program Total	222,099	8.8%	240,000	235,000	97.9%	5.8%	240,000	0.0%	240,000	0.0%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Police Captain	0.00		0.00	0.00			0.00		0.00	
Police Sergeant	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
School Crossing Guards	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalent:	0.00		0.00	0.00			0.00		0.00	

Department: **21000 - Police Department**
 Division: **21300 - Special Operations Division**
 Program: **21301 - General Investigations**

PERFORMANCE OBJECTIVES

1. To provide 16,000 work hours for general investigations reviewing 4,000 cases and work 800 cases assigned.
2. To increase the case clearance rate by 5% over the previous year.
3. To continue to partner with County wide law enforcement agencies for development of information and collaboration on leads.
4. To initiate at least three public awareness campaigns to mitigate and help reduce property crime in Tracy.
5. To conduct periodic sex offender compliance checks within the City.

Conduct follow-up investigations on all Part I crimes, felonies, sex & pornography offenses, misdemeanors, and missing person cases, not completed by patrol officers.

COMMENTARY

This program provides for 8 Investigators and their supervisory and support staff.
 In FY14-15, program costs showed a slight decrease, with costs below budget, due to vacancies.
 In FY15-16, program costs will show an increase with full staffing.
 For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	1,835,934	-0.6%	2,054,200	1,964,180	95.6%	7.0%	1,938,800	-5.6%	2,066,830	6.6%
Contracted Services	30,165	65.8%	29,170	29,100	99.8%	-3.5%	31,670	8.6%	31,670	0.0%
Commodities	15,332	-34.7%	19,150	19,100	99.7%	24.6%	19,150	0.0%	19,150	0.0%
Internal Charges	156,282	4.8%	156,830	131,400	83.8%	-15.9%	168,030	7.1%	168,030	0.0%
Other Payments	0		0	0			0		0	
Program Total	2,037,713	-0.1%	2,259,350	2,143,780	94.9%	5.2%	2,157,650	-4.5%	2,285,680	5.9%
Amended Budget	2,267,950			2,347,350						
% of Amended Spc	89.8%			91.3%						

FUNDING SOURCES										
General Fund 101 - Taxes	2,037,713	-0.1%	2,259,350	2,143,780	94.9%	5.2%	896,259	-60.3%	2,285,680	155.0%
County Grant	0		0	0			0		0	
Federal & State Grants	0		0	0			0		0	
Measure E							1,261,391			
Program Total	2,037,713	-0.1%	2,259,350	2,143,780	94.9%	5.2%	2,157,650	-4.5%	2,285,680	5.9%

PROGRAM STAFFING										
<i>Regular Positions</i>										
Police Captain	0.50		0.50	0.50			0.50		0.50	
Police Lieutenant	0.50		0.50	0.50			0.50		0.50	
Police Sergeant	1.00		1.00	1.00			1.00		1.00	
Police Officer (Detectives)	8.00		8.00	8.00			8.00		8.00	
Admin Asst II	0.50		0.50	0.50			0.50		0.50	
Crime Analyst	0.40		0.40	0.40			0.40		0.40	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	10.90	0.0%	10.90	10.90	100.0%	0.0%	10.90	0.0%	10.90	0.0%

Department: **21000 - Police Department**
 Division: **21300 - Special Operations Division**
 Program: **21303 - Special Investigations**

PERFORMANCE OBJECTIVES

1. To conduct at least 4 internal and external presentations and training sessions on the topics of narcotics, human trafficking, and emerging drug trends.
2. To participate in the investigation of at least 12 multi-agency cases to promote and encourage interagency cooperation and information sharing.
3. To conduct at least 20 joint investigations involving other Tracy PD units to encourage internal exchange of information and facilitate inter-unit planning.
4. To conduct at least 30 interdiction operations with regional entities in order to disrupt narcotics trafficking in our area.
5. To conduct at least 20 operations generated by citizen complaints.

Prevention of gambling, prostitution, illegal sale and use of narcotics and alcoholic beverages. Investigation of human trafficking and commercialized vice. Departmental SWAT expenses.

COMMENTARY

This program provides for 4 Officers and their supervisory and support staff.
 In FY14-15, program costs showed a slight decrease, due to vacancies. In FY15-16, program costs are expected to show a modest increase,

 For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

<u>PROGRAM EXPENDITUR</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	1,014,407	-4.3%	1,077,450	1,054,180	97.8%	3.9%	1,058,500	-1.8%	1,150,400	8.7%
Contracted Services	46,174	16.1%	49,920	47,630	95.4%	3.2%	49,920	0.0%	49,920	0.0%
Commodities	18,732	24.5%	19,630	18,850	96.0%	0.6%	19,630	0.0%	19,630	0.0%
Internal Charges	109,162	22.6%	100,740	100,400	99.7%	-8.0%	107,040	6.3%	107,040	0.0%
Other Payments	5,000	0.0%	7,500	5,000	66.7%	0.0%	7,500	0.0%	7,500	
Program Total	1,193,475	-1.3%	1,255,240	1,226,060	97.7%	2.7%	1,242,590	-1.0%	1,334,490	7.4%
Amended Budget	1,293,610			1,400,967						
% of Amended Spc	92.3%			87.5%						

FUNDING SOURCES

General Fund 101 - Taxes	1,177,630	-2.1%	1,238,340	1,107,430	89.4%	-6.0%	1,225,690	-1.0%	1,315,280	7.3%
County Grant	0		0	0			0		0	
Federal & State Grants	0		0	0			0		0	
Asset Seizure Fund 231	15,845	185.6%	16,900	118,630	702.0%	648.7%	16,900	0.0%	19,210	13.7%
Program Total	1,193,475	-1.3%	1,255,240	1,226,060	97.7%	2.7%	1,242,590	-1.0%	1,334,490	7.4%

PROGRAM STAFFING

Regular Positions

Police Captain	0.25		0.25	0.25			0.25		0.25	
Police Lieutenant	0.25		0.25	0.25			0.25		0.25	
Police Sergeant	1.00		1.00	1.00			1.00		1.00	
Police Officer	4.00		4.00	4.00			4.00		4.00	
Admin Asst II	0.25		0.25	0.25			0.25		0.25	
Crime Analyst	0.30		0.30	0.30			0.30		0.30	
Total - Full-Time Equivalent:	6.05	0.0%	6.05	6.05	100.0%	0.0%	6.05	0.0%	6.05	0.0%

Department: **21000 - Police Department**
 Division: **21300 - Special Operations Division**
 Program: **21304 - Forensic Services**

PERFORMANCE OBJECTIVES

1. To work 300 crime scene investigations during the year and process 14,000 pieces of evidence.
2. To maintain less than \$2,500 in evidence currency at all times.
3. To maintain less than 2,500 pounds in illegal narcotics and other drugs at all times.
4. To purge and dispose of 20% more firearms and dangerous weapon evidence.
5. To solve 25 more crimes through DNA and Fingerprint evidence.

Process and store departmental property, supplies, and evidence. Provide crime scene assistance in evidence collection and photography services.

COMMENTARY

This program provides for 4 Crime Scene Technicians and their supervisory and support staff.

In FY14-15, program costs showed a major increase, but remained within budget. The increase was due to full staffing and higher lab costs with outside agencies.

In FY15-16, program costs will show an increase with full staffing.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	680,164	15.3%	727,090	715,060	98.3%	5.1%	727,900	0.1%	741,900	1.9%
Contracted Services	28,463	-22.6%	69,310	56,700	81.8%	99.2%	69,310	0.0%	69,310	0.0%
Commodities	9,083	0.4%	11,590	10,400	89.7%	14.5%	11,590	0.0%	11,590	0.0%
Internal Charges	66,533	5.9%	68,420	68,000	99.4%	2.2%	74,950	9.5%	74,950	0.0%
Other Payments	0		0	0			0		0	
Program Total	784,243	12.3%	876,410	850,160	97.0%	8.4%	883,750	0.8%	897,750	1.6%
Amended Budget	894,380			876,410						
% of Amended Spc	87.7%			97.0%						
FUNDING SOURCES										
General Fund 101 - Taxes	784,243	12.3%	876,410	850,160	97.0%	8.4%	883,750	0.8%	897,750	1.6%
Federal & State Grants	0		0	0			0		0	
Measure E							0			
Program Total	784,243	12.3%	876,410	850,160	97.0%	8.4%	883,750	0.8%	897,750	1.6%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Police Captain	0.25		0.25	0.25			0.25		0.25	
Police Lieutenant	0.25		0.25	0.25			0.25		0.25	
Crime Scene Tech Supervi	1.00		1.00	1.00			1.00		1.00	
Crime Scene Technician	4.00		4.00	4.00			4.00		4.00	
Admin Asst II	0.25		0.25	0.25			0.25		0.25	
Community Service Officer	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent:	5.75	0.0%	5.75	5.75	100.0%	0.0%	5.75	0.0%	5.75	475.0%

Department: **21000 - Police Department**
 Division: **21400 - Support Operations Division**
 Program: **21401 - Police Records**

PERFORMANCE OBJECTIVES

1. To provide 14,000 staff hours of records support for the department.
2. To assist officers with field reporting.
3. To purge documents per City approved schedule, thus saving labor costs and storage space.
4. To support patrol and investigations with statistical information and management of reports.
5. To learn and assist patrol with new electronic E-citation writers.
5. To scan old reports into laser fiche so they are more readily available.

Process and maintain police records and reports. Provide information services for the public and other agencies and clerical assistance for other units of the Department.

COMMENTARY

This program provides for 8 Police Records Assistants and their supervisory and support staff.

In FY14-15, program costs showed a major increase; a \$94,800 supplemental was needed for body camera image storage. In FY15-16, program staffing included a 0.50 FTE Project Specialist to assist with the CAD/RMS system project.

For FY16-17, program staffing will return to its normal level. The program budget provides for normal staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	812,567	6.5%	846,400	877,770	103.7%	8.0%	890,800	5.2%	917,500	3.0%
Contracted Services	179,125	141.4%	207,890	185,480	89.2%	3.5%	207,890	0.0%	207,890	0.0%
Commodities	6,559	24.8%	7,100	6,930	97.6%	5.7%	7,100	0.0%	7,100	0.0%
Internal Charges	213,620	13.5%	213,620	200,000	93.6%	-6.4%	227,440	6.5%	227,440	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,211,871	17.5%	1,275,010	1,270,180	99.6%	4.8%	1,333,230	4.6%	1,359,930	2.0%
Amended Budget	1,333,400			1,275,010						
% of Amended Spc	90.9%			99.6%						

FUNDING SOURCES

General Fund 101 - Taxes	1,042,016	16.7%	1,141,010	1,136,180	99.6%	9.0%	1,199,230	5.1%	1,225,930	2.2%
Fee Revenues	169,855	22.8%	134,000	134,000	100.0%	-21.1%	134,000	0.0%	134,000	0.0%
Federal & State Grants	0		0	0			0		0	
Program Total	1,211,871	17.5%	1,275,010	1,270,180	99.6%	4.8%	1,333,230	4.6%	1,359,930	2.0%

PROGRAM STAFFING*Regular Positions*

Support Ops Manager	0.40		0.40	0.40			0.40		0.40	
Records Supervisor	1.00		1.00	1.00			1.00		1.00	
Police Records Assts	7.00		7.00	7.00			7.00		7.00	
Admin Asst II-Secretary	0.00		0.00	0.00			0.00		0.00	
Executive Asst I	0.40		0.40	0.40			0.40		0.40	

Other Staffing (Full-Time Equivalents)

Project Specialist	0.00		0.50	0.50			0.00		0.00	
Temp Clerk	0.00		0.00	0.00			0.00		0.00	

Total - Full-Time Equivalent:	8.80	0.0%	9.30	9.30	100.0%	5.7%	8.80	-5.4%	8.80	0.0%
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Department: **21000 - Police Department**
 Division: **21400 - Support Operations Division**
 Program: **21406 - Communications**

PERFORMANCE OBJECTIVES

1. To operate the public safety communication center 24 hours per day, 366 days in the year, at a costs of \$305.86 per hour or less.
2. To answer 123,000 Emergency and Non-emergency calls in the Communications Center and to dispatch 46,000 calls for service.
3. To handle and process 20,000 officer initiated service calls.
4. To transition to a new simulcast radio system.
5. To implement a Quality Improvement Program for Communications.

Provides public safety communications by processing service requests, dispatch service responses, and providing information to field units. Maintains linkage with the County's Criminal Justice Information System.

COMMENTARY

This program provides for 14 Public Safety Dispatchers and their supervisory and support staff.

In FY14-15, program costs showed an increase, due to full staffing, as well as increases in systems costs.

In FY15-16, program costs will show an increase, again with full staffing and increased systems costs.

For FY16-17, program staffing will remain at its current level. The program budget provides for current staffing with major enhancements for other cost items.

PROGRAM EXPENDITURE	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	1,764,958	5.3%	2,063,400	1,901,640	92.2%	7.7%	2,094,950	1.5%	2,125,050	1.4%
Contracted Services	182,869	-5.9%	240,170	190,780	79.4%	4.3%	281,170	17.1%	281,170	0.0%
Commodities	10,946	317.6%	3,980	3,900	98.0%	-64.4%	6,980	75.4%	6,980	0.0%
Internal Charges	279,750	10.8%	280,240	250,000	89.2%	-10.6%	296,220	5.7%	296,220	0.0%
Other Payments	0		0	0			0		0	
Program Total	2,238,523	5.3%	2,587,790	2,346,320	90.7%	4.8%	2,679,320	3.5%	2,709,420	1.1%
Amended Budget	2,573,140			2,587,790						
% of Amended Sp	87.0%			90.7%						

FUNDING SOURCES

General Fund 101 - Taxes	2,238,523	5.3%	2,586,790	2,345,320	90.7%	4.8%	2,678,320	3.5%	2,708,420	1.1%
State 911 Reimbursemen	0		1,000	1,000	100.0%		1,000	0.0%	1,000	0.0%
Fee Revenues	0		0	0			0		0	
Federal & State Grants	0		0	0			0		0	
Program Total	2,238,523	5.3%	2,587,790	2,346,320	90.7%	4.8%	2,679,320	3.5%	2,709,420	1.1%

PROGRAM STAFFING*Regular Positions*

Support Ops Manager	0.40		0.40	0.40			0.40		0.40	
Communications Supervisc	0.00		0.00	1.00			1.00		1.00	
Lead Dispatcher/Supervisc	6.00		6.00	5.00			5.00		5.00	
Public Safety Dispatcher II	9.00		9.00	9.00			9.00		9.00	
Executive Asst I	0.40		0.40	0.40			0.40		0.40	

Other Staffing (Full-Time Equivalents)

Public Safety Dispatcher I	0.35		0.35	0.35			0.35		0.35	
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Total - Full-Time Equivalent:	16.15	0.0%	16.15	16.15	100.0%	0.0%	16.15	0.0%	16.15	0.0%
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FIRE DEPARTMENT

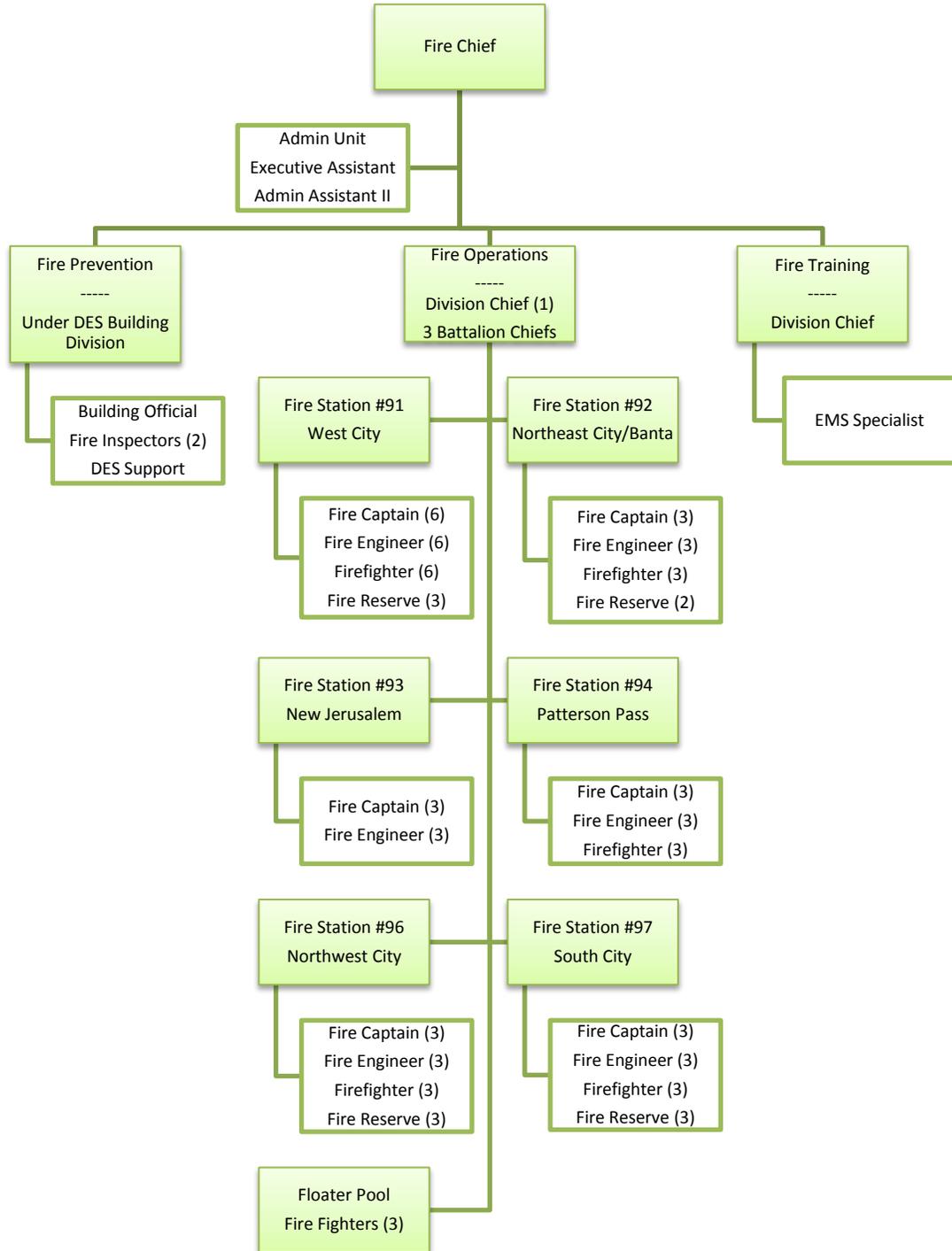
Mission Statement

Committed to Providing a Diversity of Services
for a Better Quality of Life

Department Head

Randall Bradley, Fire Chief

City of Tracy FIRE DEPARTMENT Fiscal Year 16-17



Department: **22000 - Fire Department**

The Fire Department provides fire prevention, fire suppression and rescue services within the City limits.

Since 1999, the Department also provides services for the Tracy Rural Fire District (TRFD). The total service area is about 160 square miles, 29.0 in the City and the populations served are about 89,210 in the City and 26,200 outside.

COMMENTARY

As proposed for FY16-17, the departmental budget will increase about 6.4% over the current year adopted budget, and this represents a 3.1% decrease from the FY14-15 amended budget.

The base component of the budget represents a 1.8% increase over the current year adopted budget, while budget augmentations will show a 4.5% increase over the base budget.

In FY15-16, departmental staffing deleted 5 full-time regular positions. In FY16-17 will add 3 new FT regular positions, while dropping 2 other FT regular positions.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
22101 - Fire Administration	488,509	-16.7%	612,620	575,220	93.9%	17.8%	597,210	-2.5%	604,510	1.2%
22105 - Fire Prevention & Education	370,098	8.3%	417,440	436,440	104.6%	17.9%	423,130	1.4%	427,690	1.1%
22201 - Fire Operations	14,945,021	2.2%	13,702,970	14,683,780	107.2%	-1.7%	14,642,610	6.9%	14,484,080	-1.1%
22205 - Fire Training & Safety	242,928	-28.2%	350,260	172,330	49.2%	-29.1%	381,890	9.0%	391,890	2.6%
Department Total	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%	15,908,170	-0.9%
Amended Budget	16,556,970	6.0%		15,784,690		-4.7%	over 2 years	-3.1%	over 3 years	-3.9%
% of Amended Spent	96.92%			100.53%						
					Base Budget >>		15,360,140	1.8%	15,908,170	
					Augmentations >>		684,700	4.5%	0	

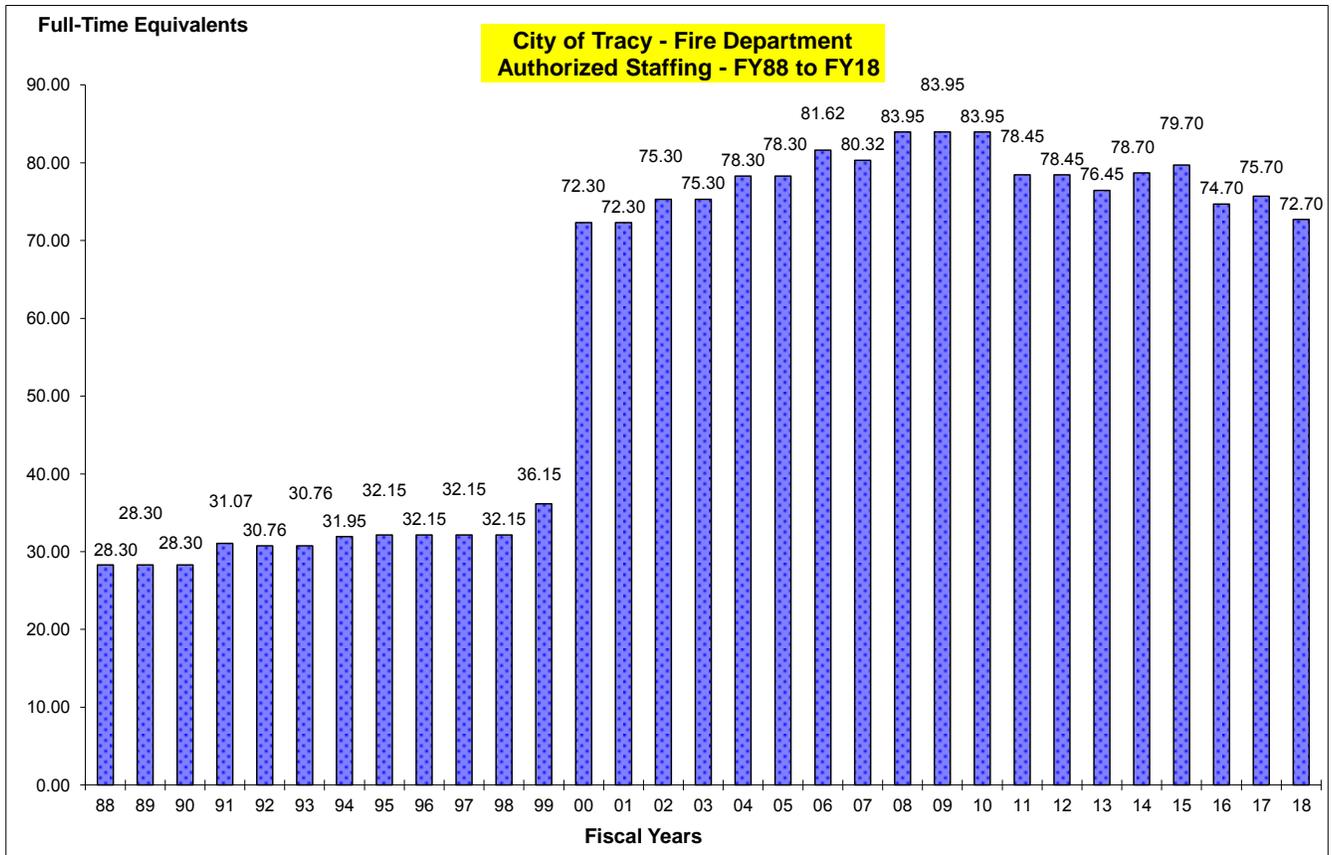
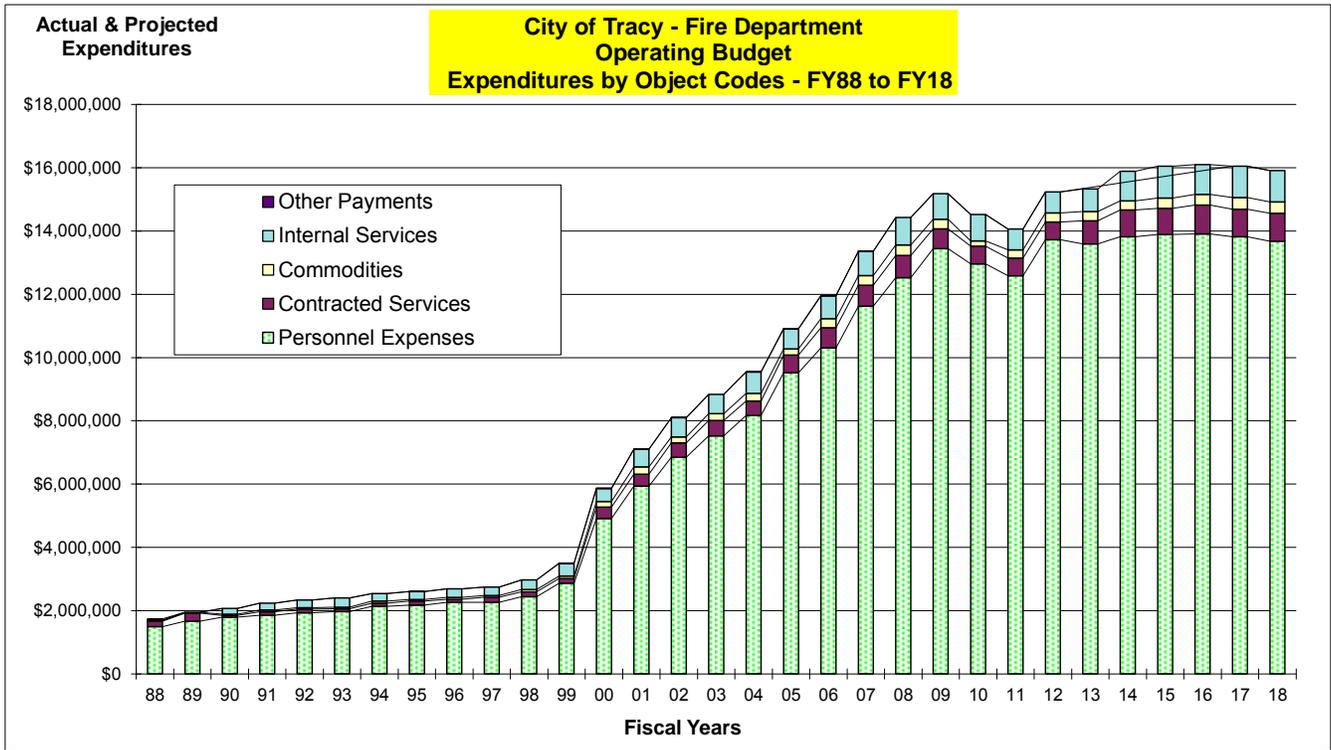
NOTE: The MHCS D terminated its contract with the TRFD. So, services to the MHCS D were only be provided for 75 days or about 20% of FY15-16.

Departmental augmentations for FY15-16 were actually \$122,400. But, the departmental budget was reduced by \$1,382,750 due to the MHCS D drop out. Most of the reductions were to the Fire Operations program.

The FY15-16 budget called for the deletion of 9 positions from departmental staffing after the termination of services to the MHCS D. So, vacant positions were deleted, but the City Council authorized the temporary retention of 4 positions, which will be deleted over time through staff attrition. See page E42 below.

Department: 22000 - Fire Department (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	13,887,374	0.5%	13,137,860	13,652,770	103.9%	-1.7%	13,817,400	5.2%	13,675,160	-1.0%
Contracted Services	827,902	-1.9%	637,820	915,240	143.5%	10.5%	867,720	36.0%	880,400	1.5%
Commodities	328,585	13.3%	363,560	355,500	97.8%	8.2%	368,660	1.4%	361,550	-1.9%
Internal Charges	1,002,695	7.6%	944,050	944,260	100.0%	-5.8%	991,060	5.0%	991,060	0.0%
Other Payments	0		0	0			0		0	
Department Total	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%	15,908,170	-0.9%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101 - Taxes	9,716,446	5.3%	9,461,780	9,834,070	103.9%	1.2%	9,087,509	-4.0%	10,259,220	12.9%
Grant & Fee Revenues	0		0	0			0		0	
South County Fire Authority - Fund 211										
Fee Revenues	247,774	-1.2%	216,550	254,890	117.7%	2.9%	255,000	17.8%	255,000	0.0%
Grant Revenues	133,920		210,000	238,000	113.3%	77.7%	238,000	13.3%	240,000	0.8%
Mt House CSD	2,289,660	-2.8%	480,880	472,980	98.4%	-79.3%	0	-100.0%	0	
Tracy Rural Fire District	3,658,756	-4.0%	4,714,080	5,067,830	107.5%	38.5%	5,202,940	10.4%	5,153,950	-0.9%
Measure E							1,261,391			
Department Total	16,046,556	1.0%	15,083,290	15,867,770	105.2%	-1.1%	16,044,840	6.4%	15,908,170	-0.9%
DEPARTMENTAL STAFFING										
	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 Projected	% \$ Change
<i>Regular Positions</i>										
Fire Chief	1.00		1.00	1.00			1.00		1.00	
Fire Division Chief	3.00		3.00	3.00			2.00		2.00	
Fire Batt Chief	0.00		0.00	0.00			3.00		3.00	
Fire Captaln	24.00		24.00	24.00			21.00		21.00	
Fire Engineer	24.00		24.00	22.00			21.00		21.00	
Firefighter	21.00		21.00	18.00			21.00		18.00	
Fire Inspector	2.00		2.00	2.00			2.00		2.00	
Executive Asst/Sr Secretary	1.00		1.00	1.00			1.00		1.00	
Admin Asst/Sr Admin Clerk	1.00		1.00	1.00			1.00		1.00	
EMS Specialist	1.00		1.00	1.00			1.00		1.00	
Allocation from Dev Services	1.00		1.00	1.00			1.00		1.00	
	0.30		0.30	0.30			0.30		0.30	
<i>Other Staffing (Full-Time Equivalents)</i>										
Firefighter Reserves	1.40		1.40	1.40			1.40		1.40	
Total - Full Time Equivalents	79.70	1.3%	79.70	74.70	93.7%	-6.3%	75.70	-5.0%	72.70	-4.0%



Budget Narrative - Fire Department

Historical Milestones

- Consolidation agreement with Tracy Rural Fire District (TRFD) approved and implemented on September 16, 1999.
- With consolidation, the department becomes the primary operating agency under the South County Fire Authority which serves both the City and the surrounding area, approximately 215 square miles.
- With consolidation, department staffing increased by 29 full-time regular positions.

Recent Budget Changes

FY 11-12

- Increase in base budget by \$582,040 or 4.0% over FY10-11 Adopted Budget, entirely in personnel expenses.
- Only \$31,880 in budget augmentations for other costs.
- No change in departmental staffing.
- Overtime budget \$1,281,000 for Fire Operations Program.

FY 12-13

- Increase in base budget of \$186,570 or 1.2% over FY11-12 Adopted Budget. This is in personnel expenses.
- Departmental staffing will delete 2 Firefighters. This reduction is due to a TRFD reduction in station manning due to their inability to provide funding.
- Budget augmentations of \$129,520.
- New equipment for \$14,000 and \$146,680 for equipment replacements.
- Consolidated operating budget split changed to: 5.9% City, 27.5% TRFD, and 16.6% MHCSD.

FY 13-14

- Increase in base budget of \$486,560 or 0.9%. Major increase in internal service charges for equipment replacement.
- Budget augmentations of \$182,170.
- Departmental staffing added 2 Firefighters in the latter part of the year. Also, Fire Reserves hours were increased.
- Equipment replacements of \$636,950.

- During the year, the department initiated the lease purchase of two fire engines for \$948,750.
- Late in the year, the department moved into two new fire stations, #92 and #96, replacing older fire stations.

FY 14-15

- Base budget increase of \$667,530 or 4.3% over the adopted FY13-14 budget. Increase in personnel expenses of \$553,670.
- Budget augmentations of \$207,240.
- Departmental staffing added an EMS Manager.
- Equipment replacement of \$131,730, including \$48,000 for a Records Management System.

FY 15-16

- Base budget decrease of \$113,330 or 0.7% from adopted budget.
- Budget augmentations of \$122,400
- Equipment replacements of \$528,290, with a \$400,000 grant to help. New equipment for \$15,000.
- Because termination of services to the MHCSD, for about 80% of the fiscal year, \$1,382,750 was cut from the departmental budget, including \$1,165,000 in personnel expenses.
- Due to the MHCSD termination, departmental staffing will drop by 9 positions after 75 days. However, by Council action only 5 vacant positions were dropped while 4 positions were retained as temporary.

Proposed Budget Changes in FY 16-17

- Increase in base budget of \$276,850
- Budget augmentation of \$684,700
- Departmental staffing will add 3 new Battalion Chiefs while deleting one Division Chief.
- Also one vacant temporary position will be deleted.
- Augmentation for \$155,840 for added dispatching costs, due to change in the dispatch service provider.

Major Non Personnel Expense	FY 14-15	%Change	FY 15-16	%Change	FY 16-17
Vehicle Maintenance	\$207,000	9.00%	\$226,200	0.00%	\$226,200
Dispatch Service	113,550	2.00%	115,500	.00%	115,500
Plan Checking	16,070	27.00%	20,400	.00%	20,400
Weed Abatement	12,100	17.00%	10,000	.00%	10,000
Equipment Acquisition	\$73,000		\$15,000		\$66,000
Equipment Replacement	\$131,730		\$528,290		\$423,420

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Implementation of Governance model – Phase 1 completed. Consultant to be hired for additional scope of work
2. Construction of quarter's modification at Fire Station 91 - Additional funding added, project needs to be rebid by DS
3. Oversee construction of 3 (2 City, 1 Rural) Type 1 triple combination fire pumpers – Completed

Future Projections: FY 16-17

1. Implement Fire Governance
2. Oversee design and construction of Fire Station in Tracy Hills
3. Develop specifications and oversee construction of a new ladder truck
4. Recruitment and hiring of three Battalion Chiefs

Current Projections: FY 15-16

1. Construction of quarter's modification at Fire Station 91 - On hold until completion of SOC
2. Oversee the Fire Governance model - Ongoing
3. Oversee Standards of Cover Study (SOC) for the South County Fire Authority - Ongoing
4. Recruitment and hiring of Division Chief, Captain, Engineer and Firefighter ranks - Anticipated completion June 2016
5. Appointment of the EMS Manager position – completed March 2016
6. Implementation of Joint Powers Agreement for dispatching services moving to a regional public dispatch center - Completed April 2016

Department: **22000 - Fire Department**
 Division: **22100 - Chief's Office**
 Program: **22101 - Fire Administration**

Administer and direct the Fire Department and provide the necessary administrative support for its programs and operations.

COMMENTARY

This program provides for the Fire Chief and secretarial support and for facility costs for the Fire Administration Building.

In FY14-15, program costs showed a decrease, due to the vacant Fire Chief position.

In FY15-16, with full staffing, program costs are returning to a normal level.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing with minimal adjustments for other cost items.

PERFORMANCE OBJECTIVES

1. To oversee the 4 programs of the Department at an admin cost of 3.7% or less of the department operating budget.
2. To oversee a departmental budget of over \$16,044,840 and with an authorized staffing of 75.70 full-time equivalents.
3. To oversee the recruitment and hiring of following ranks: Engineer, Captain, Battalion Chief, firefighter, and Reserve Firefighter.
4. To evaluate fire service resource deployment and concentration efficiencies through a Standard of Coverage study of the SCFA area.
5. To oversee the Facility and Apparatus Committees who will create a scope and design of planned fire stations and develop specifications for new and replace apparatus.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	356,114	-24.3%	493,880	457,120	92.6%	28.4%	474,160	-4.0%	481,460	1.5%
Contracted Services	31,677	-9.4%	32,100	32,000	99.7%	1.0%	33,500	4.4%	33,500	0.0%
Commodities	12,139	-8.5%	16,670	16,600	99.6%	36.7%	15,270	-8.4%	15,270	0.0%
Internal Charges	88,579	30.6%	69,970	69,500	99.3%	-21.5%	74,280	6.2%	74,280	0.0%
Other Payments	0		0	0			0		0	
Program Total	488,509	-16.7%	612,620	575,220	93.9%	17.8%	597,210	-2.5%	604,510	1.2%
Amended Budget	629,060			612,620						
% of Amended Spent	77.7%			93.9%						
FUNDING SOURCES										
General Fund 101 - Taxes	292,889	-13.0%	380,850	358,970	94.3%	22.6%	386,560	1.5%	391,240	1.2%
Grant & Fee Revenues	0		2,990	2,890			0		0	
Mt House CSD	75,280	-21.0%	19,670	18,240	92.7%	-75.8%	0	-100.0%	0	
Tracy Rural Fire District	120,340	-22.1%	209,110	195,120	93.3%	62.1%	210,650	0.7%	213,270	1.2%
Program Total	488,509	-16.7%	612,620	575,220	93.9%	17.8%	597,210	-2.5%	604,510	1.2%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Fire Chief	1.00		1.00	1.00			1.00		1.00	
Exec Asst II-Senior Secretary	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-Sr Admin Clerk	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	3.00	0.0%	3.00	3.00	100.0%	0.0%	3.00	0.0%	3.00	0.0%

Department: **22000 - Fire Department**
 Division: **22100 - Chief's Office**
 Program: **22105 - Fire Prevention**

Conduct fire investigations and provide code enforcement, fire code plan checks, permit issuance, and business inspections. Provide fire safety education.

COMMENTARY

In FY10-11, program supervision was changed from a Division Chief to the Development Services Building Official.

In prior fiscal years, personnel costs were down, while contracted inspectors were used to fill vacancies and for extra work.

In FY15-16, program costs will show a major increase with both personnel and contracted costs going up due to workload.

For FY16-17, no program changes are anticipated. The program budget provides for current staffing with minimal adjustments for other costs items. More contracted work may be needed.

PERFORMANCE OBJECTIVES

1. To conduct annual fire safety inspections within the South County Fire Authority's area for 888 licensed businesses, 859 operational fire permits, and 16 state-mandated occupancies.
2. To issue 80 fire permits for fire alarm systems, fire sprinkler systems, and hood & duct protection systems.
3. To perform 120 plan reviews for projects within the South County Fire Authority's area.
4. To review and provide comments/approval for 80 other development applications for projects within the SCFA's area.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	76,157	78.0%	303,380	135,200	44.6%	77.5%	302,540	-0.3%	307,100	1.5%
Contracted Services	203,115	-11.1%	28,230	217,140	769.2%	6.9%	28,230	0.0%	28,230	0.0%
Commodities	21,159	392.6%	18,710	12,100	64.7%	-42.8%	18,710	0.0%	18,710	0.0%
Internal Charges	69,667	5.3%	67,120	72,000	107.3%	3.3%	73,650	9.7%	73,650	0.0%
Other Payments	0		0	0			0		0	
Program Total	370,098	8.3%	417,440	436,440	104.6%	17.9%	423,130	1.4%	427,690	1.1%
Amended Budget	429,840			417,440						
% of Amended Spent	86.1%			104.6%						
FUNDING SOURCES										
General Fund 101 - Taxes	(27,766)	-46.9%	46,030	22,740	49.4%	-181.9%	20,120	-56.3%	21,380	6.3%
Fee Revenues	251,524	0.3%	216,550	252,000	116.4%	0.2%	255,000	17.8%	255,000	0.0%
Mt House CSD	56,310	2.9%	13,910	13,910	100.0%	-75.3%	0	-100.0%	0	
Tracy Rural Fire District	90,030	1.5%	140,950	147,790	104.9%	64.2%	148,010	5.0%	151,310	2.2%
Program Total	370,098	8.3%	417,440	436,440	104.6%	17.9%	423,130	1.4%	427,690	1.1%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Fire Inspector	2.00		2.00	2.00			2.00		2.00	
Admin Asst II-Sr Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Fire Division Chief	0.00		0.00	0.00			0.00		0.00	
Fire Marshal	0.00		0.00	0.00			0.00		0.00	
Allocation from Dev Serv	0.30		0.30	0.30			0.30		0.30	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	0.00		0.00	0.00			0.00		0.00	
Fire Inspector	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	2.30	0.0%	2.30	2.30	100.0%	0.0%	2.30	0.0%	2.30	0.0%

Department: **22000 - Fire Department**
 Division: **22200 - Operations Division**
 Program: **22205 - Fire Training & Safety**

PERFORMANCE OBJECTIVES

1. To ensure that all personnel are appropriately trained to respond safely and effectively to emergency incidents.
2. To meet all local, State and federal mandated training requirements.
3. To conduct and coordinate in-house training to enhance skills and proficiencies.
4. To ensure firefighter preparedness through live fire training utilizing burn trailer and wildland fire training once a year.

Provide and manage training program for the Department for career, reserve, and volunteer personnel. Training involves all facets of departmental functions and operations.

COMMENTARY

This program provides for a departmental Training Officer and budgets for staff training and physical fitness evaluations. In FY14-15, program staffing added a EMS Manager. But, program costs were be down because the position was not filled. In FY15-16, program costs were down again due to two vacant positions. For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing but with minimal adjustments for other costs items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	174,216	-33.5%	264,300	89,870	34.0%	-48.4%	293,800	11.2%	303,800	3.4%
Contracted Services	35,205	4.7%	49,910	46,700	93.6%	32.7%	49,910	0.0%	49,910	0.0%
Commodities	9,598	-52.3%	13,210	13,000	98.4%	35.4%	13,210	0.0%	13,210	0.0%
Internal Charges	23,909	5.1%	22,840	22,760	99.6%	-4.8%	24,970	9.3%	24,970	0.0%
Other Payments	0		0	0			0		0	
Program Total	242,928	-28.2%	350,260	172,330	49.2%	-29.1%	381,890	9.0%	391,890	2.6%
Amended Budget	342,650			347,260						
% of Amended Spent	70.9%			49.6%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
General Fund 101 - Taxes	144,478	-30.5%	217,720	106,560	48.9%	-26.2%	245,550	12.8%	251,950	2.6%
Grant Revenues	0		0	0			0		0	
Mt House CSD	37,880	-15.8%	11,850	5,830	49.2%	-84.6%	0	-100.0%	0	
Tracy Rural Fire District	60,570	-16.9%	120,690	59,940	49.7%	-1.0%	136,340	13.0%	139,940	2.6%
Program Total	242,928	-28.2%	350,260	172,330	49.2%	-29.1%	381,890	9.0%	391,890	2.6%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
<i>Regular Positions</i>										
Fire Battalion Chief	0.00		0.00	0.00			0.00		0.00	
Fire Division Chief	0.67		0.67	0.67			0.67		0.67	
Fire Captain	0.00		0.00	0.00			0.00		0.00	
EMS Manager	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Secretary										
Total - Full-Time Equivalents	1.67	149.3%	1.67	1.67	100.0%	0.0%	1.67	0.0%	1.67	0.0%

Public Works Department

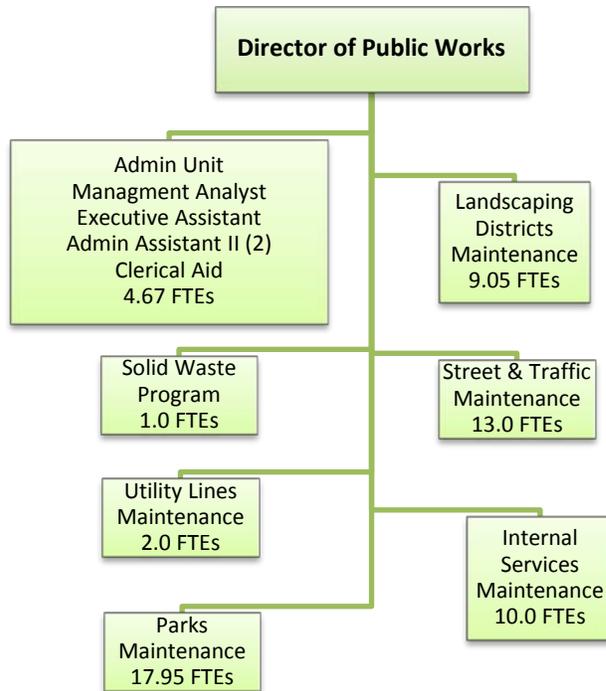
Mission Statement

Maintain and operate Tracy's public facilities and infrastructure in an efficient and cost effective manner while preserving the health, safety, and aesthetics of our community

Department Head

Don Scholl, Public Works Director

City of Tracy
PUBLIC WORKS DEPARTMENT
Fiscal Year 16-17



Department: **23000 - Public Works Department**

COMMENTARY

The Public Works Department provides maintenance services on streets, traffic systems, parks, landscaping districts, buildings, and vehicles; and operates and maintains the water distribution, sewer collection, and drainage systems within the City. Also, it administers the City's solid waste and recycling programs.

In FY12-13, the Transit, airport, and Community Facilities programs were transferred into the Department from P&CS. In FY14-15, the Utilities Division was re-established as a new City Department.

As proposed for FY16-17, the departmental budget will increase about 2.8% over the current year adopted budget, and this represents a 10.3% increase over the FY14-15 amended budget.

The base component of the budget represents a 0.8% increase over the current year adopted budget, while budget augmentations will show a 2.0% increase over the base budget.

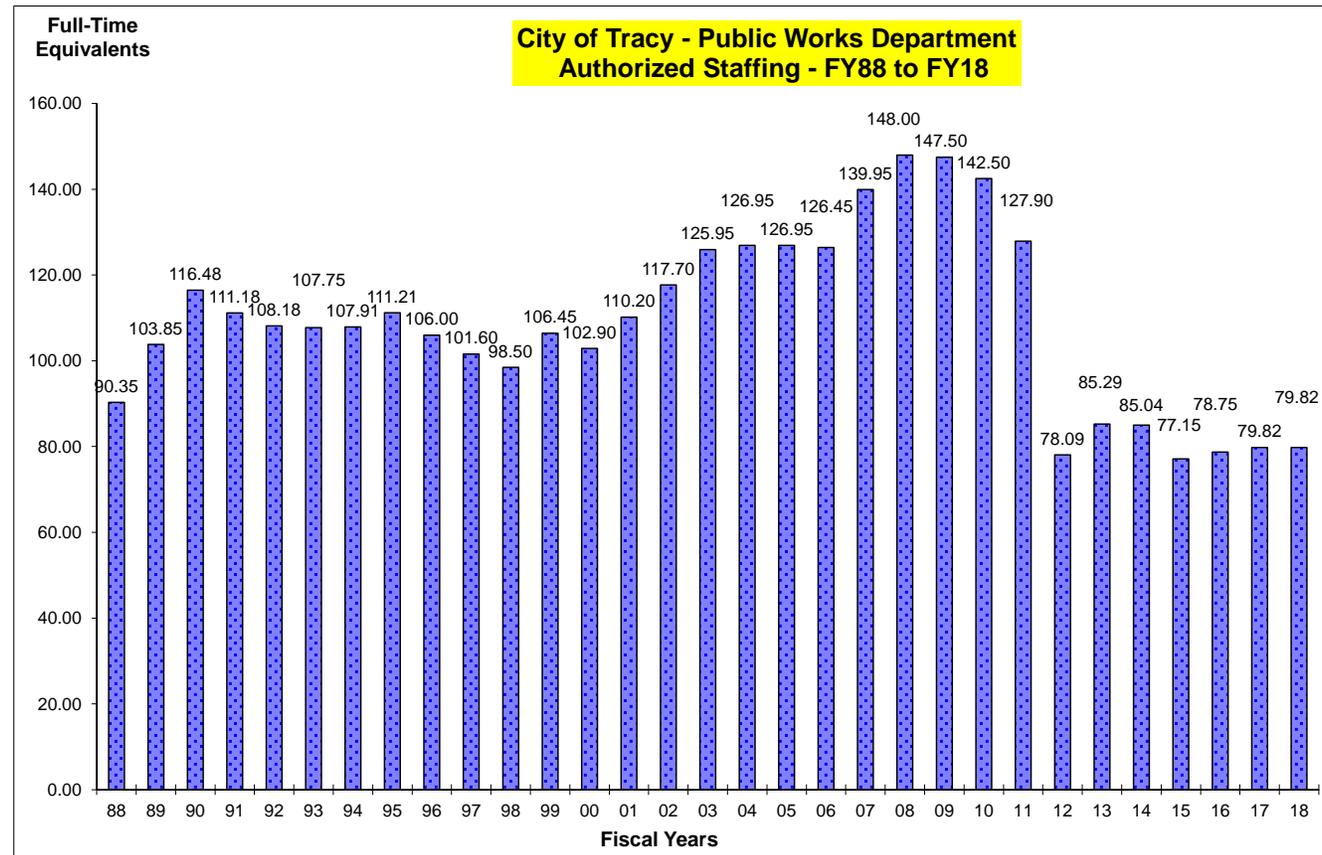
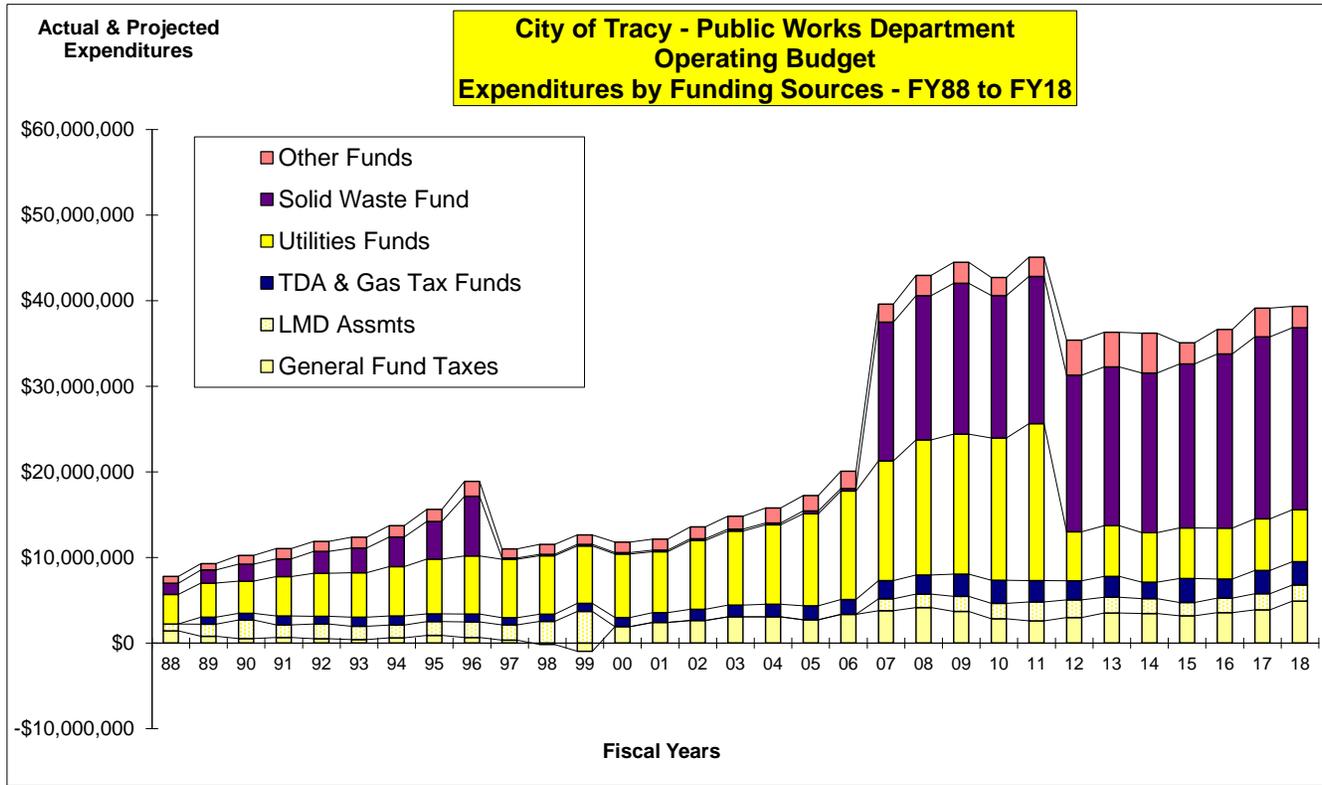
In FY15-16, departmental staffing added one new full-time regular position and a net of 0.1 FTE's increase in other staffing. In FY16-17, departmental staffing will add one new full-time regular position and drop 0.6 FTE's in other staffing.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Director's Office										
23101 - Public Works Administratic	752,617	13.3%	749,900	768,340	102.5%	2.1%	931,640	24.2%	945,740	1.5%
Maintenance Division										
23301 - Central Garage	1,219,690	-10.4%	1,559,250	1,522,700	97.7%	24.8%	1,590,100	2.0%	1,614,900	1.6%
23302 - Building Maintenance	721,111	12.7%	796,950	751,740	94.3%	4.2%	842,160	5.7%	943,860	12.1%
23303 - Custodial Maintenance	89,640	12.4%	111,430	95,450	85.7%	6.5%	128,630	15.4%	129,230	0.5%
23401 - Roadway Maintenance	747,288	9.4%	905,270	833,280	92.0%	11.5%	910,740	0.6%	923,440	1.4%
23402 - Sidewalk & Median Maint	419,571	12.1%	543,950	474,180	87.2%	13.0%	547,370	0.6%	553,670	1.2%
23403 - Street Sweeping	402,762	10.1%	410,430	395,810	96.4%	-1.7%	417,250	1.7%	417,450	0.0%
23404 - Traffic Maintenance	317,693	0.3%	374,950	346,470	92.4%	9.1%	403,240	7.5%	367,240	-8.9%
23406 - Street Tree Maintenance	283,062	-5.6%	333,130	317,780	95.4%	12.3%	313,240	-6.0%	318,340	1.6%
23407 - Graffiti Removal	91,971	8.1%	94,210	95,160	101.0%	3.5%	100,210	6.4%	101,810	1.6%
23501 - Water Distribution	2,713,904	0.5%	2,722,570	2,624,980	96.4%	-3.3%	2,739,750	0.6%	2,751,450	0.4%
23502 - Water Meters	1,400,763	6.6%	1,358,040	1,465,840	107.9%	4.6%	1,396,070	2.8%	1,414,130	1.3%
23203 - Wastewater Collection	1,610,289	0.9%	1,644,880	1,664,430	101.2%	3.4%	1,694,640	3.0%	1,698,140	0.2%
23504 - Storm Drain Maintenance	409,299	11.2%	463,710	450,780	97.2%	10.1%	466,400	0.6%	470,000	0.8%
23701 - Parks Maintenance	1,662,753	-5.6%	2,041,300	1,763,630	86.4%	6.1%	2,017,980	-1.1%	2,040,180	1.1%
23702 - Sports Complex Maintenanr	363,727	-2.2%	414,810	383,820	92.5%	5.5%	401,030	-3.3%	404,430	0.8%
23703 - Legacy Fields Maintenance	47,408	138.3%	99,200	80,320	81.0%	69.4%	100,100	0.9%	100,100	0.0%
23704 - Pool Maintenance	0		0	0			267,000		269,200	0.8%
23750 - Landscaping Districts	3,046,416	29.8%	2,708,170	2,653,600	98.0%	-12.9%	3,003,900	10.9%	3,004,200	0.0%
Division Total	15,547,347	5.9%	16,582,250	15,919,970	96.0%	2.4%	17,339,810	4.6%	17,521,770	1.0%

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Department: 23000 - Public Works Department (Continued)

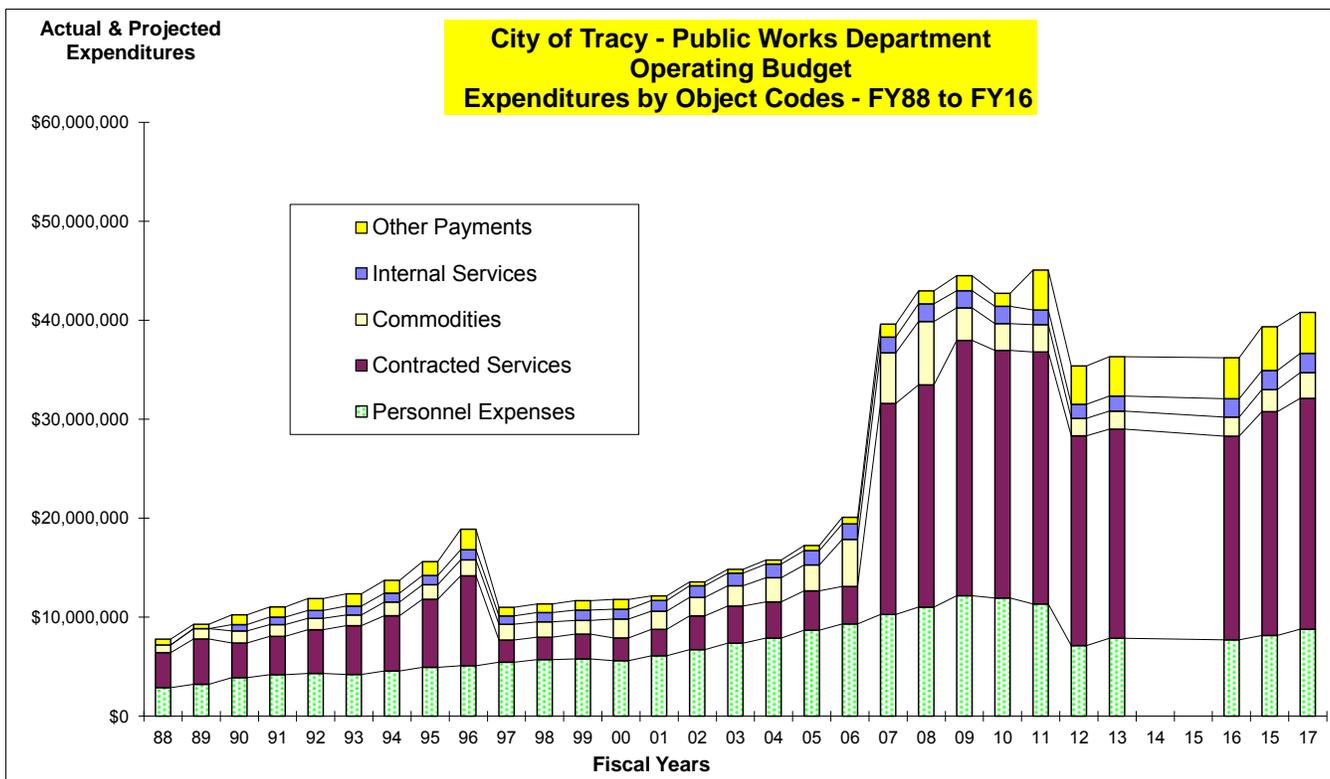
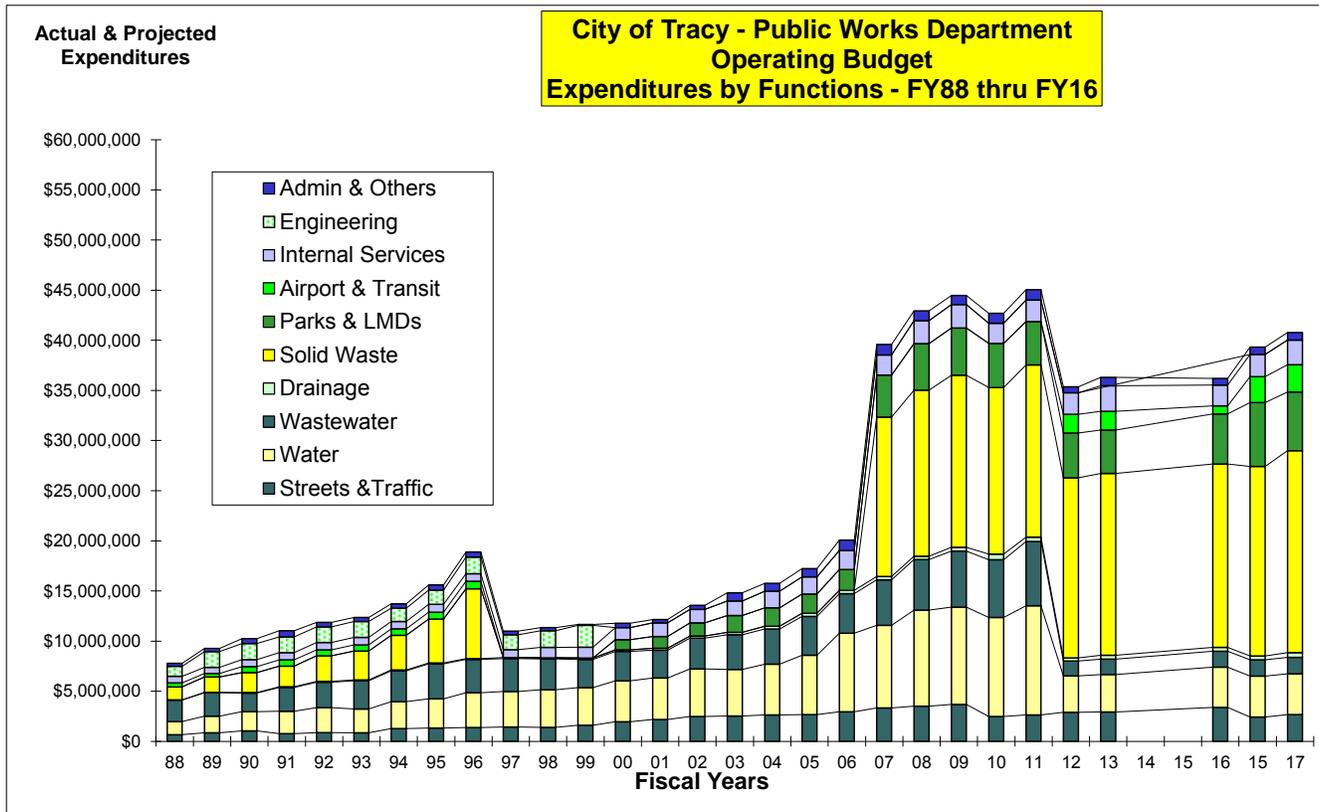
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change	
Solid Waste Programs											
23801 - SW Collection & Disposal	16,287,167	3.0%	17,433,740	17,273,540	99.1%	6.1%	18,038,330	3.5%	18,038,530	0.0%	
23802 - SW Recycling	2,485,363	0.1%	2,711,920	2,664,110	98.2%	7.2%	2,821,750	4.0%	2,823,150	0.0%	
Programs Total	18,772,530	2.6%	20,145,660	19,937,650	99.0%	6.2%	20,860,080	4.6%	20,861,680	0.0%	
Department Total	35,072,494	4.3%	37,477,810	36,625,960	97.7%	4.4%	39,131,530	4.4%	39,329,190	0.5%	
Amended Budget	38,375,047	-1.1%		37,499,545		-2.3%					
% of Amended Spent	91.39%			97.67%			over 2 years	2.0%	over 3 years	2.5%	
							Base Budget >>	37,820,630	0.9%	39,329,190	4.9%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES											
	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change	
Personnel Expenses	7,259,878	-5.8%	7,934,900	7,858,960	99.0%	8.3%	8,384,580	5.7%	8,624,040	2.9%	
Contracted Services	20,530,965	-0.3%	21,660,970	21,295,300	98.3%	3.7%	22,668,720	4.7%	22,649,470	-0.1%	
Commodities	1,682,317	-12.5%	2,292,790	1,951,700	85.1%	16.0%	2,381,560	3.9%	2,359,110	-0.9%	
Internal Charges	1,433,598	-23.0%	1,450,750	1,382,200	95.3%	-3.6%	1,543,270	6.4%	1,542,570	0.0%	
Other Payments	4,165,736	0.8%	4,138,400	4,137,800	100.0%	-0.7%	4,153,400	0.4%	4,154,000	0.0%	
Department Total	35,072,494	-3.1%	37,477,810	36,625,960	97.7%	4.4%	39,131,530	4.4%	39,329,190	0.5%	



Department: **23000 - Public Works Department (Continued)**

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	3,127,090	468.8%	3,589,400	3,473,130	96.8%	11.1%	2,817,639	-21.5%	4,088,310	45.1%
Measure E	0	-100.0%	0	0			1,261,391		0	-100.0%
Traffic Fines Sub-fund 105	90,000	0.0%	90,000	90,000	100.0%	0.0%	90,000	0.0%	90,000	0.0%
TDA & Gas Tax Funds 24x	1,564,400	-9.5%	2,070,000	1,690,000	81.6%	8.0%	1,880,900	-9.1%	1,890,000	0.5%
Landscaping Districts Fund 271	2,790,513	44.2%	2,285,500	2,228,170	97.5%	-20.2%	2,717,130	18.9%	2,719,310	0.1%
Water Fund 511	4,245,749	1.8%	4,259,950	4,263,800	100.1%	0.4%	4,315,160	1.3%	4,351,420	0.8%
Wastewater Fund 521	1,628,349	1.0%	1,664,130	1,682,990	101.1%	3.4%	1,713,890	3.0%	1,718,090	0.2%
Solid Waste Fund 531	19,166,873	2.8%	20,540,810	20,334,860	99.0%	6.1%	21,261,450	3.5%	21,263,000	0.0%
Drainage Fund 541	380,893	-9.1%	414,690	400,830	96.7%	5.2%	417,380	0.6%	421,920	1.1%
Central Garage Fund 601	1,258,970	-10.0%	1,601,090	1,563,050	97.6%	24.2%	1,631,940	1.9%	1,658,250	1.6%
Building Maintenance Fund 615	819,657	6.9%	962,240	899,130	93.4%	9.7%	1,024,650	6.5%	1,128,890	10.2%
Department Total	35,072,494	4.3%	37,477,810	36,625,960	97.7%	4.4%	39,131,530	4.4%	39,329,190	0.5%

DEPARTMENTAL STAFFING	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Regular Positions</i>										
Director of Public Works	1.00		1.00	1.00			1.00		1.00	
Managers & Supervisors	6.00		6.00	6.00			6.00		6.00	
Secretarial & Clerical	3.00		3.00	3.00			3.00		3.00	
Street & Traffic Maintenance	12.00		12.00	12.00			12.00		12.00	
Parks & Landscape Maintenance	19.00		19.00	19.00			19.00		19.00	
Utilities Field Maintenance	21.00		21.00	21.00			21.00		21.00	
Building & Eqpt Maintenance	9.00		9.00	9.00			9.00		9.00	
Solid Waste	1.00		1.00	1.00			1.00		1.00	
Transit	0.00		0.00	0.00			0.00		0.00	
Facilities	0.00		0.00	0.00			1.00		1.00	
Airport	0.00		0.00	0.00			0.00		0.00	
Allocated from Utilities	0.55		0.55	0.55			0.55		0.55	
Allocated to Utilities	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Parks & Landscape Maintenance	4.60		6.20	6.20			5.60		5.60	
Water Conservation	0.00		0.00	0.00			0.00		0.00	
Transportation Commissioners (7)	0.00		0.00	0.00			0.00		0.00	
Transit	0.00		0.00	0.00			0.00		0.00	
Facilities	0.00		0.00	0.00			0.00		0.00	
Clerical	0.00		0.00	0.00			0.67		0.67	
Total - Full Time Equivalents	77.15	-9.3%	78.75	78.75	100.0%	2.1%	79.82	1.4%	79.82	0.0%



Budget Narrative --Public Works Department

Recent Budget Changes

FY 11-12

- Decrease in base budget of \$1,288,480 or 2.6% from the FY10-11 Adopted Budget. About \$225,350 of this decrease was in personnel expenses; while \$962,030 was in contracted services.
- Budget augmentations of \$939,770. These included \$500,000 for SSJID water supply, \$250,000 for water meters, and \$38,000 for a water fund rate study. Also, this included an added \$100,000 for fleet fuel purchase and an added \$23,270 for fleet vehicle repairs.
- Departmental staffing remained at its current level of 127.50 FTEs.

FY 12-13

- Decrease in base budget of \$13,340 from FY11-12 adopted budget.
- The Airport and Transit programs with a \$1,909,710 base budget and 4.50 FTEs transferred in from the Parks and Community Services Department.
- The Community Facilities program with a \$320,370 base budget and 2.70 FTEs also transferred in from the Parks and Community Services Department.
- The current Director of Parks and Community Services and department Executive Assistant were transferred to Public Works. The current Public Works Director retired during the year.
- The department transferred a Management Analyst to the Administrative Services Department.
- During the year, 3 Maintenance Workers and Plant Mechanic positions will be deleted. Budget savings of \$398,130 due to retirements.
- Budget augmentations of \$224,090 for Transit, \$445,700 for Utilities, \$100,000 for fuel, and \$114,300 for other programs.
- Department will move into new administrative offices at renovated City Hall Annex.

FY 13-14

- Base budget increase of \$315,460 or 0.8% over the FY12-13 Adopted Budget. Increases in all categories particularly internal service charges.
- Budget augmentations of \$1,834,700. Increases particularly in contracted services for solid waste and landscaping district maintenance.
- Departmental staffing will lose 1 full-time regular position due to retirement. Although there will be a .80 FTEs increase in Community Facilities.
- Solid waste contract will show a 4.5% increase

reflecting new contract level based upon recent rate increases.

- Landscaping districts maintenance contract will show major increases due to periodic maintenance requirements.

FY 14-15

- Base budget decrease of \$413,860 or 1.0% from the FY12-13 Adopted Budget. However, personnel expenses increased \$288,870 or 3.5%. A major decrease of \$753,820 in landscaping district contracts offsets other increases in the department.
- Budget augmentations of \$2,061,080. These include \$837,660 for solid waste contracts, \$500,000 for airport fuel purchases, and \$338,890 for transit contracts.
- Departmental staffing added 1 FTE in part-time staffing for the Community Facilities Program.

FY 15-16

- Base budget decrease of \$1,131,570 from the FY14-15 Adopted Budget. Personnel cost decreases were only \$102,790 or a 1.2% decrease.
- Budget augmentations of \$1,257,730, with \$963,800 in one solid waste program
- Departmental staffing added 1.10 FTEs
 - A PT 0.75 FTE Recreation Coordinator will be upgraded to Full-time.
 - Clerical hours of 0.75 FTE will be transferred to the Recreation Division
 - About 1.60 FTEs in temporary hours will be added for the sports field and LM maintenance.
- Equipment replacement of \$208,290. New equipment for \$130,000

Proposed Budget Changes For FY 16-17

- The department will lose 3 programs to the new Parks & Recreation Department. These are Transit, Airport & Community Facilities programs.
- The department will be responsible for the maintenance & operations of the newly rebuilt Joe Wilson pool. For this purpose, \$267,000 has been included in the budget. This includes personnel expenses for a new Senior Maintenance Worker position.
- Other budget augmentations total \$1,043,900. Major augmentations include \$227,260 for the Landscape District program and \$707,000 for the Solid Waste Program

Budget Narrative-- Public Works Department (continued)

Major Non-Personnel Expenses	FY 13-14	%Change	FY 14-15	%Change	FY15-16
Street Sweeping Contract	257,800	-15.00%	216,800	0.00%	216,800
Street Trees Maintenance Contract	198,520	1.90%	202,000	0.00%	202,000
Landscaping Districts Contracts	438,820	7.10%	470,020	0.00%	470,020
LD Utilities	941,900	-8.70%	859,490	0.00%	859,490
Utilities ROW Maintenance Fees	2,721,400	0.00%	2,721,400	0.00%	2,721,400
Solid Waste Contracts	17,923,000	4.70%	18,765,000	3.69%	19,457,000
Solid Waste Franchise Fees	1,224,000	0.40%	1,230,000	0.00%	1,230,000
Building Maintenance Repairs	75,000	3.30%	77,500	0.00%	77,500
Building Maintenance Materials	41,430	156.00%	106,100	0.00%	106,100
Fuel for City Fleet	610,000	4.60%	638,200	0.00%	638,200
Fleet Repair Parts	126,000	7.00%	134,900	0.00%	134,900
Fleet Repair Contracts	63,000	54.00%	97,500	0.00%	97,500
Transit Contracts	1,357,320	2.50%	1,390,670	58.20%	2,200,000
Transit Fuel	90,080	9.00%	98,100	0.00%	98,100
New Equipment	\$48,000		\$130,000		\$280,000
Equipment Replacement	\$120,600		\$208,290		\$990,000

Department: **23000 - Public Works Department**
 Division: **23100 - Director's Office**
 Program: **23110 - Public Works Administration**

PERFORMANCE OBJECTIVES

1. To administer the 21 programs of the department at an admin costs of 2.6% or less of the department operating budget.
2. To oversee a departmental budget of over \$36,545,240 and with an authorized staffing of 79.82 full-time equivalents.
3. To improve liveability through sustainable practices for cleaning, streets, trees, parks, sidewalks, and facilities.
4. To maintain the City's infrastructure to meet current and future needs of our neighborhoods, support development, and reduce the City's exposure to liability.
5. To leverage existing resources by seeking grants, private partnerships, and by enhancing volunteerism and sponsorship opportunities.

Administer and direct the Public Works Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provided for the Director of Public Works and supporting staff.

For FY14-15, program staffing showed an increase, as positions formerly allocated to Utilities Management are reallocated back to this program.

In FY15-16 program costs will show a modest increase.

For FY15-16, program staffing will add 0.67 FTEs in part-time clerical hours. The program budget provides for this added staffing and some minimal adjustments for other costs items.

PROGRAM EXPENDITURES	FY14-15	%	FY15-16	FY15-16	% of	%	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	642,370	16.7%	627,290	659,530	105.1%	2.7%	804,700	28.3%	818,800	1.8%
Contracted Services	21,826	-19.0%	25,160	22,480	89.3%	3.0%	25,160	0.0%	25,160	0.0%
Commodities	13,856	9.6%	15,790	14,730	93.3%	6.3%	15,790	0.0%	15,790	0.0%
Internal Charges	74,565	0.6%	81,660	71,600	87.7%	-4.0%	85,990	5.3%	85,990	0.0%
Other Payments	0		0	0			0		0	
Program Total	752,617	13.3%	749,900	768,340	102.5%	2.1%	931,640	24.2%	945,740	1.5%
Amended Budget	669,130			753,750						
% of Amended Spent	112.5%			101.9%						

FUNDING SOURCES

General Fund 101 - Taxes	361,177	18.1%	342,680	375,610	109.6%	4.0%	524,420	53.0%	523,800	-0.1%
Landscaping Dist Fund 271	87,140	28.1%	77,330	74,570	96.4%	-14.4%	77,330	0.0%	80,110	3.6%
Water Fund 511	168,400	6.7%	179,340	172,980	96.5%	2.7%	179,340	0.0%	185,840	3.6%
Wastewater Fund 521	18,060	6.7%	19,250	18,560	96.4%	2.8%	19,250	0.0%	19,950	3.6%
Solid Waste Fund 531	9,030	6.7%	9,620	9,280	96.5%	2.8%	9,620	0.0%	9,970	3.6%
Drainage Fund 541	24,380	6.7%	25,980	25,050	96.4%	2.7%	25,980	0.0%	26,920	3.6%
Central Garage Fund 601	39,280	6.7%	41,840	40,350	96.4%	2.7%	41,840	0.0%	43,350	3.6%
Bldg Maint Fund 615	45,150	-4.7%	53,860	51,940	96.4%	15.0%	53,860	0.0%	55,800	3.6%
Program Total	752,617	13.3%	749,900	768,340	102.5%	2.1%	931,640	24.2%	945,740	1.5%

PROGRAM STAFFING*Regular Positions*

Director of Public Works	1.00		1.00	1.00			1.00		1.00	
Exec Asst II-Admin/Sr Secretary	1.00		1.00	1.00			1.00		1.00	
Admin Assts	2.00		2.00	2.00			2.00		2.00	
Management Analyst	2.00		1.00	1.00			1.00		1.00	
Clerical	0.00		0.00	0.00			0.67		0.67	
Total - Full-Time Equivalents	6.00	48.5%	5.00	5.00	100.0%	-16.7%	5.67	13.4%	5.67	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Continued regular scheduled street sweeping every two weeks in the residential areas and twice a week in the downtown Business District.
2. Continued to provide Internal Services (Central Garage, Building Maintenance, and Custodial Services) to other city departments.
3. LMD responded and completed the necessary repairs to conserve water.
4. All trees are now on a programmed pruning cycle.
5. A new restroom building and basketball court were installed at El Pescadero Park.
6. A new restroom building, shade structure, and small elevated pad were installed at MacDonald Park.
7. The handball and basketball courts at MacDonald Park were resurfaced.
8. Continued various Integrated Pest Management strategies to reduce weeds and pests while using fewer pesticides.
9. Completed the GPS inventorying of trees.
10. Successfully installed 4,000 Flex-Net meters.
11. Tested and replaced over 100 2" to 4" water meters.
12. Investigated over 270 requests for water leaks and repair a combination of 140 water main breaks and service leaks.
13. Repaired 18 laterals totaling 100' of 4" clay pipe.
14. Cleaned 17 miles of sewer mains.
15. Removed 6 tons of garbage out of storm detention basins.

Current Projections: FY 15-16

1. Continue to provide internal services (Central Garage, Building Maintenance, and Custodial Services) to other City departments.
2. Continue to provide service to the Development Services Department to stay abreast of any new improvements being made.
3. Street Division received and resolved 110 street related service requests.
4. Continue regularly scheduled street sweeping every two

weeks in the residential areas and twice a week in the Downtown Business District.

5. Continue to provide street and park tree maintenance and replanting. Trimmed over 17,000 trees. Planted over 60 new trees.
6. Continue park and sports field maintenance, including turf enhancement.
7. Continue removal and replacement of signage and thermal plastic in the City.
8. All playgrounds are thoroughly inspected each month and safety checked each week.
9. Maintenance of the City's portion of Legacy Fields is ongoing.

Future Projections: FY 16-17

1. Reduce customer calls by taking proactive measures.
2. Continue programmed tree pruning cycle.
3. Prune approximately 9,000 LMD trees
4. Prune approximately 3,000 park and street trees
5. Replant approximately 40 trees on the streets.
6. Monitor and remove hazardous trees as they are identified and as the budget allows.
7. Maintain 24 parks and numerous other City landscape sites consisting of over 200 acres.
8. Continue the reduction of pesticide usage through the utilization of technological advances in equipment and materials, and IPM practices.
9. To reinstate the quantitative measure of sports field conditions through the use of the Sport Turf Managers Association's 'Playing Condition Index' (PCI).
10. Increase service to Legacy Fields Sports Complex and manage the site irrigation systems to the fields while maintaining compliance with all State and local irrigation restrictions.
11. Develop and implement initial renovation projects within the LMD parks and streetscapes.
12. Laser-grade 5 ballfield infields.
13. Reduce irrigation water use by amount required by State mandates.

Department: **23000 - Public Works Department**
 Division: **23300 - Maintenance >> Internal Services**
 Program: **23301 - Central Garage**

Provide fuel, repairs, and preventative maintenance for City owned vehicles and equipment. Administer and monitor contracted repairs. Maintain vehicle records.

PERFORMANCE OBJECTIVES

1. To provide vehicle maintenance for a fleet of 235 vehicles and equipment maintenance for 139 pieces of equipment.
2. To perform preventative maintenance and repairs on City vehicles and equipment.
3. To perform various repairs to City owned vehicles and equipment.
4. To complete all scheduled smog testing and opacity tests annually.
5. To operate in compliance with hazmat and OSHA regulations.
6. To provide fuel valued at \$610,000 for City operations.

COMMENTARY

In FY08-09, a fleet utilization study was done; and fleet size was reduced from about 282 to 211. But now, the size is back up to about 235.

In FY13-14 and FY14-15, program costs decreased. Personnel costs were down, while contracted repair cost were up. With full staffing, in FY15-16, program costs will show a significant increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
PROGRAM EXPENDITURES										
Personnel Expenses	400,502	-9.6%	488,900	483,070	98.8%	20.6%	513,100	4.9%	537,900	4.8%
Contracted Services	152,086	23.4%	206,590	193,490	93.7%	27.2%	206,590	0.0%	206,590	0.0%
Commodities	613,822	-17.7%	795,920	778,340	97.8%	26.8%	795,920	0.0%	795,920	0.0%
Internal Charges	53,280	7.7%	67,840	67,800	99.9%	27.3%	74,490	9.8%	74,490	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,219,690	-10.4%	1,559,250	1,522,700	97.7%	24.8%	1,590,100	2.0%	1,614,900	1.6%
Amended Budget	1,219,690			1,559,250						
% of Amended Spent	100.0%			97.7%						
FUNDING SOURCES										
Central Garage Fund 601	1,219,690	-10.4%	1,559,250	1,522,700	97.7%	24.8%	1,590,100	2.0%	1,614,900	1.6%
Program Total	1,219,690	-10.4%	1,559,250	1,522,700	97.7%	24.8%	1,590,100	2.0%	1,614,900	1.6%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Deputy Director of PW	0.00		0.00	0.00			0.00		0.00	
Pub Wks Superintendent	0.35		0.35	0.35			0.35		0.35	
Senior Equipment Mechanic	1.00		1.00	1.00			1.00		1.00	
Equipment Mechanic	2.00		2.00	2.00			2.00		2.00	
Equipment Service Worker	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	4.35	0.0%	4.35	4.35	100.0%	0.0%	4.35	0.0%	4.35	0.0%

Department: **23000 - Public Works Department**
 Division: **23300 - Maintenance >> Internal Services**
 Program: **23302 - Building Maintenance**

PERFORMANCE OBJECTIVES

1. To provide building maintenance for 50 City buildings and leased facilities, with over 271,849 square feet to be maintained.
2. To perform preventative maintenance on City buildings, their HVAC equipment, and energy management systems.
3. To perform maintenance repairs on City buildings and other miscellaneous work tasks, as needed.
4. To establish a robust preventive maintenance plan for facilities.
5. To maintain building repair cost data.

Provide maintenance and repair services for all City buildings and facilities. Such services include: structural, electrical, plumbing, HVAC, and moving services.

COMMENTARY

In FY13-14, program costs showed a minor decrease. But, contracted services exceeded their budget. In FY14-15, program costs showed a major increase, particularly for materials costs.

In FY15-16, program costs are expected to show a moderate increase with costs rising in all categories.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	450,722	4.9%	489,200	482,970	98.7%	7.2%	531,700	8.7%	633,400	19.1%
Contracted Services	80,832	-0.9%	124,460	89,800	72.2%	11.1%	124,460	0.0%	124,460	0.0%
Commodities	111,393	50.4%	140,180	135,870	96.9%	22.0%	140,180	0.0%	140,180	0.0%
Internal Charges	41,920	4.6%	43,110	43,100	100.0%	2.8%	45,820	6.3%	45,820	0.0%
Other Payments	36,244		0	0			0		0	
Program Total	721,111	12.7%	796,950	751,740	94.3%	4.2%	842,160	5.7%	943,860	12.1%
Amended Budget	774,800			789,795						
% of Amended Spent	93.1%			95.2%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
General Fund 101 - Taxes	36,244		0	0			0		0	
Building Maintenance Fund 615	684,867	7.1%	796,950	751,740	94.3%	9.8%	842,160	5.7%	943,860	12.1%
Capital Projects Funds	0		0	0			0		0	
Central Garage Fund 601	0		0	0			0		0	
Program Total	721,111	12.7%	796,950	751,740	94.3%	4.2%	842,160	5.7%	943,860	12.1%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
<i>Regular Positions</i>										
Deputy Director of PW	0.00		0.00	0.00			0.00		0.00	
Pub Wks Superintendent	0.25		0.25	0.25			0.25		0.25	
Building Maintenance Worker	3.00		3.00	3.00			3.00		4.00	
Maintenance Worker II	0.50		0.50	0.50			0.50		0.50	
Senior Building Maint Worker	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	4.75	0.0%	4.75	4.75	100.0%	0.0%	4.75	0.0%	5.75	21.1%

Department: **23000 - Public Works Department**
 Division: **23300 - Maintenance >> Internal Services**
 Program: **23303 - Custodial Maintenance**

PERFORMANCE OBJECTIVES

1. To provide custodial maintenance for 25 City buildings and leased facilities, with over 245,992 feet to be maintained.
2. To maintain 21 City facilities 5 days per week, and 7 facilities 7 days per week.
3. To clean carpets, wash windows, and wax floors semi-annually.
4. To purchase all paper products and chemicals for the contracted services.
5. To contract for all custodial services at City buildings, administering contracts of about \$300,000.

Provide custodial service for City owned buildings: City Hall, Police Facility, Senior Center, Community Center, Library, Recreation Center, Old Jail, Transit Center and others.

COMMENTARY

In FY09-10, 5 Custodian positions were deleted, while custodial work was contracted out. Since then, program costs have shown sizable decreases. In FY12-13, the various custodial contracts were moved from this program and to the department budgets of using the facilities. This program oversees the various contracts and provides the commodities used by custodians.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	39,218	5.0%	42,700	43,420	101.7%	10.7%	59,900	40.3%	60,500	1.0%
Contracted Services	423		20,490	8,600	42.0%		20,490	0.0%	20,490	0.0%
Commodities	39,409	23.9%	37,650	32,930	87.5%	-16.4%	37,650	0.0%	37,650	0.0%
Internal Charges	10,590		10,590	10,500	99.2%	-0.8%	10,590	0.0%	10,590	0.0%
Other Payments	0		0	0			0		0	
Program Total	89,640	12.4%	111,430	95,450	85.7%	6.5%	128,630	15.4%	129,230	0.5%
Amended Budget	111,830			111,430						
% of Amended Spent	80.2%			85.7%						

<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	0		0	0			0		0	
Building Maintenance Fund 615	89,640	12.4%	111,430	95,450	85.7%	6.5%	128,630	15.4%	129,230	0.5%
Program Total	89,640	12.4%	111,430	95,450	85.7%	6.5%	128,630	15.4%	129,230	0.5%

<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Deputy Director of PW	0.00		0.00	0.00			0.00		0.00	
Pub Wks Superintendent	0.25		0.25	0.25			0.25		0.25	
Custodians	0.00		0.00	0.00			0.00		0.00	
Senior Custodian	0.00		0.00	0.00			0.00		0.00	
Parks Supervisor	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Custodial Aides	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.25	0.0%	0.25	0.25	100.0%	0.0%	0.25	0.0%	0.25	0.0%

Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23401 - Roadway Maintenance**

PERFORMANCE OBJECTIVES

1. To maintain the roadway on 533 lane miles of City streets.
2. To respond to service requests within 2 business days and resolve within ten working days.
3. To respond to spills as soon as possible and remove debris within one business day.
4. To repair potholes within 2 business days.
5. To provide traffic control for special events.

Maintenance and repair of the roadway surface on City streets and the cleaning of catch basins within street right-of-ways.

COMMENTARY

Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles.

In FY14-15, program cost showed a major increase, with costs rising in all categories, although still running less than budget.

In FY15-16, program costs will again show a major increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

PROGRAM EXPENDITURES	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	519,755	7.8%	636,200	617,910	97.1%	18.9%	639,080	0.5%	651,780	2.0%
Contracted Services	4,029	2.3%	11,330	11,300	99.7%	180.5%	11,330	0.0%	11,330	0.0%
Commodities	45,878	3.1%	98,150	54,670	55.7%	19.2%	98,150	0.0%	98,150	0.0%
Internal Charges	177,626	16.7%	159,590	149,400	93.6%	-15.9%	162,180	1.6%	162,180	0.0%
Other Payments	0		0	0			0		0	
Program Total	747,288	9.4%	905,270	833,280	92.0%	11.5%	910,740	0.6%	923,440	1.4%
Amended Budget	935,130			905,270						
% of Amended Spent	79.9%			92.0%						

FUNDING SOURCES

General Fund 101 - Taxes	200,888	481.3%	155,270	233,280	150.2%	16.1%	260,740	67.9%	273,440	4.9%
TDA & Gas Tax Funds 24x	546,400	-15.7%	750,000	600,000	80.0%	9.8%	650,000	-13.3%	650,000	0.0%
Program Total	747,288	9.4%	905,270	833,280	92.0%	11.5%	910,740	0.6%	923,440	1.4%

PROGRAM STAFFING*Regular Positions*

Pub Wks Superintendent	0.20		0.30	0.30			0.30		0.30	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	1.50		1.50	1.50			1.50		1.50	
Maintenance Worker II	4.00		4.00	4.00			4.00		4.00	
Maintenance Worker I	0.80		0.80	0.80			0.80		0.80	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	6.50	0.0%	6.60	6.60	100.0%	1.5%	6.60	0.0%	6.60	0.0%
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Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23402 - Sidewalk & Median Maintenance**

PERFORMANCE OBJECTIVES

1. To maintain the sidewalks, curbs, gutters on 533 lane miles of City streets.
2. To eliminate trip hazards within one business day of notification.
3. To respond to service requests within one business day and to resolve within 10 days.
4. To protect City trees where possible and minimize root damage.

Maintenance and repair of concrete surfaces of City streets, including sidewalks, curbs, and gutters.

COMMENTARY

Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles.

In FY14-15, program cost showed a major increase, with costs rising in all categories, although still running less than budget.

In FY15-16, program costs will again show a major increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	293,965	23.2%	342,300	342,810	100.1%	16.6%	343,820	0.4%	350,120	1.8%
Contracted Services	3,316	-73.3%	60,260	16,700	27.7%	403.6%	60,260	0.0%	60,260	0.0%
Commodities	29,316	-9.8%	54,770	33,670	61.5%	14.9%	54,770	0.0%	54,770	0.0%
Internal Charges	92,974	2.5%	86,620	81,000	93.5%	-12.9%	88,520	2.2%	88,520	0.0%
Other Payments	0		0	0			0		0	
Program Total	419,571	12.1%	543,950	474,180	87.2%	13.0%	547,370	0.6%	553,670	1.2%
Amended Budget	528,650			540,990						
% of Amended Spent	79.4%			87.7%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
General Fund 101 - Taxes	91,571	277.5%	113,950	174,180	152.9%	90.2%	147,370	29.3%	153,670	4.3%
TDA & Gas Tax Funds 24x	328,000	-6.3%	430,000	300,000	69.8%	-8.5%	400,000	-7.0%	400,000	0.0%
Drainage Fund 541	0		0	0			0		0	
Program Total	419,571	12.1%	543,950	474,180	87.2%	13.0%	547,370	0.6%	553,670	1.2%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
<i>Regular Positions</i>										
Pub Wks Superintendent	0.22		0.30	0.30			0.30		0.30	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	1.00		1.00	1.00			1.00		1.00	
Maintenance Worker II	2.00		2.00	2.00			2.00		2.00	
Maintenance Worker I	0.10		0.10	0.10			0.10		0.10	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	3.32	0.0%	3.40	3.40	100.0%	2.4%	3.40	0.0%	3.40	0.0%

Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23403 - Street Sweeping**

PERFORMANCE OBJECTIVES

1. To sweep 12,800 miles of City streets annually.
2. To sweep all residential streets every 2 weeks.
3. To administer & monitor contract street sweeping and respond to citizen complaints.
4. To sweep all alleys and parking lots once each month.
5. To sweep the Downtown Business District twice a week.
6. To contract for \$200,000 worth of street sweeping and \$95,000 for the annual Leaf-Pick Up.

Sweeping and cleaning of City streets, medians, and parking lots. Since 1-1-99, this service is carried out through a contractor. But includes staff costs for special events and emergency clean-ups.

COMMENTARY

In FY98-99, program work was contracted out, and workload has increased 77% from 7,230 miles up to 12,800 miles of streets swept annually.

In FY14-15, program cost showed a major increase, with costs rising primarily for contracted services.

In FY15-16, program costs will again show a minor decrease.

For FY16-17, the program budget provides for current level of funding, but with added monies for advertising.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	37,402	-1.4%	45,700	34,500	75.5%	-7.8%	42,400	-7.2%	42,600	0.5%
Contracted Services	360,207	11.9%	355,850	354,230	99.5%	-1.7%	365,850	2.8%	365,850	0.0%
Commodities	1,832	-35.1%	5,540	3,780	68.2%	106.3%	5,540	0.0%	5,540	0.0%
Internal Charges	3,320	0.0%	3,340	3,300	98.8%	-0.6%	3,460	3.6%	3,460	0.0%
Other Payments	0		0	0			0		0	
Program Total	402,761	10.1%	410,430	395,810	96.4%	-1.7%	417,250	1.7%	417,450	0.0%
Amended Budget	449,330			410,430						
% of Amended Spent	89.6%			96.4%						

FUNDING SOURCES

General Fund 101 - Taxes	19,506	0.0%	24,900	7,880	31.6%	-59.6%	25,500	2.4%	26,100	2.4%
TDA & Gas Tax Funds 24x	0		0	0			0		0	
Solid Waste Fund 531	383,255	10.6%	385,530	387,930	100.6%	1.2%	391,750	1.6%	391,350	-0.1%
Program Total	402,761	10.1%	410,430	395,810	96.4%	-1.7%	417,250	1.7%	417,450	0.0%

PROGRAM STAFFING

Regular Positions

Pub Wks Superintendent	0.10		0.10	0.10			0.10		0.10	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.00		0.00	0.00			0.00		0.00	
Maintenance Worker II	0.00		0.00	0.00			0.00		0.00	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	0.10	0.0%	0.10	0.10	100.0%	0.0%	0.10	0.0%	0.10	0.0%
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Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23404 - Traffic Maintenance**

PERFORMANCE OBJECTIVES

1. To maintain traffic signs and markings on 533 lane miles of City streets.
2. To evaluate traffic markings for reapplication of thermal plastic.
3. To replace damaged "critical" signs within two hours of receiving notification.
4. To respond to customers concerns/service requests within one business day.

To maintain proper traffic marking and signing on City streets.
 Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles.

COMMENTARY

In FY14-15, program cost show a slight increase, with personnel and material costs going up, although they were with budget.
 In FY15-16, program costs will again show a major increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing and provides for a one-time increase in materials.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	227,785	4.1%	243,300	240,470	98.8%	5.6%	246,560	1.3%	248,960	1.0%
Contracted Services	8,489	-60.0%	41,050	19,000	46.3%	123.8%	41,050	0.0%	21,100	-48.6%
Commodities	36,212	4.4%	45,800	42,300	92.4%	16.8%	69,250	51.2%	50,800	-26.6%
Internal Charges	45,207	7.7%	44,800	44,700	99.8%	-1.1%	46,380	3.5%	46,380	0.0%
Other Payments	0		0	0			0		0	
Program Total	317,693	0.3%	374,950	346,470	92.4%	9.1%	403,240	7.5%	367,240	-8.9%
Amended Budget	359,620			374,950						
% of Amended Spent	88.3%			92.4%						

FUNDING SOURCES

General Fund 101 - Taxes	77,693	191.5%	84,950	106,470	125.3%	37.0%	122,340	44.0%	77,240	-36.9%
Traffic Fines Sub-fund 105	90,000	0.0%	90,000	90,000	100.0%	0.0%	90,000	0.0%	90,000	0.0%
TDA & Gas Tax Funds 24x	150,000	-25.0%	200,000	150,000	75.0%	0.0%	190,900	-4.6%	200,000	4.8%
Program Total	317,693	0.3%	374,950	346,470	92.4%	9.1%	403,240	7.5%	367,240	-8.9%

PROGRAM STAFFING*Regular Positions*

Pub Wks Superintendent	0.09		0.15	0.15			0.15		0.15	
Senior Maintenance Worker	1.00		1.00	1.00			1.00		1.00	
Maintenance Worker II	1.00		1.00	1.00			1.00		1.00	
Maintenance Worker I	0.10		0.10	0.10			0.10		0.10	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	2.19	0.0%	2.25	2.25	100.0%	2.7%	2.25	0.0%	2.25	0.0%
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Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23406 - Street Tree Maintenance**

PERFORMANCE OBJECTIVES

1. To provide maintenance for about 9,900 street trees.
2. To replant about 150 street trees during the year.
3. To remove hazardous trees as they are identified.
4. To establish a programmed pruning cycle for street trees.
5. To contract for \$202,000 worth of street tree trimming.

Maintenance of City owned trees, including inspections, trimming, replacements, removals, and new planting.

COMMENTARY

In FY09-10, maintenance crews were deleted, and tree trimming work became contracted out.

In FY14-15, program costs will show a decrease, while personnel costs were up, contracted costs were down.

In FY15-16, program costs will show an increase, both personnel and contracted costs are up.

For FY16-17, the program budget provides for contract work and a contingent level for City staff for emergency work.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	25,266	-29.6%	77,900	50,580	64.9%	100.2%	57,800	-25.8%	62,900	8.8%
Contracted Services	203,599	-6.3%	203,790	218,000	107.0%	7.1%	203,790	0.0%	203,790	0.0%
Commodities	789	-62.5%	4,700	2,500	53.2%	216.9%	4,700	0.0%	4,700	0.0%
Internal Charges	53,408	20.2%	46,740	46,700	99.9%	-12.6%	46,950	0.4%	46,950	0.0%
Other Payments	0		0	0			0		0	
Program Total	283,062	-5.6%	333,130	317,780	95.4%	12.3%	313,240	-6.0%	318,340	1.6%
Amended Budget	333,430			333,130						
% of Amended Spent	84.9%			95.4%						

<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	33,062	-33.5%	33,130	67,780	204.6%	105.0%	63,240	90.9%	68,340	8.1%
TDA & Gas Tax Funds 24x	250,000	0.0%	300,000	250,000	83.3%	0.0%	250,000	-16.7%	250,000	0.0%
Program Total	283,062	-5.6%	333,130	317,780	95.4%	12.3%	313,240	-6.0%	318,340	1.6%

<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Parks Superintendent	0.15		0.15	0.15			0.15		0.15	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.10		0.10	0.10			0.10		0.10	
Maintenance Worker II	0.30		0.30	0.30			0.30		0.30	
Maintenance Worker I	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Maint Worker I (Seasonal)	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.55	0.0%	0.55	0.55	100.0%	0.0%	0.55	0.0%	0.55	0.0%

Department: **23000 - Public Works Department**
 Division: **23400 - Maintenance >> Streets**
 Program: **23407 - Graffiti Removal**

PERFORMANCE OBJECTIVES

Daily patrol and removal of graffiti from public properties.

1. To remove identified graffiti from public property within 24 to 72 hours.
2. To report all graffiti to the Police Department for data recording.
3. To maintain adequate stock of paints & chemicals for graffiti removal.
4. To maintain graffiti removal cost data.
5. To recover clean-up costs whenever possible.
6. To educate public through outreach.

COMMENTARY

This program was established new in FY96-97 with a half-time Maintenance Worker as part of a special citywide effort devoted to removing graffiti from public properties.

In both FY13-14 and FY14-15, program costs showed moderate increases. In FY15-16, program costs will show a more modest increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

PROGRAM EXPENDITURES	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	55,535	4.6%	56,700	59,250	104.5%	6.7%	62,300	9.9%	63,900	2.6%
Contracted Services	222	-34.5%	960	840	87.5%	278.4%	960	0.0%	960	0.0%
Commodities	13,700	16.1%	15,980	14,570	91.2%	6.4%	15,980	0.0%	15,980	0.0%
Internal Charges	22,514	13.6%	20,570	20,500	99.7%	-8.9%	20,970	1.9%	20,970	0.0%
Other Payments	0		0	0			0		0	
Program Total	91,971	8.1%	94,210	95,160	101.0%	3.5%	100,210	6.4%	101,810	1.6%
Amended Budget	93,520			94,210						
% of Amended Spent	98.3%			101.0%						
FUNDING SOURCES										
General Fund 101 - Taxes	91,971	8.1%	94,210	95,160	101.0%	3.5%	100,210	6.4%	101,810	1.6%
Program Total	91,971	8.1%	94,210	95,160	101.0%	3.5%	100,210	6.4%	101,810	1.6%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Pub Wks Superintendent	0.05		0.05	0.05			0.05		0.05	
Maintenance Worker II	0.50		0.50	0.50			0.50		0.50	
Maintenance Worker I	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
General Laborer	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.55		0.55	0.55	100.0%		0.55	0.0%	0.55	0.0%

Department: **23000 - Public Works Department**
 Division: **23500 - Maintenance >> Utilities**
 Program: **23501 - Water Distribution**

PERFORMANCE OBJECTIVES

1. To maintain a water distribution system of 420 miles of water lines and 23,500 water service connections.
2. To improve the system by repairing/replacing valves, and water services by performing 250 job orders.
3. To inspect and maintain approximately 2,000 fire hydrants.
4. To continue water main flushings and valve exercising.
5. To respond to water main breaks and service leaks within 1 hour.
6. To complete all USA (underground service alert) service requests within 48 hours.
7. To pay \$1,501,300 in ROW maintenance fees.

Operate, maintain and repair the City's water distribution system including water mains, service connections, valves, and fire hydrants. Pays Right-of-Ways (ROWs) maintenance fee to the City.

COMMENTARY

This program provides for a water distribution crew of 6 and their supervision.

In FY14-15, program costs showed a slight decrease, while personnel costs were up; commodities were down.

In FY15-16, program costs will show a decrease.

For FY16-17, staffing will show an increase of 0.4 FTEs.

The program budget provides for the increased staffing with some minor adjustments for other cost items.

	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Proposed	% Budget Change	FY17-18 \$ Proposed	% Budget Change
PROGRAM EXPENDITURES										
Personnel Expenses	859,634	2.2%	870,600	801,860	92.1%	-6.7%	879,900	1.1%	895,600	1.8%
Contracted Services	12,310	38.6%	18,170	16,540	91.0%	34.4%	18,170	0.0%	18,170	0.0%
Commodities	144,492	-7.4%	164,490	137,280	83.5%	-5.0%	168,490	2.4%	164,490	-2.4%
Internal Charges	196,269	1.6%	168,010	168,000	100.0%	-14.4%	171,890	2.3%	171,890	0.0%
Other Payments	1,501,200	0.0%	1,501,300	1,501,300	100.0%	0.0%	1,501,300	0.0%	1,501,300	0.0%
Program Total	2,713,905	0.5%	2,722,570	2,624,980	96.4%	-3.3%	2,739,750	0.6%	2,751,450	0.4%
Amended Budget	2,643,150			2,659,230						
% of Amended Spent	102.7%			98.7%						
FUNDING SOURCES										
Water Fund 511	2,713,905	0.5%	2,722,570	2,624,980	96.4%	-3.3%	2,739,750	0.6%	2,751,450	0.4%
Program Total	2,713,905	0.5%	2,722,570	2,624,980	96.4%	-3.3%	2,739,750	0.6%	2,751,450	0.4%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Util Lines Maint (PW) Supt	0.40		0.40	0.40			0.40		0.40	
Senior Maintenance Worker	2.00		1.00	1.00			1.00		1.00	
Maintenance Worker II	4.00		5.00	5.00			5.00		5.00	
Maintenance Worker I	1.00		1.00	1.00			1.40		1.40	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	7.40	0.0%	7.40	7.40	100.0%	0.0%	7.80	5.4%	7.80	0.0%

Department: **23000 - Public Works Department**
 Division: **23500 - Maintenance >> Utilities**
 Program: **23502 - Water Meters**

PERFORMANCE OBJECTIVES

Read, test, repair, and replace water meters on the City's water system and provide water turn-on & off services.

1. To read over 23,500 water meters on a monthly basis to provide data for regular service billing.
2. To improve the system by replacing about 4,000 meters with new standard meters, with radio read devices.
3. To maintain and test meters over 2".
4. To check and complete all service requests in a timely manner.

COMMENTARY

This program provides for a water meters crew of 10 and their supervisors.
 In FY14-15, program costs showed a moderate increase, with increases in all costs categories, except internal service charges.
 In FY15-16, program costs will again show a moderate increase; all costs categories are up, except contracted charges.
 For FY16-17, staffing will show a decrease of 1.20 FTEs.
 The program budget provides for the reduced staffing with some minor adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Proposed	Change	\$ Proposed	Change
Personnel Expenses	990,088	6.3%	929,800	1,038,560	111.7%	4.9%	963,020	3.6%	981,080	1.9%
Contracted Services	32,032	110.9%	27,450	27,000	98.4%	-15.7%	27,450	0.0%	27,450	0.0%
Commodities	295,812	6.5%	305,280	304,780	99.8%	3.0%	305,280	0.0%	305,280	0.0%
Internal Charges	82,831	-7.5%	95,510	95,500	100.0%	15.3%	100,320	5.0%	100,320	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,400,763	6.6%	1,358,040	1,465,840	107.9%	4.6%	1,396,070	2.8%	1,414,130	1.3%
Amended Budget	1,469,440			1,386,040						
% of Amended Spent	95.3%			105.8%						
<u>FUNDING SOURCES</u>										
Water Fund 511	1,400,763	6.6%	1,358,040	1,465,840	107.9%	4.6%	1,396,070	2.8%	1,414,130	1.3%
Program Total	1,400,763	6.6%	1,358,040	1,465,840	107.9%	4.6%	1,396,070	2.8%	1,414,130	1.3%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Util Lines Maint (PW) Supt	0.25		0.25	0.25			0.25		0.25	
Senior Maintenance Worker	1.00		1.00	1.00			1.00		1.00	
Maintenance Worker II	7.00		7.00	7.00			7.00		7.00	
Maintenance Worker I	0.00		0.00	0.00			0.80		0.80	
Meter Reader	3.00		3.00	3.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Meter Reader	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	11.25	0.0%	11.25	11.25	100.0%	0.0%	10.05	-10.7%	10.05	0.0%

Department: **23000 - Public Works Department**
 Division: **23500 - Maintenance >> Utilities**
 Program: **23503 - Wastewater Collection**

PERFORMANCE OBJECTIVES

1. To maintain a wastewater collection system of 410 miles of sewer lines and 23,000 sewer service connections.
2. To provide preventive maintenance of the collection system by cleaning 40 miles of sewer mains.
3. To inspect all manholes and check hotspots.
4. To unplug laterals and mains quickly.
5. To respond to sewer complaints within one hour.
6. To continue sewer main TV inspection program.
7. To pay \$1,184,500 in ROW maintenance fees.

Maintain and repair the City's sewer collection system including sewer mains and service laterals. Pays the Right-of-Ways (ROWs) maintenance fee to the City.

COMMENTARY

This program provides for a wastewater collection crew and their supervisors.

In FY14-15, program costs showed a slight increase.

In FY15-16, program costs will show a moderate increase; all cost categories are up, except for contracted charges.

For FY16-17, staffing will show an increase of 0.40 FTEs.

The program budget provides for the added staffing with some minor adjustments for other cost items.

PROGRAM EXPENDITURES	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Proposed	Change	\$ Proposed	Change
Personnel Expenses	238,384	0.4%	229,300	270,560	118.0%	13.5%	270,800	18.1%	274,300	1.3%
Contracted Services	38,380	176.0%	18,220	38,000	208.6%	-1.0%	18,220	0.0%	18,220	0.0%
Commodities	25,357	-32.8%	87,740	46,370	52.8%	82.9%	94,840	8.1%	94,840	0.0%
Internal Charges	88,168	2.5%	89,520	89,500	100.0%	1.5%	90,680	1.3%	90,680	0.0%
Other Payments	1,220,000	0.0%	1,220,100	1,220,000	100.0%	0.0%	1,220,100	0.0%	1,220,100	0.0%
Program Total	1,610,289	0.9%	1,644,880	1,664,430	101.2%	3.4%	1,694,640	3.0%	1,698,140	0.2%
Amended Budget	1,630,080			1,644,880						
% of Amended Spent	98.8%			101.2%						

FUNDING SOURCES

Wastewater Fund 521	1,610,289	0.9%	1,644,880	1,664,430	101.2%	3.4%	1,694,640	3.0%	1,698,140	0.2%
Program Total	1,610,289	0.9%	1,644,880	1,664,430	101.2%	3.4%	1,694,640	3.0%	1,698,140	0.2%

PROGRAM STAFFING

Regular Positions

Util Lines Maint (PW) Supt	0.20		0.20	0.20			0.20		0.20	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.60		0.60	0.60			0.60		0.60	
Maintenance Worker II	1.20		1.20	1.20			1.20		1.20	
Maintenance Worker I	0.00		0.00	0.00			0.40		0.40	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	2.00	0.0%	2.00	2.00	100.0%	0.0%	2.40	20.0%	2.40	0.0%
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Department: **23000 - Public Works Department**
 Division: **23500 - Maintenance >> Utilities**
 Program: **23504 - Drainage Maintenance**

PERFORMANCE OBJECTIVES

Maintain and repair the City's storm drainage system including storm drains, catch basins, channels, ditches, and ponds.
 Program expenses includes electric costs for drainage pumps.

1. To maintain 180 miles of storm drains and and 20 miles of channels.
2. To maintain and clean catch basins and channelways.
3. To maintain routine weed abatement of all storm drain ponds and channels.
4. To respond to hazardous spills/dumping ona timely basis.
5. To inspect storm drain lines on a routine basis via TV.

COMMENTARY

This program provides for a drainage maintenance crew and their supervisors.
 In FY14-15, program costs showed a moderate increase; while personnel costs were down, contracted costs were up.
 In FY15-16, program costs will show a moderate increase; all cost categories are up, except for contracted charges.
 For FY16-17, program staffing will show an increase of 0.40 FTEs.
 The program budget provides for the added staffing with some minor adjustments for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Proposed	% Budget Change	FY17-18 \$ Proposed	% Budget Change
Personnel Expenses	222,339	-1.5%	276,600	272,880	98.7%	22.7%	271,300	-1.9%	274,900	1.3%
Contracted Services	106,417	134.0%	97,270	97,000	99.7%	-8.8%	97,270	0.0%	97,270	0.0%
Commodities	23,349	-7.6%	33,900	25,000	73.7%	7.1%	41,000	20.9%	41,000	0.0%
Internal Charges	50,909	25.8%	51,940	51,900	99.9%	1.9%	52,830	1.7%	52,830	0.0%
Other Payments	6,284	-79.7%	4,000	4,000	100.0%	-36.3%	4,000	0.0%	4,000	0.0%
Program Total	409,298	11.2%	463,710	450,780	97.2%	10.1%	466,400	0.6%	470,000	0.8%
Amended Budget	465,380			463,710						
% of Amended Spent	87.9%			97.2%						

FUNDING SOURCES

Drainage Fund 541	319,298	14.9%	273,710	260,780	95.3%	-18.3%	276,400	1.0%	280,000	1.3%
General Fund 101	0		0	0			0		0	
TDA & Gas Tax Funds 24x	90,000	0.0%	190,000	190,000	100.0%		190,000	0.0%	190,000	0.0%
Program Total	409,298	11.2%	463,710	450,780	97.2%	10.1%	466,400	0.6%	470,000	0.8%

PROGRAM STAFFING

Regular Positions

Util Lines Maint (PW) Supt	0.15		0.15	0.15			0.15		0.15	
Senior Maintenance Worker	0.80		0.80	0.80			0.80		0.80	
Maintenance Worker II	1.20		1.20	1.20			1.20		1.20	
Maintenance Worker I	0.00		0.00	0.00			0.40		0.40	
Plant Mechanic	0.25		0.25	0.25			0.25		0.25	
Maintenance Supervisor/Manager	0.10		0.10	0.10			0.10		0.10	
Senior Electrician	0.05		0.05	0.05			0.05		0.05	
Instrumentation Technician	0.05		0.05	0.05			0.05		0.05	
Admin Asst II-P&PM Clerk	0.10		0.10	0.10			0.10		0.10	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	2.70	0.0%	2.70	2.70	100.0%	0.0%	3.10	14.8%	3.10	0.0%
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Department: **23000 - Public Works Department**
 Division: **23700 - Maintenance >> Parks**
 Program: **23701 - Park Maintenance**

Maintenance of City parks, grounds, and landscaped medians including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

PERFORMANCE OBJECTIVES

1. To maintain 24 City parks and other landscaped areas and medians, consisting of over 200 acres in a safe and aesthetically condition.
2. To inspect, maintain, and repair equipment at 27 playgrounds, in a safe condition and in adherence with all State and Federal guidelines.
3. To continue the programmed tree pruning cycle in City parks.
4. To increase irrigation efficiency in city parks.
5. To reduce pesticide usage through the utilization of technological advances in equipment, materials, and IPM practices.
6. To provide landscaping maintenance for the Civic Center complex and the new Downtown Plaza.

COMMENTARY

Since FY97-98, park acreage has increased from 131 up to over 200 acres. But since FY08-09, program staffing has been reduced by 6.35 FTEs.

In FY14-15, program costs showed a decrease. However, in FY15-16, they will show a major increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with enhancements for some other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	1,141,948	-1.9%	1,329,400	1,249,540	94.0%	9.4%	1,283,200	-3.5%	1,305,400	1.7%
Contracted Services	112,413	-8.6%	149,980	105,640	70.4%	-6.0%	156,490	4.3%	156,490	0.0%
Commodities	164,403	-20.1%	278,110	166,650	59.9%	1.4%	282,610	1.6%	282,610	0.0%
Internal Charges	243,989	-8.9%	283,810	241,800	85.2%	-0.9%	295,680	4.2%	295,680	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,662,753	-5.6%	2,041,300	1,763,630	86.4%	6.1%	2,017,980	-1.1%	2,040,180	1.1%
Amended Budget	1,972,000			2,041,300						
% of Amended Spent	84.3%			86.4%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	1,662,753	-5.6%	2,041,300	1,763,630	86.4%	6.1%	756,589	-62.9%	2,040,180	169.7%
Capital Project Funds	0		0	0			0		0	
Measure E							1,261,391			
Program Total	1,662,753	-5.6%	2,041,300	1,763,630	86.4%	6.1%	2,017,980	-1.1%	2,040,180	1.1%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Parks Superintendent	0.50		0.50	0.50			0.50		0.50	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	3.70		3.70	3.70			3.70		3.70	
Maintenance Worker II	6.75		6.75	6.75			6.75		6.75	
Maintenance Worker I	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Maint Worker (Part-time)	1.50		1.50	1.50			1.50		1.50	
Maint Worker I (Seasonal)	1.50		1.50	1.50			1.50		1.50	
Total - Full-Time Equivalents	13.95	-1.1%	13.95	13.95	100.0%	0.0%	13.95	0.0%	13.95	0.0%

Department: **23000 - Public Works Department**
 Division: **23700 - Maintenance >> Parks**
 Program: **23702 - Sports Field Maintenance**

PERFORMANCE OBJECTIVES

Maintenance of Tracy Sports Complex and other playing fields, including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

1. To maintain 48 acres of sports facility turf and infields at the highest standard of safety and appearance.
2. To implement a quantitative measure of sports field conditions through the use of Sports Turf Managers Association "Playing Condition Index" (PCI).
3. To increase bermuda grass cover at Plasencia Fields and Tracy Sports Complex.
4. To build the reputation of our sports fields among the best in the region.
5. To build stronger lines of communications with various sports leagues throughout the City.

COMMENTARY

This program was established in FY02-03 to account for the maintenance of the Tracy Sports Complex.
 In FY14-15, program costs showed a decrease. However, in FY15-16, they will show a modest increase.

For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	%Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	205,983	-0.8%	210,810	198,740	94.3%	-3.5%	191,300	-9.3%	194,700	1.8%
Contracted Services	74,647	10.7%	87,940	85,420	97.1%	14.4%	87,940	0.0%	87,940	0.0%
Commodities	28,515	-29.6%	58,730	42,360	72.1%	48.6%	58,730	0.0%	58,730	0.0%
Internal Charges	54,582	-2.8%	57,330	57,300	99.9%	5.0%	63,060	10.0%	63,060	0.0%
Other Payments	0		0	0			0		0	
Program Total	363,727	-2.2%	414,810	383,820	92.5%	5.5%	401,030	-3.3%	404,430	0.8%
Amended Budget	415,690			414,810						
% of Amended Spent	87.5%			92.5%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	363,727	-2.2%	414,810	383,820	92.5%	5.5%	401,030	-3.3%	404,430	0.8%
Capital Project Funds	0		0	0			0		0	
Program Total	363,727	-2.2%	414,810	383,820	92.5%	5.5%	401,030	-3.3%	404,430	0.8%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Parks Superintendent	0.08		0.08	0.08			0.08		0.08	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.18		0.18	0.18			0.18		0.18	
Maintenance Worker II	1.48		1.48	1.48			1.48		1.48	
Maintenance Worker I	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
General Laborer (Part-time)	0.00		0.50	0.50			0.50		0.50	
General Laborer (Seasonal)	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	1.74	-4.4%	2.24	2.24	100.0%	28.7%	2.24	0.0%	2.24	0.0%

Department: **23000 - Public Works Department**
 Division: **23700 - Maintenance >> Parks**
 Program: **23703 - Legacy Fields Maintenance**

PERFORMANCE OBJECTIVES

1. To maintain landscaped areas of Legacy Fields at a base level, ensuring that the existing landscaping survives.
2. To keep weeds under control in non-landscape areas of the facility.

Maintenance of the Legacy Fields Complex and other playing fields, including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

COMMENTARY

This program was established in FY13-14 to account for the maintenance of the new Legacy Fields Sports Complex.
 In FY13-14 and FY14-15, program costs were being reallocated from the Sports Field maintenance program.
 In FY15-16, program cost are standing on their own. They are expected to reach 81% of budget.
 For FY16-17, program staffing will remain at its current level. The program budget provides for the current staffing with an adjustment for internal service charges.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	24,230		36,700	28,920	78.8%	19.4%	37,600	2.5%	37,600	0.0%
Contracted Services	19,859		55,000	45,620	82.9%	129.7%	55,000	0.0%	55,000	0.0%
Commodities	2,341		7,500	5,780	77.1%	146.9%	7,500	0.0%	7,500	0.0%
Internal Charges	978		0	0			0		0	
Other Payments	0		0	0			0		0	
Program Total	47,408		99,200	80,320	81.0%	69.4%	100,100	0.9%	100,100	0.0%
Amended Budget	59,650			99,200						
% of Amended Spent				81.0%						

<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	47,408		99,200	80,320	81.0%		100,100	0.9%	100,100	0.0%
Capital Project Funds	0		0	0			0		0	
Program Total	47,408		99,200	80,320			100,100	0.9%	100,100	0.0%

<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Parks Superintendent	0.02		0.02	0.02			0.02		0.02	
Pub Wks Field Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.03		0.07	0.07			0.07		0.07	
Maintenance Worker II	0.03		0.07	0.07			0.07		0.07	
Maintenance Worker I	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
General Laborer (Part-time)	0.10		0.60	0.60			0.60		0.60	
General Laborer (Seasonal)	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.18		0.76	0.76			0.76	0.0%	0.76	0.0%

Department: 23000 - Public Works Department
 Division: 23700 - Maintenance >> Parks
 Program: 23704 - Pool Maintenance

PERFORMANCE OBJECTIVES

Maintenance and operations costs for the City's pool.

1. To operate the Joe Wilson Pool during the summer swimming season in coordination with the Recreation Division staff.
2. To maintain operate the Joe Wilson Pool all year during the summer swimming season and between seasons.

COMMENTARY

This is a new program established to provide for the maintenance and operations of the City pool.

Program staffing will add a new Senior Maintenance Worker. The program budget provide for this new position and the operations and maintenance costs of the new City pool.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			113,300		115,500	1.9%
Contracted Services	0		0	0			84,600		84,600	0.0%
Commodities	0		0	0			30,000		30,000	0.0%
Internal Charges	0		0	0			39,100		39,100	0.0%
Other Payments	0		0	0			0		0	
Program Total	0		0	0			267,000		269,200	0.8%
Amended Budget	0			0						
% of Amended Spent										
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	0		0	0			267,000		269,200	0.8%
Program Total	0		0	0			267,000		269,200	0.8%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Senior Maintenance Worker	0.00		0.00	0.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	0.00		0.00	0.00			1.00		1.00	

Department: **23000 - Public Works Department**
 Division: **23700 - Maintenance >> Parks**
 Program: **23705 - Landscaping Districts**

PERFORMANCE OBJECTIVES

Maintenance of landscaping within the City's newer subdivisions, including street trees, parkways, medians, and mini-parks. Administer special assessment districts for landscaping.

1. To manage the Consolidated Landscaping Districts with 41 zones maintaining 51 mini-parks with 220 park acres.
2. To maintain Channel ways.
3. To repair irrigation controllers and mainlines in 41 zones.
4. To trim trees as needed to remove hazards.
5. To contract for \$527,276 or less for grounds maintenance and \$195,660 or less for tree maintenance in the City Landscaping Districts.
6. To levy and collect \$2,701,037 in District special assessments.

COMMENTARY

In FY14-15, program costs showed a major increase. Uncompleted contract work from FY13-14 needed to be completed. Also, program staffing added a Management Analyst.

In FY15-16, program costs showed a major decrease. Program contract work returned to a normal level. However, temporary hours were to program staffing for the year.

For FY16-17, program staffing will return to its normal level. The program budget provides for the normal staffing but with some enhancements for contracted services and commodities.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	765,003	15.4%	873,000	846,520	97.0%	10.7%	938,800	7.5%	938,500	0.0%
Contracted Services	2,055,002	36.1%	1,571,100	1,570,000	99.9%	-23.6%	1,785,740	13.7%	1,785,740	0.0%
Commodities	82,517	86.2%	121,800	95,380	78.3%	15.6%	134,420	10.4%	134,420	0.0%
Internal Charges	117,244	13.1%	114,270	114,200	99.9%	-2.6%	116,940	2.3%	116,940	0.0%
Other Payments	26,650	0.4%	28,000	27,500	98.2%	3.2%	28,000	0.0%	28,600	2.1%
Program Total	3,046,416	29.8%	2,708,170	2,653,600	98.0%	-12.9%	3,003,900	10.9%	3,004,200	0.0%
Amended Budget	4,336,390			2,708,170						
% of Amended Spent	70.3%			98.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
General Fund 101 - Taxes	105,876	-38.3%	185,000	185,000	100.0%	74.7%	49,100	-73.5%	50,000	1.8%
Landscape Dist Fund 271	2,703,326	44.8%	2,208,170	2,153,600	97.5%	-20.3%	2,639,800	19.5%	2,639,200	0.0%
TDA & Gas Tax Funds 24x	200,000	5.3%	200,000	200,000	100.0%	0.0%	200,000	0.0%	200,000	0.0%
Drainage Enterprise Fund 541	37,214	-68.5%	115,000	115,000	100.0%	209.0%	115,000	0.0%	115,000	0.0%
Program Total	3,046,416	29.8%	2,708,170	2,653,600	98.0%	-12.9%	3,003,900	10.9%	3,004,200	0.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
<i>Regular Positions</i>										
Pub Wks Superintendent	0.50		0.50	0.50			0.50		0.50	
Senior Maintenance Worker	1.05		1.05	1.05			1.05		1.05	
Maintenance Worker	5.00		5.00	5.00			5.00		5.00	
Management Analyst II	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Laborers	1.50		2.10	2.10			1.50		1.50	
Total - Full-Time Equivalents	9.05	12.6%	9.65	9.65	100.0%	6.6%	9.05	-6.2%	9.05	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Recycling programs and waste reduction events continued to be offered through the Solid Waste and Recycling Division.
2. The City diverted 93,763 pounds of electronic waste through the quarterly drop off events and the annual household hazardous waste event during fiscal year 14/15.
3. Two City-wide garage sales for residents were held to encourage reuse and recycling of old items. There were 41 participants in the fall of 2014 and 47 participants in the spring of 2015 garage sale.
4. Piloted the Big Belly Solar compactors in six locations throughout Tracy.
5. The City approved a new three way agreements between the City, County, and Tracy Material Recovery and Solid Waste Transfer, Inc. for the use of the material recovery facility.
6. Implemented a new program called California Youth Energy Services (CYES) program within the Rising Sun organization where they hire and train local youth to become Energy Specialists and perform Green House Calls to a limited number of residents within the City of Tracy.

Current Projections: FY 15-16

1. The Solid Waste and Recycling Division offers many recycling and waste diversion programs for residents and businesses. Here are a few: Three drop off locations in Tracy for paint disposal through the PaintCare program, three locations for sharps disposal, battery recycling boxes in several locations throughout town, used oil drop off locations, and tire recycling events.
2. The City hosts quarterly electronic waste events for the community. On July 11, 2015 collected 17,371 pounds, October 10, 2015 collected 14,122 pounds, January 9, 2016 collected 20,367 pounds, and April 9, 2016 collected 23,059 pounds of electronic waste.
3. The City held two City-wide garage sales for residents of Tracy to promote the reuse of items as an alternative to landfilling items that still have life left. The fall of 2015 garage sale had 41 participants and the spring of 2016 had 59 participants.

4. Continuing to negotiate a new service agreement between the City of Tracy and Tracy Material Recovery and Solid Waste Transfer Inc.
5. Implementing a program to support AB1826, Mandatory Commercial Organics Recycling and creating outreach material such as letters and postcards to be distributed to all businesses.

Future Projections: FY 16-17

1. Determine additional locations to increase the Big Belly inventory throughout the City.
2. Host two City-wide garage sales for residents of Tracy.
3. Continue to hold quarterly electronic waste events for residents and businesses of Tracy.
4. Expand Earth Day celebration through outreach and events. Include the UCCE Master Gardeners of San Joaquin County in projects for Earth Day and throughout the year.
5. Create an Environmentally Preferable Purchasing Policy.

Department: **23000 - Public Works Department**
 Division: **23800 - Solid Waste Programs**
 Program: **23801 - Solid Waste Collection & Disposal**

PERFORMANCE OBJECTIVES

1. To manage the City's franchised solid waste collection and disposal services providing weekly collection of household solid waste.
2. To provide solid waste collection service to over 21,628 residences, 666 multi-family complexes, and 883 businesses within the City.
3. To collect and dispose of 73,000 tons of solid waste, while recycling 17,100 tons through curbside and yard waste programs and 55,900 tons through the transfer station.
4. To administer solid waste contracts as follows:
 \$5,000,000 for waste collection by franchise hauler,
 \$8,322,000 for solid waste processing at Tracy MRF, and
 \$3,500,000 for waste disposal at County landfills.
5. To provide \$1,230,000 for City SW franchise fees.

Contracted services for the collection and disposal of solid waste from within the City. Coordinate of the City's solid waste collection and disposal. Pay the City's franchise fee for solid waste.

COMMENTARY

In May 1995, a new material recovery facility came on-line. Since then, program costs have increased modestly reflecting community growth. In both FY13-14 and FY14-15, program costs showed modest increases. Contracted costs are driving program costs. In FY15-16, program costs will again show a modest increase.

For FY16-17, the program budget provides for a modest increase in solid waste contracts. The budget includes \$1,230,000 to pay the City's franchise fee.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	7,200	-8.2%	9,900	8,640	87.3%	20.0%	7,100	-28.3%	7,300	2.8%
Contracted Services	14,895,973	3.1%	16,031,840	15,873,500	99.0%	6.6%	16,623,840	3.7%	16,624,540	0.0%
Commodities	352	66.8%	4,020	3,500	87.1%	894.3%	4,020	0.0%	4,020	0.0%
Internal Charges	8,284	-51.0%	7,980	7,900	99.0%	-4.6%	8,370	4.9%	7,670	-8.4%
Other Payments	1,375,358	3.0%	1,380,000	1,380,000	100.0%	0.3%	1,395,000	1.1%	1,395,000	0.0%
Program Total	16,287,167	3.0%	17,433,740	17,273,540	99.1%	6.1%	18,038,330	3.5%	18,038,530	0.0%
Amended Budget	16,914,127			17,433,740						
% of Amended Spent	96.3%			99.1%						

FUNDING SOURCES

Solid Waste Fund 53x	16,287,167	3.0%	17,433,740	17,273,540	99.1%	6.1%	18,038,330	3.5%	18,038,530	0.0%
Program Total	16,287,167	3.0%	17,433,740	17,273,540	99.1%	6.1%	18,038,330	3.5%	18,038,530	0.0%

PROGRAM STAFFING

Regular Positions

Solid Waste Coordinator	0.05		0.05	0.05			0.05		0.05	
Deputy Director	0.00		0.00	0.00			0.00		0.00	

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	0.05		0.05	0.05		0.0%	0.05	0.0%	0.05	0.0%
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Department: **23000 - Public Works Department**
 Division: **23800 - Solid Waste Programs**
 Program: **23802 - Solid Waste Recycling**

PERFORMANCE OBJECTIVES

1. To manage the City's franchised solid waste collection and disposal services providing bi-weekly collection of recyclables and yard waste.
2. To evaluate the Big Beelly solar compactor pilot program and decide whether it is feasible to add containers through the City.
3. To increase Awareness of AB341, which mandates commercial and multi-family recycling, through education and outreach.
4. To promote waste reduction, reuse, recycling and environmental awareness through social medias and community events.
5. To provide special events and special locations for waste disposals of electronic, hazardous, and medical wastes by the public.
5. To administer recycling contract for \$2,625,000.

Contracted services for the collection and disposal of recycleable from within the City. Coordinate of the City's recycling and waste reduction efforts.

COMMENTARY

Program costs increase reflecting community growth with modest annual increases over the years. Contract costs are the biggest cost item for this program.

In both FY13-14 and FY14-15, program costs showed modest increases. For FY15-16, program costs will show a much higher increase.

For FY15-16, no staffing changes are anticipated. The program budget provides for the current staffing but with only minor adjustments for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	112,548	3.4%	118,600	128,230	108.1%	13.9%	126,900	7.0%	128,300	1.1%
Contracted Services	2,348,903	-0.4%	2,554,060	2,502,140	98.0%	6.5%	2,654,060	3.9%	2,654,060	0.0%
Commodities	8,972	-1406.0%	16,740	11,240	67.1%	25.3%	16,740	0.0%	16,740	0.0%
Internal Charges	14,940	11.2%	17,520	17,500	99.9%	17.1%	19,050	8.7%	19,050	0.0%
Other Payments	0		5,000	5,000	100.0%		5,000	0.0%	5,000	
Program Total	2,485,363	0.1%	2,711,920	2,664,110	98.2%	7.2%	2,821,750	4.0%	2,823,150	0.0%
Amended Budget	2,660,220			2,711,920						
% of Amended Spent	93.4%			98.2%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Solid Waste Fund 53x	2,485,363	0.1%	2,711,920	2,664,110	98.2%	7.2%	2,821,750	4.0%	2,823,150	0.0%
Program Total	2,485,363	0.1%	2,711,920	2,664,110	98.2%	7.2%	2,821,750	4.0%	2,823,150	0.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
<i>Regular Positions</i>										
Solid Waste Coordinator	0.95		0.95	0.95			0.95		0.95	
<i>Other Staffing (Full-Time Equivalent)</i>										
Recycling Coordinator	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalent	0.95	0.0%	0.95	0.95	100.0%	0.0%	0.95	0.0%	0.95	0.0%

UTILITIES DEPARTMENT

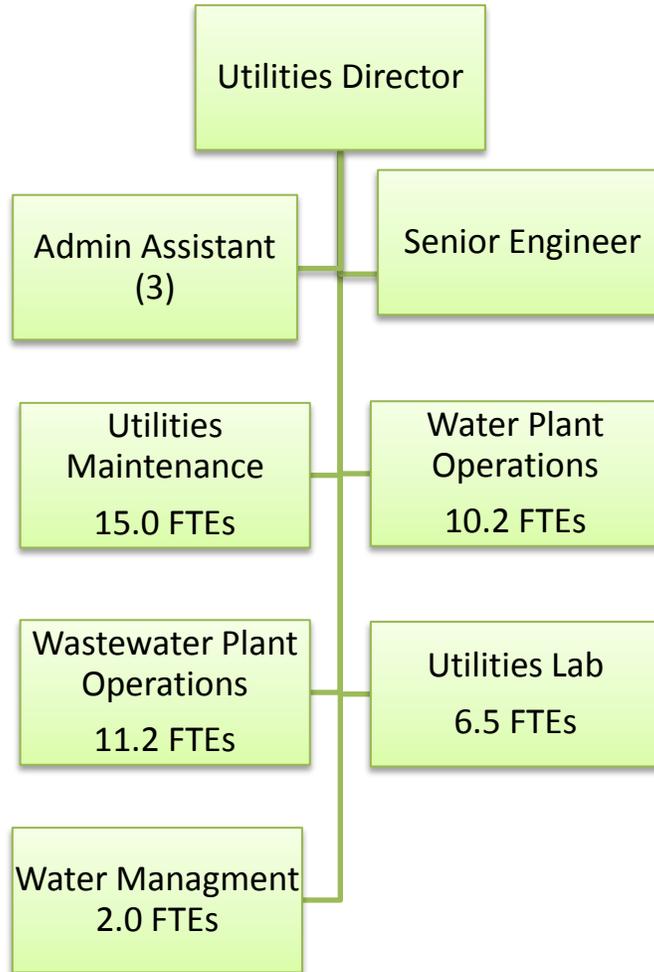
Mission Statement

Maintain and operate Tracy's public facilities and infrastructure in an efficient and cost effective manner while preserving the health, safety, and aesthetics of our community

Department Head

Kul Sharma, Utilities Director

City of Tracy
UTILITIES DEPARTMENT
Fiscal Year 16-17



Department: **25000 - Utilities Department**

COMMENTARY

The Utilities Department operates and maintains the City's water wells, water treatment plant, sewer lift stations, and wastewater plant.

As proposed for FY16-17, the departmental budget will increase about 1.3% over the current year adopted budget, and this represents a 3.4% increase over the FY14-15 amended budget.

The base component of the budget represents a 1.3% decrease from the current year adopted budget, while budget augmentations will show a 2.7% increase over the base budget.

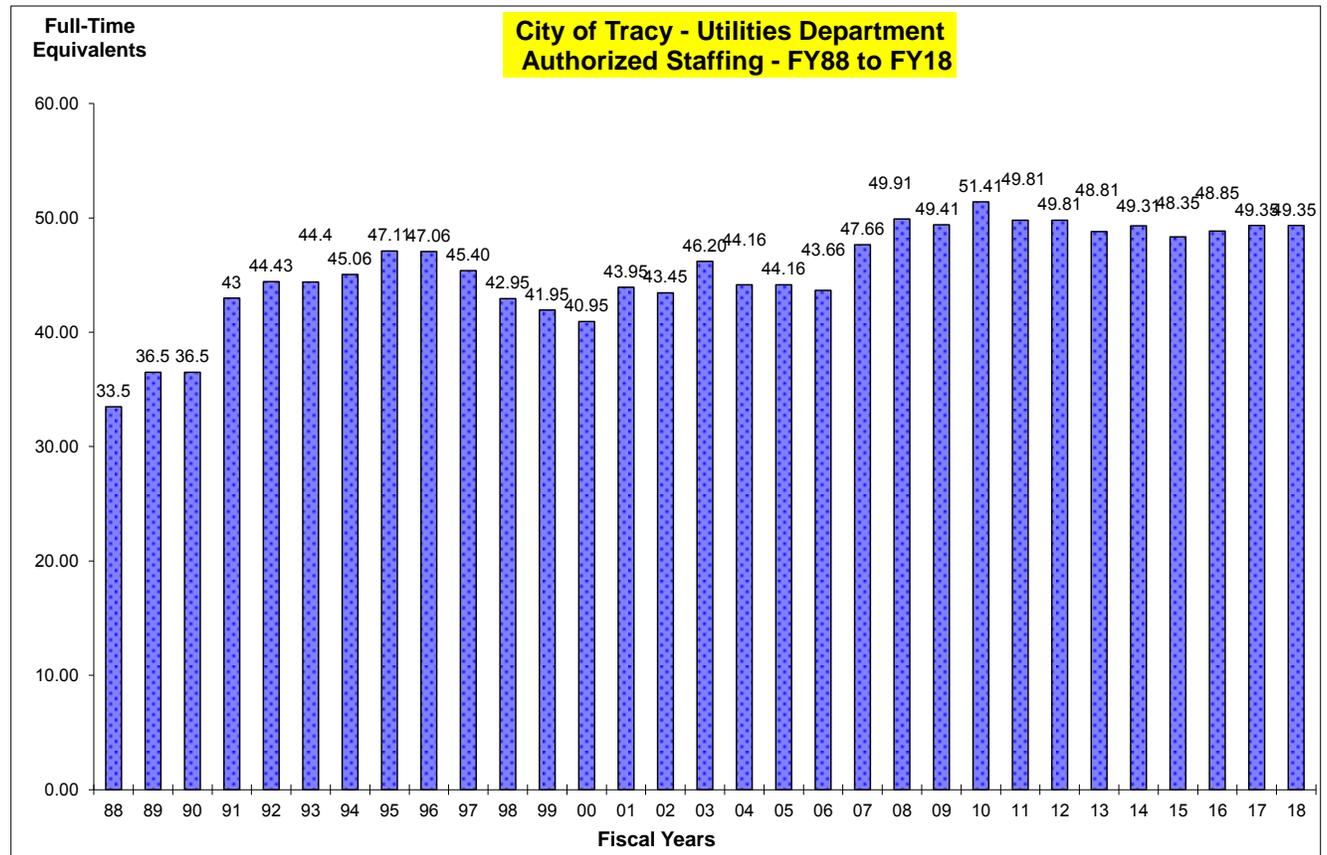
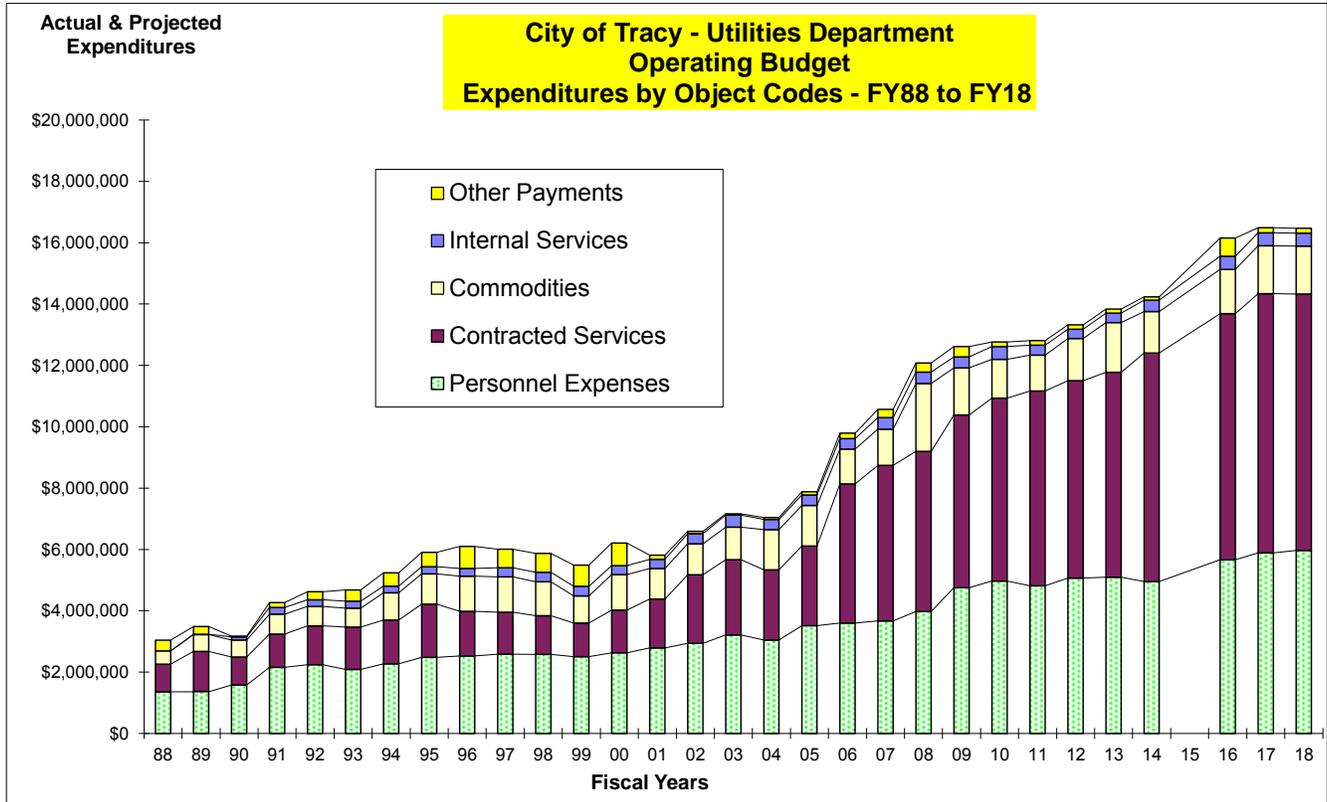
In FY15-16, departmental staffing lost one full-time regular position but added 0.50 FTEs in other staffing. In FY16-17, departmental staffing will add one full-time regular position but lose 0.50 FTEs in other positions.

In FY14-15, the Utilities Division was re-established as a City Department.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Director's Office										
25101 - Utilities Management	470,991	57.3%	560,570	561,450	100.2%	19.2%	745,130	32.9%	751,430	0.8%
25105 - Water Management	226,577	15.0%	363,220	354,740	97.7%	56.6%	429,000	18.1%	430,900	0.4%
25201 - WW Lift Stations	125,531	4.1%	224,850	199,670	88.8%	59.1%	167,550	-25.5%	168,750	0.7%
25202 - Water Wells	700,050	25.0%	707,660	754,240	106.6%	7.7%	728,660	3.0%	716,660	-1.6%
25203 - WWT Plant Maintenance	1,114,332	-5.0%	1,507,520	1,408,220	93.4%	26.4%	1,463,040	-3.0%	1,470,940	0.5%
25204 - Water Plant Maintenance	631,458	-6.7%	847,340	738,350	87.1%	16.9%	743,640	-12.2%	753,840	1.4%
25205 - Electrical Maintenance	251,477	-16.8%	471,960	453,470	96.1%	80.3%	325,360	-31.1%	329,160	1.2%
2520x - Traffic & Lighting Electric	796,397	16.7%	452,550	814,330	179.9%	2.3%	852,550	88.4%	852,550	0.0%
25301 - WWT Plant Operations	3,561,064	13.4%	3,526,150	3,586,220	101.7%	0.7%	3,471,410	-1.6%	3,403,110	-2.0%
25401 - Utilities Laboratory	844,322	-9.9%	1,169,890	1,023,780	87.5%	21.3%	1,122,000	-4.1%	1,132,100	0.9%
25501 - Water Plant Operations	6,326,863	2.9%	6,442,460	6,256,460	97.1%	-1.1%	6,445,280	0.0%	6,462,380	0.3%
Department Total	15,049,062	5.7%	16,274,170	16,150,930	99.2%	7.3%	16,493,620	1.3%	16,471,820	-0.1%
Amended Budget	15,946,770	4.3%		16,493,020		3.4%				
% of Amended Spent	94.37%			97.93%			over 2 years	3.4%	over 3 years	3.3%
					Base Budget >>		16,060,220	-1.3%	16,471,820	
					Augmentations >>		433,400	2.7%	0	

Department: 25000 - Utilities Department (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	5,302,246	7.0%	5,938,500	5,666,560	95.4%	6.9%	5,891,640	-0.8%	5,967,240	1.3%
Contracted Services	7,762,465	4.2%	7,909,140	8,020,550	101.4%	3.3%	8,448,920	6.8%	8,363,920	-1.0%
Commodities	1,358,581	0.6%	1,562,140	1,442,240	92.3%	6.2%	1,562,140	0.0%	1,562,140	0.0%
Internal Charges	420,086	11.9%	429,870	428,400	99.7%	2.0%	421,400	-2.0%	421,400	0.0%
Other Payments	205,684	90.0%	434,520	593,180	136.5%	188.4%	169,520	-61.0%	157,120	-7.3%
Department Total	15,049,062	5.7%	16,274,170	16,150,930	99.2%	7.3%	16,493,620	1.3%	16,471,820	-0.1%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101 - Taxes	259,904	33.2%	154,510	507,800	328.7%	95.4%	547,910	254.6%	551,710	0.7%
TDA & Gas Tax Funds 24x	750,653	-4.9%	770,000	760,000	98.7%	1.2%	630,000	-18.2%	630,000	0.0%
Water Fund 511	8,399,261	4.0%	8,869,280	8,615,590	97.1%	2.6%	9,122,060	2.9%	9,146,860	0.3%
Wastewater Fund 521	5,634,905	8.9%	6,345,380	6,202,540	97.7%	10.1%	6,103,650	-3.8%	6,053,250	-0.8%
Drainage Fund 541	4,339		135,000	65,000	48.1%		90,000	-33.3%	90,000	0.0%
Department Total	15,049,062	5.7%	16,274,170	16,150,930	99.2%	7.3%	16,493,620	1.3%	16,471,820	-0.1%
DEPARTMENTAL STAFFING										
	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Regular Positions</i>										
Utilities Director	1.00		1.00	1.00			1.00		1.00	
Managers & Supervisors	4.00		4.00	4.00			5.00		5.00	
Secretarial & Clerical	3.00		3.00	3.00			3.00		3.00	
Street & Traffic Maintenance	2.00		2.00	2.00			2.00		2.00	
Utilities Plant Maintenance	14.00		14.00	14.00			14.00		14.00	
Utilities Plant Operations	17.00		17.00	17.00			17.00		17.00	
Laboratory	5.00		5.00	5.00			5.00		5.00	
Water Conservation	1.00		1.00	2.00			2.00		2.00	
Allocated to Pub Works Dept	-0.55		-0.55	-0.55			-0.55		-0.55	
<i>Other Staffing (Full-Time Equivalents)</i>										
Utilities Plant Maintenance	0.90		0.90	0.90			0.90		0.90	
Water Conservation	0.50		1.00	0.00			0.00		0.00	
Project Specialist	0.50		0.50	0.50			0.25		0.25	
Total - Full Time Equivalents	48.35	-1.9%	48.85	48.85	100.0%	1.0%	49.60	1.5%	49.60	0.0%



Budget Narrative - Utilities Department

Recent Budget Changes

FY 13-14

- Utilities Division re-established as a separate City department.
- Deputy Director position converted to Utilities Director. Former Deputy Director still employed as a part-time Project Specialist.
- Base budget increase was \$171,100 or 1.3%.
- Budget augmentations were \$102,000.

FY 14-15

- Base budget increase of \$81,760 or 0.6% over the adopted FY12-13 budget. Personnel expenses increased \$200,400 or 3.5%. Reductions in other categories offset these increases.
- Budget augmentation for \$760,850.
- Departmental staffing added an Administrative Assistant position.
- Old Custodians position deleted from department.

FY15-16

- Base budget increase of \$25,430 over the FY14-15 budget.
- Budget augmentations of \$619,740, which are offset by a \$268,000 anticipated savings on street lights electric costs.
- Equipment replacements of \$252,900.
- New equipment of \$30,000.
- Department staffing will add 0.50 FTEs for a Water Conservation Technician.
- Costs are being driven by equipment maintenance and replacement costs at the utilities plants and for street lights.
- Storm water regulations are also driving up costs.

Proposed Budget Changes for FY16-17

- Base budget decrease of \$213,950.
- Budget augmentations of \$433,400.
- Department staffing will add new full-time Senior Engineer position.

Major Non-Personnel Expenses		FY 14-15	%Change		FY 15-16	%Change	
Traffic & Street Lights Electricity		\$695,000	-39.1%		\$423,000		
Utilities Systems Electricity		2,026,200	19.80%		2,427,200		
Bulk Water Purchase		3,847,000	0.30%		3,859,000		
Utilities Plant Chemicals		535,200	0.00%		535,000		
Utilities Lab Testing		163,260	21.50%		198,400		
Equipment Acquisition		\$35,000			\$25,000		
Equipment Replacement		\$134,000			\$252,900		

DEPARTMENT ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Started acquisition of right-of-way for new Wastewater Treatment Plant outfall pipeline
2. Secured additional water supply from the West Side Irrigation District
3. Implemented sampling program of waste-haulers to protect WWTP from hazardous discharge, as per the Industrial Pretreatment Program
4. Adoption of Multi Agency Post Construction Stormwater Standards Manual 2015
5. Completed upgrade to electrical outlets and up lights in Downtown Tracy
6. Chaparral Storm Water Station Upgrade

Current Projections: FY 15-16

1. Secured award of Recycled Water Grant from the Department of Water Resources
2. Implemented Water Information Management System (WIMS) database for compliance reporting at the WWTP
3. Entered into an Interim Renewal of Central Valley Project Water Supply Contract with the US Bureau of Reclamation
4. City of Tracy and PG & E LED Street Light Turnkey Replacement: number of lights to be replaced 37775
5. Refurbished the primary clarifier at the WWTP
6. Started Update of the Urban Water Management Plan
7. Updated the Tracy Municipal Code 11.28 to comply with the State Water Resources Control Board Emergency Drought Regulations
8. Achieved an overall 23% reduction in Water Usage in 2015 over 2013 usages
9. SCADA upgrade of the WTP
10. UV system upgrades to meet State standards

Future Projections: FY 16-17

1. Start Design of the WWTP expansion
2. Proceed with the Recycled Water Project Construction
3. Remain in compliance with all NPDES permits.
4. Comply with Statewide Trash Policy.
5. Maintain streetlights and traffic signals.
6. Commence construction of new Wastewater Treatment Plant outfall pipeline.
7. Renew 40-year US Bureau of Reclamation water supply contract
8. Construction by others of wastewater desalination facility
9. Hanson Sewage Pump Station Upgrade and Larch Road Reconstruction
10. Commence construction of WTP Pump Station for Tracy Hills Zone 3
11. Grit Removal and Washing system upgrade of the WWTP
12. Explore PG&E Advanced Pump Efficiency Rebate Incentive Program
13. Complete and obtain approval of the Urban Water Management Plan

Department: **25000 - Utilities Department**
 Division: **25100 - Director's Office**
 Program: **25101 - Utilities Management**

PERFORMANCE OBJECTIVES

1. To administer the 11 programs of the department at an admin cost of 4.6% or less of the department operating budget.
2. To oversee a department budget of over \$16,093,620 and with an authorized staffing of 49.50 full-time equivalents.
3. To establish water supplies through the Semitropic and Aquifer Storage and Recovery programs.
4. To research methods of reducing salinity in the City's wastewater effluent in order to meet Delta salinity standards.
5. To update and maintain Utilities data in the GIS.
6. To ensure regulatory reporting requirements related to water, wastewater, and storm water are met.

Administer and direct the Utilities Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

In FY13-14, the City re-established the Utilities Department. The Director position was converted to a Director, but the former is still employed as a part-time consultant. In FY14-15, an Admin Assistant was added to program staffing.

In FY15-16, program costs will show an increase due to full staffing.

For FY16-17, program staffing will add a full-time Senior Engineer, but start phasing out a part-time Deputy position. The program budget provides this revised staffing, increases in professional services, and minimal adjustments to other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	427,419	69.1%	439,800	449,150	102.1%	5.1%	621,500	41.3%	627,800	1.0%
Contracted Services	16,915	-31.2%	93,370	85,600	91.7%	406.1%	108,150	15.8%	108,150	0.0%
Commodities	1,974		700	700	100.0%		700	0.0%	700	0.0%
Internal Charges	24,683	11.8%	26,700	26,000	97.4%	5.3%	14,780	-44.6%	14,780	0.0%
Other Payments	0		0	0			0		0	
Program Total	470,991	57.3%	560,570	561,450	100.2%	19.2%	745,130	32.9%	751,430	0.8%
Amended Budget	637,330			595,500						
% of Amended Spent	73.9%			94.3%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	0		0	0			0		0	
Water Fund 511	237,456	53.5%	280,600	285,000	101.6%	20.0%	462,460	64.8%	466,460	0.9%
Wastewater Fund 521	233,535	61.4%	279,970	276,450	98.7%	18.4%	282,670	1.0%	284,970	0.8%
Program Total	470,991	57.3%	560,570	561,450	100.2%	19.2%	745,130	32.9%	751,430	0.8%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Utilities Director	1.00		1.00	1.00			1.00		1.00	
Deputy Director - Utilities	0.50		0.50	0.50			0.25		0.25	
Senior Engineer	0.00		0.00	0.00			1.00		1.00	
Admin Asst II-Sr Admin Clerk	1.00		1.00	1.00			1.00		1.00	
Admin Asst III-Secretary	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	2.50	16.8%	2.50	2.50	100.0%	0.0%	3.25	30.0%	3.25	0.0%

Department: **25000 - Utilities Department**
 Division: **25100 - Director's Office**
 Program: **25105 - Water Management**

PERFORMANCE OBJECTIVES

1. To promote water conservation to meet the requirements of the State 20 X 2020 Plan.
2. To provide \$29,050 in rebates for residential toilets and washing machine retrofits.

Plan and coordinate City water conservation and stormwater management efforts, including public education and monitoring and enforcement activities.

COMMENTARY

Program costs vary depending upon the annual need for water conservation. In FY04-05, stormwater management was added to program activities.

In FY14-15, program costs showed an increase; but in FY15-16, they are expected to show a greater increase. Program staffing added a new full-time Water Conservation Technician.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, with an increases for professional services, with minor adjustments for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	153,855	7.8%	165,200	167,110	101.2%	8.6%	209,900	27.1%	211,800	0.9%
Contracted Services	32,237	78.5%	146,350	140,350	95.9%	335.4%	166,350	13.7%	166,350	0.0%
Commodities	2,479	-6.1%	5,840	5,500	94.2%	121.9%	5,840	0.0%	5,840	0.0%
Internal Charges	14,723	16.7%	16,780	16,700	99.5%	13.4%	17,860	6.4%	17,860	0.0%
Other Payments	23,283	11.3%	29,050	25,080	86.3%	7.7%	29,050	0.0%	29,050	0.0%
Program Total	226,577	15.0%	363,220	354,740	97.7%	56.6%	429,000	18.1%	430,900	0.4%
Amended Budget	265,920			363,220						
% of Amended Spent	85.2%			97.7%						

<u>FUNDING SOURCES</u>										
Water Fund 511	222,238	13.9%	228,220	289,740	127.0%	30.4%	339,000	48.5%	340,900	0.6%
Drainage Fund 541	4,339	133.0%	135,000	65,000	48.1%	1398.0%	90,000	-33.3%	90,000	0.0%
Program Total	226,577	15.0%	363,220	354,740	97.7%	56.6%	429,000	18.1%	430,900	0.4%

<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Water Resources Coordinator	1.00		1.00	1.00			1.00		1.00	
Envir Compliance Technician	0.00		0.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Water Conservation Technician	0.00		0.50	0.00			0.00		0.00	
Water Patrol	0.50		0.50	0.00			0.00		0.00	
Total - Full-Time Equivalents	1.50	0.0%	2.00	2.00	100.0%	33.3%	2.00	0.0%	2.00	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25201 - WW Lift Stations**

PERFORMANCE OBJECTIVES

Operate, maintain, and repair the City's wastewater lift stations and provide safe sanitary services. Program expenses include electric costs for lift stations.

1. To operate and maintain 4 wastewater lift stations.
2. To operate lift stations for 35,040 operating hours during the year.
3. To minimize lift station downtime to no more than 1/2 hour.
4. To reduce call-outs after normal work hours.
5. To keep stations clean and operational.

COMMENTARY

Program costs can vary due to staffing allocations, the need for contracted repairs, and utilities for lift stations. Program staffing and personnel costs have remained stable over the past few years, while other costs have fluctuated.

In FY15-16, program costs will show a significant increase. The budget included \$70,000 for one-time capital outlays.

For FY16-17 program budget provides for a contingent level of maintenance and operations, and includes \$46,200 for electric.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	50,739	9.8%	54,200	55,900	103.1%	10.2%	66,900	23.4%	68,100	1.8%
Contracted Services	36,885	-24.2%	73,000	47,370	64.9%	28.4%	73,000	0.0%	73,000	0.0%
Commodities	14,327	0.7%	14,950	14,400	96.3%	0.5%	14,950	0.0%	14,950	0.0%
Internal Charges	11,930	6.3%	12,400	12,000	96.8%	0.6%	12,400	0.0%	12,400	0.0%
Other Payments	11,650	4214.8%	70,300	70,000	99.6%	500.9%	300	-99.6%	300	0.0%
Program Total	125,531	4.1%	224,850	199,670	88.8%	59.1%	167,550	-25.5%	168,750	0.7%
Amended Budget	149,570			224,850						
% of Amended Spent	83.9%			88.8%						
<u>FUNDING SOURCES</u>										
Wastewater Fund 521	125,531	4.1%	224,850	199,670	88.8%	59.1%	167,550	-25.5%	168,750	0.7%
Program Total	125,531	4.1%	224,850	199,670	88.8%	59.1%	167,550	-25.5%	168,750	0.7%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Maintenance Supervisor/Manager	0.06		0.06	0.06			0.06		0.06	
Senior Electrician	0.06		0.06	0.06			0.06		0.06	
Instrumentation Technician	0.06		0.06	0.06			0.06		0.06	
Plant Mechanic	0.30		0.30	0.30			0.30		0.30	
Maintenance Worker II	0.00		0.00	0.00			0.00		0.00	
Admin Asst II-P&PM Clerk	0.12		0.12	0.12			0.12		0.12	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	0.60	0.0%	0.60	0.60	100.0%	0.0%	0.60	0.0%	0.60	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25202 - Water Wells & Pumping**

PERFORMANCE OBJECTIVES

Maintain and repair the City's water wells and booster water pump stations. Program expenses include electric costs for the water wells and pump stations.

1. To operate and maintain 9 water system wells.
2. To operate water wells for 35,040 operating hours during the year.
3. To flush water system wells on a monthly basis.
4. To carry out Phase II of the Aquifer Storage and Recovery demo project at the Tidewater Well.
5. To operate wells during the off-peak hours as a means of saving energy.

COMMENTARY

In FY14-15, program costs showed a major increase. Electric and repair costs are the main factor driving program costs up.

In FY15-16, program costs will show an increase; but not as big as in the prior fiscal year. But, it appears that program costs will exceed budget. The budget includes \$31,000 for equipment replacements.

For FY16-17, program budget provides for a contingent level of maintenance and operations and includes \$340,000 for electric. Also, the budget included is \$15,000 for capital outlays.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	168,287	9.3%	178,200	185,470	104.1%	10.2%	215,200	20.8%	218,200	1.4%
Contracted Services	444,898	38.3%	405,490	450,000	111.0%	1.1%	405,490	0.0%	405,490	0.0%
Commodities	57,779	-8.8%	70,990	65,870	92.8%	14.0%	70,990	0.0%	70,990	0.0%
Internal Charges	23,868	13.4%	21,810	21,800	100.0%	-8.7%	21,810	0.0%	21,810	0.0%
Other Payments	5,218	2408.7%	31,170	31,100	99.8%	496.0%	15,170	-51.3%	170	-98.9%
Program Total	700,050	25.0%	707,660	754,240	106.6%	7.7%	728,660	3.0%	716,660	-1.6%
Amended Budget	737,800			707,660						
% of Amended Spent	94.9%			106.6%						
<u>FUNDING SOURCES</u>										
Water Fund 511	700,050	25.0%	707,660	754,240	106.6%	7.7%	728,660	3.0%	716,660	-1.6%
Program Total	700,050	25.0%	707,660	754,240	106.6%	7.7%	728,660	3.0%	716,660	-1.6%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Maintenance Supervisor/Manager	0.20		0.20	0.20			0.20		0.20	
Senior Electrician	0.20		0.20	0.20			0.20		0.20	
Instrumentation Technician	0.20		0.20	0.20			0.20		0.20	
Plant Mechanic	1.00		1.00	1.00			1.00		1.00	
Maintenance Worker II	0.00		0.00	0.00			0.00		0.00	
Admin Asst II-P&PM Clerk	0.40		0.40	0.40			0.40		0.40	
<i>Other Staffing (Full-Time Equivalents)</i>										
Laborer	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	2.00	0.0%	2.00	2.00	100.0%	0.0%	2.00	0.0%	2.00	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25203 - WWT Plant Maintenance**

PERFORMANCE OBJECTIVES

1. To perform maintenance and repair on plant equipment so the plant can operate 24 hours a day, 365 days a year.
2. To ensure plant equipment is running safely and efficiently.

Maintain, repair, and replace the mechanical and electrical systems and equipment at the City's Wastewater Treatment Plant (WWTP).

COMMENTARY

Program costs can vary due to staffing allocations and the need for repair work at the WWTP. Also, whether repairs are contracted out or done in house can vary certain cost items from year-to year. In FY14-15, program costs showed modest decrease. But, in FY14-15, they are expected to show a major increase. The budget includes \$163,000 for capital outlay and \$50,000 for one-time repair work.

For FY16-17, the program budget provides for current staffing with but some minor adjustments for other costs items. The budget will return to its normal level without capital outlays and one-time costs.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	693,321	-8.6%	950,900	804,360	84.6%	16.0%	956,100	0.5%	964,000	0.8%
Contracted Services	165,462	-6.5%	292,400	178,000	60.9%	7.6%	242,400	-17.1%	242,400	0.0%
Commodities	172,448	5.5%	184,880	183,560	99.3%	6.4%	184,880	0.0%	184,880	0.0%
Internal Charges	83,101	11.9%	79,340	79,300	99.9%	-4.6%	79,660	0.4%	79,660	0.0%
Other Payments	0		0	163,000			0		0	
Program Total	1,114,332	-5.0%	1,507,520	1,408,220	93.4%	26.4%	1,463,040	-3.0%	1,470,940	0.5%
Amended Budget	1,443,120			1,670,520						
% of Amended Spent	77.2%			84.3%						
<u>FUNDING SOURCES</u>										
Wastewater Fund 521	1,114,332	-5.0%	1,507,520	1,408,220	93.4%	26.4%	1,463,040	-3.0%	1,470,940	0.5%
Program Total	1,114,332	-5.0%	1,507,520	1,408,220	93.4%	26.4%	1,463,040	-3.0%	1,470,940	0.5%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Maintenance Supervisor/Manager	0.40		0.40	0.40			0.40		0.40	
Senior Electrician	1.00		1.00	1.00			1.00		1.00	
Instrumentation Technician	1.00		1.00	1.00			1.00		1.00	
Plant Mechanic	3.00		3.00	3.00			3.00		3.00	
Maintenance Worker II	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-P&PM Clerk	1.00		1.00	1.00			1.00		1.00	
Custodian	1.00		1.00	1.00			1.00		1.00	
	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Laborer	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	7.40	-8.2%	7.40	7.40	100.0%	0.0%	7.40	0.0%	7.40	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25204 - Water Plant Maintenance**

PERFORMANCE OBJECTIVES

1. To perform maintenance and repair on plant equipment so the plant can operate 24 hours a day, 365 days a year.
2. To ensure plant equipment is running safely and efficiently.

Maintain, repair, and replace the mechanical and electrical systems and equipment at the City's Water Treatment Plant (WTP).

COMMENTARY

Program costs can vary due to staffing allocations and the need for repair work at the WWTP. Also, whether repairs are contracted out or done in house can vary certain cost items from year-to year. In FY14-15, program costs showed modest decrease. But, in FY14-15, they are expected to show a major increase. The budget includes \$69,000 for capital outlay.

For FY16-17, the program budget provides for current staffing with minor adjustments for other costs items. But, with no capital outlays provided for.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	532,447	-10.0%	647,200	546,310	84.4%	2.6%	612,300	-5.4%	622,500	1.7%
Contracted Services	37,121	13.1%	61,280	54,600	89.1%	47.1%	61,280	0.0%	61,280	0.0%
Commodities	36,830	29.6%	43,240	41,840	96.8%	13.6%	43,240	0.0%	43,240	0.0%
Internal Charges	25,060	7.1%	26,620	26,600	99.9%	6.1%	26,820	0.8%	26,820	0.0%
Other Payments	0		69,000	69,000	100.0%		0	-100.0%	0	
Program Total	631,458	-6.7%	847,340	738,350	87.1%	16.9%	743,640	-12.2%	753,840	1.4%
Amended Budget	828,130			847,340						
% of Amended Spent	76.3%			87.1%						
<u>FUNDING SOURCES</u>										
Water Fund 511	631,458	-6.7%	847,340	738,350	87.1%	16.9%	743,640	0.7%	753,840	1.4%
Program Total	631,458	-6.7%	847,340	738,350	87.1%	16.9%	743,640	0.7%	753,840	1.4%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Maintenance Supervisor/Manager	0.19		0.19	0.19			0.19		0.19	
Senior Electrician	0.69		0.69	0.69			0.69		0.69	
Instrumentation Technician	0.69		0.69	0.69			0.69		0.69	
Plant Mechanic	1.45		1.45	1.45			1.45		1.45	
Maintenance Worker II	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-P&PM Clerk	0.38		0.38	0.38			0.38		0.38	
Custodian	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	4.40	-7.2%	4.40	4.40	100.0%	0.0%	4.40	0.0%	4.40	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25205 - Electrical Maintenance**

PERFORMANCE OBJECTIVES

Maintenance and repair of the City's traffic signals and street lights. Support to building maintenance for electrical systems in City Buildings.

1. To maintain 68 City traffic signals and over 4,350 City-owned street lights.
2. To report and replace stolen traffic signal equipment in a timely manner.
3. To respond to traffic signal outages in a timely manner.

COMMENTARY

In FY14-15, program costs show a decrease. Both personnel and materials costs were down.

In FY15-16, program costs are expected to show a major increase due to full staffing and increased material purchases. Also, the budget includes a one-time \$30,000 contract item and \$110,000 for street light replacements.

For FY16-17, the program budget provides for current staffing with some minor adjustments for other costs items. There are no capital outlays budgeted.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	161,505	-24.6%	235,800	224,900	95.4%	39.3%	228,600	-3.1%	232,400	1.7%
Contracted Services	3,169	-6.7%	34,620	32,670	94.4%	930.9%	4,620	-86.7%	4,620	0.0%
Commodities	20,271	-24.5%	27,600	22,000	79.7%	8.5%	27,600	0.0%	27,600	0.0%
Internal Charges	66,532	15.2%	63,940	63,900	99.9%	-4.0%	64,540	0.9%	64,540	0.0%
Other Payments	0		110,000	110,000			0	-100.0%	0	
Program Total	251,477	-16.8%	471,960	453,470	96.1%	80.3%	325,360	-31.1%	329,160	1.2%
Amended Budget	338,280			471,960						
% of Amended Spent	74.3%			96.1%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	51,477	-49.7%	131,960	118,470	89.8%	130.1%	125,360	-5.0%	129,160	3.0%
TDA & Gas Tax Funds 24x	200,000	0.0%	340,000	335,000	98.5%	67.5%	200,000	-41.2%	200,000	0.0%
Program Total	251,477	-16.8%	471,960	453,470	96.1%	80.3%	325,360	-31.1%	329,160	1.2%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Senior Electrician	1.00		1.00	1.00			1.00		1.00	
Electrician	1.00		1.00	1.00			1.00		1.00	
General Laborer	0.00		0.00	0.00			0.00		0.00	
Maintenance Supervisor/Manager	0.05		0.05	0.05			0.05		0.05	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	2.05	0.0%	2.05	2.05	100.0%	0.0%	2.05	0.0%	2.05	0.0%

Department: **25000 - Utilities Department**
 Division: **25200 - Facilities Maintenance Division**
 Program: **25206 - Traffic & Lighting Electric**

PERFORMANCE OBJECTIVES

Electric costs for traffic signals and street lights. These costs are paid from the General, TDA, and Gas Tax Funds.

1. To pay electric bills for 68 City traffic signals and about 4,350 City-owned street lights and 1,080 PG&E owned street lights.

COMMENTARY

Program costs have increased over the last few years due to City growth with the addition of new streets and subdivisions to the City. Since FY99-00, program workload has increased 56% from 3,583 up to 5,583 street lights.

In FY14-15, program costs showed an increase; but in FY15-16, they are expected to show a lesser increase.

For FY16-17, the program budget provides a contingent amount to pay the electric bills for traffic signals and street lights. Program costs are expected to show a modest increase.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	727,057	7.5%	445,100	806,930	181.3%	11.0%	845,100	89.9%	845,100	
Commodities	5,550		0	0			0		0	
Internal Charges	7,450	17.3%	7,450	7,400	99.3%	-0.7%	7,450	0.0%	7,450	
Other Payments	56,340		0	0			0		0	
Program Total	796,397	16.7%	452,550	814,330	179.9%	2.3%	852,550	4.7%	852,550	0.0%
Amended Budget	720,450			452,550						
% of Amended Spent	110.5%			179.9%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
General Fund 101 - Taxes	245,744	164.7%	22,550	389,330	1726.5%	58.4%	422,550	8.5%	422,550	0.0%
TDA & Gas Tax Funds 24x	550,653	-6.6%	430,000	425,000	98.8%	-22.8%	430,000	1.2%	430,000	0.0%
Program Total	796,397	16.7%	452,550	814,330	179.9%	2.3%	852,550	4.7%	852,550	0.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Adopted	FY17-18 \$ Projected
<i>Regular Positions</i>					
<i>Other Staffing (Full-Time Equivalents)</i>					
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00

Department: 25000 - Utilities Department
 Division: 25300 - Wastewater Treatment Division
 Program: 25301 - WWT Plant Operations

PERFORMANCE OBJECTIVES

Operate the City's Wastewater Treatment Plant to treat and dispose of the wastewater collected from within the City. Program expenses include plant electric and chemical costs.

1. To operate the City's wastewater treatment plant for 365 days for 24 hours per day.
2. To treat and disposal of 3,300 million gallons of wastewater during the year.
3. To ensure wastewater effluent is meeting State discharge standards.
4. To ensure proper treatment and disposal of waste solids.
5. To operate the plant in an energy efficient manner.

COMMENTARY

In FY14-15, program costs show a major increase. Costs were up in all categories.

In FY15-16, program costs are expected to show only a minimal increase.

For FY16-17, the program budget provides for current staffing, with some minor adjustments for other costs items. The budget includes \$1,285,000 for electric, \$270,000 for chemicals, \$207,000 for sludge removals, and \$151,800 for State permits.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	1,350,233	23.6%	1,296,500	1,333,120	102.8%	-1.3%	1,131,340	-12.7%	1,145,940	1.3%
Contracted Services	1,742,227	6.8%	1,721,510	1,760,000	102.2%	1.0%	1,831,510	6.4%	1,746,510	-4.6%
Commodities	290,741	2.5%	327,350	312,400	95.4%	7.4%	327,350	0.0%	327,350	0.0%
Internal Charges	75,464	18.7%	76,790	76,700	99.9%	1.6%	77,210	0.5%	77,210	0.0%
Other Payments	102,399	51.1%	104,000	104,000	100.0%	1.6%	104,000	0.0%	106,100	2.0%
Program Total	3,561,064	13.4%	3,526,150	3,586,220	101.7%	0.7%	3,471,410	-1.6%	3,403,110	-2.0%
Amended Budget	3,407,670			3,526,150						
% of Amended Spent	104.5%			101.7%						

FUNDING SOURCES

Wastewater Fund 521	3,561,064	13.4%	3,526,150	3,586,220	101.7%	0.7%	3,471,410	-1.6%	3,403,110	-2.0%
Program Total	3,561,064	13.4%	3,526,150	3,586,220	101.7%	0.7%	3,471,410	-1.6%	3,403,110	-2.0%

PROGRAM STAFFING

Regular Positions

Deputy Director - Utilities	0.00		0.00	0.00			0.00		0.00	
Plant Supervisor	0.00		0.00	0.00			0.00		0.00	
WW Oper Manager	1.00		1.00	1.00			1.00		1.00	
Utility Plant Operator	9.00		9.00	9.00			9.00		9.00	
Maintenance Worker I	1.00		1.00	1.00			1.00		1.00	

Other Staffing (Full-Time Equivalents)

Safety Specialist	0.20		0.20	0.20			0.20		0.20	
Total - Full-Time Equivalents	11.20	0.0%	11.20	11.20	100.0%	0.0%	11.20	0.0%	11.20	0.0%

Department: 25000 - Utilities Department
 Division: 25400 - Laboratory Division
 Program: 25401 - Utilities Laboratory

PERFORMANCE OBJECTIVES

Provide laboratory and environmental control services for the City Utilities and other Departments. Laboratory testing is done both in-house and through contracted work.

1. To perform routine lab analysis to ensure wastewater, biosolids, and receiving water are meeting State standards.
2. To ensure safe laboratory hazardous materials management.
3. To work closely with operations staff to address plant process optimization.

COMMENTARY

The need for contracted lab testing varies from year to year; so program costs can go up and down reflecting this need. In FY14-15, program costs were down. Both personnel costs and commodities costs were down. In FY15-16, program costs are expected to show a major increase, although they will come in less than budget. For FY16-17, the program budget provides for current staffing, with minor adjustments in other cost items. The budget includes \$198,400 for contracted testing and \$75,490 for lab supplies.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	533,356	-15.3%	722,100	671,380	93.0%	25.9%	673,800	-6.7%	683,900	1.5%
Contracted Services	180,112	5.3%	266,750	195,730	73.4%	8.7%	266,750	0.0%	266,750	0.0%
Commodities	80,332	-7.4%	118,020	93,670	79.4%	16.6%	118,020	0.0%	118,020	0.0%
Internal Charges	50,522	2.3%	63,020	63,000	100.0%	24.7%	63,430	0.7%	63,430	0.0%
Other Payments	0		0	0			0		0	
Program Total	844,322	-9.9%	1,169,890	1,023,780	87.5%	21.3%	1,122,000	-4.1%	1,132,100	0.9%
Amended Budget	1,175,100			1,169,890						
% of Amended Spent	71.9%			87.5%						

FUNDING SOURCES

Water Fund 511	243,879	-28.1%	363,000	291,800	80.4%	19.6%	403,020	11.0%	406,620	0.9%
Wastewater Fund 521	600,443	0.4%	806,890	731,980	90.7%	21.9%	718,980	-10.9%	725,480	0.9%
Program Total	844,322	-9.9%	1,169,890	1,023,780	87.5%	21.3%	1,122,000	-4.1%	1,132,100	0.9%

PROGRAM STAFFING

<i>Regular Positions</i>										
Laboratory Supervisor	1.00		1.00	1.00			1.00		1.00	
Envir Control Inspector	1.00		1.00	1.00			1.00		1.00	
Laboratory Technician	4.00		4.00	4.00			4.00		4.00	
WW Oper Manager	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Laborer	0.50		0.50	0.50			0.50		0.50	
Total - Full-Time Equivalents	6.50	0.0%	6.50	6.50	100.0%	0.0%	6.50	0.0%	6.50	0.0%

Department: 25000 - Utilities Department
 Division: 25500 - Water Treatment Division
 Program: 25501 - Water Plant Operations

PERFORMANCE OBJECTIVES

Operate the City's Water Treatment Plant to provide a potable water supply for the City. Program expenses include plant electric and chemicals costs, and bulk water purchases.

1. To operate the City's water treatment plant for 365 days for 24 hours per day.
2. To treat and produce 6,100 million gallons of water during the year.
3. To treat and produce 100 million gallons of potable water during the year from the JJ Water Treatment Plant.
4. To purchase 6,000 million gallons of treated potable water from the South San Joaquin Irrigation District.
5. To ensure drinking water meets CA Department of Public Health water quality standards.
6. To operate the plant in an energy efficient manner.

COMMENTARY

In FY14-15, program costs showed a modest increase, although they were over budget.

In FY15-16, program costs are expected to show a slight decrease.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, with increases for overtime and professional services, with minor adjustments for other cost items. The budget includes \$756,000 for electric, \$265,000 for chemicals, and \$3,859,000 for bulk water purchases.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	1,231,084	14.9%	1,248,600	1,228,860	98.4%	-0.2%	1,176,000	-5.8%	1,192,600	1.4%
Contracted Services	4,376,382	0.7%	4,369,270	4,269,300	97.7%	-2.4%	4,444,270	1.7%	4,444,270	0.0%
Commodities	675,850	-0.8%	768,570	702,300	91.4%	3.9%	768,570	0.0%	768,570	0.0%
Internal Charges	36,753	9.1%	35,020	35,000	99.9%	-4.8%	35,440	1.2%	35,440	0.0%
Other Payments	6,794		21,000	21,000	100.0%		21,000	0.0%	21,500	2.4%
Program Total	6,326,863	2.9%	6,442,460	6,256,460	97.1%	-1.1%	6,445,280	0.0%	6,462,380	0.3%
Amended Budget	6,243,400			6,463,380						
% of Amended Spent	101.3%			96.8%						

FUNDING SOURCES

Water Fund 511	6,326,863	2.9%	6,442,460	6,256,460	97.1%	-1.1%	6,445,280	0.0%	6,462,380	0.3%
Program Total	6,326,863	2.9%	6,442,460	6,256,460	97.1%	-1.1%	6,445,280	0.0%	6,462,380	0.3%

PROGRAM STAFFING*Regular Positions*

Deputy Director - Utilities	0.00		0.00	0.00			0.00		0.00	
Plant Supervisor	1.00		1.00	1.00			1.00		1.00	
Utility Plant Operator	8.00		8.00	8.00			8.00		8.00	
Maintenance Worker I	1.00		1.00	1.00			1.00		1.00	
General Laborer	0.00		0.00	0.00			0.00		0.00	

Other Staffing (Full-Time Equivalents)

Safety Specialist	0.20		0.20	0.20			0.20		0.20	
Total - Full-Time Equivalents	10.20	0.0%	10.20	10.20	100.0%	0.0%	10.20	0.0%	10.20	0.0%

DEVELOPMENT SERVICES DEPARTMENT

Previously, Community Development Department
& Development & Engineering Services

Mission Statement

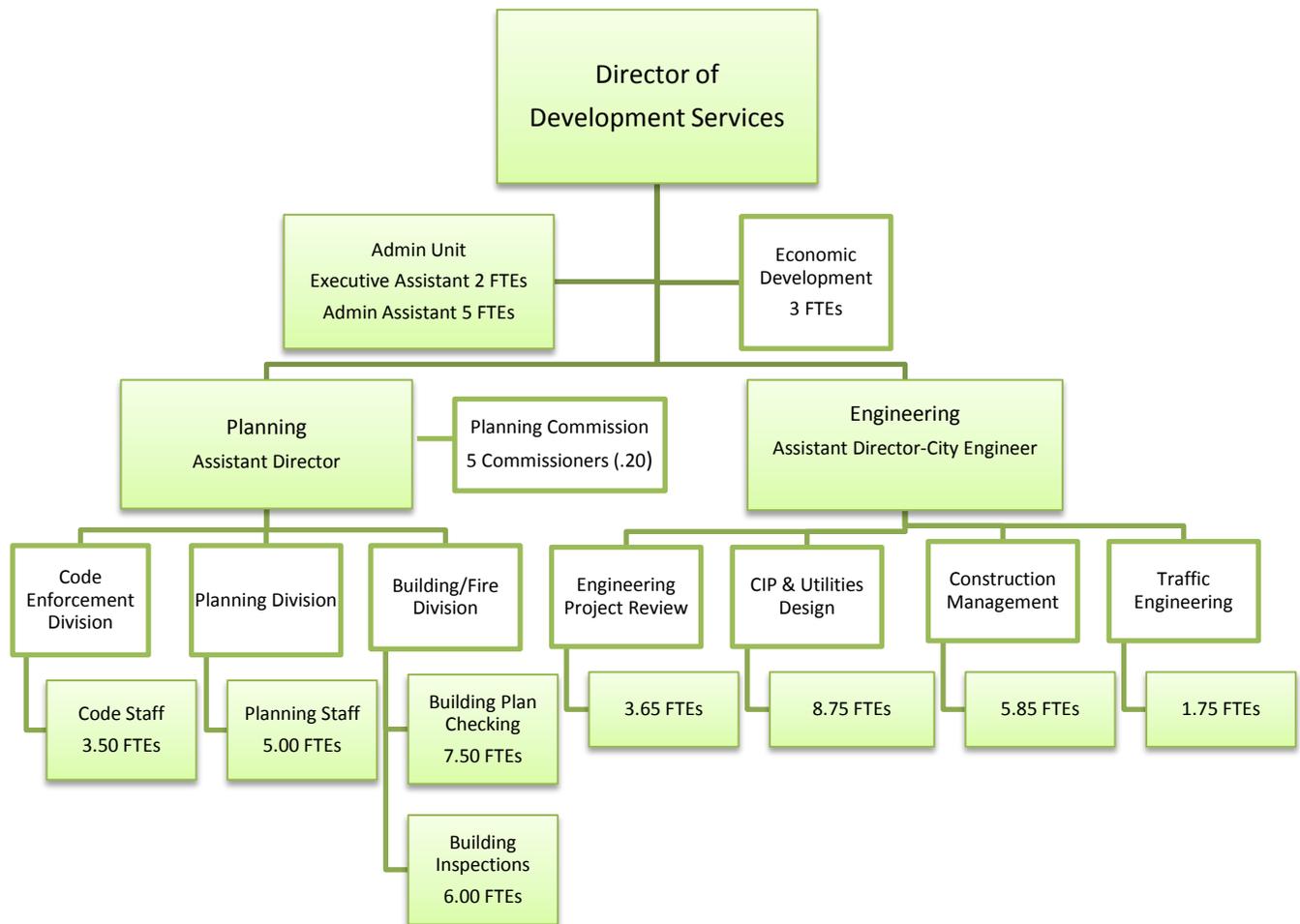
Through High Quality Service, Protect Public Health and
Safety and Enhance Long-Term Development Character

Department Head

Andrew Malik

Development Services Director

City of Tracy
 DEVELOPMENT SERVICES
 Fiscal Year 16-17



Department: 31000 - Development Services Department (Continued)

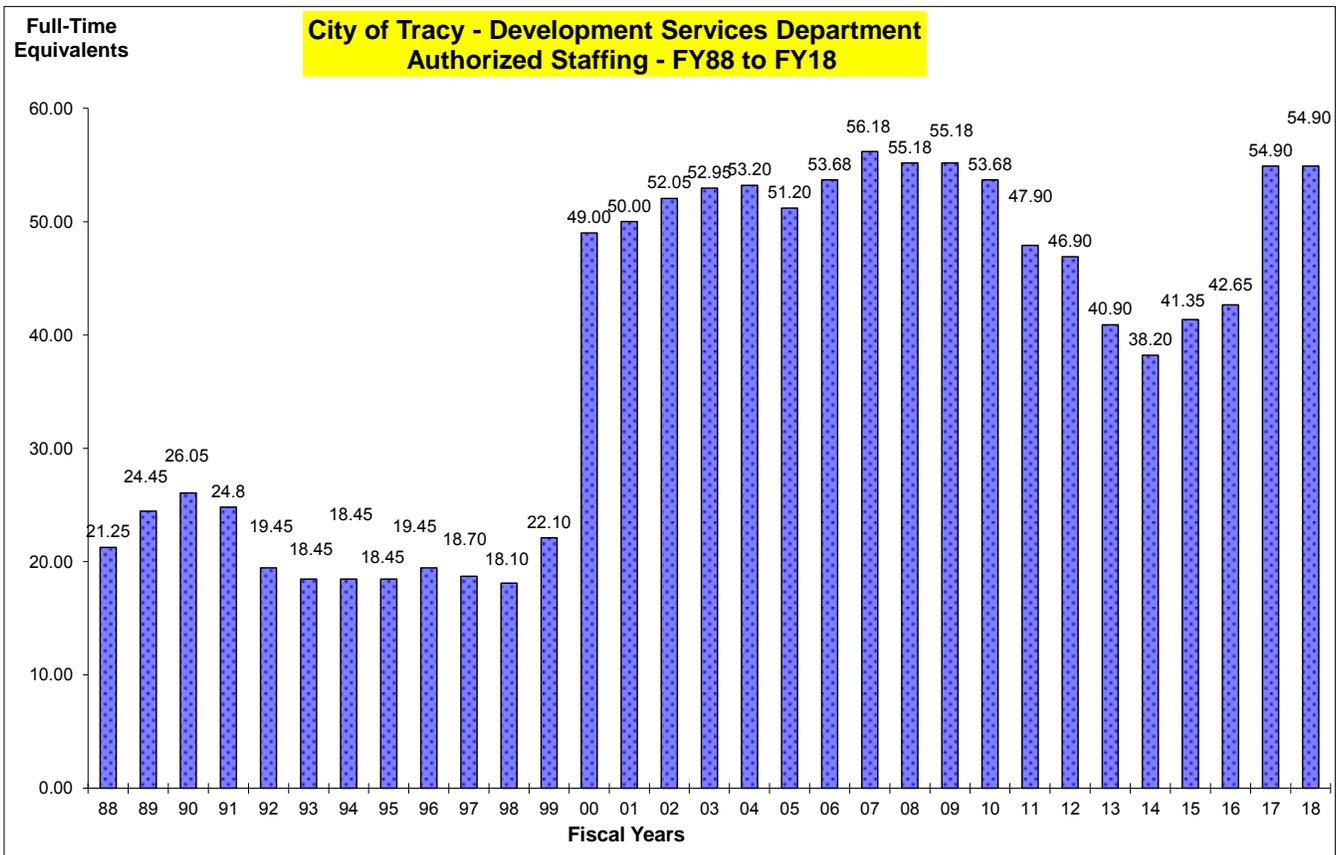
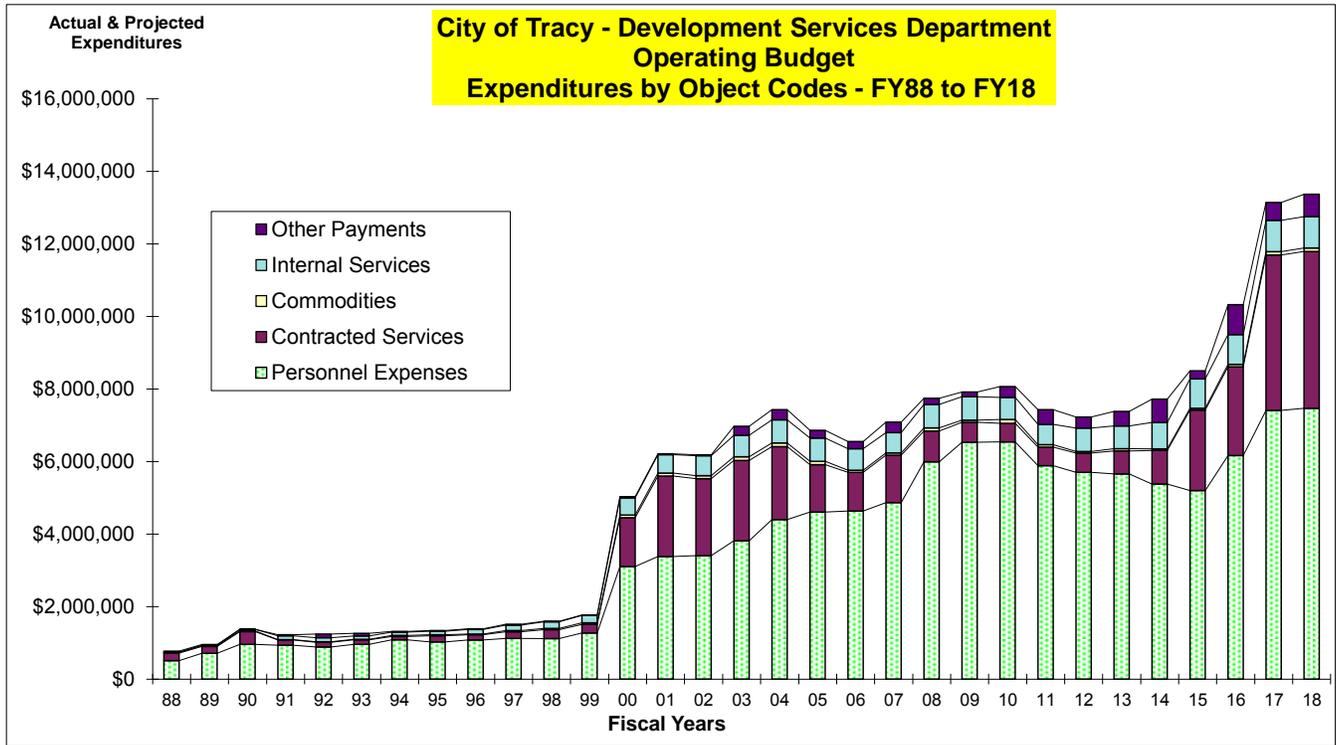
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	5,200,023	-3.4%	6,012,390	6,166,080	102.6%	18.6%	7,411,680	23.3%	7,471,380	0.8%
Contracted Services	2,223,034	140.0%	2,833,300	2,749,770	97.1%	23.7%	4,283,140	51.2%	4,323,540	0.9%
Commodities	44,980	3.1%	81,910	62,700	76.5%	39.4%	91,810	12.1%	95,410	3.9%
Internal Charges	813,673	11.9%	825,020	817,600	99.1%	0.5%	863,920	4.7%	863,920	0.0%
Other Payments	222,180	-65.5%	611,990	798,440	130.5%	259.4%	495,460	-19.0%	618,060	24.7%
Department Total	8,503,890	10.1%	10,364,610	10,594,590	102.2%	24.6%	13,146,010	26.8%	13,372,310	1.7%

**DEPARTMENTAL EXPENDITURES
BY FUNDING SOURCES**

General Fund 101 - Taxes	1,677,489	14.1%	2,066,220	1,573,840	76.2%	-6.2%	1,549,360	-25.0%	1,510,200	-2.5%
Planning Fees	242,368	-8.6%	282,000	288,300	102.2%	19.0%	451,200	60.0%	459,000	1.7%
Building Fees	2,579,101	41.8%	2,422,000	2,981,600	123.1%	15.6%	3,585,000	48.0%	3,685,000	2.8%
Engineering Fees	1,919,819	99.9%	2,044,740	2,317,500	113.3%	20.7%	3,977,500	94.5%	4,010,460	0.8%
Capital Project Offset	1,586,337	-28.6%	2,451,040	2,213,930	90.3%	39.6%	2,700,000	10.2%	2,700,000	0.0%
Downtown Impvmt Dist Fund 221	113,979		114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%
Parking District Fund 222	0		0	0			0		0	
TDA & Gas Tax Funds 24x	170,756	3.1%	180,000	175,000	97.2%	2.5%	180,000	0.0%	180,000	0.0%
Com Devel Block Gt Fund 26x	0	-100.0%	354,130	567,000	160.1%	0.0%	237,400	-33.0%	360,000	51.6%
CDA Housing & Successor Fund 28x	0		0	0			0		0	
CDA & Suc Ag Project Fund 3xx	0		0	0			0		0	
Water Fund 511	112,049	-47.6%	250,000	136,910	54.8%	22.2%	150,000	-40.0%	150,000	0.0%
Wastewater Fund 521	57,559	-47.6%	78,500	60,000	76.4%	-46.5%	79,000	0.6%	81,000	2.5%
Drainage Fund 541	34,433	15.6%	96,980	151,530	156.2%	340.1%	97,350	0.4%	97,450	0.1%
Other Funds	10,000	-3.2%	25,000	15,000	60.0%	50.0%	25,000	0.0%	25,000	0.0%
	0		0	0			0		0	
Department Total	8,503,890	10.1%	10,364,610	10,594,590	102.2%	24.6%	13,146,010	26.8%	13,372,310	1.7%

DEPARTMENTAL STAFFING

	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 Projected	% \$ Change
<i>Regular Positions</i>										
Department Director	1.00		1.00	1.00			1.00		1.00	
Planners	5.00		5.00	5.00			6.00		6.00	
Engineers	10.00		10.00	10.00			13.00		13.00	
Program Analysts	3.00		3.00	3.00			4.00		4.00	
Engineering Technical	5.00		5.00	5.00			6.00		6.00	
Building Official	1.00		1.00	1.00			1.00		1.00	
Building Regulation	6.00		7.00	7.00			10.00		10.00	
Code Enforcement	2.00		2.00	2.00			3.00		3.00	
Secretarial & Clerical	8.00		8.00	8.00			10.00		10.00	
Allocated to Fire Dept	-0.30		-0.30	-0.30			-0.30		-0.30	
<i>Other Staffing (Full-Time Equivalents)</i>										
Commission & Board Members	0.20		0.20	0.20			0.20		0.20	
Project Manager/Project Specialist	0.00		0.00	0.00			1.00		1.00	
Temp Clerk	0.45		0.75	0.75			0.00		0.00	
Total - Full Time Equivalents	41.35	9.1%	42.65	42.65	100.0%	3.1%	54.90	28.7%	54.90	0.0%



Budget Narrative - Development Services

Historical Milestones

FY 11-12

- Decrease in base budget of \$10,340 or 0.2% below the FY10-11 Adopted Budget, entirely in personnel expenses.
- \$95,000 in budget augmentations included \$20,000 for graffiti abatement and \$75,000 for system charges.
- The department was renamed Development Services.
- During the year, the department lost 4 full-time positions and 1.00 FTEs in temporary help.

FY 12-13

- Decrease in base budget of \$225,590 or 2.8% from the FY11-12 adopted budget.
- Departmental staffing deleted 4 positions.
- Savings of \$322,550 in the department budget due to retirements.
- No major budget augmentations. During the year, an Engineering Technician position was converted to a Junior Engineer.

FY 13-14

- Base budget decrease of \$121,040 or 1.7%. Decreases in all categories except internal service charges. Decreases in personnel expenses reflect staff retirements.
- Budget augmentations of \$541,290. The major increase is \$360,000 for temporary building inspectors. In addition, \$66,320 was added for economic development activities.
- Departmental staffing showed a net decrease of 3.00 FTEs: 2 Associate Engineers, 1 Engineering Technician, and 1 Executive Assistant. While 4 positions were deleted due to retirement; one new Analyst position was added in the Economic Development Division.

FY 14-15

- Decrease in the base budget of \$460,440 or 6.0% over the adopted FY13-14 budget. The decrease was in contracted

services and grant outlays. However, personnel expenses did increase \$162,210 or 3.0%.

- Budget augmentations of \$2,476,710. These include: \$500,000 for building plan checks, \$670,000 for building inspectors, \$625,000 for engineering plan checks, \$160,000 for engineering inspectors, and \$56,030 for project testing.
- Departmental staffing will increase by .45 FTEs for added part-time clerical help.
- At midyear, departmental staffing added 3 positions: an Economic Development Manager, a Senior Civil Engineer for Land Development and an Administrative Assistant.

FY15-16

- Base budget adjustments of \$23,080 or 0.2% decrease from FY14-15 Adopted Budget.
- Budget augmentations of \$654,790.
- Departmental staffing added a full-time Building / Fire Inspector position and 0.30 FTEs in clerical hours. An Assistant Planner was upgraded to Senior Planner.
- The budget includes funding: contractual planning assistance, document scanning and GIS support.

Proposed Budget Changes for FY16-17

- The department proposed base budget is \$228,190 less than prior fiscal year.
- Budget augmentation of \$3,009,590, which includes 13 new full-time regular positions.
- New full-time positions include: Receptionist, Assistant Planner, Plans Examiner, Plan Check Engineer, Building & Fire Inspector, and Permit Technician.
- Also, in the Engineering Division, 3 Engineers, a Program Manager, and a Supervising Construction Inspector.
- Code Enforcement will add a Case Manager.

Major Non Personnel Expenses	FY 14-15	%Change	FY 15-16	% Change	FY 16-17
Building Plan Check	\$550,000	0%	\$550,000	0%	\$550,000
Building Inspections	720,000	-18%	590,000	0%	590,000
Engineering Plan Check	650,000	0%	650,000	250.8%	2,280,000
Project Contract Testing	100,000	0%	100,000	0%	100,000
Project Contract Inspections	200,000	0%	200,000	0%	200,000
Economic Development Contracts	125,000	12.3%	140,300	0%	140,300
Economic Development Grants	98,900	3%	101,860	0%	101,860
New Equipment	\$15,000		\$0	1280%	\$128,000
Equipment Replacement	\$53,060		\$20,000	150%	50,000

Department: **31000 - Development Services**
 Division: **31100 - Director's Office**
 Program: **31101 - Development Services Administration**

PERFORMANCE OBJECTIVES

Administer and direct the Development Services Department and provide administrative support for its operations and activities. Provide secretarial support to the Planning Commission.

1. To administer the 14 programs of the department at an admin cost of 3.8% or less of the department operating budget.
2. To oversee a departmental budget about \$13,146,010 and with an authorized staffing of 54.90 full-time equivalents.
3. To complete 90% of all plan reviews and permit inspections within the department's time standards.
4. To receive a rating of good or better on 90% of our customer satisfaction surveys.
5. To design and construction of all full funded CIP projects within schedule and budget.

COMMENTARY

This program provides for the Department Director, clerical support, and the City Planning Commission.

In FY14-15, program staffing added a full-time Admin Assistant and 0.45 FTEs in clerical help. In FY15-16, program staffing added another 0.30 FTEs in clerical help.

In FY16-17, program staffing will add full-time Receptionist while deleting 0.75 FTEs in part-time clerical help. The program budget provides for current and added staffing, with some minor adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	262,444	-16.1%	460,400	574,620	124.8%	118.9%	432,500	-6.1%	414,900	-4.1%
Contracted Services	23,039	-16.9%	33,180	26,930	81.2%	16.9%	33,180	0.0%	33,180	0.0%
Commodities	5,060	-6.7%	8,880	5,860	66.0%	15.8%	8,880	0.0%	8,880	0.0%
Internal Charges	28,514	12.3%	26,970	26,900	99.7%	-5.7%	28,320	5.0%	28,320	0.0%
Other Payments	0		0	0			0		0	
Program Total	319,057	-14.1%	529,430	634,310	119.8%	98.8%	502,880	-5.0%	485,280	-3.5%
Amended Budget	428,730			528,730						
% of Amended Spent	74.4%			120.0%						
FUNDING SOURCES										
General Fund 101 - Taxes	129,496	29.2%	231,230	127,110	55.0%	-1.8%	75,280	-67.4%	52,480	-30.3%
Building Fees	63,187	-43.8%	123,600	253,600	205.2%	301.3%	213,800	73.0%	216,400	1.2%
Engineering Fees	63,187	-20.4%	87,300	126,800	145.2%	100.7%	106,900	22.5%	108,200	1.2%
Capital Project Offset	63,187	-20.4%	87,300	126,800	145.2%	100.7%	106,900	22.5%	108,200	1.2%
CDA Project Fund 381	0		0	0			0		0	
Program Total	319,057	-14.1%	529,430	634,310	119.8%	98.8%	502,880	-5.0%	485,280	-3.5%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Director of Development Servs	1.00		1.00	1.00			1.00		1.00	
Exec Asst II-Admin Secretary	0.50		0.50	0.50			0.50		0.50	
Admin Assts-Sr Admin Clerk	1.00		1.00	1.00			2.00		2.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Planning Commissioners (5)	0.20		0.20	0.20			0.20		0.20	
Temp Clerk	0.45		0.75	0.75			0.00		0.00	
Total - Full-Time Equivalents	3.15	85.3%	3.45	3.45	100.0%	9.5%	3.70	7.2%	3.70	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Completed development and building permits for two major employers in Cordes Ranch project – FedEx and Medline
2. Published Draft Amendment to the Tracy Hills Specific Plan and environmental documents for public review
3. Initiated negotiations for a Development Agreement for the Tracy Hills Project
4. Completed public hearings on the proposed Sutter Medical Office development
5. Oversaw preparation and monitoring of environmental documents such as Environmental Impact Reports and Negative Declarations in support of General Plan and specific development applications
6. Approved over 150 land use permit actions, including more than 15 major projects requiring Commission or Council action in the I-205 Corridor Specific Plan, Infill, Northeast Industrial Area, and South Industrial Areas Specific Plan areas
7. Completed SB610 Water Supply Assessments for new development projects
8. Conducted three Planning Commission workshops on the Tracy Hills project
9. Initiated environmental review of a 130-acre proposed senior housing project at Corral Hollow Road/Valpico Road
10. Completed review and approvals for two apartment complexes in the I-205 Corridor Specific Plan area totaling over 750 multifamily units (Aspire and Grantline Apts).
11. Initiated review of proposed 250-unit single family neighborhood (Rockinghorse) on Lammers Road
12. Completed Development Review and subdivision maps for Westgate Infill project
13. Processed new industrial development applications in Industrial Areas Specific plan, Northeast Industrial Areas Specific Plan and Cordes Ranch Specific Plan
14. Initiated review of proposed development of townhomes/multi-family development at Joe Pombo Parkway/Grant Line Road
15. Participated in San Joaquin County projects and processes including Regional Housing Needs Allocation process, Habitat Conservation technical advisory committee, and Regional Transportation Plan/Sustainable Communities Strategy

Current Projections: FY 15-16

1. Complete update to the City's General Plan Housing Element
2. Complete EIR, development agreement, General Plan amendment comprehensive update to Specific Plan,

Current Projections: FY 15-16 Continued

- tentative subdivision map for Phase 1a for the Tracy Hills project
3. Complete review of various infill developments, including MacArthur/Valpico multi-family home project
4. Complete review of the Berg Road/Byron Road single family home (infill subdivision and zoning amendment) project.
5. Initiate review of major multi-family project (Harvest) at Middlefield Road, Joe Pombo Parkway, and Grantline Road
6. Complete development permits for two major employers within the Cordes Ranch project (Smuckers)
7. Complete review of subdivision maps for the first phase of the Ellis Specific Plan project
8. Initiate review of proposed amendment to the Ellis Specific Plan
9. Complete review of 130-acre senior housing community at Corral Hollow and Valpico Road (Ponderosa Homes project)
10. Complete review of 250-unit single family neighborhood on Lammers Road (Rockinghorse)
11. Initiate work on Larch Clover area annexation application
12. Drafted I-205 corridor Overlay zone district and conducted two workshops with City Council on architectural design and economics of land use for the I-205 Corridor
13. Completed draft architectural design guidelines for the I-205 corridor
14. Approve over 150 land use permit actions, including more than 15 major projects requiring Commission or Council action in the I-205 Corridor Specific Plan, Infill, Northeast Industrial Area, and South Industrial Areas Specific Plan areas
15. Participate in San Joaquin County projects and processes including Habitat Conservation technical advisory committee, and Regional Transportation Plan/Sustainable Communities Strategy
16. Initiate review of new 90-acre Specific Plan (The Avenues) located on Valpico Road and north of Ellis Specific Plan
17. Complete Draft documents related to formation of Services Community Facilities Districts for City Services related to new development
18. Draft General Plan policy and Municipal Code Amendments to address State-mandated SB5 (200-year floodplain) regulations

Future Projections: FY 16-17

1. Amend the I-205 Specific Plan to further streamline development approvals
2. Initiate review of development proposals on Urban Reserve areas UR5 and UR7, identified in the General Plan
3. Publish Draft EIR and Draft Specific Plan for 130-acre Ponderosa Homes project at Valpico and Corral Hollow Roads
4. Publish Draft I-205 corridor overlay zone district for City Council consideration
5. Complete administrative Draft EIR for The Avenues Specific Plan
6. Update the Development Review and Planned Unit Development Ordinances to modernize, clarify, and streamline development review processes
7. Publish draft zoning district and annexation documents for portions of the Larch Clover Area
8. Implement first phases of the Tracy Hills Specific Plan, Ellis Specific Plan, and the Rockinghorse development project through multiple Final Map reviews and building permit reviews
9. Complete development review and building permits for Aspire II apartment project
10. Complete development review and building permits for three new employers in the Cordes Ranch Specific Plan area
11. Complete review of proposed amendment to the Cordes Ranch Specific Plan to update landscaping standards
12. Manage residential Growth Management Ordinance systems to implement General Plan projects
13. Complete General Plan policy and Municipal Code Amendments to address State-mandated SB5 (200-year floodplain) regulations
14. Approve over 150 land use permit actions, including more than 15 major projects requiring Commission or Council action in the I-205 Corridor Specific Plan, Infill, Northeast Industrial Area, and South Industrial Areas Specific Plan areas
15. Participate in San Joaquin County projects and processes including Habitat Conservation technical advisory committee, and Regional Transportation Plan/Sustainable Communities Strategy technical advisory committee

Department: **31000 - Development Services**
 Division: **31200 - Planning Division**
 Program: **31203 - Planning Services**

PERFORMANCE OBJECTIVES

1. To process 125 land use permit applications, including 15 major projects.
2. To provide accurate, timely information to the public regarding City land-use and development policies and standards.
3. To prepare and coordinate Planning Commission agenda and report preparation and distribution; and prepare and maintain Commission minutes and Reports of Action.
4. To complete amendment to Tracy Hills Specific Plan, zoning documents for 2 major residential projects, development permits for 2 major employers at Cordes Ranch, 3 subdivisions, and apartment complexes throughout the City.
5. To generate \$651,200 in program revenues and recover 55% of program costs.

Coordinate long-range planning activities related to the General Plan, specific plans, rezoning, and annexations. Process and review plans and applications for zoning, subdivisions, and growth management.

COMMENTARY

In FY10-11, the Advanced Planning and the Current Planning programs were consolidated into this new program.

In FY14-15, program costs showed moderate increase. In FY15-16, program costs are expected to show a major increase, due the authorization of a contract planner.

For FY16-17, program staffing will add an Assistant Planner, while contract planner will be reduced to 25% of the year. The program budget provides for current and added staffing, reduced contract costs, and some minor adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
PROGRAM EXPENDITURES										
Personnel Expenses	810,620	1.0%	844,800	876,270	103.7%	8.1%	968,450	14.6%	979,450	1.1%
Contracted Services	25,998	43.4%	206,490	189,700	91.9%	629.7%	55,990	-72.9%	55,990	0.0%
Commodities	3,002	68.9%	5,250	4,600	87.6%	53.2%	5,250	0.0%	5,250	0.0%
Internal Charges	105,170	10.8%	105,690	105,600	99.9%	0.4%	111,950	5.9%	111,950	0.0%
Other Payments	30,160	-7.3%	31,500	30,160	95.7%	0.0%	31,500		31,500	0.0%
Program Total	974,950	2.7%	1,193,730	1,206,330	101.1%	23.7%	1,173,140	-1.7%	1,184,140	0.9%
Amended Budget	1,029,630			1,293,730						
% of Amended Spent	94.7%			93.2%						
FUNDING SOURCES										
General Fund 101 - Taxes	510,077	38.3%	771,730	718,030	93.0%	40.8%	521,940	-32.4%	525,140	0.6%
Planning Fees	245,980	0.3%	282,000	288,300	102.2%	17.2%	451,200	60.0%	459,000	1.7%
Capital Project Offset	218,893	-34.8%	140,000	200,000	142.9%	-8.6%	200,000	42.9%	200,000	0.0%
Program Total	974,950	2.7%	1,193,730	1,206,330	101.1%	23.7%	1,173,140	-1.7%	1,184,140	0.9%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Senior Planner	2.00		3.00	3.00			3.00		3.00	
Associate Planner	1.00		1.00	1.00			1.00		1.00	
Assistant Planner	1.00		0.00	0.00			1.00		1.00	
Admin Assts	0.50		0.00	0.00			0.00		0.00	
Exec Assts-Sr Secretary/Secretary	0.50		1.00	1.00			1.00		1.00	
Assistant Director	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Drafting Technician	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	6.00	0.0%	6.00	6.00		0.0%	7.00	16.7%	7.00	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Continued weekly in-house training for plans examiners, fire and building inspectors and permit technicians to assist in meeting AB717 training requirements.
2. Continued to digitize fire prevention plans/files. 100% of the rolled plans and 5% of the fire files have been digitized.
3. Continued to implement the goal of reaching 65% of all permits to be over the counter (OTC) permits via expanded plan review processes by Permit Technicians and to expand additional permit types for the OTC process through training and modified forms.
4. Completed 75% of all plan review targeted for a maximum of 20-working day review within that 20-day period (initial review of specified projects).
5. Completed 89% of all plan review targeted for a maximum of 20-working day review within that 20-day period (initial review of specified projects).
6. Completed 71% of all plan review targeted for a maximum of 10-working day review within that 10-day period (subsequent review of specified projects).
7. Completed 86% of all plan review targeted for a maximum of 10-working day review within that 10-day period (subsequent review of specified projects).
8. Completed 90% of residential photovoltaic reviews targeted for a maximum of 5-working day review within that 5-day period.
9. Completed 84% of all submittals targeted for same day service within that given day (over the counter permits).
10. Received an "Excellent" or "Good" rating for services performed from 100% of our customers via the Building Safety Division Services Customer Satisfaction Survey.
11. Assisted Code Enforcement with combined inspections within 24 hours of received request.
12. Completed 99% of all inspections within 24 hours of received requests.
13. Continued to conduct semi-annual meetings with stakeholders in the permit process. Each meeting the City relates how suggestions/recommendations from previous meetings have been implemented.
14. Completed the Fire Prevention and Building Division consolidation.
15. Completed 13,824 building-related inspections
16. Processed and issued 2,852 building permits
17. Generated \$3,800,213 in building permit/plan review revenue
18. Continued to pursue electronic plan review. Endeavored to solicit both Planning and Engineering to

develop same goal.

19. Completed 4,071 fire code inspections.
20. Processed 96 fire construction permits.
21. Generated \$165,301 in fire permit (construction and operational)/plan review revenue for projects within the City and \$31,233 within the Tracy Rural Fire District.
22. Continued to develop list of historical dates associated with building code adoption dates mandated by the State and/or the adopted locally by the City of Tracy.
23. Processed 26 TUPs, 18 San Joaquin fire development reviews, 15 City of Tracy development reviews, and performed reviews of 22 engineering improvement plans.
24. Developed fire prevention standards where none existed prior thereto. Completed 8 this fiscal year.
25. Reviewed 2,121 plans in building review and 354 plans for fire prevention (includes in-house and contract staff reviews).

Current Projections FY 15-16

1. Continue to digitize fire prevention files.
2. Continue weekly in-house training for plans examiners, fire and building inspectors and permit technicians to assist in meeting AB717 training requirements.
3. Continue to exercise the efficiencies created to meet the goal of 65% of all permits to be issued over the counter (OTC) or instantly on-line. .
4. Continue to develop list of historical dates associated with building code adoption dates mandated by the State and/or the adopted locally by the City of Tracy.
5. Complete 90% of all plan review targeted for a maximum of a 20-day review within that 20-day period.
6. Complete 90% of all plan review targeted for a maximum of a 10-day review within that 10-day period.
7. Complete 90% of all plan review targeted for a maximum of a 5-day review within that 5-day period.
8. Complete 95% of all plan review targeted for same day service within that given day.
9. Goal to receive an "Excellent" or "Good" rating for processing time from 90% of our customers via the newly developed DES Customer Satisfaction Survey form.
10. Continue to conduct semi-annual meetings with stakeholders in the permit process.
11. Continue to assist Code Enforcement with combined inspections within 24 hours of received request
12. Continue to develop Fire Prevention Standards.

13. Continued to pursue electronic plan review.
14. Completed 99% of all inspections within 24 hours of request to date.
15. Complete 17,000 building inspections as 9,508 have been completed at the mid-point of the current fiscal year.
16. Process 2,700 building permits as 1,317 have been processed at the mid-point of the current fiscal year.
17. Generate \$2,000,000 in building permit/plan review revenue as \$1,059,530 has been collected at the mid-point of the current fiscal year.
18. Complete 4,500 fire code inspections as 2,291 have been completed at the mid-point of the current fiscal year.
19. Process 110 fire construction permits as 58 have been processed at the mid-point of the current fiscal year.
20. Generate \$200,000 in fire permit/plan review revenue from projects within the City as \$111,696 has been collected at the mid-point of the current fiscal year and generate \$30,000 with the same fire permit/plan review sources from projects within the Tracy Rural Fire District as \$17,125 has been collected at the mid-point of the current fiscal year.
21. Processed 11 TUPs, 5 San Joaquin fire development reviews, 17 City of Tracy development reviews, and performed reviews of 5 engineering improvement plans.
22. Review 2,000 plans in the building review process and 400 plans in the fire prevention review process (includes both in-house and contract staff review).

Future Projections: FY 16-17

1. Continue to develop capabilities/ skills of plans examiners, fire and building inspectors and permit technicians through weekly training meetings/team building sessions to assist in meeting AB717 training requirements.
2. Digitize 25% of Fire Prevention files.
3. Continue to exercise the efficiencies created to meet the goal of 65% of all permits to be issued over the counter (OTC) or instantly (on-line permitting).
4. Continue to update the Building Safety and Fire Prevention Division's website.
5. Consider expanding the permit types that are currently being offered on-line to include other simple permits.
6. Complete 90% of all plan review targeted for a maximum of a 20-day review within that 20-day period.
7. Complete 90% of all plan review targeted for a

- maximum of a 10-day review within that 10-day period.
8. Complete 90% of all residential photovoltaic plan reviews targeted for a maximum of a 5-day review within that 5-day period.
9. Complete 95% of all plan review targeted for same day service within that given day.
10. Continue to receive an "Excellent" or "Good" rating for services performed from 95% of our customers from survey form.
11. Continue to receive an "Excellent" or "Good" rating for processing time from 95% of our customers from survey form.
12. Continue to conduct semi-annual meetings from our stakeholders to insure quality services are being provided to our customer base and to make process adjustments where possible.
13. Continue to assist Code Enforcement with combined inspections within 24 hours of received request.
14. Continue to develop handouts that will assist to discourage permit avoidance by simplifying the process as well as reducing the cost for required designs.
15. Complete 99% of all inspections within 24 hours of received request.
16. Complete the 'Green Review' process wherein the Development Services Department will be able to perform electronic plan review.
17. To perform 17,000 building inspections and 4,500 fire inspections
18. To issue 2,700 building permits
19. To generate \$2,000,000 in building permit/plan review revenue
20. To issue 110 construction fire permits
21. To generate \$200,000 in fire permit (construction and operational)/plan review revenue from projects within the City and \$30,000 from projects within the Tracy Rural Fire District.
22. Continue to develop list of historical dates associated with building code adoption dates mandated by the State and/or the adopted locally by the City of Tracy.
23. Secure additional staff to accommodate for increased development.
24. Modify the existing administrative assistant to a permit technician
25. Continue to develop Fire Prevention Standards
26. Review 2,000 plans in the building review process (in-house and contract staff reviews).
27. Review 400 plans in fire prevention review process (in-house and contract staff reviews).

Department: 31000 - Development Services
 Division: 31400 - Building Division
 Program: 31401 - Building Plans Checking

PERFORMANCE OBJECTIVES

Process and review plans and applications for building and construction projects within the City. Issue building permits and maintain the plans and records for such projects.

1. To issue 2,000 building permits, including 300 for single family homes.
2. To complete 90% of plan checks for major permits within 20 working days for initial review. and 10 days for all subsequent reviews.
3. To receive a "good" or better ratings from 90% of customers.
4. To complete 90% of plan checks for major permits within 10 working days for subsequent reviews.
5. To generate at least \$1,693,100 in program revenues and recover 103.7% of program costs.

COMMENTARY

In FY14-15, program workload, costs, and revenues showed major increases.

In FY15-16, again program workload, costs, and revenues are showing major increases.

For FY16-17, program staffing will add 3 new full-time positions. The program budget provides for current and added staffing and for some minor adjustments for other cost items. Workload and revenues are expected to remain at their current high level.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	543,529	-1.2%	564,400	581,000	102.9%	6.9%	968,600	71.6%	981,200	1.3%
Contracted Services	286,138	29.6%	562,260	560,000	99.6%	95.7%	567,860	1.0%	588,260	3.6%
Commodities	3,758	4.2%	5,200	5,100	98.1%	35.7%	7,600	46.2%	7,600	0.0%
Internal Charges	81,588	9.9%	82,620	82,600	100.0%	1.2%	88,440	7.0%	88,440	0.0%
Other Payments	0		0	0			0		0	
Program Total	915,013	7.9%	1,214,480	1,228,700	101.2%	34.3%	1,632,500	34.4%	1,665,500	2.0%
Amended Budget	1,231,380			1,214,480						
% of Amended Spent	74.3%			101.2%						

FUNDING SOURCES

General Fund 101 - Taxes	(186,963)	-290.4%	376,280	(44,500)	-11.8%	-76.2%	(60,600)	-116.1%	(26,300)	-56.6%
Building Fees	1,101,976	46.9%	838,200	1,273,200	151.9%	15.5%	1,693,100	102.0%	1,691,800	-0.1%
Program Total	915,013	7.9%	1,214,480	1,228,700	101.2%	34.3%	1,632,500	34.4%	1,665,500	2.0%

PROGRAM STAFFING

Regular Positions

Building Official	0.50		0.50	0.50			0.50		0.50	
Plan Examiner	2.00		2.00	2.00			4.00		4.00	
Admin Assts-Sr Admin Clerk	0.50		0.50	0.50			0.50		0.50	
Building Permit Technician	2.00		2.00	2.00			3.00		3.00	
Allocated to Fire Dept	-0.20		-0.20	-0.20			-0.20		-0.20	

Other Staffing (Full-Time Equivalents)

Temp Clerk	0.00		0.00	0.00			0.00		0.00	
Project Specialist	0.00		0.00	0.00			0.00		0.00	

Total - Full-Time Equivalents	4.80	0.0%	4.80	4.80	100.0%	0.0%	7.80	62.5%	7.80	0.0%
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Department: 31000 - Development Services
 Division: 31400 - Building Division
 Program: 31402 - Building Inspections

PERFORMANCE OBJECTIVES

Perform field inspections on permitted building and construction projects to ensure compliance to adopted codes and ordinances. Perform enforcement against any unpermitted projects.

1. To perform & record results of 8,000 building inspections.
2. To provide combination inspections within 24 hours of request.
3. To receive a "good" or better rating from 90% of customers.
4. To generate at least \$1,678,100 in program revenues, and recover 101.2% of program costs.

COMMENTARY

In FY14-15, program workload, costs, and revenues showed major increases.
 In FY15-16, again program workload, costs, and revenues are showing increases. Program staffing added a Building Inspector.
 For FY16-17, workload is expected to remain at its current high level. So, program staffing will add a new full-time Building Inspector. The program budget provides for current and added staffing, with some minor adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	696,710	8.6%	724,200	779,890	107.7%	11.9%	912,900	26.1%	964,300	5.6%
Contracted Services	537,409	62.2%	629,400	540,400	85.9%	0.6%	635,000	0.9%	635,000	0.0%
Commodities	8,156	17.1%	10,920	9,280	85.0%	13.8%	14,820	35.7%	14,820	0.0%
Internal Charges	86,205	5.8%	95,440	95,400	100.0%	10.7%	95,440	0.0%	95,440	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,328,480	25.2%	1,459,960	1,424,970	97.6%	7.3%	1,658,160	13.6%	1,709,560	3.1%
Amended Budget	1,601,560			1,459,960						
% of Amended Spent	82.9%			97.6%						

FUNDING SOURCES

General Fund 101 - Taxes	(91,030)	-186.7%	(240)	(29,830)		-67.2%	(19,940)	8208.3%	(67,240)	237.2%
Building Fees	1,419,510	48.4%	1,460,200	1,454,800	99.6%	2.5%	1,678,100	14.9%	1,776,800	5.9%
Program Total	1,328,480	25.2%	1,459,960	1,424,970	97.6%	7.3%	1,658,160	13.6%	1,709,560	3.1%

PROGRAM STAFFING

<i>Regular Positions</i>										
Building Official	0.50		0.50	0.50			0.50		0.50	
Building Inspector	2.50		3.50	3.50			4.50		4.50	
Admin Asst II-Sr Admin Clerk	0.70		0.70	0.70			0.70		0.70	
Building Inspector Supervisor	1.00		1.00	1.00			1.00		1.00	
Allocated to Fire Dept	-0.10		-0.10	-0.10			-0.10		-0.10	
<i>Other Staffing (Full-Time Equivalents)</i>										
Building Inspector	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	4.60	0.0%	5.60	5.60	100.0%	21.7%	6.60	17.9%	6.60	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 14-15

1. Continued participation in the Public Safety Strategy Program's implementation.
2. Conduct the City's 6th annual Free Mosquito Fish Program.
3. Continue working with the Tracy Police on inspecting substandard units, marijuana grow houses and other state and local violations.
4. Conduct four IDEA Team meetings and neighborhood walkthrough.
5. Work with the City's Finance Department on loss prevention methods resulting from water theft.
6. Worked with court ordered community service individuals on volunteer opportunities regarding removal of illegal signage, neighborhood cleans up and vegetation abatement.
7. Establish more aggressive enforcement of illegally removed shopping carts.
8. Continuing education of Code Enforcement staff for building inspection and code enforcement certification.
9. Continuing education on trends in code enforcement, with an emphasis on abandoned buildings, foreclosed properties, drug house abatements, officer safety and certification.

Current Projections: FY 15-16

1. Participated in the Public Safety Strategy Program's implementation.
2. Coordinated and implemented Operation Helping Hands, an outreach effort to assist with displaced members of the community.
3. Promoted community education on code enforcement issues by way of literature, and presenting information to civic organization and watch programs
4. Participated in the 2015 San Joaquin County Point In Time Homeless Count
5. Conducted the City's 7th Annual Free Mosquito Fish Program
6. Continue working with the Tracy Police on inspecting substandard units, marijuana grow houses and other state and local violations.
7. Continued working with the Tracy Police Street Crimes Unit when inspecting substandard units and marijuana grow houses.
8. Work with receivership attorneys on Receiver methods for problem properties.

Current Projections: FY 15-16 Continued

9. Established a standard operating procedure on the enforcement of abandoned shopping carts.
10. Continuing education of Code Enforcement staff for building inspection and code enforcement certification.
11. Continuing education on trends in code enforcement, with an emphasis on abandoned buildings, foreclosed properties, drug house abatements, officer safety/certification and homelessness.
12. In cooperation with the Tracy Police Department, created "Operation Helping Hands", an outreach effort to provide resource information for the homeless segment of the community, as well as to property owners affected by the nuisances associated with trespassers.

Future Projections: FY 16-17

1. Conduct the City's 8th annual Free Mosquito Fish Program.
2. Continue the Operation Helping Hands outreach program
3. Implement enforcement measures regarding public safety and criminal activity surrounding homelessness.
4. Coordinate and implement a new program associated with the plight of homelessness. "A Better Way To Give", a new outreach effort, will provide community education on alternatives to providing monetary donations to the homeless.
5. Provide education to elementary school aged children on building construction hazards, public nuisances, and graffiti.
6. Continue working with the Tracy Police Department's Street Crimes Unit with back up assistance when inspecting substandard units, marijuana grow houses, and methamphetamine labs.
7. Conduct four IDEA Team meetings and neighborhood walkthroughs.
8. Continuing education of Code Enforcement staff for building inspection and code enforcement certification.
9. Continuing education on trends in code enforcement, with an emphasis on abandoned buildings, foreclosed properties, drug house abatements, officer safety and certification.
10. Work with receivership attorneys on receiver methods for problem properties.
11. Revisit possible code amendments related to boarded up properties.

Department: 31000 - Development Services Division: 31500 - Code Enforcement Division Program: 31501 - Code Enforcement Perform field inspections and respond to complaints to enforce codes and ordinances related to zoning, land-use, and sub-standard dwellings.	<u>PERFORMANCE OBJECTIVES</u>
<u>COMMENTARY</u> In FY14-15, program costs showed a slight decrease; contract costs were down. In FY15-16, program costs will show a increase. In FY16-17, program staffing will add a Case Manager. The program budget provides for current and added staffing, with some minor adjustments for other costs items. The budget includes \$10,000 for abatements.	1. To respond to 900 complaints within 48 hours of receipt. 2. To perform 1,200 field inspections. 3. To resolve 98% of the violations without court action. 4. To achieve voluntary compliance of 95% of code enforcement

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	337,549	0.6%	341,500	356,450	104.4%	5.6%	476,400	39.5%	482,700	1.3%
Contracted Services	13,192	-40.5%	29,570	16,340	55.3%	23.9%	29,570	0.0%	29,570	0.0%
Commodities	6,425	-17.6%	11,220	9,800	87.3%	52.5%	11,220	0.0%	11,220	0.0%
Internal Charges	53,310	0.6%	54,180	54,000	99.7%	1.3%	56,420	4.1%	56,420	0.0%
Other Payments	570	-2000.0%	10,500	10,500	100.0%		10,500		10,500	0.0%
Program Total	411,046	-1.8%	446,970	447,090	100.0%	8.8%	584,110	30.7%	590,410	1.1%
Amended Budget	527,770			446,970						
% of Amended Spent	77.9%			100.0%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	411,046	-1.8%	446,970	447,090	100.0%	8.8%	584,110	30.7%	590,410	1.1%
Program Total	411,046	-1.8%	446,970	447,090	100.0%	8.8%	584,110	30.7%	590,410	1.1%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Comm Preservation Mgr	1.00		1.00	1.00			1.00		1.00	
Code Enforcement Officer	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-Sr Admin Clerk	0.20		0.20	0.20			0.20		0.20	
Building Inspector	0.50		0.50	0.50			0.50		0.50	
Code Enforce Mgr	0.00		0.00	0.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	2.70	0.0%	2.70	2.70	100.0%	0.0%	3.70	37.0%	3.70	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments Projections: FY 14-15

1. Design, Environmental Study and Right of Way - Eleventh Street Bridge Replacement, CIP 73063
2. Construction of Larch Road Pump Station Upgrade (Storm), CIP 76054
3. Storm Drainage Pipe Replacement FY13/14, CIP 76062/76061
4. Design of Tracy Airport Pavement Rehabilitation, CIP 77037
5. Continue working on FY15/16 projects including multi-year projects
6. FY14/15 Citywide Sidewalk Replacement, CIP 73139
7. FY14/15 Water Line Replacement What is CIP 75117
8. FY14/15 Wastewater Line Replacement CIP 74098
9. FY14/15 Storm Drainage Line Replacement CIP 76062
10. Chaparral Pump Station Rehabilitation
11. City Buildings including Library Building Door Modification
12. Design of Force main line between Corral Hollow Road lift station and WWTP, CIP 74113
13. Design of Larch Road Reconstruction – Holly Drive to Tracy Blvd., CIP 73125
14. Design of Collection System Upgrade – Hansen Road, CIP 74097
15. MacArthur Dr Widening (Valpico – Schulte) EIR

Current Projections: FY 15-16

1. Tracy Ball Park Renovation Phase 1, CIP 78053
2. Fire Station 91 Quarters Modification, CIP 71075
3. I-205 Direction Sign, CIP 73136
4. Fabian Road Improvement – CIP 73141 Design is in progress
5. Design of Bessie Avenue Reconstruction (Eaton to Grant Line)-Phase 1 completed. This must be phase2
6. Design of Wastewater Line Replacement on Bessie Ave. CIP 74103 (Emerson to Grant Line)-
7. Arbor Avenue Drainage Improvement CIP 76PP-071
8. Design and Right of Way - Valpico Road Widening (Tracy Blvd. to Pebblebrook), CIP 73095
9. Design and Right of Way – Valpico road Widening (Pebblebrook to MacArthur Drive), CIP 73061
10. Design of Traffic Signal @ Lammers Road and Schulte Road Intersection, CIP 72068
11. I-205/Chrisman Road Interchange- EIR, CIP 73109
12. Design of Corral Hollow Road Widening between Byron Road and Grant Line Road, CIP 73102

Current Projections: FY 15-16 Continued

13. Design/Right of Way of Eleventh Street and Old MacArthur Intersection Improvements design, CIP 72069
14. Design of Utilities Project Wastewater Line Upgrade – Eastside, CIP 74084
15. Corral Hollow Road & Golden Leaf Drive – Intersection Improvements, CIP 72071
16. Street Patch and Overlay FY15/16, CIP 73140
17. Traffic Signal at Tracy Blvd. and Linne Road
18. Traffic Signal @ Corral Hollow and Valpico, Part of CIP 73144
19. Street Patch & Overlay FY15/16, CIP 73142
20. Widening of 11th Street (MacArthur to Chrisman) – CIP 73143
21. Widening of Corral Hollow Rd. (Schulte to Linne) – CIP 73144
22. WW Recycling Pipe Phase 1 CIP 74091
23. Wastewater Line Replacement FY15/16 – CIP 74116
24. New Waterline Corral Hollow Rd. – CIP 74118
25. New Wastewater Eastside Sewer – CIP 74119
26. Site Improvement PS Tower Site, CIP 71081-Under Construction
27. Design, R/W - MacArthur Drive Widening - Valpico Road to Schulte Road, CIP 73126
28. Civic Center Water Tower Retrofit, CIP 71027
29. Wastewater Line Upgrades East Grant Line Rd. – CIP 74084
30. Water Line Replacement – CIP 75127
31. Storm Drainage Replacement FY15/16 – CIP 76063
32. Detention Basin 2B – CIP 76066
33. Hansen Rd, upgrade – CIP 74097
34. Tracy Airport Pavement Rehab., CIP 77037- Construction in Progress.

Future Projections: FY 16-17

1. Design Standards Update, CIP 73PP-00
2. Drainage Master Plan Update, CIP 76PP-00
3. Transportation Master Plan, CIP 72PP-00
4. Waterwater Master Plan, CIP 74PP-00
5. Public Safety Master Plan, CIP 74PP-00
6. Public Facilities Master Plan, CIP 78PP-00
7. Water System Deficiencies #1, CIP 75PP-00
8. Water System Deficiencies #2, CIP 75PP-00
9. Water System Deficiencies #3, CIP 75PP-00
10. Retrofit Water Towers – 6th Street, CIP 71027
11. Replace Cooling Tower – Police Facility, CIP 71PP-084
12. Adaptive Traffic System – 11th St, Corral Hollow to MacArthur, CIP 72PP-111
13. Aqueduct Crossings – Corral Hollow Rd, CIP 73PP-054
14. Construction – Larch Rd, north side, east of Holly, CIP 73PP-108
15. Reconstruction 6th St, west of Tracy Blvd, CIP 73PP-111
16. Install Sidewalk, Lowell Ave, south side Tracy to Chester, CIP 73PP-114
17. Reconstruction – Larch Rd, Holly Dr to WWTP, CIP 73PP-117
18. Water Master Plan – Citywide Update, CIP 75PP-094
19. Construction – West side Channel, north of Edgewood, CIP 76PP-009
20. Ballpark Renovations – Tracy Ball Park, Phase II, CIP 78PP-002
21. Park Renovation - Dr Powers Park, CIP 78PP-079
22. Bikeway Master Plan, CIP 78PP-158
23. Security Upgrades – Lammersville School, CIP 78PP-159
24. Roof Replacement – Tracy Public Library, CIP 78PP-160
25. Fountain Repairs – 2 locations, CIP 78PP-161b
26. South County Park – North Tracy, CIP 78PP-204
27. Widening – MacArthur Dr – I205 to Pescadero, CIP 73PP-055

Future Projections: FY 16-17 Continued

28. Reconstruction - Lammers Rd, north of Redbridge Rd, CIP 73PP-110
29. Water Line Replacement - Bessie Ave - Lowell to Grant Line, CIP 75PP-097
30. Drainage Improvements - ISP South, Zone 1, CIP 76PP-048
31. Drainage Improvements - Greenbelt Parkway 1, CIP 76PP-076
32. Intersection Impmts - MacArthur & Valpico, CIP 72073
33. Intersection Impmts - Tracy & Valpico, CIP 72074
34. Median Renovation - Grant Line Rd, west of Naglee, CIP 73PP-129
35. Youth Sports Facilities - Legacy Sportsfield, Phase II, CIP 78PP-137
36. Widening - Corral Hollow Road, I580 to Linne, CIP 73PP-121
37. Traffic Calming - Various Locations - Future Years, CIP 72PP-079
38. ADA Compliance - City bldgs-Future Phases, CIP 71PP-001
39. Traffic Signal Controller Replacement - Future Years, CIP 72PP-104
40. Replacement of Traffic Loops - Future Phases, CIP 72PP-104
41. Street Patch & Overlay Program - Future Phases, CIP 73PP-001
42. Sidewalk, Curb, & Gutter - Repairs - Future Phases, CIP 73PP-098
43. Rehabilitation Street Shoulders – Citywide, CIP 73PP-113
44. WW Lines Replacement Program - Future Phases, CIP 74PP-001
45. Water Lines Replacement - Program - Future Phases, CIP 75PP-001
46. Storm Drains Replacement - Program - Future Phases, CIP 76PP-001
47. Bikeway Improvements - Future Phases, CIP 78PP-096
48. Park Revitalization - City Areas - Future Phases, CIP 78PP108

City of Tracy		FY 2016/17 and 2017/18 Financial Plan					Program Budget Data			
Department: 31000 - Development Services Division: 31600 - Engineering Division Program: 31601 - Engineering Project Review Process and review applications and plans for the private development of subdivisions and for permits pertaining to the use of the City's right-of-ways.		<p align="center"><u>PERFORMANCE OBJECTIVES</u></p> <ol style="list-style-type: none"> To review and process applications for 12 final subdivision maps and 3 final parcel maps, 4 lot line adjustments, and 3 vacation of ROWs. To review and process 24 preliminary site plans, grading, drainage and utility improvement plans and offsite improvement plans. To review and process 14 development review, preliminary/final development plans and conditional use permit applications, lot line adjustment, and vacation of right of way. To review and process 14 grading permits, 420 encroachment permits, 415 transportation permits, 36 residential building permits, 24 commercial building permits and 18 tenant improvement permits. To generate at least \$3,100,000 in program revenues. To contract \$2,320,200 for engineering plan checks. 								
<u>COMMENTARY</u>										
In FY14-15, workload, costs, and revenues are all increasing significantly. Program staffing added a new Senior Engineer at mid-year. The budget was increased \$340,800 to provide for added costs and workload. In FY15-16, workload, costs, and revenues are all remaining high. Program costs are expected to exceed the budget. For FY16-17, no further staffing changes are anticipated. The program budget provides for current staffing, and allows for more contracted work. Fee revenues are expected to cover costs.										
<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	620,427	37.4%	714,400	670,250	93.8%	8.0%	597,000	-16.4%	604,200	1.2%
Contracted Services	1,088,435	1093.4%	711,280	1,060,950	149.2%	-2.5%	2,341,280	229.2%	2,341,280	0.0%
Commodities	2,565	59.2%	5,730	5,300	92.5%	106.6%	5,730	0.0%	5,730	0.0%
Internal Charges	85,891	14.6%	87,110	87,000	99.9%	1.3%	92,670	6.4%	92,670	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,797,318	190.1%	1,518,520	1,823,500	120.1%	1.5%	3,036,680	100.0%	3,043,880	0.2%
Amended Budget	2,246,360			1,518,520						
% of Amended Spent	80.0%			120.1%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	512,127	249.3%	319,320	312,260	97.8%	-39.0%	(88,490)	-127.7%	(80,380)	-9.2%
Engineering Fees	1,285,191	171.8%	1,199,200	1,511,240	126.0%	17.6%	3,125,170	160.6%	3,124,260	0.0%
Program Total	1,797,318	190.1%	1,518,520	1,823,500	120.1%	1.5%	3,036,680	100.0%	3,043,880	0.2%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Assistant Director of DES	0.45		0.45	0.45			0.45		0.45	
Senior Civil Engineer	2.00		2.00	2.00			2.00		2.00	
Associate Civil Engineer	0.55		0.55	0.55			0.55		0.55	
Junior/Assistant Civil Engineer	0.05		0.05	0.05			0.05		0.05	
Engineering Technician	1.05		1.05	1.05			1.05		1.05	
Exec Assts	0.45		0.45	0.45			0.45		0.45	
Admin Assts	0.50		0.50	0.50			0.50		0.50	
Total - Full-Time Equivalents	5.05	24.7%	5.05	5.05	100.0%	0.0%	5.05	0.0%	5.05	0.0%

Department: **31000 - Development Services**
 Division: **31600 - Engineering Division**
 Program: **31602 - Capital Projects Design**

PERFORMANCE OBJECTIVES

Plan and design City capital improvement projects. Coordinate land acquisition activities necessary for City capital improvement projects; and prepare assessments maps.

1. To complete design on 4 major and 10 minor projects. To prepare construction documents and award construction contracts for 10 projects.
2. To complete the design work for the MacArthur Drive Widening and the environmental review for the I205/Chrisman Road Interchange projects.
3. To complete the design on the I205/Lammers Road Interchange project.
4. To continue Right-of-way acquisitions for various projects: MacArthur Drive widening, I205 & Lammers, and Corral Hollow, south of Parkside.
5. To complete the design and construction of all fully-funded street, water, and sewer maintenance CIP's within the year they are approved.
6. To generate at least \$1,500,000 in program revenues from CIP charges and recover program costs and some overhead costs.

COMMENTARY

In FY14-15, program costs showed a major decrease, mainly for personnel costs. Staff time is being reallocated to the Engineering Project Review program. Program revenues also increased.

In FY15-16, program costs are again projected to show a major increase, particularly for personnel costs.

For FY16-17, program staffing will add 4 new full-time regular positions and a intern position. The program budget provides for this added staffing and provide for some adjustments to other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	674,546	-10.8%	661,960	753,680	113.9%	11.7%	1,271,700	92.1%	1,251,400	-1.6%
Contracted Services	5,321	12.5%	39,390	16,590	42.1%	211.8%	29,390	-25.4%	39,390	34.0%
Commodities	2,897	71.0%	8,650	6,900	79.8%	138.2%	8,650	0.0%	8,650	0.0%
Internal Charges	119,071	8.4%	119,790	119,000	99.3%	-0.1%	126,420	5.5%	126,420	0.0%
Other Payments	0		0	0			0		0	
Program Total	801,835	-8.1%	829,790	896,170	108.0%	11.8%	1,436,160	73.1%	1,425,860	-0.7%
Amended Budget	779,470			829,790						
% of Amended Spent	102.9%			108.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	(136,379)	-465.5%	(228,210)	(31,500)	13.8%	-76.9%	8,490	-103.7%	(1,400)	-116.5%
Capital Project Offset	935,821	12.4%	1,049,800	925,170	88.1%	-1.1%	1,425,170	35.8%	1,424,260	-0.1%
Engineering Fees	2,393	-1.1%	8,200	2,500	30.5%	4.5%	2,500	-69.5%	3,000	20.0%
Program Total	801,835	-8.1%	829,790	896,170	108.0%	11.8%	1,436,160	73.1%	1,425,860	-0.7%

<u>PROGRAM STAFFING</u>	FY14-15	FY15-16	FY16-17	FY17-18
<i>Regular Positions</i>				
Assistant Director of DES	0.30	0.30	0.30	0.30
Senior Civil Engineer	1.10	1.10	1.10	3.10
Associate Civil Engineer	1.25	1.25	1.25	1.25
Junior/Assistant Civil Engineer	0.05	0.05	0.05	1.05
Engineering Technician	0.85	0.85	0.85	0.85
Exec Assts	0.15	0.15	0.15	0.15
Admin Assts	0.45	0.45	0.45	0.45
Program Manager	0.00	0.00	0.00	1.00
<i>Other Staffing (Full-Time Equivalents)</i>				
Intern/Project Specialist	0.00	0.00	0.00	1.00
Total - Full-Time Equivalents	4.15	4.15	4.15	9.15

Department: **31000 - Development Services**
 Division: **31600 - Engineering Division**
 Program: **31604 - Utilities Engineering**

PERFORMANCE OBJECTIVES

Conduct engineering studies and coordinate capital improvement projects for the City's water, sewer, and drainage systems.
 Contract production of utilities systems mapping.

1. To complete the design and construction documents for annual water and wastewater line replacement projects.
2. To complete water, wastewater, and storm drainage improvements for major roadways.
3. To complete the design and construction documents for the water line on MacArthur Drive from Linne Road to Valpico Road.
4. To complete the design and construction documents for the eastside wastewater trunk line (south of Grant Line Rd).
5. To complete the design and construction documents for the Larch Rd. Force Main, upgrade of Corral Hollow Road pump station.
6. To complete the design and construction documents for the South MacArthur Storm Channel.

COMMENTARY

This program provides staffing for engineering studies and work related the City's water, wastewater, & drainage systems.
 In FY14-15, program costs were less than budgeted, with staff allocating their time to other programs.
 In FY15-16, program costs are running more than budgeted, primarily for personnel costs.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, but maintains current funding for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	43,522	-14.7%	116,500	145,890	125.2%	235.2%	116,100	-0.3%	118,200	1.8%
Contracted Services	20		23,330	20,140	86.3%		23,330	0.0%	23,330	0.0%
Commodities	0		1,590	1,500	94.3%		1,590	0.0%	1,590	0.0%
Internal Charges	58,450	48.5%	59,060	59,000	99.9%	0.9%	60,330	2.2%	60,330	0.0%
Other Payments	0		0	0			0		0	
Program Total	101,992	12.8%	200,480	226,530	113.0%	122.1%	201,350	0.4%	203,450	1.0%
Amended Budget	199,530			200,480						
% of Amended Spent	51.1%			113.0%						
<u>FUNDING SOURCES</u>										
Water Fund 511	57,559	15.6%	78,500	60,000	76.4%	4.2%	79,000	0.6%	81,000	2.5%
Wastewater Fund 521	34,433	-3.2%	96,980	151,530	156.2%	340.1%	97,350	0.4%	97,450	0.1%
Drainage Fund 541	10,000	100.0%	25,000	15,000	60.0%	50.0%	25,000	0.0%	25,000	0.0%
Program Total	101,992	12.8%	200,480	226,530	113.0%	122.1%	201,350	0.4%	203,450	1.0%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Assistant Director of DES	0.05		0.05	0.05			0.05		0.05	
Senior Civil Engineer	0.20		0.20	0.20			0.20		0.20	
Associate Civil Engineer	0.20		0.20	0.20			0.20		0.20	
Assistant Civil Engineer	0.00		0.00	0.00			0.00		0.00	
Engineering Technician	0.10		0.10	0.10			0.10		0.10	
Admin Assts	0.05		0.05	0.05			0.05		0.05	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	0.60	-33.3%	0.60	0.60	100.0%	0.0%	0.60	0.0%	0.60	0.0%

Department: 31000 - Development Services
 Division: 31600 - Engineering Division
 Program: 31605 - Traffic Engineering

PERFORMANCE OBJECTIVES

Conduct traffic and parking studies; coordinate the implementation of approved traffic and parking control measures.

1. To maintain and update the Pavement Management System with 1,663 street segments and update the Traffic Collision Management System.
2. To acknowledge traffic complaints within 72 hours and respond with a traffic analysis within 45 days.
3. To update speed zone surveys as required to meet compliance for enforcement.
4. To respond to approximately 100 street addressing inquiries in a timely manner.
5. To update signal timings and upgrade the traffic control center.
6. To complete traffic related projects.
7. To implement the Traffic Calming Program in residential areas as new complaints are received.
8. To review development plans for traffic related issues and compliance with Transportation Master Plan.

COMMENTARY

This program provides engineering staff and contracts for traffic and parking studies.
 In FY14-15, program costs showed a moderate decrease. The reason is budgeted staff hours are being charged to other programs and to projects.
 In FY15-16, program costs are increasing but running less than budget.
 For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, but does provide some minor enhancements for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	192,319	-10.4%	271,500	198,590	73.1%	3.3%	300,600	10.7%	255,100	-15.1%
Contracted Services	3,042	-88.9%	17,580	17,500	99.5%	475.3%	19,720	12.2%	20,720	5.1%
Commodities	820	38.7%	1,670	1,600	95.8%	95.1%	2,270	35.9%	2,870	26.4%
Internal Charges	53,850	12.7%	54,180	54,100	99.9%	0.5%	56,260	3.8%	56,260	0.0%
Other Payments	0		0	0			0		0	
Program Total	250,031	-13.9%	344,930	271,790	78.8%	8.7%	378,850	9.8%	334,950	-11.6%
Amended Budget	319,930			344,930						
% of Amended Spent	78.2%			78.8%						
FUNDING SOURCES										
General Fund 101 - Taxes	79,275	-36.6%	164,930	96,790	58.7%	22.1%	198,850	20.6%	154,950	-22.1%
Engineering Fees	0		0	0			0		0	
TDA & Gas Tax Funds 24x	170,756	3.1%	180,000	175,000	97.2%	2.5%	180,000	0.0%	180,000	0.0%
Program Total	250,031	-13.9%	344,930	271,790	78.8%	8.7%	378,850	9.8%	334,950	-11.6%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Assistant Director of DES	0.05		0.05	0.05			0.05		0.05	
Senior Civil Engineer	0.85		0.85	0.85			0.85		0.85	
Associate Civil Engineer	0.00		0.00	0.00			0.00		0.00	
Engineering Technician	0.90		0.90	0.90			0.90		0.90	
Admin Assts	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Total - Full-Time Equivalent	1.80	0.0%	1.80	1.80	100.0%	0.0%	1.80	0.0%	1.80	0.0%

City of Tracy	FY 2016/17 and 2017/18 Financial Plan	Program Budget Data
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Department: **31000 - Development Services**
 Division: **31600 - Engineering Division**
 Program: **31606 - Construction Management**

Management of City capital improvement projects under construction; monitor and inspect private construction in new subdivisions and work done in the City's right-of-ways.
 Coordinate contracted inspections.

COMMENTARY

In FY14-15, program costs showed a decrease.

In FY15-16, program costs are expected to show a major increase. Costs are up in all categories. But, program revenues are also running high.

For FY16-17, program staffing will add a new full-time regular position. The program budget provides for the added staffing and provide for some adjustments to other cost items. Program revenues are expected to cover program costs.

- PERFORMANCE OBJECTIVES**
1. To provide construction inspections for 10 subdivisions and 10 private development projects.
 2. To provide construction management and inspections for 5 major and 15 minor Capital Improvement Projects.
 3. To perform 15 daily inspections on private projects and 15 daily inspections on City projects.
 4. To provide inspections on 300 encroachment permits.
 5. To coordinate status of construction with other departments through quarterly or as needed CIP meetings.
 6. To generate at least \$1,710,000 in program revenues in Engineering permit and/or inspection fees and CIP charges.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	756,243	-14.7%	759,830	907,890	119.5%	20.1%	898,530	18.3%	945,230	5.2%
Contracted Services	109,120	264.9%	328,750	156,720	47.7%	43.6%	335,750	2.1%	344,750	2.7%
Commodities	7,823	-22.2%	10,740	9,000	83.8%	15.0%	13,740	27.9%	16,740	21.8%
Internal Charges	121,624	12.2%	119,980	119,000	99.2%	-2.2%	126,330	5.3%	126,330	0.0%
Other Payments	0		0	0			0		0	
Program Total	994,810	-3.9%	1,219,300	1,192,610	97.8%	19.9%	1,374,350	12.7%	1,433,050	4.3%
Amended Budget	1,016,740			1,219,300						
% of Amended Spent	97.8%			97.8%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	102,111	-129.8%	(704,680)	(446,310)	63.3%		(336,510)	-52.2%	(309,490)	-8.0%
Engineering Fees	518,217	27.7%	750,040	676,960	90.3%	30.6%	742,930	-0.9%	775,000	4.3%
Capital Projects Offset	374,482	-61.4%	1,173,940	961,960	81.9%	156.9%	967,930	-17.5%	967,540	0.0%
Program Total	994,810	-3.9%	1,219,300	1,192,610	97.8%	19.9%	1,374,350	12.7%	1,433,050	4.3%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Assistant Director of DES	0.15		0.15	0.15			0.15		0.15	
Senior Civil Engineer	0.85		0.85	0.85			0.85		0.85	
Associate Civil Engineer	1.00		1.00	1.00			1.00		1.00	
Construction Inspector	3.00		3.00	3.00			4.00		4.00	
Admin Assts	0.50		0.50	0.50			0.50		0.50	
Total - Full-Time Equivalents	5.50	0.0%	5.50	5.50	100.0%	0.0%	6.50	18.2%	6.50	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Current Projections: FY 14-15

1. Conducted 45+ business retention visits.
2. Conducted business forum event.
3. Conducted a small business workshop.
4. Attended 4-6 trade shows focused on outreach and recruitment.
5. Developed and implemented marketing and outreach plan for business recruitment of businesses in target industries.
6. Conducted co-op advertising with development partners of retail and industrial attraction.
7. Focus on higher education recruitment.
8. Continued negotiations for retail and restaurant development on City-owned parcel adjacent to Texas Roadhouse & park-and-ride lot.
9. Continue to work with and support the Tracy City Center Association.
10. Worked with West Valley Mall to attract restaurants and retailers.

Current Projections: FY 15-16

1. Conduct 45+ business retention visits to local businesses.
2. Complete renewal of TCCA Community Benefit District for downtown Tracy.
3. Conduct various business education workshops in conjunction with the Chamber of Commerce.
4. Conduct two annual Business Forum events.
5. Attend 4-6 tradeshows focused on outreach and recruitment of industrial and retail businesses.
6. Continue focus on higher educational recruitment.
7. Finalize marketing material related to tourism and industrial recruitment.
8. Partner with West Valley Mall leasing agents for retail recruitment efforts.

Current Projections: FY 15-16 Continued

9. Finalize negotiations for retail and restaurant development on City-owned parcel adjacent to Texas Roadhouse & park-and-ride lot.
10. Complete relocation of park-and-ride.
11. Promote and encourage entrepreneurial growth and investment.
12. Utilize Business Retention and Expansion database tracking system to facilitate community partner collaborations.
13. Develop and implement Marketing and Outreach plan to meet Economic Development Strategy.

Future Projections: FY 16-17

1. Conduct 45 business retention visits.
2. Target issuance of at least 2 new Grow Tracy Fund Loans.
3. Collaborate with the Chamber of Commerce to promote and support business education workshops.
4. Perform 2 annual Business Forum events.
5. Develop a Business Retention Program to formally recognize companies in Tracy.
6. Utilize Business Retention & Expansion database tracking system to facilitate community partner collaboration.
7. Support the Tracy City Center Association with efforts to increase the drawing power of the downtown.
8. Conduct direct outreach to Bay Area companies within target industries.
9. Continue partnership with West Valley Mall and other regional center(s) to promote retail recruitment efforts along I-205 corridor.
10. Attend 4 to 6 tradeshows focused on outreach and recruitment of businesses within target industries.
11. Continue implementation of Marketing and Outreach plan to meet objectives of Economic Development Strategy.
12. Continue to support and encourage higher education and vocational training programs.
13. Promote and encourage entrepreneurial growth and investment.
14. Pursue opportunities with local partners for development of new park-and-ride location.

PERFORMANCE OBJECTIVES

Department: 31000 - Development Services
 Program: 31801 - Economic Development

Promote and coordinate business attraction, expansion, and retention for the City. Evaluate the local business environment. Provide grants for local economic development

1. To increase overall job growth by 5% citywide annually;
2. To approve 2 Grow Tracy Fund loans to new/existing businesses;
3. To attract 5 unique retailers that are not currently in the trade area;
4. To increase sales tax revenue by 8%;
5. To decrease downtown vacancy rate by 5%.

COMMENTARY

In FY12-13, with the close out of the Tracy Community Development Agency, all remaining redevelopment activities and staff were consolidated into this program.

In FY13-14, program staffing added a new Analyst position; and, in FY14-15, a new ED Manager. Thus program costs have been rising, due to new staffing and program contracts.

For FY16-17, no further staffing changes are anticipated. The program budget provides for current staffing and maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	176,345	-19.6%	392,900	239,640	61.0%	35.9%	368,900	-6.1%	374,700	1.6%
Contracted Services	105,040	6.4%	162,070	89,500	55.2%	-14.8%	162,070	0.0%	162,070	0.0%
Commodities	4,474	9.4%	12,060	3,760	31.2%	-16.0%	12,060	0.0%	12,060	0.0%
Internal Charges	20,000	11.4%	20,000	15,000	75.0%	-25.0%	21,340	6.7%	21,340	0.0%
Other Payments	77,471	-19.9%	101,860	76,800	75.4%	-0.9%	101,860	0.0%	101,860	0.0%
Program Total	383,330	-12.3%	688,890	424,700	61.6%	10.8%	666,230	-3.3%	672,030	0.9%
Amended Budget	625,150			688,890						
% of Amended Spent	61.3%			61.6%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	383,330	-12.3%	688,890	424,700	61.6%	10.8%	666,230	-3.3%	672,030	0.9%
Project Reimbursement	0		0	0			0		0	
CDA Project Fund 381	0		0	0			0		0	
Capital Project Fund	0		0	0			0		0	
Program Total	383,330	-12.3%	688,890	424,700	61.6%	10.8%	666,230	-3.3%	672,030	0.9%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Economic Development Manager	1.00		1.00	1.00			1.00		1.00	
Economic Development Analyst	2.00		2.00	2.00			2.00		2.00	
Admin Assts-Sr Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Housing Program Specialist	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	3.00		3.00	3.00	100.0%	0.0%	3.00	0.0%	3.00	0.0%

Department: 31000 - Development Services
 Program: 31804 - Community Development Block Grant

PERFORMANCE OBJECTIVES

Administer the City's participation in the federal CDBG program.
 Provide support to community agencies for social services with Community Development Block Grant funds.

1. To administer the program in accordance with the Federal guidelines.
2. To assist outside agencies in making the best use of program funds.
3. To assist funded departments in the proper expenditure of funds.
4. To disburse \$354,130 to community groups.
5. To utilize CDBG to better serve the needs of the City, particularly for infrastructure.

COMMENTARY

Program outlays can vary from year-to-year depending upon how CDBG grants are allocated for the year. The City is a sub-grantee of San Joaquin County for CDBG.

In FY14-15, there were no CDBG monies were spent.

For FY15-16, the program budget has \$567,000 in CDBG grants to disburse. About \$212,870 was carryover from prior fiscal years.

For FY16-17, the program budget includes \$237,400 for new CDBG grants.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	0		0	0			0		0	
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	0	-100.0%	354,130	567,000	160.1%	#DIV/0!	237,400	-33.0%	360,000	51.6%
Program Total	0	-100.0%	354,130	567,000	160.1%	#DIV/0!	237,400	-33.0%	360,000	51.6%
Amended Budget	684,790			354,310						
% of Amended Spent	0.0%			160.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
CDBG Fund 26x	0	-100.0%	354,130	567,000	160.1%	#DIV/0!	237,400	-33.0%	360,000	51.6%
CDA Project Fund 381	0		0	0			0		0	
Program Total	0	-100.0%	354,130	567,000	160.1%		237,400	-33.0%	360,000	51.6%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Adopted
<i>Regular Positions</i>				
Redevelopment & Housing Mgr	0.00	0.00	0.00	0.00
Comm Devel Analyst	0.00	0.00	0.00	0.00
Admin Assts-Sr Admin Clerk	0.00	0.00	0.00	0.00
Economic Development Analyst	0.00	0.00	0.00	0.00
<i>Other Staffing (Full-Time Equivalents)</i>				
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00

Department: 31000 - Development Services
 Program: 31805 - Downtown Promotion

PERFORMANCE OBJECTIVES

1. To pass through to the Downtown Tracy PBID the special assessments collected by the County for its activities.

The Downtown Tracy Public Business Improvement District (DTPBID) promotes the economic viability and historical value of the Central Business District (CBD) of the City. This program is funded through special assessments collected on properties located in the City's downtown core area.

COMMENTARY

In FY10-11, the DTBIA was disbanded and replaced by a new Public Business Improvement District to serve the downtown area. The City now receives the assessments collected by the County and then passes them forward to the new PBID. The City is not involved in the fiscal affairs of the PBID.

For FY16-17, the program budget provides for the pass thru of collected assessments to the Tracy PBID.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	0		0	0			0		0	
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	113,979		114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%
Program Total	113,979	0.0%	114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%
Amended Budget	117,200			114,000						
% of Amended Spent	97.3%			100.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
DID Fund 221 - Assessments	113,979	0.0%	114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%
Promotional Income	0		0	0			0		0	
General Fund 101 - Taxes	0		0	0			0		0	
Program Total	113,979	0.0%	114,000	113,980	100.0%	0.0%	114,200	0.2%	114,200	0.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Adopted	FY17-18 \$ Projected
<i>Regular Positions</i>					
<i>Other Staffing (Full-Time Equivalents)</i>					
DTBIA Coordinator	0.00	0.00	0.00	0.00	0.00
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00

Department: 31000 - Development Services

Program: 841xx - Sucessor Agency

PERFORMANCE OBJECTIVES

1. To make debt service payments as scheduled on the outstanding debt of the closed Tracy Community Development Agency.
2. To completed the close out process for the Tracy CDA.

Effective January 31st, 2012, all redevelopment agencies were disbanded by State legislation. A Sucessor Agency was established to close out of the Tracy CDA and oversee the payoff of its outstanding debt.

COMMENTARY

With the closed out of the Tracy CDA and the redevelopment program, any remaining staff and activities were transferred to the ED program.

Since FY12-13, program costs are for the Sucessor Agency activities, primarily staffing and legal costs,

As proposed for FY16-17, the program budget provides a contingency \$150,000 for the Sucessor Agency to continue its activities. Agency staffing is provided by City staff.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	85,769	-46.2%	160,000	81,910	51.2%	-4.5%	100,000	-37.5%	100,000	0.0%
Contracted Services	26,280	-51.6%	90,000	55,000	61.1%	109.3%	50,000	-44.4%	50,000	0.0%
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	0		0	0			0		0	
Program Total	112,049	-47.6%	250,000	136,910	54.8%	22.2%	150,000	-40.0%	150,000	0.0%
Amended Budget	250,000			250,000						
% of Amended Spent	44.8%			54.8%						
<u>FUNDING SOURCES</u>										
CDA Project Fund	112,049	-47.6%	250,000	136,910	54.8%	22.2%	150,000	-40.0%	150,000	0.0%
Project Reimbursement	0		0	0			0		0	
	0		0	0			0		0	
Program Total	112,049	-47.6%	250,000	136,910	54.8%	22.2%	150,000	9.6%	150,000	0.0%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Redevelopment & Housing Mgr	0.00		0.00	0.00			0.00		0.00	
Comm Devel Analyst	0.00		0.00	0.00			0.00		0.00	
Admin Assts-Sr Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Economic Development Director	0.00		0.00	0.00			0.00		0.00	
Economic Development Analyst	0.00		0.00	0.00			0.00		0.00	
Associate Planner	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Project Specialist	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.00		0.00	0.00			0.00		0.00	

PARKS & RECREATION DEPARTMENT

Mission Statement

Working together to Enhance our Quality of Life

Department Head

Andre Pichly

Parks & Recreation Director

City of Tracy
PARKS AND RECREATION DEPARTMENT
Fiscal Year 16-17



Department: 41000 - Parks & Recreation Department

The Parks & Recreation Department conducts and provides the City's recreation programs, operates community facilities, operates and maintains the City's airports, and coordinates transit operations. Also, contracts for operations at the City's Library.

In FY12-13, the Department of Parks & Community Services was disbanded; but is now being restored for FY16-17.

COMMENTARY

The Department as re-established will consist of the Recreation Division, as well as the Transit, Airport, and Community Facilities program.

As proposed for FY16-17, the departmental budget will increase about 15.9% over the current year adopted budget, and this represents a 39.94% increase over the FY14-15 amended budget.

The base component of the budget represents a 2.2% decrease from the current year adopted budget, while budget augmentations will show a 13.3% increase over the base budget.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Director's Office										
41101 - Pks & Comm Ser Admin	255,505	13.2%	576,420	403,990	70.1%	58.1%	645,500	12.0%	640,500	-0.8%
55130 - Library	174,810	0.4%	183,360	178,760	97.5%	2.3%	195,660	6.7%	195,660	0.0%
Recreation Division										
41401 - Special Interest Classes	194,273	-13.7%	237,960	219,870	92.4%	13.2%	243,530	2.3%	245,330	0.7%
41402 - Aquatics/Community Pool	242,661	-21.4%	259,750	240,180	92.5%	-1.0%	168,830	-35.0%	169,230	0.2%
41403 - Athletics	106,086	-31.6%	157,030	109,510	69.7%	3.2%	126,630	-19.4%	127,030	0.3%
41404 - Youth Development	138,415	-8.4%	216,910	174,060	80.2%	25.8%	191,900	-11.5%	195,000	1.6%
41405 - Senior Citizens	228,588	-8.3%	246,000	237,790	96.7%	4.0%	235,960	-4.1%	236,660	0.3%
41406 - Mayor's Comm Youth Support	14,220	-17.9%	24,530	19,970	81.4%	40.4%	26,300	7.2%	26,400	0.4%
55470 - Pre-school	0		0	0			0		0	
41408 - Community Events	183,235	-13.3%	205,700	199,110	96.8%	8.7%	211,460	2.8%	212,460	0.5%
41409 - Teen Recreation	72,228	-14.6%	92,950	87,820	94.5%	21.6%	96,170	3.5%	96,770	0.6%
Community Services Division										
41708 - Community Facilities	513,453	3.9%	584,010	573,220	98.2%	11.6%	586,670	0.5%	603,770	2.9%
41801 - Transit Operations	2,000,606	12.7%	2,262,590	2,224,000	98.3%	11.2%	3,097,770	36.9%	3,103,270	0.2%
41901 - Airport Operations	435,533	48.0%	458,090	458,290	100.0%	5.2%	552,820	20.7%	557,120	0.8%
Department Total	4,559,613		5,505,300	5,126,570	93.1%	12.4%	6,379,200	15.9%	6,409,200	0.5%
							over 2 years	39.9%	over 3 years	
							Base Budget >>	5,628,820	2.2%	6,409,200
							Augmentations >>	750,380	13.3%	0

Department: 41000 - Parks & Recreation Department (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	1,360,151	-51.7%	1,849,900	1,643,850	88.9%	20.9%	1,903,920	2.9%	1,933,920	1.6%
Contracted Services	1,988,999	-52.4%	2,327,280	2,212,460	95.1%	11.2%	3,015,660	29.6%	3,015,660	0.0%
Commodities	334,067	-52.7%	408,910	376,530	92.1%	12.7%	521,610	27.6%	521,610	0.0%
Internal Charges	774,724	-35.0%	793,780	790,200	99.5%	2.0%	837,580	5.5%	837,580	0.0%
Other Payments	101,672	-15.5%	125,430	123,530	98.5%	21.5%	100,430	-19.9%	100,430	0.0%
Department Total	4,559,613	-48.3%	5,505,300	5,146,570	93.5%	12.9%	6,379,200	15.9%	6,409,200	0.5%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101 - Taxes	1,518,093	-59.2%	1,992,270	1,792,910	90.0%	18.1%	2,014,010	1.1%	1,954,310	-3.0%
Recreation Fees	605,381	-39.1%	792,350	671,370	84.7%	10.9%	714,600	-9.8%	794,500	11.2%
Recreation Grants	0		0	0			0		0	
Cultural Art Fees	0		0	0			0		0	
Airport Fund 561	435,533	48.0%	458,090	458,290	100.0%	5.2%	552,820	20.7%	557,120	0.8%
Transit Fund 571	2,000,606	12.7%	2,262,590	2,224,000	98.3%	11.2%	3,097,770	36.9%	3,103,270	0.2%
Capital Projects Funds	0		0	0			0		0	
Department Total	4,559,613	-48.3%	5,505,300	5,146,570	93.5%	12.9%	6,379,200	15.9%	6,409,200	0.5%
DEPARTMENTAL STAFFING										
	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Adopted	% Budget Change	FY17-18 Projected	% \$ Change
<i>Regular Positions</i>										
Parks & Recreation Director	0.00		0.00	1.00			1.00		1.00	
Managers & Supervisors	2.00		2.00	2.00			2.00		2.00	
Secretarial & Clerical	2.00		2.00	2.00			2.00		2.00	
Recreation	2.00		2.00	3.00			3.00		3.00	
Transit	2.00		2.00	3.00			3.00		3.00	
Airport	1.00		1.00	1.00			1.00		1.00	
	2.00		2.00	2.00			2.00		2.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Parks & Com Serv Commissioners (7)	0.25		0.25	0.25			0.25		0.25	
Transportation Commissioners (7)	0.25		0.25	0.25			0.25		0.25	
Facility Attendants	0.00		2.40	5.65			4.65		4.65	
Recreational	9.50		10.75	14.20			14.20		14.20	
Cultural Arts	0.00		0.00	0.00			0.00		0.00	
Solid Waste	0.00		0.00	0.00			0.00		0.00	
Airport	0.00		0.00	0.00			0.00		0.00	
Total - Full Time Equivalents	19.00		22.65	31.35			30.35		30.35	

Budget Narrative - Recreation and Cultural Arts Program

Recent Budget Changes

FY 10-11

- Department deleted 4 full-time regular positions and 1.07 FTEs in other staffing
- Reduction in base budget of \$939,880 or 17% from FY09-10 adopted Budget

FY 11-12

- Decrease in base budget by \$72,400 or 1.5% below the FY10-11 Adopted Budget. This is entirely in personnel expenses.
- There was \$126,130 in budget augmentations. These included \$19,000 for West High School Pool annual rent, which now will be \$49,000 per year, \$25,000 contingent for any repairs for West High Pool, and \$75,000 for community events.
- Parks & Community Services staffing was reduced by 4.80 FTEs in temporary staffing.
- The Cultural Arts Division staffing was reduced by 3.00 FTEs.

FY 12-13

- The Parks & Community Service Department was disbanded and the Recreation Division was transferred to the City Manager's Office
- The base budget for the Recreation Division is \$2,326,230, which is an 8.8% decrease from its FY11-12 adopted budget
- The base budget for the Cultural Arts Division is \$1,201,250, which is a 2% decrease from its FY11-12 adopted budget. Its base staffing was 6.10 FTEs.
- Budget augmentations for the Cultural Arts Division are \$234,970 and include 0.90 FTEs. The FTEs are transferred from other departments.

FY 13-14

- Base budget increase of \$142,490 or 4.29%, due primarily to personnel expenses.

- Budget augmentations of \$16,000.
- An Administrative Assistant position was re-classed to a Box Office Coordinator.
- An Arts Manager was deleted, while a second Theatre Technician was added.
- During the year, staffing temporarily increased by 0.50 FTEs.

FY 14-15

- Base budget increase of \$47,310 or 1.3% over adopted FY13-14 budget. Increase primarily in personnel expenses.
- Budget augmentations of \$68,380.
- Departmental staffing showed a net decrease of 0.05 FTEs from FY12-13.

FY15-16

- Base budget decrease of \$251,770 or 6.9% from FY14-15 adopted budget
- Budget augmentations of \$337,150
- Departmental staffing added a new Department Director position. Also 0.75 FTEs in clerical hours were transferred in from Public Works, other temporary staff will be reduced.

Proposed Budget Changes for FY 16-17

- Parks and Recreation Department re-established.
- Base budget increase of \$123,520.
- Budget augmentation of \$750,380.
- Transfer of costs to Public Works of \$88,200 and to the Grand Theatre of \$83,700.
- Increase of \$814,680 for Transit contract and \$100,000 for fuel.

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. The Community Events division hosted two Girls Night Out events with 1200 in attendance, 70 vendors at each event and generate over \$35,000 in revenue.
2. The Adult Softball program has increased in the number of participants over the past two seasons by 15% and generated \$48,360 in revenue.
3. The Recreation and Cultural Divisions partnered to offer "Senior Tuesday" a low-cost entertaining and educational classes to seniors in the Tracy Community and reached over 150 seniors.

Future Projections: FY 16-17

1. The Special Interest division will offer at least 3 new classes each season and increase participation by 10%.
2. The Senior Center will offer 2 new health and wellness and education classes to increase participation by 15%.
3. Host the Summer Downtown Block Party series for a total of 6 and increase participation by 20%.
4. The aquatics program at the newly renovated Joe Wilson Pool will increase participation in swim lessons and recreation swim by 10% and generate at least \$155,000 in revenue.

Current Projections: FY 15-16

1. The Community Events division hosted Blues, Brews & BBQ event and engaged over 10 local vendors with over 1500 participants.
2. The City of Tracy partnered with the Jr Warriors program to facilitate the Youth Hoops program and increased participation by 10% and generated \$16,000 in revenue.
3. The Senior Center has continued to be a resource hub and utilize the new Senior Link – Tracy program and assisted over 100 new seniors in the Tracy Community.

Department: 41000 - Parks & Recreation
 Division: 41100 - Director's Office
 Program: 41101 - Parks & Recreation Administration

PERFORMANCE OBJECTIVES

Manage and direct the Parks & Recreation Department and provide the necessary administrative support for its programs and activities. Pay advertising, registration, and software costs.

1. To administer the 13 programs of the department at an admin cost of 12.0% or less of the department operating budget.
2. To oversee a Department budget of over \$5,397,450 and with an authorized staffing of 30.35 full-time equivalents.
3. To provide staff support to 3 City advisory Commissions/Boards.
4. To support the Downtown Tracy City Center Association and to collaborate with them on downtown events.
5. To coordinate park planning, design, and programming.

COMMENTARY

In FY12-13, the Parks & Community Services Department was disbanded with the Director position being deleted. The Recreation Division was transferred to the City Manager's Office.

In FY15-16, the Parks & Recreation Department was reestablished and a new Director was hired. This program was reactivated to budget for departmental administration and overhead.

Program staffing consist of the Director, an Executive Assistant, and 50% of the Recreation Manager, as well P&R Commissioners and clerical help.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	0		0	0			464,200		459,200	-1.1%
Contracted Services	0		0	0			80,310		80,310	0.0%
Commodities	0		0	0			18,510		18,510	0.0%
Internal Charges	0		0	0			41,410		41,410	0.0%
Other Payments	0		0	0			41,070		41,070	0.0%
Program Total	0		0	0			645,500		640,500	-0.8%
Amended Budget	0			0						
% of Amended Spent										
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	0		0	0			645,500		640,500	-0.8%
Recreation Fees	0		0	0			0		0	
Landscape Dist Fund 271	0		0	0			0		0	
Solid Waste Fund 531	0		0	0			0		0	
Transit Fund 571	0		0	0			0		0	
Program Total	0		0	0			645,500		640,500	-0.8%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Parks & Recreation Director	0.00		0.00	0.00			1.00		1.00	
Exec Asst II-Admin/Sr Secretary	0.00		0.00	0.00			1.00		1.00	
Division Manager	0.00		0.00	0.00			0.50		0.50	
<i>Other Staffing (Full-Time Equivalents)</i>										
Parks & Rec Commissioners (7)	0.00		0.00	0.00			0.25		0.25	
Intern & Clerical	0.00		0.00	0.00			0.75		0.75	
Total - Full-Time Equivalents	0.00		0.00	0.00			3.50		3.50	0.0%

Department: 41000 - Parks & Recreation
 Division: 41100 - Director's Office
 Program: 41101 - Recreation Management

PERFORMANCE OBJECTIVES

This program will be discontinued in FY16-17.

Manage and direct the Parks & Recreation Department and provide the necessary administrative support for its programs and activities. Pay advertising, registration, and software costs.

COMMENTARY

In FY12-13, with the transfer of the Recreation Division and its programs to the City Manager's Office, this program was established to provide a cost center center for Division overhead costs.

In FY14-15, program staffing added 0.50 FTEs for a Division Manager. In FY15-16, a new Director, an Executive Assistant, and part-time clerical hours have been added.

For FY16-17, with the re-establishment of a new Parks and Recreation Department, program staffing and activities will be transferred to a new program.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	134,589	49.0%	403,250	259,450	64.3%	92.8%	0	0.0%	0	0.0%
Contracted Services	53,538	-10.3%	78,710	58,450	74.3%	9.2%	0	0.0%	0	0.0%
Commodities	1,599	-63.1%	12,510	4,290	34.3%	168.3%	0	0.0%	0	0.0%
Internal Charges	30,080	4.2%	40,880	40,800	99.8%	35.6%	0	0.0%	0	0.0%
Other Payments	35,699	-16.1%	41,070	41,000	99.8%	14.8%	0	0.0%	0	0.0%
Program Total	255,505	13.2%	576,420	403,990	70.1%	58.1%	0	0.0%	0	0.0%
Amended Budget	340,760			576,420						
% of Amended Spent	75.0%			70.1%						

FUNDING SOURCES										
General Fund 101 - Taxes	255,505	13.2%	159,580	403,990	253.2%	58.1%	0	0.0%	0	0.0%
Recreation Fees	0		0	0			0	0.0%	0	
Capital Project Funds	0		0	0			0		0	
Landscape Dist Fund 271	0		0	0			0		0	
Solid Waste Fund 531	0		0	0			0		0	
Transit Fund 571	0		0	0			0		0	
Program Total	255,505	13.2%	159,580	403,990	253.2%		0	0.0%	0	0.0%

PROGRAM STAFFING										
<i>Regular Positions</i>										
Admin Asst II-Sr Admin Clerk	1.00		1.00	1.00			0.00		0.00	
Division Manager	0.50		0.50	0.50			0.00		0.00	
Parks & Recreation Director	0.00		1.00	1.00			0.00		0.00	
Exec Asst	0.00		0.00	1.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Parks & Rec Commissioners (7)	0.25		0.25	0.25			0.00		0.00	
Clerical Aide	0.00		0.75	0.75			0.00		0.00	
Total - Full-Time Equivalents	1.75	40.0%	3.50	4.50		157.1%	0.00	0.0%	0.00	0.0%

Department: 41000 - Parks & Recreation
 Division: 41100 - Director's Office
 Program: 41103 - Library

PERFORMANCE OBJECTIVES

1. To maintain Library facility and provide for operations for 42 hours per week.
2. To provide a \$15,000 contribution for Library materials and \$44,360 for Library operations.
3. To liaison with San Joaquin County and the City of Stockton on Tracy branch library matters.

Maintain City owned facility and coordinate Library activities with City functions. Library operations are provided under contract with the of City of Stockton. City contributions to library operations.

COMMENTARY

The City provide facility maintenance and pays utilities costs. Since FY96-97, the City also provides funds for Library operations and materials.

In FY14-15, program costs showed a slight increase. For FY15-16, program costs are expected to show a modest increase.

For FY16-17, the program budget will remain at its current level, but with some increase in internal charges, and other cost items held at the same level, including contributions.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	61,753	0.9%	67,900	65,390	96.3%	5.9%	67,900	0.0%	67,900	0.0%
Commodities	2,866	0.7%	3,290	3,240	98.5%	13.0%	3,290	0.0%	3,290	0.0%
Internal Charges	52,670	0.9%	52,810	52,600	99.6%	-0.1%	65,110	23.3%	65,110	0.0%
Other Payments	57,521	-0.6%	59,360	57,530	96.9%	0.0%	59,360	0.0%	59,360	0.0%
Program Total	174,810	0.4%	183,360	178,760	97.5%	2.3%	195,660	6.7%	195,660	0.0%
Amended Budget	183,360			183,360						
% of Amended Spent	95.3%			97.5%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	174,810	0.4%	183,360	178,760	97.5%	2.3%	195,660	6.7%	195,660	0.0%
Program Total	174,810	0.4%	183,360	178,760	97.5%	2.3%	195,660	6.7%	195,660	0.0%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Recreation Supervisor	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Custodial Aides	0.00		0.00	0.00			0.00		0.00	
Bldg Maint Staff	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.00		0.00	0.00			0.00		0.00	

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41401 - Special Interest Classes

PERFORMANCE OBJECTIVES

Manage and provide special interest recreation classes through contracted services at city facilities and local school sites.

1. To offer 700 recreational classes and serve 3,600 participants.
2. To increase the number of class offerings 15% from 600 to 700 annually by recruiting instructors to offer classes that the community wants as expressed through interest surveys.
3. To increase our customer base and number of participants by 5% from 2,000 to 2,100 with an average participation rate of 2 classes per year.
4. To expose class offering to a larger audience through increased marketing and advertising.
5. To generate at least \$166,500 in program revenues and recover 70% of program costs.

COMMENTARY

In FY14-15, program costs will again show a decrease. There was a reduction in program supervisory hours.

In FY14-15, program costs will show an increase.

For FY16-17, no staffing changes are anticipated. The program budget provide for current staffing with some minor adjustments for other cost items. Program revenues will remain at their current level.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	62,265	-30.1%	70,500	76,430	108.4%	22.7%	75,000	6.4%	76,800	2.4%
Contracted Services	102,549	-5.0%	137,250	113,470	82.7%	10.6%	137,250	0.0%	137,250	0.0%
Commodities	469	10.4%	1,220	1,070	87.7%	128.1%	1,220	0.0%	1,220	0.0%
Internal Charges	28,990	4.8%	28,990	28,900	99.7%	-0.3%	30,060	3.7%	30,060	0.0%
Other Payments	0		0	0			0		0	
Program Total	194,273	-13.7%	237,960	219,870	92.4%	13.2%	243,530	2.3%	245,330	0.7%
Amended Budget	240,760			237,960						
% of Amended Spent	80.7%			92.4%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	92,387	57.6%	71,460	57,370	80.3%	-37.9%	77,030	7.8%	8,330	-89.2%
Recreation Fees	101,886	-38.8%	166,500	162,500	97.6%	59.5%	166,500	0.0%	237,000	42.3%
Recreation Grants	0		0	0			0		0	
Capital Project Funds	0		0	0			0		0	
Program Total	194,273	-13.7%	237,960	219,870	92.4%	13.2%	243,530	2.3%	245,330	0.7%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.10		0.10	0.10			0.10		0.10	
Recreation Specialist	0.00		0.50	0.00			0.00		0.00	
Recreation Program Coordinator	0.50		0.00	0.50			0.50		0.50	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.40		0.40	0.40			0.40		0.40	
Recreation Leader II	0.10		0.10	0.10			0.10		0.10	
Clerical	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	1.10	-12.0%	1.10	1.10	100.0%	0.0%	1.10	0.0%	1.10	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41402 - Aquatics/Community Pool

PERFORMANCE OBJECTIVES

Operate and maintain the Community Pool; provide swimming lessons, recreational swimming, aquatics special events and pool rentals.

1. To offer 200 aquatic classes and teach 3,000 participants.
2. To offer 240 hours for recreational swimming and serve 4,000 participants.
3. To administer the agreement with the YMCA to operate the West High Pool.
4. To offer summer family events to educate families about swim safety and the benefits of basic swimming skills.
5. To generate at least \$89,000 in program revenues and recover 50% of program costs.

COMMENTARY

In FY11-12, most part-time workers were contracted out, program staffing was reduced. The City utilized the pool at West High, but the School District cancelled the agreement for joint use.

In FY15-16, the City will re-open the Joe Wilson pool. So, added staffing is being hired for the year end. Program costs will be shifting from contract to personnel expenses.

For FY16-17, the program budget provides for the new staffing and other costs adjustments. Program revenues are expected to remain at the same level.

Program costs and revenues DO NOT cover the costs of pool maintenance & operations provided by the Public Works Department.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	1,359	-90.6%	21,720	7,390	34.0%	443.8%	93,720	331.5%	94,120	0.4%
Contracted Services	207,633	-17.7%	165,290	164,290	99.4%	-20.9%	37,190	-77.5%	37,190	0.0%
Commodities	469	-95.2%	14,540	10,500	72.2%	2138.8%	21,440	47.5%	21,440	0.0%
Internal Charges	33,200	3.2%	33,200	33,000	99.4%	-0.6%	16,480	-50.4%	16,480	0.0%
Other Payments	0		25,000	25,000	100.0%		0	-100.0%	0	
Program Total	242,661	-21.4%	259,750	240,180	92.5%	-1.0%	168,830	-35.0%	169,230	0.2%
Amended Budget	297,780			259,750						
% of Amended Spent	81.5%			92.5%						

<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	166,918	32.1%	104,750	151,840	145.0%	-9.0%	79,830	-23.8%	79,230	-0.8%
Recreation Fees	75,743	-58.4%	155,000	88,340	57.0%	16.6%	89,000	-42.6%	90,000	1.1%
Program Total	242,661	-21.4%	259,750	240,180	92.5%	-1.0%	168,830	-35.0%	169,230	0.2%

<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.00		0.00	0.00			0.00		0.00	
Senior Maintenance Worker	0.00		0.00	0.00			0.00		0.00	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.00		0.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
RS III/Pool Manager	0.25		0.25	0.50			0.50		0.50	
RS II/Senior Lifeguard	0.00		0.00	0.80			0.80		0.80	
RS I/Lifeguard	0.00		0.00	2.40			2.40		2.40	
Clerical	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.25	-28.6%	0.25	4.70	1880.0%	1780.0%	4.70	0.0%	4.70	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41403 - Athletics

PERFORMANCE OBJECTIVES

Conduct youth and adult sporting events, manage contracts coordinate league & team scheduling, at the Tracy Ballpark and the Tracy Sports Complex.

1. To conduct an adult softball league with 3 seasons, 75 teams, and 15 leagues, serving 1,200 participants.
2. To conduct our annual Youth Hoops basketball program and increase participation to serve over 275 participants.
3. To conduct a Youth and Adult Flag Football program to serve over 200 participants.
4. To conduct our Jr. Giants youth baseball program with over 500 participants and 75 volunteer coaches.
5. To generate at least \$80,000 in program revenues and recover 63% of program costs.

COMMENTARY

In FY14-15, program costs show a decrease. There was a reduction in in program supervisory hours.

In FY15-16, program costs will show a modest increase. Personnel costs are down, but contract costs are up.

For FY16-17, no staffing changes are anticipated. The program budget provides for the current staffing and some minor adjustments for other cost items. Revenues are projected to increase.

Program costs and revenues DO NOT cover the costs of sports field maintenance provided by the Public Works Department.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	31,776	-51.4%	57,600	21,770	37.8%	-31.5%	26,900	-53.3%	27,300	1.5%
Contracted Services	48,265	-26.0%	69,600	58,350	83.8%	20.9%	69,600	0.0%	69,600	0.0%
Commodities	3,415	-17.8%	7,140	6,790	95.1%	98.8%	7,140	0.0%	7,140	0.0%
Internal Charges	22,630	11.3%	22,690	22,600	99.6%	-0.1%	22,990	1.3%	22,990	0.0%
Other Payments	0		0	0			0		0	
Program Total	106,086	-31.6%	157,030	109,510	69.7%	3.2%	126,630	-19.4%	127,030	0.3%
Amended Budget	169,550			157,030						
% of Amended Spent	62.6%			69.7%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	51,330	-29.1%	77,030	44,800	58.2%	-12.7%	46,630	-39.5%	48,030	3.0%
Recreation Fees	54,756	-33.8%	80,000	64,710	80.9%	18.2%	80,000	0.0%	79,000	-1.3%
Program Total	106,086	-31.6%	157,030	109,510	69.7%	3.2%	126,630	-19.4%	127,030	0.3%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.00		0.00	0.00			0.00		0.00	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.00		0.00	0.00			0.00		0.00	
Recreation Leader II	0.55		0.60	0.60			0.60		0.60	
Recreation Leader I	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.55	-66.7%	0.60	0.60	100.0%	9.1%	0.60	0.0%	0.60	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41404 - Youth Development

PERFORMANCE OBJECTIVES

1. To offer supervised after school recreational activities at 3 sites during the school year for 18 hours per week, serving 1,000 registrants.
2. To offer at least 2 art and fitness activities to the afterschool program and summer camp.
3. To offer summer camp for 8 weeks serving 30 participants per camp.
4. To generate at least \$75,000 in program revenues and recover 39% of program costs.

Provide recreation activities at school sites before and after school hours during the school year. Provide day camps at schools and City spark sites during the school closures.

COMMENTARY

In FY14-15, program costs showed a moderate decrease. Costs were down for both personnel and contracted services. Program revenues also showed a decrease,

In FY15-16, program costs will show a major increase. Costs will be up in most categories.

For FY16-17, no staffing changes are anticipated. The program budget provides for the current staffing and some minor adjustments for other cost items. Revenues are projected to increase.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	98,694	-11.2%	160,800	125,540	78.1%	27.2%	135,300	-15.9%	138,400	2.3%
Contracted Services	1,669	-50.4%	9,000	4,680	52.0%	180.4%	9,000	0.0%	9,000	0.0%
Commodities	4,032	-21.6%	13,090	9,840	75.2%	144.0%	13,090	0.0%	13,090	0.0%
Internal Charges	34,020	8.1%	34,020	34,000	99.9%	-0.1%	34,510	1.4%	34,510	0.0%
Other Payments	0		0	0			0		0	
Program Total	138,415	-8.4%	216,910	174,060	80.2%	25.8%	191,900	-11.5%	195,000	1.6%
Amended Budget	215,670			216,910						
% of Amended Spent	64.2%			80.2%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	69,576	13.7%	130,910	101,760	77.7%	46.3%	116,900	-10.7%	117,000	0.1%
Recreation Fees	68,839	-23.4%	86,000	72,300	84.1%	5.0%	75,000	-12.8%	78,000	4.0%
Recreation Grant	0		0	0			0		0	
Com Devel Block Gt Fund 269	0		0	0			0		0	
Program Total	138,415	-8.4%	216,910	174,060	80.2%	25.8%	191,900	-11.5%	195,000	1.6%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.10		0.10	0.10			0.10		0.10	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.50		0.50	0.50			0.50		0.50	
Recreation Leader II	1.25		3.40	3.40			3.20		3.20	
Recreation Leader I	2.15		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	4.00	-5.9%	4.00	4.00	100.0%	0.0%	3.80	-5.0%	3.80	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41405 - Senior Citizens

Provide recreational, educational, and social service activities for the senior citizen population of the City and its environs. Operate and maintain the City's Senior Center.

PERFORMANCE OBJECTIVES

1. To operate the Senior Center for 5 days and 30 hours per week, serving on the average 160 participants per day.
2. To continue to offer quarterly safety presentation in partnership with the Tracy Fire Department and other community agencies and increase participation by 10%
3. To provide recreational and educational programs utilizing the Senior Center Outdoor Recreation Area.
4. To offer recreation programs and special events that are successful and generate revenue and increase participation by 20%.
5. To generate at least \$24,000 in program revenues and recover 10.2% of program costs.

COMMENTARY

In FY14-15, program costs showed a decrease. Staffing costs were down. Program staffing showed an increase in supervisory hours, but a decrease in other temporary hours.

In FY15-16, program costs will show a modest increase. Costs will be up in most categories. Program revenues will show a slight increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for the current staffing and some minor adjustments for other cost items. Revenues are projected to increase.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	118,636	-18.9%	126,070	120,770	95.8%	1.8%	108,300	-14.1%	109,000	0.6%
Contracted Services	41,338	-0.8%	50,270	47,890	95.3%	15.8%	50,270	0.0%	50,270	0.0%
Commodities	9,664	60.5%	10,710	10,230	95.5%	5.9%	10,710	0.0%	10,710	0.0%
Internal Charges	58,950	6.9%	58,950	58,900	99.9%	-0.1%	66,680	13.1%	66,680	0.0%
Other Payments	0		0	0			0		0	
Program Total	228,588	-8.3%	246,000	237,790	96.7%	4.0%	235,960	-4.1%	236,660	0.3%
Amended Budget	260,550			246,000						
% of Amended Spent	87.7%			96.7%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	207,558	-9.7%	222,000	214,630	96.7%	3.4%	211,960	-4.5%	212,660	0.3%
Recreation Fees	21,030	8.8%	24,000	23,160	96.5%	10.1%	24,000	0.0%	24,000	0.0%
Program Total	228,588	-8.3%	246,000	237,790	96.7%	4.0%	235,960	-4.1%	236,660	0.3%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.20		0.20	0.20			0.20		0.20	
Recreation Program Coordinator	0.25		0.25	0.25			0.25		0.25	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.65		0.65	0.65			0.65		0.65	
Recreation Leader II	1.75		2.05	2.05			2.05		2.05	
Clerical	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	2.85	3.6%	3.15	3.15	100.0%	10.5%	3.15	0.0%	3.15	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41406 - Mayor's Community Youth Support

PERFORMANCE OBJECTIVES

To develop and administer recreational youth activities that focus on the Youth Continuum of Care (Prevention and Intervention), as part of the Mayor's Community Youth Support Network.

1. To continue to offer an Arts Education, Leadership and Recreation program serving over 45 participants twice a week at SAFE.
2. To expose and engage youth in art, leadership and recreation programming by offering on site classes 2 times a week taught by professionals and accessibility to additional off site locations at least once a month.
3. To offer recreation program support at community events to increase community awareness of Parks and Community Services programming.
4. To offer a community event that inspires youth to make healthy choices.

COMMENTARY

The Mayor's Community Youth Support Network (MCYSN) provides youth services involving prevention, intervention and suppression activities.

In FY14-15, program costs showed a decrease; personnel costs were down. In FY15-16, program costs are expected to increase, although still come in less budget.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments in other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	2,174	-51.1%	8,800	5,810	66.0%	167.2%	10,100	14.8%	10,200	1.0%
Contracted Services	0		1,670	1,060	63.5%		1,670	0.0%	1,670	0.0%
Commodities	2,150	-7.6%	3,400	2,500	73.5%	16.3%	3,400	0.0%	3,400	0.0%
Internal Charges	9,896	0.5%	10,660	10,600	99.4%	7.1%	11,130	4.4%	11,130	0.0%
Other Payments	0		0	0			0		0	
Program Total	14,220	-17.9%	24,530	19,970	81.4%	40.4%	26,300	7.2%	26,400	0.4%
Amended Budget	25,660			24,530						
% of Amended Spent	55.4%			81.4%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	14,220	-17.9%	24,530	19,970	81.4%	40.4%	26,300	7.2%	26,400	0.4%
Recreation Fees	0		0	0			0		0	
Recreation Grant	0		0	0			0		0	
Program Total	14,220	-17.9%	24,530	19,970	81.4%	40.4%	26,300	7.2%	26,400	0.4%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Recreation Supervisor	0.00		0.00	0.00			0.00		0.00	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.05		0.05	0.05			0.05		0.05	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.05		0.00	0.05			0.05		0.05	
Recreation Leader II	0.10		0.10	0.10			0.10		0.10	
Recreation Leader I	0.00		0.05	0.00			0.00		0.00	
Total - Full-Time Equivalents	0.20	0.0%	0.20	0.20		0.0%	0.20	0.0%	0.20	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41408 - Community Events

PERFORMANCE OBJECTIVES

Plan, develop, and coordinate community events that encompass activities for children and adults and increase community pride and involvement.

1. To increase the attendance at the 2 scheduled Girls Night Out events by 20% and increase sponsorship opportunities for local businesses.
2. To increase attendance at the Summer Block Party Series by 20% which will be held in the new Downtown Plaza at 6th St. and Central Ave.
3. To continue of offer and expand events in partnership with the Tracy City Center Association and the Tracy Chamber of Commerce.
4. To offer one new event and engage over 20 local businesses and 300 community members in Tracy to participate.
5. To continue to offer quality family entertainment at the Movies on the Civic Center Plaza and increase participation by 20%.

COMMENTARY

In FY14-15, program costs showed decrease. Both supervisory hours and temporary hours were less than in the prior fiscal year.

In FY15-16, program costs will show a major increase. Costs will be up in most categories. Program revenues will also show a slight increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for the current staffing and some minor adjustments for other cost items. Revenues will remain current.

PROGRAM EXPENDITURES	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	100,374	-20.1%	89,930	97,770	108.7%	-2.6%	94,500	5.1%	95,500	1.1%
Contracted Services	57,327	-1.5%	78,560	76,540	97.4%	33.5%	78,560	0.0%	78,560	0.0%
Commodities	13,224	-17.4%	24,900	12,500	50.2%	-5.5%	24,900	0.0%	24,900	0.0%
Internal Charges	12,310	7.0%	12,310	12,300	99.9%	-0.1%	13,500	9.7%	13,500	0.0%
Other Payments	0		0	0			0		0	
Program Total	183,235	-13.3%	205,700	199,110	96.8%	8.7%	211,460	2.8%	212,460	0.5%
Amended Budget	216,970			205,700						
% of Amended Spent	84.5%			96.8%						

FUNDING SOURCES										
General Fund 101 - Taxes	153,155	-14.5%	165,700	159,110	96.0%	3.9%	171,460	3.5%	172,460	0.6%
Recreation Fees	30,080		40,000	40,000	100.0%		40,000	0.0%	40,000	0.0%
Capital Project Funds	0		0	0			0		0	
	0		0	0			0		0	
Program Total	183,235	-13.3%	205,700	199,110	96.8%	8.7%	211,460	2.8%	212,460	0.5%

PROGRAM STAFFING										
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.50		0.50	0.50			0.50		0.50	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.50		0.50	0.50			0.50		0.50	
Recreation Leader II	0.40		0.40	0.40			0.40		0.40	
Total - Full-Time Equivalents	1.40	-26.3%	1.40	1.40	100.0%	0.0%	1.40	0.0%	1.40	0.0%

Department: 41000 - Parks & Recreation
 Division: 41400 - Recreation Division
 Program: 41409 - Teen Recreation

PERFORMANCE OBJECTIVES

1. To offer an on-campus middle school afterschool program with art, recreational activities, tutoring, and physical fitness programs serving at least 40 participants a day.
2. To maintain current participation at capacity at SAFE by offering a leadership component to increase leadership skills and self-esteem.
3. To offer 3 teen summer camps that are recreational and educational that engar teens to live a healthy lifestyle.
4. To increase the Youth Advisory Commission visibility in the community, to assist in marketing teen programs to teens in Tracy, and to conduct several service projects in Tracy that benefit the community.

Provide programs and activities for Tracy teens, including operations of a Teen Center and collaboration with other community youth serving organizations. Provide support to the Youth Advisory Commission.

COMMENTARY

In FY14-15, program costs showed a decrease. Staffing costs were down; with a reduction in temporary hours.

In FY15-16, program costs will show a major increase. Costs will be up in most categories.

For FY16-17, no staffing changes are anticipated. The program budget provides for the current staffing and some minor adjustments for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	51,373	-12.2%	58,400	58,060	99.4%	13.0%	60,900	4.3%	61,500	1.0%
Contracted Services	2,005	-76.4%	10,420	8,760	84.1%	336.9%	10,420	0.0%	10,420	0.0%
Commodities	3,970	8.1%	9,250	6,200	67.0%	56.2%	9,250	0.0%	9,250	0.0%
Internal Charges	14,880	6.8%	14,880	14,800	99.5%	-0.5%	15,600	4.8%	15,600	0.0%
Other Payments	0		0	0			0		0	
Program Total	72,228	-14.6%	92,950	87,820	94.5%	21.6%	96,170	3.5%	96,770	0.6%
Amended Budget	91,090			92,950						
% of Amended Spent	79.3%			94.5%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	69,076	-6.7%	85,000	82,560	97.1%	19.5%	90,170	6.1%	90,270	0.1%
Recreation Fees	3,152	-70.1%	7,950	5,260	66.2%	66.9%	6,000	-24.5%	6,500	8.3%
Recreation Grant	0		0	0			0		0	
Program Total	72,228	-14.6%	92,950	87,820	94.5%	21.6%	96,170	3.5%	96,770	0.6%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Recreation Manager	0.00		0.00	0.00			0.00		0.00	
Recreation Supervisor	0.10		0.10	0.10			0.10		0.10	
Recreation Specialist	0.00		0.00	0.00			0.00		0.00	
Recreation Program Coordinator	0.20		0.20	0.20			0.20		0.20	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Leader III	0.10		0.10	0.10			0.10		0.10	
Recreation Leader II	0.90		0.90	0.90			0.90		0.90	
Total - Full-Time Equivalents	1.30	-18.8%	1.30	1.30	100.0%	0.0%	1.30	0.0%	1.30	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY14-15

1. Installation of security cameras at the Tracy Transit Station.
2. Complete installation of electric vehicle charging station at Tracy Transit Station.
3. Complete fiber optic installation from City Hall to Transit Station.
4. Finalize design and engineering for reconstruction of Runway 12/30 and associated taxiways at the Tracy Airport.
5. Implementation of new facility reservation and recreation registration software program, ActiveNet.
6. The Sports Field Rental Handbook was created to provide policy and procedure information for all sports field user groups

Current Projections: FY 15-16

1. Purchase of City's first all-electric vehicle for use by Transit Division.
2. Complete installation of electric vehicle charging station at Tracy Transit Station.
3. Complete updated Airport Layout Plan for Tracy Airport.
4. Award construction contract for reconstruction of the runways and taxiways at the Tracy Airport.
5. Expansion of fixed route service.
6. The Community Facilities Division coordinated and routed over 75 facility use and special event permit

applications for review and approval by multiple City departments.

7. The City hosted the California Youth Soccer Association (CYSA) State Cup 13-18Y soccer tournament at the Tracy Sports Complex and Placencia Fields for three consecutive weekends in April
8. A new contract vendor was selected through an RFP process to provide concessionaire services at the Tracy Sports Complex and Joe Wilson Pool concession areas.

Future Projections: FY 16-17

1. Complete reconstruction of runways and taxiways at the Tracy Airport.
2. Purchase five replacement fixed route buses.
3. Complete Short Range Transit Plan
4. Award construction contract for reconstruction of the general aviation ramp area at the Tracy Airport.
5. Policies and procedures for facility reservations will be consolidated into a Facility Reservations Handbook.
6. ActiveNet, the facility reservation and recreation registration software, will be configured to allow online reservation for small meeting rooms.
7. The Community Facilities Division will meet with current facility use and special event permit holders and City departments to develop and annual special event application and review process and timeline.

Department: **41000 - Parks & Recreation Department**
 Division: **41500 - Community Facilities Division**
 Program: **41501 - Community Facilities**

PERFORMANCE OBJECTIVES

1. To coordinate and schedule use of 6 meeting rooms, 2 banquet halls, 15 athletic sites, park sites, and sports fields for permitted use.
2. To provide quality facilities and services cost effectively by managing expenses and diversifying revenue sources.
3. To increase facility rentals by 5% through improved marketing efforts at the following: Tracy Community Center, TSC Meeting Room, Tracy Civic Center, and the Transit Station.
4. To continue the implementation of the facility reservation and recreation registration software to better manage operations.
5. To develop Legacy Fields
6. To generate over \$234,100 in program revenues.

To offer a clean, usable, and safe facilities for community use.

These facilities include: the Community Center and the Historical Museum, and meeting and assembly areas at other City facilities.

COMMENTARY

In FY13-14 and FY14-15, program costs are showed a increases. However, program revenues were down in the latter year.

In FY15-16, program staffing converted a part-time Rec Coordinator to full-time and transferred out 0.75 FTEs in clerical help to the Recreation Division. Program costs are expected to show a major increase.

For FY16-17, program staffing will add some part-time hours. The program budget provides for this added staffing with some minor adjustments for other costs items.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	328,146	4.7%	388,330	387,790	99.9%	18.2%	367,000	-5.5%	384,100	4.7%
Contracted Services	60,539	-17.8%	74,070	62,580	84.5%	3.4%	74,270	0.3%	74,270	0.0%
Commodities	8,916	420.5%	5,080	8,950	176.2%	0.4%	4,880	-3.9%	4,880	0.0%
Internal Charges	115,852	9.8%	116,530	113,900	97.7%	-1.7%	140,520	20.6%	140,520	0.0%
Other Payments	0		0	0			0		0	
Program Total	513,453	3.9%	584,010	573,220	98.2%	11.6%	586,670	0.5%	603,770	2.9%
Amended Budget	596,430			584,010						
% of Amended Spent	86.1%			98.2%						
FUNDING SOURCES										
General Fund 101 - Taxes	259,980	6.5%	351,110	358,120	102.0%	37.7%	352,570	0.4%	363,770	3.2%
Facility Fees	141,708	41.2%	97,900	94,300	96.3%	-33.5%	121,400	24.0%	125,000	3.0%
Ballfield Fees	111,765	-25.3%	135,000	120,800	89.5%	8.1%	112,700	-16.5%	115,000	2.0%
Program Total	513,453	3.9%	584,010	573,220	98.2%	11.6%	586,670	0.5%	603,770	2.9%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Recreation Supervisor	0.00		0.00	0.00			0.00		0.00	
Management Analyst	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-Sr Admin Clerk	1.00		1.00	1.00			1.00		1.00	
Recreation Program Coordinator	0.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Recreation Program Coordinator	0.75		0.00	0.00			0.00		0.00	
Facility Attendant II	2.15		2.15	2.15			2.10		2.10	
Recreation Leader III	0.00		0.00	0.00			0.00		0.00	
Recreation Leader II	0.00		0.00	0.00			0.50		0.50	
Clerical	1.50		0.75	0.75			0.50		0.50	
Total - Full-Time Equivalents	6.40	16.4%	5.90	5.90	100.0%	-7.8%	6.10	3.4%	6.10	0.0%

Department: **41000 - Parks & Recreation Department**
 Division: **41800 - Transit Division**
 Program: **41801 - Transit Operations**

Provide Tracy area residents with public transit, involving fixed route, modified dial-a-ride, and subsidized taxi services. Provide support for the commute based trip reduction efforts. Operate Tracy Center.

COMMENTARY

In FY14-15, program costs are showed a major increase due to contracted services.

In FY15-16, program costs are projected to show again a major increase due to contracted services.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, increases in transit contract funding, but with minor adjustments for other cost items.

PERFORMANCE OBJECTIVES

1. To operate a fixed route and paratransit systems providing service 6 days per week for 12 hours per day, Monday through Friday, and 10 hours on Saturday.
2. To provide fixed route service for over 120,000 riders traveling over 220,000 service and paratransit service for over 15,000 riders traveling over 60,000 service miles.
3. To contract for \$2,200,000 in transit operating and bus maintenance services.
4. To operate the new Tracy Transit Center.
5. To generate at least \$50,000 in revenue from rentals at the Tracy Transit Center.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	295,030	-0.9%	292,400	309,690	105.9%	5.0%	301,900	3.2%	307,400	1.8%
Contracted Services	1,295,223	24.4%	1,527,880	1,480,000	96.9%	14.3%	2,342,560	53.3%	2,342,560	0.0%
Commodities	95,611	-23.2%	125,450	117,510	93.7%	22.9%	125,450	0.0%	125,450	0.0%
Internal Charges	312,640	0.0%	316,860	316,800	100.0%	1.3%	327,860	3.5%	327,860	0.0%
Other Payments	2,102		0	0			0		0	
Program Total	2,000,606	12.7%	2,262,590	2,224,000	98.3%	11.2%	3,097,770	36.9%	3,103,270	0.2%
Amended Budget	2,230,670			2,262,590						
% of Amended Spent	89.7%			98.3%						
FUNDING SOURCES										
Transit Fund 571 - Taxes	834,801	4.2%	1,255,590	1,217,000	96.9%	45.8%	2,090,770	66.5%	2,083,270	-0.4%
Transit Operating Grants	1,008,042	21.3%	878,000	878,000	100.0%	-12.9%	878,000	0.0%	890,000	1.4%
Transit Fares	108,194	2.0%	89,000	89,000	100.0%	-17.7%	89,000	0.0%	90,000	1.1%
Transit Center Rentals	49,569	31.2%	40,000	40,000	100.0%	-19.3%	40,000	0.0%	40,000	0.0%
Program Total	2,000,606	12.7%	2,262,590	2,224,000	98.3%	11.2%	3,097,770	36.9%	3,103,270	0.2%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Sr Maintenance Worker	0.50		0.50	0.50			0.50		0.50	
Recreation Program Coordinator	1.00		1.00	1.00			1.00		1.00	
Management Analyst II	0.90		0.90	0.90			0.90		0.90	
Exec Asst II-Admin/Sr Secretary	0.00		0.00	0.00			0.00		0.00	
Admin Asst II-Sr Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Parks & Comm Services Director	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Intern	0.00		0.00	0.00			0.00		0.00	
Facility Attendant II	0.25		0.25	0.25			0.25		0.25	
Transportation Commissioners (7)	0.13		0.13	0.13			0.13		0.13	
Total - Full-Time Equivalents	2.78	0.0%	2.78	2.78	100.0%	0.0%	2.78	0.0%	2.78	0.0%

Department: **41000 - Parks & Recreation Department**
 Division: **41900 - Community Services Division**
 Program: **41901 - Airport Operations**

PERFORMANCE OBJECTIVES

1. To provide airport space for 100 tiedowns, 51 city hangars, and 24 private hangars.
2. To contract for Fixed Base Operations to provide service 7 days a week and for 10 hours per day.
3. To generate at least \$456,000 in direct use airport fees.
4. To contract out aviation fuel sales and generate at least \$170,000 in net revenues.

Operate and maintain the Tracy Municipal Airport and the airfield at New Jerusalem. Administer contract with the Fixed Base Operator (FBO) and leases with various airport tenants.

COMMENTARY

In FY14-15, program costs showed a major increase because the City had to terminate the FBO contractor and assume day-to-day operations, including the purchase of aviation fuel for resale.

In FY15-16, program costs are projected to show again a moderate increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments for other costs items. But, \$250,000 is provide for fuel purchases.

	FY14-15	%	FY15-16	FY15-16	% of	%	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	135,735	-23.1%	172,100	173,380	100.7%	27.7%	166,100	-3.5%	170,400	2.6%
Contracted Services	57,160	12.5%	56,660	56,000	98.8%	-2.0%	56,660	0.0%	56,660	0.0%
Commodities	187,682	1296.9%	178,330	177,910	99.8%	-5.2%	278,330	56.1%	278,330	0.0%
Internal Charges	48,606	-3.9%	51,000	51,000	100.0%	4.9%	51,730	1.4%	51,730	0.0%
Other Payments	6,350		0	0			0		0	
Program Total	435,533	48.0%	458,090	458,290	100.0%	5.2%	552,820	20.7%	557,120	0.8%
Amended Budget	810,990			458,090						
% of Amended Spent	53.7%			100.0%						
FUNDING SOURCES										
General Fund 101 - Taxes	0		0	0			0		0	
Airport Fund 561	(67,945)	-43.6%	(418,750)	22,010	-5.3%		76,660	-118.3%	(319,720)	-517.1%
Direct Use Fees	473,478	41.0%	791,840	399,280	50.4%	-15.7%	406,160	-48.7%	791,840	95.0%
State Grants	0	-100.0%	20,000	20,000	100.0%		20,000	0.0%	20,000	0.0%
Agricultural Leases	30,000	-49.3%	65,000	17,000	26.2%	-43.3%	50,000	-23.1%	65,000	30.0%
Program Total	435,533	48.0%	458,090	458,290	100.0%	5.2%	552,820	20.7%	557,120	0.8%
PROGRAM STAFFING										
<i>Regular Positions</i>										
Sr Maintenance Worker	0.50		0.50	0.50			0.50		0.50	
Airport Coordinator	1.00		1.00	1.00			1.00		1.00	
Management Analyst II	0.10		0.10	0.10			0.10		0.10	
Parks & Comm Services Director	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
FBO Attendants	0.00		0.00	0.00			0.00		0.00	
NDB Maintenance	0.00		0.00	0.00			0.00		0.00	
Transportation Commissioners (7)	0.12		0.12	0.12			0.12		0.12	
Total - Full-Time Equivalents	1.72	0.0%	1.72	1.72	100.0%	0.0%	1.72	0.0%	1.72	0.0%

CITY COUNCIL

Michael Macial, Mayor

Robert Rickman, Mayor pro Tem

Mary Mitracos, Council Member

Veronica Vargas, Council Member

Nancy Young, Council Member

KEY INDICATORS Citywide	FY10-11 Actual	FY11-12 Actual	FY12-13 Actual	FY13-14 Actual	FY14-15 Actual	% Change	FY15-16 Projected	FY15-16 Estimated	% Change	FY16-17 Projected	% Change
City Population as of Jan 1st	83,242	83,562	84,466	84,937	85,296	0.4%	85,600	89,208	4.6%	90,700	1.7%
City Area (Square Miles)	23.0	23.0	26.3	29.1	29.1	0.0%	29.1	29.1	0.0%	29.1	0.0%
Businesses within City	4,437	4,343	4,410	4,430	4,430	0.0%	4,500	4,430	0.0%	4,500	1.6%
Employment within City	25,300	25,600	25,600	25,600	25,600	0.0%	26,500	25,600	0.0%	26,500	3.5%
Registered Voters	28,100	29,100	29,500	29,800	29,800	0.0%	30,000	29,800	0.0%	30,000	0.7%
KEY INDICATORS City Budget	FY10-11 Actual	FY11-12 Actual	FY12-13 Actual	FY13-14 Actual	FY14-15 Estimated	% Change	FY15-16 Projected	FY15-16 Estimated	% Change	FY16-17 Projected	% Change
Operating Budget (\$ million)	\$114.1	\$114.6	\$116.2	\$115.8	\$131.1	13.2%	\$127.5	\$130.0	-0.8%	\$136.7	5.2%
Capital Budget (\$ million)	\$115.4	\$107.7	\$94.3	\$106.3	\$156.6	47.3%	\$146.1	\$161.2	3.0%	\$164.1	1.8%
Debt Budget (\$ million)	\$24.9	\$38.4	\$27.2	\$27.2	\$27.2	0.0%	\$26.5	\$26.5	-2.6%	\$19.0	-28.3%
Authorized Staffing (Full-Time Equivalents)	472.64	470.34	447.95	448.41	457.26	2.0%	464.81	467.46	2.2%	483.03	3.3%
KEY INDICATORS City Staffing	FY10-11 Actual	FY11-12 Actual	FY12-13 Actual	FY13-14 Actual	FY14-15 Estimated	% Change	FY15-16 Projected	FY15-16 Estimated	% Change	FY16-17 Projected	% Change
Authorized Staffing (Full-Time Equivalents)											
Full-Time Regular Employees	427.00	429.00	414.00	414.00	422.00	1.9%	427.00	428.00	1.4%	444.00	3.7%
Other Staffing (FTEs)	45.64	41.34	33.95	34.41	35.26	2.5%	37.81	39.46	11.9%	39.03	-1.1%
KEY INDICATORS City Expenditures	FY10-11 Actual	FY11-12 Actual	FY12-13 Actual	FY13-14 Actual	FY14-15 Estimated	% Change	FY15-16 Projected	FY15-16 Estimated	% Change	FY16-17 Projected	% Change
Operating Expenditures (\$ milli as % of Operating Budget	\$105.9 92.8%	\$109.9 95.9%	\$111.4 95.9%	\$113.9 98.4%	\$120.6 92.0%	5.9% -6.5%	\$125.5 98.4%	\$126.7 97.5%	5.1% 5.9%	\$132.5 96.9%	4.6% -0.5%
Capital Expenditures (\$ million) as % of Capital Budget	\$31.8 27.6%	\$32.2 29.9%	\$27.5 29.2%	\$44.1 41.5%	\$44.0 28.1%	-0.2% -32.3%	\$50.0 34.2%	\$59.0 36.6%	34.1% 30.2%	\$50.0 30.5%	-15.3% -16.8%
Debt Expenditures (\$ million) as % of Debt Budget	\$25.1 100.7%	\$38.3 99.7%	\$24.3 89.3%	\$20.6 75.7%	\$25.7 94.5%	24.8% 24.8%	\$26.2 98.9%	\$24.8 93.6%	-3.5% -1.0%	\$18.9 99.5%	-23.8% 6.3%

Department: **61000 - City Council**

The City Council, consisting of a Mayor and 4 Council Members, is the City's governing body and enacts City legislation and policies.

COMMENTARY

As proposed for FY16-17, the departmental budget will increase about 28.8% over the current year adopted budget, and this represents a 38.6% increase over the FY14-15 amended budget.

The base component of the budget represents a 24.3% increase over the current year adopted budget, while budget augmentations will show a 3.6% increase over the base budget.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
City Council										
61101 - Legislation & Policy	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
Department Total	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
Amended Budget	126,000	6.4%		135,660		7.7%	over 2 years	38.6%	over 3 years	41.2%
% of Amended Spent	104.95%			119.06%						
					Base Budget >>		168,670	24.3%	177,870	
					Augmentations >>		6,000	3.6%	0	
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	62,118	61.5%	57,410	84,350	146.9%	35.8%	84,200	46.7%	87,400	3.8%
Contracted Services	14,311	35.4%	20,870	19,870	95.2%	38.8%	26,870	28.7%	26,870	0.0%
Commodities	4,132	-1.5%	5,710	5,700	99.8%	37.9%	5,710	0.0%	5,710	0.0%
Internal Charges	51,670	6.9%	51,670	51,600	99.9%	-0.1%	57,890	12.0%	57,890	0.0%
Other Payments	0		0	0			0		0	
Department Total	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
Department Total	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
DEPARTMENTAL STAFFING	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Elected Officials</i>										
Mayor & 4 Council Members	1.00		1.00	1.00			1.00		1.00	
Total - Full Time Equivalent	1.00	0.0%	1.00	1.00	100.0%	0.0%	1.00	0.0%	1.00	0.0%

PERFORMANCE OBJECTIVES

Department: 61000 - City Council
 Program: 61101 - Legislation & Policy

The City Council, consisting of a Mayor and 4 Council Members, is the City's governing body and has primary responsibility for enacting City legislation and policies.

1. To enact legislation and policies which protect the health, safety, and general welfare of the citizenry.
2. To protect the City's environment while providing growth and economic development.
3. To oversee the financial affairs of the City.
4. To participate in regional issues.
5. To enhance the quality of life through recreational and cultural activities.

COMMENTARY

Most program costs are fairly stable from year-to-year. With the paperless agenda, there was a decrease in copying costs but an increase for computer system charges. Contracted costs increase when professional facilitators are hired for Council activities.

In FY15-16, program costs will show an increase. The program budget provide for current Council members and provides some additions for contract services.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	62,118	61.5%	57,410	84,350	146.9%	35.8%	84,200	46.7%	87,400	3.8%
Contracted Services	14,311	35.4%	20,870	19,870	95.2%	38.8%	26,870	28.7%	26,870	0.0%
Commodities	4,132	-1.5%	5,710	5,700	99.8%	37.9%	5,710	0.0%	5,710	0.0%
Internal Charges	51,670	6.9%	51,670	51,600	99.9%	-0.1%	57,890	12.0%	57,890	0.0%
Other Payments	0		0	0			0		0	
Program Total	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
Amended Budget	126,000			135,660						
% of Amended Spent	104.9%			119.1%						
<u>FUNDING SOURCES</u>										
Central Admin Fund 125	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	28.8%	177,870	1.8%
Program Total	132,231	30.2%	135,660	161,520	119.1%	22.1%	174,670	8.1%	177,870	1.8%
<u>PROGRAM STAFFING</u>										
<i>Elected Officials</i>										
Mayor (1)	0.20		0.20	0.20			0.20		0.20	
Council Members (4)	0.80		0.80	0.80			0.80		0.80	
<i>Full-Time Equivalents</i>										
Mayor & Council	1.00		1.00	1.00			1.00		1.00	
Total - Full-Time Equivalents	1.00	0.0%	1.00	1.00	100.0%	0.0%	1.00	0.0%	1.00	0.0%

CITY ATTORNEY'S OFFICE

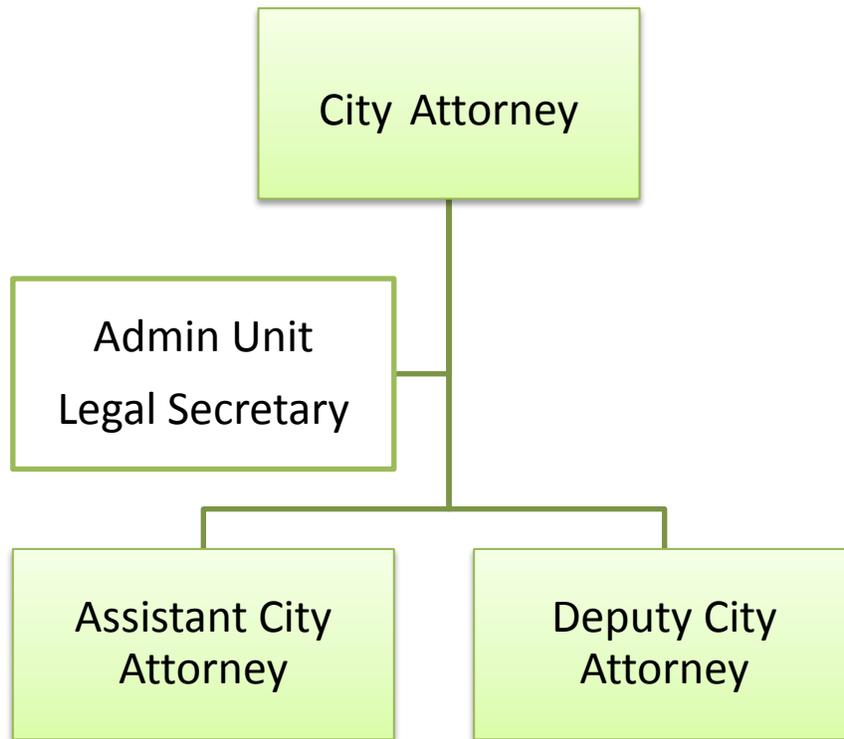
Mission Statement

Safeguarding the Rights and Interests of Our Community

Department Head

Bill Sartor, City Attorney

City of Tracy
CITY ATTORNEY'S OFFICE
Fiscal Year 16-17



Department: 62000 - City Attorney's Office

The City Attorney provides legal counsel to the City Council, the Planning Commission, and City Staff.

COMMENTARY

As proposed for FY16-17, the departmental budget will increase about 9.5% from the current year adopted budget, and this represents a 11.2% increase over the FY14-15 amended budget.

The base component of the budget represents a 2.2% increase over the current year adopted budget, while budget augmentations will show a 7.1% increase over the base budget.

In FY15-16, and as proposed for FY16-17, departmental staffing will leave one full-time regular position vacant but backfill with temporary help.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
City Attorney's Office										
62101 - Legal Counsel	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
Department Total	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
Amended Budget	856,270	0.0%		869,580		1.6%	over 2 years	11.2%	over 3 years	6.2%
% of Amended Spent	91.87%			96.94%						
					Base Budget >>		888,550	2.2%	909,350	
					Augmentations >>		63,300	7.1%	0	
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	%Budget Change
Personnel Expenses	660,243	6.6%	736,300	710,370	96.5%	7.6%	749,900	1.8%	757,400	1.0%
Contracted Services	66,498	0.0%	74,630	74,000	99.2%	11.3%	134,630	80.4%	84,630	-37.1%
Commodities	15,812	8.9%	14,450	14,400	99.7%	-8.9%	17,750	22.8%	17,750	0.0%
Internal Charges	44,100	16.1%	44,200	44,200	100.0%	0.2%	49,570	12.1%	49,570	0.0%
Other Payments	0		0	0			0		0	
Department Total	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
Department Total	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	12.9%
DEPARTMENTAL STAFFING	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 Proposed	% Budget Change	FY17-18 \$ Proposed	% Change
<i>Regular Positions</i>										
City Attorney	1.00		1.00	1.00			1.00		1.00	
Assistant & Deputy City Attorneys	2.00		2.00	2.00			2.00		2.00	
Secretarial & Clerical	1.00		1.00	1.00			1.00		1.00	
Total - Full Time Equivalents	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%	4.00	0.0%

Budget Narrative - City Attorney's Office

Recent Budget Changes

FY 10-11

- The department budget showed a 18.3% decrease from the adjusted budget for FY10-11
- The Deputy City Attorney position remained vacant but temporary help was used to backfill the position.

FY 11-12

- Increase in base budget of \$10,710 or 1.3% over the FY10-11 Adopted Budget. This increase was personnel expenses; other costs were held at the FY10-11 base level.
- No budget augmentations.
- No changes in departmental staffing.

FY 12-13

- Increase in base budget of \$44,510 or 5.4% over the FY11-12 Adopted Budget. This increase was personnel expenses; other costs were held at the FY11-12 base level.
- No budget augmentations.
- No changes in departmental staffing.

FY 13-14

- Base budget decrease of \$5,270 or 0.6% from the adopted FY12-13 Budget. This decrease was in

personnel expenses; other costs were held at the FY12-13 level.

- No budget augmentations.
- No changes in departmental staffing.

FY 14-15

- Base budget decrease of \$20,140 or 2.4% over the adopted FY13-14 budget.
- Budget augmentations of \$3,150 for internal systems charges.
- No changes in departmental staffing.

FY15-16

- Base budget decrease of \$9,980 or 0.1% from the FY14-15 adopted budget.
- No budget augmentation
- No changes in departmental staffing.
- \$60,720 budgeted for contracted legal services.

Proposed Budget Changes for FY 16-17

- Base budget increase of \$18,970.
- Base budget augmentation of \$63,300 including \$60,000 for transition costs.
- No changes in departmental staffing.

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 14-15

1. Processed over 650 document reviews with a turnaround time of 10 days or less.
2. Reviewed and commented on over 250 staff reports.
3. Attended all City Council, Planning Commission, Successor Agency, and Fire Authority meetings.
4. Prepared and/or assisted in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepared and/or assisted in the negotiation of all contracts.
6. Provided legal advice to City Council, Commissions, Boards, and City staff.
7. Prosecuted Tracy Municipal Code Violations.
8. Coordinated and supervised outside counsel.
9. Provided training on the Public Records Act, Brown Act, CEQA, Ethics (AB1234) Firefighters Procedural Bill of Rights Act (FBOR), and other regulatory statutes as needed and/or requested.

Current Projections FY 15-16

1. Process over 700 document reviews.
2. Review and comment on over 275 staff reports.
3. Attend all City Council, Planning Commission, Successor Agency, and Fire Authority meetings.
4. Prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepare and/or assist in the negotiation of all contracts.
6. Provide legal advice to City Council, Commissions, Boards, and City staff.
7. Prosecute Tracy Municipal Code Violations.
8. Coordinate and supervise outside counsel.
9. Provide training on the Public Records Act, Brown Act, CEQA, Ethics (AB1234), Firefighters Procedural Bill of Rights Act (FBOR), and other regulatory statutes as needed and/or requested.

Future Projections: FY 16-17

1. Process over 725 document reviews.
2. Review and comment on over 300 staff reports.
3. Attend all City Council, Planning Commission, Successor Agency, and Fire Authority meetings.
4. Prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepare and/or assist in the negotiation of all contracts.
6. Provide legal advice to the City Council, Commissions, Boards and City staff.
7. Prosecute Tracy Municipal Code violations.
8. Coordinate and supervise outside counsel.
9. Provide training on Public Records Act, Brown Act, CEQA, Ethics (AB1234), Firefighters Procedural Bill of Rights Act (FBOR), and other regulatory statutes as needed and/or requested.

Department: 62000 - City Attorney's Office
 Program: 62101 - Legal Counsel

CITY ATTORNEY'S OFFICE
MISSION STATEMENT

The City Attorney provides legal counsel to the City Council, Planning Commission, and all City staff.

Safeguarding the Rights and Interests of Our Community

COMMENTARY

This program provides for a City Attorney, with one Assistant CA, one Deputy CA, and a Legal Secretary.

In FY14-15, program costs showed an moderate increase.

In FY15-16, program costs are expected to show another moderate increase.

For FY15-16, no staffing changes are anticipated. The program budget provides for current staffing and maintains current funding for other cost items. But, with the Current City Attorney vacating his position, \$50,000 was included in the budget for transition costs.

PERFORMANCE OBJECTIVES

1. To attend all City Council, Planning Commission, and Successor Agency meetings.
2. To prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
3. To prepare and/or assist in the negotiation of all contracts.
4. To give legal advice to the City Council, Commissions, Boards and City staff.
5. To prosecute Tracy Municipal Code violations.
6. To assist in the coordination and supervision of special counsel.
7. To provide training on Public Records Act, Brown Act, CEQA, and other regulatory statues as needed and/or requested.

<u>PROGRAM EXPENDITURES</u>	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	660,243	6.6%	736,300	710,370	96.5%	7.6%	749,900	1.8%	757,400	1.0%
Contracted Services	66,498	0.0%	74,630	74,000	99.2%	11.3%	134,630	80.4%	84,630	-37.1%
Commodities	15,812	8.9%	14,450	14,400	99.7%	-8.9%	17,750	22.8%	17,750	0.0%
Internal Charges	44,100	16.1%	44,200	44,200	100.0%	0.2%	49,570	12.1%	49,570	0.0%
Other Payments	0		0	0			0		0	
Program Total	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
Amended Budget	879,560			869,580						
% of Amended Spent	89.4%			96.9%						
<u>FUNDING SOURCES</u>										
Central Admin Fund 125	786,653	6.5%	854,580	827,970	96.9%	5.3%	936,850	9.6%	894,350	-4.5%
Project Reimbursement	0		15,000	15,000	100.0%		15,000	0.0%	15,000	0.0%
Program Total	786,653	6.5%	869,580	842,970	96.9%	7.2%	951,850	9.5%	909,350	-4.5%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
City Attorney	1.00		1.00	1.00			1.00		1.00	
Senior Secretary	0.00		0.00	0.00			0.00		0.00	
Assistant/Deputy City Attorney	2.00		2.00	2.00			2.00		2.00	
Legal Secretary	1.00		1.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%	4.00	0.0%

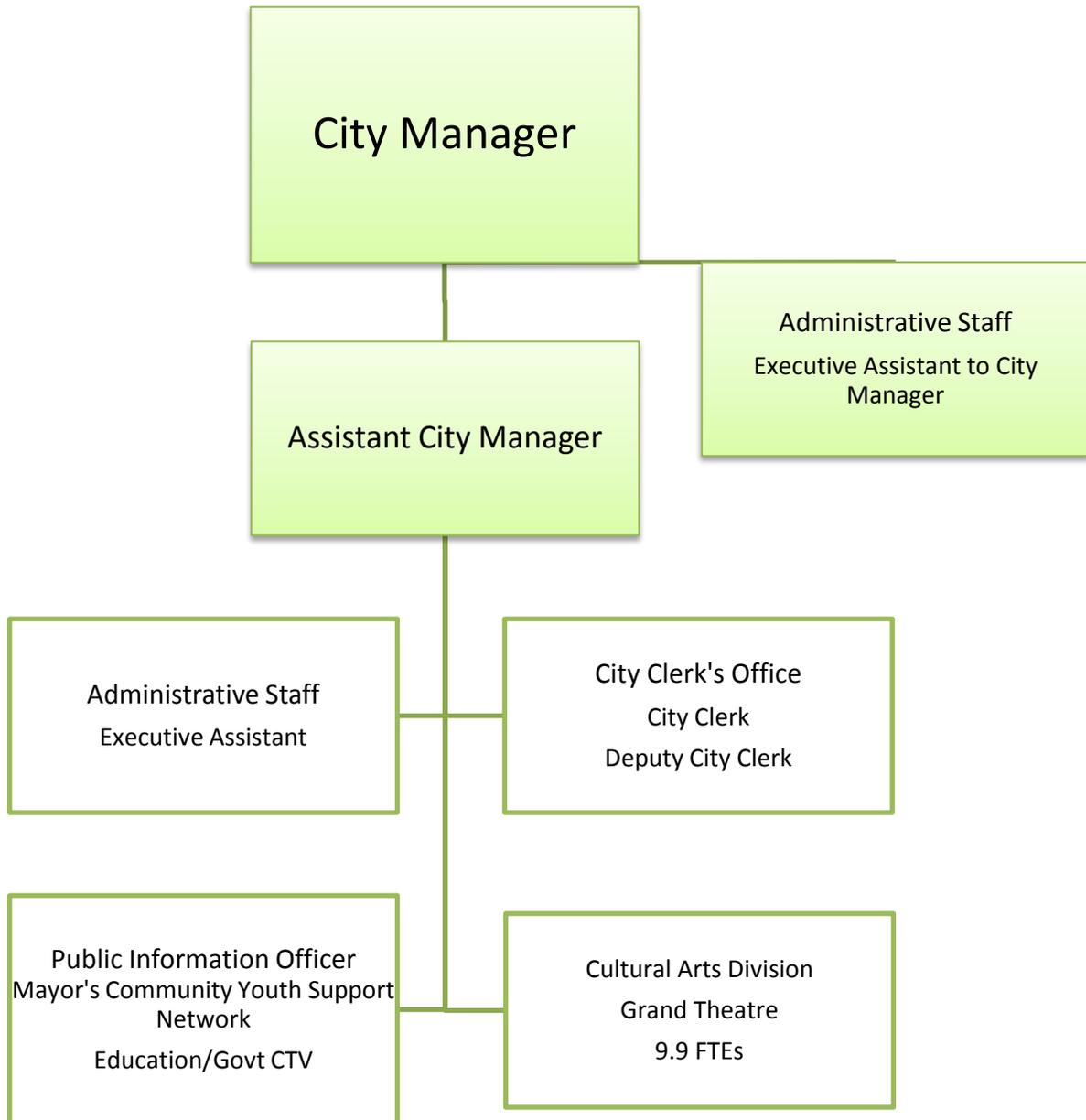
CITY MANAGER'S OFFICE

Department Head

Troy S. Brown, City Manager

Stephanie Garrabrant-Sierra
Assistant City Manager

City of Tracy
CITY MANAGER'S OFFICE
Fiscal Year 16-17



Department: **63000 - City Manager's Office**

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

Also, the CM Office supervises the City Clerk, Community Promotions, the City's Cable TV program, and the Recreation and Cultural Arts programs.

COMMENTARY

As proposed for FY16-17, the departmental budget will increase about 13.1% from the current year adopted budget, and this represents a 6.60% decrease from the FY14-15 amended budget.

The base component of the budget represents a 7.6% increase over the current year adopted budget, while budget augmentations will show a 5.1% increase over the base budget.

In both FY14-15 and FY15-16, departmental staffing remained at the same level. In FY16-17, departmental staffing will remain at its current level.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
City Manager's Office										
63101 - City Administration	971,361	10.1%	944,420	966,670	102.4%	-0.5%	982,960	4.1%	991,560	0.9%
63102 - City Clerk	320,483	10.7%	309,270	316,330	102.3%	-1.3%	446,010	44.2%	340,110	-23.7%
63105 - Education/Govt CTV	94,146	13.5%	103,490	121,410	117.3%	29.0%	166,820	61.2%	167,620	0.5%
63106 - Mayor's Community Youth	507,385	6.7%	368,250	380,260	103.3%	-25.1%	376,560	2.3%	385,060	2.3%
58370 - Cultural Arts	0		0	0			0		0	
63108 - Community Promotions	192,985	79.0%	159,150	158,600	99.7%	-17.8%	159,150	0.0%	159,150	0.0%
Group Total	2,086,360	13.5%	1,884,580	1,943,270	103.1%	-6.9%	2,131,500	13.1%	2,043,500	-4.1%
Amended Budget	2,281,530	13.8%		1,972,380		-13.6%	over 2 years	-6.6%	over 3 years	-10.4%
% of Amended Spent	91.45%			98.52%						
					Base Budget >>		2,027,300	7.6%	2,043,500	
					Augmentations >>		104,200	5.1%	0	
Cultural Arts Division										
41701 - Cultural Arts	598,992		623,580	583,920	93.6%	-2.5%	679,120		699,120	2.9%
41702 - Arts Education	293,943		365,230	366,670	100.4%	24.7%	449,380		452,480	0.7%
41703 - Art Gallery	109,120		110,140	114,710	104.1%	5.1%	119,340		120,640	1.1%
41704 - Theatre Presentations	293,609		294,770	282,150	95.7%	-3.9%	341,170		343,170	0.6%
41705 - Theatre Rentals	134,337		155,300	140,800	90.7%	4.8%	190,950		191,850	0.5%
Group Total	1,430,001	-28.7%	1,549,020	1,488,250	96.1%	4.1%	1,779,960	14.9%	1,807,260	1.5%
Amended Budget	0	-100.0%		1,549,020			over 2 years		over 3 years	
% of Amended Spent				96.08%						
					Base Budget >>		1,656,260	6.9%	1,807,260	
					Augmentations >>		123,700	7.5%	0	
Department Total	3,516,361	-12.3%	3,433,600	3,431,520	99.9%	-2.4%	3,911,460	13.9%	3,850,760	-1.6%

Department: 63000 - City Manager's Office (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	1,801,836	48.3%	1,892,100	1,950,000	103.1%	8.2%	2,178,890	15.2%	2,221,190	1.9%
Contracted Services	963,481	521.5%	932,220	887,510	95.2%	-7.9%	940,770	0.9%	947,770	0.7%
Commodities	70,183	197.4%	84,130	69,710	82.9%	-0.7%	86,170	2.4%	86,170	0.0%
Internal Charges	324,150	150.6%	324,150	323,900	99.9%	-0.1%	369,630	14.0%	369,630	0.0%
Other Payments	356,711	13.3%	201,000	200,400	99.7%	-43.8%	336,000	67.2%	226,000	-32.7%
Department Total	3,516,361	91.3%	3,433,600	3,431,520	99.9%	-2.4%	3,911,460	13.9%	3,850,760	-1.6%

DEPARTMENTAL EXPENDITURES
BY FUNDING SOURCES

General Fund 101	3,092,545	76.2%	2,913,600	2,940,100	100.9%	-4.9%	3,513,260	20.6%	3,449,710	-1.8%
Cultural Arts Fees	329,698	25.5%	416,510	370,010			398,200		401,050	0.7%
Self Insurance Fund 627	0		0	0			0		0	
Cable TV Fund 295	94,118	13.5%	103,490	121,410	117.3%	29.0%	0	-100.0%	0	
Department Total	3,516,361	91.3%	3,433,600	3,431,520	99.9%	-2.4%	3,911,460	13.9%	3,850,760	-1.6%

DEPARTMENTAL STAFFING	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Regular Positions</i>										
City Manager	1.00		1.00	1.00			1.00		1.00	
Assistant/Deputy City Manager	1.00		1.00	1.00			1.00		1.00	
Mid Managers	2.00		2.00	2.00			2.00		2.00	
Secretarial & Clerical	3.00		3.00	4.00			4.00		4.00	
Cultural Arts	3.00		3.00	4.00			4.00		4.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Elected Officials	0.00		0.00	0.00			0.00		0.00	
Clerical	0.00		0.00	0.00			0.00		0.00	
CCTV	2.00		2.00	2.00			2.00		2.00	
Cultural Arts	5.40		4.30	3.30			3.30		3.30	
Cultural Arts Commissioners (7)	0.10		0.10	0.10			0.10		0.10	
Total - Full Time Equivalents	17.50	94.4%	16.40	17.40	106.1%	-0.6%	17.40	6.1%	17.40	0.0%

Budget Narrative - City Manager's Office

Recent Budget Changes

FY 10-11

- Departmental staffing reduced by 5 full-time regular positions and 1.00 FTE in other staffing.
- Reduction in the base budget of \$1,105,500 compared to the FY09-10 Adopted Budget.

FY 11-12

- Decrease in base budget of \$184,430 or 5.9% from FY10-11 Adopted Budget. The major decrease is \$150,000 for municipal elections. No elections were planned or anticipated in FY11-12. The balance of the decrease was in personnel expenses; other costs were held at the FY10-11 base level.
- No budget augmentations.
- No change in departmental staffing.

FY 12-13

- Increase in the base budget of \$1,630 or 0.1% over the FY11-12 Adopted Budget.
- No change in staffing in the City Manager's Office proper.
- \$80,000 budgeted for November 2012 municipal election.
- \$11,000 augmentation for upgrade of the City Council meeting display system.

FY 13-14

- Base budget decrease of \$29,210 or 1.6% from adopted FY12-13 budget. While personnel expenses and internal service charges are up; contracted services are down.

FY 14-15

- Base budget increase of \$33,270 or 1.8% from adopted FY13-14 budget.
- Budget augmentation for \$140,720, including \$102,000 for November, 2014 municipal elections.
- Equipment replacement of \$9,540 for a copier, and \$15,550 for new CTU equipment.

FY 15-16

- Base budget decrease of \$113,460 or 5.7% from FY14-15 adopted budget.
- Budget augmentation of \$6,410.
- No change in departmental staffing.

Proposed Budget Changes for FY 16-17

- Base budget increase of \$142,720
- Budget augmentation of \$123,700

Major Non-Personnel Expenses	FY14-15	%Change	FY15-16	%Change	FY16-17
City Manager's Professional Services	\$20,400	0.00%	\$20,400	0.00%	\$20,400
Municipal Elections*	102,000	-100.00%	0	0.00%	0
MCYSN Professional Services	10,000	+25.00%	35,000	0.00%	35,000
MCYSN Grants	200,000	-12.50%	175,000	0.00%	175,000
Chamber Support	15,500	0.00%	15,500	0.00%	15,500
Lobbyist Contract	50,000	0.00%	50,000	0.00%	50,000
Equipment Acquisition	\$49,090		\$0		\$0

*every second year

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Successfully implemented the Council Strategic Priorities and Business Plans which include the four strategies: (1) Economic Development, (2) Public Safety, (3) Quality of Life, and (4) Governance.
2. In an effort to bring higher education to Tracy, worked with Notre Dame de Namur (NDNU) to secure programming to start fall 2015.
3. Held a productive Council/Department Head Retreat.
4. Conducted a smooth and systematic election process for the November 2014 municipal election.
5. The Community Events Division will host a total of two Girls Night Out events with approximately 1,200 in attendance, 70 vendors at each event, and generate of \$35,000 in revenue.
6. The Senior Center offered four new afternoon health & wellness and education classes and increased participation by 10%.
7. Presenting Season to expand performance and special events attendance by 27%.
8. Replaced outdated audio/visual technology to improve operational efficiencies.
9. Filled Program Assistant and two Intern positions.
10. Hosted a Joint meeting on bullying with TUSD, Tracy PD, Crime Stoppers and MCYN service providers.

Current Projections: FY 15-16

1. Conducted a Department Head Retreat in March 2016.
2. Conduct a follow-up Council Retreat in fall 2015
3. Filled key vacant Department Head positions in Police, Fire and Administrative Services, Assistant City Manager, Public Works and Parks & Recreation.
4. Monitored compliance/audit of the State's Campaign Disclosure Forms for elected officials.
5. Explore options to improve current contract management system.
6. The Senior Center continued to be a resource hub and utilize the new Senior Link – Tracy program to assist over 100 new seniors in the Tracy community.
7. Continued to diversify marketing of the Grand Theatre Center for the Arts to increase awareness and attendance by 20%.
8. Update Channel 26 Administrative Policies and Procedures.
9. Film 5 public service announcements as part of the City's communications, outreach and transparency efforts.

Current Projections: FY 15-16 Continued

10. Serve nearly 6,000 youth through the MCYSN program.
11. Utilize City marketing and outreach tools to promote MCYSN services through online and print marketing.

Future Projections: FY 16-17

1. Conduct a Department Head Retreat in Spring 2017.
2. Conduct a Council retreat in Spring 2017.
3. Conduct a smooth and systematic election process for the November 2016 municipal election.
4. Monitor compliance/audit of the State's Annual Campaign Disclosure Form Filings.
5. Explore options to improve current File Management System.
6. Embark on a year-long marketing campaign celebrating the 10th Anniversary of the Grand Theatre Center for the Arts highlighted by increased special events surrounding the anniversary.
7. Explore available arts grants and funding for the Grand Theatre Center for the Arts, Arts Education, and Performing Arts programming and perform fee study.
8. Update City-wide communication policies and procedures.
9. Film five public service announcements as part of the City's communications, outreach and transparency efforts.
10. Serve nearly 6,000 youth through the MCYSN program.
11. Upgrade Council Chambers Audio/Visual systems.
12. Complete employee engagement initiative (Tracy 20/20).
13. Begin implementation of priority recommendations related to New Council Strategic Priorities.
14. Promote and market recreation, cultural arts, and special event programs using digital and traditional means.
15. Adjust website format and content to highlight public contract/bid opportunities, special events, and other areas of community interest.
16. Support efforts to develop and implement a communication and outreach strategy to promote the importance and benefits associated with higher education (NDNU) in the community.

PERFORMANCE OBJECTIVES

Department: 63000 - City Manager's Office
 Program: 63301 - City Administration

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

1. To manage City affairs while supervising policy and program implementation and enforcement activities.
2. To oversee and administer the various services provided by operational and support departments.
3. To provide policy and program development support to the City Council. Recommend action on legislation.
4. To respond to Council and constituency inquiries.
5. To manage the allocation of City's resources and administer a comprehensive and equitable personnel system.
6. To provide the fiscal foundation for municipal services through planning, budgeting, and reporting.

COMMENTARY

This program provides for a City Manager, an Assistant City Manager, and their support staff.
 In FY14-15, program costs showed an moderate increase.
 In FY15-16, program costs are expected to show a slight decrease.
 For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing with some adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	837,244	8.6%	803,500	829,380	103.2%	-0.9%	844,800	5.1%	853,400	1.0%
Contracted Services	60,137	53.1%	61,060	61,000	99.9%	1.4%	53,610	-12.2%	53,610	0.0%
Commodities	5,510	-45.9%	11,390	7,890	69.3%	43.2%	12,430	9.1%	12,430	0.0%
Internal Charges	68,470	10.9%	68,470	68,400	99.9%	-0.1%	72,120	5.3%	72,120	0.0%
Other Payments	0		0	0			0		0	
Program Total	971,361	10.1%	944,420	966,670	102.4%	-0.5%	982,960	4.1%	991,560	0.9%
Amended Budget	984,740			964,220						
% of Amended Spent	98.6%			100.3%						
<u>FUNDING SOURCES</u>										
Central Admin Fund 125	971,361	10.1%	944,420	966,670	102.4%	-0.5%	982,960	4.1%	991,560	0.9%
Program Total	971,361	10.1%	944,420	966,670	102.4%	-0.5%	982,960	4.1%	991,560	0.9%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
City Manager	1.00		1.00	1.00			1.00		1.00	
Assistant City Manager	1.00		1.00	1.00			1.00		1.00	
Exec Asst-Secretary to the City Mgr	1.00		1.00	1.00			1.00		1.00	
Exec Asst II-Sr Secretary	1.00		1.00	1.00			1.00		1.00	
Admin Asst II-Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Admin Asst III-Sr Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Public Affairs Officer	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%	4.00	0.0%

Department: 63000 - City Manager's Office
 Program: 63102 - City Clerk

PERFORMANCE OBJECTIVES

The City Clerk prepares Council and agendas and minutes, maintains official records and documents, and provides general administrative support for the Mayor and City Council. The City Clerk also coordinates City elections.

1. To prepare and distribute agendas/minutes for 24 regular Council meetings and any special meetings of the Council or SCFA.
2. To ensure proper posting and noticing to comply with the Brown Act.
3. To maintain the City's filing system which consist of the legislative records.
4. To monitor compliance with campaign finance, statement of economic interest, and public disclosure requirements.
5. To conduct recruitments for all City Boards and Commissions and ensure compliance with the Maddy Act.
6. To respond to Public Records Requests in a timely manner.

COMMENTARY

Program costs vary from year-to-year depending upon whether or not general and/or a special election is held.

In FY14-15, program costs are with \$102,000 budgeted for the November 2014 elections.

In FY15-16, program costs will show an increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing with some adjustments in other cost items with no monies for elections.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	220,430	-9.5%	256,400	264,530	103.2%	20.0%	278,600	8.7%	282,700	1.5%
Contracted Services	11,737	-25.3%	19,360	19,000	98.1%	61.9%	20,360	5.2%	20,360	0.0%
Commodities	1,101	8.0%	2,000	1,300	65.0%	18.1%	3,000	50.0%	3,000	0.0%
Internal Charges	31,510	8.2%	31,510	31,500	100.0%	0.0%	34,050	8.1%	34,050	0.0%
Other Payments	55,705		0	0			110,000		0	
Program Total	320,483	10.7%	309,270	316,330	102.3%	-1.3%	446,010	44.2%	340,110	-23.7%
Amended Budget	372,120			309,270						
% of Amended Spent	86.1%			102.3%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	320,483	10.7%	309,270	316,330	102.3%	-1.3%	446,010	44.2%	340,110	-23.7%
Program Total	320,483	10.7%	309,270	316,330	102.3%	-1.3%	446,010	44.2%	340,110	-23.7%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Adopted	FY17-18 \$ Projected
<i>Elected Officials</i>					
City Clerk (1)	0.15	0.00	0.00	0.00	0.00
<i>Regular Positions</i>					
City Clerk	0.42	1.00	1.00	1.00	1.00
Assistant City Clerk	0.58	0.00	0.00	0.00	0.00
Admin Asst II-Admin Clerk	0.00	0.00	0.00	0.00	0.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
Total - Full-Time Equivalents	2.15	2.00	2.00	2.00	2.00

Department: 63000 - City Manager's Office
 Program: 63105 - Education/Government CTV

PERFORMANCE OBJECTIVES

Manage and coordinate the City's public education/government cable television activities. Record and televise City Council meeting.

1. To provide quality public access programs for the Tracy community.
2. To assist community organizations in the production of programs through the use of Community Access facilities and equipment.

COMMENTARY

In FY14-15, program costs showed an increase.

In FY15-16, program costs will show an increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing with some minor adjustments in other cost items.

In FY16-17, program funding will switch to the General Fund from the CTV Fund 295.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	54,154	12.2%	61,130	79,150	129.5%	46.2%	121,000	97.9%	121,800	0.7%
Contracted Services	948	-36.2%	4,200	4,200	100.0%	343.0%	4,200	0.0%	4,200	0.0%
Commodities	9,996	3.4%	10,300	10,260	99.6%	2.6%	10,300	0.0%	10,300	0.0%
Internal Charges	27,860	18.4%	27,860	27,800	99.8%	-0.2%	31,320	12.4%	31,320	0.0%
Other Payments	1,188		0	0			0		0	
Program Total	94,146	13.5%	103,490	121,410	117.3%	29.0%	166,820	61.2%	167,620	0.5%
Amended Budget	100,970			103,490						
% of Amended Spent	93.2%			117.3%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	0		0	0			166,820		167,620	
Cable TV Fund 295	94,146	13.5%	103,490	121,410	117.3%	29.0%	0	-100.0%	0	
Program Total	94,146	13.5%	103,490	121,410	117.3%		166,820	61.2%	167,620	0.5%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Assistant City Clerk	0.00		0.00	0.00			0.00		0.00	
Media Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Comm Access Coordinator	0.50		0.50	0.50			0.50		0.50	
Intern & Program Asst	1.50		1.50	1.50			1.50		1.50	
	2.00	0.0%	2.00	2.00	100.0%	0.0%	2.00	0.0%	2.00	0.0%

Department: **63000 - City Manager's Office**
 Program: **63106 - Mayor's Community Youth Support**

PERFORMANCE OBJECTIVES

Coordinate the Mayor's Community Youth Support Network (MCYSN). multi-departmental and interagency efforts of prevention, interervention, and suppression.
 Administer MCYSN contracts and grants.

1. To complete a comprehensive community gang assessment in partnership with Tracy Police.
2. To open the "Reconnecting Our Youth" grant program, cycle 4, for local service providers who can fill gaps in services.
3. To coordinate at least two parent workshops, open to the public on social impacts like bullying, gangs, and drug abuse.
4. To identify service gaps and needs through the gang assessment process and update the ROY RFQ to mirror those needs.
5. To produce an updated youth & family guide both in print an on the web.

COMMENTARY

In FY14-15, program costs showed a moderate increase, with grant activities up 10.9%.

In FY15-16, program costs will showed a decrease, with a reduction in program grants. Although, contracted costs are up.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing, reduced contract services, and includes \$200,000 for grant funding.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	128,452	-15.6%	130,000	143,890	110.7%	12.0%	136,790	5.2%	138,290	1.1%
Contracted Services	29,866	257.2%	41,700	41,000	98.3%	37.3%	16,700	-60.0%	23,700	41.9%
Commodities	1,783	-16.3%	4,500	3,370	74.9%	89.0%	4,500	0.0%	4,500	0.0%
Internal Charges	17,050	14.0%	17,050	17,000	99.7%	-0.3%	18,570	8.9%	18,570	0.0%
Other Payments	330,234	10.9%	175,000	175,000	100.0%	-47.0%	200,000	14.3%	200,000	0.0%
Program Total	507,385	6.7%	368,250	380,260	103.3%	-25.1%	376,560	2.3%	385,060	2.3%
Amended Budget	577,050			368,250						
% of Amended Spent	87.9%			103.3%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	312,851	-3.9%	368,250	380,260	103.3%	21.5%	376,560	2.3%	385,060	2.3%
County Grant	194,534	29.9%	0	0		-100.0%	0		0	
Program Total	507,385	6.7%	368,250	380,260	103.3%	-25.1%	376,560	2.3%	385,060	2.3%

<u>PROGRAM STAFFING</u>	FY14-15	FY15-16	FY16-17	FY17-18
<i>Regular Positions</i>				
Management Analyst I	1.00	1.00	1.00	1.00
Admin Asst II	0.00	0.00	0.00	0.00
<i>Other Staffing (Full-Time Equivalent)</i>				
Total - Full-Time Equivalent	1.00	1.00	1.00	1.00

Department: 63000 - City Manager's Office
 Program: 63108 - Community Promotions

PERFORMANCE OBJECTIVES

City support for promotional activities and events to enhance the City's image and prosperity.

1. To support community activities through fiscal contributions.
2. To support community activities through use of safety personnel.
3. To promote city services and awareness through various community functions.

COMMENTARY

Program outlays can vary from year-to-year depending upon community events and promotions. For FY16-17, the program budget includes:

- \$15,500 for City promotions through Chamber of Commerce
- \$15,800 for City Pride newsletters printing
- \$50,000 for City lobbyist.
- \$44,000 for City grant writer.
- \$23,700 for City membership in League of CA Cities

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	174,107	93.1%	140,480	140,000	99.7%	-19.6%	140,480	0.0%	140,480	0.0%
Commodities	1,878	209.9%	3,170	3,100	97.8%	65.1%	3,170	0.0%	3,170	0.0%
Internal Charges	0		0	0			0		0	
Other Payments	17,000	0.0%	15,500	15,500	100.0%	-8.8%	15,500		15,500	0.0%
Program Total	192,985	79.0%	159,150	158,600	99.7%	-17.8%	159,150	0.0%	159,150	0.0%
Amended Budget	246,650			227,150						
% of Amended Spent	78.2%			69.8%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	192,985	79.0%	159,150	158,600	99.7%	-17.8%	159,150	0.0%	159,150	0.0%
Central Services Fund 602	0		0	0			0		0	
Comm Devel Block Gt Fund 269	0		0	0			0		0	
Project Reimbursement	0		0	0			0		0	
Program Total	192,985	79.0%	159,150	158,600	99.7%	-17.8%	159,150	0.0%	159,150	0.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Adopted	FY17-18 \$ Projected
<i>Regular Positions</i>					
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. GTCFTA/Grand Foundation Volunteer Program development collaboration.
2. Arts Education implementation of CA-VAPA Standards by summer 2014.
3. AEP cross collaboration with the Presenting Program (Diwali, Mariachi, Freedom Riders, Pacific Coast Horns) and Exhibitors Program (Angela Johal collage workshops)
4. Exhibition Season opened with Jim Lewis (Calligraphy/Letterform) Retrospective Exhibition.
5. 2014 Artist-In-Residence with Matt Rhoades (painter).
6. Presenting program opened three major acts and a touring Broadway musical.
7. Rental Program Marketing Plan Implementation.

Current Projections: FY 15-16

1. Arts Education Program Marketing Plan Implementation.
2. Arts Education Program Drama Programming Development Plan by winter 2015.
3. Arts Education Program Staff re-organization.
4. Art Co-Opted Holiday Exhibition sold the highest number of works historically for the month of December, and ACO sales for FY14 are at an all-time high in five years of operation.
5. Exhibitions Program to open season with Art and Everyday Life: Transforming the Written Word.
6. Feature exhibition with Tracy Photographer Mickey McGuire, Peace Corps Images from Bolivia 1967-69.
7. 2015 Artist-In-Residence with Jan Wurm, Berkeley, Ca (artist, educator, curator).
8. Presenting Season to expand performances and special events.
9. Rental Program target marketing and outreach to commercial rentals.
10. Continued program planning with Grand Foundation.

Future Projections: FY 16-17

1. Development of a feature exhibition to open the 2016-17 Exhibition Season with acclaimed and highly influential educator and ceramist Bruce Duke, Stockton, Ca
2. Development of a feature exhibit/project with Carolyn Lord, Livermore, CA, exploring the historical and architectural relationships of Tracy and Livermore.
3. Arts Education Coordinators and Staff Professional Development Plan.
4. AEP revised outreach strategies for the recruitment of Contract Instructors and marketing strategies for community awareness and audience development.
5. Presenting season to expand performances and special events.
6. Continued rental program target marketing and outreach to commercial rentals.
7. Continued program planning with Grand Foundation.

Department: 63000 - City Manager's Office
 Division: 41700 - Cultural Arts Division
 Program: 41701 - Cultural Arts

PERFORMANCE OBJECTIVES

Manage and coordinate the City's cultural arts activities, including the planning and development of a new Cultural Arts Center for the City. Provide staff support to the City's Cultural Arts Commission.

1. To effectively manage business systems of the Division resulting in a high level of internal and external communications.
2. To provide Division level budget oversight, identifying expenditure and revenue trends and goals.
3. To provide a high level of internal and external customer service utilizing staff and users feedback systems.
4. To provide stewardship of the Center.
5. To maintain the Center as a celebrated arts re-development project in historic downtown Tracy.

COMMENTARY

In FY14-15, program costs showed an increase. Program staffing added 0.50 FTEs for a Division Manager but lost 0.30 FTEs of an Arts Manager

In FY15-16, program costs will show an minor increase.

For FY16-17, program staffing will added Admin Assistant position coming over from Recreation Management. The program budget provides for current and added staffing and some minor minor adjustments for other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
PROGRAM EXPENDITURES	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	159,259	26.7%	171,070	164,240	96.0%	3.1%	223,200	30.5%	243,200	9.0%
Contracted Services	330,667	5.1%	343,090	316,580	92.3%	-4.3%	343,090	0.0%	343,090	0.0%
Commodities	24,517	73.4%	22,660	17,000	75.0%	-30.7%	22,660	0.0%	22,660	0.0%
Internal Charges	76,260	5.7%	76,260	76,200	99.9%	-0.1%	79,670	4.5%	79,670	0.0%
Other Payments	8,289	-16.9%	10,500	9,900	94.3%	19.4%	10,500	0.0%	10,500	0.0%
Program Total	598,992	11.6%	623,580	583,920	93.6%	-2.5%	679,120	8.9%	699,120	2.9%
Amended Budget	713,780			623,850						
% of Amended Spent	83.9%			93.6%						

FUNDING SOURCES										
	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
General Fund 101 - Taxes	596,896	13.2%	619,880	580,220	93.6%	-2.8%	675,420	9.0%	695,420	3.0%
Cultural Arts Fees	2,096	-77.3%	3,700	3,700		76.5%	3,700	0.0%	3,700	0.0%
ALA Contribution	0		0	0			0		0	
Program Total	598,992	11.6%	623,580	583,920	93.6%	-2.5%	679,120	8.9%	699,120	2.9%

PROGRAM STAFFING										
<i>Regular Positions</i>										
Division Manager	0.50		0.50	0.50			0.50		0.50	
Box Office Coordinator	0.50		0.50	0.50			0.50		0.50	
Cul Arts Mgr-Visual Arts	0.10		0.10	0.10			0.10		0.10	
Admin Asst II-Sr Admin Clerk	0.00		0.00	0.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Cultural Arts Commissioner	0.10		0.10	0.10			0.10		0.10	
Clerical	1.00		1.00	1.00			1.00		1.00	
	2.20	10.0%	2.20	2.20	100.0%	0.0%	3.20	45.5%	3.20	0.0%

Department: 63000 - City Manager's Office
 Division: 41700 - Cultural Arts Division
 Program: 41702 - Arts Education

PERFORMANCE OBJECTIVES

1. To annually provide 100's of classes to 1,000's of students.
2. To provided high quality life-long learning opportunities in specialized studio environments.
3. To serve a diverse student population including children, teens, adults, seniors, and the disabled.
4. To compliment and supplement youth arts education in Tracy, in collaboration with the local school districts, the home school community, and youth organizations.
5. To emulate the State of California's Visual & Performing Arts (VAPA) Standards within curriculum content.

Manage and provide arts education classes through contracted services at the Grand Theatre, city facilities and local schools. Classes are offered in visual arts, ceramics, dance, drama, and music.

COMMENTARY

In FY14-15, program staffing increased. But, program costs show a slight decrease.
 In FY15-16, program costs will show an major increase. Costs are up in all categories. Program staffing was decreased in temporary hours.
 For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments in other cost items.

	FY14-15	% Cost	FY15-16	FY15-16	% of	% Cost	FY16-17	% Budget	FY17-18	% Budget
<u>PROGRAM EXPENDITURES</u>	\$ Actual	Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	Change	\$ Projected	Change
Personnel Expenses	126,880	-15.7%	178,250	185,490	104.1%	46.2%	252,500	41.7%	255,600	1.2%
Contracted Services	121,450	17.3%	140,530	134,780	95.9%	11.0%	140,530	0.0%	140,530	0.0%
Commodities	12,613	38.3%	13,450	13,400	99.6%	6.2%	13,450	0.0%	13,450	0.0%
Internal Charges	33,000		33,000	33,000	100.0%		42,900	30.0%	42,900	0.0%
Other Payments	0		0	0			0		0	
Program Total	293,943	-0.7%	365,230	366,670	100.4%	24.7%	449,380	23.0%	452,480	0.7%
Amended Budget	415,160			373,130						
% of Amended Spent	70.8%			98.3%						
<u>FUNDING SOURCES</u>										
General Fund 101 - Taxes	225,923	4.1%	245,230	288,670	117.7%	27.8%	329,380	34.3%	332,480	0.9%
Arts Education Fees	68,020	-14.1%	120,000	78,000	65.0%	14.7%	120,000	0.0%	120,000	0.0%
Program Total	293,943	-0.7%	365,230	366,670	100.4%	24.7%	449,380	23.0%	452,480	0.7%
<u>PROGRAM STAFFING</u>										
<i>Regular Positions</i>										
Cul Arts Mgr-Visual Arts	0.35		0.35	0.35			0.35		0.35	
Box Office Coordinator	0.25		0.25	0.25			0.25		0.25	
Recreation Program Coordinator	0.00		0.00	1.00			1.00		1.00	
<i>Other Staffing (Full-Time Equivalent)</i>										
Recreation Leaders	1.40		1.25	1.25			1.25		1.25	
Arts Education Coordinator	1.00		1.00	0.00			0.00		0.00	
	3.00	13.2%	2.85	2.85	100.0%	-5.0%	2.85	0.0%	2.85	0.0%

Department: 63000 - City Manager's Office
 Division: 41700 - Cultural Arts Division
 Program: 41703 - Arts Gallery

Manage and provide arts exhibitions at the Grand Theatre and other City facilities.

PERFORMANCE OBJECTIVES

1. To provide a diverse, professional Exhibition Season in relationship to rank, geography, media and content.
2. To collaborate with Artists, Arts Educators, Arts Organizations, Curators, Collectors and Lenders.
3. To present five exhibitions annually in the Grand Galleries, with opportunities for community inreach and outreach.
4. To operate a curated, co-operative in the Matthews Gallery offering original art, editions and products at low price points.
5. To provide training and mentorship to Gallery Staff, Docents and Interns utilizing the Galleries as a learning environment.

COMMENTARY

In FY14-15, program costs show a major increase, due increased hours allocated to the program. But also, Internal Services Charges started being charges to this program.

In FY15-16, program costs will show an moderate increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments in other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	77,910	34.5%	77,600	83,480	107.6%	7.1%	80,800	4.1%	82,100	1.6%
Contracted Services	8,205	25.7%	10,130	8,830	87.2%	7.6%	10,130	0.0%	10,130	0.0%
Commodities	3,005	31.7%	2,410	2,400	99.6%	-20.1%	2,410	0.0%	2,410	0.0%
Internal Charges	20,000		20,000	20,000	100.0%	0.0%	26,000	30.0%	26,000	0.0%
Other Payments	0		0	0			0		0	
Program Total	109,120	25.8%	110,140	114,710	104.1%	5.1%	119,340	8.4%	120,640	1.1%
Amended Budget	112,300			112,240						
% of Amended Spent	97.2%			102.2%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	107,781	25.7%	103,640	112,710	108.8%	4.6%	112,840	8.9%	111,290	-1.4%
Gallery Fees	1,339	34.6%	6,500	2,000		49.4%	6,500	0.0%	9,350	43.8%
Program Total	109,120	25.8%	110,140	114,710	104.1%	5.1%	119,340	8.4%	120,640	1.1%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Cul Arts Mgr-Visual Arts	0.55		0.55	0.55			0.55		0.55	
<i>Other Staffing (Full-Time Equivalent)</i>										
	0.55	57.1%	0.55	0.55	100.0%	0.0%	0.55	0.0%	0.55	0.0%

Department: 63000 - City Manager's Office
 Division: 41700 - Cultural Arts Division
 Program: 41704 - Theatre Presentations

PERFORMANCE OBJECTIVES

Manage and present theatre presentations at the Grand Theatre and other City facilities.

1. To provide a diverse Presenting Season that brands the Center as a sought after regional venue and anchor in Downtown Tracy.
2. To increase the audience base for presentations by 10%.
3. To collaborate with other performing arts organizations to strengthen community co-present opportunities.
4. To diversify marketing strategies that will increase attendance and visibility in our region.
5. To increase the number of performances in the season by 25%.

COMMENTARY

In FY14-15, program costs show a major increase, particularly for contracted services. Revenues increased also.

In FY15-16, program costs will show a modest decrease. Contracted costs were down, but revenue remained at their prior year level.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments in other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	105,396	7.0%	105,600	104,080	98.6%	-1.2%	126,000	19.3%	128,000	1.6%
Contracted Services	162,077	30.4%	160,420	151,870	94.7%	-6.3%	180,420	12.5%	180,420	0.0%
Commodities	6,136	-13.0%	8,750	6,200	70.9%	1.0%	8,750	0.0%	8,750	0.0%
Internal Charges	20,000		20,000	20,000	100.0%	0.0%	26,000	30.0%	26,000	0.0%
Other Payments	0		0	0			0		0	
Program Total	293,609	17.5%	294,770	282,150	95.7%	-3.9%	341,170	15.7%	343,170	0.6%
Amended Budget	273,570			304,770						
% of Amended Spent	107.3%			92.6%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	107,711	-16.0%	109,770	97,150	88.5%	-9.8%	141,170	28.6%	143,170	1.4%
Presentation Fees	185,898	52.9%	185,000	185,000	100.0%	-0.5%	200,000	8.1%	200,000	0.0%
Program Total	293,609	17.5%	294,770	282,150	95.7%	-3.9%	341,170	15.7%	343,170	0.6%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Theatre Supervisor	0.00		0.00	0.50			0.50		0.50	
Box Office Coordinator	0.25		0.25	0.25			0.25		0.25	
Theatre Oper & Tech Asst	1.00		1.00	0.50			0.50		0.50	
Front of the House Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Program Assistant	0.30		0.30	0.30			0.30		0.30	
	1.55	0.0%	1.55	1.55	100.0%	0.0%	1.55	0.0%	1.55	0.0%

Department: 63000 - City Manager's Office
 Division: 41700 - Cultural Arts Division
 Program: 41705 - Theatre Rentals

PERFORMANCE OBJECTIVES

Manage theatre rentals at the Grand Theatre for performance and and community events, when otherwise available for usage.

1. To provide facility usage for community and commercial uses.
2. To increase marketing efforts to attract various types of users and rentals.
3. To provide technical assistance to our clients.
4. To increase commercial rentals by 10%.

COMMENTARY

In FY14-15, program staffing showed a temporary increase. But, program costs showed a minor decrease.

In FY15-16, program costs will show an moderate increase.

For FY16-17, no staffing changes are anticipated. The program budget provides for current staffing and some minimal adjustments in other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	92,111	-13.9%	108,550	95,760	88.2%	4.0%	115,200	6.1%	116,100	0.8%
Contracted Services	8,582	293.3%	11,250	10,250	91.1%	19.4%	31,250	177.8%	31,250	0.0%
Commodities	3,644	199.4%	5,500	4,790	87.1%	31.4%	5,500	0.0%	5,500	0.0%
Internal Charges	30,000		30,000	30,000	100.0%	0.0%	39,000	30.0%	39,000	0.0%
Other Payments	0		0	0			0		0	
Program Total	134,337	-4.3%	155,300	140,800	90.7%	4.8%	190,950	23.0%	191,850	0.5%
Amended Budget	198,236			155,300						
% of Amended Spent	67.8%			90.7%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	61,992	-30.1%	53,990	39,490	73.1%	-36.3%	122,950	127.7%	123,850	0.7%
Rental Fees	72,345	40.0%	101,310	101,310	100.0%	40.0%	68,000	-32.9%	68,000	0.0%
Program Total	134,337		155,300	140,800	90.7%	4.8%	190,950	23.0%	191,850	0.5%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>								
Theatre Supervisor	0.00	0.00	0.50			0.50	0.50	
Theatre Oper & Tech Asst	1.00	1.00	0.50			0.50	0.50	
Front of the House Coordinator	0.00	0.00	0.00			0.00	0.00	
<i>Other Staffing (Full-Time Equivalents)</i>								
Program Assistant	0.70	0.25	0.25			0.25	0.25	
Theatre Tech	1.00	0.50	0.50			0.50	0.50	
	2.70	1.75	1.75	100.0%	-35.2%	1.75	1.75	0.0%

ADMINISTRATIVE SERVICES DEPARTMENT

formerly the Human Resources and
Finance Departments

Mission Statement

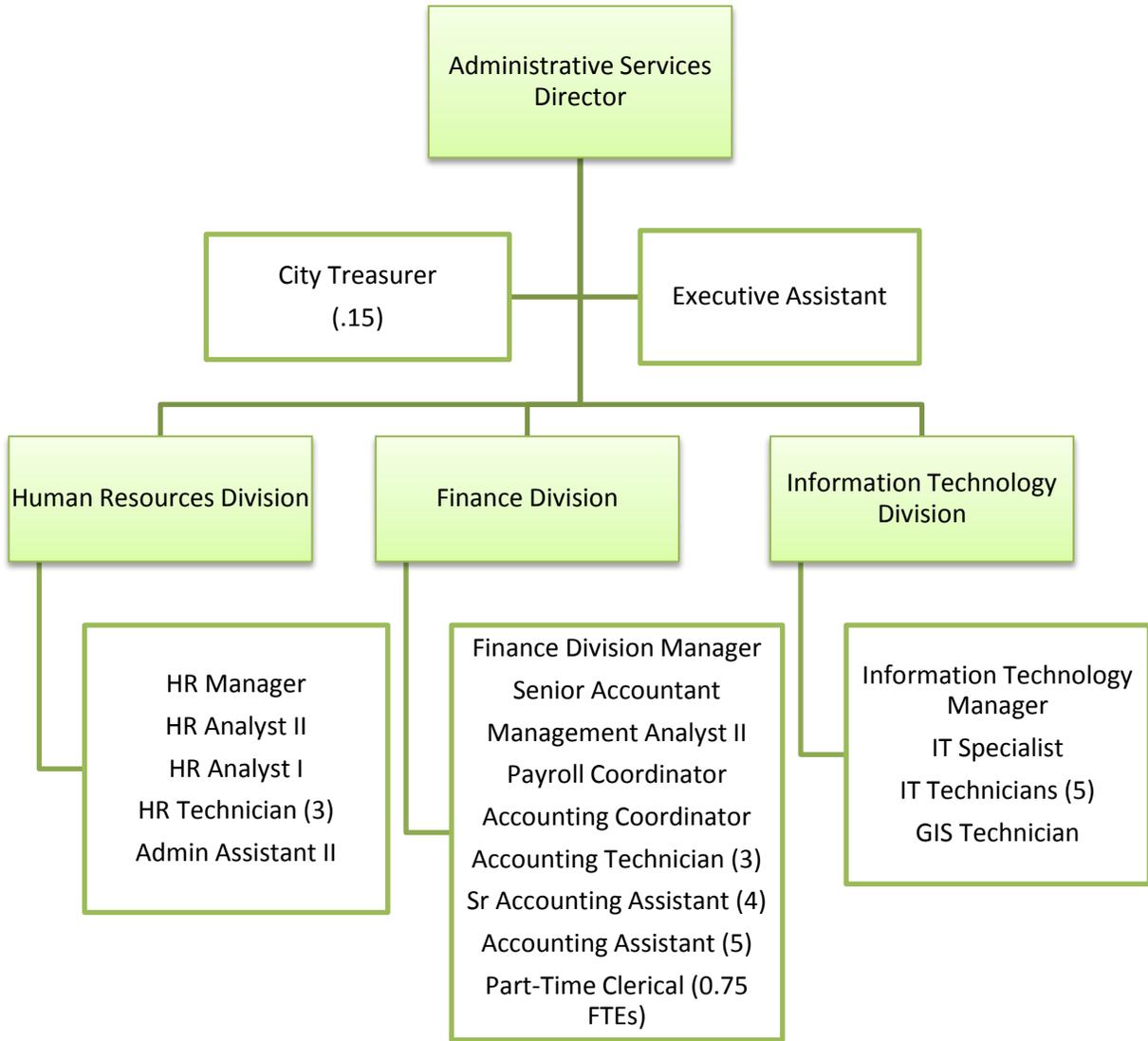
To Ensure the Fiscal Foundation and Information Systems
Necessary to Deliver Community Services

Department Head

V. Rachelle McQuiston

Administrative Services Director

City of Tracy
 ADMINISTRATIVE SERVICES DEPARTMENT
 Fiscal Year 16-17



Department: **65000 - Administrative Services Department**

COMMENTARY

The **Human Resources Division** provides central personnel, employment, and risk management services for City Departments and employees.

The **Finance Division** administers the City's financial system providing financial management, budget coordination, fiscal operations, accounting, and revenue collection services.

The **Information Technology Division** provides computer and telecommunications services.

As proposed for FY16-17, the departmental budget will increase about 9.8% over the current year adopted budget, and this represents a 10.3% increase over the FY14-15 amended budget.

The base component of the budget represents a 9.7% increase from current year adopted budget, while budget augmentations will show a 0.2% increase over the base budget.

In FY15-16, departmental staffing added 3 new full-time regular positions and deleted a 0.80 FTEs of a temporary position. In FY16-17, departmental staffing will add 1 new full-time regular position.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Human Resources Division										
65410 - Human Resources	742,703	30.9%	972,750	916,740	94.2%	23.4%	1,149,450	18.2%	1,157,550	0.7%
65420 - Risk Management	417,297	-16.7%	633,910	568,740	89.7%	36.3%	629,410	-0.7%	636,210	1.1%
Finance Division										
65710 - Central Services	79,414	2.1%	104,610	96,290	92.0%	21.3%	111,870	6.9%	112,270	0.4%
65720 - Cash Management	315,235	-4.7%	359,780	347,640	96.6%	10.3%	367,340	2.1%	369,540	0.6%
65730 - Budget Coordination	418,023	23.7%	446,340	471,490	105.6%	12.8%	530,420	18.8%	535,520	1.0%
65740 - Fiscal Operations	574,951	8.8%	585,310	612,080	104.6%	6.5%	682,390	16.6%	689,390	1.0%
65750 - Accounting Services	284,989	9.0%	333,160	343,320	103.0%	20.5%	387,040	16.2%	389,640	0.7%
65760 - Revenue Collection	1,503,014	0.1%	1,726,440	1,712,150	99.2%	13.9%	1,863,850	8.0%	1,885,950	1.2%
Information Technology Division										
65801 - Information Technology	1,474,927	8.3%	1,588,430	1,646,310	103.6%	11.6%	1,693,630	6.6%	1,711,930	1.1%
Department Total	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%	7,488,000	1.0%
Amended Budget	6,721,940	13.5%		6,963,720		3.6%	over 2 years	10.3%	over 3 years	11.4%
% of Amended Spent	86.44%			96.42%						
					Base Budget >>		7,321,390	8.5%	7,488,000	10.9%
					Augmentations >>		94,010	1.3%	0	0.0%

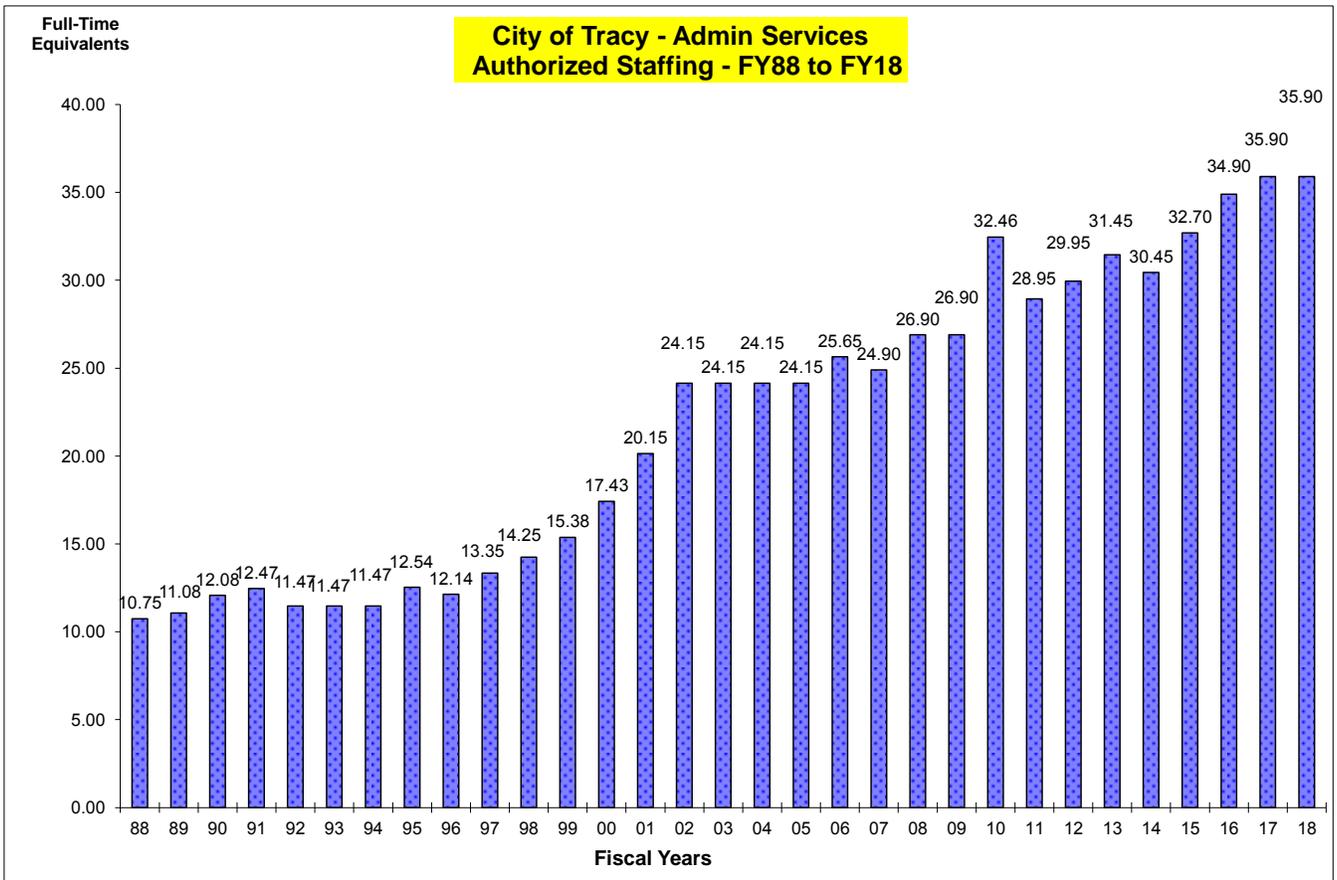
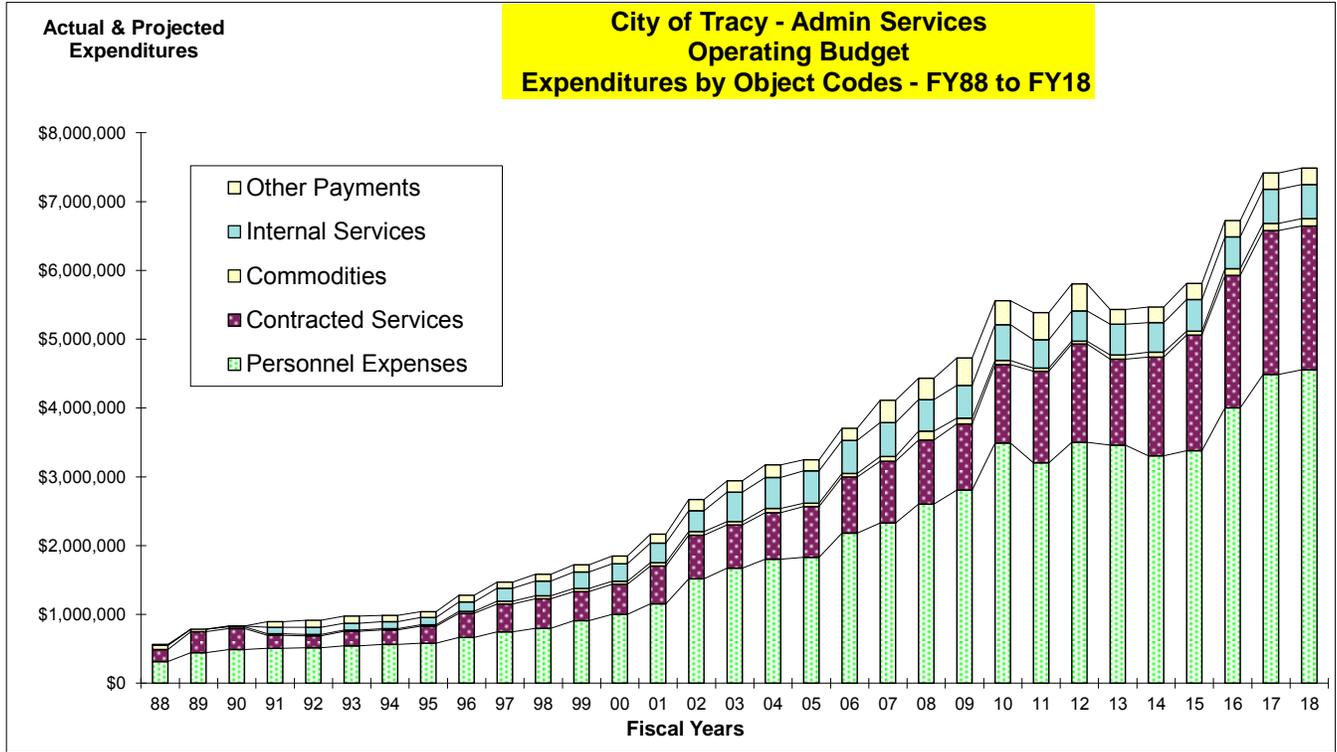
Department: 65000 - Administrative Services Department (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	3,380,395	2.3%	3,806,790	4,003,530	105.2%	18.4%	4,487,070	17.9%	4,554,870	1.5%
Contracted Services	1,680,646	17.1%	2,141,250	1,924,680	89.9%	14.5%	2,091,250	-2.3%	2,091,250	0.0%
Commodities	55,396	-22.4%	106,360	92,450	86.9%	66.9%	106,360	0.0%	106,460	0.1%
Internal Charges	460,245	7.4%	461,330	455,900	98.8%	-0.9%	495,720	7.5%	495,720	0.0%
Other Payments	233,871	2.4%	235,000	238,200	101.4%	1.9%	235,000	0.0%	239,700	2.0%
Department Total	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%	7,488,000	1.0%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES

General Fund 101	2,956,120	10.6%	3,568,780	3,592,420	100.7%	21.5%	3,924,490	10.0%	3,986,590	1.6%
Com Devel Block Gt Fund 26x	0		0	0			0		0	
Landscaping Districts Fund 271	49,840		15,000	15,000	100.0%	-69.9%	15,000	0.0%	0	
CDA & Suc Ag Project Fund 3xx	0		0	0			0		0	
Water Fund 511	373,810	-3.7%	415,000	400,000	96.4%	7.0%	487,500	17.5%	487,500	0.0%
Wastewater Fund 521	186,900	1.1%	194,000	180,000	92.8%	-3.7%	233,400	20.3%	233,400	0.0%
Solid Waste Fund 531	249,210	12.3%	265,000	240,000	90.6%	-3.7%	291,500	10.0%	291,500	0.0%
Drainage Fund 541	24,920	1.1%	26,000	36,000	138.5%	44.5%	28,600	10.0%	28,600	0.0%
Central Services Fund 602	1,552,456	8.0%	1,633,040	1,682,600	103.0%	8.4%	1,805,500	10.6%	1,824,200	1.0%
Self Insurance Fund 627	417,297	-16.7%	633,910	568,740	89.7%	36.3%	629,410	-0.7%	636,210	1.1%
Department Total	5,810,553	6.3%	6,750,730	6,714,760	99.5%	15.6%	7,415,400	9.8%	7,488,000	1.0%

DEPARTMENTAL STAFFING	FY14-15 Approved	% Cost Change	FY15-16 Adopted	FY15-16 Approved	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Change
<i>Elected Officials</i>										
City Treasurer	[1.00]		[1.00]	[1.00]			[1.00]		[1.00]	
<i>Regular Positions</i>										
Directors	1.00		1.00	1.00			1.00		1.00	
HR Professionals	3.00		3.00	3.00			3.00		3.00	
Finance Professionals	3.00		3.00	4.00			4.00		4.00	
Technicians & Clerks	16.00		16.00	18.00			19.00		19.00	
Information Technology	8.00		8.00	8.00			8.00		8.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Elected Officials	0.15		0.15	0.15			0.15		0.15	
Temp Clerk/Intern	1.55		1.55	0.75			0.75		0.75	
Total - Full Time Equivalents	32.70	7.4%	32.70	34.90	106.7%	6.7%	35.90	9.8%	35.90	0.0%



Budget Narrative – Administrative Services Department - Human Resources Division

Recent Budget Changes

FY10-11

- Departmental staffing was reduced by 1 full-time regular and 0.71 FTEs in other staffing.
- Reduction in base budget of \$371,910 or 23.5% compared to FY09-10 Adopted Budget.

FY11-12

- Decrease in base budget of \$23,000 or 1.9% from FY10-11 Adopted Budget. This decrease is in personnel expenses; other costs were held at the FY10-11 base level.
- No budget augmentations.
- No change in departmental staffing.

FY12-13

- The department will become a division in the new Administrative Services Department.
- Increase in base budget of \$70,000 or 5.8% over the FY11-12 adopted budget.
- The new Director will have to spend part of her time overseeing and supporting a larger department.
- Division staffing will show only a 0.50 FTE reduction for the year.
- For the year, the department will show a savings of \$107,920.
- No budget augmentations.

FY13-14

- Base budget increase of \$19,480 or 1.6%.
- Budget augmentation of \$23,360 primarily for contracted services.
- The Director will have to spend more time overseeing other programs of the Department, .50 FTE will be lost from the divisional staffing.

FY14-15

- Increase in base budget of \$24,960 or 2.0%.
- Budget augmentation of \$244,630.
- Division staffing added HR Technician.
- \$100,000 increase in professional services costs.

FY15-16

- Increase in base budget of \$8,210 or 0.5%
- Budget augmentation of \$105,940
- Division staffing will remain at its current level.
- Added monies for executive recruitments and temporary help.

Proposed Budget Changes for 16-17

- Base budget increase of \$78,190
- Budget augmentation of \$94,010 for one new full-time Personnel Technician

Major Non-Personnel Expenses	FY14-15	%Change	FY15-16	%Change	FY16-17
Human Resources Advertising	\$20,000	0.00%	\$20,000	0.00%	\$20,000
Human Resources Consultants	282,380	24.5%	351,680	0.00%	351,680
Human Resources Training	80,500	-6.00%	75,680	0.00%	75,680
Risk Management Insurance Premium*1	3,240,000	3.02%	3,338,000	15.95%	3,870,500
Claims and Litigation*2	706,000	.57%	710,000	0.00%	710,000
Equipment Acquisition	\$0		\$0		\$0
Equipment Replacement	\$0		\$0		\$0

*1 Budgeted Separately. See Program 69401

*2 Budgeted Separately. See Program 69402

Budget Narrative - Administrative Services Department - Finance & IT Divisions

Recent Budget Changes

FY 10-11

- Departmental staffing reduced by 1.95 FTEs in other staffing. While one full-time regular position was deleted, another was added.
- Reduction in base budget of \$453,760 or 9.5% compared to FY09-10 Adopted Budget.
- Budget augmentations were \$57,000 for software licensing and \$55,820 to convert a part-time position to full-time for the new GIS system.

FY 11-12

- Decrease in base budget of \$99,480 or 2.2% from FY10-11 Adopted Budget. This decrease is in personnel expenses; other costs were held at the FY10-11 base level.
- Budget augmentations of \$329,650 included \$95,250 for a new position, \$100,000 for sales tax auditing, \$79,000 for GIS software, and \$55,400 for other software licenses and maintenance.
- Departmental staffing added one full-time regular position in the Information Systems Division for the Police CAD/RMS development.
- During the year, added 3 over hire positions in anticipation of upcoming retirements. These were a Senior Accountant and 2 clerical positions.

FY 12-13

- The department will become part of the new Administrative Services Department, as the Finance Division and the Information Technology Division.
- Increase in base budget of \$118,050 or 2.5% over the adopted budget for FY11-12.
- Three retirements are anticipated in June 2012.
- The Senior Accountant will replace the Accounting Officer.
- The current Finance Director will remain with the City through January 2013. This will result in a half-year over hire.

- Departmental staffing will add a Management Analyst position being transferred over from Public Works.

FY 13-14

- Base budget decrease of \$365,210 or 7.4%. Decrease in personnel costs and tax administration fees.
- Budget augmentations of \$59,900 for contracted services fee to Information Technology Division and \$20,000 for audit costs in Finance Division.
- Division staffing lost 2.00 FTEs due to retirements: the former Finance Director and a Payroll Technician.

FY 14-15

- Increase in base budget of \$115,110 or 2.5, primarily personnel expenses.
- Budget augmentations of \$436,700.
- Division staffing added an Accounting Coordinator for development and a GIS Technician. Also, added temporary hours and overtime added for implementation of the new financial software.
- \$45,000 increase for a cost of service study.
- \$37,200 increase for IT contracted service costs.

FY 15-16

- Decrease of \$131,310 or 2.6% in base budget
- Budget augmentation of \$156,200
- During year, departmental staffing added an Executive Assistant and a Finance Division Manager. Also, a part-time clerical position was converted to a full-time Accounting Assistant.

Proposed Budget Changes for FY 16-17

- Base budget increase of \$387,270
- No budget augmentation
- Divisional staffing will remain at its current level

Major Non-Personnel Expenses	FY13-14	%Change	FY14-15	% Change	FY15-16
Citywide Systems Maintenance	\$306,850	9.80%	\$336,850	-1.3%	\$332,340
Finance Systems Maintenance	83,740	17.60%	98,540	1.59%	254,740
Data/Telecom Lines	181,490	4.00%	188,690	0.5%	195,700
Treasurer's Investment Fees	256,000	0.00%	256,000	4.7%	268,000
Property Tax Collection Fee	200,000	0.00%	200,000	17.3%	235,000
Citywide Postage	44,000	-5.20%	41,700	-8.3%	38,240
Audit Fees	75,140	20.00%	90,140	-1.3%	89,000
Utilities Billing Services	134,860	-11.30%	119,660	.85%	120,680
Other Financial Services	139,600	-7.20%	129,600	0.00%	129,600
Equipment Acquisition	\$0		\$0		\$0
Equipment Replacement	\$0		\$0		\$0

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Complete labor negotiations to secure new collective bargaining agreements or Compensation and Benefits plans for 9 employee groups and 1 individual employment contract.
2. Update and distribute five Administrative Policies and Procedures to employees. Credit Card Use policy distributed, Gift Policy & Procedure distributed. Several other policies are currently under review and will be distributed to employees when complete.
3. Conduct Risk Review assessment to determine most cost effective provider for Workers Compensation & Liability Insurance programs

Current Projections: FY 15-16

1. Updated and distributed one Administrative Policies and Procedures to employees.
2. Currently implementing new HR modules of City-wide conversion (ERP).
3. City Hall's Emergency Evacuation Plan was been approved by the City Manager's Office. The Safety Committee will collaborate with safety wardens staffed at other facilities throughout the City, to ensure that each facility has an up-to-date and viable plan.

Future Projections: FY 16-17

1. Implement provisions of newly adopted labor agreements.
2. Create policy and procedures for continued ACA compliance.
3. Update and distribute three Administrative Policies and Procedures to employees.
4. Continue installation and implementation of new HR modules of City-wide conversion (ERP)

Department: 65000 - Administrative Services
 Division: 65400 - Human Resources
 Program: 65401 - Human Resources

PERFORMANCE OBJECTIVES

Provide central personnel services including compensation review, recruitment, examinations, transaction processing, employee development, and records maintenance.

1. To provide support to City departments for 444 full-time regular positions and for 38.781 FTEs of other staffing.
2. To perform progressive outreach and timely recruitments that assure a well-qualified and diverse City workforce.
3. To provide leadership and expertise in identifying, evaluating, and resolving departmental personnel issues.
4. To enhance a variety of training opportunities at all levels of the organization and continue City-wide high performance training.
5. To implement a City wellness program that promotes employee health and well-being.

COMMENTARY

In FY14-15, program staffing added 0.45 FTEs, while program costs showed a major increase. Both personnel and contracted costs were up. In FY15-16, program costs will show an increase, due to added staffing raising personnel costs over the original budget. Staffing increased 0.50 FTEs. Also, contracted costs are up. For FY16-17, program staffing will add 0.80 of a HR Technician. The program budget provides for current and added staffing with reduction in contracted services costs, but maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	329,925	4.9%	394,280	428,010	108.6%	29.7%	616,730	56.4%	624,830	1.3%
Contracted Services	319,384	91.6%	471,640	389,560	82.6%	22.0%	421,640	-10.6%	421,640	0.0%
Commodities	14,854	-10.7%	28,290	20,670	73.1%	39.2%	28,290	0.0%	28,290	0.0%
Internal Charges	78,540	12.8%	78,540	78,500	99.9%	-0.1%	82,790	5.4%	82,790	0.0%
Other Payments	0		0	0			0		0	
Program Total	742,703	30.9%	972,750	916,740	94.2%	23.4%	1,149,450	18.2%	1,157,550	0.7%
Amended Budget	923,420			1,050,740						
% of Amended Spent	80.4%			87.2%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	742,703	30.9%	972,750	916,740	94.2%	23.4%	1,149,450	18.2%	1,157,550	0.7%
Program Total	742,703	30.9%	972,750	916,740	94.2%	23.4%	1,149,450	18.2%	1,157,550	0.7%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.25		0.25	0.25			0.25		0.25	
Human Resources Manager	0.60		0.60	0.60			0.60		0.60	
Senior Human Resources Analyst	0.00		0.00	0.00			0.00		0.00	
Human Resources Analyst	0.80		0.80	0.80			0.80		0.80	
Exec Asst-Senior Secretary	0.00		0.00	0.20			0.20		0.20	
Human Resources Technician	1.00		1.00	1.00			1.80		1.80	
Admin Asst II-Sr Admin Clerk	0.50		0.50	0.50			0.50		0.50	
Safety Coordinator	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	3.15	16.7%	3.15	3.35	106.3%	6.3%	4.15	23.9%	4.15	0.0%

Department: 65000 - Administrative Services
 Division: 65400 - Human Resources
 Program: 65402 - Risk Management

PERFORMANCE OBJECTIVES

1. To provide support to City departments for 444 full-time regular positions and for 38.781 FTEs of other staffing.
2. To actively pursue cost recovery through subrogation.
3. To increase safety awareness and enhance safe work practices which decrease the number of injuries in the workplace.
4. To provide risk management education in order to prevent or reduce potential litigation.
5. To actively participate on the Board of Directors of the Risk Management Authority and provide the Authority timely reports of injury.

Manage workers compensation, public liability insurance, and safety and loss prevention activities. Costs covered by the Self-Insurance Fund, which is funded by charges against other City programs based upon their staffing and proportional risks.

COMMENTARY

In FY14-15, program staffing added 0.55 FTEs. Program costs will show decrease. Contracted costs were down.

In FY15-16, program costs will show an increase, both personnel and contract costs are up.

For FY16-17, program staffing will add 0.20 of a HR Technician. The program budget provides for current and added staffing and maintains current funding for other cost items.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	355,443	0.5%	489,560	462,140	94.4%	30.0%	480,860	-1.8%	487,660	1.4%
Contracted Services	23,183	-76.4%	88,180	53,900	61.1%	132.5%	88,180	0.0%	88,180	0.0%
Commodities	2,571	-83.9%	20,070	16,600	82.7%	545.7%	20,070	0.0%	20,070	0.0%
Internal Charges	36,100	8.2%	36,100	36,100	100.0%	0.0%	40,300	11.6%	40,300	0.0%
Other Payments	0		0	0			0		0	
Program Total	417,297	-16.7%	633,910	568,740	89.7%	36.3%	629,410	-0.7%	636,210	1.1%
Amended Budget	603,340			634,410						
% of Amended Spent	69.2%			89.6%						

FUNDING SOURCES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Self Insurance Fund 627	417,297	-16.7%	633,910	568,740	89.7%	36.3%	629,410	-0.7%	636,210	1.1%
Program Total	417,297	-16.7%	633,910	568,740	89.7%	36.3%	629,410	-0.7%	636,210	1.1%

PROGRAM STAFFING	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.25		0.25	0.25			0.25		0.25	
Human Resources Manager	0.40		0.40	0.40			0.40		0.40	
Exec Asst-Senior Secretary	0.00		0.00	0.20			0.20		0.20	
Senior Human Resources Analyst	0.00		0.00	0.00			0.00		0.00	
Human Resources Analyst	1.20		1.20	1.20			1.20		1.20	
Human Resources Technician	1.00		1.00	1.00			1.20		1.20	
Safety Coordinator	0.00		0.00	0.00			0.00		0.00	
Admin Asst II-Sr Admin Clerk	0.50		0.50	0.50			0.50		0.50	
Executive Asst	0.00		0.00	0.00			0.00		0.00	
Assistant City Manager	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	3.35	19.6%	3.35	3.55	106.0%	6.0%	3.75	5.6%	3.75	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 14-15

1. Prepared an award winning CAFR and Budget
2. Continued to identify and implement long-term budget strategies to balance the City's budget in 2016 without Measure E Revenue
3. Completed close out of Tracy Community Development Agency
4. Initiated direct vendor payments through ACH processing
5. Continued development of budget strategies to address City's long term fiscal condition
6. Update and implement a General Fund Reserve Policy
7. Support Development through the creation of Community Facilities Districts (CFDs) and Assessment Districts (ADs)
8. Developed Request for Proposals (RFP) for new City auditors for FY14-15 including an independent auditor report
9. Provide fiscal guidance to Labor Negotiation Team
10. Successfully implemented Open Government Web Page
11. Completed deployment of SharePoint site
12. Completed replacement of Help Desk software
13. Completed migration to ArcGIS online
14. Completed implementation of Mobile Device Management (MDM)

Current Projections: FY 15-16

1. Prepare award winning CAFR and Budget
2. Complete initial phases Enterprise Resource Planning (ERP) system
3. Initiate Internal Control Review Plan including city-wide Administrative Policy update
4. Develop budget strategies to address the expiration of Measure E
5. Continue Solid Waste Franchise Negotiations

Current Projections: FY 15-16 Continued

6. Update City budget development processes and document
7. Final phase of Wi-Fi deployment
8. Complete PCI Compliance updates to all systems
9. Install high speed microwave link to WWTP
10. Upgrade aging network infrastructure at several facilities
11. Upgrade Internet Bandwidth to meet anticipated future demand.
12. Complete Fire Department CAD migration

Future Projections: FY 16-17

1. Prepare award winning CAFR and Budget documents
2. Complete implementation of the Finance phases of the Enterprise Resource Planning (ERP) system
3. Complete Internal Control Review Plan including city-wide Administrative Policy update
4. Complete Solid Waste Franchise Negotiations
5. Complete implementation of 2-year City budget process
6. Coordinate with City Attorney's Office to develop City-wide contract review and routing practices
7. Continue upgrading of aging network infrastructure at several facilities

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65701 - Central Services

PERFORMANCE OBJECTIVES

1. To process all incoming and outgoing mail prior to postal deadlines.
2. To account for telephone expenses in such a way as to provide effective control, identification, and review of the expenditures.
3. To account for duplicating expenses in such a way as to provide effective control, identification, and review of the expenditures.

Provide central duplicating and mail services for City Departments. Also, provides an overhead cost center for programs located at City Hall.

COMMENTARY

Program costs have increased due to increased Citywide postage costs and electric costs for City Hall.
 In FY14-15, program cost showed a modest increase. Few work hours were charged to the program; so, personnel costs were down.
 In FY15-16, program cost have returned to their normal level. More work hours are being charged to the program.
 For FY16-17, the program budget provides continued current operations, which includes \$38,240 for City postage.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	4,212	-52.6%	20,220	17,740	87.7%	321.2%	26,420	30.7%	26,820	1.5%
Contracted Services	43,643	12.5%	51,120	45,670	89.3%	4.6%	51,120	0.0%	51,120	0.0%
Commodities	12,889	12.8%	14,600	14,280	97.8%	10.8%	14,600	0.0%	14,600	0.0%
Internal Charges	18,670	0.0%	18,670	18,600	99.6%	-0.4%	19,730	5.7%	19,730	0.0%
Other Payments	0		0	0			0		0	
Program Total	79,414	2.1%	104,610	96,290	92.0%	21.3%	111,870	6.9%	112,270	0.4%
Amended Budget	102,090			104,610						
% of Amended Spent	77.8%			92.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	0		0	0			0		0	
Central Services Fund 602	79,414	4.7%	104,610	96,290	92.0%	21.3%	111,870	6.9%	112,270	0.4%
Program Total	79,414	2.1%	104,610	96,290	92.0%	21.3%	111,870	6.9%	112,270	0.4%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.02		0.02	0.02			0.02		0.02	
Finance Manager	0.00		0.00	0.05			0.05		0.05	
Executive Asst I	0.00		0.00	0.05			0.05		0.05	
Account Assts-Clerks	0.00		0.00	0.00			0.00		0.00	
Account Assts-Clerks	0.00		0.00	0.15			0.15		0.15	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	0.17	0.0%	0.17	0.27	158.8%	58.8%	0.27	0.0%	0.27	0.0%

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65702 - Cash Management

PERFORMANCE OBJECTIVES

1. To invest City funds, with a portfolio of over \$150 million, in accordance with sound treasury management, California Government Code, and City policy.
2. To insure safety of funds first, liquidity to meet cash flows second, and yield consistent with these others.
3. To make a monthly report of treasury activities within 45 days of the close of the month.
4. To realize investment earnings of at least \$6,000,000. of the close of the year.

The City Treasurer is responsible for the management of the City's cash and investment portfolio. Banking, Investment, and Credit Card charges are recorded as expenses of this program.

COMMENTARY

Program costs are offset by charges deducted from the City's investment earnings. The major expense items are banking, investment advisors, and credit card charges. These charges may vary depending on fluctuations in the City's cash portfolio.

In FY14-15, program costs showed a decrease, due to a reduction in the City's cash portfolio, but also reduced staffing.

In FY15-16, program costs will increase, due to added staffing.

For FY16-17 the program budget provides continued current operations, which includes \$268,000 for financial charges.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	42,665	-5.1%	54,760	53,950	98.5%	26.5%	61,700	12.7%	63,900	3.6%
Contracted Services	254,878	-5.4%	286,300	275,390	96.2%	8.0%	286,300	0.0%	286,300	0.0%
Commodities	712	42.4%	1,740	1,400	80.5%	96.6%	1,740	0.0%	1,740	0.0%
Internal Charges	16,980	7.9%	16,980	16,900	99.5%	-0.5%	17,600	3.7%	17,600	0.0%
Other Payments	0		0	0			0		0	
Program Total	315,235	-4.7%	359,780	347,640	96.6%	10.3%	367,340	2.1%	369,540	0.6%
Amended Budget	348,970			359,780						
% of Amended Spent	90.3%			96.6%						
<u>FUNDING SOURCES</u>										
Central Admin Fund 125	315,235	-4.7%	359,780	347,640	96.6%	10.3%	367,340	2.1%	369,540	0.6%
Program Total	315,235	-4.7%	359,780	347,640	96.6%	10.3%	367,340	2.1%	369,540	0.6%
<u>PROGRAM STAFFING</u>										
<i>Elected Officials</i>										
City Treasurer (1)	0.15		0.15	0.15			0.15		0.15	
<i>Regular Positions</i>										
Admin Services Director	0.03		0.03	0.03			0.03		0.03	
Finance Manager	0.00		0.00	0.10			0.10		0.10	
Executive Asst I	0.00		0.00	0.05			0.05		0.05	
Accounting Technicians	0.05		0.05	0.05			0.05		0.05	
Account Assts-Clerks	0.00		0.00	0.00			0.00		0.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	0.23	0.0%	0.23	0.38	165.2%	65.2%	0.38	0.0%	0.38	0.0%

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65703 - Budget Coordination

PERFORMANCE OBJECTIVES

1. To prepare a FY16-17 program budget and capital improvement program, while maintaining GFOA & CSMFO award's status.
2. To prepare and distribution monthly and quarterly budget reports.
3. To prepare long-range forecasts and other analyses pertaining to the City's fiscal condition.
4. To develop and implement a scheduling and monitoring system for the Capital Improvement Program, which budgets over \$100 million for capital projects in FY17-18.
5. To process 150 budget adjustments; and to audit 1,500 budget related fiscal transactions.

Coordinate the preparation, review, and control of the City's operating budget and Capital Improvement Program; monitor fiscal transactions and trends; provide internal fiscal reports; and perform fiscal analysis.

COMMENTARY

In FY14-15, program costs are showed an increase, due to a the costs of professional studies.

In FY15-16, program costs will show an increase, due to added staffing raising personnel costs over the original budget. Staffing increased 0.45 FTEs.

For FY16-17, no further staffing changes are anticipated. The program budget provides for current staff and maintains current funding for other cost items.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	305,795	3.9%	328,400	354,250	107.9%	15.8%	410,200	24.9%	415,300	1.2%
Contracted Services	82,741	396.6%	87,190	86,540	99.3%	4.6%	87,190	0.0%	87,190	0.0%
Commodities	1,667	1.0%	2,930	2,900	99.0%	74.0%	2,930	0.0%	2,930	0.0%
Internal Charges	27,820	10.6%	27,820	27,800	99.9%	-0.1%	30,100	8.2%	30,100	0.0%
Other Payments	0		0	0			0		0	
Program Total	418,023	23.7%	446,340	471,490	105.6%	12.8%	530,420	18.8%	535,520	1.0%
Amended Budget	463,370			462,040						
% of Amended Spent	90.2%			102.0%						

FUNDING SOURCES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	418,023	23.7%	446,340	471,490	105.6%	12.8%	530,420	18.8%	535,520	1.0%
Program Total	418,023	23.7%	446,340	471,490	105.6%	12.8%	530,420	18.8%	535,520	1.0%

PROGRAM STAFFING	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.15		0.15	0.15			0.15		0.15	
Finance Manager	0.00		0.00	0.25			0.25		0.25	
Budget Officer	0.60		0.60	0.60			0.60		0.60	
Accounting Technicians	0.80		0.80	0.80			0.80		0.80	
Executive Asst I	0.00		0.00	0.20			0.20		0.20	
Account Assts-Clerks	0.10		0.10	0.15			0.15		0.15	
Management Analyst II	0.60		0.60	0.60			0.60		0.60	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	0.05		0.05	0.00			0.00		0.00	
Total - Full-Time Equivalents	2.30	0.0%	2.30	2.75	119.6%	19.6%	2.75	0.0%	2.75	0.0%

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65704 - Fiscal Operations

PERFORMANCE OBJECTIVES

1. To process fiscal transactions disbursing over \$175,000,000 authorized by the City's budget.
2. To process the City's payroll twice a month and issue over 8,500 payroll checks.
3. To process the City's payables weekly and process 21,000 invoices.

Process the City's payroll and payables; maintain supporting fiscal records; disburse City checks for employees, vendors, contractors, and other payees.

COMMENTARY

In FY14-15, program costs showed a moderate increase. Primarily, contracted costs were up.
 In FY15-16, program costs will show an increase, due to a added staffing raising personnel costs over the original budget. Staffing increased 0.30 FTEs.
 For FY16-17, no further staffing changes are anticipated. The program budget provides for current staff and maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	428,453	1.5%	442,200	481,600	108.9%	12.4%	534,970	21.0%	541,970	1.3%
Contracted Services	85,918	73.7%	80,050	67,830	84.7%	-21.1%	80,050	0.0%	80,050	0.0%
Commodities	5,370	-9.4%	7,850	7,450	94.9%	38.7%	7,850	0.0%	7,850	0.0%
Internal Charges	55,210	7.9%	55,210	55,200	100.0%	0.0%	59,520	7.8%	59,520	0.0%
Other Payments	0		0	0			0		0	
Program Total	574,951	8.8%	585,310	612,080	104.6%	6.5%	682,390	16.6%	689,390	1.0%
Amended Budget	618,690			585,310						
% of Amended Spent	92.9%			104.6%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Budget Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Budget Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	574,951	8.8%	585,310	612,080	104.6%	6.5%	682,390	16.6%	689,390	1.0%
Program Total	574,951	8.8%	585,310	612,080	104.6%	6.5%	682,390	16.6%	689,390	1.0%

<u>PROGRAM STAFFING</u>	FY14-15 FTEs	% Budget Change	FY15-16 FTEs	FY15-16 \$ Estimated	% of Budget	% Budget Change	FY16-17 FTEs	% Budget Change	FY17-18 FTEs	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.10		0.10	0.10			0.10		0.10	
Finance Manager	0.00		0.00	0.20			0.20		0.20	
Budget Officer	0.40		0.40	0.40			0.40		0.40	
Payroll/Accounting Technicians	1.45		1.45	1.45			1.45		1.45	
Executive Asst I	0.00		0.00	0.10			0.10		0.10	
Senior Account Assts-Clerks	1.60		1.60	1.60			1.60		1.60	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	3.55	0.0%	3.55	3.85	108.5%	8.5%	3.85	0.0%	3.85	0.0%

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65705 - Accounting Services

PERFORMANCE OBJECTIVES

Maintain the City's accounting records; prepare the City's financial reports; and coordinate the audits of the City's finances.

1. To prepare the City's annual comprehensive financial report (CAFR).
2. To maintain CSMFO and GFOA award winning status for financial reporting.
3. To prepare other financial and accounting reports as required by auditors, the State of California, and other agencies.
4. To prepare cash reconciliations monthly.

COMMENTARY

In FY14-15, program costs showed a moderate increase. Primarily, contracted costs were up.

In FY15-16, program costs will show an increase, due to added staffing raising personnel costs over the original budget. Staffing increased 0.30 FTEs.

For FY16-17, no further staffing changes are anticipated. The program budget provides for current staff and maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	131,320	-2.4%	162,370	177,100	109.1%	34.9%	213,770	31.7%	216,370	1.2%
Contracted Services	116,359	25.5%	132,040	127,820	96.8%	9.8%	132,040	0.0%	132,040	0.0%
Commodities	1,420	-1.5%	2,860	2,600	90.9%	83.1%	2,860	0.0%	2,860	0.0%
Internal Charges	35,890	9.6%	35,890	35,800	99.7%	-0.3%	38,370	6.9%	38,370	0.0%
Other Payments	0		0	0			0		0	
Program Total	284,989	9.0%	333,160	343,320	103.0%	20.5%	387,040	16.2%	389,640	0.7%
Amended Budget	363,590			333,160						
% of Amended Spent	78.4%			103.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	284,989	9.0%	333,160	343,320	103.0%	20.5%	387,040	16.2%	389,640	0.7%
Program Total	284,989	9.0%	333,160	343,320	103.0%	20.5%	387,040	16.2%	389,640	0.7%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.10		0.10	0.10			0.10		0.10	
Finance Manager	0.00		0.00	0.20			0.20		0.20	
Accounting Officer/Senior Accountant	0.65		0.65	0.65			0.65		0.65	
Accounting Technicians	0.25		0.25	0.25			0.25		0.25	
Executive Asst I	0.00		0.00	0.10			0.10		0.10	
Account Assts-Clerks	0.10		0.10	0.10			0.10		0.10	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	0.00		0.00	0.00			0.00		0.00	
Total - Full-Time Equivalents	1.10	0.0%	1.10	1.40	127.3%	27.3%	1.40	0.0%	1.40	0.0%

City of Tracy FY 2016/17 and 2017/18 Financial Plan Program Budget Data

Department: 65000 - Administrative Services
 Division: 65700 - Finance
 Program: 65706 - Revenue Collection

PERFORMANCE OBJECTIVES

1. To identify and bill all businesses that required licenses and collect all fees and taxes billed. Estimate about 4,700 businesses.
2. To accurately and timely prepare 291,000 utility bills to utility system customers.
3. To maintain collection of active utility accounts at 98% of current bills.
4. To courteously assist customers regarding their utility accounts, other receivable accounts, or other inquiries of municipal services.

Receipt of all revenues received by the City including utility billings, delinquencies, business licenses, miscellaneous account receivables (MARS). City fee for County property tax collection.

COMMENTARY

In FY14-15, program costs showed a minimal increase, only spending 89% of the program budget.

In FY15-16, program costs will show an increase, due to added staffing raising personnel costs over the original budget. Staffing increased 0.50 FTEs. Also, contracted costs are up.

For FY16-17, no further staffing changes are anticipated. The program budget provides for current staff and maintains current funding for other cost items.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	888,993	0.8%	951,200	1,004,070	105.6%	12.9%	1,082,200	13.8%	1,099,500	1.6%
Contracted Services	259,125	-6.6%	409,990	345,780	84.3%	33.4%	409,990	0.0%	409,990	0.0%
Commodities	8,535	-11.9%	17,760	16,700	94.0%	95.7%	17,760	0.0%	17,860	0.6%
Internal Charges	112,490	8.0%	112,490	107,400	95.5%	-4.5%	118,900	5.7%	118,900	0.0%
Other Payments	233,871	2.4%	235,000	238,200	101.4%	1.9%	235,000		239,700	2.0%
Program Total	1,503,014	0.1%	1,726,440	1,712,150	99.2%	13.9%	1,863,850	8.9%	1,885,950	1.2%
Amended Budget	1,692,850			1,765,840						
% of Amended Spent	88.8%			97.0%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Central Admin Fund 125	384,463	-7.8%	604,040	767,150	127.0%	99.5%	512,850	-33.1%	545,250	6.3%
General Fund 101 - Property Taxes	233,871	2.4%	235,000	20,000	8.5%	-91.4%	335,000	1575.0%	339,700	1.4%
Landscaping Districts Fund 271	49,840	34.8%	15,000	15,000	100.0%	-69.9%	15,000	0.0%	0	
Enterprise Funds	834,840	1.9%	872,400	910,000	104.3%	9.0%	1,001,000	10.0%	1,001,000	0.0%
Program Total	1,503,014	0.1%	1,726,440	1,712,150	99.2%	13.9%	1,863,850	8.9%	1,885,950	1.2%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Admin Services Director	0.10		0.10	0.10			0.10		0.10	
Finance Manager	0.00		0.00	0.20			0.20		0.20	
Accounting Officer/Senior Accountant	0.35		0.35	0.35			0.35		0.35	
Secretary/Senior Admin Clerk	0.00		0.00	0.00			0.00		0.00	
Senior Account Assts-Clerks	2.20		2.20	2.20			2.20		2.20	
Account Assts-Clerks	4.00		4.00	4.80			4.80		4.80	
Accounting Technicians	2.45		2.45	2.45			2.45		2.45	
Executive Asst I	0.00		0.00	0.10			0.10		0.10	
Management Analyst II	0.40		0.40	0.40			0.40		0.40	
<i>Other Staffing (Full-Time Equivalents)</i>										
Temp Clerk	1.35		1.35	0.75			0.75		0.75	
Total - Full-Time Equivalents	10.85	2.4%	10.85	11.35	104.6%	4.6%	11.35	0.0%	11.35	0.0%

Department: 65000 - Administrative Services
 Division: 65800 - Information Technology
 Program: 65801 - Information Technology

PERFORMANCE OBJECTIVES

1. To maintain and enhance citywide networks, including all hardware and software.
2. To maintain and support City computer, telephone, and voice mail systems.
3. To assist the Police Department with county information systems and new mobile data terminals.
4. To assist the Fire Department with software for performance measurement.

Provide central coordination for the development and implementation of City information systems to support data and communications needs. System costs for City's computer and telephone systems.

COMMENTARY

In FY14-15, program staffing added a GIS Technician. Program costs showed an increase. Both personnel and contract costs went up.

In FY15-16, program costs will show an increase, due to a added staffing raising personnel costs over the original budget.

For FY16-17, no further staffing changes are anticipated. The program budget provides for current staff and maintains current funding for other cost items.

PROGRAM EXPENDITURES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	893,589	5.2%	963,800	1,024,670	106.3%	14.7%	1,060,220	10.0%	1,078,520	1.7%
Contracted Services	495,415	16.3%	534,740	532,190	99.5%	7.4%	534,740	0.0%	534,740	0.0%
Commodities	7,378	-10.3%	10,260	9,850	96.0%	33.5%	10,260	0.0%	10,260	0.0%
Internal Charges	78,545	0.8%	79,630	79,600	100.0%	1.3%	88,410	11.0%	88,410	0.0%
Other Payments	0		0	0			0		0	
Program Total	1,474,927	8.3%	1,588,430	1,646,310	103.6%	11.6%	1,693,630	6.6%	1,711,930	1.1%
Amended Budget	1,604,810			1,588,430						
% of Amended Spent	91.9%			103.6%						

FUNDING SOURCES	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
General Fund 101 - Taxes	0		0	0			0		0	
Central Services Fund 602	1,474,927	8.3%	1,528,430	1,586,310	103.8%	7.6%	1,693,630	10.8%	1,711,930	1.1%
Enterprise Funds	0		60,000	60,000	100.0%		0	0.0%	0	0.0%
Program Total	1,474,927	8.3%	1,588,430	1,646,310	103.6%		1,693,630	6.6%	1,711,930	1.1%

PROGRAM STAFFING	FY14-15 \$ Actual	% Costs Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Costs Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
Information Technology Manager	0.00		0.00	0.00			1.00		1.00	
Information Systems Administrator	1.00		1.00	1.00			0.00		0.00	
Information Systems Technicians	7.00		7.00	7.00			7.00		7.00	
<i>Other Staffing (Full-Time Equivalents)</i>										
Intern	0.00		0.00	0.00			0.00		0.00	
Webmaster	0.00		0.00	0.00			0.00		0.00	
	8.00		8.00	8.00	100.0%	0.0%	8.00	0.0%	8.00	0.0%

Department: **69000 - Non-Departmental Group**

The Non-Departmental Group provides a miscellaneous category for indirect costs, equipment acquisition, special projects, and special reserves.

COMMENTARY

As proposed for FY16-17, the departmental budget will increase about 23.9% over the current year adopted budget, and this represents a 21.3% increase over the FY14-15 amended budget.

The base component of the budget represents a 22.2% decrease from current year adopted budget, while budget augmentations will show a 59.3% increase over the base budget.

Equipment acquisitions, including replacement, generally range above \$1,000,000 per year. For FY16-17, over \$3,500,000 is requested.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
69210 - Indirect Costs	1,127,390	9.7%	1,211,650	1,211,720	100.0%	7.5%	1,273,710	5.1%	1,299,200	2.0%
693x0 - Equipment Acquisition	2,110,441	95.7%	2,395,800	2,419,700	101.0%	14.7%	3,415,090	42.5%	410,000	-88.0%
69410 - Insurance	2,896,117	4.3%	3,338,000	3,250,400	97.4%	12.2%	3,870,500	16.0%	4,064,000	5.0%
69420 - Claims & Litigation	117,256	-72.3%	710,000	350,000	49.3%	198.5%	710,000	0.0%	710,000	0.0%
69510 - Special Reserves	594,053	-25.3%	990,000	936,000	94.5%	57.6%	990,000	0.0%	1,026,400	3.7%
Indirect Costs Reimbursements	(1,127,390)	9.7%	(1,211,650)	(1,211,720)	100.0%	7.5%	(1,273,710)	5.1%	(1,299,200)	2.0%
Department Total	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%	6,210,400	-30.9%
Amended Budget	7,591,910	7.0%		7,758,294		2.2%	over 2 years	18.4%	over 3 years	-18.2%
% of Amended Spent	75.32%			89.66%						
						Base Budget >>	5,782,000	-22.2%	6,210,400	-16.5%
						Augmentations >>	3,203,590	55.4%	0	0.0%

Department: 69000 - Non-Departmental Group (Continued)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY14-15 \$ Actual	% Cost Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Cost Change	FY16-17 \$ Adopted	% Budget Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	197,203	-70.3%	450,000	430,000	95.6%	118.0%	450,000	0.0%	466,400	3.6%
Contracted Services	2,990,945	-6.6%	3,698,000	3,500,400	94.7%	17.0%	4,230,500	14.4%	4,424,000	4.6%
Commodities	0	-100.0%	40,000	10,000	25.0%	#DIV/0!	40,000	0.0%	40,000	0.0%
Capital Outlay	2,124,611	98.1%	2,395,800	2,419,700	101.0%	13.9%	3,415,090	42.5%	410,000	-88.0%
Other Payments	1,532,498	32.9%	2,061,650	1,807,720	87.7%	18.0%	2,123,710	3.0%	2,169,200	2.1%
Indirect Costs Reimbursements	(1,127,390)	9.7%	(1,211,650)	(1,211,720)	100.0%	7.5%	(1,273,710)	5.1%	(1,299,200)	2.0%
Department Total	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%	6,210,400	-30.9%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES										
General Fund 101										
Expenditures	638,444	49.4%	1,127,180	1,069,000	94.8%	67.4%	1,209,800	7.3%	862,000	-28.7%
Indirect Costs Reimbursements	(1,127,390)	9.7%	(1,211,650)	(1,211,720)	100.0%	7.5%	(1,273,710)	5.1%	(1,299,200)	2.0%
SC Fire Authority - Fund 211	456,074	93.3%	613,910	535,810	87.3%	17.5%	476,930	-22.3%	231,550	-51.4%
Transp Development Fund 241	31,820	6.1%	36,220	35,000	96.6%	10.0%	38,500	6.3%	39,270	2.0%
Gas Tax Fund 247	36,140	26.4%	34,520	39,760	115.2%	10.0%	43,740	26.7%	44,620	2.0%
Com Devel Block Gt Fund 269	0		0	0			0		0	
Landscaping Districts Fund 271	88,970	18.9%	90,350	97,870	108.3%	10.0%	107,650	19.1%	109,800	2.0%
CDA Housing & Suceessor Fund 28	0		0	0			0		0	
Comm Access CTV Fund 295	62,634	43.0%	54,800	56,130	102.4%	-10.4%	18,110	-67.0%	0	-100.0%
CDA & Suc Ag Project Fund 3xx	0		0	0			0		0	
Water Fund 511	295,840	-11.3%	367,680	351,730	95.7%	18.9%	915,400	149.0%	397,690	-56.6%
Wastewater Fund 521	288,308	-21.4%	502,530	332,760	66.2%	15.4%	1,104,550	119.8%	334,820	-69.7%
Solid Waste Fund 531	61,542	22.8%	111,450	116,660	104.7%	89.6%	73,330	-34.2%	74,800	2.0%
Drainage Fund 541	40,172	41.9%	33,460	41,260	123.3%	2.7%	45,390	35.7%	46,300	2.0%
Airport Fund 561	70,798	-14.4%	99,930	87,680	87.7%	23.8%	96,450	-3.5%	98,380	2.0%
Transit Fund 571	124,379	101.7%	94,070	84,160	89.5%	-32.3%	75,530	-19.7%	77,040	2.0%
Central Garage Fund 601	43,741	50.0%	39,320	41,350	105.2%	-5.5%	37,790	-3.9%	38,550	2.0%
Central Services Fund 602	(11,823)	-577.5%	0	0			0		0	
Equipment Acquisition Fund 605	200,714	-34.2%	855,930	658,000	76.9%	227.8%	545,350	-36.3%	370,000	-32.2%
Vehicle Acquisition Fund 605	1,223,020	132.2%	702,890	518,000	73.7%	-57.6%	1,040,500	48.0%	160,000	-84.6%
Building Maintenance Fund 615	41,719	11.8%	33,210	45,250		8.5%	49,780		50,780	2.0%
Self Insurance Fund 627	3,152,765	-8.1%	3,848,000	3,600,400	93.6%	14.2%	4,380,500	13.8%	4,574,000	4.4%
Other Minor Funds	0	-100.0%	0	457,000		#DIV/0!	0		0	
Department Total	5,717,867	12.7%	7,433,800	6,956,100	93.6%	21.7%	8,985,590	20.9%	6,210,400	-30.9%

Department: **69000 - Non-Departmental Group**
 Program: **69201 - Indirect Costs**

PERFORMANCE OBJECTIVES

Indirect costs are payments made by City Departments & programs for their share of the cost of Citywide overhead and support. Overall, they have a net effect of zero on the total City budget. But, they are charges to the Funds involved, and are reimbursements to the General Fund for General Government programs and activities.

1. To make indirect costs payments for FY16-17 as budgeted with the appropriate adjustment for FY15-16 actual cost figures.

For FY15-16, estimate a 7.5% increase
 For FY16-17, estimate a 5.1% increase

COMMENTARY

In FY97-98, a cost study was done to determine and validate City charges for indirect costs. An update of the calculations was done early in FY00-01. Since then, cost calculations have been maintained and updated yearly.

Indirect costs change proportionate primarily to personnel costs and relative share of non-General Funds as a part of the total City operating budget.

For FY15-16, a 7.5% increase is expected over the prior year actual.
 For FY16-17, a 5.1% increase over the estimate is budgeted.

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	0		0	0			0		0	
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	1,127,390	9.7%	1,211,650	1,211,720	100.0%	7.5%	1,273,710	5.1%	1,299,200	2.0%
Program Total	1,127,390	9.7%	1,211,650	1,211,720	100.0%	7.5%	1,273,710	5.1%	1,299,200	2.0%
Amended Budget	1,139,070			1,211,650						
% of Amended Spent	99.0%			100.0%						
<u>FUNDING SOURCES</u>										
SC Fire Authority Fund 211	173,060	12.4%	156,410	161,810	103.5%	-6.5%	178,000	13.8%	181,550	2.0%
Transp Development Fund 241	31,820	6.1%	36,220	35,000	96.6%	10.0%	38,500	6.3%	39,270	2.0%
Gas Tax Fund 247	36,140	26.4%	34,520	39,760	115.2%	10.0%	43,740	26.7%	44,620	2.0%
Comm Devel Block Grant Fund 269	0		0	0			0		0	
Landscaping Districts Fund 271	88,970	18.9%	90,350	97,870	108.3%	10.0%	107,650	19.1%	109,800	2.0%
CDA Housing & Successor Fund 28	0		0	0			0		0	
Community Access CTV Fund 295	48,930	11.7%	52,900	53,830	101.8%	10.0%	0	-100.0%	0	
CDA Project Fund 3xx	0		0	0			0		0	
Water Fund 511	251,480	7.6%	282,680	276,730	97.9%	10.0%	304,400	7.7%	310,490	2.0%
Wastewater Fund 521	184,420	1.4%	219,630	202,860	92.4%	10.0%	223,150	1.6%	227,620	2.0%
Solid Waste Fund 531	60,600	19.1%	61,450	66,660	108.5%	10.0%	73,330	19.3%	74,800	2.0%
Drainage Fund 541	37,510	35.4%	33,460	41,260	123.3%	10.0%	45,390	35.7%	46,300	2.0%
Airport Fund 561	79,680	-3.7%	99,930	87,680	87.7%	10.0%	96,450	-3.5%	98,380	2.0%
Transit Fund 571	62,420	-4.1%	78,570	68,660	87.4%	10.0%	75,530	-3.9%	77,040	2.0%
Central Garage Fund 601	31,230	16.7%	32,320	34,350	106.3%	10.0%	37,790	16.9%	38,550	2.0%
Central Services Fund 602	0		0	0			0		0	
Building Maintenance Fund 615	41,130	49.6%	33,210	45,250	136.3%	10.0%	49,780	49.9%	50,780	2.0%
Program Total	1,127,390	9.7%	1,211,650	1,211,720	100.0%	7.5%	1,273,710	5.1%	1,299,200	2.0%

Department: **69000 - Non-Departmental Group**
 Program: **6930x - Equipment Acquisition**

PERFORMANCE OBJECTIVES

Acquisition of new and replacement furniture, vehicles, and equipment for use by City Departments.

1. To provide funding to acquire new and replacement equipment for City Departments, as follows:

Replacement items for governmental funded programs comes from the Equipment Acquisition or Vehicle Replacement Funds, which provides a reserve for replacements. New items are funded from their primary program funding source. Water, Wastewater, and Transit programs fund both new and replacement items.

	Replacement	New	Total	
Police Department	\$556,360	\$160,300	\$716,660	
Fire Department	423,420	66,000	489,420	
Public Works Department	990,000	280,000	1,270,000	
Airport & Transit	0	0	0	
Utilities Department	534,400	33,000	567,400	
Development Services	50,000	128,000	178,000	
Administrative Services	50,000	18,110	68,110	
General Govt Agencies	20,000	0	20,000	
Recreation & Cultural Arts	80,000	25,500	105,500	
Total	\$2,704,180	\$710,910	\$3,415,090	\$0

As proposed for FY16-17, equipment acquisitions will consist of \$2,704,180 for replacement items and \$710,910 for new equipment. The following pages provide a list of the equipment items by departments. Program outlays generally exceed the adopted budget due to carryovers from prior fiscal years and for items authorized at midyear.

PROGRAM EXPENDITURES	FY14-15		FY15-16		% of		FY16-17		FY17-18	
	\$ Actual	% Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	% Change	\$ Projected	% Budget Change
for Police Department	399,330	-6.4%	971,420	1,408,000	144.9%	252.6%	716,660	-26.2%	70,000	-90.2%
for Fire Department	1,358,370	700.7%	583,290	451,000	77.3%	-66.8%	489,420	-16.1%	40,000	-91.8%
for Public Works Department	117,522	-61.5%	422,790	428,000	101.2%	264.2%	1,270,000	200.4%	100,000	-92.1%
for PWD, Utilities Division	101,321	-31.8%	277,900	114,900	41.3%	13.4%	567,400	104.2%	80,000	-85.9%
for Airport & Transit	59,682	1812.9%	15,500	15,500	100.0%	-74.0%	0	-100.0%	0	
for Development Services	25,236	-0.8%	20,000	0	0.0%	-100.0%	178,000	790.0%	20,000	-88.8%
for Administrative Services	0		50,000	0	0.0%		50,000	0.0%	50,000	0.0%
for General Government Agencies	48,980		24,900	2,300	9.2%	-95.3%	38,110	53.1%	20,000	-47.5%
for Recreation & Cultural Arts	0		30,000	0	0.0%		105,500	251.7%	30,000	-71.6%
Program Total	2,110,441	95.7%	2,395,800	2,419,700	101.0%	14.7%	3,415,090	42.5%	410,000	-88.0%
Amended Budget	2,775,910			2,686,516						
% of Amended Spent	76.0%			90.1%						

FUNDING SOURCES										
	FY14-15		FY15-16		% of		FY16-17		FY17-18	
	\$ Actual	% Change	\$ Adopted	\$ Estimated	Budget	Change	\$ Adopted	% Change	\$ Projected	% Budget Change
General Fund 101	228,986	314.7%	297,180	263,000	88.5%	14.9%	379,800	27.8%	0	-100.0%
SC Fire Authority Fund 211	283,014	684.8%	407,500	334,000		18.0%	248,930	-38.9%	0	-100.0%
Landscaping Districts Fund 271	0		0	0			0		0	
Water Fund 511	18,034	-52.0%	30,000	30,000	100.0%	66.4%	556,000	1753.3%	30,000	-94.6%
Wastewater Fund 521	83,287	-24.9%	227,900	84,900	37.3%	1.9%	826,400	262.6%	50,000	-93.9%
Solid Waste Fund 531	0		50,000	50,000			0		0	
Drainage Fund 541	0		0	0			0		0	
Airport Fund 561	0		0	0			0		0	
Transit Fund 571	59,682		15,500	15,500	100.0%	-74.0%	0		0	
Central Garage Fund 601	0		7,000	7,000			0		0	
Central Services Fund 602	0		0	0			0		0	
Equipment Acquisition Fund 605	200,714	-34.2%	755,930	658,000	87.0%	227.8%	445,350	-41.1%	270,000	-39.4%
Vehicle Acquisition Fund 606	1,223,020	132.2%	602,890	518,000	85.9%	-57.6%	940,500	56.0%	60,000	-93.6%
Building Maintenance Fund 615	0		0	0			0		0	
Other Minor Funds	13,704	98.6%	1,900	459,300	24173.7%	3251.6%	18,110	853.2%	0	-100.0%
Program Total	2,110,441	95.7%	2,395,800	2,419,700	101.0%	14.7%	3,415,090	42.5%	410,000	-88.0%

CITY OF TRACY
 AUTHORIZED EQUIPMENT LIST
 for FY16-17

Date: 01-Jul-16

Acct #	Equipment Items	\$ Amount	Estimated Equipment Allocations			
			General	Vehicles		
<u>Department 58200 - City Attorney</u>			CC, CA, & CMO	Begin Balances	\$180,110	\$0
				FY14-15 Allocations	\$34,700	\$0
				Lease Obligations	\$0	\$0
				CIP Purchase	\$0	\$0
605-69308 -56xx-E8	R x	\$0		Available Balances	\$214,810	\$0
605-69308	R x	\$0		Proposed Outlays	\$31,540	\$0
101-69308	N x	\$0		Remaining Balances	\$183,270	\$0
101-69308	N x	\$0				
		<u>\$0</u>				
<u>Department 58030 - City Manager's Office</u>			Cent Serv Fund 602	Begin Balances	\$373,200	\$19,130
				FY14-15 Allocations	\$41,210	\$2,200
				Lease Obligations	\$0	\$0
				CIP	(\$200,000)	
605-69308 -5676-E8311	R	\$0		Available Balances	\$214,410	\$21,330
605-69308	R	\$0		Proposed Outlays	\$23,000	\$0
605-69308	R	\$0		Remaining Balances	\$191,410	\$21,330
295-69308 -5673-E8015	N CTV Eqpt	\$18,110				
101-69308	N	\$0				
295-69308	N	\$0				
605-69308 -5679-ER083	R Emergency Reserve - CMO	\$20,000				
		\$0				
		<u>\$38,110</u>				
<u>Department 58040 - Human Resources</u>			HR Div	Begin Balances	\$129,280	\$0
				FY14-15 Allocations	\$22,920	\$0
				Lease Obligations	\$0	\$0
				CIP Purchase	\$0	\$0
605-69308 -5xx-E84	R X	\$0		Available Balances	\$152,200	\$0
605-69308	R X	\$0		Proposed Outlays	\$0	\$0
605-69308	R X	\$0		Remaining Balances	\$152,200	\$0
605-69308	N x	\$0				
605-69308	N	\$0				
		<u>\$0</u>				
<u>Department 58050 - Finance</u>			Fin Dept	Begin Balances	\$269,290	\$0
				FY14-15 Allocations	\$57,350	\$0
				Lease Obligations	\$0	\$0
				Available Balances	\$326,640	\$0
605-69308 -5671-E87	R X	\$0		Proposed Outlays	\$20,000	\$0
605-69308	R X	\$0		Remaining Balances	\$306,640	\$0
605-69308	R X	\$0				
605-69308	R X	\$0				
605-69308	R X	\$0				
605-69308	N X	\$0				
605-69308	N X	\$0				
605-69308	N X	\$0				
605-69308	N X	\$0				
605-69308 -5679-ER087	R Emergency Reserve - Fin	\$20,000				
605-69308 -5679-ER088	R Emergency Reserve - IS	\$30,000				
		<u>\$50,000</u>				
		<u>\$88,110</u>				
	Department Total					

CITY OF TRACY
 AUTHORIZED EQUIPMENT LIST
 for FY16-17

Date: 01-Jul-16

Estimated Equipment Allocations

Acct #	Equipment Items	\$ Amount		
			General	Vehicles
<u>Department 51000 - Police</u>				
	Police			
			Begin Balances	\$1,006,770
			FY14-15 Allocations	\$255,600
			Lease Obligations	\$0
			Transfer	\$0
			CIP Purchase	\$0
			Available Balances	\$1,262,370
			Proposed Outlays	\$487,000
			Remaining Balances	\$775,370
606-69301 -5682-E1207	R Patrol Cars (4)	\$245,000		
606-69301 -5682-E1208	R Motorcycles (3)	\$93,000		
606-69301 -5683-E1206	R AS Truck	\$80,000		
605-69301 -5672-E1203	R Work Stations (5)	\$21,660		
605-69301 -5676-E1204	R Ball Vests (20)	\$22,000		
605-69301 -5672-E1202	R Computer Chairs	\$8,300		
605-69301 -5675-E1205	R Training Aid	\$4,900		
605-69301 -5672-E1209	R Standing Desks (17)	\$11,500		
605-69310	R x			
605-69310	R x	\$0		
101-69301 -5676-E1201	N AVA Eqpt	\$20,300		
101-69310	N	\$0		
101-69310	N X	\$0		
101-69310	N X	\$0		
101-69310	N X	\$0		
114-69310	N X	\$0		
114-69301 -5679-00000	N State COPS FY16-17	\$140,000		
606-69301 -5679-ER011	R Emergency Reserve	\$30,000		
231-69301 -5679-ER018	N Fund 231 Reserve	\$0		
605-69301 -5679-ER011	R Emergency Reserve	\$40,000		
Department Total		\$716,660		

Department 52000 - Fire

	Fire			
			Begin Balances	\$712,790
			FY14-15 Allocations	\$231,240
			Lease Obligations	\$0
			Reserved	\$0
			Available Balances	\$944,030
			Proposed Outlays	\$0
			Remaining Balances	\$705,330
605-69302 -5675-E2076	R Treadmills (2)	\$10,100		
211-69302 -5676-E2077	R Cardiac Monitors (7)	\$248,930		
605-69302 -5676-E2077	R Cardiac Monitors (7)	\$24,890		
605-69302 -5676-E2078	R SCBA Harness (6)	\$31,500		
605-69302 -5676-E2079	R Chainsaw	\$2,000		
605-69302 -5681-E2080	R SUV replace 21.78	\$66,000		
606-69302	R	\$0		
605-69302	R	\$0		
605-69302	R	\$0		
605-69302	R	\$0		
101-69302 -5681-E2075	N SUV for BCs	\$66,000		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
211-69302	N X	\$0		
101-69302	N X	\$0		
605-69302 -679-ER021	R Emergency Reserve	\$40,000		
Department Total		\$489,420		

CITY OF TRACY
 AUTHORIZED EQUIPMENT LIST
 for FY16-17

Date: 01-Jul-16

Estimated Equipment Allocations

Acct #	Equipment Items	\$ Amount	Estimated Equipment Allocations	
			General	Vehicles
Department 54000 - Utilities				
			Water Fund	
			Begin Balances	\$327,160 \$506,490
			FY14-15 Allocations	\$37,630 \$73,000
			Lease Obligations	\$0 \$0
511-69304 -5678-E4035	R Switch Gear Tie Breakers-WTP	\$132,000		
511-69304 -5676-E4033	R Well Depth Finder/Sounder	\$1,000		
511-69304 -5675-E4034	R UV/VIS Spectrophotometer	\$4,500		
511-69304	R x	\$0	Available Balances	\$364,790 \$579,490
511-69304	N x	\$0	Proposed Outlays	\$30,000 \$0
511-69304 -679-ER041	N x	\$0		
511-69304 -679-ER041	R Emergency Reserve - F511	\$30,000	Remaining Balances	\$334,790 \$579,490
521-69304 -677-E4557	R x Laboratory Eqpt	\$30,900		
521-69304 -5675-E4586	R Air Compressor	\$25,000	Wastewater Fund	
521-69304 -5675-E4585	R Shop Press	\$10,000	Begin Balances	\$575,260 \$441,090
521-69304 -5681-E4576	R Sedans for WWTP	\$33,000	FY14-15 Allocations	\$49,560 \$71,900
521-69304 -5683-E4581	N Truck Replace 99.13	\$33,000	Lease Obligations	\$0 \$0
521-69304 -5683-E4582	N Van Replace 22.12	\$40,000	Available Balances	\$624,820 \$512,990
521-69304 -5683-E4584	N Truck Replace 21.19	\$50,000	Proposed Outlays	\$90,500 \$25,000
521-69304 -5688-E4583	R Tractor	\$100,000	Remaining Balances	\$534,320 \$487,990
		\$48,000		
521-69304 -679-ER045	R Emergency Reserve - F521	\$30,000		
	Department Total	\$567,400		
Department 55000 - Recreation & Cultural Arts				
			Recreation	
			Begin Balances	\$459,922 \$15,610
			FY14-15 Allocations	\$26,540 \$4,800
			Lease Obligations	\$0 \$0
			CIP Purchase	\$0
605-69305 -5672-E8016	R Furniture for GT	\$30,000	Available Balances	\$486,462 \$20,410
605-69305 -5678-E8017	R Digital Mixing Console	\$20,000	Proposed Outlays	\$30,000 \$0
605-69305	R x	\$0	Remaining Balances	\$456,462 \$20,410
605-69305	R x	\$0		
605-69305	R x	\$0	LMD	
605-69305	R x	\$0	Begin Balances	\$52,190 \$229,080
605-69305	R x	\$0	FY14-15 Allocations	\$7,090 \$24,100
605-69305	R x	\$0	Lease Obligations	\$0 \$0
101-69305 -5678-E5011	N Pool Eqpt	\$25,500	Available Balances	\$59,280 \$253,180
101-69305	N X	\$0	Proposed Outlays	\$0 \$0
101-69305	N X	\$0	Remaining Balances	\$59,280 \$253,180
101-69305	N X	\$0		
101-69305	N X	\$0	Airport Fund	
561-59350	N X	\$0	Begin Balances	\$50,960 \$49,380
561-59350	N X	\$0	FY14-15 Allocations	\$4,700 \$9,700
571-59350	N X	\$0	Lease Obligations	\$0
571-59350	N X	\$0	Available Balances	\$55,660 \$59,080
571-59350	N X	\$0		
571-59350	N X	\$0		
571-59350	N X	\$0		
605-69305 -5679-ER051	R Emergency Reserve	\$30,000		
	Department Total	\$105,500		
	City Total	\$3,415,090		
	new replacement	\$875,910 \$2,539,180		

Department: **69000 - Non-Departmental Group**
 Program: **69401 - Insurance**

PERFORMANCE OBJECTIVES

Insurance costs paid by the Self-Insurance Fund to the Risk Management Authority or other insurance providers. The Self-Insurance Fund, which is funded by charges assessed against other City programs based upon their staffing and proportional risks for worker's compensation and general liability claims.

1. To minimize costs through analysis and modifications, if needed, of coverages and programs the City participates in.
2. To develop a process for requests for certificates of insurance coverages.
3. To pay insurance premiums as follows:

COMMENTARY

Since FY96-97, program costs have increased due primarily to the growth of City staffing and activities.

In FY14-15, program expenditures show a modest increase and was well within its budget.

For FY16-17 the program budget provides for a 16.0% budget increase.

Workers Compensation	\$2,304,800
General Liability	\$879,600
Property	\$192,200
Unemployment	\$188,000
Other Categories	\$105,900
Reserves	\$200,000
	\$3,870,500

<u>PROGRAM EXPENDITURES</u>	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Change	FY17-18 \$ Projected	% Budget Change
Personnel Expenses	0		0	0			0		0	
Contracted Services	2,896,117	4.3%	3,338,000	3,250,400	97.4%	12.2%	3,870,500	16.0%	4,064,000	5.0%
Commodities	0		0	0			0		0	
Internal Charges	0		0	0			0		0	
Other Payments	0		0	0			0		0	
Program Total	2,896,117	4.3%	3,338,000	3,250,400	97.4%	12.2%	3,870,500	16.0%	4,064,000	5.0%
Amended Budget	3,240,000			3,338,000						
% of Amended Spent	89.4%			97.4%						

<u>FUNDING SOURCES</u>	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Change	FY17-18 \$ Projected	% Budget Change
Self Insurance Fund 627	2,896,117	4.3%	3,338,000	3,250,400	97.4%	12.2%	3,870,500	19.1%	4,064,000	5.0%
Program Total	2,896,117	4.3%	3,338,000	3,250,400	97.4%	12.2%	3,870,500	19.1%	4,064,000	5.0%

<u>PROGRAM STAFFING</u>	FY14-15 \$ Actual	% Change	FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17 \$ Adopted	% Change	FY17-18 \$ Projected	% Budget Change
<i>Regular Positions</i>										
<i>Other Staffing (Full-Time Equivalents)</i>										
Total - Full-Time Equivalents	0.00		0.00	0.00			0.00		0.00	

Department: **69000 - Non-Departmental Group**
 Program: **69402 - Claims & Litigation**

PERFORMANCE OBJECTIVES

Outlays for claims and litigation not covered through the Risk Management Authority. Costs are paid from the Self-Insurance Fund.

1. To minimize the number of claims through risk management analysis and improvements.
2. To address all recommendations from the RMA with regard to hazard reduction or improved programs and practices.

COMMENTARY

Program costs can vary from year-to-year due to claims and litigation on different cases. Program costs for recent years are much less than they were previously.

In FY14-15 program costs showed a decrease; claims costs were less than budget. In FY15-16, program costs will again show a decrease in litigation costs.

For FY16-17, the program's budget provides a contingency to meet any new claims, emergency equipment replacement, and/or any new and on-going litigation.

<u>PROGRAM EXPENDITURES</u>	FY14-15		FY15-16		% of		FY16-17		FY17-18		% Budget
	\$ Actual	% Change	\$ Adopted	\$ Estimated	Budget	% Change	\$ Adopted	% Change	\$ Projected	% Change	
Personnel Expenses	0		0	0			0		0		
Contracted Services	90,582	-74.0%	360,000	250,000	69.4%	176.0%	360,000	0.0%	360,000	0.0%	
Commodities	0		0	0			0		0		
Internal Charges	0		0	0			0		0		
Other Payments	26,674	-60.8%	350,000	100,000			350,000	0.0%	350,000	0.0%	
Program Total	117,256	-72.3%	710,000	350,000	49.3%	198.5%	710,000	0.0%	710,000	0.0%	
Amended Budget	706,000			710,000							
% of Amended Spent	16.6%			49.3%							
<u>FUNDING SOURCES</u>											
Self Insurance Fund 627	117,256	-72.3%	510,000	350,000	68.6%	198.5%	510,000	0.0%	510,000	0.0%	
Equipment Acquisition Fund 605	0		100,000	0	0.0%		100,000	0.0%	100,000	0.0%	
Vehicle Acquisition Fund 606	0		100,000	0			100,000		100,000		
Program Total	117,256	-72.3%	710,000	350,000	49.3%	198.5%	710,000	0.0%	710,000	0.0%	

PROGRAM STAFFING

Regular Positions

Other Staffing (Full-Time Equivalents)

Total - Full-Time Equivalents	0.00		0.00	0.00			0.00		0.00		
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Department: **69000 - Non-Departmental Group**
 Program: **69501 - Special Reserves**

PERFORMANCE OBJECTIVES

This program accounts for any reserves set aside for any special purposes or needs. Also, it is used to show any accounting adjustments effecting prior year expenditure figures.

1. To provide a sufficient reserve to cover any increase in the City's liability for uncompensated absences.

2. To provide funding for special purposes as follows:

- \$450,000 for compensated absences, including \$325,000 in the General Fund.
- \$40,000 reserve for fuel purchases.
- \$100,000 reserve for General Fund.
- \$400,000 reserve for LIRA support.

- Medical Leave Bank outlays moved to debt service.

COMMENTARY

This program provides a reserve for any unexpected adjustments or other special outlays. It provides a budget for any increases in uncompensated absences, and general reserve appropriated for unexpected events or projects.

For FY16-17, \$450,000 has been reserved for compensation absences and \$500,000 for LIRA support. Also, general reserve appropriations of \$140,000 are included in the budget.

<u>PROGRAM EXPENDITURES</u>	FY14-15		FY15-16 \$ Adopted	FY15-16 \$ Estimated	% of Budget	% Change	FY16-17		FY17-18	
	\$ Actual	% Change					\$ Adopted	% Change	\$ Projected	% Budget Change
Personnel Expenses	197,203	-72.5%	450,000	430,000	95.6%	118.0%	450,000	4.7%	466,400	3.6%
Contracted Services	4,246		0	0			0		0	
Commodities	0		40,000	10,000	25.0%		40,000	300.0%	40,000	0.0%
Other Payments	392,604		500,000	496,000	99.2%	26.3%	500,000	0.8%	520,000	4.0%
Prior Year Adjustments	0		0	0			0		0	
Program Total	594,053	-25.3%	990,000	936,000	94.5%	57.6%	990,000	5.8%	1,026,400	3.7%
Amended Budget	810,000			958,000						
% of Amended Spent	73.3%			97.7%						
<u>FUNDING SOURCES</u>										
General Fund 101	409,458	10.1%	830,000	806,000	97.1%	96.8%	830,000	3.0%	862,000	3.9%
SC Fire Authority Fund 211	0	-100.0%	50,000	40,000	80.0%	#DIV/0!	50,000	25.0%	50,000	0.0%
Water Fund 511	26,326	-57.6%	55,000	45,000	81.8%	70.9%	55,000	22.2%	57,200	4.0%
Wastewater Fund 521	20,601	-72.1%	55,000	45,000	81.8%	118.4%	55,000	22.2%	57,200	4.0%
Solid Waste Fund 531	942	-221.4%	0	0			0		0	
Central Garage Fund 601	12,511	419.6%	0	0			0		0	
Other Funds	124,215	-48.1%	0	0			0		0	
Program Total	594,053	-25.3%	990,000	936,000	94.5%	57.6%	990,000	5.8%	1,026,400	3.7%

Capital Improvement Program



Think Inside the Triangle™

CAPITAL IMPROVEMENT PROGRAM & CAPITAL BUDGET

The Capital Improvement Program is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. The plan identifies all capital maintenance, facilities, and improvements needed within the next few years. The projects to accomplish or develop usually involve high costs, take a year or more to complete, and result in the creation of a capital asset. The project costs identified for the first year of the Capital Improvement Program plan make up the adopted Capital Budget for the new fiscal year.

Senior Center
CIP 78136



CIP Format

The format for the Capital Improvement Program (CIP) emphasizes the functional grouping of CIP projects. All CIP projects of a similar type are listed together regardless of their funding sources. The format also shows the projects over their respective project lives. Thus, the long-term history and projection of expenditures can be viewed for each project and considered in relation to similar projects.

Functional Groups

Under the format, CIP projects are grouped into 9 functional groups and one special category, as follows:

- Group 71: General Government & Public Safety Facilities
- Group 72: Traffic Safety
- Group 73: Streets & Highways
- Group 74: Wastewater Improvements
- Group 75: Water Improvements
- Group 76: Drainage Improvements
- Group 77: Airport and Transit Improvements
- Group 78: Parks & Recreation Improvements
- Group 79: Miscellaneous Projects
- Group 79R: Interfund CIP Reimbursements

CIP Project Numbering

CIP projects are numbered in the following manner "7xyy". The "7x" component designates the respective project group, for example, 71000 or 71PP. A "yyy" designates an active project or one proposed to become active in the new capital budget, while a "PP" designates a project proposal, which would not become active until future years, after the new capital budget. The lower the "yyy," usually the older the projects.



Plaza 6th and Central
CIP 78117

Summary by Functional Groups

The first schedule on pages F5 through F7 summarizes the five-year CIP plan for the City. This plan covers the period of fiscal years 2015-2016 through 2020-2021. For each functional group, the number of current projects, new projects, and future projects for the group are listed along with total costs including both past expenditures and projected appropriations.

Current Projects - A current project would be any CIP project active for a substantial portion of FY15-16 for which funds have been previously appropriated. Most of these projects will not require any additional appropriations for completion. However, some projects require additional appropriations in FY16-17 and/or future years for completion.

New Projects - A new project would be any CIP project approved and expected to become active in FY16-17. The approved Budget provided the necessary appropriations for them to become active.

Future Projects - A future project is a CIP proposed to become active in future years. These, if authorized, will require appropriations to become active and may require appropriations in more than one year.

Capital Budget - The new appropriations approved for FY16-17 are highlighted in the column labeled "Approved Capital Budget".

Summary by Funding Sources

The second schedule shows the totals of funding appropriated and required for the CIP plan. Totals are provided on pages F9 through F10, which summarize the total requirements necessary for each funding source for each fiscal year of the CIP plan.

The first page of each group section details the funding sources for the projects in each functional group in the CIP plan. For each group, the funding previously appropriated and the new appropriations required are detailed by funding sources.

Listings of CIP Projects

Starting on page F11 are the project listings by functional group. For each functional group there are three project listings, one for current projects, one for new projects, and one for future projects. The project numbers are keyed to the functional category to which the project belongs. For each project, the following is shown:

1. Project Number and Title
2. Project Total - This figure represents the total cost of the project including past, current, and future requirements.
3. Funding Sources - The funding sources for the project are listed and totaled with detail columns showing new appropriations required over the next five fiscal years. Current projects, prior expenditures and current appropriations are also shown along with the new appropriations required for future years. The Adopted Capital Budget for FY16-17 is highlighted

Project Completion - The actual or anticipated completion date is provided along with the current status of the project.



Tracy Animal Shelter
CIP 71064

Interfund CIP Reimbursements

On the final pages F78 and F79 of the CIP section of this document, you will find the various Interfund CIP reimbursements. The figures here net to \$0 for the CIP as a whole, although they do represent expenditures and reimbursements to the funds involved. These reimbursements usually represent the payment by new development areas to older areas or the City's Enterprise Funds for the excess capacity and/or benefits derived from previous CIP projects.

Approved Capital Budget

The Council's budget review included consideration of the proposed capital budget. Any modifications to the proposed capital budget resulting from City Council deliberations have been incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.



Tracy Animal Shelter
CIP 71064

Capital Budget Carryovers

Outstanding encumbrances and unexpended appropriations for uncompleted capital projects from the prior fiscal year capital budget are eligible to be carried over at the end of the fiscal year. The capital budget figures for FY16-17 reflect only new appropriations and do not include any such carryovers. During the first quarter of the new fiscal year, a determination will be made as to which encumbrances and unexpended appropriations must be carried forward and added to the approved capital budget.

For FY15-16, the amended capital budget is \$161,228,030. However, through March, only \$30,711,690 or 19.0% was expended and \$44,214,314 or 27.4% was encumbered. It is estimated about \$59,680,000 or 37.1% will be spent by the end of the fiscal year.

Budget authority carried over for the capital budget into prior fiscal years were as follows:

<u>Fiscal Year</u>	<u>Carried Forward</u>
FY 05-06	\$144,387,809
FY 06-07	\$95,084,627
FY 07-08	\$66,966,323
FY 08-09	\$55,996,515
FY 09-10	\$62,962,490
FY 10-11	\$69,935,722
FY 11-12	\$79,575,858
FY 12-13	\$73,030,800
FY 13-14	\$64,583,995
FY 14-15	\$69,712,811
FY 15-16	\$128,036,552

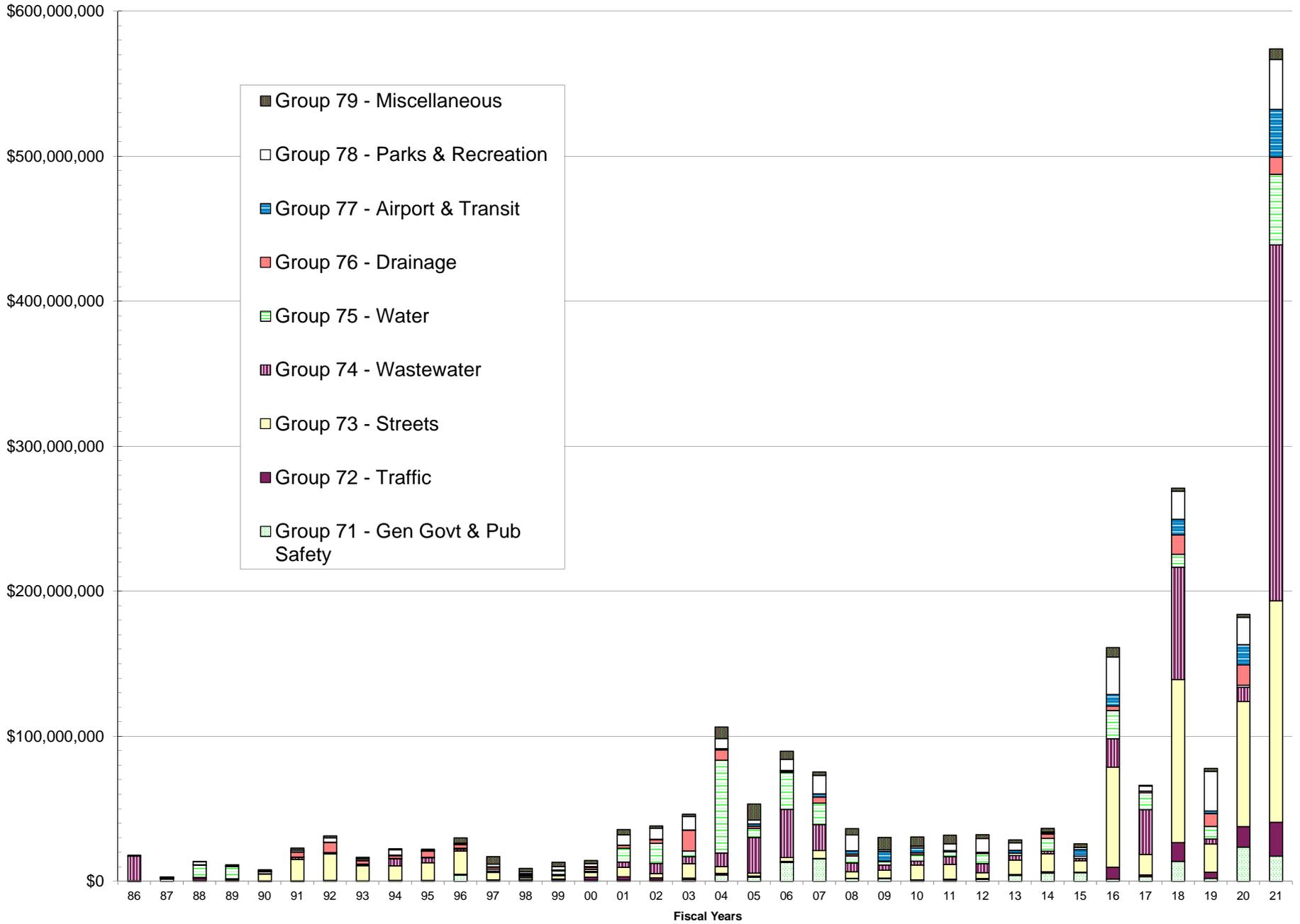
It is anticipated that carryovers into FY16-17 will amount to about \$97,811,430. These amounts are due to the backlog in the implementation of the Capital Improvement Program. With the carryovers and new appropriations, the **amended** capital budget for FY16-17 will total about \$164,061,735.



*Lincoln Park Gazebo Renovations and Park Improvement
CIP 78123 & CIP 78126*

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**Tracy Capital Improvement Program
by Functional Groups - FY86 thru FY21**



Summary by Functional Groups

FY16-17 CIP Adopted

Group # & Functional Groups	Group \$ Totals	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
Group 71 - General Government & Public Safety Facilities				Approved Capital Budget						
13 Current Projects	5,053,659	3,146,107	1,657,552	250,000	0	250,000	0	0	0	Projects Requiring New Funding 0 in FY16-17
9 New Projects	10,143,913	23,773	0	10,120,140	3,170,140	6,950,000	0	0	0	9 Projects Becoming Active in FY16-17
19 Future Projects	49,837,810	0	0	49,837,810	0	6,686,690	2,087,500	23,659,620	17,404,000	
41 Totals	65,035,382	3,169,880	1,657,552	60,207,950	3,170,140	13,886,690	2,087,500	23,659,620	17,404,000	
Group 72 - Traffic Safety										
11 Current Projects	10,342,062	763,163	8,096,099	1,482,800	942,800	0	0	540,000	0	Projects Requiring New Funding 3 in FY16-17
3 New Projects	1,021,650	0	0	1,021,650	256,400	765,250	0	0	0	3 Projects Becoming Active in FY16-17
43 Future Projects	53,972,032	705,842	0	53,266,190	0	12,138,170	4,271,450	13,497,300	23,359,270	
57 Totals	65,335,744	1,469,005	8,096,099	55,770,640	1,199,200	12,903,420	4,271,450	14,037,300	23,359,270	
Group 73 - Streets & Highways										
27 Current Projects	247,420,448	15,614,943	68,941,605	162,863,900	8,811,200	78,474,000	11,995,500	23,510,000	40,073,200	Projects Requiring New Funding 5 in FY16-17
10 New Projects	28,759,850	0	0	28,759,850	5,441,050	20,444,000	0	0	2,874,800	10 Projects Becoming Active in FY16-17
49 Future Projects	197,645,526	4,213,496	0	193,432,030	0	13,444,000	7,450,100	62,848,230	109,689,700	
86 Totals	473,825,824	19,828,439	68,941,605	385,055,780	14,252,250	112,362,000	19,445,600	86,358,230	152,637,700	
Group 74 - Wastewater Improvements										
25 Current Projects	133,281,400	6,444,802	19,649,638	107,186,960	28,995,000	77,191,960	0	1,000,000	0	Projects Requiring New Funding 6 in FY16-17
12 New Projects	1,876,000	0	0	1,876,000	1,876,000	0	0	0	0	12 Projects Becoming Active in FY16-17
10 Future Projects	258,122,600	0	0	258,122,600	0	410,000	3,451,000	8,715,000	245,546,600	
47 Totals	393,280,000	6,444,802	19,649,638	367,185,560	30,871,000	77,601,960	3,451,000	9,715,000	245,546,600	

Summary by Functional Groups

FY16-17 CIP Adopted

Group # & Functional Groups	Group \$ Totals	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED							
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
Group 75 - Water Improvements											
25	Current Projects	47,479,042	10,822,002	19,493,410	17,163,630	9,872,100	6,466,530	275,000	275,000	275,000	Projects Requiring New Funding in FY16-17 7 Projects Becoming Active in FY16-17
7	New Projects	1,737,000	0	0	1,737,000	1,737,000	0	0	0	0	
10	Future Projects	60,407,400	0	0	60,407,400	0	2,435,000	8,441,100	1,175,000	48,356,300	
42	Totals	109,623,442	10,822,002	19,493,410	79,308,030	11,609,100	8,901,530	8,716,100	1,450,000	48,631,300	
Group 76 - Drainage Improvements											
7	Current Projects	9,183,000	183,521	3,069,179	5,930,300	0	0	5,930,300	0	0	Projects Requiring New Funding in FY16-17 0 Projects Becoming Active in FY16-17
4	New Projects	1,110,300	0	0	1,110,300	1,075,300	35,000	0	0	0	
20	Future Projects	47,839,232	5,759,932	0	42,079,300	0	13,256,100	2,832,500	14,038,500	11,952,200	
31	Totals	58,132,532	5,943,453	3,069,179	49,119,900	1,075,300	13,291,100	8,762,800	14,038,500	11,952,200	
Group 77 - Airport & Transit Improvements											
9	Current Projects	17,120,260	5,093,843	7,976,205	4,050,212	0	4,050,212	0	0	0	Projects Requiring New Funding in FY16-17 0 Projects Becoming Active in FY16-17
0	New Projects	0	0	0	0	0	0	0	0	0	
31	Future Projects	55,385,651	129,801	0	55,255,850	0	6,747,000	1,702,800	13,967,000	32,839,050	
40	Totals	72,505,911	5,223,644	7,976,205	59,306,062	0	10,797,212	1,702,800	13,967,000	32,839,050	
Group 78 - Parks & Recreation Improvements											
14	Current Projects	48,728,293	13,040,581	25,840,112	9,847,600	297,600	9,550,000	0	0	0	Projects Requiring New Funding in FY16-17 3 Projects Becoming Active in FY16-17
8	New Projects	5,284,035	0	0	5,284,035	3,334,615	1,949,420	0	0	0	
36	Future Projects	88,580,370	131,500	0	88,448,870	0	7,758,500	27,387,300	18,881,170	34,421,900	
58	Totals	142,592,698	13,172,081	25,840,112	103,580,505	3,632,215	19,257,920	27,387,300	18,881,170	34,421,900	

Summary by Functional Groups

FY16-17 CIP Adopted

Group # & Functional Groups	Group \$ Totals	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED						
					FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
Group 79 - Miscellaneous Projects											
30	Current Projects	28,476,062	13,272,462	6,504,230	8,699,370	109,600	949,240	835,000	835,000	5,970,530	Projects Requiring New Funding 2 in FY16-17 2 Projects Becoming Active in FY16-17
2	New Projects	331,500	0	0	331,500	331,500	0	0	0	0	
2	Future Projects	4,840,000	0	0	4,840,000	0	1,210,000	1,210,000	1,210,000	1,210,000	
34	Totals	33,647,562	13,272,462	6,504,230	13,870,870	441,100	2,159,240	2,045,000	2,045,000	7,180,530	
TOTALS - All Groups											
161	Current Projects	547,084,226	68,381,424	161,228,030	317,474,772	49,028,300	176,931,942	19,035,800	26,160,000	46,318,730	Projects Requiring New Funding 26 in FY16-17 55 Projects Becoming Active in FY16-17
55	New Projects	50,264,248	23,773	0	50,240,475	17,222,005	30,143,670	0	0	2,874,800	
220	Future Projects	816,630,621	10,940,571	0	805,690,050	0	64,085,460	58,833,750	157,991,820	524,779,020	
436	Totals	1,413,979,095	79,345,768	161,228,030	1,173,405,297	66,250,305	271,161,072	77,869,550	184,151,820	573,972,550	

CIP Expenditures in FY14-15	25,898,727	35,189,140	New Appropriations
in FY13-14	36,765,317	128,036,552	Carryovers from FY15
in FY12-13	28,622,805	-20,078,684	Recisions & Deferrals
in FY11-12	32,182,933	18,081,022	Supplementals

FY15/16 CIP Forecast Estimates

FY16/17 CIP Adopted

Estimated Expenditures in FY16	59,680,300	Adopted Capital Budget	66,250,305
Estimated Lapsed Appropriations from FY16	3,736,300	Estimated Carryovers	97,811,430
Estimated Carryovers from FY16 into FY17	97,811,430		
FY16 Appropriations	161,228,030	Adopted CIP with Carryovers	164,061,735

Summary by Funding Sources

FY16-17 CIP Adopted

		Prior Years Expenditures	FY15-16 Appropriations	Total	FY16-17	NEW APPROPRIATIONS REQUIRED			
						FY17-18	FY18-19	FY19-20	FY20-21
by Funding Sources	Funds				Approved Capital Budget				
General Fund	F101-General	7,926	718,460	0	0	0	0	0	0
Special Revenue Funds	F241-Transp Devel Tax	31,843	1,378,157	3,400,000	0	0	0	3,400,000	0
	F242-Transp Sales Tax	2,043,831	3,605,789	23,510,350	1,128,950	4,847,000	4,750,000	6,250,000	6,534,400
	F245-Gas Tax	1,888,433	2,775,522	24,752,200	904,800	8,390,300	3,143,000	12,364,600	-50,500
	F268-Com Dev Block Gt	0	426,990	331,200	131,200	50,000	50,000	50,000	50,000
	F295-Cable CTV	0	0	250,000	250,000	0	0	0	0
	F271-Landscaping Districts	81,773	988,227	5,627,115	1,846,115	3,781,000	0	0	0
	Sub-Total	4,045,880	9,174,685	57,870,865	4,261,065	17,068,300	7,943,000	22,064,600	6,533,900
Capital Project Funds	F301-General Projects	13,035,225	16,001,776	79,189,970	2,148,410	19,018,810	16,343,700	11,771,900	29,907,150
	F311-Infill Parks	0	0	5,713,400	0	0	527,000	0	5,186,400
	F312-Infill Storm Drainage	0	525,500	6,431,600	0	-87,800	2,145,000	4,374,400	0
	F313-Infill Arterials	296,394	671,206	23,175,400	0	3,530,700	0	1,793,000	17,851,700
	F314-Infill Bldgs & Eqpt	0	0	739,400	0	10,400	120,000	609,000	0
	F321-Plan"C" - Parks	1,648,000	0	0	0	0	0	0	0
	F322-Plan"C" - Drainage	839,222	126,300	523,400	0	172,000	181,200	0	170,200
	F323-Plan"C" - Arterials	901,620	2,256,780	892,800	0	0	0	319,200	573,600
	F324-Plan"C" - Gen Bldgs	1,134,253	1,645,520	2,900,530	44,730	1,066,600	860,200	929,000	0
	F325-Plan"C" - Utilities	241,861	455,889	-1,634,150	0	-859,950	-774,200	0	0
	F345-RSP Pgm Mgmt	1,072,647	2,714,635	359,870	250,000	-663,800	-415,300	1,188,970	0
	F351-NE Indus Area #1	2,163,070	888,257	5,390,600	0	3,787,800	1,602,800	0	0
	F352-South MacArthur Area	1,280,775	2,828,579	4,581,840	1,009,800	114,640	159,300	1,084,500	2,213,600
	F353-I205 Area Spec Plan	2,779,479	2,925,694	14,130,000	0	4,064,800	2,319,600	2,911,900	4,833,700
	F354-Indus SP, South	1,337,531	2,168,002	31,526,590	111,200	17,809,290	9,871,100	2,984,100	750,900
	F355-Presidio Area	100,739	359,957	3,027,200	714,400	0	115,700	643,300	1,553,800
	F356-Tracy Gateway Area	2,320,996	1,774,516	63,227,330	0	6,123,230	7,207,100	41,285,800	8,611,200
	F357-NE Indus Area #2	4,474,100	2,240,820	36,008,470	1,510,000	3,497,570	3,498,100	9,699,100	17,803,700
	F358-Ellis Area	0	3,618,240	48,424,810	0	716,720	1,452,200	23,949,450	22,306,440
	F36x-TIMP	0	21,638,140	603,302,510	5,584,300	155,831,600	8,111,500	29,350,060	404,425,050
	F391-UMP Facilities	6,505,326	1,928,182	1,393,060	0	300,000	447,000	300,000	346,060
	F808-Reg Transp Impact	414,497	3,109,503	1,263,700	500,000	763,700	0	0	0
(Continued)	Sub-Total	40,545,735	67,877,496	930,568,330	11,872,840	215,196,310	53,772,000	133,193,680	516,533,500

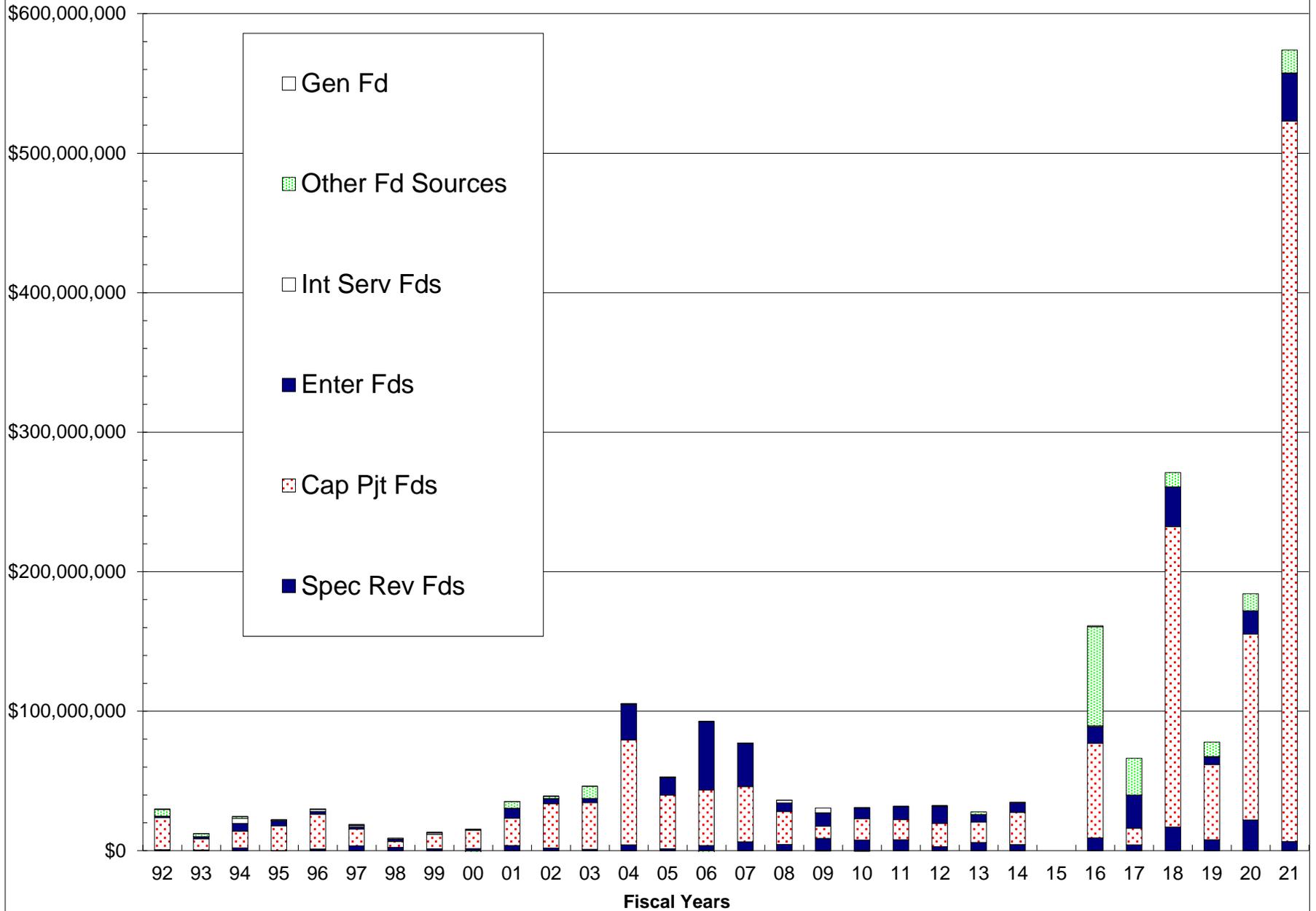
Summary by Funding Sources (Continued)

FY16-17 CIP Adopted

		Prior Years	FY15-16	NEW APPROPRIATIONS REQUIRED					
		Expenditures	Appropriations	Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
<u>by Funding Sources</u>	<u>Funds</u>								
		Approved Capital Budget							
Enterprise Funds	F513-Water	8,812,624	-886,994	11,663,250	1,892,950	2,010,300	4,380,000	1,450,000	1,450,000
	Bond Issue	0	0	0	0	0	0	0	0
	State Loan or Grant	0	0	0	0	0	0	0	0
	F523-Wastewater	747,009	5,218,591	19,223,350	3,291,250	1,576,200	-852,800	5,438,700	10,070,000
	Bond Issue	0	0	14,000,000	14,000,000	0	0	0	0
	State Loan or Grant	0	0	18,000,000	4,100,000	13,900,000	0	0	0
	F53x - Solid Waste	0	0	51,000	231,000	0	0	0	0
	F541-Drainage Enterprise	61,952	124,073	1,576,000	310,000	790,000	384,000	45,000	47,000
	F563-Airport	444,358	-204,436	4,055,400	0	411,000	13,400	608,000	3,023,000
	FAA Grant	4,515,640	3,716,993	32,794,300	0	5,986,800	187,200	7,588,900	19,031,400
	State Loan or Grant	0	320,682	2,842,300	0	2,131,000	2,200	190,100	519,000
	F573-Transit	0	707,500	892,500	0	312,500	300,000	260,000	20,000
	Federal Grant	0	2,780,000	3,520,000	0	1,280,000	1,200,000	1,040,000	0
	State Loan or Grant	187,228	0	55,712	0	55,712	0	0	0
	Sub-Total	14,768,811	11,776,409	108,673,812	23,825,200	28,453,512	5,614,000	16,620,700	34,160,400
Internal Service Funds	F601-Central Garage	0	104,000	0	0	0	0	0	0
	F605-Eqpt Acq	466,730	656,864	890,000	50,000	210,000	210,000	210,000	210,000
	Sub-Total	466,730	760,864	890,000	50,000	210,000	210,000	210,000	210,000
Other Sources	Developers Contribution	9,373,090	25,790,082	49,067,050	21,040,200	2,419,200	8,362,300	8,089,400	9,155,950
	Tracy Rural Fire District	0	0	0	0	0	0	0	0
	Federal TEA Grants	7,353,300	43,878,934	20,530,250	4,340,000	1,451,250	8,960,300	5,778,700	0
	Other Federal Grants	0	0	0	0	0	0	0	0
	State & Local Grants	2,784,296	1,251,100	-1,957,810	861,000	0	-7,951,050	-2,246,560	7,378,800
	Future Developments	0	0	7,762,800	0	6,362,500	959,000	441,300	0
	F834-AD 84-1 Debt	0	0	0	0	0	0	0	0
	F835-CFD89-1 Debt	0	0	0	0	0	0	0	0
	Sub-Total	19,510,686	70,920,116	75,402,290	26,241,200	10,232,950	10,330,550	12,062,840	16,534,750
	CIP Totals	79,345,768	161,228,030	1,173,405,297	66,250,305	271,161,072	77,869,550	184,151,820	573,972,550

Actual & Projected Expenditures

Tracy Capital Improvement Program by Funding Sources FY92 to FY21



Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Projects Requir: New Funding: 0 Current Projec 9 New Projects
					FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
13 Current Projects	5,053,659	3,146,107	1,657,552	250,000	0	250,000	0	0	0	
9 New Projects	10,143,913	23,773	0	10,120,140	3,170,140	6,950,000	0	0	0	
19 Future Projects	49,837,810	0	0	49,837,810	0	6,686,690	2,087,500	23,659,620	17,404,000	
41 Totals	65,035,382	3,169,880	1,657,552	60,207,950	3,170,140	13,886,690	2,087,500	23,659,620	17,404,000	
by Funding Sources										
F271 - LMD	210,000	0	0	210,000	120,000	90,000	0	0	0	
F247 - Gas Tax	210,000	0	0	210,000	120,000	90,000	0	0	0	
F268-Com Dev Block Gt	456,535	0	256,535	200,000	0	50,000	50,000	50,000	50,000	
F295-Cable TV	250,000	0	0	250,000	250,000	0	0	0	0	
F241-Transportation	3,400,000	0	0	3,400,000	0	0	0	3,400,000	0	
F301-General Projects	17,181,230	2,992,513	1,401,017	12,787,700	926,410	3,721,690	-651,800	5,887,400	2,904,000	
F314-Infill Bldgs & Eqpt	739,400	0	0	739,400	0	10,400	120,000	609,000	0	
F324-Gen Fac - Plan "C"	1,664,103	23,773	0	1,640,330	44,730	666,600	0	929,000	0	
F345-RSP Area	1,470,200	0	0	1,470,200	0	0	380,000	1,090,200	0	
F351-NE Indus Area #1	0	0	0	0	0	0	0	0	0	
F352-So MacArthur Area	309,300	0	0	309,300	7,000	68,000	18,300	216,000	0	
F353-I205 Area Spec Plar	0	0	0	0	0	0	0	0	0	
F354-ISP South Area	1,314,500	0	0	1,314,500	16,200	135,000	0	1,163,300	0	
F355-Presidio Area	5,800	0	0	5,800	5,800	0	0	0	0	
F356-Tracy Gateway Area	568,500	0	0	568,500	0	0	70,000	498,500	0	
F358-Ellis Prgm Area	1,753,220	0	0	1,753,220	0	0	48,000	1,705,220	0	
F367-TIMP Public Safety	30,584,000	0	0	30,584,000	900,000	8,470,000	2,053,000	4,711,000	14,450,000	
F5x1-Water /Waste/Sewer	4,765,000	0	0	4,765,000	780,000	585,000	0	3,400,000	0	
F605-Equipment Acquisiti	153,594	153,594	0	0	0	0	0	0	0	
Federal & State Grants	0	0	0	0	0	0	0	0	0	
Tracy Rural Fire District	0	0	0	0	0	0	0	0	0	
	65,035,382	3,169,880	1,657,552	60,207,950	3,170,140	13,886,690	2,087,500	23,659,620	17,404,000	

CIP Expenditures	in FY14-15 >>	5,938,353	305,000	New Appropriations
	in FY13-14 >>	5,753,994	3,399,236	Carryovers from FY15
	in FY12-13 >>	4,063,125	-2,150,684	Deferrals
	in FY11-12 >>	1,396,832	104,000	Supplementals

Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	FY16-17	NEW APPROPRIATIONS REQUIRED				Anticipated Completion & Comments
								FY17-18	FY18-19	FY19-20	FY20-21	
CURRENT PROJECTS												
							Approved Capital Budget					
71050	Public Safety Communications Eqpt	2,350,000	F301-General Projects F367-TIMP Pub Safety	2,146,166 0	203,834 0	-1,300,000 1,300,000	0 0	0 0	-1,300,000 1,300,000	0 0	0 0	Apr 15 Contract Award Sep 14
71063	Police CAD/RMS Replacement	880,399	F301-General Projects F605-Eqpt Acquisition	726,805 153,594	0 0	0 0	0 0	0 0	0 0	0 0	0 0	Project Cancelled
71075	Quarters Modifications - Fire Station #91	229,300	F301-General Projects	7,753	71,547	150,000	0	150,000	0	0	0	Jan 17 Design Jun 16
71076	ADA Door Modifications at Support Services Bldg	175,000	F301-General Projects F268-Com Dev Block Gt	2,475 0	2,525 170,000	0 0	0 0	0 0	0 0	0 0	0 0	Dec 17 Design Jun 17
71077	Install Automatic Doors at City Hall	88,035	F301-General Projects F268-Com Dev Block Gt	5,889 0	-4,389 86,535	0 0	0 0	0 0	0 0	0 0	0 0	Dec 15 Reso 2016-41 Work Completed
71078	New Radio Tower - FS96	124,500	F301-General Projects	0	124,500	0	0	0	0	0	0	Jan 16 Priority C3 Need to Rebid
71079	Remodel of old FS#96 Phase I	50,000	F301-General Projects	36,093	13,907	0	0	0	0	0	0	Jun 15 Priority D Work Completed
71080	Repainting/Retrofit of Civic Center Water Tower	200,000	F301-General Projects	12,872	187,128	0	0	0	0	0	0	May 16 Contract Award Mar 16
71081	Site Improvements - PS Tower Site	336,925	F301-General Projects	45,649	291,276	0	0	0	0	0	0	May 16 Work Underway
71082	Remodeling - City Hall	220,000	F301-General Projects	8,811	111,189	100,000	0	100,000	0	0	0	Jun 17 Design Dec 16
(Continued)												

Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>CURRENT PROJECTS (Continued)</u>							Approved Capital Budget					
71083	Fuel Island Eqpt Upgrade Boyd Service Center	104,000	F601-Central Garage	0	104,000	0	0	0	0	0	0	Mar 16 Contract Award Dec 15
71084	Electronic Citation Devices	255,500	F301-General Projects	0	255,500	0	0	0	0	0	0	Priority A
71085	Demolition of Old Animal Shelter	40,000	F301-General Projects	0	40,000	0	0	0	0	0	0	
Totals												
13	Current Projects	5,053,659		3,146,107	1,657,552	250,000	0	250,000	0	0	0	

Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments		
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
NEW PROJECTS						Approved Capital Budget							
71035	City Hall Vehicles - New Development	97,503	F324-Gen Fac - Plan "C" F352-So MacArthur Area F354-ISP South Area F355-Presidio Area	23,773 0 0 0	0 0 0 0	44,730 7,000 16,200 5,800	44,730 7,000 16,200 5,800	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	Jan 17 New Equipment	
71086	New Fire Station - Tracy Hills (TIMP FS C)	7,850,000	F367-TIMP Pub Safety	0	0	7,850,000	900,000	6,950,000	0	0	0	0	Dec 18 Priority FD-A New Facility
71087	Recarpeting/Repainting - Police Facility	110,500	F301-General Projects	0	0	110,500	110,500	0	0	0	0	0	Dec 16 Priority PD-A Rehabilitation
71088	Replace Cooling Tower - Police Facility	133,000	F301-General Projects	0	0	133,000	133,000	0	0	0	0	0	Feb 17 Priority PW-A Replacement
71089	AV Systems Upgrade - CH Council Chambers	392,910	F301-General Projects F295-CTV	0 0	0 0	142,910 250,000	142,910 250,000	0 0	0 0	0 0	0 0	0 0	Jun 17 Priority A Replacement
71090	Fire Station 97 Repair and Renovation	90,000	F301-General Projects	0	0	90,000	90,000	0	0	0	0	0	Jun 18 Priority A
71091	Pub Works Renovation Phase II	1,200,000	F301-General Projects F271 - LMD F247 - Gas Tax F511 - Water F521 - Sewer F531 - Green Waste	0 0 0 0 0 0	0 0 0 0 0 0	180,000 120,000 120,000 300,000 300,000 180,000	180,000 120,000 120,000 300,000 300,000 180,000	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	Dec 17 Priority A Renovation
71092	Community Center Upgrades	200,000	F301-General Projects	0	0	200,000	200,000	0	0	0	0	0	Jun 17 Priority A Rehabilitation
71093	Senior Center Upgrades	70,000	F301-General Projects	0	0	70,000	70,000	0	0	0	0	0	Jun 17 Priority A Rehabilitation
9	Totals New Projects	10,143,913		23,773	0	10,120,140	3,170,140	6,950,000	0	0	0	0	

Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

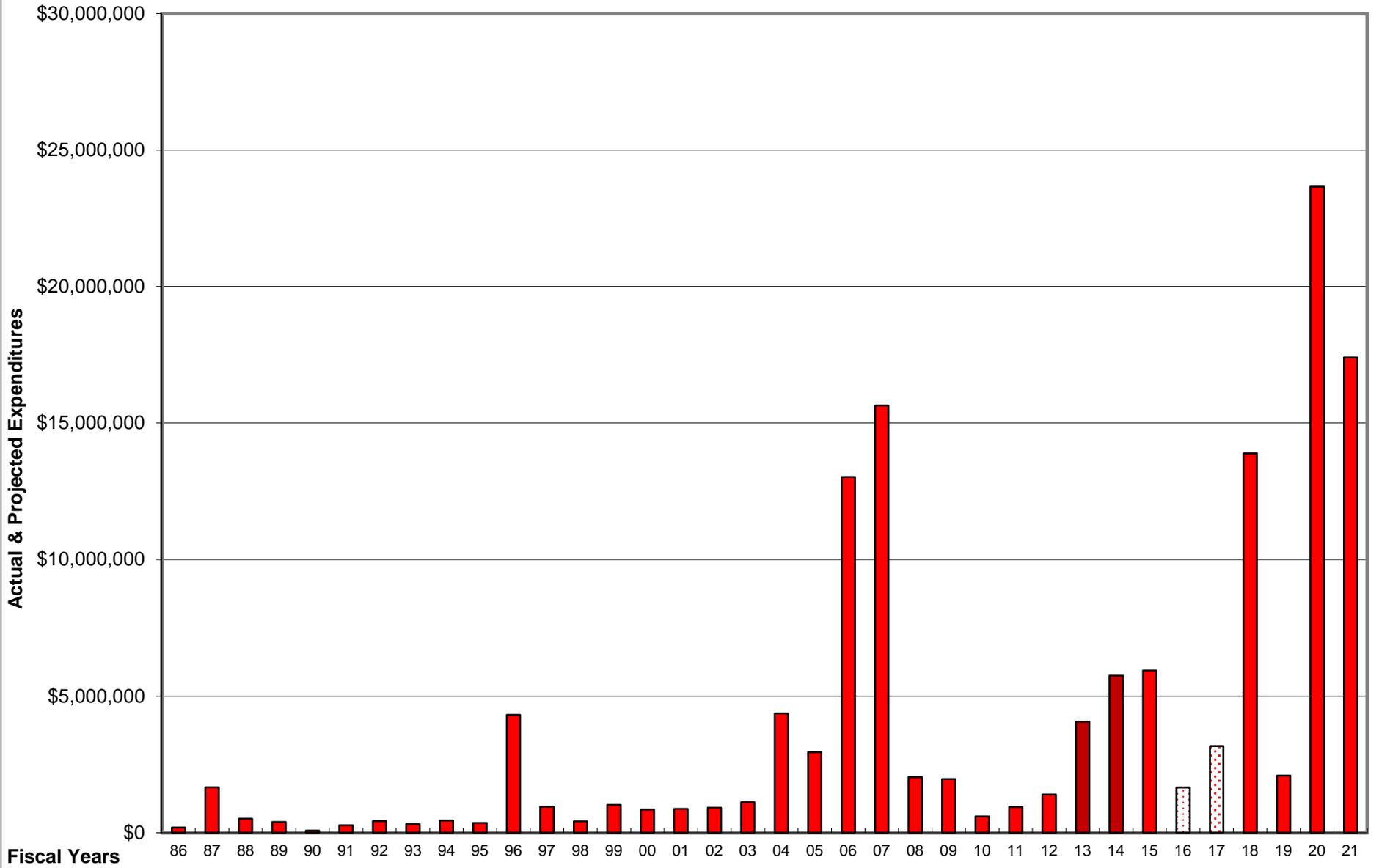
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments		
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
FUTURE PROJECTS						Approved Capital Budget							
71027	Retrofit Water Towers - 6th Street Tower	105,000	F301-General Projects	0	0	105,000	0	105,000	0	0	0	Jun 17	Priority C
71052	Police Radio Repeater & Tower - SMPA	18,300	F352-So MacArthur Area	0	0	18,300	0	0	18,300	0	0	Apr 19	Priority C Deferred to FY18-19
71PP-001	ADA Compliance - City Buildings, Future Phases	236,000	F268-Com Dev Block Gt F301-General Projects	0 0	0 0	200,000 36,000	0 0	50,000 9,000	50,000 9,000	50,000 9,000	50,000 9,000		Phased Annual Program Rehabilitation
71PP- 003	Police Technical Facility - TBD	1,214,000	F301-General Projects	0	0	1,214,000	0	0	0	1,214,000	0	Jun 18	Priority C Expansion
71PP- 052	Public Safety Facilities New Development Areas	2,321,720	F356-Tracy Gateway Area F358-Ellis Prgm Area	0 0	0 0	568,500 1,753,220	0 0	0 0	70,000 48,000	498,500 1,705,220	0 0	Jun 20	Priority PD-A2 New & Expansion
71PP- 058	New Fire Vehicle - Ladder Truck	1,000,000	F314-Infill Buildings F324-Gen Fac - Plan "C" F352-So MacArthur Area F354-ISP South Area	0 0 0 0	0 0 0 0	130,400 666,600 68,000 135,000	0 0 0 0	10,400 666,600 68,000 135,000	120,000 0 0 0	0 0 0 0	0 0 0 0	Jun 19	Priority FD-B1 New Equipment
71PP- 065	Remodel Police Facility	1,516,800	F301-General Projects	0	0	1,516,800	0	1,516,800	0	0	0	Jun 17	Priority PD-A Rehabilitation
71PP- 067	New Fire Station - Southwest Tracy (TIMP FS E)	4,189,000	F367-TIMP Pub Safety	0	0	4,189,000	0	0	753,000	3,436,000	0	Dec 20	Priority FD-C1 New Facility
71PP- 068	New Fire Station - Relocate Station #97 - South Tracy	4,387,500	F314-Infill Buildings F344-RSP Area F324-Gen Fac - Plan "C" F352-So MacArthur Area F354-ISP South Area	0 0 0 0 0	0 0 0 0 0	609,000 1,470,200 929,000 216,000 1,163,300	0 0 0 0 0	0 0 0 0 0	0 380,000 0 0 0	609,000 1,090,200 929,000 216,000 1,163,300	0 0 0 0 0	Jun 20	Priority FD-C2 Replacement
71PP- 074	Firearms Training Facility - Future Phases Improvements	2,205,800	F301-General Projects	0	0	2,205,800	0	452,200	639,200	1,114,400	0	Dec 20	Priority PD-B Expansion
(Continued)													

Group 71 - General Government & Public Safety Facilities

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
<u>FUTURE PROJECTS (Continued)</u>							Approved Capital Budget						
71PP- 075	Public Safety Training Facility	17,245,000	F367-TIMP Pub Safety	0	0	17,245,000	0	1,520,000	0	1,275,000	14,450,000	Dec 20	Priority PD-B2 New Facility
71PP- 079	New Animal Shelter Phase II	3,145,000	F301-General Projects	0	0	3,145,000	0	0	0	250,000	2,895,000	Dec 20	Priority PD-D Expansion
71PP- 083(a)	AV Systems Upgrade - CH Council Chambers	10,690	F301-General Projects	0	0	10,690	0	10,690	0	0	0	Jun 17	Priority A Replacement
71PP- 086	New Fleet Maintenance Facility	11,100,000	F301-General Projects	0	0	4,300,000	0	1,050,000	0	3,250,000	0	Jun 20	Priority B Replacement
			F241-TDA Funds	0	0	3,400,000	0	0	0	3,400,000	0		
			F5x3-Water & Wastewater	0	0	3,400,000	0	0	0	3,400,000	0		
71PP 088	Rehabilitation of Old Fire Station 96 Phase II	70,000	F301-General Projects	0	0	70,000	0	70,000	0	0	0	Jun 18	Priority B
71PP- 090	Installation- Electric Chrg Stations -City Hall & Public Library	50,000	F301-General Projects	0	0	50,000	0	0	0	50,000	0	Jun 20	Priority C
71PP- 091	Recarpeting/Police Annex Facility	45,000	F301-General Projects	0	0	45,000	0	45,000	0	0	0	Dec 17	Priority PD-A
71PP- 092	Repaint Current Police Facility	78,000	F301-General Projects	0	0	78,000	0	78,000	0	0	0	Jun 18	Priority PD-B
71PP- 094	Pub Works Renovation Phase III	900,000	F301-General Projects	0	0	135,000	0	135,000	0	0	0	Dec 18	Priority B Renovation
			F531 - Green Waste	0	0	135,000	0	135,000	0	0	0		
			F271 - LMD	0	0	90,000	0	90,000	0	0	0		
			F247 - Gas Tax	0	0	90,000	0	90,000	0	0	0		
			F511 - Water	0	0	225,000	0	225,000	0	0	0		
			F521 - Sewer	0	0	225,000	0	225,000	0	0	0		
19	Totals Future Projects	49,837,810		0	0	49,837,810	0	6,686,690	2,087,500	23,659,620	17,404,000		

Tracy Capital Improvement Program
Gen Govt & Pub Safety Facilities



Group 72 - Traffic Safety

FY16-17 CIP Adopted

by Project Type		Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	Total	FY16-17	NEW APPROPRIATIONS REQUIRED				Projects Requiring New Funding: 3 Current Projects 3 New Projects
							FY17-18	FY18-19	FY19-20	FY20-21	
					Approved Capital Budget						
11	Current Projects	10,342,062	763,163	8,096,099	1,482,800	942,800	0	0	540,000	0	
3	New Projects	1,021,650	0	0	1,021,650	256,400	765,250	0	0	0	
43	Future Projects	53,972,032	705,842	0	53,266,190	0	12,138,170	4,271,450	13,497,300	23,359,270	
57	Totals	65,335,744	1,469,005	8,096,099	55,770,640	1,199,200	12,903,420	4,271,450	14,037,300	23,359,270	
by Funding Sources											
	F301-General Projects	0	0	0	0	0	0	0	0	0	
	F241-TDA Sales Tax	1,410,000	31,843	1,378,157	0	0	0	0	0	0	
	F242-Transp Sales Tax	1,350,000	0	850,000	500,000	500,000	0	0	0	0	
	F245-Gas Tax	5,464,937	661,993	852,844	3,950,100	306,400	908,100	1,690,000	875,600	170,000	
	F313-Infill Arterials	1,740,700	0	434,000	1,306,700	0	0	0	1,306,700	0	
	F323-Arterials Plan "C"	1,254,600	0	361,800	892,800	0	0	0	319,200	573,600	
	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	0	
	F352-So MacArthur PA	1,359,000	0	0	1,359,000	0	0	0	50,000	1,309,000	
	F353-I205 Area Spec Pla	4,781,800	100	0	4,781,700	0	309,900	701,800	2,079,200	1,690,800	
	F354-Indus SP, South	1,763,496	25,196	725,520	1,012,780	0	1,012,780	0	0	0	
	F355-Presidio Area	1,016,700	0	0	1,016,700	0	0	0	461,900	554,800	
	F356-Tracy Gateway Are	2,481,400	0	0	2,481,400	0	0	0	192,900	2,288,500	
	F357-NE Indus Area #2	13,925,605	3,035	0	13,922,570	0	1,496,970	0	0	12,425,600	
	F358-Ellis Prgm Area	2,772,300	0	0	2,772,300	0	474,820	0	2,121,860	175,620	
	F363-TIMP Traffic	16,345,250	0	720,300	15,624,950	0	8,184,700	43,400	3,543,300	3,853,550	
	Grant Funding	5,872,740	0	2,501,100	3,371,640	0	701,250	877,250	1,793,140	0	
	Developer's Contribution	2,838,216	746,838	272,378	1,819,000	392,800	-185,100	0	1,293,500	317,800	
	Future Developments	959,000	0	0	959,000	0	0	959,000	0	0	
		65,335,744	1,469,005	8,096,099	55,770,640	1,199,200	12,903,420	4,271,450	14,037,300	23,359,270	
	CIP Expenditures		in FY14-15 >> 440,336 in FY13-14 >> 846,706 in FY12-13 >> 638,834 in FY11-12 >> 530,814	2,067,200 5,308,599 0 720,300	New Appropriations Carryovers from FY15 Deferrals Supplementals						

Group 72 - Traffic Safety

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS						Approved Capital Budget						
72068	Traffic Signal Lammers & West Schulte	1,299,740	F323-Arterials Plan "C" Developer's Contribution Grant Funding	0 71,662 0	361,800 272,378 201,100	0 392,800 0	0 392,800 0	0 0 0	0 0 0	0 0 0	0 0 0	Dec 16 Design Underway ROW Acq Required
72069	Intersection Improvement 11th Street & Old MacArthur	5,043,062	F241-TDA Sales Tax F242-Transp Sales Tax F245-Gas Tax Grant Funding	31,843 0 591,029 0	1,378,157 850,000 692,033 1,000,000	0 500,000 0 0	0 500,000 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	Jan 17 Design Underway ROW Acq Underway
72082	Traffic Signal Valpico & Sycamore Pkwy	449,960	F354-Indus SP, South Grant Funding	14,440 0	185,520 250,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Design Underway
72084	Fiber Optics Standards Loops - FY13	60,000	F245-Gas Tax	23,643	36,357	0	0	0	0	0	0	Dec 13 Work Completed
72086	Traffic Calming - Various Locations - FY13 Phase	100,000	F245-Gas Tax	353	49,647	50,000	50,000	0	0	0	0	Jun 17 Annual Program New Installation
72089	Advanced Traffic Signal Controllers - Tracy Blvd	405,000	F245-Gas Tax Grant Funding	30,193 0	74,807 300,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Contract Award Dec 15
72090	Traffic Signal - Tracy & Linne Road	624,000	F313-Infill Arterials	0	84,000	540,000	0	0	0	540,000	0	Jun 20 Priority D New Installation
72094	Traffic Signal - Tracy & Gandy Dancer	350,000	F313-Infill Arterials	0 0	350,000 0	0 0	0 0	0 0	0 0	0 0	0 0	Dec 17 Priority A New Installation
72095	Traffic Signal - Corral Hollow & Valpico	1,290,000	F354-Indus SP, South Grant Funding	0 0	540,000 750,000	0 0	0 0	0 0	0 0	0 0	0 0	Mar 19 Priority A New Installation
72096	Intersection Impmts - Hansen Rd & Old Schulte Rd	376,000	F363-TIMP Traffic	0	376,000	0	0	0	0	0	0	Nov 15 Work Completed
72097	Intel Transp System - Hansen Rd & Old Schulte Rd	344,300	F363-TIMP Traffic	0	344,300	0	0	0	0	0	0	Nov 15 Work Completed
11	Totals Current Projects	10,342,062		763,163	8,096,099	1,482,800	942,800	0	0	540,000	0	

Group 72 - Traffic Safety

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
NEW PROJECTS												
							Approved Capital Budget					
72098	Adaptive Traffic System - 11th Street, Corral Hollow to MacArthur	911,250	F245-Gas Tax Grant Funding	0 0	0 0	210,000 701,250	146,000 0	64,000 701,250	0 0	0 0	0 0	Jun 18 Priority A1 Upgrade
72099	Loops Installation at Alden Glen and Eleventh	84,000	F245-Gas Tax	0	0	84,000	84,000	0	0	0	0	Jul 17 Priority A Replacement
72100	In Pavement Lighting on Tenth St (Central & B St)	26,400	F245-Gas Tax	0	0	26,400	26,400	0	0	0	0	Jul 17 Priority A Replacement
3	Totals New Projects	1,021,650		0	0	1,021,650	256,400	765,250	0	0	0	

Group 72 - Traffic Safety

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments		
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
FUTURE PROJECTS						Approved Capital Budget							
72014	Traffic Signal Upgrades I205 area eastside	1,257,876	F353-I205 Area Spec Plar F323-Arterials Plan "C" F313-Infill Arterials Developer's Contribution	100 0 0 105,076	0 0 0 0	261,300 573,600 0 317,800	0 0 0 0	0 0 0 0	0 0 0 0	261,300 573,600 0 317,800	Jun 21	Priority D Upgrades	
72038	Traffic Signal - Tracy Blvd & Valpico	573,036	F354-Indus SP, South F358-Ellis Prgm Area Developer's Contribution	2,936 0 570,100	0 0 0	510,580 59,520 -570,100	0 0 0	510,580 59,520 -570,100	0 0 0	0 0 0	Dec 04	Work Completed Reimbursement Due	
72053	Intersection Imprmts - Tracy Blvd & Sycamore Pkwy	400,000	F245-Gas Tax	0	0	400,000	0	0	400,000	0	Jun 19	Priority C Expansion	
72056	Signal Modifications - 11th & Lammers	405,000	F356-Tracy Gateway Area F245-Gas Tax	0 0	0 0	192,900 212,100	0 0	0 0	0 0	192,900 212,100	Jun 20	Priority D Upgrade	
72062	Intersection Improvement I205 & MacArthur	15,821,405	F352-So MacArthur PA F355-Presidio Area F357-NE Indus Area #2	0 0 3,035	0 0 0	1,081,000 814,800 13,922,570	0 0 0	0 0 1,496,970	0 0 0	0 260,000 0	1,081,000 554,800 12,425,600	Jun 21	Priority D Expansion
72073	Intersection Impmts - MacArthur & Valpico	310,010	F354-Indus SP, South	3,910	0	306,100	0	306,100	0	0	Jun 18	Priority A Design Completed	
72074	Intersection Impmts - Tracy & Valpico	200,010	F354-Indus SP, South	3,910	0	196,100	0	196,100	0	0	Jun 18	Priority A Design Completed	
72083	Intersection Impmts - MacArthur & Pescadero	313,775	F245-Gas Tax	16,775	0	297,000	0	0	297,000	0	Jun 19	Priority C 1st Phase Completed	
72PP- 008	Traffic Striping & Signing Survey	100,000	F245-Gas Tax	0	0	100,000	0	0	0	100,000	Jun 20	Priority D Study	
72PP- 011	Traffic Signal - MacArthur & Mt Diablo	390,000	F245-Gas Tax F354-Indus SP, South	0 0	0 0	390,000 0	0 0	0 0	390,000 0	0 0	Jun 18	Priority B New Installation	
72PP- 024	Intersection Improvement Morris Phelps & Schulte Road	337,500	F245-Gas Tax	0	0	337,500	0	0	0	337,500	Jun 18	Priority D New Installation	
72PP- 028	Traffic Signal Grant Line Road & Street "A"	356,500	F353-I205 Area Spec Plar	0	0	356,500	0	0	356,500	0	Jun 19	Priority C New Installation	
(Continued)													

Group 72 - Traffic Safety

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
72PP- 029	Traffic Signal Naglee Road & Auto Plaza Drive	350,000	F353-I205 Area Spec Plar F245-Gas Tax	0 0	0 0	309,900 40,100	0 0	309,900 40,100	0 0	0 0	0 0	Jun 18 Priority B New Installation
72PP- 030	Intersection Improvement I580 & Corral Hollow	762,800	F352-So MacArthur PA F355-Presidio Area F358-Ellis Prgm Area F363-TIMP Traffic	0 0 0 0	0 0 0 0	278,000 201,900 167,700 115,200	0 0 0 0	0 0 0 0	0 0 0 0	50,000 201,900 0 0	228,000 0 167,700 115,200	Dec 19 Priority D Expansion
72PP- 033	Traffic Signals -2.6 Collectors	959,000	F351-NE Indus Area #1 Future Developments	0 0	0 0	0 959,000	0 0	0 0	0 959,000	0 0	0 0	Jun 19 Priority C New Installation
72PP- 036	Traffic Centerline Stripping - various locarions	60,000	F245-Gas Tax	0 0	0 0	60,000 0	0 0	60,000 0	0 0	0 0	0 0	Jun 18 Priority B New Installation
72PP- 042	Traffic Signal - MacArthur & Glenbrook	337,500	Developer's Contribution Grant Funding	0 0	0 0	185,000 152,500	0 0	0 0	0 0	185,000 152,500	0 0	Jun 17 Priority D New Installation
72PP- 054	Intersection Imprmts - Corral Hollow & Linne	8,600,000	F358-Ellis Prgm Area F363-TIMP Traffic	0 0	0 0	415,300 8,184,700	0 0	415,300 8,184,700	0 0	0 0	0 0	Dec 18 Priority B New Installation
72PP- 064	Intersection Imprmts - various locations	327,000	F245-Gas Tax F363-TIMP Traffic	0 0	0 0	0 327,000	0 0	0 0	0 0	0 327,000	0 0	Jun 20 Priority D Replacement
72PP- 071	Left Turn Traffic Signal - Chrisman & Kellogs Entrance	270,000	F351-NE Indus Area #1 Developer's Contribution	0 0	0 0	0 270,000	0 0	0 0	0 0	0 270,000	0 0	Jun 20 Priority D New Installation
72PP- 074	Lighted Crosswalk/Flashe Lowell Ave, west of Tracy	63,000	F245-Gas Tax	0	0	63,000	0	0	63,000	0	0	Jun 19 Priority C New Installation
72PP- 075	Red Light Flasher - Linne & Tracy Road	240,000	F245-Gas Tax	0	0	240,000	0	0	240,000	0	0	Jun 19 Priority C New Installation
72PP- 076	Traffic Signal Coordinatio Schulte Road & MacArthur Drive	240,000	F245-Gas Tax	0	0	240,000	0	0	120,000	0	120,000	Jun 21 Priority C Study & Plans
(Continued)												

Group 72 - Traffic Safety

FY16-17 CIP Adopted

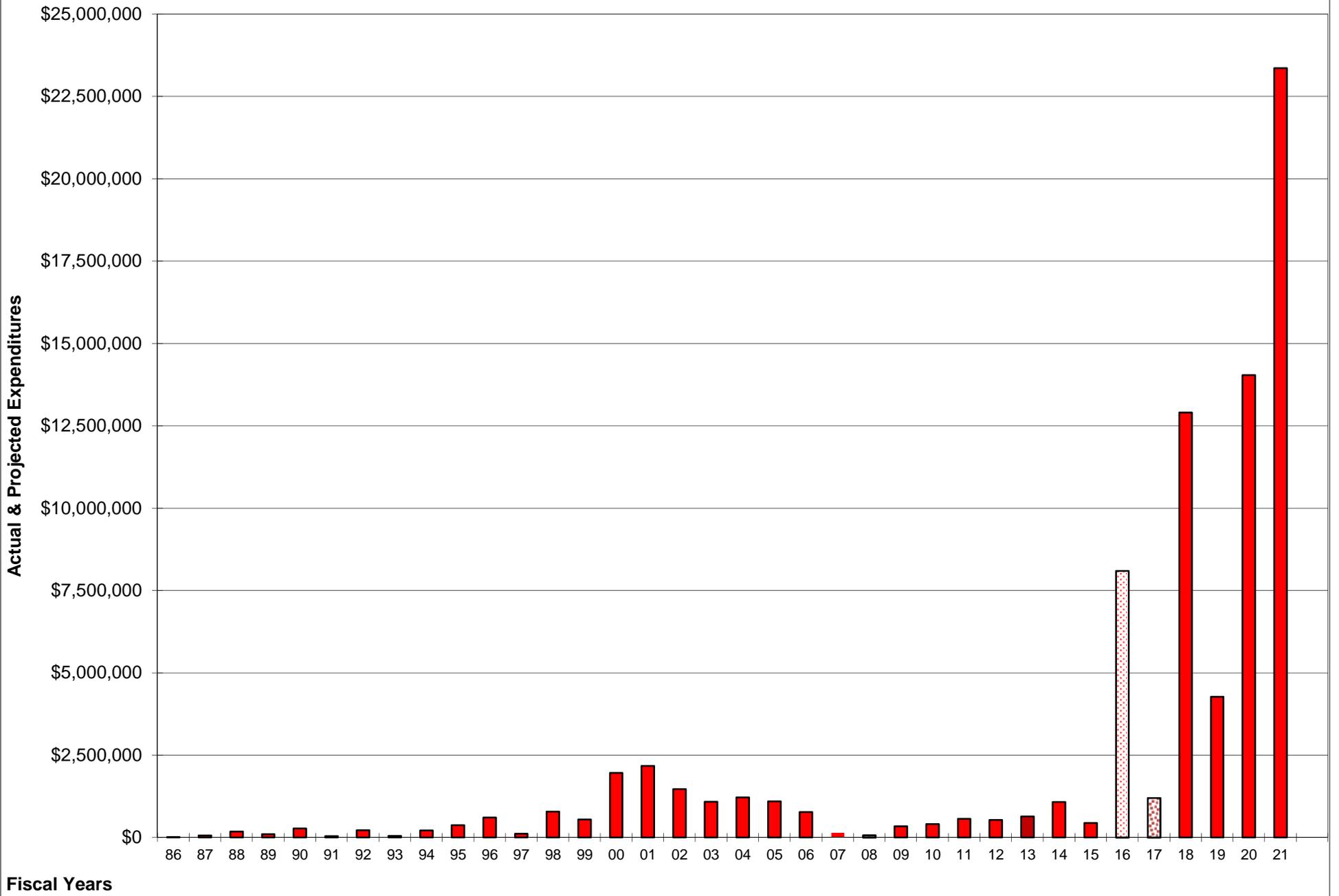
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED				Anticipated Completion & Comments		
							FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget							
72PP- 079	Traffic Calming - Various Locations - Future Years	100,000	F245-Gas Tax	0	0	100,000	0	50,000	50,000	0	0	Jun 19	Priority A - B New Installation
72PP- 081	Intersection Impmts - Grant Line & Lammers Roads	869,300	F353-I205 Area Spec Plar F363-TIMP Traffic	0 0	0 0	50,200 819,100	0 0	0 0	0 0	0 0	50,200 819,100	Dec 21	Priority D Upgrade
72PP- 082	Intersection Impmts - Grant Line & Naglee Roads	418,100	F353-I205 Area Spec Plar F363-TIMP Traffic	0 0	0 0	20,800 397,300	0 0	0 0	0 0	0 0	20,800 397,300	Dec 21	Priority D Upgrade
72PP- 083	Intersection Impmts - Naglee Road & Pavilion Pkwy	388,700	F353-I205 Area Spec Plar F363-TIMP Traffic	0 0	0 0	345,300 43,400	0 0	0 0	345,300 43,400	0 0	0 0	Jun 19	Priority C Upgrade
72PP- 084	Intersection Impmts - Grant Line & I205 Ramps	2,538,500	F353-I205 Area Spec Plar F363-TIMP Traffic	0 0	0 0	493,800 2,044,700	0 0	0 0	0 0	0 0	493,800 2,044,700	Dec 21	Priority D Upgrade
72PP- 085	Intersection Impmts - Grant Line & Corral Hollow Rds	4,639,200	F353-I205 Area Spec Plar F323-Arterials Plan "C" F363-TIMP Traffic	0 0 0	0 0 0	2,069,400 319,200 2,250,600	0 0 0	0 0 0	0 0 0	2,069,400 319,200 2,250,600	0 0 0	Dec 20	Priority C Upgrade
72PP- 086	Intersection Impmts - Lammers & 11th Street	907,170	F353-I205 Area Spec Plar F358-Ellis Prgm Area F363-TIMP Traffic	0 0 0	0 0 0	864,700 7,920 34,550	0 0 0	0 0 0	0 0 0	0 0 0	864,700 7,920 34,550	Jun 21	Priority D Upgrade
72PP- 087	Intersection Impmts - 11th Street & Corral Hollow Road	975,500	F353-I205 Area Spec Plar F363-TIMP Traffic	0 0	0 0	9,800 965,700	0 0	0 0	0 0	9,800 965,700	0 0	Dec 20	Priority C Upgrade
72PP- 090	Traffic Signal/Intersection Impmts - Chrisman Rd, south of Paradise	385,000	F245-Gas Tax Developer's Contribution	0 0	0 0	0 385,000	0 0	0 385,000	0 0	0 0	0 0	Jun 18	Priority B New Installation
72PP- 091	Traffic Signal/Intersection Impmts - Chrisman & Paradise	501,000	F245-Gas Tax Developer's Contribution	0 0	0 0	0 501,000	0 0	0 0	0 0	0 501,000	0 0	Jun 20	Priority D New Installation
72PP- 092	Traffic Signal - Pescadero & Western Drwy	337,500	F245-Gas Tax Developer's Contribution	0 0	0 0	0 337,500	0 0	0 0	0 0	0 337,500	0 0	Jun 20	Priority D New Installation
72PP- 094	Intersection Impmts - 11th Street & Lincoln Blvd	766,700	F313-Infill Arterials	0	0	766,700	0	0	0	766,700	0	Jun 21	Priority D Upgrade
(Continued)													

Group 72 - Traffic Safety

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
72PP- 095	Intersection Impmts - Grant Line Road & Tracy Blvd	290,300	F313-Infill Arterials F363-TIMP Traffic	0 0	0 0	0 290,300	0 0	0 0	0 0	0 0	0 290,300	Jun 20 Priority D Upgrade
72PP- 096	Intersection Impmts - Schulte Road & Tracy Blvd	152,400	F313-Infill Arterials F363-TIMP Traffic	0 0	0 0	0 152,400	0 0	0 0	0 0	0 0	0 152,400	Jun 20 Priority D Upgrade
72PP- 098	Traffic Improvements - Tracy Gateway Area	2,288,500	F356-Tracy Gateway Area	0	0	2,288,500	0	0	0	0	2,288,500	Jun 20 Priority D Rehabilitation
72PP- 103	Study of Pedestrian Crossings - Arterials & Railroads	135,000	F245-Gas Tax	0	0	135,000	0	135,000	0	0	0	Jun 18 Priority B3 Study
72PP- 104	Traffic Signal Controller Replacement - Future Years	200,000	F245-Gas Tax	0	0	200,000	0	50,000	50,000	50,000	50,000	Annual Contingency Replacement
72PP- 110	Adaptive Traffic System - Corral Hollow Road, Schulte to Mall	1,122,250	F245-Gas Tax Grant Funding	0 0	0 0	245,000 877,250	0 0	165,000 0	80,000 877,250	0 0	0 0	Jun 18 Priority B1 Upgrade
72PP- 201	Intersection Impmts - Ellis Prgm Area	3,762,500	F358-Ellis Prgm Area Grant Funding	0 0	0 0	2,121,860 1,640,640	0 0	0 0	0 0	2,121,860 1,640,640	0 0	Jun 20 Priority C2 New Installation
72PP- 106	Replacement of Traffic Loops - Future Phases	352,000	F245-Gas Tax	0	0	352,000	0	176,000	0	176,000	0	Jun 21 Priority A Biannual Program
72PP- 109	Street Light Installation City Wide	84,000	F245-Gas Tax	0	0	84,000	0	84,000	0	0	0	Jun 18 Priority A Replacement
72PP- 202	Loops Installation at Lauriana & Schulte	84,000	F245-Gas Tax	0	0	84,000	0	84,000	0	0	0	Jul 17 Priority A Replacement
43	Totals Future Projects	53,972,032		705,842	0	53,266,190	0	12,138,170	4,271,450	13,497,300	23,359,270	

Tracy Capital Improvement Program
Traffic Safety Projects



Group 73 - Streets & Highways

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED							
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
				Approved Capital Budget						Projects Requiring New Funding: 5 Current Projects 10 New Projects	
27	Current Projects	247,420,448	15,614,943	68,941,605	162,863,900	8,811,200	78,474,000	11,995,500	23,510,000		40,073,200
10	New Projects	28,759,850	0	0	28,759,850	5,441,050	20,444,000	0	0		2,874,800
49	Future Projects	197,645,526	4,213,496	0	193,432,030	0	13,444,000	7,450,100	62,848,230		109,689,700
86	Totals	473,825,824	19,828,439	68,941,605	385,055,780	14,252,250	112,362,000	19,445,600	86,358,230		152,637,700
by Funding Sources											
F301-General Projects	4,565,000	0	1,400,000	3,165,000	70,000	695,000	800,000	800,000	800,000	800,000	
F241-Transp Devel Tax	0	0	0	0	0	0	0	0	0	0	
F242-Transp Sales Tax	27,809,970	2,043,831	2,755,789	23,010,350	628,950	4,847,000	4,750,000	6,250,000	6,534,400		
F245-Gas Tax	23,741,218	1,226,440	1,922,678	20,592,100	478,400	7,392,200	1,453,000	11,489,000	-220,500		
F268-Com Dev Block Gt	96,600	0	0	96,600	96,600	0	0	0	0	0	
F313-Infill Arterials	22,402,300	296,394	237,206	21,868,700	0	3,530,700	0	486,300	17,851,700		
F323-Arterials Plan "C"	2,796,600	901,620	1,894,980	0	0	0	0	0	0	0	
F345-RSP Arterials	1,667,319	752,229	566,320	348,770	250,000	0	0	98,770	0		
F351-NE Industrial #1	0	0	0	0	0	0	0	0	0	0	
F352-So MacArthur Area	4,395,300	0	1,723,700	2,671,600	948,500	0	0	818,500	904,600		
F353-I205 Area Spec Plan	8,812,956	1,967,911	759,845	6,085,200	0	1,859,600	250,000	832,700	3,142,900		
F354-Indus SP, South	14,893,700	0	0	14,893,700	0	4,991,200	8,156,700	1,745,800	0		
F355-Presidio Area	2,057,200	0	168,200	1,889,000	708,600	0	0	181,400	999,000		
F356-Tracy Gateway Area	42,073,030	1,551,360	27,270	40,494,400	0	0	0	40,494,400	0		
F357-NE Industrial #2	7,593,691	270,391	0	7,323,300	1,510,000	297,400	3,418,100	0	2,097,800		
F358-Ellis Prgm Area	3,948,500	0	0	3,948,500	0	41,900	85,800	495,700	3,325,100		
F363-TIMP Traffic	219,954,540	0	11,747,180	208,207,360	3,860,200	86,047,300	400,000	15,860,760	102,039,100		
F808-Reg Transp Impact	4,787,700	414,497	3,109,503	1,263,700	500,000	763,700	0	0	0		
Developers Contribution	14,262,870	266,170	0	13,996,700	0	1,146,000	0	5,065,900	7,784,800		
Highways Grants	67,967,330	10,137,596	42,628,934	15,200,800	5,201,000	750,000	132,000	1,739,000	7,378,800		
Totals		473,825,824	19,828,439	68,941,605	385,055,780	14,252,250	112,362,000	19,445,600	86,358,230	152,637,700	

CIP Expenditure:	in FY14-15 >>	7,833,016	12,709,600	New Appropriations
	in FY13-14 >>	12,506,975	48,821,073	Carryovers from FY15
	in FY12-13 >>	10,019,175	-1,000,000	Deferrals
	in FY11-12 >>	4,092,308	8,410,932	Supplementals

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS						Approved Capital Budget						
73063	Bridge Replacement - 11th Street Bridge	46,506,890	F242-Transp Sales Tax F245-Gas Tax Highways Grants	1,445,967 890,970 5,213,027	79,343 786,830 38,090,753	0	0	0	0	0	0	Aug 17 Work Underway
73084	New Interchange - I205 & Lammers Road	53,400,000	F356-Tracy Gateway Ar F242-Transp Sales Tax F363-TIMP Traffic Federal TEA Grant F808-Reg Transp Impa	52,730 6,910 0 4,034,323 414,497	27,270 93,090 0 2,613,477 85,503	18,010,000 2,579,000 25,483,200 0 0	0 0 0 0 0	0 0 9,000,000 0 0	0 0 0 0 0	18,010,000 500,000 0 0 0	0 2,079,000 16,483,200 0 0	Jun 21 Design Underway ROW Acquired
73095	Widening - Valpico Road, Tracy to Pebblebrook	10,887,300	F242-Transp Sales Tax F354-Indus SP, South F358-Ellis Prgm Area	346,281 0 0	153,719 0 0	100,000 10,201,500 85,800	0 0 0	100,000 2,344,800 0	0 7,856,700 85,800	0 0 0	0 0 0	Jun 19 Design Underway
73102	Widening - Corral Hollow Road, Byron to Grant Line (Phase II)	4,160,200	F353-I205 Area Spec P F363-TIMP Traffic	540,155 0	759,845 0	0 2,860,200	0 2,860,200	0 0	0 0	0 0	0 0	Dec 17 Ph 2 Design Underway
73103	Widening - Corral Hollow Road, 11th to Schulte	5,779,600	F323-Arterials Plan "C" F245-Gas Tax	841,781 4,725	1,481,919 187,275	0 3,263,900	0 0	0 3,263,900	0 0	0 0	0 0	Dec 18 Design Underway
73109	New Interchange - I205 & Paradise Road	25,800,838	F245-Gas Tax Federal TEA Grant F363-TIMP Traffic	329,048 579,361 0	160,790 220,639 0	0 0 24,511,000	0 0 0	0 0 3,000,000	0 0 0	0 0 0	0 0 21,511,000	Jul 22 EIR Underway Design start Aug 16
73125	Reconstruction - Larch Road, Holly Drive to e of Tracy	1,212,000	F242-Transp Sales Tax	128,124	1,083,876	0	0	0	0	0	0	Nov 16 Contract Jan 16
73126	Widening - MacArthur Dr Schulte to Valpico, Phase II	7,343,900	F313-Infill Arterials F352-So MacArthur Arc Federal TEA Grant RSTP Grant	296,394 0 310,885 0	-71,394 1,500,000 232,015 0	736,000 0 1,146,000 3,194,000	0 0 1,146,000 3,194,000	736,000 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	Dec 18 Design Underway See 73PP-120 for Phase :
73131	Pavement Management System - FY16	103,000	F245-Gas Tax	0	50,000	53,000	0	0	53,000	0	0	Dec 16 Next Phase FY18-19
(Continued)												

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS (Continued)</u>						Approved Capital Budget						
73136	Directional Signs in I205 at 2 locations	818,000	F245-Gas Tax F345-RSP Arterials	0 1,680	0 566,320	0 250,000	0 250,000	0 0	0 0	0 0	0 0	Dec 16 Design Underway
73138	Street Patch & Overlay Program - FY14 Phase	1,166,050	F242-Transp Sales Tax F245-Gas Tax RSTP Grant	116,549 0 0	413,451 130,000 506,050	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	Jun 15 Work Completed Under CALTRANS Review
73140	Street Patch & Overlay Program - FY15 Phase	1,317,010	F242-Transp Sales Tax F245-Gas Tax RSTP Grant	0 1,697 0	402,310 52,003 0	0 0 861,000	0 0 861,000	0 0 0	0 0 0	0 0 0	0 0 0	Jul 17 Design Underway
73141	Improvements - Fabian Road, w of Corral Hollow	781,500	F323-Arterials Plan "C" F313-Infill Arterials	59,839 0	413,061 308,600	0 0	0 0	0 0	0 0	0 0	0 0	Jul 17 Design Underway
73142	Street Patch & Overlay Program - FY15-16 Phase	660,000	F242-Transp Sales Tax F245-Gas Tax	0 0	530,000 130,000	0 0	0 0	0 0	0 0	0 0	0 0	Jul 17 Design start Aug 16
73143	Widening - 11th Street, MacArthur to Chrisman	391,900	F352-So MacArthur Are F355-Presidio Area	0 0	223,700 168,200	0 0	0 0	0 0	0 0	0 0	0 0	Sep 16 Expansion
73144	Widening - Corral Hollow Road, Linne to Old Schulte	19,000,000	F242-Transp Sales Tax F245-Gas Tax Highways Grants F808-Reg Transp Impa	0 0 0 0	0 300,000 0 3,024,000	13,000,000 662,300 750,000 1,263,700	0 0 0 500,000	4,000,000 662,300 750,000 763,700	4,000,000 0 0 0	5,000,000 0 0 0	b 0 0 0	Mar 19 Priority A Expansion
73145	Sidewalks & Lights - Mt Diablo & Mt Oso	1,416,000	F301-General Projects Highways Grants	0 0	200,000 966,000	250,000 0	0 0	250,000 0	0 0	0 0	0 0	Jun 17 Design Underway
73146	Overcrossing Upgrade - I205 & Mt House Pkwy	18,851,100	F363-TIMP Traffic Developer Contribution	0 0	1,683,200 0	17,167,900 0	0 0	17,167,900 0	0 0	0 0	0 0	Jun 18 EIR thru Aug 16
73147	Overcrossing Upgrade - I580 & Mt House Pkwy	23,658,900	F363-TIMP Traffic Developer Contribution	0 0	2,190,700 0	21,468,200 0	0 0	21,468,200 0	0 0	0 0	0 0	Jun 18 EIR thru Aug 16
(Continued)												

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>CURRENT PROJECTS (Continued)</u>						Approved Capital Budget						
73148	Bridge Widening - Delta Mendota Canal & Mt House Pkwy	5,777,500	F363-TIMP Traffic Developer Contribution	0	555,300	5,222,200	0	5,222,200	0	0	0	Jun 18 EIR thru Aug 16
73149	Bridge Widening - CA Aqueduct & Mt House Pkwy	5,985,800	F363-TIMP Traffic Developer Contribution	0	583,500	5,402,300	0	5,402,300	0	0	0	Jun 18 EIR thru Aug 16
73150	Bridge Widening - Delta Mendota Canal & Old Schulte Road	4,804,100	F363-TIMP Traffic Developer Contribution	0	461,400	4,342,700	0	4,342,700	0	0	0	Jun 18 EIR thru Aug 16
73151	Fountain Renovation - 11th & Lammers	125,780	F245-Gas Tax	0	125,780	0	0	0	0	0	0	May 16 Rehabilitation
73152	LED Street Lights Replacement FY14-15	1,200,000	F301-General Projects	0	1,200,000	0	0	0	0	0	0	Jun 16 Priority A Replacement
73153	Widening - Hansen Rd Old Schulte to n of Old Rd E	1,540,600	F363-TIMP Traffic Developer Contribution	0	1,540,600	0	0	0	0	0	0	Jul 15 Work Completed
73154	Extension - Old Schulte Rd DM Canal to East Road	872,400	F363-TIMP Traffic Developer Contribution	0	872,400	0	0	0	0	0	0	Jul 15 Work Completed
73155	Widening - Mountain House Schulte Drive to Old Schulte Road	3,860,080	F363-TIMP Traffic Developer Contribution	0	3,860,080	0	0	0	0	0	0	Jul 15 Work Completed
27	Totals Current Projects	247,420,448		15,614,943	68,941,605	162,863,900	8,811,200	78,474,000	11,995,500	23,510,000	40,073,200	

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
NEW PROJECTS						Approved Capital Budget						
73156	Street Patch & Overlay Program - FY17 Phase	675,000	F242-Transp Sales Tax F245-Gas Tax	0 0	0 0	540,000 135,000	540,000 135,000	0 0	0 0	0 0	0 0	Phased Annual Program Rehabilitation
73157	Sidewalk, Curb, & Gutter - Repairs - FY17 Phase	150,000	F245-Gas Tax F269-Com Dev Block G	0 0	0 0	150,000 0	150,000 0	0 0	0 0	0 0	0 0	Phased Annual Program Rehabilitation
73158	Aqueduct Crossings - Corral Hollow Road	10,000,000	F352-So MacArthur Are F355-Presidio Area F363-TIMP Traffic	0 0 0	0 0 0	254,600 191,400 9,554,000	254,600 191,400 0	0 0 9,554,000	0 0 0	0 0 0	0 0 0	Dec 18 Priority A Expansion
73159	Widening - MacArthur Dr I205 to Pescadero	1,510,000	F357-NE Industrial #2	0	0	1,510,000	1,510,000	0	0	0	0	Jun 18 Priority A Expansion
73160	Install Sidewalk - Lowell Ave, southside Tracy to Chester	250,000	F245-Gas Tax F268-CDBG	0 0	0 0	153,400 96,600	153,400 96,600	0 0	0 0	0 0	0 0	Jun 17 Priority A New Installation
73161	Widening - Corral Hollow Road, I580 to Linne	13,000,000	F352-So MacArthur Are F355-Presidio Area F363-TIMP Traffic	0 0 0	0 0 0	636,000 474,000 11,890,000	636,000 474,000 1,000,000	0 0 10,890,000	0 0 0	0 0 0	0 0 0	Dec 18 Priority A Expansion
73162	Median Landscape Improve 11th St, Tracy Blvd, Schulte Rd, and Grantline Rd	70,000	F301-General Projects	0	0	70,000	70,000	0	0	0	0	Jun 17 Priority A Rehabilitation
73163	Update City's Standard Plar and Design Standards	40,000	F245-Gas Tax	0	0	40,000	40,000	0	0	0	0	Jun 17 Priority A New Installation
73164	Thermal Plastic Renovation Various Locations	88,950	F301-General Projects F242-Transp Sales Tax	0 0	0 0	0 88,950	0 88,950	0 0	0 0	0 0	0 0	Jun 17 Priority A7 Expansion
73165	Widening - Corral Hollow Road, I205 north to City Limits	2,975,900	F352-So MacArthur Are F355-Presidio Area Developer Contribution	0 0 0	0 0 0	57,900 43,200 2,874,800	57,900 43,200 0	0 0 0	0 0 0	0 0 0	0 0 2,874,800	Dec 21 Priority D Expansion
10	Totals New Projects	28,759,850		0	0	28,759,850	5,441,050	20,444,000	0	0	2,874,800	

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
FUTURE PROJECTS						Approved Capital Budget						
73002	Extension - MacArthur Drive, 11th to Mt Diablo Phase I	12,195,519	F345-RSP Arterials Highways Grants F242-Transp Sales Tax	750,549 0 0	0 0 0	98,770 7,650,800 3,695,400	0 0 0	0 0 0	0 0 0	98,770 500,000 0	0 7,150,800 3,695,400	Jun 21 Priority D ROW Acq/Design Underwz
73035	Widening - Grant Line Road - Naglee to Lammers	3,502,412	F35X-I205 Area Plannir F353-I205 Area Spec P Developer Contribution	53,527 1,323,115 266,170	0 0 0	0 1,859,600 0	0 0 0	0 1,859,600 0	0 0 0	0 0 0	0 0 0	Jun 18 Partial Completion Expansion
73057	Construction - Street "C", Naglee to Corral Hollow	2,134,200	F353-I205 Area Spec P	0	0	2,134,200	0	0	0	241,000	1,893,200	Jun 21 Priority D New Facility
73061	Extension - Valpico Rd, Peddlebrook to MacArthur	2,045,800	F354-Indus SP, South F313-Infill Arterials	0 0	0 0	2,045,800 0	0 0	0 0	300,000 0	1,745,800 0	0 0	Jun 20 Priority C New Installation
73067	Turn Lane - Grant Line Road & I205	110,000	F245-Gas Tax	0 0	0 0	110,000 0	0 0	110,000 0	0 0	0 0	0 0	Jun 18 Priority B Rehabilitation
73069	Construct - Street "A", Grant Line Road to Auto Mall Drive	1,917,600	F353-I205 Area Spec P Developer Contribution	0 0	0 0	841,700 1,075,900	0 0	0 0	250,000 0	591,700 1,075,900	0 0	Jun 20 Priority C New Installation
73090	Extension - Chrisman Rd, Grant Line Rd to I205	3,985,891	F357-NE Industrial #2	270,391	0	3,715,500	0	297,400	3,418,100	0	0	Jun 19 Priority B2 Prelim Plan Completed
73092	Widening - Lammers Rd, 3,000 feet south of 11th Street	10,009,030	F356-Tracy Gateway Ar	1,498,630	0	8,510,400	0	0	0	8,510,400	0	Dec 20 Priority C Expansion
73093	Widening - 11th Street, 4,500 feet west of Lammers	14,230,200	F356-Tracy Gateway Ar F358-Ellis Prgm Area	0 0	0 0	13,974,000 256,200	0 0	0 0	0 0	13,974,000 256,200	0 0	Dec 17 Priority C Expansion
73PP- 001	Street Patch & Overlay Program - Future Phases	2,775,000	F242-Transp Sales Tax F245-Gas Tax RSTP Grant	0 0 0	0 0 0	2,200,000 575,000 0	0 0 0	540,000 135,000 0	550,000 140,000 0	550,000 150,000 0	560,000 150,000 0	Phased Annual Program Rehabilitation
73PP- 007	Reconstruction - Clover Road, Lincoln to City Limits	2,016,000	F245-Gas Tax SJ County Participation	0 0	0 0	1,008,000 1,008,000	0 0	0 0	0 0	1,008,000 1,008,000	0 0	Jun 20 Priority C Rehabilitation
73PP- 010	Widening - Grant Line Road, Parker to MacArthur	0	F245-Gas Tax F313-Infill Arterials	0 0	0 0	-2,710,500 2,710,500	0 0	0 0	0 0	0 0	-2,710,500 2,710,500	Jan 21 Reimbursement for 73052

(Continued)

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
73PP- 021	Reconstruction MacArthur Drive, Linne to Valpico	4,300,000	F245-Gas Tax	0	0	4,300,000	0	0	400,000	3,900,000	0	Dec 20 Priority C Expansion
73PP- 025	Extension - Lincoln Blvd, Kavanagh to Clover	1,265,000	F245-Gas Tax	0	0	1,265,000	0	0	0	1,265,000	0	Jun 20 Priority C New Installation
73PP- 028	Intchg Improvements - I205 & Grant Line Road, Phase II	18,300,000	F245-Gas Tax F363-TIMP Traffic	0 0	0 0	300,000 18,000,000	0 0	0 0	0 0	50,000 5,750,000	250,000 12,250,000	Dec 21 Priority D Expansion
73PP- 041	Widening - MacArthur Drive, 11th to Schulte Phases II & III	6,834,500	F352-So MacArthur Are F355-Presidio Area F363-TIMP Traffic	0 0 0	0 0 0	125,400 94,100 6,615,000	0 0 0	0 0 0	0 0 0	0 0 586,000	125,400 94,100 6,029,000	Jun 21 Priority D Expansion See 7302
73PP- 042	Widening - Grant Line Road, Tracy to Corral Hollow	758,000	F313-Infill Arterials F352-So MacArthur Are F355-Presidio Area	0 0 0	0 0 0	486,300 155,300 116,400	0 0 0	0 0 0	0 0 0	486,300 155,300 116,400	0 0 0	Jun 20 Priority C Expansion See 7303
73PP- 043	Widening - Grant Line Road, Lammers to Street A	5,120,500	F352-So MacArthur Are F355-Presidio Area F358-Ellis Prgm Area F363-TIMP Traffic Developer Contribution	0 0 0 0 0	0 0 0 0 0	86,000 65,000 239,500 2,750,000 1,980,000	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	86,000 65,000 239,500 2,750,000 1,980,000	0 0 0 0 0	Dec 20 Priority C Expansion
73PP 047	Widening - Lammers Road, 11th south to City Limit	29,835,600	F352-So MacArthur Are F355-Presidio Area F358-Ellis Prgm Area F363-TIMP Traffic	0 0 0 0	0 0 0 0	425,200 319,400 1,761,000 27,330,000	0 0 0 0	0 0 0 0	0 0 0 0	425,200 0 0 974,500	0 319,400 1,761,000 26,355,500	Jun 21 Priority D Expansion
73PP 103	Construction- North Roadways, I205 NW Area	579,000	F353-I205 Area Spec P	0	0	579,000	0	0	0	0	579,000	Jun 21 Priority D New Installation
(Continued)												

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
73PP 048	Widening - Schulte Road Road, Pavillion to New	7,239,300	F352-So MacArthur Are F355-Presidio Area F358-Ellis Prgm Area F363-TIMP Traffic	0 0 0 0	0 0 0 0	108,000 81,300 253,000 6,797,000	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	108,000 81,300 253,000 6,797,000	Dec 21 Priority D Expansion
73PP 049	Constructuon -Schulte Rd Lammers to Crossroads Drive	6,480,400	F352-So MacArthur Are F355-Presidio Area F363-TIMP Traffic	0 0 0	0 0 0	162,000 121,400 6,197,000	0 0 0	0 0 0	0 0 0	0 0 0	162,000 121,400 6,197,000	Dec 21 Priority D Expansion
73PP 050	Widening - Schulte Road, Sycamore to Crossroad Drive, Phase II	2,227,500	F352-So MacArthur Are F355-Presidio Area F363-TIMP Traffic	0 0 0	0 0 0	197,700 148,800 1,881,000	0 0 0	0 0 0	0 0 0	0 0 0	197,700 148,800 1,881,000	Dec 21 Priority D Expansion
73PP 051	Widening - Valpico Road, Lammers to Corral Hollow	9,074,000	F352-So MacArthur Are F355-Presidio Area F358-Ellis Prgm Area F363-TIMP Traffic Developer Contribution	0 0 0 0 0	0 0 0 0 0	311,500 234,000 1,311,100 2,307,400 4,910,000	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	311,500 234,000 1,311,100 2,307,400 4,910,000	Dec 21 Priority D Expansion
73PP- 071	Widening - MacArthur Dr I205, north to Arbor	1,989,500	F313-Infill Arterials F245-Gas Tax	0 0	0 0	1,499,500 490,000	0 0	0 0	0 60,000	0 430,000	1,499,500 0	Jun 21 Priority D Expansion
73PP- 080	Intersection Modifications- 11th & Tracy	3,570,000	F245-Gas Tax	0	0	3,570,000	0	0	0	1,780,000	1,790,000	Jun 21 Priority D Rehabilitation
73PP- 093	Widening - Pescadero Ave, MacArthur to Paradise	2,097,800	F357-NE Industrial #2	0	0	2,097,800	0	0	0	0	2,097,800	Jun 21 Priority D Expansion
73PP- 095	Construct - Crossroads, Greystone to Schulte	3,820,000	F352-So MacArthur Are F363-TIMP Traffic Developer Contribution	0 0 0	0 0 0	152,000 1,658,000 2,010,000	0 0 0	0 0 0	0 400,000 0	152,000 1,258,000 2,010,000	0 0 0	Dec 20 Priority C New Installation
73PP- 097	Widening - Linne Road, Corral Hollow to Tracy	13,641,700	F313-Infill Arterials Developer Contribution	0 0	0 0	13,641,700 0	0 0	0 0	0 0	0 0	13,641,700 0	Jun 21 Priority D Expansion
(Continued)												

Group 73 - Streets & Highways

FY16-17 CIP Adopted

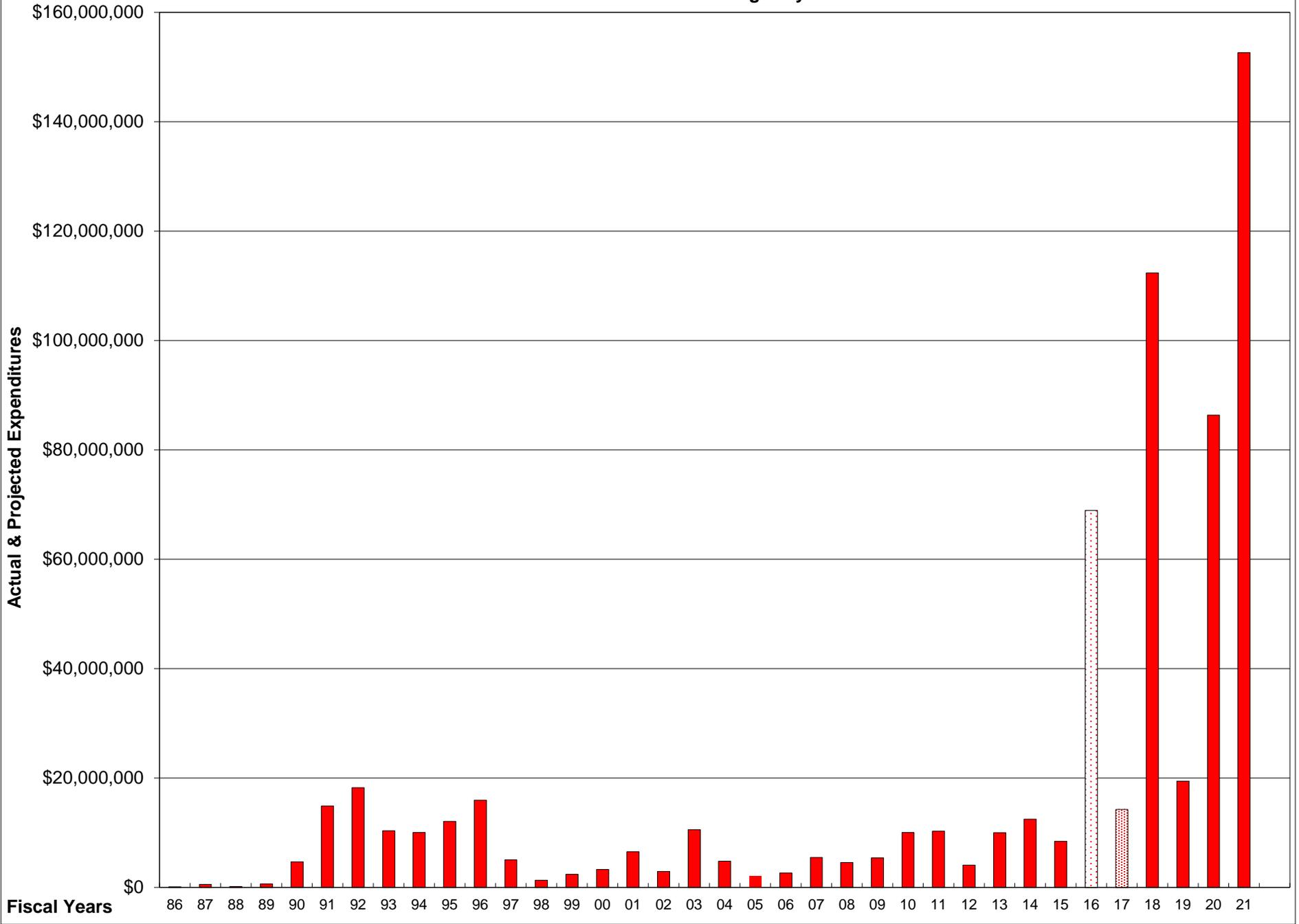
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
73PP- 098	Sidewalk, Curb, & Gutter - Repairs - Future Phases	600,000	F245-Gas Tax F269-Com Dev Block G	0 0	0 0	600,000 0	0 0	150,000 0	150,000 0	150,000 0	150,000 0	Phased Annual Program Rehabilitation
73PP- 103	Construction- North Roadways, I205 NW Area	721,814	F353-I205 Area Spec P	51,114	0	670,700	0	0	0	0	670,700	Jun 21 Priority D New Installation
73PP- 105	Reconstruction - Bessie Ave, Carlton to Grantline	1,170,000	F242-Transp Sales Tax F245-Gas Tax	0 0	0 0	0 1,170,000	0 0	0 1,170,000	0 0	0 0	0 0	Jun 18 Priority B Rehabilitation
73PP- 108	Construction - Larch Rd, north side, east of Holly	850,000	F245-Gas Tax	0	0	850,000	0	850,000	0	0	0	NOT Needed
73PP- 109	Reconstruction MacArthur Drive, I205 to Arbor Rd	500,000	F245-Gas Tax	0	0	500,000	0	0	500,000	0	0	Jun 19 Priority C Rehabilitation
73PP- 110	Reconstruction Lammers Road, north of Redbridge Rd	375,000	F245-Gas Tax	0	0	375,000	0	375,000	0	0	0	Jun 17 Priority A Rehabilitation
73PP- 111	Reconstruction 6th St, west of Tracy Blvd	200,000	F245-Gas Tax	0	0	200,000	0	200,000	0	0	0	Jun 17 Priority A Rehabilitation
73PP- 112	Widening - Schulte Road, west of Barcelona	2,228,000	F245-Gas Tax F363-TIMP Traffic	0 0	0 0	0 2,228,000	0 0	0 0	0 0	0 0	0 2,228,000	Jun 20 Priority D Expansion
73PP- 113	Rehabilitation Street Shoulders - Citywide	600,000	F245-Gas Tax	0	0	600,000	0	150,000	150,000	150,000	150,000	Phased Annual Program Rehabilitation
73PP- 117	Reconstruction - Larch Road, Holly Drive to WWTP	207,000	F242-Transp Sales Tax	0	0	207,000	0	207,000	0	0	0	Jun 17 Priority A Rehabilitation
73PP- 119	Street Light Repairs - various locations	76,000	F245-Gas Tax	0	0	76,000	0	76,000	0	0	0	Jun 18 Priority B Replacement
73PP- 120	Widening - MacArthur Dr Schulte to Valpico, Phase 3	6,629,000	F313-Infill Arterials F354-Indus SP, South F358-Ellis Prgm Area Developer Contribution	0 0 0 0	0 0 0 0	2,794,700 2,646,400 41,900 1,146,000	0 0 0 0	2,794,700 2,646,400 41,900 1,146,000	0 0 0 0	0 0 0 0	0 0 0 0	Jun 19 Priority B Expansion See 73126 for Phase 2
(Continued)												

Group 73 - Streets & Highways

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
73PP- 122	Reconstruction - Tracy Blvd, south of Linne	1,871,000	F245-Gas Tax	0	0	1,871,000	0	0	0	1,871,000	0	Jun 19 Priority C Rehabilitation
73PP- 123	Reconstruction - Arbor Road, Holly east to RR	735,000	F245-Gas Tax	0	0	735,000	0	0	0	735,000	0	Jun 18 Priority C Rehabilitation
73PP- 126	11th Street Beautification - Corral Hollow to MacArthur	3,591,000	F242-Transp Sales Tax F301-General Projects Highways Grants	0 0 0	0 0 0	600,000 2,400,000 591,000	0 0 0	0 0 0	200,000 800,000 132,000	200,000 800,000 231,000	200,000 800,000 228,000	Jun 19 Priority D Rehabilitation
73PP- 127	Intersection Impvments - Pavilion & Capital Parks	2,044,260	F363-TIMP Traffic	0	0	2,044,260	0	0	0	2,044,260	0	Dec 20 Priority C New Installation
73PP- 128	Construction - Capital Parks Drive, Hansen to New	2,498,000	F363-TIMP Traffic	0	0	2,498,000	0	0	0	2,498,000	0	Dec 20 Priority C New Installation
73PP- 129	Median Renovation - Grant Line Rd, west of Naglee	95,000	F301-General Projects	0	0	95,000	0	95,000	0	0	0	Dec 17 Priority A Rehabilitation
73PP- 136	Downtown Tree Uplight Rpl Central Ave & 10th St	350,000	F301-General Projects	0	0	350,000	0	350,000	0	0	0	Jun 17 Priority A Rehabilitation
73PP- 138	City Sidewalk Clover Rd, 6th St and West St	250,000	F245-Gas Tax F268-CDBG	0 0	0 0	250,000 0	0 0	250,000 0	0 0	0 0	0 0	Jun 17 Priority A New Installation
49	Totals Future Projects	197,645,526		4,213,496	0	193,432,030	0	13,444,000	7,450,100	62,848,230	109,689,700	

Tracy Capital Improvement Program
Streets & Highways



Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED							
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
				Approved Capital Budget							
25	Current Projects	133,281,400	6,444,802	19,649,638	107,186,960	28,995,000	77,191,960	0	1,000,000	0	Projects Requiring New Funding: 6 Current Projects 12 New Projects
12	New Projects	1,876,000	0	0	1,876,000	1,876,000	0	0	0	0	
10	Future Projects	258,122,600	0	0	258,122,600	0	410,000	3,451,000	8,715,000	245,546,600	
47	Totals	393,280,000	6,444,802	19,649,638	367,185,560	30,871,000	77,601,960	3,451,000	9,715,000	245,546,600	
by Funding Sources											
	F513-Water Capital	0	0	0	0	0	0	0	0	0	
	F523-Wastewater Capit	25,913,700	747,009	7,222,991	17,943,700	2,131,000	4,830,000	750,000	2,038,700	10,070,000	
	Debt Proceeds	14,000,000	0	0	14,000,000	14,000,000	0	0	0	0	
	F325-Utilities - Plan "C"	405,000	8,867	396,133	0	0	0	0	0	0	
	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	0	
	F353-I205 Area Spec Pl	0	0	0	0	0	0	0	0	0	
	F354-ISP South Area	8,874,900	86,897	569,303	8,218,700	0	8,218,700	0	0	0	
	F356-Tracy Gateway Ar	7,176,400	647,822	1,415,978	5,112,600	0	0	2,701,000	0	2,411,600	
	F357-NE Indus Area #2	7,436,200	3,659,562	2,153,438	1,623,200	0	1,623,200	0	0	0	
	F358-Ellis Prgm Area	12,592,440	0	652,440	11,940,000	0	0	0	2,000,000	9,940,000	
	F364-TIMP Wastewater	270,280,000	0	0	270,280,000	0	41,920,000	0	5,235,000	223,125,000	
	F391-UMP Facilities	0	0	0	0	0	0	0	0	0	
	State & Local Grant	18,000,000	0	0	18,000,000	4,100,000	13,900,000	0	0	0	
	Assessments Bonds	0	0	0	0	0	0	0	0	0	
	Developer's Contributor	21,797,560	1,294,645	7,239,355	13,263,560	10,640,000	747,560	0	0	0	
	Future Developments	6,803,800	0	0	6,803,800	0	6,362,500	0	441,300	0	
	Totals	393,280,000	6,444,802	19,649,638	367,185,560	30,871,000	77,601,960	3,451,000	9,715,000	245,546,600	

CIP Expenditure:	in FY14-15 >>	1,565,788	4,812,940	New Appropriations
	in FY13-14 >>	1,705,002	30,936,698	Carryovers from FY15
	in FY12-13 >>	3,136,735	-16,900,000	Deferrals
	in FY11-12 >>	6,251,335	800,000	Supplementals

Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS</u>						<u>Approved Capital Budget</u>						
74083	Second Outfall Pipeline - WW Treatment Plant	26,000,000	F357-NE Indus Area #2 Debt Proceeds Developer's Contribution	3,659,562 0 0	1,340,438 0 6,000,000	0 14,000,000 1,000,000	0 14,000,000 1,000,000	0 0 0	0 0 0	0 0 0	0 0 0	Jun 19 Priority A Design Complete ROW Acq Underway
74084	WWL Line Upgrades East Grant Line Road	4,826,400	F523-Wastewater Capit F354-ISP South Area	0 86,897	0 168,803	0 4,570,700	0 0	0 4,570,700	0 0	0 0	0 0	Apr 18 Priority B Design Underway
74091	Wastewater Recycling Pipeline, Phase I	21,745,000	F523-Wastewater Capit F364-TIMP Wastewater Grant Funding	75,095 0 0	69,905 0 0	0 3,600,000 18,000,000	0 0 4,100,000	0 3,600,000 13,900,000	0 0 0	0 0 0	0 0 0	Jul 17 Priority A Planning Underway
74094	WWCS Capacity Maint Mgmt System-Data Acquisition	125,000	F523-Wastewater Capit	59,828	65,172	0	0	0	0	0	0	Jun 18 Priority A Work Underway
74097	Upgrade WW Collection System - Hansen Road System - Hansen Road	5,578,700	F356-Tracy Gateway Ar F523-Wastewater Capit Future Developments Developer's Contribution	647,822 0 0 0	-187,822 800,000 0 1,120,000	0 0 3,198,700 0	0 0 0 0	0 0 3,198,700 0	0 0 0 0	0 0 0 0	0 0 0 0	Jul 18 Priority A Contract Awarded Jan 16 Contract Awarded Jan 16
74098	WW Lines Replacement Program - FY13 Phase	265,000	F523-Wastewater Capit	131,975	133,025	0	0	0	0	0	0	Aug 15 Priority A Work Completed
74100	Wastewater Discharge Permit Study - FY13	390,000	F523-Wastewater Capit	255,762	134,238	0	0	0	0	0	0	Jun 17 Priority A Study
74103	WW Lines Replacement Bessie Ave, Emerson to Grant Line Rd	1,125,000	F523-Wastewater Capit	4,577	955,423	165,000	165,000	0	0	0	0	Mar 17 Priority B Design Underway
74104	WW Lines Replacement Program - FY14 Phase	265,000	F523-Wastewater Capit	128,271	136,729	0	0	0	0	0	0	Jun 17 Priority A Design start Aug 16
74106	Pump Station Replacerr Larch Road PS	1,920,000	F523-Wastewater Capit	6,193	493,807	1,420,000	0	420,000	0	1,000,000	0	May 16 Priority A Contract Award Jan 16
74107	Wastewater Treatment Plant Expansion - Phase 2	37,000,000	F523-Wastewater Capit F364-TIMP Wastewater	0 0	3,000,000 0	4,000,000 30,000,000	0 0	4,000,000 30,000,000	0 0	0 0	0 0	Jun 19 Priority B Expansion
74110	WWS Improvements - Tracy Hills Area	9,054,000	F523-Wastewater Capit Developer's Contribution	0 1,294,645	0 119,355	0 7,640,000	0 7,640,000	0 0	0 0	0 0	0 0	Priority A Design Underway
(Continued)												

Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
74111	WW Lines Replacement Program - FY15 Phase	255,000	F523-Wastewater Capit	68,417	186,583	0	0	0	0	0	0	Aug 15 Priority A Work Completed
74112	Fiber Optic Lines from Civic Center to WWTP	250,000	F523-Wastewater Capit	16,891	233,109	0	0	0	0	0	0	Sept 17 Priority A Contract Award Dec 15
74113	Force Main Expansion - Larch Road	2,008,800	F325-Utilities - Plan "C" F356-Tracy Gateway Ai	8,867 0	396,133 1,603,800	0 0	0 0	0 0	0 0	0 0	0 0	Sept 17 Priority B Contract Award Jan 16
74114	WWCS Improvements - NE Industrial Area #2 - Phase 2	5,600,000	F357-NE Indus Area #2 Future Developments	0 0	813,000 0	1,623,200 3,163,800	0 0	1,623,200 3,163,800	0 0	0 0	0 0	Nov 18 Priority B Design Underway
74115	Wastewater Discharge Permit Studies - FY15 Phase	250,000	F523-Wastewater Capit	0	160,000	90,000	90,000	0	0	0	0	Jun 16 Priority A Study
74116	WW Lines Replacement Program - FY15-16 Phase	265,000	F523-Wastewater Capit	0	265,000	0	0	0	0	0	0	Sep 17 Priority A Design Underway
74117	WWTP Plant Replacemer Program - FY15-16 Phase	240,000	F523-Wastewater Capit	0	240,000	0	0	0	0	0	0	Jun 16 Priority A
74118	New WW Lines - Corral Hollow Road	8,400,000	F358-Ellis Prgm Area F364-TIMP Wastewater Developer's Contribution	0 0 0	652,440 0 0	0 5,000,000 2,747,560	0 0 2,000,000	0 5,000,000 747,560	0 0 0	0 0 0	0 0 0	Nov 18 Priority A New Installation
74119	New WW Lines - East side Sewer	4,820,000	F354-ISP South Area F364-TIMP Wastewater	0 0	186,000 0	1,814,000 2,820,000	0 0	1,814,000 2,820,000	0 0	0 0	0 0	Nov 18 Priority B New Installation
74120	WW Line Upgrade- Phase II MacArthur Dr and Pacheco	2,548,500	F354-ISP South Area F364-TIMP Wastewater	0 0	214,500 0	1,834,000 500,000	0 0	1,834,000 500,000	0 0	0 0	0 0	
74121	Replace SCADA System - WW Treatment Plant	350,000	F523-Wastewater Capit	0	350,000	0	0	0	0	0	0	Jan 17 Priority A Replacement
Totals												
25	Current Projects	133,281,400		6,444,802	19,649,638	107,186,960	28,995,000	77,191,960	0	1,000,000	0	

Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>						<u>Approved Capital Budget</u>						
74122	WW Lines Replacement Program - FY17 Phase	270,000	F523-Wastewater Capit	0	0	270,000	270,000	0	0	0	0	Annual Contingency Replacement
74123	Wastewater Discharge Permit Studies - FY17 Phases	160,000	F523-Wastewater Capit	0	0	160,000	160,000	0	0	0	0	Jun 17 Priority A Study
74124	WWTP Plant Replacemer Program - FY17 Phase	250,000	F523-Wastewater Capit	0	0	250,000	250,000	0	0	0	0	Annual Contingency Replacement
74125	Rehab Primary Sedimer Clarifier - WWTP	175,000	F523-Wastewater Capit	0	0	175,000	175,000	0	0	0	0	Jun 17 Priority A Rehabilitation
74126	Replace Grit Control & Dewatering System - WWTP	310,000	F523-Wastewater Capit	0	0	310,000	310,000	0	0	0	0	Jun 17 Priority A
74127	Aeration Diffuser Replacement - WWTP	300,000	F523-Wastewater Capit	0	0	300,000	300,000	0	0	0	0	Jun 17 Priority A Replacement
74128	Security System Camer Waste Water Treatment Plant	36,000	F523-Wastewater Capit	0	0	36,000	36,000	0	0	0	0	Jun 17 Priority A
74129	Pond Pump Replaceme Arbor Rd Holding Pond	110,000	F523-Wastewater Capit	0	0	110,000	110,000	0	0	0	0	Jun 17 Priority A Replacement
74130	WWTP Emergency Divi: Valve Repair	30,000	F523-Wastewater Capit	0	0	30,000	30,000	0	0	0	0	Jun 17 Priority A
74131	Chain Link Fence Waste Water Treatment Plant	80,000	F523-Wastewater Capit	0	0	80,000	80,000	0	0	0	0	Jun 17 Priority A
(Continued)												

Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

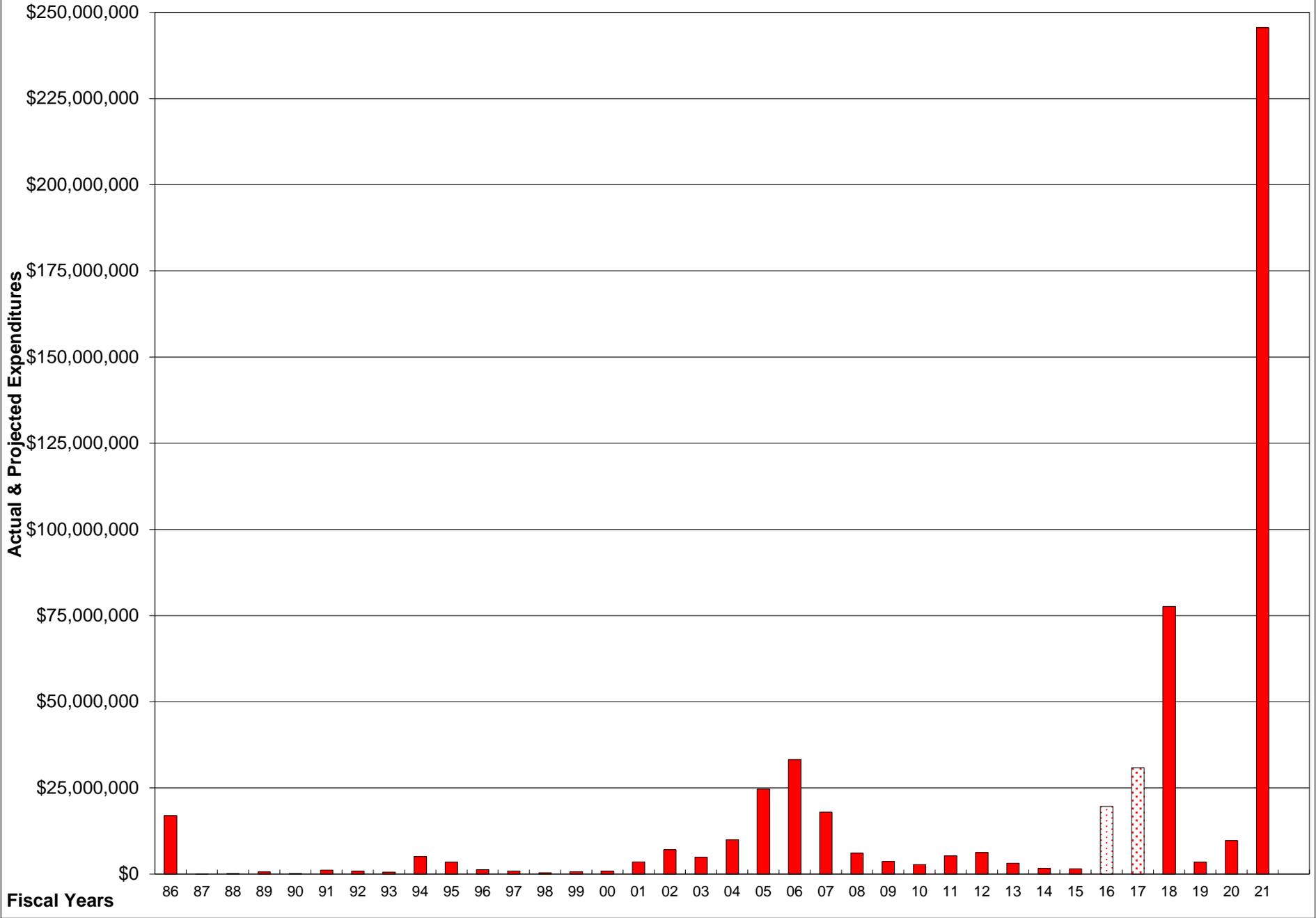
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>												
							<u>Approved Capital Budget</u>					
74132	Influent Flow Meter Waste Water Treatment Plant	100,000	F523-Wastewater Capit	0	0	100,000	100,000	0	0	0	0	Jun 17 Priority A
74133	Plant Lighting Upgrade Waste Water Treatment Plant	55,000	F523-Wastewater Capit	0	0	55,000	55,000	0	0	0	0	Jun 17 Priority A
Totals												
12	New Projects	1,876,000		0	0	1,876,000	1,876,000	0	0	0	0	

Group 74 - Wastewater Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
74PP- 049	Wastewater Treatment Plant Expansion - Phase 3	90,000,000	F523-Wastewater Capit F358-Ellis Prgm Area F364-TIMP Wastewater	0 0 0	0 0 0	5,000,000 11,940,000 73,060,000	0 0 0	0 0 0	0 0 0	1,000,000 2,000,000 5,000,000	4,000,000 9,940,000 68,060,000	Oct 22 Priority C Expansion
74PP- 054	WWT Plant Replacemer Program - Future Phases	1,045,000	F523-Wastewater Capit	0	0	1,045,000	0	250,000	260,000	265,000	270,000	Annual Contingency Replacement
74PP- 064	Wastewater Conveyanc for Tracy Gateway, Phase I	2,147,500	F356-Tracy Gateway Ai	0	0	2,147,500	0	0	2,147,500	0	0	Dec 19 Priority C New
74PP- 065	Reclaimed WD System for Tracy Gateway Area	553,500	F356-Tracy Gateway Ai	0	0	553,500	0	0	553,500	0	0	Jun 19 Priority C New
74PP- 067	Reclaimed Water Impvt: for Tracy Gateway Area	2,411,600	F356-Tracy Gateway Ai	0	0	2,411,600	0	0	0	0	2,411,600	Dec 20 Priority D New
74PP- 101	Wastewater Treatment Plant Expansion - Phase 4	52,100,000	F523-Wastewater Capit F364-TIMP Wastewater	0 0	0 0	4,800,000 47,300,000	0 0	0 0	0 0	0 0	4,800,000 47,300,000	Jun 25 Priority D Expansion
74PP- 108	Wastewater Discharge Permit Studies - Future Phases	645,000	F523-Wastewater Capit	0	0	645,000	0	160,000	270,000	215,000	0	Jun 19 Priority A Study
74PP- 111	Outfall Pipeline Rehab MacArthur Drive, North of WWTP	1,220,000	F523-Wastewater Capit	0	0	1,220,000	0	0	220,000	0	1,000,000	Dec 19 Priority D Replacement
74PP- 117	Wastewater Treatment Plant Expansion - Phase 5	105,500,000	F523-Wastewater Capit F364-TIMP Wastewater	0 0	0 0	0 105,500,000	0 0	0 0	0 0	0 0	0 105,500,000	Jun 27 Priority D Expansion
74PP- 112	Pump Station Upgrade Corral Hollow near Larch Road	2,500,000	F523-Wastewater Capit F364-TIMP Wastewater	0 0	0 0	0 2,500,000	0 0	0 0	0 0	0 235,000	0 2,265,000	Dec 18 Priority D Expansion
Totals												
10	Future Projects	258,122,600		0	0	258,122,600	0	410,000	3,451,000	8,715,000	245,546,600	

Tracy Capital Improvement Program Wastewater Improvements



Group 75 - Water Improvements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Projects Requiring New Funding:	
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
25	Current Projects	47,479,042	10,822,002	19,493,410	17,163,630	9,872,100	6,466,530	275,000	275,000	275,000	7 Current Projects 7 New Projects
7	New Projects	1,737,000	0	0	1,737,000	1,737,000	0	0	0	0	
10	Future Projects	60,407,400	0	0	60,407,400	0	2,435,000	8,441,100	1,175,000	48,356,300	
42	Totals	109,623,442	10,822,002	19,493,410	79,308,030	11,609,100	8,901,530	8,716,100	1,450,000	48,631,300	
<u>by Funding Sources</u>											
	F101-General	0	0	0	0	0	0	0	0	0	
	F511-Water Operating	1,650,000	0	275,000	1,375,000	275,000	275,000	275,000	275,000	275,000	
	F513-Water Capital	20,249,530	8,812,624	-491,294	11,928,200	2,017,700	3,455,500	4,105,000	1,175,000	1,175,000	
	State Grant or Loan	0	0	0	0	0	0	0	0	0	
	F271-Landscaping	0	0	0	0	0	0	0	0	0	
	F325-Utilities Plan"C"	-567,200	232,994	59,756	-859,950	0	-859,950	0	0	0	
	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	0	
	F352-So MacArthur PA	464,200	0	409,900	54,300	54,300	0	0	0	0	
	F353-I205 Area Spec Pl	0	0	0	0	0	0	0	0	0	
	F354-ISP South Area	766,550	0	0	766,550	20,000	746,550	0	0	0	
	F356-Tracy Gateway Ar	11,942,102	53,572	0	11,888,530	0	5,284,430	4,336,100	0	2,268,000	
	F357-NE Indus Area #2	0	0	0	0	0	0	0	0	0	
	F358-Ellis Prgm Area	9,288,100	0	2,760,800	6,527,300	0	0	0	0	6,527,300	
	F365-TIMP Water	46,676,660	0	8,290,660	38,386,000	0	0	0	0	38,386,000	
	Developers Contribution	19,153,500	1,722,812	8,188,588	9,242,100	9,242,100	0	0	0	0	
	Future Developments	0	0	0	0	0	0	0	0	0	
		109,623,442	10,822,002	19,493,410	79,308,030	11,609,100	8,901,530	8,716,100	1,450,000	48,631,300	

CIP Expenditures:	in FY14-15 >>	1,572,997	10,700,900	New Appropriations
	in FY13-14 >>	8,812,531	7,427,042	Carryovers from FY15
	in FY12-13 >>	1,554,515	-28,000	Deferrals
	in FY11-12 >>	6,955,445	1,393,468	Supplementals

Group 75 - Water Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS						Approved Capital Budget						
75046	Water Distribution Syste NE Industrial Area	3,500,000	F513-Water Capital State Grant	2,588,972 0	3,928 0	907,100 0	0 0	907,100 0	0 0	0 0	0 0	Jun 17 Priority C
75078	Aquifer Storage & Recovery Program	1,000,000	F513-Water Capital State Grant	476,220 0	423,780 0	100,000 0	100,000 0	0 0	0 0	0 0	0 0	Jul 18 Priority B Work Underway
75085	Water Distribution Syste Tracy Gateway Area	5,338,002	F356-Tracy Gateway Ai	53,572	0	5,284,430	0	5,284,430	0	0	0	Jun 16 Developer to Build Design Underway
75108	Water Lines -MacArthur Drive, Linne to Valpico	1,926,000	F513-Water Capital F325-Utilities Plan"C" F352-So MacArthur PA F354-ISP South Area	0 232,994 0 0	1,223,350 59,756 409,900 0	113,400 -859,950 0 746,550	0 0 0 0	113,400 -859,950 0 746,550	0 0 0 0	0 0 0 0	0 0 0 0	Dec 15 Work Completed Also, See 73126
75113	WDS Capacity Maint Mgmt System-Data Acquisition	150,000	F513-Water Capital	58,163	66,837	25,000	25,000	0	0	0	0	Jun 17 Priority A Work Underway
75117	Water Lines Replaceme Program - FY14 Phase	320,000	F513-Water Capital	19,603	300,397	0	0	0	0	0	0	Aug-16 Design Underway
75118	Construct New Clearwel Water Treatment Plant	4,638,000	F358-Ellis Prgm Area F365-TIMP Water Developers Contributor	0 0 182,415	2,760,800 1,877,200 -182,415	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	Jun 18 Design Underway
75119	Purchase of SSJID Wat Supply from Lathrop	5,000,000	F513-Water Capital F365-TIMP Water	5,000,000 0	-5,000,000 5,000,000	0 0	0 0	0 0	0 0	0 0	0 0	Sep 13 Priority B2 Purchase Completed
75120	Water Impmts - Tracy Hills Area	3,414,000	F513-Water Capital Developers Contributor	0 1,288,444	0 125,556	0 2,000,000	0 2,000,000	0 0	0 0	0 0	0 0	Jun 17 Priority A Work Underway
75121	Booster Pump Station - Water Treatment Plant	7,560,000	F513-Water Capital Developers Contributor	0 251,953	0 65,947	0 7,242,100	0 7,242,100	0 0	0 0	0 0	0 0	Dec 17 Priority A Design Underway
75122	Water Lines Replaceme Program - FY15 Phase	320,000	F513-Water Capital	15,714	304,286	0	0	0	0	0	0	Mar 17 Design Underway
75123	Water Meter Replaceme Program	600,000	F513-Water Capital	544,540	55,460	0	0	0	0	0	0	Jun 15 Work Underway
75124	Process Controllers Replacement - Water Treatment Plant	100,000	F513-Water Capital	0	100,000	0	0	0	0	0	0	Oct 17 Priority B1 Replacement
(Continued)												

Group 75 - Water Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
75125	Clarifier Maintenance & Repairs - Water Treatment Plant	172,000	F513-Water Capital	109,412	62,588	0	0	0	0	0	0	Jan 16 Priority A1 Work Completed
75126	Water Filter Replacement - Water Treatment Plant	550,000	F513-Water Capital	0	500,000	50,000	50,000	0	0	0	0	Dec 16 Work Underway
75127	Water Lines Replacement Program - FY15-16 Phase	320,000	F513-Water Capital	0	320,000	0	0	0	0	0	0	Mar 17 Design Underway
75128	Water Meter Replacement Program - FY16 Phase	772,000	F513-Water Capital	0	772,000	0	0	0	0	0	0	Annual Contingency Replacement
75129	Recycled Water Study	150,000	F365-TIMP Water	0	150,000	0	0	0	0	0	0	Jun 16 Priority B Expansion
75130	Replace SCADA System - Water Treatment Plant	430,000	F513-Water Capital	0	250,000	180,000	180,000	0	0	0	0	Mar 17 Priority A Replacement
75131	Cordes Ranch Water Tanks & Booster Pump	8,179,500	F365-TIMP Water Developers Contributor	0	0	0	0	0	0	0	0	Mar 17 Priority A New Facility
75132	SLDMWA Emergency Pump Facility	39,080	F513-Water Capital	0	39,080	0	0	0	0	0	0	Jun 16
75133	Cordes Ranch Water Recycling Water Lines	1,263,460	F365-TIMP Water	0	1,263,460	0	0	0	0	0	0	Jun 15 Work Completed
75134	Watershed Survey - 2016 Update	20,000	F513-Water Capital	0	20,000	0	0	0	0	0	0	Jun 16 Priority B Study
75135	Urban Water Mgmt Plan 2016 Update	67,000	F513-Water Capital	0	67,000	0	0	0	0	0	0	Jun 16 Priority B Study
75991	Water Purchases for Storage with Semi-tropic WSD	1,650,000	F511-Water Operating	0	275,000	1,375,000	275,000	275,000	275,000	275,000	275,000	Annual Contingency
Totals												
25	Current Projects	47,479,042		10,822,002	19,493,410	17,163,630	9,872,100	6,466,530	275,000	275,000	275,000	

Group 75 - Water Improvements

FY16-17 CIP Adopted

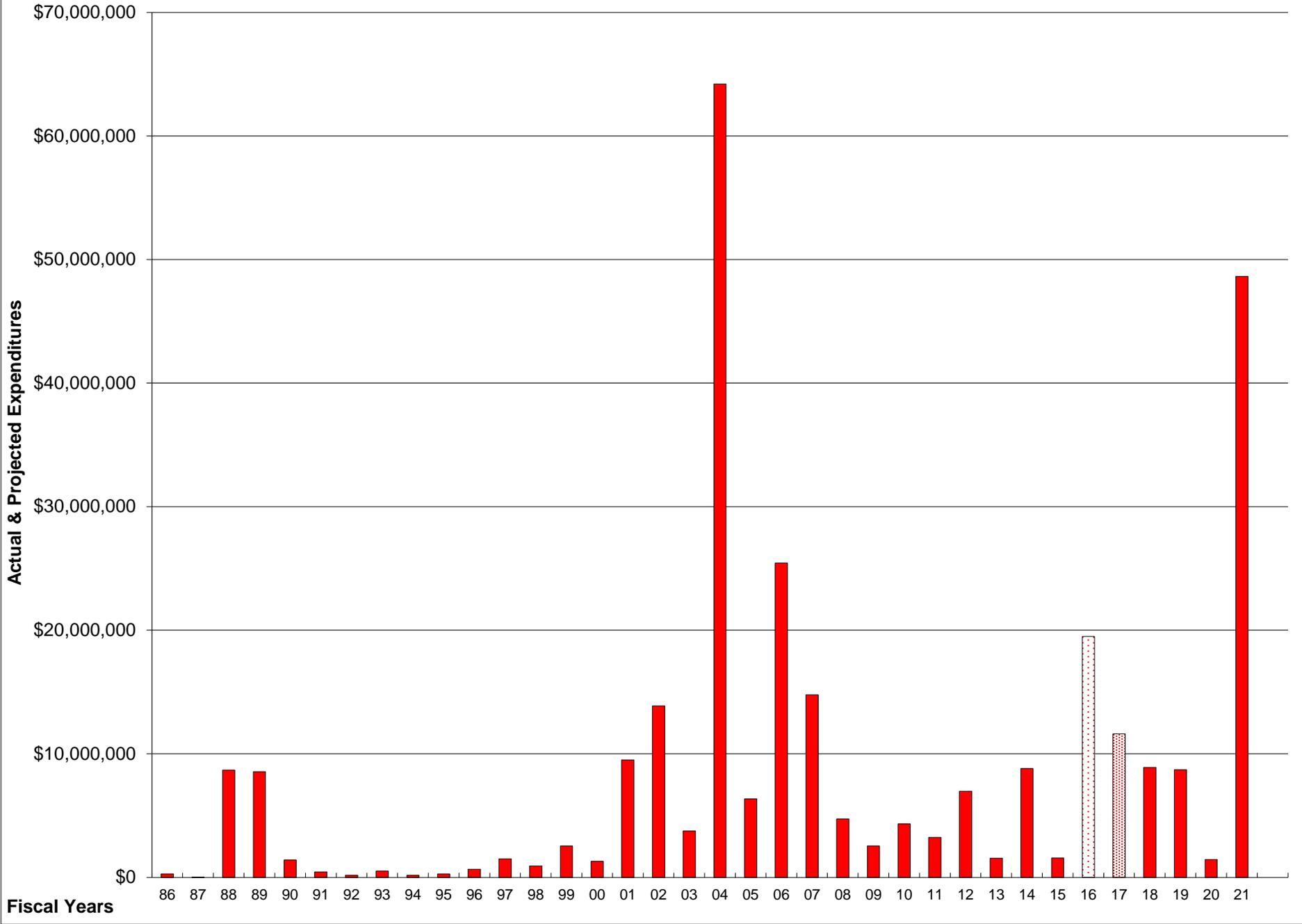
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>						<u>Approved Capital Budget</u>						
75136	Water Lines Replaceme Program - FY17 Phase	330,000	F513-Water Capital	0	0	330,000	330,000	0	0	0	0	Annual Contingency Replacement
75137	Conjunctive Groundwater Use Study	137,000	F513-Water Capital F352-So MacArthur PA F354-ISP South Area	0 0 0	0 0 0	62,700 54,300 20,000	62,700 54,300 20,000	0 0 0	0 0 0	0 0 0	0 0 0	Jun 17 Priority A Study
75138	Water Meter Replaceme Program - FY17 Phase	800,000	F513-Water Capital	0	0	800,000	800,000	0	0	0	0	Jun 17 Priority A Replacement
75139	Plant Eqpt Replacement Water Treatment Plant - FY17	260,000	F513-Water Capital	0	0	260,000	260,000	0	0	0	0	Jun 17 Priority A Replacement
75140	Water Plant Influent Pur Water Treatment Plant	10,000	F513-Water Capital	0	0	10,000	10,000	0	0	0	0	Jun 17 Priority A
75141	Water Plant Baffle Curtz Water Treatment Plant	100,000	F513-Water Capital	0	0	100,000	100,000	0	0	0	0	Jun 17 Priority A
75142	Water Plant Valve Replacement	100,000	F513-Water Capital	0	0	100,000	100,000	0	0	0	0	Jun 17 Priority A
7	Totals New Projects	1,737,000		0	0	1,737,000	1,737,000	0	0	0	0	

Group 75 - Water Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS</u>						<u>Approved Capital Budget</u>						
75PP- 001b	Water Lines Replaceme Program - Future Phases	1,500,000	F513-Water Capital	0	0	1,500,000	0	375,000	375,000	375,000	375,000	Annual Contingency Replacement
75PP- 077	Water Line Replacemen 20th to 23rd Streets, bw Holly & Bessie Avenues	2,380,000	F513-Water Capital	0	0	2,380,000	0	0	2,380,000	0	0	Dec 19 Priority B Replacement
75PP- 081	Water Storage Reservio Tracy Gateway Area	2,268,000	F356-Tracy Gateway Ai	0	0	2,268,000	0	0	0	0	2,268,000	Jun 20 Priority C New Facilities
75PP- 082	Water Pump Stations - Tracy Gateway Area	1,620,000	F356-Tracy Gateway Ai	0	0	1,620,000	0	0	1,620,000	0	0	Jun 19 Priority C New Facilities
75PP- 083	Emergency Well for Tracy Gateway Area	2,671,100	F356-Tracy Gateway Ai	0	0	2,671,100	0	0	2,671,100	0	0	Jun 19 Priority C New Facilities
75PP- 094	Water Master Plan - Citywide Update	45,000	F513-Water Capital F356-Tracy Gateway Ai	0 0	0 0	0 45,000	0 0	0 0	0 45,000	0 0	0 0	Jun 18 Priority C Study
75PP- 097	Water Line Replacemen Bessie Ave - Lowell to Grant Line	1,260,000	F513-Water Capital	0	0	1,260,000	0	1,260,000	0	0	0	Dec 18 Priority B Replacement
75PP- 105	Water Filter Replaceme Water Treatment Plant	550,000	F513-Water Capital	0	0	550,000	0	0	550,000	0	0	Jun 19 Priority B1 Replacement
75PP- 107b	Water Meter Replaceme Program	3,200,000	F513-Water Capital	0	0	3,200,000	0	800,000	800,000	800,000	800,000	Annual Contingency Replacement
75PP- 109	Plant Expansion - Water Treatment Plant	44,913,300	F358-Ellis Prgm Area F365-TIMP Water	0 0	0 0	6,527,300 38,386,000	0 0	0 0	0 0	0 0	6,527,300 38,386,000	Dec 21 Priority C Expansion
10	Totals Future Projects	60,407,400		0	0	60,407,400	0	2,435,000	8,441,100	1,175,000	48,356,300	

Tracy Capital Improvement Program Water Improvements



Group 76 - Drainage Improvements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
7 Current Projects	9,183,000	183,521	3,069,179	5,930,300	0	0	5,930,300	0	0	Projects Requiring New Funding: 0 Current Projects 4 New Projects
4 New Projects	1,110,300	0	0	1,110,300	1,075,300	35,000	0	0	0	
20 Future Projects	47,839,232	5,759,932	0	42,079,300	0	13,256,100	2,832,500	14,038,500	11,952,200	
31 Totals	58,132,532	5,943,453	3,069,179	49,119,900	1,075,300	13,291,100	8,762,800	14,038,500	11,952,200	
by Funding Sources										
F101-General	0	0	0	0	0	0	0	0	0	
F245-Gas Tax	0	0	0	0	0	0	0	0	0	
F301-General Projects	0	0	0	0	0	0	0	0	0	
F312-Infill Drainage	6,957,100	0	525,500	6,431,600	0	-87,800	2,145,000	4,374,400	0	
F322-Plan C Drainage	1,488,922	839,222	126,300	523,400	0	172,000	181,200	0	170,200	
F345-RSP Prgm Mgmt	0	0	0	0	0	0	0	0	0	
F351-NE Indus Area #1	340,100	0	340,100	0	0	0	0	0	0	
F352-So MacArthur Are	621,600	121,594	500,006	0	0	0	0	0	0	
F354-ISP South Area	4,525,245	703,285	573,200	3,248,760	0	2,630,060	618,700	0	0	
F356-Tracy Gateway Ar	689,100	0	0	689,100	0	0	0	0	689,100	
F357-NE Indus Area #2	11,541,800	0	0	11,541,800	0	0	0	9,619,100	1,922,700	
F358-Ellis Prgm Area	0	0	0	0	0	0	0	0	0	
F362-TIMP Drainage	26,998,100	0	880,000	26,118,100	0	11,209,600	5,615,100	0	9,293,400	
F541-Drainage Enterpri:	1,762,025	61,952	124,073	1,576,000	310,000	790,000	384,000	45,000	47,000	
Future Developments	0	0	0	0	0	0	0	0	0	
Developer's Contributor	3,208,540	4,217,400	0	-1,008,860	765,300	-1,422,760	-181,200	0	-170,200	
	58,132,532	5,943,453	3,069,179	49,119,900	1,075,300	13,291,100	8,762,800	14,038,500	11,952,200	

CIP Expenditures	in FY14-15 >>	84,569	1,171,000	New Appropriations
	in FY13-14 >>	3,026,299	1,018,179	Carryovers from FY15
	in FY12-13 >>	62,422	0	Deferrals
	in FY11-12 >>	317,602	880,000	Supplementals

Group 76 - Drainage Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS</u>						<u>Approved Capital Budget</u>						
76043	Drainage Improvements NE Industrial Area	340,100	F351-NE Indus Area #	0	340,100	0	0	0	0	0	0	Jul 17 Design start Dec 16
76059	Drainage Improvements South MacArthur, Phase 2	675,600	F322-Plan C Drainage	0	54,000	0	0	0	0	0	0	Jul 17 Design Underway
			F352-So MacArthur Ar	121,594	500,006	0	0	0	0	0	0	
			Developer's Contributic	0	0	0	0	0	0	0	0	
76062	Storm Drains Replacem Program - FY14 Phase	70,000	F541-Drainage Enterpi	54,949	15,051	0	0	0	0	0	0	Aug 15 Work Completed
			F245-Gas Tax	0	0	0	0	0	0	0	0	
76063	Storm Drains Replacem Program - FY15 Phase	16,000	F541-Drainage Enterpi	3,156	12,844	0	0	0	0	0	0	Aug 15 Work Completed
76065	Pump Station Rehab - Corrol Hollow & Kavanaugh	100,000	F312-Infill Drainage	0	0	0	0	0	0	0	0	Mar 16 Work Underway
			F541-Drainage Enterpi	3,822	96,178	0	0	0	0	0	0	
76066	Detention Basin 2B Blue Zone	2,357,000	F312-Infill Drainage	0	525,500	567,300	0	0	567,300	0	0	Dec 18 Priority B New Installation
			F322-Plan C Drainage	0	72,300	0	0	0	0	0	0	
			F354-ISP South Area	0	573,200	618,700	0	0	618,700	0	0	
76067	Storm Drains Basins LV Lammers Watershed	5,624,300	F541-Drainage Enterpi	0	0	0	0	0	0	0	0	Dec 15 Work Completed
			F362-TIMP Drainage	0	880,000	4,744,300	0	0	4,744,300	0	0	
<u>Totals</u>												
7	Current Projects	9,183,000		183,521	3,069,179	5,930,300	0	0	5,930,300	0	0	

Group 76 - Drainage Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>						<u>Approved Capital Budget</u>						
76068	Storm Drains Replacem Program - FY17 Phase	45,000	F541-Drainage Enterpr	0	0	45,000	45,000	0	0	0	0	Annual Contingency Rehabilitation
76069	Construction - West side Channel, north of Edgewood	228,200	F345-RSP Prgm Mgml Developer Contributor	0	0	0	0	0	0	0	0	Jun 17 Priority A
76070	Detention Basin 10 Stor N of W. Valley Mall & W. of Naglee	300,000	F541-Drainage Fund	0	0	300,000	265,000	35,000	0	0	0	Jun 17 Priority A
76071	Water Lines Tracy Blvd from 6th to Mt Diablo to 4th	537,100	Developer Contributor	0	0	537,100	537,100	0	0	0	0	Jun 17 Priority A
4	Totals New Projects	1,110,300		0	0	1,110,300	1,075,300	35,000	0	0	0	

Group 76 - Drainage Improvements

FY16-17 CIP Adopted

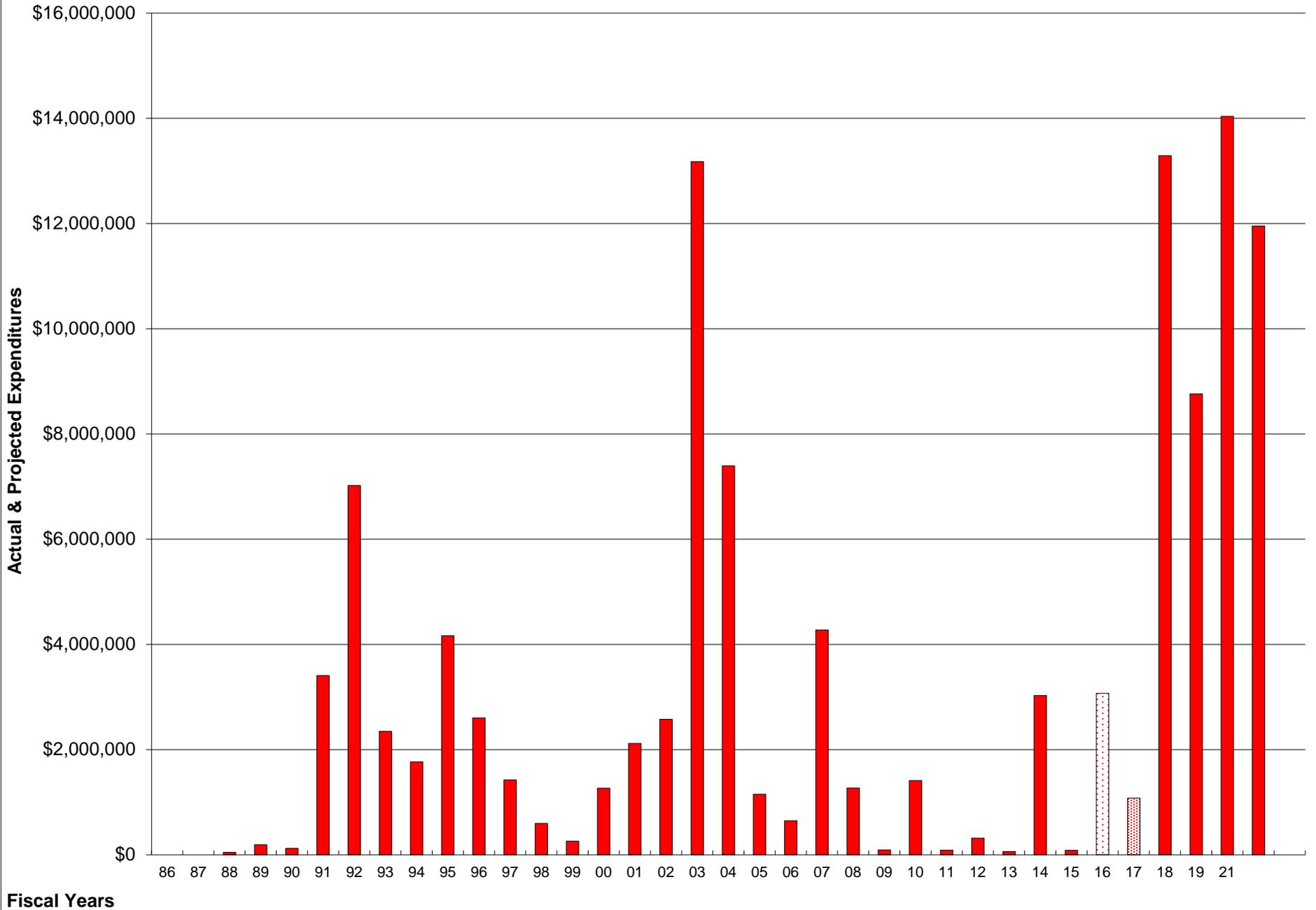
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS</u>						<u>Approved Capital Budget</u>						
76039	Drainage Improvements Berg Ave Area	339,025	F541-Drainage Enterpr	25	0	339,000	0	0	339,000	0	0	Jun 18 Deferred to Future
76045	New Detention Basin 2A ISP South, Zone 2	5,236,507	F354-Indus SP, South F322-Plan C Drainage Developer's Contributic	703,285 839,222 3,694,000	0 0 0	1,250,760 0 -1,250,760	0 0 0	1,250,760 0 -1,250,760	0 0 0	0 0 0	0 0 0	Apr 07 Reimbursement Due
76PP- 001b	Storm Drains Replacem Program - Future Phases	182,000	F541-Drainage Enterpr	0	0	182,000	0	45,000	45,000	45,000	47,000	Annual Contingency Rehabilitation
76PP- 027	Storm Drain - Sterling Park/Johnson (Yellow Zone)	172,000	F322-Plan C Drainage Developer's Contributic	0 172,000	0 0	172,000 -172,000	0 0	172,000 -172,000	0 0	0 0	0 0	Jun 06 Reimbursement Due
76PP- 028	Storm Drain - San Marco 42" (Yellow Zone)	181,200	F322-Plan C Drainage Developer's Contributic	0 181,200	0 0	181,200 -181,200	0 0	0 0	181,200 -181,200	0 0	0 0	Nov 99 Reimbursement Due
76PP- 035	Storm Drains Outfall-	170,200	F322-Plan C Drainage Developer's Contributic	0 170,200	0 0	170,200 -170,200	0 0	0 0	0 0	0 0	170,200 -170,200	Jan 01 Reimbursement Due
76PP- 039	Drainage Improvements South MacArthur, Phase 3	6,500,000	F352-So MacArthur Ar F362-TIMP Drainage	0 0	0 0	0 6,500,000	0 0	0 0	0 0	0 0	0 6,500,000	Jun 21 Priority D New Installation
76PP- 048	Drainage Improvements ISP South, Zone 1	1,291,500	F312-Infill Drainage F354-ISP South Area	0 0	0 0	617,600 673,900	0 0	617,600 673,900	0 0	0 0	0 0	Jun 18 Priority A New Installation
76PP- 061	Drainage Conveyance Tracy Gateway Area	689,100	F356-Tracy Gateway /	0	0	689,100	0	0	0	0	689,100	Jun 21 Priority D
76PP- 064	Drainage Improvements Pescadero Avenue	11,056,900	F357-NE Indus Area #	0	0	11,056,900	0	0	0	9,619,100	1,437,800	Jun 21 Priority D New Installation
76PP- 065	Drainage Improvements Chrisman Rd, Paradise to Grant Line	484,900	F357-NE Indus Area #	0	0	484,900	0	0	0	0	484,900	Jun 21 Priority D New Installation
(Continued)												

Group 76 - Drainage Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments		
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>							
76PP- 068	Storm Drains Outfall- Rocha and 35	870,800	F362-TIMP Drainage	0	0	870,800	0	0	870,800	0	0	Jun 19	Priority C New Installation
76PP- 070	Drainage Improvements Bessie Ave, Eaton to GLR	3,329,400	F312-Infill Drainage F541-Drainage Enterpr	0 0	0 0	3,329,400 0	0 0	0 0	229,600 0	3,099,800 0	0 0	Jun 20	Priority C Upgrade
76PP- 071	Drainage Improvements Arbor Ave, west of MacArthur Dr	710,000	F312-Infill Drainage F541-Drainage Enterpr	0 0	0 0	0 710,000	0 0	0 710,000	0 0	0 0	0 0	Jun 18	Priority B Rehabilitation
76PP- 073	Detention Basin 12 South of Arbor & West of MacArthur	394,700	F312-Infill Drainage	0	0	394,700	0	0	394,700	0	0	Jun 19	Priority C New Installation
76PP- 074	Detention Basin Lowell South of Lowell & West of Lincoln	772,900	F312-Infill Drainage	0	0	772,900	0	0	525,000	247,900	0	Jun 20	Priority C New Installation
76PP- 075	Drainage Improvements Tracy Blvd & 12th Street	1,155,100	F312-Infill Drainage	0	0	1,155,100	0	0	128,400	1,026,700	0	Jun 20	Priority C New Installation
76PP- 076	Drainage Improvements Greenbelt Parkway 1	11,209,600	F362-TIMP Drainage	0	0	11,209,600	0	11,209,600	0	0	0	Dec 18	Priority A New Installation
76PP- 077	Detention Basin 3 - MH Mountain House Watershed	2,793,400	F362-TIMP Drainage	0	0	2,793,400	0	0	0	0	2,793,400	Jun 20	Priority D New Installation
76PP- 078	Upgrade Pond 10 Pump Mountain House Watershed	300,000	F312-Infill Drainage	0	0	300,000	0	0	300,000	0	0	Dec 19	Priority B Upgrade
20	Totals Future Projects	47,839,232		5,759,932	0	42,079,300	0	13,256,100	2,832,500	14,038,500	11,952,200		

Tracy Capital Improvement Program
Drainage Improvements



Group 77 - Airport & Transit Improvements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					
					FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
9 Current Projects	17,120,260	5,093,843	7,976,205	4,050,212	0	4,050,212	0	0	0	Projects Requiring 0 New Funding: 0 Current Projects 0 New Projects
0 New Projects	0	0	0	0	0	0	0	0	0	
31 Future Projects	55,385,651	129,801	0	55,255,850	0	6,747,000	1,702,800	13,967,000	32,839,050	
40 Totals	72,505,911	5,223,644	7,976,205	59,306,062	0	10,797,212	1,702,800	13,967,000	32,839,050	
by Funding Sources										
F242-Transp Sales Tax	0	0	0	0	0	0	0	0	0	
F301-General Projects	15,877,734	76,418	655,466	15,145,850	0	620,200	0	4,280,000	10,245,650	
F381-Com Dev Ag Proj	0	0	0	0	0	0	0	0	0	
F563-Airport Capital	4,295,322	444,358	-204,436	4,055,400	0	411,000	13,400	608,000	3,023,000	
F573-Transit Capital	1,600,000	0	707,500	892,500	0	312,500	300,000	260,000	20,000	
FAA Grant	41,026,933	4,515,640	3,716,993	32,794,300	0	5,986,800	187,200	7,588,900	19,031,400	
FTA Grant	6,300,000	0	2,780,000	3,520,000	0	1,280,000	1,200,000	1,040,000	0	
Other Federal Grant	0	0	0	0	0	0	0	0	0	
State Aviation Grant	1,050,982	0	320,682	730,300	0	19,000	2,200	190,100	519,000	
State Aviation Loan	2,112,000	0	0	2,112,000	0	2,112,000	0	0	0	
State Transit Grant	242,940	187,228	0	55,712	0	55,712	0	0	0	
	72,505,911	5,223,644	7,976,205	59,306,062	0	10,797,212	1,702,800	13,967,000	32,839,050	

CIP Expenditures	in FY14-15 >>	4,445,746	1,535,000	New Appropriations
	in FY13-14 >>	731,468	4,441,205	Carryovers from FY15
	in FY12-13 >>	1,942,334	0	Deferrals
	in FY11-12 >>	470,060	2,000,000	Supplementals

Group 77 - Airport & Transit Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS						Approved Capital Budget						
77036	Fire Protection Water - Supply - Tracy Airport	76,000	F301-General Projects F563-Airport Capital	1,119 0	74,881 0	0 0	0 0	0 0	0 0	0 0	0 0	Dec 16 Design Underway
77037	Pavement Maintenance Tracy Airport, Phase I & II	12,816,320	F301-General Projects F563-Airport Capital State Aviation Grant FAA Grant	70,405 433,336 0 4,396,861	485,479 -209,436 320,682 3,616,993	370,200 0 0 3,331,800	0 0 0 0	370,200 0 0 3,331,800	0 0 0 0	0 0 0 0	0 0 0 0	Jun 16 Work Underway
77038	Spill Prevention Control Countermeasure Plan - Airport Fuel Sy	100,000	F101-General F563-Airport Capital	4,894 0	95,106 0	0 0	0 0	0 0	0 0	0 0	0 0	Aug 16 Out to Bid
77040	Upgrade AWOS & Unicom - Tracy Airport	105,000	F563-Airport Capital FAA Grant	0 0	5,000 100,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 17 Priority A Rehabilitation
77543	Fiber Optic Installation - Transit Station to City Hall	542,940	F573-Transit Capital FTA Grant Grant Funding - Prop 11	0 0 187,228	7,500 0 0	52,500 240,000 55,712	0 0 0	52,500 240,000 55,712	0 0 0	0 0 0	0 0 0	Jan 14 Work Completed
77548	Radio Replacements TRACER Buses	50,000	F573-Transit Capital FTA Grant	0 0	10,000 40,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Priority A2 Replacement
77549	ParaTransit Bus Replacements - FY16	600,000	F573-Transit Capital FTA Grant	0 0	120,000 480,000	0 0	0 0	0 0	0 0	0 0	0 0	Jan 16
77550	Transit Buses Replacements - FY16	2,700,000	F573-Transit Capital FTA Grant	0 0	540,000 2,160,000	0 0	0 0	0 0	0 0	0 0	0 0	Jan 16 Buses Ordered
77551	Short Range Transit Pla	130,000	F573-Transit Capital FTA Grant	0 0	30,000 100,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Priority A Study
9	Current Projects	17,120,260		5,093,843	7,976,205	4,050,212	0	4,050,212	0	0	0	

Group 77 - Airport & Transit Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS</u>						<u>Approved Capital Budget</u>						
77027	Installation of 44 Portab Hangars	2,336,245	F563-Airport Capital FAA Grant State Aviation Loan	10,466 118,779 0	0 0 0	95,000 0 2,112,000	0 0 0	95,000 0 2,112,000	0 0 0	0 0 0	0 0 0	Jun 17 Design Completed
77034	Master Plan Update - Tracy Airport	450,556	F563-Airport Capital FAA Grant State Aviation Grant	556 0 0	0 0 0	26,000 405,000 19,000	0 0 0	26,000 405,000 19,000	0 0 0	0 0 0	0 0 0	Jun 17 Priority B1 Study
77PP- 016	Aircraft Wash Facility -	99,400	F563-Airport Capital	0	0	99,400	0	0	0	0	99,400	Jun 20 Priority D
77PP- 017	Helicopter Pad Airport	91,800	F563-Airport Capital FAA Grant State Aviation Grant	0 0 0	0 0 0	2,400 87,200 2,200	0 0 0	0 0 0	2,400 87,200 2,200	0 0 0	0 0 0	Jun 18 Priority B New
77PP- 018	Utilities & Drainage Improvements - Tracy Airport	2,776,000	F563-Airport Capital	0	0	2,776,000	0	0	0	0	2,776,000	Jun 20 Priority D Upgrade & Expansion
77PP- 025	Land Acquisition - Tracy Airport	21,849,000	F563-Airport Capital FAA Grant State Aviation Grant F301-General Projects	0 0 0 0	0 0 0 0	102,600 20,756,400 519,000 471,000	0 0 0 0	0 2,250,000 0 250,000	0 0 0 0	0 0 0 0	102,600 18,506,400 519,000 221,000	Jun 21 Priority D New - Expansion
77PP- 026	Construct FBO Facility - Main Airport Area	5,604,000	F563-Airport Capital F301-General Projects	0 0	0 0	35,000 5,569,000	0 0	0 0	0 0	0 0	35,000 5,569,000	Jun 20 Priority D New
77PP- 027	Construct FBO Facility - South Hangar Area	3,108,000	F563-Airport Capital F301-General Projects	0 0	0 0	0 3,108,000	0 0	0 0	0 0	0 0	0 3,108,000	Jun 20 Priority D New
77PP- 028	Taxiway Construction & Paving - Tracy Airport	4,808,000	F563-Airport Capital FAA Grant State Aviation Grant	0 0 0	0 0 0	125,100 4,567,500 115,400	0 0 0	0 0 0	0 0 0	125,100 4,567,500 115,400	0 0 0	Jun 19 Priority C New
77PP- 029	Road Upgrade - Tracy Blvd, s of Linne	2,943,000	F563-Airport Capital F301-General Projects	0 0	0 0	0 2,943,000	0 0	0 0	0 0	0 2,943,000	0 0	Jun 19 Priority C Rehabilitation
77PP- 030	Repairs FBO Building - Tracy Airport	1,337,000	F563-Airport Capital F301-General Projects	0 0	0 0	0 1,337,000	0 0	0 0	0 0	0 1,337,000	0 0	Jun 19 Priority C Replacement
(Continued)												

Group 77 - Airport & Transit Improvements

FY16-17 CIP Adopted

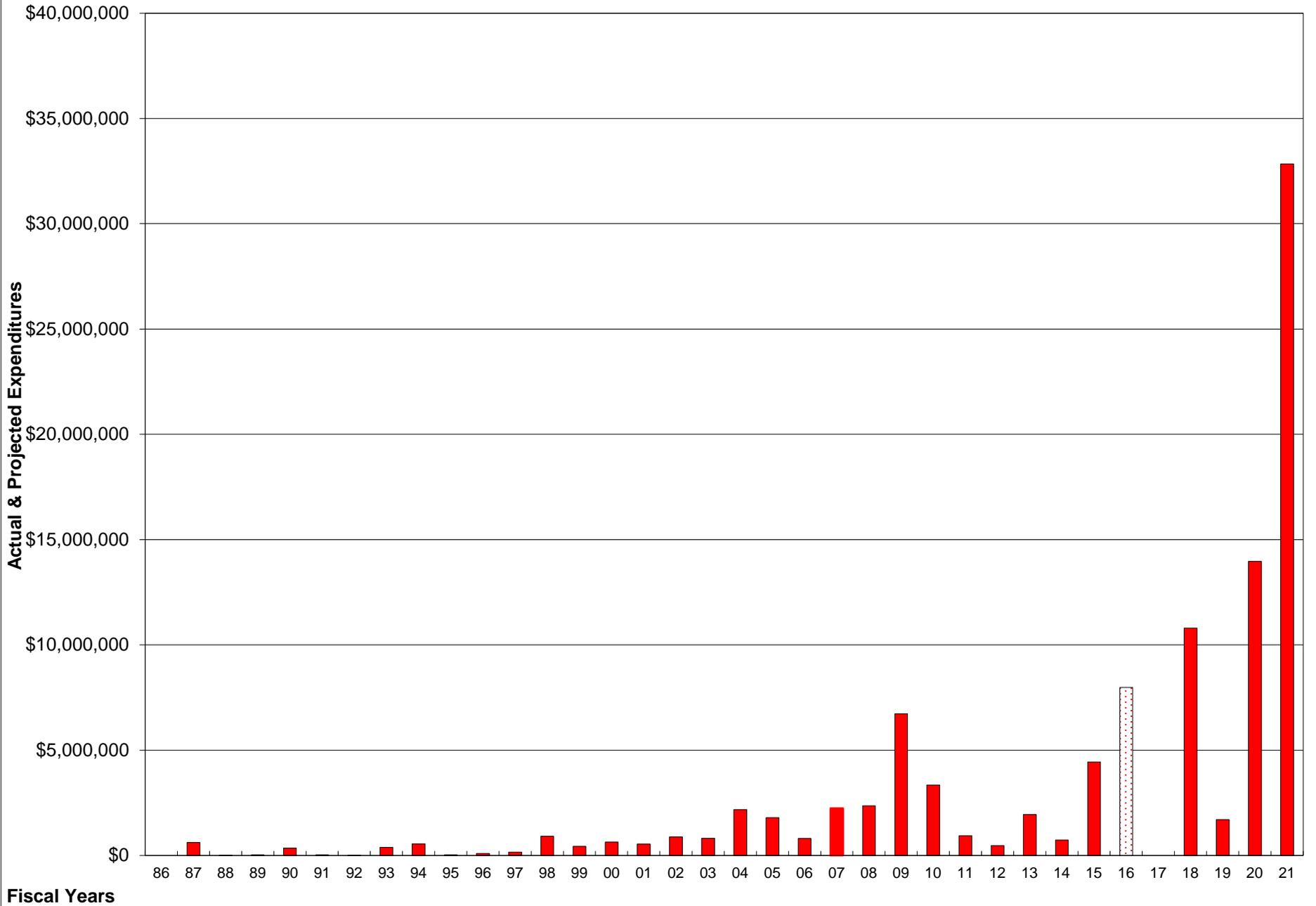
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments		
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21	
<u>FUTURE PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>							
77PP- 033	Airport Security Enhancements	3,112,000	F563-Airport Capital FAA Grant State Aviation Grant	0 0 0	0 0 0	80,900 2,956,400 74,700	0 0 0	0 0 0	0 2,956,400 74,700	0 0 0	Jun 19 New	Priority C	
77PP- 060	Sanitary Improvements Tracy Airport	291,400	F563-Airport Capital F301-General Projects	0 0	0 0	0 291,400	0 0	0 0	0 0	0 291,400	0 0	Jun 20 Upgrade	Priority D
77PP- 067	Playground Equipment - Tracy Airport Park	100,000	F563-Airport Capital	0	0	100,000	0	0	0	100,000	0	Jun 19 Upgrade	Priority C
77PP- 070	Miscellaneous Improver Tracy Airport	122,000	F563-Airport Capital	0	0	122,000	0	0	0	122,000	0	Jun 18 Upgrade & Rehab	Priority C
77PP- 071	Runway Seal Coat - Tracy Airport	310,000	F563-Airport Capital FAA Grant	0 0	0 0	10,000 300,000	0 0	0 0	0 0	10,000 300,000	0 0	Jun 20 Rehabilitation	Priority D
77PP- 072	Airport Site Selection Study	250,000	F301-General Projects FAA Grant	0 0	0 0	25,000 225,000	0 0	0 0	0 0	25,000 225,000	0 0	Jun 20 Study	Priority D
77PP- 075	Sweeper Purchase Tracy Airport	115,000	F563-Airport Capital	0	0	115,000	0	0	0	115,000	0	Jun 19 New Equipment	Priority C
77PP- 077	Vegetation Removal Tracy Airport	55,000	F563-Airport Capital	0	0	55,000	0	0	0	55,000	0	Jun 19 Rehabilitation	Priority C
77PP- 078	Relocate Perimeter Fencing - Tracy Airport	111,000	F563-Airport Capital FAA Grant	0 0	0 0	11,000 100,000	0 0	0 100,000	11,000 0	0 0	0 0	Jun 18 Rehabilitation	Priority B
77PP- 080	Install New Lights Tracy Airport	75,000	F563-Airport Capital FAA Grant	0 0	0 0	10,000 65,000	0 0	0 0	0 65,000	10,000 65,000	0 0	Jun 19 New Equipment	Priority C
77PP- 084	ROW Acquisition - New Jerusalem Airport	1,000,000	F563-Airport Capital F301-General Projects	0 0	0 0	0 1,000,000	0 0	0 0	0 0	0 1,000,000	0 0	Jun 21 New	Priority D
77PP- 085	Observation Platform at Tracy Airport	31,250	F563-Airport Capital F301-General Projects	0 0	0 0	0 31,250	0 0	0 0	0 0	0 31,250	0 0	Jun 20 New	Priority D
(Continued)													

Group 77 - Airport & Transit Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
77PP- 562E	ParaTransit Bus Replacements - Future Years	1,200,000	F573-Transit Capital FTA Grant	0 0	0 0	240,000 960,000	0 0	120,000 480,000	0 0	120,000 480,000	0 0	Jun 19 Priority B Replacement
77PP- 563E	Transit Buses Replacements - Future Years	1,400,000	F573-Transit Capital FTA Grant	0 0	0 0	280,000 1,120,000	0 0	140,000 560,000	0 0	140,000 560,000	0 0	Jun 19 Priority B Replacement
77PP- 566	Wi-Fi Access on TRACER Buses	20,000	F573-Transit Capital FTA Grant	0 0	0 0	20,000 0	0 0	0 0	0 0	0 0	20,000 0	Jun 20 Priority D New Equipment
77PP- 569	Bus Stop Improvements ?? locations, Phase III	1,500,000	F573-Transit Capital FTA Grant	0 0	0 0	300,000 1,200,000	0 0	0 0	300,000 1,200,000	0 0	0 0	Jun 18 Priority B New
77PP- 570	South Hanger Area Res Tracy Airport	75,000	F563-Airport Capital	0	0	75,000	0	75,000	0	0	0	Jun 18 Priority B New
77PP- 571	Airport Park Restroom II Tracy Airport	150,000	F563-Airport Capital	0	0	150,000	0	150,000	0	0	0	Jun 18 Priority B New
77PP- 572	ADA Door Upgrade Tracy Airport	30,000	F563-Airport Capital	0	0	30,000	0	30,000	0	0	0	Jun 18 Priority B New
77PP- 573	Hanger Spinkler Design Tracy Airport	35,000	F563-Airport Capital	0	0	35,000	0	35,000	0	0	0	Jun 18 Priority B New
Totals												
31	Future Projects	55,385,651		129,801	0	55,255,850	0	6,747,000	1,702,800	13,967,000	32,839,050	

**Tracy Capital Improvement Program
Airport & Transit Improvements**



Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Projects Requiring 3 New Funding: 8 Current Projects New Projects	
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
14	Current Projects	48,728,293	13,040,581	25,840,112	9,847,600	297,600	9,550,000	0	0	0	
8	New Projects	5,284,035	0	0	5,284,035	3,334,615	1,949,420	0	0	0	
36	Future Projects	88,580,370	131,500	0	88,448,870	0	7,758,500	27,387,300	18,881,170	34,421,900	
58	Totals	142,592,698	13,172,081	25,840,112	103,580,505	3,632,215	19,257,920	27,387,300	18,881,170	34,421,900	
by Funding Sources											
	F242-Transp Sales Tax	0	0	0	0	0	0	0	0	0	
	F271-Landscaping Distr	6,427,115	81,773	988,227	5,357,115	1,666,115	3,691,000	0	0	0	
	F301-General Projects	69,795,113	9,322,328	12,391,365	48,081,420	1,142,000	13,981,920	16,195,500	804,500	15,957,500	
	F311-Infill Parks	5,713,400	0	0	5,713,400	0	0	527,000	0	5,186,400	
	F321-Parks Plan "C"	1,648,000	1,648,000	0	0	0	0	0	0	0	
	F324-Gen Fac Plan "C"	4,016,200	1,110,480	1,645,520	1,260,200	0	400,000	860,200	0	0	
	F345-RSP Prgm Mgmt	131,500	0	0	131,500	0	131,500	0	0	0	
	F352-So MacArthur PA	1,157,800	878,000	138,800	141,000	0	0	141,000	0	0	
	F353-I205 Area Spec Pl	572,500	0	0	572,500	0	0	572,500	0	0	
	F354-ISP South Area	478,000	0	231,500	246,500	0	0	246,500	0	0	
	F355-Presidio Area	230,400	0	114,700	115,700	0	0	115,700	0	0	
	F358-Ellis Prgm Area	18,545,070	0	0	18,545,070	0	0	1,118,400	17,426,670	0	
	F361-TIMP Parks	0	0	0	0	0	0	0	0	0	
	F391-Kagehiro Parks	457,000	0	310,000	147,000	0	0	147,000	0	0	
	F571-Transit Fund	0	0	0	0	0	0	0	0	0	
	State Park Grant	0	0	0	0	0	0	0	0	0	
	Other Grants	8,413,500	0	20,000	8,393,500	0	280,000	7,463,500	650,000	0	
	Developer's Contributor	10,905,000	131,500	10,000,000	773,500	0	773,500	0	0	0	
	F366-TIMP Pub Fac	14,102,100	0	0	14,102,100	824,100	0	0	0	13,278,000	
	Totals	142,592,698	13,172,081	25,840,112	103,580,505	3,632,215	19,257,920	27,387,300	18,881,170	34,421,900	

CIP Expenditures	in FY14-15 >>	1,515,769	75,000	New Appropriations
	in FY13-14 >>	575,419	22,348,065	Carryovers from FY15
	in FY12-13 >>	5,054,442	0	Deferrals
	in FY11-12 >>	9,583,543	3,417,047	Supplementals

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS</u>						<u>Approved Capital Budget</u>						
78053	Park Renovation - Trac Ball Park	9,650,000	F301-General Projects State Park Grant	5,000 0	95,000 0	9,550,000 0	0 0	9,550,000 0	0 0	0 0	0 0	Dec 17 PriorityB5
78054	Aquatics Center - Ellis Area	13,551,000	F301-General Projects F324-Gen Fac Plan "C" F352-So MacArthur PA F354-ISP South Area F355-Presidio Area F391-Kagehiro Parks Developer's Contribution	0 1,110,480 0 0 0 0	0 1,645,520 138,800 231,500 114,700 310,000 10,000,000	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	Jan 19 Design start Jun 16
78115	Youth Sports Facilities - Legacy Sportsfield Site, Phase IA	10,743,630	F301-General Projects F321-Parks Plan "C" F352-So MacArthur PA	8,211,812 1,648,000 878,000	5,818 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	Mar 13 Work Completed
78116	Telecom Replacements Community Facilities	37,000	F301-General Projects	18,303	18,697	0	0	0	0	0	0	0 Jun 16 Phase 2 in FY15-16
78139	Park Revitalization - LMD Areas - FY13	238,000	F271-Landscaping Dist	81,773	156,227	0	0	0	0	0	0	Jun 13 Priority A8 Rehabilitation
78140	Park Revitalization - City Areas - FY13	325,000	F301-General Projects	202,930	122,070	0	0	0	0	0	0	Jun 15 Rehabilitation
78141	Restroom - El Pescadero Park	434,500	F301-General Projects	445,795	-11,295	0	0	0	0	0	0	Jan 15 Work Completed
78145	Facility Reservation Software	40,000	F301-General Projects Other Grant	10,917 0	9,083 20,000	0 0	0 0	0 0	0 0	0 0	0 0	Jun 15 Priority B Software Upgrade
78146	New Basketball Court - El Pescadero Park	80,000	F301-General Projects	75,019	4,981	0	0	0	0	0	0	Jan 15 Work Completed
78148	Wooden Play Structures Hoyt Park	304,000	F301-General Projects	24,070	279,930	0	0	0	0	0	0	Sep 17 Contract Award Sep 16
(Continued)												

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
78149	Park Renovation - LMZ 07, Bailor-Hennan, Rippon	497,300	F271-Landscaping Dist	0	416,000	81,300	81,300	0	0	0	0	Sep 17 Priority A6 Design Underway
78150	Park Renovation - LMZ 17, Sullivan & Huck	497,300	F271-Landscaping Dist	0	416,000	81,300	81,300	0	0	0	0	Sep 17 Priority A7 Design Underway
78152	Pool Replacement - Dr Powers Park	6,450,100	F301-General Projects	328,482	5,986,618	135,000	135,000	0	0	0	0	Jun 16 Work Underway
78153	Legacy Sportsfield Site, Phase IB	5,880,463	F301-General Projects	0	5,880,463	0	0	0	0	0	0	Dec 16 Work Underway
14	Totals Current Projects	48,728,293		13,040,581	25,840,112	9,847,600	297,600	9,550,000	0	0	0	

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>						<u>Approved Capital Budget</u>						
78154	Roof Replacement - Tracy Public Library	232,000	F301-General Projects	0	0	232,000	232,000	0	0	0	0	Jun 17 Priority A Rehabilitation
78155	Upgrade/Expansion of Lolly Hansen Senior Center	824,100	F366-TIMP Pub Fac	0	0	824,100	824,100	0	0	0	0	Jun 21 Priority A Rehab & Expan
78156	Basketball & Tennis Court Resurfacing Various Parks	75,000	F301-General Projects	0	0	75,000	75,000	0	0	0	0	Jun 18 Priority A Expansion
78157	Playground Replacement Larsen Park	250,000	F301-General Projects	0	0	250,000	250,000	0	0	0	0	Priority A Expansion
78158	LMD Park, Median & Landscape Improvements, various parks	2,025,000	F271-Landscaping Dist	0	0	2,025,000	100,000	1,925,000	0	0	0	Priority A Expansion
78159	Upgrade LMD & GF Irrigation Landscape Maintn. District & 2 GF Areas	592,935	F301-General Projects F271-Landscaping Dist	0	0	24,420 568,515	0 568,515	24,420 0	0	0	0	Jun 17 Priority A3 Expansion
78160	Playground Equipment Various location within the LMD	835,000	F271-LMZ 3 F271-LMZ 9	0	0	165,000 670,000	165,000 670,000	0	0	0	0	Priority A Expansion
78161	Public Restrooms Legacy Fields	450,000	F301-General Projects	0	0	450,000	450,000	0	0	0	0	Priority A
8	Totals New Projects	5,284,035		0	0	5,284,035	3,334,615	1,949,420	0	0	0	

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS</u>						<u>Approved Capital Budget</u>						
78088	Library Facility Expansic Unknown Location	3,408,800	F311-Infill Parks F324-Gen Fac Plan "C" F352-So MacArthur PA F354-ISP South Area F355-Presidio Area F358-Ellis Prgm Area	0 0 0 0 0 0	0 0 0 0 0 0	527,000 1,260,200 141,000 246,500 115,700 1,118,400	0 0 0 0 0 0	0 400,000 0 0 0 0	527,000 860,200 141,000 246,500 115,700 1,118,400	0 0 0 0 0 0	0 0 0 0 0 0	Dec 19 Priority D11 Expansion Deferred to Future See 78PP-204
78093	Park Expansion - Tracy Press Park	131,500	F345-RSP Prgm Mgmt Developer's Contributio	0 131,500	0 0	131,500 -131,500	0 0	131,500 -131,500	0 0	0 0	0 0	Dec 05 Reimbursement Due
78124	Dog Park Site - South Tracy	310,000	F301-General Projects F391-Kagehiro Parks	0 0	0 0	163,000 147,000	0 0	0 0	163,000 147,000	0 0	0 0	Jun 18 Priority B4 New Facility
78PP- 018	Park Development - El Pescadero Park, Phase II	1,225,000	F301-General Projects Developer's Contributio	0 0	0 0	320,000 905,000	0 0	320,000 905,000	0 0	0 0	0 0	Jun 18 Priority D Rehab & Expan
78PP- 079	Park Renovation - Dr Powers Park	1,775,000	F301-General Projects State Park Grant	0 0	0 0	1,775,000 0	0 0	1,775,000 0	0 0	0 0	0 0	Jun 17 Priority B Rehabilitation
78PP- 096	Bikeway Improvements Future Phases	880,000	F301-General Projects Bikeway Grants	0 0	0 0	480,000 400,000	0 0	240,000 200,000	0 0	240,000 200,000	0 0	Jun 21 Priority B New & Upgrade
78PP- 108	Park Revitalization - City Areas - Future Phases	494,000	F301-General Projects	0	0	494,000	0	123,500	123,500	123,500	123,500	Annual Phased Program Rehabilitation
78PP- 118	New Gymnasium/Multi Purpose Facility	10,788,500	F301-General Projects Grant Funding	0 0	0 0	3,600,000 7,188,500	0 0	760,000 0	2,840,000 7,188,500	0 0	0 0	Dec 20 Priority C New Facility
78PP- 123	Neighborhood Park - Location to be Determined	5,186,400	F311-Infill Parks	0	0	5,186,400	0	0	0	0	5,186,400	Jun 21 Priority D New Facilities
78PP- 124	Bicycle Motocross Park	381,300	F301-General Projects	0	0	381,300	0	0	0	37,500	343,800	Jun 21 Priority D New Facility
78PP- 125	Skate Park - 2nd Location	293,700	F301-General Projects	0	0	293,700	0	0	0	24,500	269,200	Jun 21 Priority C New Facility
(Continued)												

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

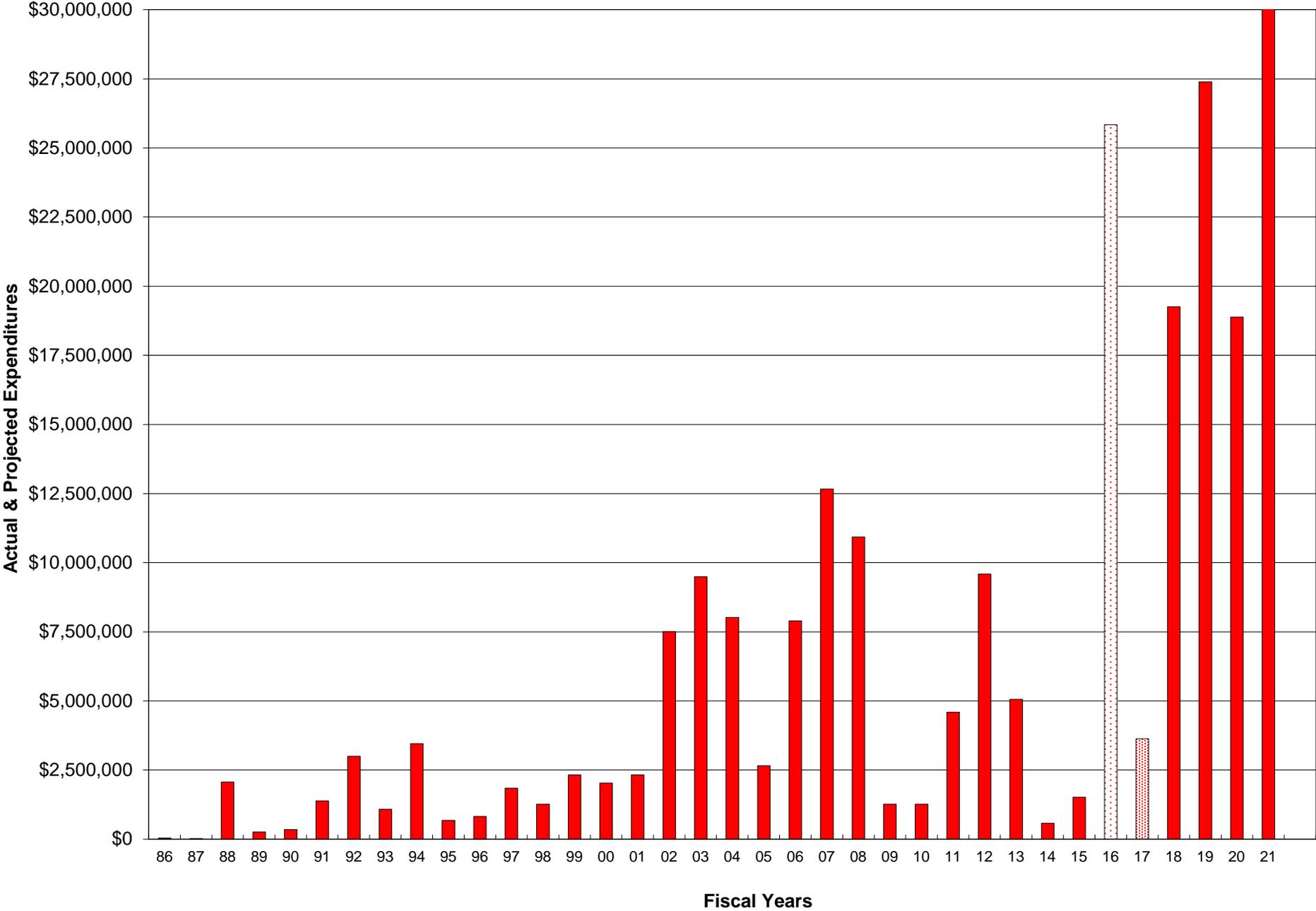
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21		
<u>FUTURE PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>							
78PP- 128	Swainson Hawk Mitigation - I205 Area, Phase II	572,500	F353-I205 Area Spec P	0	0	572,500	0	0	572,500	0	0	Jun 19	Priority C New Facilities
78PP- 135	Bikeway Rehabilitation - Various Locations	177,500	F301-General Projects Bikeway Grants	0 0	0 0	32,500 145,000	0 0	0 0	32,500 145,000	0 0	0 0	Jun 19	Priority D Rehabilitation
78PP- 137	Youth Sports Facilities - Legacy Sportsfield, Phase II	12,474,000	F301-General Projects State Park Grant	0 0	0 0	12,474,000 0	0 0	0 0	12,474,000 0	0 0	0 0	Dec 17	Priority B New Facilities
78PP- 139	Park Renovation - Lincoln Park, Phase II	379,000	F301-General Projects	0	0	379,000	0	0	0	379,000	0	Jun 20	Priority D Rehabilitation
78PP- 149	Bikeways to Holly Legacy Sports Fields	580,000	F301-General Projects Bikeway Grants	0 0	0 0	0 580,000	0 0	0 0	0 130,000	0 450,000	0 0	Jun 21	Priority D New Facilities
78PP- 156	Gretchen Tally Park Phase III	1,075,000	F301-General Projects Other Grant	0 0	0 0	1,075,000 0	0 0	0 0	0 0	0 0	1,075,000 0	Jun 20	Priority D New Facilities
78PP- 157	Park Renovation El Pescadero Park Phase III	562,500	F301-General Projects Other Grant	0 0	0 0	562,500 0	0 0	0 0	562,500 0	0 0	0 0	Jun 18	Priority B Rehabilitation
78PP- 158	Bikeway Master Plan	80,000	F242-Prop K Bikeway Grants	0 0	0 0	0 80,000	0 0	0 80,000	0 0	0 0	0 0	Jun 17	Priority D Rehabilitation
78PP- 162	Playground Renovation LMD parks	1,436,000	F271-Landscaping Dist	0	0	1,436,000	0	1,436,000	0	0	0	Jun 18	Priority A2 Rehabilitation
78PP- 163	Irrigation Controller Upgrades - LMD parks	330,000	F271-Landscaping Dist	0	0	330,000	0	330,000	0	0	0	Jun 18	Priority B Rehabilitation
78PP- 201	Neighborhood Parks Ellis Prgm Area	11,729,450	F358-Ellis Prgm Area	0	0	11,729,450	0	0	0	11,729,450	0	Jun 20	Priority C New Facilities
78PP- 202	Community Park Ellis Prgm Area	3,372,010	F358-Ellis Prgm Area	0	0	3,372,010	0	0	0	3,372,010	0	Jun 20	Priority C New Facilities
	(Continued)												

Group 78 - Parks & Recreation Improvements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>FUTURE PROJECTS (Continued)</u>						Approved Capital Budget						
78PP- 203	Community Center Ellis PA	1,206,810	F358-Ellis Prgm Area	0	0	1,206,810	0	0	0	1,206,810	0	Jun 20 Priority C New Facility
78PP- 204	South County Park - North Tracy	30,000	F301-General Projects	0	0	30,000	0	30,000	0	0	0	Jun 17 Priority D New Facility
78PP- 204a	South County Park - North Tracy	1,118,400	F358-Ellis Prgm Area	0	0	1,118,400	0	0	0	1,118,400	0	Jun 18 Priority C New Facility
78PP- 206	Community Center Expansion	2,006,000	F301-General Projects F366-TIMP Pub Fac	0 0	0 0	2,006,000 0	0 0	0 0	0 0	0 0	2,006,000 0	Dec 21 Priority C Expansion
78PP- 207	Community Recreation New Location TBD	25,318,000	F301-General Projects F366-TIMP Pub Fac	0 0	0 0	12,040,000 13,278,000	0 0	0 0	0 0	0 0	12,040,000 13,278,000	Dec 21 Priority C Expansion
78PP- 211	Relocate Locomotive at Powers Park	100,000	F301-General Projects	0	0	100,000	0	0	0	0	100,000	Priority C Expansion
78PP- 214	Light Timer Tracy Ball Park	19,000	F301-General Projects	0	0	19,000	0	19,000	0	0	0	Facility Improvermer
78PP- 215	Playground Replacemer Alden & Yasui Parks	590,000	F301-General Projects	0	0	590,000	0	590,000	0	0	0	Priority B
78PP- 216	Disc Golf Course Legacy Fields	550,000	F301-General Projects	0	0	550,000	0	550,000	0	0	0	Priority B
Totals												
36	Future Projects	88,580,370		131,500	0	88,448,870	0	7,758,500	27,387,300	18,881,170	34,421,900	

**Tracy Capital Improvement Program
Parks & Recreation Improvements**



Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED						Projects Requiring New Funding:
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
30 Current Projects	28,476,062	13,272,462	6,504,230	8,699,370	109,600	949,240	835,000	835,000	5,970,530	2 Current Projects 2 New Projects
2 New Projects	331,500	0	0	331,500	331,500	0	0	0	0	
2 Future Projects	4,840,000	0	0	4,840,000	0	1,210,000	1,210,000	1,210,000	1,210,000	
34 Totals	33,647,562	13,272,462	6,504,230	13,870,870	441,100	2,159,240	2,045,000	2,045,000	7,180,530	
by Funding Sources										
F101-General	375,780	7,926	367,854	0	0	0	0	0	0	
F268-Com Dev Block G	205,055	0	170,455	34,600	34,600	0	0	0	0	
F301-General Projects	1,262,500	643,966	608,534	10,000	10,000	0	0	0	0	
F345-RSP Prgm Mgmt	2,468,733	320,418	2,148,315	0	0	0	0	0	0	
F351-NE Indus Area #1	2,278,827	2,163,070	48,157	67,600	0	67,600	0	0	0	
F352-SMPA	383,994	281,181	56,173	46,640	0	46,640	0	0	0	
F353-I205 Area Spec Pl	802,217	811,468	-9,251	0	0	0	0	0	0	
F354-ISP South	1,641,532	522,153	68,479	1,050,900	75,000	75,000	75,000	75,000	750,900	
F355-Presidio Area	177,796	100,739	77,057	0	0	0	0	0	0	
F356-Tracy Gateway	1,653,510	68,242	331,268	1,254,000	0	100,000	100,000	100,000	954,000	
F357-NE Indus Area #2	2,226,094	541,112	87,382	1,597,600	0	80,000	80,000	80,000	1,357,600	
F358-Ellis Prgm Area	3,143,420	0	205,000	2,938,420	0	200,000	200,000	200,000	2,338,420	
F391-UMP Facilities	9,369,568	6,505,326	1,618,182	1,246,060	0	300,000	300,000	300,000	346,060	
F513-Water Fund	80,250	0	0	80,250	80,250	0	0	0	0	
F523-Wastewater Fund	80,250	0	0	80,250	80,250	0	0	0	0	
F271-LMD	60,000	0	0	60,000	60,000	0	0	0	0	
F53x-Solid Waste Fund:	51,000	0	0	51,000	51,000	0	0	0	0	
F605-Eqpt Acq	1,860,000	313,136	656,864	890,000	50,000	210,000	210,000	210,000	210,000	
State & Local Grants	0	0	0	0	0	0	0	0	0	
Developer's Contributor	5,527,036	993,725	69,761	4,463,550	0	1,080,000	1,080,000	1,080,000	1,223,550	
	33,647,562	13,272,462	6,504,230	13,870,870	441,100	2,159,240	2,045,000	2,045,000	7,180,530	

CIP Expenditures	in FY14-15 >>	2,502,153	1,812,500	New Appropriations
	in FY13-14 >>	2,574,923	4,336,455	Carryovers from FY15
	in FY12-13 >>	2,113,913	0	Recisions & Deferrals
	in FY11-12 >>	2,629,994	355,275	Supplementals

Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS						Approved Capital Budget						
79201	Infill Program Management	966,739	F31x-Infill Funds	433,428	69,761	463,550	0	80,000	80,000	80,000	223,550	Jun 22 On-going Program Annual Contingency
79203	I205 Area Program Management	802,217	F353-I205 Area Develop	811,468	-9,251	0	0	0	0	0	0	Jun 14 On-going Program Annual Contingency
79204	Plan "C" Program Management	5,092,512	F391-UMP Facilities	4,580,767	65,685	446,060	0	100,000	100,000	100,000	146,060	Jun 20 On-going Program Annual Contingency
79205	Industrial SP South, Prg Management	1,878,512	Developer's Contribution F354-Indus SP, South	236,980 522,153	0 68,479	0 1,050,900	0 75,000	0 75,000	0 75,000	0 75,000	0 750,900	Jun 20 On-going Program Annual Contingency
79206	NE Industrial Area #1 - Program Management	2,342,332	F351-NE Indus Area #1 Developer's Contribution	2,163,070 63,505	48,157 0	67,600 0	0 0	67,600 0	0 0	0 0	0 0	Jun 17 On-going Program Annual Contingency
79207	South MacArthur Area - Program Management	383,994	F352-SMPA	281,181	56,173	46,640	0	46,640	0	0	0	Jun 17 On-going Program Annual Contingency
79208	NE Industrial Area #2 - Program Management	2,226,094	F357-NE Indus Area #2 Developer's Contribution	541,112 0	87,382 0	1,597,600 0	0 0	80,000 0	80,000 0	80,000 0	1,357,600 0	Jun 20 On-going Program Annual Contingency
79209	Tracy Gateway - Program Management	1,653,510	F356-Tracy Gateway Developer's Contribution	68,242 0	331,268 0	1,254,000 0	0 0	100,000 0	100,000 0	100,000 0	954,000 0	Jun 20 On-going Program Annual Contingency
79210	Presidio Area - Program Management	437,608	F355-Presidio Area Developer's Contribution	100,739 259,812	77,057 0	0 0	0 0	0 0	0 0	0 0	0 0	Jun 13 On-going Program Annual Contingency
79211	Ellis Area - Program Management	3,143,420	F358-Ellis Area	0	205,000	2,938,420	0	200,000	200,000	200,000	2,338,420	Jun 25 On-going Program Annual Contingency
79212	Tracy Infrastructure MP Program Management	1,045,000	F391-UMP Facilities	1,162	243,838	800,000	0	200,000	200,000	200,000	200,000	Jun 35 On-going Program Annual Contingency
79313	Development Reviews - FY13 Projects	215,000	Developer's Contribution	10,809	204,191	0	0	0	0	0	0	Annual Contingency New Developments
(Continued)												

Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>CURRENT PROJECTS (Continued)</u>						<u>Approved Capital Budget</u>						
79314	Development Reviews - FY14 Projects	300,000	Developer's Contribution	195,532	104,468	0	0	0	0	0	0	Annual Contingency New Developments
79315	Development Reviews - FY14-15	1,717,056	Developer's Contribution	1,717,056	0	0	0	0	0	0	0	Annual Contingency New Developments
79316	Development Reviews - FY15-16	1,000,000	Developer's Contribution	0	1,000,000	0	0	0	0	0	0	Annual Contingency New Developments
79357	Way Finding Signage Program	435,000	F101-General F301-General Projects	0 191,109	0 243,891	0 0	0 0	0 0	0 0	0 0	0 0	Jun 17 Design Underway
79364b	Downtown Brew Pub/ Property Acquisition	1,000,000	F318-Comm Devel Age F345-RSP Prgm Mgmt	0 46,458	0 953,542	0 0	0 0	0 0	0 0	0 0	0 0	Jun ? Priority A Work Underway
79366	Retail Incentives - Office/Industrial	35,000	F101-General F345-RSP Prgm Mgmt	0 2,745	0 32,255	0 0	0 0	0 0	0 0	0 0	0 0	Jun ?
79367	Property Acquisition - West Schulte & Lammers area	695,250	F101-General F345-RSP Prgm Mgmt	0 263,715	0 431,535	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Priority A
79368	Hi-Tech Incentive Pilot Program	238,483	F345-RSP Prgm Mgmt	7,500	230,983	0	0	0	0	0	0	
79369	Façade Improvements Grant Program	205,055	F268-Com Dev Block G	0	170,455	34,600	34,600	0	0	0	0	
79371	Housing Element Update FY15	100,000	F101-General	7,926	92,074	0	0	0	0	0	0	Jun 15 Priority A
79372	Economic Development Fund	500,000	F345-RSP Prgm Mgmt	0	500,000	0	0	0	0	0	0	Jun 15 Priority A
79373	Ballot Initiative for Senior Housing	275,780	F101-General	0	275,780	0	0	0	0	0	0	Dec 15 Priority A
	(Continued)											

Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
CURRENT PROJECTS (Continued)						<u>Approved Capital Budget</u>						
79409	Computer Replacement & Upgrades - FY14 Phase	210,000	F605-Eqpt Acq	145,026	64,974	0	0	0	0	0	0	Jan 16 Priority A Work Underway
79410	Network Replacements & Upgrades - FY14 Phase	210,000	F605-Eqpt Acq	149,407	60,593	0	0	0	0	0	0	Jan 16 Priority A Work Underway
79411	New Financial System - Finance Division	1,082,500	F301-General Projects F605-Eqpt Acq	327,022 16,384	305,478 433,616	0 0	0 0	0 0	0 0	0 0	0 0	Jun 16 Priority B Project Started
79412	Wireless Infrastructure Citywide	185,000	F301-General Projects	125,835	59,165	0	0	0	0	0	0	Jan 16 Priority A Work Underway
79413	Computer Replacement Citywide - FY14-15	50,000	F605-Eqpt Acq	2,319	47,681	0	0	0	0	0	0	Jan 16 Priority A Equipment Replacement
79415	Computer Replacement Citywide - FY15-16	50,000	F605-Eqpt Acq	0	50,000	0	0	0	0	0	0	Jun 16 Equipment Replacement
30	Totals Current Projects	28,476,062		13,272,462	6,504,230	8,699,370	109,600	949,240	835,000	835,000	5,970,530	

Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

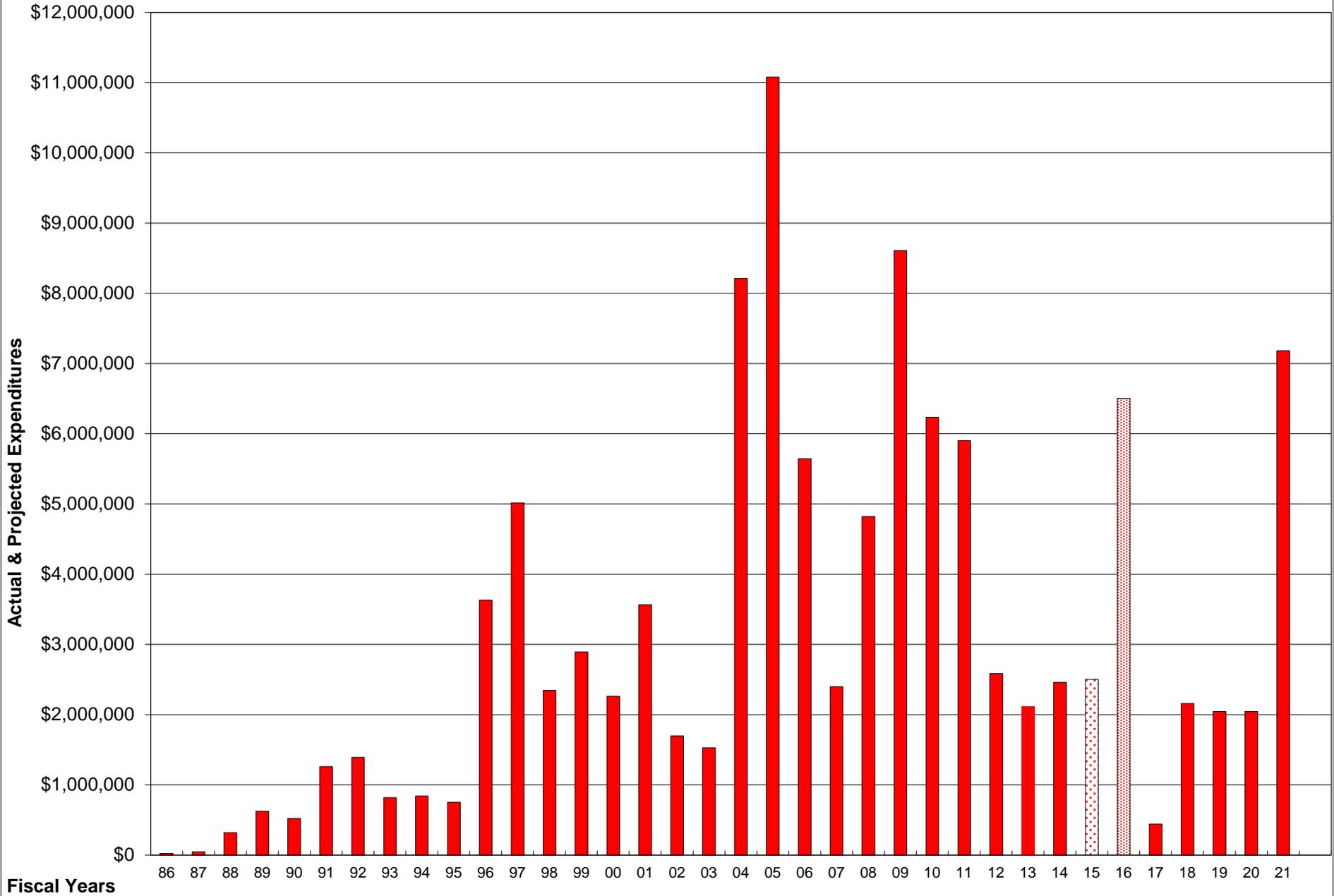
Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
<u>NEW PROJECTS</u>						<u>Approved Capital Budget</u>						
79416	Computer Replacement Citywide - FY16-17	50,000	F605-Eqpt Acq	0	0	50,000	50,000	0	0	0	0	Annual Contingency Equipment Replacement
79417	Computerized Maintenance Management System (CMMS)	281,500	F301-General Projects	0	0	10,000	10,000	0	0	0	0	Jun-16 Priority A9
			F513-Water Fund	0	0	80,250	80,250	0	0	0	0	
			F523-Wastewater Fund	0	0	80,250	80,250	0	0	0	0	
			F271-LMD	0	0	60,000	60,000	0	0	0	0	
			F53x-Solid Waste Fund	0	0	51,000	51,000	0	0	0	0	
2	Totals New Projects	331,500		0	0	331,500	331,500	0	0	0	0	

Group 79 - Miscellaneous Projects

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	Total	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments
							FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	
<u>FUTURE PROJECTS</u>						<u>Approved Capital Budget</u>						
79PP- 001b	Development Reviews - Future Years	4,000,000	Developer's Contribution	0	0	4,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000	Annual Contingency New Developments
79PP- 031b	Computer Replacement Citywide - Future Years	840,000	F605-Eqpt Acq	0	0	840,000	0	210,000	210,000	210,000	210,000	Annual Contingency Equipment Replacement
2	Totals Future Projects	4,840,000		0	0	4,840,000	0	1,210,000	1,210,000	1,210,000	1,210,000	

**Tracy Capital Improvement Program
Miscellaneous Projects**



Group 799IFR - Interfund CIP Reimbursements

FY16-17 CIP Adopted

by Project Type	Group \$ Total	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					
				Total	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
4 Reimbursement Projects	0	0	0	0	0	0	0	0	0
				Approved Capital Budget					
by Funding Sources									
F101-General	0	0	0	0	0	0	0	0	0
F322-Drainage Plan "C"	0	0	0	0	0	0	0	0	0
F323-Arterials Plan "C"	0	0	0	0	0	0	0	0	0
F325-Utilities - Plan "C"	-774,200	0	0	-774,200	0	0	-774,200	0	0
F342-RSP Drainage	0	0	0	0	0	0	0	0	0
F343-RSP Arterials	0	0	0	0	0	0	0	0	0
F345-RSP Prgm Mgmt	-1,590,600	0	0	-1,590,600	0	-795,300	-795,300	0	0
F351-NE Indus Area #1	5,823,000	0	500,000	5,323,000	0	3,720,200	1,602,800	0	0
F352-So MacArthur PA	0	0	0	0	0	0	0	0	0
F353-l205 Area Spec Plk	4,865,700	0	2,175,100	2,690,600	0	1,895,300	795,300	0	0
F354-Indus SP, South	774,200	0	0	774,200	0	0	774,200	0	0
F355-Presidio Area	0	0	0	0	0	0	0	0	0
F356-Tracy Gatewat Are	738,800	0	0	738,800	0	738,800	0	0	0
F357-NE Indus Area #2	0	0	0	0	0	0	0	0	0
F513-Water	-2,390,900	0	-670,700	-1,720,200	0	-1,720,200	0	0	0
F523-Wastewater	-7,446,000	0	-2,004,400	-5,441,600	0	-3,838,800	-1,602,800	0	0
F834-AD 84-1 Debt	0	0	0	0	0	0	0	0	0
F835-CFD 89-1	0	0	0	0	0	0	0	0	0
Developer's Contribution	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0

Group 799 - Interfund CIP Reimbursements

FY16-17 CIP Adopted

Project #	Project Title	Project \$ Total	Funding Sources	Prior Years Expenditures	FY15-16 Appropriations	NEW APPROPRIATIONS REQUIRED					Anticipated Completion & Comments	
						Total	FY16-17	FY17-18	FY18-19	FY19-20		FY20-21
REIMBURSEMENT PROJECTS						Approved Capital Budget						
79911	Arterial CIP Reimbursements Was 7347	0	F323-Arterials Plan "C" F835-CFD 89-1 F343-RSP Arterials F351-NE Indus Area #1 F357-NE Indus Area #2 F345-RSP Prgm Mgmt	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	Jun 07 Reimbursements Reimbursements Jun 07 Jun 10 Reimbursements	
79912	Wastewater CIP Reimbursements Was 7420	0	F353-I205 Area Spec P F523-Wastewater F834-AD 84-1 Debt F325-Utilities - Plan "C" F352-So MacArthur PA F351-NE Indus Area #1 F355-Presidio Area F356-Tracy Gatewat Ar F357-NE Indus Area #2 F835-CFD 89-1	0 0 0 0 0 0 0 0 0 0	1,504,400 -2,004,400 0 0 0 500,000 0 0 0 0	1,100,000 -5,441,600 0 0 0 3,602,800 0 738,800 0 0	0 0 0 0 0 0 0 0 0 0	1,100,000 -3,838,800 0 0 0 2,000,000 0 738,800 0 0	0 -1,602,800 0 0 0 1,602,800 0 0 0 0	0 0 0 0 0 0 0 0 0 0	Jun 18 Priority B Reimbursements Reimbursements Jun 07 Jun 07 Jun 18 Priority A Jun 07 Jun 17 Priority B Jun 10 Reimbursements	
79913	Water CIP Reimbursements	0	F353-I205 Area Spec P F513-Water F325-Utilities - Plan "C" F351-NE Indus Area #1 F354-Indus SP, South F357-NE Indus Area #2	0 0 0 0 0 0	670,700 -670,700 0 0 0 0	0 -1,720,200 -774,200 1,720,200 774,200 0	0 0 0 0 0 0	0 -1,720,200 0 1,720,200 0 0	0 0 -774,200 0 774,200 0	0 0 0 0 0 0	Jun 16 Priority B Reimbursements Jun 18 Reimbursements Jun 17 Priority A Jun 18 Priority C Jun 10 Priority A	
79914	Drainage CIP Reimbursements	0	F322-Drainage Plan "C" F345-RSP Prgm Mgmt F351-NE Indus Area #1 F352-So MacArthur PA F353-I205 Area Spec P F355-Presidio Area F357-NE Indus Area #2 F835-CFD 89-1 F345-RSP Prgm Mgmt	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 -1,590,600 0 0 1,590,600 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 -795,300 0 0 795,300 0 0 0 0 0	0 -795,300 0 0 795,300 0 0 0 0 0	0 0 0 0 0 0 0 0 0	Jun 07 Reimbursements Jun 06 Jun 06 Jun 19 Priority C Jun 07 Jun 09 Priority A Reimbursements Reimbursements	
Totals 4 Reimbursement Projects		0		0	0	0	0	0	0	0	0	

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Debt Service



Think Inside the Triangle™

DEBT SERVICE

Debt service obligations of the City and budgeted amounts required to meet these obligations are presented in this section. These obligations involve long-term debt, which was used to build capital facilities or to acquire equipment that the City is now using.

Debt Policy

The City of Tracy has no formally adopted debt policy other than that for Community Facilities Districts. However, State law pertaining to local government debt and past City debt transactions do serve as a de facto policy.

Under the State Constitution, GENERAL OBLIGATION DEBT pledging City general taxes requires voter approval by two-thirds majority. With this difficult electoral requirement, such debt obligations are rarely issued. Any effort to issue general obligation debt would have to be for projects of special significance and of community wide benefit. Currently, the City of Tracy has no outstanding general obligation debt. The debt limit for any general obligation debt is 15% of the City's assessed valuation.

CAPITAL LEASING can be used to acquire tangible assets where there is a pledge to pay the debt from current annual receipts and where the acquired assets can be placed under a lien until the debt obligation is paid off. The City of Tracy has used capital leasing to acquire equipment and land.

SPECIAL REVENUE DEBT can be used to finance capital projects where there is a pledge to pay the debt from a stream of revenue accruing to the City. This form of debt is used to finance facilities for Enterprise Fund activities, which generate ongoing revenues. The City of Tracy has used this type of debt for its water and sewer enterprises.

The City of Tracy Public Facilities Corporation has issued CERTIFICATES OF PARTICIPATION (COPs) to finance infrastructure improvements.

SPECIAL ASSESSMENT DISTRICTS or COMMUNITY FACILITIES DISTRICTS can be used to finance infrastructure for a limited area of the City. With this kind of debt, special assessments or special taxes are levied against the property owners in a defined district, either an AD or CFD, who benefit from the infrastructure improvements. The City of Tracy has used both of these means to finance infrastructure for new development in the City.

Under redevelopment law, TAX INCREMENT FINANCING can be used for redevelopment activities. Here, property tax receipts, from a defined redevelopment project area above a base level set when the area is defined, are restricted to the payment of debt. This incremental revenue, above the base, can then be pledged for redevelopment debt. The City of Tracy, through its Community Development Agency (CDA), initiated such debt for the first time in 1994.

The State disbanded all redevelopment agencies in the State of California effective January 31, 2012. As a result, the Tracy Community Development Agency has been disbanded and will issue no new debt. Although outstanding debt still remains to be paid off.

Debt Refinancing

The City also used DEBT REFINANCING when interest rates or development activity would lead to savings through refinancing. For example, it may be advantageous to refinance an earlier debt issuance if interest rates at the present time are lower than the rates at which the original bonds were issued. There would have to be enough present value savings to justify the cost of issuance of the new bonds as well as provide real savings. With land-based debt such as an Assessment District or Community Facilities District (Mello-Roos) issues, development of the land may lend to a refinancing which carries credit enhancement.

Medical Leave Bank

The City allows its employees to convert their unused sick leave balances into a medical leave bank (MLB) upon their retirement. Medical benefits paid for from the MLB are budgeted in the General Debt group. MLB outlays were \$716,896 in FY13-14, \$726,058 in FY14-15 and are estimated at \$750,000 for FY15-16 and \$775,000 for FY16-17. Total MLB obligations on June 30, 2015 were \$3,001,928.

Debt Service Outstanding

The following long-term debt service obligations were outstanding on July 1, 2015, the beginning of FY 15-16. The following chart details the payments required for both FY 15-16 and FY 16-17 for these debt obligations.

Debt Issues	Fund	Original Principal	Year Issued	Outstanding Principal	Outstanding Interest	Due Thru
1. CFD 89-1 NE Industrial #1	835	19,200,000	1996	6,590,000	910,410	2021
2. CFD 93-1 Tracy Marketplace	844	1,385,000	1996	880,000	374,406	2027
3. Airport Loan #3 (1998)	561	250,000	1998	11,955	596	2015
4. AD 98-4 Morrison Homes	849	2,485,781	1999	1,280,000	350,270	2024
5. I-205 Residential	850	11,500,000	1999	5,210,270	751,315	2022
6. CFD 93-1 Tracy Mkt Place (2002)	844	2,165,000	2002	1,820,000	1,578,958	2032
7. AD 94-1 Naglee Auto Mall (2002)	841	4,500,000	2002	2,255,000	517,419	2021
8. AD 2003-01 Berg Ave.	852	990,000	2003	690,000	279,699	2028
9. CDA 2003 Bond A	404	35,095,000	2004	26,845,000	14,260,036	2034
10. CDA 2003 Bond B	404	20,625,000	2004	16,770,000	12,028,643	2034
11. 2004 Wastewater COP	521	30,955,000	2004	25,935,000	17,645,744	2036
12. CFD 99-1 Refinancing (2004)	837	9,635,000	2004	5,850,000	1,566,173	2024
13. TOPJPA 2005 Series A	846	69,640,000	2005	52,850,000	16,403,809	2028
14. TOPJPA 2005 Series B	846	3,915,000	2005	2,430,000	797,763	2035
15. TOPJPA 2005 Series C	840	14,965,000	2005	12,520,000	5,598,269	2035
16. State Water Loan (2005)	511	20,000,000	2005	1,402,720	2,985,974	2028
17. CFD 06-01 NE Industrial #2	853	10,660,000	2006	10,325,000	10,958,703	2036
18. 2007 Lease Revenue Bonds	407	4,670,000	2007	3,880,000	2,203,053	2035
19. 2008 Lease Revenue Bonds	408	19,765,000	2008	18,845,000	18,543,011	2038
20. TOPJPA Revenue Bonds 2011A	854	13,685,000	2011	11,685,000	3,829,420	2027
21. Fire Engines Lease	606	948,744	2013	850,778	148,446	2023
22a. TPFA Revenue Bonds 2014	835	5,730,000	2014	5,185,000	1,017,935	2020
22b. TPFA Revenue Bonds 2014	837	5,425,000	2014	5,130,000	801,279	2024
22c. TPFA Revenue Bonds 2015	850	6,060,000	2014	5,490,000	1,054,563	2032

Totals \$224,730,723 \$114,605,894

Grand Total \$339,336,617

	Principal	Interest	Total
FY 15-16 Debt Payments	\$9,695,290	\$10,011,070	\$19,706,360
Total Debt Outstanding July 1, 2016*	\$215,035,433	\$104,594,824	\$319,630,257
FY 16-17 Debt Payments	8,723,400	7,471,780	16,195,180
Total Debt Outstanding July 1, 2017*	\$206,312,033	\$97,123,044	\$303,435,077

*excluding any new debt issues in FY 15-16 and FY 16-17

Debt Issues in FY15-16

In February 2016, the 2 CDA Bond issue, with \$43.5 million outstanding, were refinanced for \$33.9 million by the Successor Agency.

During FY15-16, the Fire Engine Lease was cancelled.

New Debt Issues Anticipated in FY 16-17

The budget provides for a contingency for \$6,000,000 in bond proceeds through new financing districts. These proceeds may be used to pay capital development fees for the Tracy Gateway, Ellis, Cordes Ranch, and/or Tracy Hills developments. Depending on the level of development, the amount of the proceeds may be sufficient or have to be increased later in the fiscal year.

A \$14,000,000 bond is anticipated for wastewater system improvements. This was originally budgeted for FY13-14 and re-budgeted for FY14-15 & FY15-16, but is being deferred into FY16-17.

Redevelopment Debt

This debt component was used in FY12-13 to record the repayment of residual cash resulting from the close out of the Tracy CDA. The City paid out \$3,402,710 in FY12-13 from the housing activities of the CDA.

During FY15-16, the City as the CDA Successor Agency paid out \$4,231,398 to the County to close out the CDA balances.

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DEPARTMENT: 81000 - Debt Service

COMMENTARY

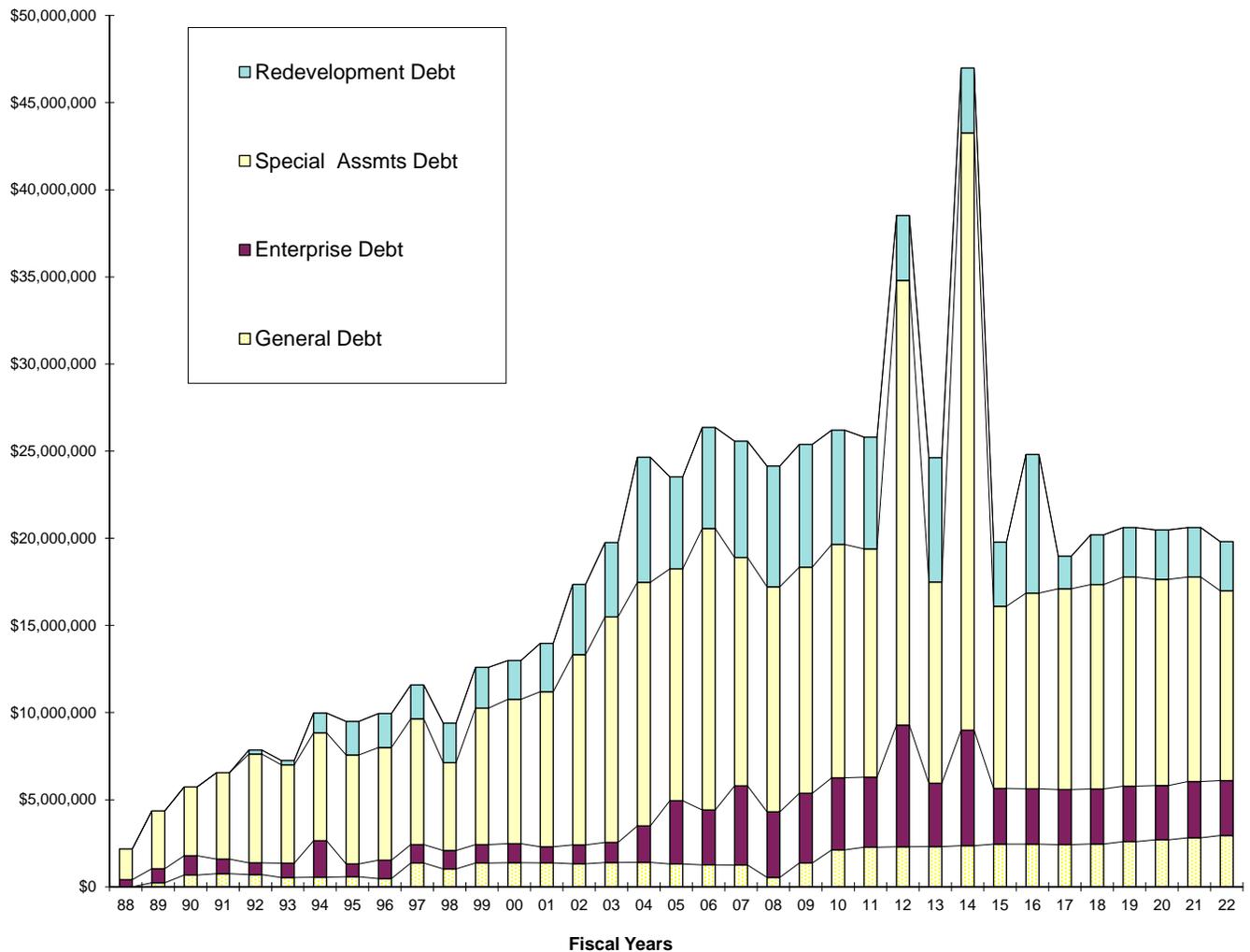
This department provides for a grouping for the City's debt service expenditures.

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely and/or new debt being incurred.

DEBT EXPENDITURES BY PROGRAM	FY12-13	FY13-14	FY14-15	FY15-16	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
	\$ Actual	\$ Actual	\$ Actual	\$ Adopted	\$ Estimated	\$ Projected				
81100 - General Debt	2,309,778	2,362,844	2,446,678	2,484,750	2,449,830	2,423,400	2,460,800	2,589,500	2,695,800	2,818,600
81200 - Enterprise Debt	3,636,699	6,620,719	3,193,855	3,174,480	3,171,890	3,156,100	3,155,170	3,185,170	3,115,830	3,222,240
81300 - Special Assessment Debt	11,550,068	34,272,124	10,457,571	14,765,060	11,228,080	11,708,480	11,722,700	11,997,470	11,829,770	11,737,830
81400 - Redevelopment Debt	7,129,549	3,724,162	3,684,250	6,053,570	7,957,870	1,878,400	2,858,300	2,845,300	2,841,500	2,832,600
Total	24,626,094	46,979,849	19,782,354	26,477,860	24,807,670	19,166,380	20,196,970	20,617,440	20,482,900	20,611,270
Annual % Change	-4.55%	90.77%	-57.89%	-43.64%	-47.20%	-22.74%	5.38%	2.08%	-0.65%	0.63%

Actual & Projected Expenditures

City of Tracy - Debt Service by Debt Programs - FY88 to FY22



DEPARTMENT: 81000 - Debt Service

COMMENTARY

DEBT EXPENDITURES BY FUNDING SOURCES	FY12-13 \$ Actual	FY13-14 \$ Actual	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Projected	FY17-18 \$ Projected	FY18-19 \$ Projected	FY19-20 \$ Projected	FY20-21 \$ Projected
General Fund										
Fund 101 - General	0	0	0	0	0	0	0	0	0	0
Special Revenue Funds										
Fund 281 - CDA Housing	0	0	0	0	0	0	0	0	0	0
Debt Service Funds										
Fund 404 - Comm Devel Ag Debt	0	0	0	0	0	0	0	0	0	0
Fund 405 - Regional Mall COP Debt	0	0	0	0	0	0	0	0	0	0
Fund 407 - 2007 Lease Rev Bonds	280,430	281,830	284,080	279,700	279,700	290,100	283,400	282,100	282,300	282,100
Fund 408 - 2008 Lease Rev Bonds	1,291,513	1,307,762	1,324,763	1,342,320	1,342,320	1,358,300	1,377,400	1,400,400	1,415,500	1,438,500
Fund 495 - Successor Ag-Debt	7,129,549	3,724,162	3,684,250	6,053,570	7,957,870	1,878,400	2,858,300	2,845,300	2,841,500	2,832,600
Enterprise Funds										
Fund 511 - Water	1,347,920	4,340,420	1,265,420	1,258,020	1,257,930	1,258,100	1,258,000	1,258,000	1,258,000	1,258,000
Fund 521 - Wastewater	2,265,677	2,257,979	1,906,292	1,903,900	1,901,400	1,898,000	1,897,170	1,927,170	1,857,830	1,964,240
Fund 561 - Airport	23,102	22,320	22,143	12,560	12,560	0	0	0	0	0
Trust & Agency Funds										
Fund 813 - Post Employment Benefits	664,732	716,896	726,058	750,000	750,000	775,000	800,000	907,000	998,000	1,098,000
Fund 831 - AD 87-3 Water RSP	0	0	0	0	0	0	0	0	0	0
Fund 835 - CFD 89-1 ISP-NE	1,270,937	8,981,210	713,402	2,229,090	996,400	988,300	990,200	980,900	990,500	973,800
Fund 837 - CFD 99-1 NE Indus #2	740,440	7,320,182	466,385	1,402,450	644,300	644,300	642,600	643,200	641,500	646,300
Fund 838 - CFD 99-2 SoMacArthur Area	0	518	0	0	0	0	0	0	0	0
Fund 839 - AD 00-2 Heartland #3	0	418	0	0	0	0	0	0	0	0
Fund 840 - CFD 00-1 Presidio	910,213	943,256	952,421	967,000	970,610	989,700	1,001,400	1,021,500	1,039,500	1,065,300
Fund 841 - AD 94-1 Auto Mall	388,537	2,969,774	4,890	421,900	0	0	0	0	0	0
Fund 844 - CFD 93-1 Tracy Mktpl	258,492	266,899	259,574	263,800	260,670	260,900	260,000	263,600	262,000	260,000
Fund 846 - CFD 98-1 Plan "C"	4,702,789	4,677,436	4,923,805	5,072,800	5,017,800	5,249,800	5,263,100	5,503,100	5,499,600	5,639,900
Fund 847 - AD 98-3 Souza Citiation	323,108	323,913	319,195	325,800	325,800	326,700	331,700	322,600	326,000	323,500
Fund 849 - AD 98-4 Morrison Homes	0	1,043	0	0	0	0	0	0	0	0
Fund 850 - I205 RRA Debt Refinancing	891,550	6,582,964	814,438	1,867,640	969,180	977,400	975,600	967,700	969,200	686,500
Fund 852 - AD00-01 Berg Avenue	72,002	73,087	76,531	79,780	75,380	75,380	78,760	76,970	81,970	77,930
Fund 853 - CFD 99-1 NE Indus #2	668,300	689,077	697,029	721,000	711,000	724,500	724,500	737,500	737,500	766,000
Fund 854 - TOPJPA Rev Bds 2011A	1,323,700	1,167,939	1,194,798	1,205,800	1,205,800	1,228,300	1,246,840	1,272,400	1,282,000	1,298,600
Fund 855 - CFD 11-1 Tracy 580 Bus Par	0	37,962	35,103	0	51,140	35,200	0	0	0	0
Fund 8xx - New Financing Districts	0	0	0	208,000	0	208,000	208,000	208,000	0	0
Internal Service Funds										
Fund 602 - Central Services	0	0	0	0	0	0	0	0	0	0
Fund 605 - Eqpt Acquisition	73,103	0	0	0	0	0	0	0	0	0
Fund 606 - Vehicle Replacement	0	0	111,777	112,730	77,810	0	0	0	0	0
Total	24,626,094	46,687,047	19,782,354	26,477,860	24,807,670	19,166,380	20,196,970	20,617,440	20,482,900	20,611,270

PROGRAM: 81100 - General Debt

COMMENTARY

Payment of debt service obligations applicable to the general operations of the City. These include capital leases and have included in the past short-term borrowing for cash flow purposes for the General Fund.

Debt outlays are generally stable with a slight annual increase. One capital lease was paid off in FY12-13. Another was incurred in FY13-14; but was terminated in FY15-16.

Medical Leave Bank (MLB) outlays are an escalating costs into future years.

Acct #	Account Description	FY12-13 \$ Actual	FY13-14 \$ Actual	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Projected	FY17-18 \$ Projected	FY18-19 \$ Projected	FY19-20 \$ Projected	FY20-21 \$ Projected
Police Comm System Lease (2005)											
605-81113- 5511	Debt Principal	70,291	0	0	0	0	0	Paid Off in FY12-13			
605-81113- 5513	Debt Interest	2,812	0	0	0	0	0				
Lease Revenue Bonds (2007)											
407-81114- 5511	Debt Principal	95,000	0	0	0	0	0	0	0	0	0
407-81114- 5513	Debt Interest	149,990	119,500	119,500	119,500	119,500	119,500	119,500	119,500	119,500	119,500
407-81114- 5515	Debt Fees	2,850	2,950	3,025	3,200	3,200	3,200	3,200	3,200	3,200	3,000
407-81114- 55xx	Issuance Costs	0	0	0	0	0	0				
407-81115- 5511	Debt Principal	0	100,000	105,000	110,000	110,000	115,000	115,000	120,000	125,000	130,000
407-81115- 5513	Debt Interest	30,490	57,180	53,180	44,600	44,600	49,000	42,300	35,400	30,600	25,600
407-81115- 5515	Debt Fees	2,100	2,200	3,375	2,400	2,400	3,400	3,400	4,000	4,000	4,000
407-81115- 55xx	Issuance Costs	0	0	0	0	0	0				
Lease Revenue Bonds (2008)											
408-81116- 5511	Debt Principal	125,000	145,000	170,000	195,000	195,000	220,000	250,000	285,000	315,000	355,000
408-81116- 5513	Debt Interest	1,163,163	1,157,762	1,151,463	1,143,920	1,143,920	1,134,900	1,124,000	1,110,900	1,096,000	1,079,000
408-81116- 5515	Debt Fees	3,350	5,000	3,300	3,400	3,400	3,400	3,400	4,500	4,500	4,500
408-81116- 55xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
Fire Engines Lease (2013)											
606-81117- 5511	Debt Principal	0	40,230	82,518	85,360	42,320	0	Lease terminated Jan 2016.			
606-81117- 5513	Debt Interest	0	16,126	29,259	27,370	35,490	0				
Post Employment Benefits											
813-81150- 5581	Medical Benefits	664,732	716,896	726,058	750,000	750,000	775,000	800,000	907,000	998,000	1,098,000
Program Total		2,309,778	2,362,844	2,446,678	2,484,750	2,449,830	2,423,400	2,460,800	2,589,500	2,695,800	2,818,600

PROGRAM: 81200 - Enterprise Debt

COMMENTARY

Payment of debt service obligations secured by the revenues of the City's enterprise funds.

Program outlays will generally show a decrease over time as debt is paid down. In FY13-14, the Wastewater Fund paid off bonds from 2003; and the Water Fund made a major pay off too. In FY15-16, the Airport Fund paid off a loan from the State.

Acct #	Account Description	FY12-13	FY13-14	FY14-15	FY15-16	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
			\$ Actual	\$ Actual	\$ Adopted	\$ Estimated	\$ Projected	\$ Projected	\$ Projected	\$ Projected	\$ Projected
EDA Water Notes											
511-81201- 5511	Debt Principal	0	0	0	0	0	0	Paid off in FY11-12			
511-81201- 5513	Debt Interest	0	0	0	0	0	0				
Airport Loans											
561-81207- 5511	Debt Principal	19,464	20,329	21,194	11,960	11,960	0	Paid off in FY15-16			
561-81207- 5513	Debt Interest	3,638	1,991	949	600	600	0				
561-81215- 5511	Debt Principal	0	0	0	0	0	0				
561-81215- 5513	Debt Interest	0	0	0	0	0	0				
2003 Wastewater Bonds											
521-81209- 5511	Debt Principal	335,000	345,000	0	0	0	0	Paid off in FY13-14			
521-81209- 5513	Debt Interest	17,519	6,038	0	0	0	0				
521-81209- 5515	Debt Fees	5,698	4,674	77	0	0	0				
2004 Wastewater COPs											
521-81208- 5511	Debt Principal	650,000	670,000	695,000	695,000	720,000	745,000	775,000	805,000	840,000	875,000
521-81208- 5513	Debt Interest	1,254,028	1,230,917	1,208,650	1,205,900	1,178,800	1,150,000	1,119,170	1,119,170	1,014,830	1,086,240
521-81208- 5515	Debt Fees	3,432	1,350	2,565	3,000	2,600	3,000	3,000	3,000	3,000	3,000
521-81208- 552x	Issuance Costs	0	0	0	0	0	0	0	0	0	0
2004 Water Rights Debt											
511-81211- 5511	Debt Principal	0	3,000,000	0	0	0	0	Paid off in FY14-15			
511-81211- 5513	Debt Interest	90,000	82,500	7,500	0	0	0				
2005 State Water Loan - Contract #SRF01CX134											
511-81213- 5511-G330I	Debt Principal	882,230	902,995	924,249	946,100	946,010	968,400	991,100	1,014,400	1,038,300	1,062,700
511-81213- 5513-G330I	Debt Interest	375,690	354,925	333,671	311,920	311,920	289,700	266,900	243,600	219,700	195,300
511-81213- 5515-G330I	Debt Fees	0	0	0	0	0	0	0	0	0	0
Program Total		3,636,699	6,620,719	3,193,855	3,174,480	3,171,890	3,156,100	3,155,170	3,185,170	3,115,830	3,222,240

PROGRAM: 81300 - Special Assessment Debt

COMMENTARY

Payment of debt service obligations secured through special assessment levies and community facilities districts.

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely, or being refinanced, and/or new debt being incurred.

There were bond refinancings in FY11-12 and FY13-14; but no new debt issues.

Acct #	Account Description	FY12-13	FY13-14	FY14-15	FY15-16	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
			\$ Actual	\$ Actual	\$ Adopted	\$ Estimated	\$ Projected	\$ Projected	\$ Projected	\$ Projected	\$ Projected
AD 87-3 Water Facilities											
831-81302- 5511	Debt Principal	0	0	0	0	0	0	Paid off in FY11-12			
831-81302- 5513	Debt Interest	0	0	0	0	0	0				
831-81302- 5515	Debt Fees	0	0	0	0	0	0				
CFD 89-1 NE Industrial Area #1											
835-81303- 5511	Debt Principal	885,000	8,465,000	0	920,000	0	0	Refinanced in FY13-14 - See 835-63061			
835-81303- 5513	Debt Interest	375,515	503,192	0	286,000	0	0	0	0	0	0
835-81303- 5515	Debt Fees	10,422	13,018	0	15,000	0	0	0	0	0	0
CFD 99-1 NE Industrial Area #2											
837-81316- 5511	Debt Principal	405,000	6,725,000	0	465,000	0	0	Refinanced in FY13-14 - See 837-63062			
837-81316- 5513	Debt Interest	330,006	585,632	0	284,900	0	0	0	0	0	0
837-81316- 5515	Debt Fees	5,434	9,550	0	9,000	0	0	0	0	0	0
CFD 99-2 South MacArthur Area 2000 Bond											
838-81317- 5511	Debt Principal	0	0	0	0	0	0	Refunded in FY11-12; See 854-63030			
838-81317- 5513	Debt Interest	0	0	0	0	0	0				
838-81317- 5515	Debt Fees	0	0	0	0	0	0				
CFD 99-2 South MacArthur Area 2002 Bond											
838-81323- 5511	Debt Principal	0	0	0	0	0	0	Refunded in FY11-12; See 854-63030			
838-81323- 5513	Debt Interest	0	0	0	0	0	0				
838-81323- 5515	Debt Fees	0	518	0	0	0	0				
AD 00-2 Heartland #3											
839-81318- 5511	Debt Principal	0	0	0	0	0	0	Refunded in FY11-12; See 854-63030			
839-81318- 5513	Debt Interest	0	0	0	0	0	0				
839-81318- 5515	Debt Fees	0	418	0	0	0	0				
AD 00-1 Presidio - 2001 Bonds											
840-81321- 5511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 840-6329			
840-81321- 5513	Debt Interest	0	0	0	0	0	0				
840-81321- 5515	Debt Fees	2,000	2,716	3,029	0	0	0				
840-81321- 5525	Issuance Costs	0	0	0	0	0	0				
AD 94-1 West Naglee Area - 2002											
841-81325- 5511	Debt Principal	215,000	2,730,000	0	265,000	0	0	Refinanced in FY13-14 - See 850-63063			
841-81325- 5513	Debt Interest	169,941	232,908	0	129,200	0	0	0	0	0	0
841-81325- 5515	Debt Fees	3,596	6,866	4,890	27,700	0	0	0	0	0	0

(Continued)

PROGRAM: 81300 - Special Assessment Debt

COMMENTARY

Acct #	Account Description	FY12-13 \$ Actual	FY13-14 \$ Actual	FY14-15 \$ Actual	FY15-16 \$ Adopted	FY15-16 \$ Estimated	FY16-17 \$ Projected	FY17-18 \$ Projected	FY18-19 \$ Projected	FY19-20 \$ Projected	FY20-21 \$ Projected
CFD 93-1 Tracy Marketplace - 1996											
844-81309- 5511	Debt Principal	40,000	45,000	45,000	50,000	50,000	55,000	55,000	60,000	65,000	70,000
844-81309- 5513	Debt Interest	62,370	59,692	56,858	53,900	53,870	50,900	47,100	43,500	39,600	35,300
844-81309- 5515	Debt Fees	2,356	2,465	3,682	4,200	3,960	4,200	4,200	4,000	4,000	4,000
AD 98-4 Morrison Homes											
849-81314- 5511	Debt Principal	0	0	0	0	0	0	Refunded in FY11-12; See 854-63030			
849-81314- 5513	Debt Interest	0	0	0	0	0	0				
849-81314- 5515	Debt Fees	0	1,043	0	0	0	0				
I205 RRA 1999 Debt Refunding											
Refinanced in FY13-14 - See 850-63063											
850-81315- 5511	Debt Principal	605,000	6,145,000	0	680,000	0	0	0	0	0	0
850-81315- 5513	Debt Interest	272,356	434,898	0	197,200	0	0	0	0	0	0
850-81315- 5515	Debt Fees	14,194	3,066	0	10,000	0	0	0	0	0	0
CFD 93-1 Tracy Marketplace - 2002											
844-81322- 5511	Debt Principal	30,000	35,000	35,000	35,000	35,000	35,000	40,000	45,000	45,000	45,000
844-81322- 5513	Debt Interest	117,502	115,745	113,803	111,900	111,840	109,800	107,700	105,100	102,400	99,700
844-81322- 5515	Debt Fees	6,264	8,997	5,231	8,800	6,000	6,000	6,000	6,000	6,000	6,000
AD 03-01 Berg Avenue											
852-81352- 5511	Debt Principal	30,000	30,000	35,000	35,000	35,000	35,000	40,000	40,000	45,000	45,000
852-81352- 5513	Debt Interest	38,711	37,414	35,966	34,380	34,380	34,380	32,760	30,970	30,970	26,930
852-81352- 5515	Debt Fees	3,291	5,673	5,565	10,400	6,000	6,000	6,000	6,000	6,000	6,000
CFD 06-01 NE Industrial Area #2											
853-81353- 5511	Debt Principal	60,000	80,000	95,000	115,000	115,000	135,000	135,000	155,000	155,000	205,000
853-81353- 5513	Debt Interest	602,684	598,910	594,216	588,000	588,000	581,500	581,500	574,500	574,500	553,000
853-81353- 5515	Debt Fees	5,616	10,167	7,813	18,000	8,000	8,000	8,000	8,000	8,000	8,000
853-81353- 5525	Issuance Costs	0	0	0	0	0	0	0	0	0	0
TOPJPA 2005 A - CFD 98-1 Plan "C"											
846-81327- 5511	Debt Principal	2,180,000	2,230,000	2,575,000	2,785,000	2,785,000	3,015,000	3,270,000	3,510,000	3,790,000	4,095,000
846-81327- 5513	Debt Interest	2,501,160	2,417,079	2,322,373	2,199,800	2,199,800	2,199,800	1,958,100	1,958,100	1,674,600	1,509,900
846-81327- 5515	Debt Fees	21,629	30,357	26,432	88,000	33,000	35,000	35,000	35,000	35,000	35,000
846-81327- 5525	Issuance Costs	0	0	0	0	0	0	0	0	0	0
TOPJPA 2005 B - CFD 98-3 Souza Citation											
847-81328- 5511	Debt Principal	180,000	185,000	190,000	200,000	200,000	210,000	225,000	235,000	250,000	260,000
847-81328- 5513	Debt Interest	136,094	128,678	120,825	112,500	112,500	103,400	93,400	82,600	71,000	58,500
847-81328- 5515	Debt Fees	7,014	10,235	8,370	13,300	13,300	13,300	13,300	5,000	5,000	5,000
847-81328- 5525	Issuance Costs	0	0	0	0	0	0	0	0	0	0

(Continued)

PROGRAM: 81300 - Special Assessment Debt

COMMENTARY

Acct #	Account Description	FY12-13	FY13-14	FY14-15	FY15-16	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
		\$ Actual	\$ Actual	\$ Actual	\$ Adopted	\$ Estimated	\$ Projected				
TOPJPA 2005 C - CFD 00-01 Presidio											
840-81329- 5511	Debt Principal	300,000	340,000	365,000	400,000	400,000	435,000	465,000	505,000	545,000	595,000
840-81329- 5513	Debt Interest	601,653	589,840	576,393	561,400	561,400	544,700	526,400	506,500	484,500	460,300
840-81329- 5515	Debt Fees	6,560	10,700	7,999	5,600	9,210	10,000	10,000	10,000	10,000	10,000
840-81329- 5525	Issuance Costs	0	0	0	0	0	0	0	0	0	0
TOPJPA Rev Bonds 2011A											
854-81330- 5511	Debt Principal	750,000	605,000	645,000	675,000	675,000	730,000	775,000	820,000	875,000	930,000
854-81330- 5513	Debt Interest	558,213	547,944	533,831	525,800	525,800	493,300	466,840	447,400	402,000	363,600
854-81330- 5515	Debt Fees	9,262	10,350	15,967	5,000	5,000	5,000	5,000	5,000	5,000	5,000
854-81330- 5525	Issuance Costs	6,225	4,645	0	0	0	0	0	0	0	0
Tracy 580 Business Park - CFD 11-01											
855-81351- 5511	Debt Principal		0	0	0	0	0	0	0	0	0
855-81351- 5513	Debt Interest		32,832	32,832	0	48,840	32,900	0	0	0	0
855-81351- 5515	Debt Fees		5,130	2,271	0	2,300	2,300	0	0	0	0
855-81351- 5525	Issuance Costs		0	0	0	0	0	0	0	0	0
TPFA Rev Bonds 2014A - CFD89-1											
835-81361- 5511	Debt Principal		0	545,000	748,770	790,000	810,000	845,000	870,000	920,000	950,000
835-81361- 5513	Debt Interest		0	162,701	259,320	206,400	178,300	145,200	110,900	70,500	23,800
835-81361- 5515	Debt Fees		0	5,701	0	0	0	0	0	0	0
835-81361- 5525	Issuance Costs		57,171	0	0	0	0	0	0	0	0
TPFA Rev Bonds 2014A - CFD99-1											
837-81362- 5511	Debt Principal		0	295,000	478,000	420,000	435,000	450,000	470,000	490,000	520,000
837-81362- 5513	Debt Interest		0	164,692	165,550	217,300	202,300	185,600	166,200	144,500	119,300
837-81362- 5515	Debt Fees		0	6,693	0	7,000	7,000	7,000	7,000	7,000	7,000
837-81362- 5525	Issuance Costs		49,652	0	0	0	0	0	0	0	0
TPFA Rev Bonds 2014A - I205 Reassmt											
850-81363- 5511	Debt Principal		0	570,000	728,230	745,000	780,000	810,000	835,000	875,000	630,000
850-81363- 5513	Debt Interest		0	175,142	252,210	224,180	197,400	165,600	132,700	94,200	56,500
850-81363- 5515	Debt Fees		0	15,046	0	0	0	0	0	0	0
850-81363- 5525	Issuance Costs		129,623	54,250	0	0	0	0	0	0	0
Financing Districts - UMP Developments											
8xx-81502- 5525	Issuance Costs	0	0	0	87,000	0	87,000	87,000	87,000	0	0
8xx-81502- 529	Capitalized Intere:	0	0	0	121,000	0	121,000	121,000	121,000	0	0
8xx-81502- 525	Distribution of Pro	0	0	0	0	0	0	0	0	0	0
8xx-81502- 5515	Debt Fees	0	0	0	0	0	0	0	0	0	0
Program Total		11,550,068	34,272,124	10,457,571	14,765,060	11,228,080	11,708,480	11,722,700	11,997,470	11,829,770	11,737,830

PROGRAM: 81400 - Redevelopment Debt

COMMENTARY

Payment of debt service and interagency obligations applicable to the redevelopment activities of the City's Community Development Agency.

Effective January 31st, 2012, the State abolished all redevelopment agencies in the State, including the Tracy Community Development Agency. So, NO new redevelopment debt will be issued. But, the City as the Successor Agency to the CDA will oversee the repayment of the outstanding CDA debt. In FY15-16, the outstanding debt of \$43,555,000 was refinanced for \$33.9 million. Debt payments should be stable over the next 17 years through FY33-34.

In FY12-13 and FY15-16, the Successor Agency made payments to the County of the residual cash of the abolished CDA.

Acct #	Account Description	FY12-13	FY13-14	FY14-15	FY15-16	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
			\$ Actual	\$ Actual	\$ Adopted	\$ Estimated	\$ Projected				
CDA Interagency Payments											
4xx-81401- 5535	Direct Allocation	0	0	0	0	0	0	0	0	0	0
4xx-81401- 5536	Pass-Thru Payme	0	0	0	0	0	0	0	0	0	0
4xx-81401- 5531	Tax Collection Fe	0	0	0	0	0	0	0	0	0	0
281-81401- 5531	Tax Collection Fe	0	0	0	0	0	0	0	0	0	0
CDA 2003 Bonds Debt - Series A											
4xx-81406- 5511	Debt Principal	820,000	850,000	885,000	920,000	920,000	0	0	0	0	0
4xx-81406- 5513	Debt Interest	1,377,844	1,345,044	1,278,229	1,275,650	1,275,650	0	0	0	0	0
4xx-81406- 5515	Debt Fees	10,150	9,423	8,485	9,000	9,000	0	0	0	0	0
4xx-81406- 5529	Capitalized Intere:	0	0	0	0	0	0	0	0	0	0
4xx-81406- 55xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
CDA 2003 Bonds Debt - Series B											
4xx-81407- 5511	Debt Principal	425,000	450,000	475,000	500,000	500,000	0	0	0	0	0
4xx-81407- 5513	Debt Interest	1,089,768	1,067,243	1,034,538	1,016,820	1,016,820	0	0	0	0	0
4xx-81407- 5515	Debt Fees	4,077	2,452	2,998	5,000	5,000	0	0	0	0	0
4xx-81407- 5529	Capitalized Intere:	0	0	0	0	0	0	0	0	0	0
4xx-81407- 55xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
CDA Successor Agency - Cash Distribution											
495-81515- 5539	IG Cash Distributi	3,402,710	0	0	2,327,100	4,231,400	0	0	0	0	0
Successor Agency 2016 Refunding Bonds											
4xx-81408- 5511	Debt Principal	0	0	0	0	0	380,000	1,350,000	1,385,000	1,445,000	1,510,000
4xx-81408- 5513	Debt Interest	0	0	0	0	0	1,488,400	1,498,300	1,450,300	1,386,500	1,312,600
4xx-81408- 5515	Debt Fees	0	0	0	0	0	10,000	10,000	10,000	10,000	10,000
4xx-81408- 5529	Capitalized Intere:	0	0	0	0	0	0	0	0	0	0
4xx-81408- 55xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
Program Total		7,129,549	3,724,162	3,684,250	6,053,570	7,957,870	1,878,400	2,858,300	2,845,300	2,841,500	2,832,600

Appendix



Think Inside the Triangle™

RESOLUTION 2016-112

ADOPTING THE ANNUAL BUDGET FOR THE CITY OF TRACY
FOR FISCAL YEAR 2016-2017

WHEREAS, The proposed operating, capital, and debt budgets for the City of Tracy for Fiscal Year 2016-2017 were submitted to the City Council on May 24, 2016, and

WHEREAS, A public workshop and a public hearing were held by the City Council to review, consider, and deliberate upon the proposed budgets, as well as to hear any public comments upon the budgets, and

WHEREAS, The proposed budgets presented to the City Council and any subsequent modifications made have been incorporated into budget;

NOW, THEREFORE, BE IT RESOLVED, That the City Council of the City of Tracy approves and appropriates funds as follows:

The annual City budget to be adopted for FY 2016/17 will be as follows:

	<u>General Fund</u>	<u>Other Funds</u>	<u>All Funds</u>
Operating Budget	\$51,057,670	\$84,632,440	\$135,690,110
Operations Support	250,000	(250,000)	0
Capital Budget	2,000,000	64,250,805	66,250,805
Debt Service	1,238,400	17,927,980	19,166,380
TOTAL	\$54,546,070	\$166,561,225	\$221,107,295

* * * * *

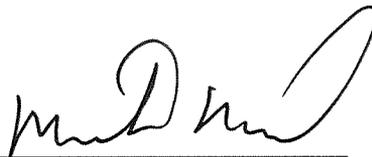
The foregoing Resolution 2016-112 was adopted by the Tracy City Council on the 7th day of June 2016, by the following vote:

AYES: COUNCIL MEMBERS: MITRACOS, VARGAS, YOUNG, RICKMAN, MACIEL

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

ABSTAIN: COUNCIL MEMBERS: NONE


MAYOR

ATTEST:


CITY CLERK

CITY OF TRACY
ADOPTED FY16-17 BUDGET
Recap of Appropriations and Transfers

Section 1: Adopted Budget for the Fiscal Year 2016-2017

1. From the General Fund 101 and its various sub-funds for:		
The Police Department	\$	24,039,040
The Fire Department		10,348,900
The Public Works Department		4,169,030
The Utilities Department		547,910
The Parks and Recreation Department		2,728,610
The Development Services Department		1,325,620
The City Council		174,670
The City Attorney's Office		951,850
The City Manager's Office		2,131,500
Cultural Arts Division		1,779,960
The Administrative Services Department		3,924,490
The Indirect Costs Program		(1,273,710)
The Equipment Acquisition Program		379,800
The Special Reserves Program		830,000
CIP Projects		0
Budget Savings		(1,000,000)
	\$	<u>51,057,670</u>
2. From the Community Development Fund 20x for:		
The Development Services Department	\$	10,937,440
3. From the South County Fire Authority Fund 211 for:		
The Indirect Costs Program	\$	178,000
The Fire Department		5,695,940
The Equipment Acquisition Program		248,930
Special Reserves Program		50,000
	\$	<u>6,172,870</u>
4. From the Downtown Improvement District Fund 221 for:		
The Downtown Promotions Program	\$	114,200
5. From the Asset Forfeiture Fund 231 for:		
The Police Department	\$	16,900
6. From the Transportation Development Act Fund 241 for:		
The Indirect Costs Program	\$	38,500
The Public Works Department		1,704,640
The Development Services Department		180,000
CIP Traffic Safety Program		0
	\$	<u>1,923,140</u>

7. From the Transportation Sales Tax Fund 242 for:		
CIP Traffic Safety Program	\$	500,000
CIP Streets and Highways Projects		628,950
	\$	<u>1,128,950</u>
8. From the Gas Tax (Maintenance) Funds 245, 246, & 247 for:		
The Indirect Costs Program	\$	43,740
The Public Works Department		176,260
The Utilities Department		630,000
CIP General Government Projects		120,000
CIP Traffic Safety Program		306,400
CIP Streets & Highways Projects		478,400
CIP Parks & Recreation Projects		0
	\$	<u>1,754,840</u>
9. From the Federal TEA Grant Fund 261 for:		
CIP Streets & Highways Projects	\$	4,340,000
10. From the Community Development Block Grant Fund 268 for:		
The Development Services Department	\$	237,400
CIP Streets and Highways Projects		96,600
CIP Miscellaneous Projects		34,600
	\$	<u>368,600</u>
11. From the Landscaping District Fund 271 for:		
The Indirect Costs Program	\$	107,650
The Public Works Department		2,717,130
The Administrative Services Department		15,000
CIP Parks & Community Services Projects		1,846,115
	\$	<u>4,685,895</u>
12. From the Education Government CTV Fund 295 for:		
The Equipment Acquisition Program	\$	18,110
CIP General Government Projects		250,000
	\$	<u>268,110</u>
13. From the General Projects Fund 301 for:		
CIP General Government Projects	\$	996,410
CIP Streets & Highways Projects		861,000
CIP Parks & Community Services Projects		1,142,000
CIP Miscellaneous Projects		10,000
	\$	<u>3,009,410</u>
14. From the Plan C General Facilities Fund 324 for:		
CIP Drainage Projects	\$	44,730
15. From the RSP Fund 345 for:		
CIP General Government Projects	\$	250,000

16. From the South MacArthur Area Fund 352 for:		
CIP General Government Projects	\$	7,000
CIP Streets & Highways Projects		948,500
CIP Water Improvement Projects		54,300
CIP Miscellaneous Projects		0
	\$	<u>1,009,800</u>
17. From the Industrial SP South Fund 354 for:		
CIP General Government Projects	\$	16,200
CIP Water Improvement Projects		20,000
CIP Miscellaneous Projects		75,000
	\$	<u>111,200</u>
18. From the Presidio Area Fund 345 for:		
CIP General Government Projects	\$	5,800
CIP Streets & Highways Projects		708,600
	\$	<u>714,400</u>
19. From the NE Industrial Area Fund 357 for:		
CIP Streets & Highways Projects	\$	1,510,000
20. From the TIMP Traffic Fund 363 for:		
CIP Streets & Highways Projects	\$	3,860,200
21. From the TIMP Public Facilities Fund 366 for:		
CIP Water Improvements Projects	\$	824,100
22. From the TIMP Public Safety Fund 367 for:		
CIP General Facilities Programs	\$	900,000
23. From the CIP Deposits Fund 395 for:		
The Capital Improvements Program	\$	13,640,200
24. From the 2008 Lease Revenue Bonds Fund 407 for:		
Debt Service Programs	\$	290,100
25. From the 2009 Lease Revenue Bonds Fund 408 for:		
Debt Service Programs	\$	1,358,300
26. From the Successor Agency Fund 495 for:		
The Development Services Department	\$	150,000
The Debt Services Program		1,878,400
	\$	<u>2,028,400</u>

27. From the Water Operating Fund 511 for:		
The Indirect Costs Program	\$	304,400
The Administrative Services Department		487,500
The Special Reserves Program		55,000
The Equipment Acquisition Program		556,000
The Public Works Department		4,315,160
The Utilities Department		9,122,060
The Development Services Department		79,000
Water Purchases for Storage		275,000
Debt Service Programs		1,258,100
	\$	<u>16,452,220</u>
28. From the Water Capital Fund 513 for:		
CIP Water Improvements Projects	\$	1,617,950
29. From the Wastewater Operating Fund 521 for:		
The Indirect Costs Program	\$	223,150
The Administrative Services Department		233,400
The Special Reserves Program		55,000
The Equipment Acquisition Program		826,400
The Public Works Department		1,713,890
The Utilities Department		6,103,650
The Development Services Department		97,350
Debt Service Programs		1,898,000
	\$	<u>11,150,840</u>
30. From the Wastewater Capital Fund 523 for:		
CIP Wastewater Improvements Projects	\$	28,791,250
31. From the Solid Waste Funds 531, 532 and 533 for:		
The Indirect Costs Program	\$	73,330
The Equipment Acquisition Program		0
The Administrative Services Department		291,500
The Public Works Department		21,261,450
The CIP General Government Projects		231,000
	\$	<u>21,857,280</u>
32. From the Drainage Fund 541 for:		
The Indirect Costs Program	\$	45,390
The Administrative Services Department		28,600
The Public Works Department		417,380
The Utilities Department		90,000
The Development Services Department		25,000
Debt Service Programs		310,000
	\$	<u>916,370</u>
33. From the Airport Fund 561 for:		
The Indirect Costs Program	\$	96,450
The Parks and Recreation Department		552,820
	\$	<u>649,270</u>

34. From the Airport Capital Fund 563 for:		
CIP Airport Improvements Projects	\$	0
35. From the Transit Operating Fund 571 for:		
The Indirect Costs Program	\$	75,530
The Equipment Acquisition Program		0
The Parks and Recreation Department		3,097,770
	\$	<u>3,173,300</u>
36. From the Transit Capital Fund 573 for:		
CIP Transit Projects	\$	0
37. From the Central Garage Fund 601 for:		
The Indirect Costs Program	\$	37,790
The Equipment Acquisition Program		0
The Public Works Department		1,631,940
	\$	<u>1,669,730</u>
38. From the Central Services Fund 602 for:		
The Administrative Services Department	\$	1,805,500
39. From the Equipment Acquisition Fund 605 for:		
The Equipment Acquisition Program	\$	545,350
CIP Projects		50,000
	\$	<u>595,350</u>
40. From the Vehicle Acquisition Fund 606 for:		
The Equipment Acquisition Program	\$	1,040,500
CIP Projects		0
	\$	<u>1,040,500</u>
41. From the Building Maintenance Fund 615 for:		
The Indirect Costs Program	\$	49,780
The Public Works Department		1,024,650
	\$	<u>1,074,430</u>
42. From the Self-Insurance Fund 627 for:		
The Administrative Services Department	\$	629,410
The Non-Departmental Group		4,380,500
	\$	<u>5,009,910</u>
43. From the Regional Transportation Impact Fund 808 for:		
CIP Streets & Highways Projects	\$	500,000
44. From the Post-Employment Benefits Fund 813 for:		
Debt Service Programs	\$	775,000

2. From the General Fund 101 for operational support:		
To the Community Development Funds 2xy	\$	250,000
3. From the General Fund 101 for construction projects:		
To the General Projects Fund 301	\$	2,000,000
4. From the CIP Deposits Fund 395 for loan repayment:		
To the General Fund 101	\$	1,250,000
5. From the Successor Agency Fund 495 for debt service Payments:		
To the 2008 Lease Revenue Bond Fund 405	\$	400,000
6. From the Airport Fund 561for loan repayment:		
To the Water Capital Fund 513	\$	40,770
Total Transfers	\$	<u>5,179,170</u>

RESOLUTION 2016-113

ESTABLISHING THE APPROPRIATIONS LIMIT FOR THE CITY OF TRACY
FOR FISCAL YEAR 2016-2017

WHEREAS, Article XIII B of the State Constitution places an appropriations limit on the proceeds of taxes received by the State and local governments in California, and

WHEREAS, Article XIII B provides that the appropriations limit can be adjusted annually to account for growth and inflation, and

WHEREAS, It is necessary for the City Council to establish the appropriations limit for the City of Tracy for FY 16-17 and to specify the options used in the annual adjustment, and

WHEREAS, The attachments to this resolution show the calculations used to determine the appropriations limit as adjusted for the City of Tracy for FY 16-17;

NOW, THEREFORE, BE IT RESOLVED That:

1. The FY 16-17 appropriations limit for the City of Tracy is established as \$58,368,700;
2. In setting the appropriations limit for FY 16-17 the City Council has chosen the "City Population Growth" and "California Per Capita Income" options for the annual adjustment in the limit;
3. The appropriations, subject to the limit based upon the proposed City budget for FY 16-17 are \$41,198,228 or 70.6% of the limit, which is \$17,170,472 below the limit.

* * * * *

The foregoing Resolution 2016-113 was adopted by Tracy City Council on the 7th day of June, 2016, by the following vote:

AYES: COUNCIL MEMBERS: MITRACOS, VARGAS, YOUNG, RICKMAN, MACIEL

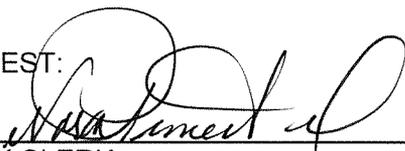
NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

ABSTAIN: COUNCIL MEMBERS: NONE



MAYOR

ATTEST:


CITY CLERK

FY 1978-79 Base	TAX PROCEEDS	NON-TAX PROCEEDS
=====	=====	=====
TAXES	\$1,141,967	
LIC, PERMIT & Franchises		\$370,119
FINES		\$108,860
USE OF MONEY	\$175,167	\$182,952
RENTS & CONCESSIONS		\$60,650
STATE SHARED REVENUES	\$849,352	\$697,618
COUNTY GRANTS		\$39,451
FEDERAL GRANTS		\$3,860,398
CHARGES/FEES		\$3,227,759
OTHER REVENUES		\$328,834
Fund Balance from FY76-77	\$428,595	\$162,571
	-----	-----
Sub-Totals	\$2,595,081	\$9,039,212
TOTAL Revenues	\$11,634,293	

Prop 4	Adjustments	Population	CPI	FACTOR	Updated App Limit
=====	=====	=====	=====	=====	=====
FY 1978-79	BASE LIMIT				\$2,595,081
FY 1979-80	BASE UPDATE	1.0006	1.102	1.1023	\$2,860,456
FY 1980-81	BASE UPDATE	1.0354	1.105	1.1444	\$3,273,585
FY 1981-82	BASE UPDATE	1.0603	1.091	1.1570	\$3,787,536
FY 1982-83	BASE UPDATE	1.0464	1.068	1.1175	\$4,232,546
FY 1983-84	BASE UPDATE	1.0362	1.024	1.0606	\$4,489,003
FY 1984-85	BASE UPDATE	1.0489	1.047	1.0986	\$4,931,699
FY 1985-86	BASE UPDATE	1.0732	1.037	1.1133	\$5,490,646
FY 1986-87	BASE UPDATE	1.0884	1.030	1.1211	\$6,155,300
FY 1987-88	BASE UPDATE	1.0626	1.030	1.0949	\$6,739,457
FY 1988-89	BASE UPDATE	1.0548	1.036	1.0931	\$7,366,828
FY 1989-90	BASE UPDATE	1.0340	1.041	1.0764	\$7,929,609
FY 1990-91	BASE UPDATE	1.1123	1.048	1.1657	\$9,243,469
FY 1991-92	BASE UPDATE	1.1039	1.054	1.1635	\$10,754,874
FY 1992-93	BASE UPDATE	1.0559	1.042	1.1002	\$11,832,691
FY 1993-94	BASE UPDATE	1.0695	1.030	1.1016	\$13,034,593
FY 1994-95	BASE UPDATE	1.0403	1.030	1.0715	\$13,966,683
FY 1995-96	BASE UPDATE	1.0336	1.026	1.0605	\$14,811,299
FY 1996-97	BASE UPDATE	1.0307	1.028	1.0596	\$15,693,454
FY 1997-98	BASE UPDATE	1.0262	1.030	1.0570	\$16,587,761
FY 1998-99	BASE UPDATE	1.0281	1.023	1.0517	\$17,446,117
FY 1999-00	BASE UPDATE	1.0549	1.016	1.0718	\$18,698,371
FY 2000-01	BASE UPDATE	1.0729	1.022	1.0965	\$20,502,835
FY 2001-02	BASE UPDATE	1.0759	1.034	1.1125	\$22,809,006
FY 2002-03	BASE UPDATE	1.0785	1.028	1.1087	\$25,288,299
FY 2003-04	BASE UPDATE	1.0645	1.016	1.0815	\$27,350,105
FY 2004-05	BASE UPDATE	1.0685	1.012	1.0816	\$29,581,222
FY 2005-06	BASE UPDATE	1.0499	1.018	1.0684	\$31,603,934
FY 2006-07	BASE UPDATE	1.0250	1.020	1.0451	\$33,028,955
FY 2007-08	BASE UPDATE	1.0078	1.032	1.0396	\$34,338,437
FY 2008-09	BASE UPDATE	1.0054	1.042	1.0476	\$35,973,867
FY 2009-10	BASE UPDATE	0.9976	0.998	0.9956	\$35,815,755
FY 2010-11	BASE UPDATE	1.0163	1.030	1.0468	\$37,491,538
FY 2011-12	BASE UPDATE	1.0069	1.018	1.0250	\$38,429,734
FY 2012-13	BASE UPDATE	1.0079	1.026	1.0341	\$39,740,395
FY 2013-14	BASE UPDATE	1.0108	1.027	1.0379	\$41,246,137
FY 2014-15	BASE UPDATE	1.0056	1.022	1.0281	\$42,406,202
FY 2015-16	BASE UPDATE	1.0042	1.027	1.0313	\$43,734,085
FY 2016-17	BASE UPDATE	1.0090	1.054	1.0632	\$46,497,349

Prop 111	Adjustments	City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 1986-87	BASE				\$6,155,300
FY 1987-88	BASE UPDATE	1.0626	1.0347	1.0995	\$6,767,581
FY 1988-89	BASE UPDATE	1.0548	1.0466	1.1040	\$7,471,096
FY 1989-90	BASE UPDATE	1.0340	1.0519	1.0877	\$8,126,047
FY 1990-91	BASE UPDATE	1.1123	1.0421	1.1591	\$9,419,127
	Adjustments:				
	Drainage Fees				(\$92,060)
	Landscaping Fees				\$0
	Redevelopment Agency Cost Transfer				(\$99,140)
	FY 1990-91 Limit				\$9,227,927
FY 1991-92	BASE UPDATE	1.1039	1.0414	1.1496	\$10,608,439
	Adjustments:				
	County Booking Fees				\$36,000
	County Tax Administration Fees				\$90,000
	Street Sweeping transfer to fee support				(\$144,700)
	FY 1991-92 Limit				\$10,589,739
FY 1992-93	BASE UPDATE	1.0559	0.9936	1.0491	\$11,109,827
	Adjustments:				
	State Fees for Criminal Justice Services				\$5,000
	FY 1992-93 Limit				\$11,114,827
FY 1993-94	BASE UPDATE	1.0695	1.0272	1.0986	\$12,210,528
	FY 1993-94 Limit				\$12,210,528
FY 1994-95	BASE UPDATE	1.0403	1.0071	1.0477	\$12,792,800
	FY 1994-95 Limit				\$12,792,800
FY 1995-96	BASE UPDATE	1.0336	1.0472	1.0824	\$13,846,747
	FY 1995-96 Limit				\$13,846,747
FY 1996-97	BASE UPDATE	1.0307	1.0467	1.0788	\$14,938,337
	FY 1996-97 Limit				\$14,938,337
FY 1997-98	BASE UPDATE	1.0262	1.0467	1.0741	\$16,045,620
	FY 1997-98 Limit				\$16,045,620
FY 1998-99	BASE UPDATE	1.0281	1.0415	1.0708	\$17,181,106
	Adjustments:				
	State Fees for DUI Laboratory Expenses				\$7,000
	Landscaping & Lighting District Costs				\$345,770
	FY 1998-99 Limit				\$17,533,876

(Continued)

Prop 111	Adjustments	City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 1999-00	BASE UPDATE	1.0549	1.0453	1.1027	\$19,334,377
	Adjustments:				
	State Fees for Laboratory Expenses				\$12,500
	County Tax Administration Fees (Increase since FY91-92)				\$19,000
	FY 1999-00 Limit				\$19,365,877
FY 2000-01	BASE UPDATE	1.0729	1.1405	1.2236	\$23,696,909
	Adjustments:				
			* using change in non-residential AV		\$0
	FY 2000-01 Limit				\$23,696,909
FY 2001-02	BASE UPDATE	1.0759	1.0782	1.1600	\$27,489,253
	None				\$0
	FY 2001-02 Limit				\$27,489,253
FY 2002-03	BASE UPDATE	1.0785	0.9873	1.0648	\$29,270,641
	Adjustments:				
	Revised for FY04-05				
	None				\$0
	FY 2002-03 Limit				\$29,270,641
FY 2003-04	BASE UPDATE	1.0645	1.0231	1.0891	\$31,878,361
	Adjustments:				
	Revised for FY04-05				
	County Booking Fees (Increase since 1992)				\$80,000
	County Tax Administration Fees (Increase since 2000)				\$66,000
	FY 2003-04 Limit				\$32,024,361
FY 2004-05	BASE UPDATE	1.0685	1.0328	1.1036	\$35,341,704
	None				\$0
	FY 2004-05 Limit				\$35,341,704
FY 2005-06	BASE UPDATE	1.0499	1.0526	1.1051	\$39,056,991
	None				\$0
	FY 2005-06 Limit				\$39,056,991
FY 2006-07	BASE UPDATE	1.0250	1.0396	1.0656	\$41,618,739
	None				\$0
	FY 2006-07 Limit				\$41,618,739
FY 2007-08	BASE UPDATE	1.0078	1.0442	1.0523	\$43,797,262
	Adjustments:				
	None				\$0
	FY 2007-08 Limit				\$43,797,262

(Continued)

Prop 111	Adjustments	City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 2008-09	BASE UPDATE	1.0054	1.0429	1.0485	\$45,922,816
	Adjustments:				
	None				\$0
	FY 2008-09 Limit				\$45,922,816
FY 2009-10	BASE UPDATE	1.0020	1.0062	1.0082	\$46,301,339
	Adjustments:				
	None				\$0
	FY 2009-10 Limit				\$46,301,339
FY 2010-11	BASE UPDATE	1.0163	0.9746	0.9905	\$45,860,827
	Adjustments:				
	None				\$0
	FY 2010-11 Limit				\$45,860,827
FY 2011-12	BASE UPDATE	1.0069	1.0251	1.0322	\$47,336,316
	Adjustments:				
	None				\$0
	FY 2011-12 Limit				\$47,336,316
FY 2012-13	BASE UPDATE	1.0079	1.0377	1.0459	\$49,508,950
	Adjustments:				
	None				\$0
	FY 2012-13 Limit				\$49,508,950
FY 2013-14	BASE UPDATE	1.0060	1.0512	1.0575	\$52,356,071
	Adjustments:				
	None				\$0
	FY 2013-14 Limit				\$52,356,071
FY 2014-15	BASE UPDATE	1.0081	0.9977	1.0058	\$52,658,761
	Adjustments:				
	None				\$0
	FY 2014-15 Limit				\$52,658,761
FY 2015-16	BASE UPDATE	1.0042	1.0382	1.0426	\$54,899,941
	Adjustments:				
	None				\$0
	FY 2015-16 Limit				\$54,899,941
FY 2016-17	BASE UPDATE	1.0090	1.0537	1.0632	\$58,368,700
	Adjustments:				
	None				\$0
	FY 2015-16 Limit				\$58,368,700

CITY OF TRACY

TAXES	\$43,137,128	\$4,500,000
Special Assessments		\$52,181,060
LIC, PERMIT & Franchises	\$0	\$5,161,400
STATE SHARED REVENUES	\$575,500	\$1,800,320
STATE GRANTS		\$18,701,370
FEDERAL GRANTS		\$6,052,100
COUNTY & OTHER GRANTS		\$5,822,590
CHARGES/FEES	\$0	\$76,015,050
FINES		\$915,500
USE OF MONEY	\$430,000	\$223,300
RENTS & CONCESSIONS		\$445,000
OTHER REVENUES		\$3,044,200
OTHER FINANCING SOURCES		\$38,412,000
FUND Balance		\$0
Sub-Totals	\$44,142,628	\$213,273,890
TOTAL Revenues	\$257,416,518	

Proceeds of Taxes	\$44,142,628	Qualified Capital Outlays	
Less Exemptions			
Debt Service	\$1,238,400	Pub Works Renovation	\$120,000
Qualified Capital Outlays	\$1,706,000	Intersection Improvement	\$500,000
Court Orders	\$0	Adaptive Traffic System	\$146,000
Federal Mandates	\$0	Street Patch Overlay	\$675,000
Appropriations Subject to Limit	\$41,198,228	Sidewalk,Curb,Gutter Rep	\$150,000
		Install Sidewalk Lowell	\$115,000
Appropriations Limit	\$58,368,700		
Amount under Limit	\$17,170,472		
% of Limit Appropriated	70.58%		\$1,706,000

CITY OF TRACY COST
ALLOCATION PLAN
Based on FY 16-17 & 17-18 Financial Plan

Purpose of the Plan

The purpose of the City's cost allocation plan is to identify the total costs of providing City services. Why is a separate cost accounting analysis required to do this? Because in most organizations- whether in the private or public sector- the cost of producing goods or delivering services can be classified into two basic categories: direct and indirect costs.

Direct and Indirect Costs

Direct costs are those costs necessary and related to providing a specific service to the public. While indirect costs are those that support the organization so that it can provide various services. Most budget and accounting systems record and accumulate cost data based on their organizational structure. So, what is direct or indirect is usually analyzed in terms of the organization structure. Operating units provide the direct services to the public. But, other units provide management and support services to the operating units. The costs of the operating units are direct costs; while the costs of the management and support units are indirect costs. Sometimes, these indirect costs are also referred to as overhead costs, central service costs, and/or internal services.

Indirect Costs Accounting and Allocation

Indirect costs are usually recorded and accumulated for management and support units; and these are separate from the direct costs of operating units. So, to determine the total costs of providing services, the indirect costs must be allocated out or distributed back to the various operating units in the organization. The cost allocation plan is used to identify both the indirect and direct costs of an organization and then allocate the former back to the latter on the basis of benefit in a logical and uniform manner.

The first step in preparing a cost allocation plan is determining direct and indirect costs. To do this, the City's program structure for the operating budget can be used. In preparing the cost allocation plan, only operating costs are considered. Capital outlay and debt service costs are excluded from the calculations.

Program Structure

The City of Tracy is organized into a number of departments, each providing services in a particular function area. Each City department is organized into a number of divisions or offices. Under the City's program budget, the City's operating budget is organized around programs, which focus upon a particular service provided by the City.

For budget purposes, each City department consists of a number of programs, which serve as the basic units of the City's operating budget. The arrangement of programs to build the City's operating budget is called the program structure. Thus, the City's program structure consists of departments, divisions, and programs. The various programs can be classified as: operating, support, or administration. The operating programs provide direct public services. The support programs provide services to other City programs. The administration programs manage, coordinate, and provide administrative support to other City programs.

Citywide Cost Allocation

At the City wide level, the City of Tracy provided direct public services: police, fire, public works, parks, recreation, cultural arts, transit, airport, community facilities, economic development, planning, building, code enforcement, and engineering. These are the operating programs in the City budget and represent the first level of direct costs.

At the City wide level, the indirect costs consist of central services costs, department overhead costs, and internal service costs. These costs are allocated back to direct program operating costs, so that total program costs can be determined. The following tables provide a brief description of these cost elements. Also, provided are the factors used to allocate these costs back to City operating programs.

The city wide indirect costs are classified differently into 3 categories because of how they are budgeted and accounted for.

Central Services Costs		
Service/Program	Service/Program Description	Allocation Factor
City Clerk Program 63102	Prepares Council and CDA agendas and minutes, maintain official City and CDA records and documents, and provides general administrative support for the Mayor and the City Council.	% of agenda items and workload generated by programs for the City Clerk
City Attorney Program 62101	Provides legal counsel to the City Council, City Boards and Commissions, and City staff, prepare and/or review all City legal documents, prosecute municipal Code violations, and coordinate special counsel and City litigation	% of time spent by Attorney staff on program legal matters
City Administration Program 63101	The City Manager manages City affairs supervising policy and program implementation, administration, and enforcement activities and provides policy and program development support to the City Council	% of time spent by CM staff on oversight of program affairs
Human Resources Program 65401	Provides central personnel services for the City including compensation review, recruitment, examinations, transaction processing, employee development, and records maintenance.	% of Full-Time equivalent employees in City departments and programs
Finance Programs 65703 through 65705	Administers the City's financial system providing financial management, budget coordination, accounting, payroll, and disbursements.	50% of Full-Time equivalent employees in City departments and programs, and 50% of fiscal transactions and workload generated by programs
Revenue Collection Program 65706	Processing of all receipts received by the City, billing and collection for the City's utilities, business licenses, and miscellaneous receivables.	% of staff time spent on different revenue sources
Cash Management Program 65702	The City Treasurer manages the City's cash and investment portfolio and maintains banking relations	Program costs are charged against pooled investment earnings prior to interest allocation to the various City funds

Central services are citywide management and administrative support services overseeing or benefitting all City departments and programs.

Their costs are accumulated through the Central Administration Sub-Fund 125 of the City's General Fund. This sub-fund is then reimbursed by other City Fund's and other major sub-funds of the General Fund, including its main sub-fund. (See page B7 of the City's budget document to see the City's Fund Structure).

Department overhead consists of departmental management and administrative support services overseeing and/or benefitting all or most programs within a department. Their costs are accumulated in the General Fund. But then, the General Fund is reimbursed by other City Funds and other major sub-funds of the General Fund.

Internal services are citywide support services benefitting all or most other City programs. The services are usually tangible and direct but internal, within the City organization, as opposed to administrative or general in nature. Their costs and receipts are accounted for through internal service funds. (See page B10 of the City's budget document).

The reimbursements for central services and departmental overhead costs are budgeted annually based upon prior year costs adjusted for any changes in base factors in the programs. During the fiscal year, reimbursements are made quarterly. At year end, actual costs for operating and support programs are tallied, and the indirect cost allocations then recalculated. Afterward, adjustments are made to make actual reimbursements equal the recalculated costs.

These reimbursements are done on a fund or sub-fund level, not a program by program level. The central services reimbursements are accounted for through Program 69201. The department overhead reimbursements are done within each of the respective Department Administration Programs.

Department Overhead Costs		
Service/Program	Service/Program Description	Allocation Factor
Administration Programs: 23101 & 31101	The costs of the Administrative programs for the Development Services and Public Works Departments are allocated among the various funds that support their respective operating programs.	% of Full-Time Equivalent employees in programs to total for department
Internal Service Costs		
Service/Program	Service/Program Description	Allocation Factor
Central Garage Program 23301	Provides maintenance, repairs, and fuel for City owned vehicles and equipment.	Costs are accumulated through work orders and fuel tickets for individual vehicles, which are assigned to operating programs.
Building Maintenance Programs 23302 & 23303	Provides maintenance, repairs, and custodial services for City buildings and facilities (except for the City's Water and Wastewater Plants). Also, the utilities costs for the City buildings are accumulated for allocation.	Combination of space utilized by various programs and the amount of effort provided by custodial staff to different facilities
Risk Management Programs 65402, 69401 & 69402	<p>Worker's Compensation premiums and costs for worker's compensation cases</p> <p>Rates applied to different job classes based upon a schedule provided by the City's Risk Management Authority.</p> <p>Rates are applied to direct salary costs through the payroll system.</p> <p>General Liability premiums and costs for general liability claims.</p>	Rates applied to programs based upon staffing level and weighted risk
Information Systems Program 65801	Provides computer and telecommunications systems, hardware and general software for the City.	Costs allocated among programs based upon # of phone lines and # of computers that they utilize.
Copier and Postage Program 65701	City Hall copier, postage meter, and mailroom services.	Costs allocated based upon copier counter and the costs of outgoing postage.
Equipment Replacement Programs 69300	Charges made for equipment replacement for portable and mobile equipment. These charges are placed in departmental savings accounts in a separate fund, accumulated, and then used to acquire replacements in the future. Separate Funds have been established for general equipment and for vehicles. For the Water, Wastewater, and Transit Funds, there is no separate placement. The charges are netted against each fund's respective depreciation charges.	Costs are allocated based on an inventory of equipment as assigned and utilized by the various programs and an analysis costs and useful life.

Internal services are citywide support services benefitting all or most other City programs. The services are usually tangible and direct but internal, within the City organization, as opposed to administrative or general in nature. Their costs and receipts are accounted for through internal service funds.

Postage, copier, and central garage charges are based upon actual usage and charge rates. Postage and copier charges are made monthly, while charges for fuel and vehicle maintenance are made quarterly.

The other internal services costs are budgeted based on the factor analysis described above for each respective service. During the fiscal year, IS charges are made quarterly. Year-end adjustments may be made for utilities costs being lower than budgeted at year-end.

The Internal Services charges are done on a program by program basis and are recorded as program expenditures. On the receipt side, they are recorded as revenues in their respective internal service funds.

Work Unit Costs

In a large organization, an analysis of direct and indirect costs must be carried down through the organization. Direct services are usually provided by work units at the lowest level of the organization; but then, there are various levels of management and support above the direct units. The work units at the lowest level incur the direct costs, while the levels above incur indirect costs.

Within the work unit, the costs can also be divided into direct and indirect. Direct costs are the labor costs of each unit employee for the hours worked when they directly serve the public. If these costs were to be billed for, they are called "billable" hours. Other direct costs may include materials and contract work which can be directly associated with a specific project or work product.

Indirect costs are all the other work unit costs that cannot be directly associated with a specific project or work product. These would be all the "unbillable" hours for which the unit employees are paid. These hours would include holiday, sick, and vacation pay, as well as all work hours which are NOT associated with a specific project or work product. Also, there are supervisory, clerical, or support personnel who do may not bill their hours. In addition, there are all the other contract, service, and material costs, which support the total unit work effort. These costs might include: rent, utilities, training, equipment rental, and office/operating supplies.

So, total costs for a particular project or product would include not only the direct labor, contract, and materials costs of the work unit, but also an allocation of indirect costs of both the work unit itself and the various higher level management and support units in the larger organization. So, total costs would include the following:

- Salary & Benefits for Direct Labor Hours
- Costs for Direct Contracts and Materials
- Salary & Benefits for All Other Hours
- Salary & Benefits for All Other Unit Personnel
- Costs for All Other Unit Contracts and Materials
- Cost Allocations from Higher Level Units

The first two items can be accounted for directly, and therefore, are direct costs, and can be billed as such. But, the other items are indirect costs and must be allocated back to the direct costs proportionately as a cost allocation plan or method. These indirect costs are then added to the direct costs to obtain the total costs for a project or work product.