City of Tracy California

Adopted Budget
Fiscal year 2012-13

About the Cover:

"The Last of its Kind"

The cover photos feature scenes around the City of Tracy's new downtown plaza. This beautiful new outdoor gathering space includes a water spray ground feature children can enjoy on a warm summer day. The plaza is also a perfect spot for community events such as the City's "Block Party" and other entertainment events. The $3.5 million downtown plaza, located at the corner of 6th Street and Central Avenue, is another downtown revitalization project to help ensure Tracy's historical downtown area remains the heart and soul of the community. It was paid for with property tax revenue devoted to the City of Tracy's Community Development Agency. But the downtown plaza is the last of its kind. In an effort to try to deal with the State's mounting budget deficits, the Governor and the Legislature shut down redevelopment agencies throughout California and ordered all remaining funds of the agencies to instead be redirected to alleviate the State's budget deficit. The City was fortunate to issue the construction contract two days before the deadline before yet more local funds were redirected to the State's coffers.

Cover design: Gina Scarlata, City of Tracy
Cover photos: City of Tracy staff and
Connie Barding, The Photographic Art Studio

City of Tracy, California

PROGRAM BUDGET

FISCAL YEAR 2012-2013

Prepared by

Finance and Administrative Services Department

June 2012

City Council

Brent Ives
Mayor

Michael Maciel
Mayor Pro Tem

Steve Abercrombie
Council Member

Bob Elliott
Council Member

Robert Rickman
Council Member

Other Elected Officials

Sandra Edwards
City Clerk

Raymond McCray
City Treasurer

City of Tracy, California

PROGRAM BUDGET
FISCAL YEAR 2012-2013

Leon Churchill, Jr.
City Manager

Maria Hurtado
Assistant City Manager

Dan Sodergren
City Attorney

Zane Johnston
Finance & Administrative Services Director

Other Department Heads

Gary Hampton
Police Chief

Alford Nero
Fire Chief

Andrew Malik
Development Services Director

Kevin Tobeck
Public Works Director

Rod Buchanan
Parks & Community Services Director

Jenny Haruyama
Administrative Services Director

Allan Borwick
Budget Officer

Other Finance Department Staff Members:

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Robert Harmon, Senior Accountant

Peggy Barnes, Accounting Technician
Rocki Chaparro, Accounting Technician
Linda Dasse, Executive Assistant
Carol Gorrie, Accounting Technician
Donald Higgins, Accounting Assistant
Phyllis Kiester, Accounting Assistant
Elizabeth Leal, Administrative Assistant II
Rosemarie Marquez, Accounting Assistant
Megan Mayer, Administrative Assistant II
Linda Moniz, Accounting Technician
Veronica Nunez, Clerical Assistant
Grace Segura, Sr. Accounting Assistant
Eileen Solario, Sr. Accounting Assistant
Candice Valadao, Accounting Technician
Raquel Votaw, Accounting Assistant
Isabel Yamada, Accounting Assistant

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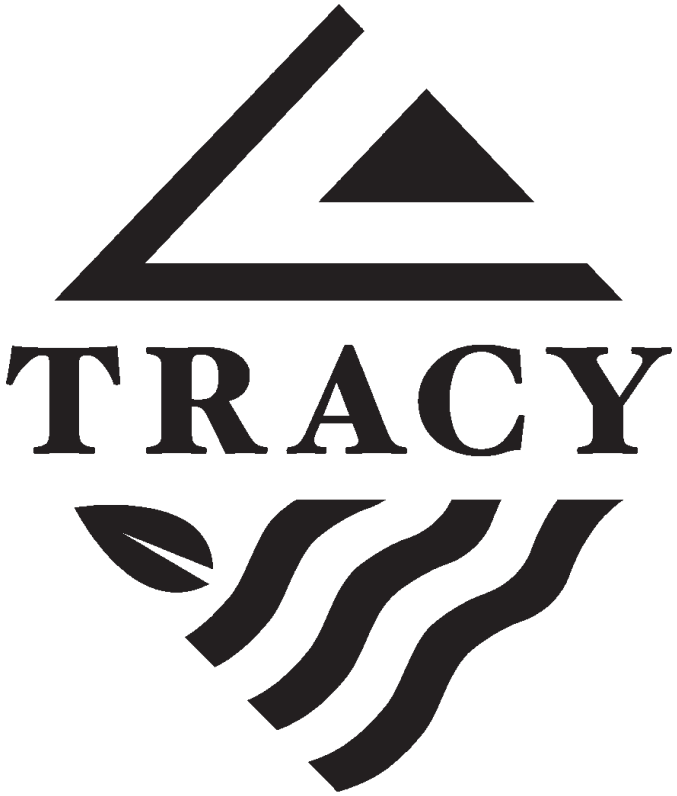
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Tracy, California** for its annual budget for fiscal year beginning July 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Budget Message



Think Inside the Triangle™

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June 30, 2012

Attached is the FY 2012-13 Budget for the City of Tracy. If describing this budget in a word or theme, that word would be "transition". Over the past several years the nation has experience the worst recession since the Great Depression. But as a nation we are in a transition from this recession to a slowing improving economy. In Tracy we have seen positive signs of this improvement in the form of increased sales tax but yet property values and property taxes continue to lag. This budget represents a transition between current fiscal realities and optimism for the future. It is also a transitional budget toward the City's goal four years from now to sustain operations without the necessity of Measure E (half-cent sales tax) revenue. With this budget there has been much effort to "hold the line" with expenditures. Unfortunately, the budget deficit for FY 12-13 is approximately $600,000 more than in FY 11-12, this is a result of ending employee unpaid furloughs. Non-safety employees had participated in unpaid furlough for three years. Furloughs are intended to be temporary measures and after three years, these needed to come to an end. The City will continue to explore permanent ways to reduce expenditures. Even with these challenges, the budget addresses the major goals and priorities identified by the City Council for this coming year.

THE RECESSION AND EFFORTS TO DATE

Due to national, state and regional economic conditions, the City has faced a significant decline in tax revenues. Combined property tax and sales tax peaked in FY 06-07 at $33.4 million. In FY 10-11, these two tax revenues totaled just $25.2 million. Sales tax in FY 12-13 is projected to increase to $12.5 million but property tax will further decline to $13.7 million. Together these total $26.2 million, an improvement from FY 10-11 but still $7.2 million below FY 06-07 revenue.

Since 70% of the City's General Fund is devoted to the cost of personnel (salaries and benefits), these expenses must be reduced in order to achieve any kind of significant budget reductions. Quite simply it is a combination of how many people the City employs and how much they are paid (including the cost of benefits). In the past several years, the City has made a strategic effort to examine the way it delivers services – an effort designed to reduce staffing but without significant sacrifices to service levels. This was accomplished through the de-layering of management levels, reducing service overlaps, outsourcing some services, and implementing technology. To this end, the City was able to reduce its workforce by 91.42 full time equivalent (FTE) employees from the City's peak employment in FY 07-08 or a reduction of 17%. The chart below is a history of this effort between FY 07-08 and FY 11-12.

Department	Authorized FY 07-08 FTEs	Authorized FY 08-09 FTEs	Authorized FY 09-10 FTEs	Authorized FY10-11 FTEs	Authorized FY11-12 FTEs
Police	154.44	154.94	151.94	129.44	128.44
Fire	83.95	83.95	83.95	78.45	78.45
Public Works	150.00	147.50	142.50	129.90	127.90
Parks & Community Services	53.30	56.92	44.82	39.75	34.95
Development & Engineering Services	59.18	55.18	47.68	41.10	42.10
City Council	1.00	1.00	1.00	1.00	1.00
City Attorney's Office	4.00	4.00	4.00	4.00	4.00
City Manager's Office	15.03	14.15	23.75	13.25	13.25
Human Resources	8.46	8.46	7.71	6.00	6.00
Economic Development	2.00	2.00	6.00	7.80	6.80
Finance & Administrative Services	26.90	25.90	24.90	22.95	23.95
TOTAL	558.26	554.00	538.25	473.64	466.84

Note: When reviewing the history of allocated positions by department some departmental increases are due to reorganizational changes. For example, the increase in FTEs allocated to the City Manager's department is offset by the decrease in FTEs to the Parks and Community Services Department due to the transfer of the Grand Theatre operations to the City Manager's Office from the P&CS Department. The FY 09-10 Economic Development increase of 4 FTEs reflects the transfer of Redevelopment to this department from the Development and Engineering Services Department.

MEASURE E AND THE $8 MILLION 8 POINT PLAN

Even with the efforts to reduce General Fund expenditures, revenues have declined faster thereby resulting in a significant structural budget. Tracy voters however, approved Measure E on the November 2010 ballot which provided for a new half-cent sales tax in Tracy. This tax started on April 1, 2011 and will conclude (unless extended by the voters) on March 31, 2016. It is estimated the tax will provide $5.5 million in FY 11-12 (the first full fiscal year of the tax).

Measure E allows time for the City to continue to transition its operations. The City must develop plans to put into action, steps that over the next 4 years will equal or exceed the revenue coming from Measure E. The following is the 8 Point Plan that provides $8 million.

1. *New Labor Contracts - $3 million*

   As labor contracts with the City's employee groups expire the City's position is to phase in employee's paying the full share of the employee's portion of PERS (Public Employees Retirement System). This was previously paid by the City on behalf of the employee as an additional employee benefit. If all employees pay the employee share of PERS, this will save the City approximately $3 million annually per year.

   A second tier retirement formula has already been put into effect for the Teamsters (and all miscellaneous city employees) and for Police. This assists with long term (i.e.10 years or more) efforts to reduce benefit costs.

2. *Contracting of Services/Service Redesign - $500,000*

   The City has previously moved to contracting out for janitorial and tree trimming services. Additional areas for contracting out of services where such services are readily available in the private sector for a lower price and of equal quality will be examined for potential savings.

3. *Continued Change to the City's Organizational Structure - $1.8 million*

   As previously noted, the City has already reduced its work force by 91 FTEs. It will be necessary to continue to examine the organizational structure of the City and make changes where appropriate. Through targeted early retirement incentives and other attrition, the City can reduce its workforce by another 20 FTE.

4. *Reduced Number of City Departments - $700,000*

   The number of City Departments will be reduced. Departments will be merged and there will be fewer department heads resulting in significant savings to the City.

5. *Reprioritize Existing Expenditures (assists in not increasing budgets)*

   Community needs may shift over time. Such needs often necessitate additional expenditures to address the issue. But this does not mean that such expenditure must always add to the bottom line. Instead, a focus can be made on identifying an expenditure offset at the same time consideration is given to the increased expenditure.

6. *Elimination or Reduction in Non-essential Services or Duplicated Services - $1 million*

   Ultimately to supply City services in a post Measure E Environment, will also require the identification of programs which may to be considered for elimination or reduction. When funding was more widely available for City functions, such programs were often nice things to offer to the community. But with City revenue far more restricted, programs of non-essential value may have to be eliminated or reduce. Additionally, the investment in certain capital improvements will result in duplicated services that in turn can be eliminated.

7. *Technology – (assists in not increasing budgets)*

   Technological advances may also create some operating savings to the City over time. These may be difficult to quantify in an exact dollar savings, but technology improvements do assist the City in continuing to efficiently provide services.

8. *Improved Economy - $1 million*

   Sales tax peaked at $13.3 million in FY 06-07. The economy may improve over the next 4 years. To the extent sales tax (regular 1 cent share to the City) improves beyond $13.3 million this can be considered an improvement in the local economy. Any increase in sales tax must also cover any loses in property tax.

THE FISCAL YEAR 12-13 BUDGET IMPLEMENTS SEVERAL POINTS OF THE 8 POINT PLAN

The FY 12-13 budget reflects the City's new organizational structure which eliminated three departments (and in turn three department directors. The previous separate departments of Finance and Human Resources have been merged into a new Administrative Services Department. The Parks and Community Services (PCS) Department has been eliminated. Recreation functions of this department have been moved to the City Manager's Office and transit, facilities, and airport functions of PCS have been moved to the Public Works Department. The Economic Development Department has been merged with the Development and Engineering Services Department into a new department called Development Services.

Although the FY 12-13 budget reflects this new structure, the first half of the fiscal year will be a transition to this new structure in that there will be a much needed overlap period of some retiring directors with their successor. Once this transitional period is completed by December 31, 2012, the City will save $700,000 annually from the elimination of three department director positions. This is #4 of the 8 Point Plan.

The City Council approved an early retirement incentive plan. There were three "waves" established for employees to retire early and take advantage of the incentive. The first wave concluded February 29, 2012. The second concludes June 30, 2012 and the third wave will conclude January 31, 2013. All employees signing up by the first two waves have been removed from the FY 12-13 FTE count. Employees leaving in the third wave have been counted in the FTE count for FY 12-13 however; funds have only been appropriated to cover their remaining employment until their date of retirement. This action implements #3 of the 8 Point Plan. Once the final employees retire by January 31, 2012 the City will save $1.9 million annually.

By combining City departments and further reducing the number of City Employees the FY 12-13 FTE count by Department is as follows:

Police	126.94
Fire	76.45
Public Works	134.10
Development Services	41.90
City Manager	9.15
City Manager Recreation/Cultural Arts	21.21
Administrative Services	31.45
City Council	1.00
City Attorney	4.00
TOTAL FTE	446.20

After the final wave of retirements conclude January 31, 2012 the FTE count above will be reduced by another 10 FTE. The City will then have 436.20 FTE down from the peak of 558.26. The City has reduced the number of City employees by 122 full time equivalent positions – a reduction of 22%.

Within the Capital Improvement Project (CIP) budget there is additional funding necessary to complete the construction of two new fire stations. The strategic positioning of these new stations will enable the City to meet response times to the City's prime retail area – the West Valey Mall, Tracy Auto Mall, and the Costco and WalMart centers. This concept in contained within item #6 of the 8 Point Plan.

WORK CONTINUES ON SOME MATTERS

Although not complete at the time of this transmittal letter, significant effort was made in FY 11-12 on labor negotiations. Labor contracts with the Teamsters Union, the Fire Fighter's Union and the City's Mid-Management Bargaining group all expired on June 30, 2011. In addition, employment resolutions with the City's unrepresented employees have all expired. The Police contract expires June 30, 2012. The City's position in all negotiations is that City employees need to pay the entire amount of the employee's share of PERS. Previously; the City paid the employee share as an additional benefit of employment. The City expects to transition employees to full payment over a course of three years and will provide some one time offsets along the way. However, at the end of all contracts (June 30, 2015), employees will be responsible for paying the full amount of the employee portion of PERS and the City will no longer have any responsibility to provide transitional offsets. This will save $3 million per year when this occurs. This is #1 of the 8 Point Plan.

Significant efforts were also made during FY 11-12 to pursue a different contractual relationship for operations of the library. Currently property taxes which are restricted for Library are retained by the San Joaquin County as the Tracy library is part of the county library system. The County in turn contracts with the City of Stockton to provide library services (primarily staffing). The City of Tracy has requested that its library stay in the County system, but that the City be able to procure its own contractor to staff and run the library. In doing so, the City could save $200,000 to $300,000 per year. Negotiations are ongoing but to do this will require approval by the San Joaquin County Board of Supervisors. This is part of item #2 of the 8 Point Plan.

SWIMMING AGAINST THE CURRENT

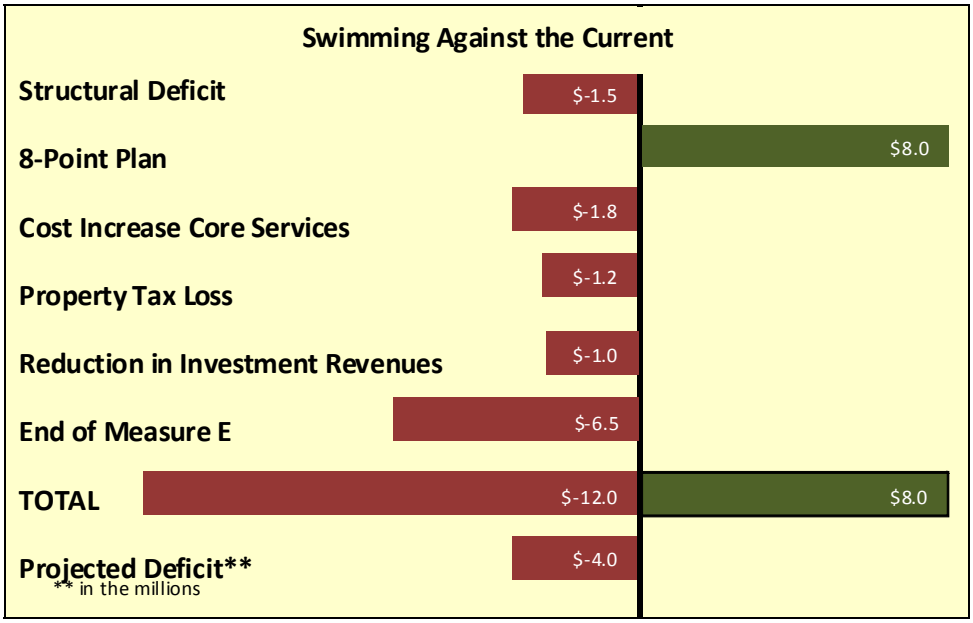
Although the spirit of this budget is one of transition from current fiscal challenges to renewed optimism, there are a number of factors currently facing the City now as well as moving into the future which remain as concerns or challenges. The 8 Point Plan provides $8 million in combination of expenditure reductions and revenue improvement. At the conclusion of Measure E, it is projected to be providing approximately $6.5 annually. As such, the 8 Point Plan provides more than the revenue equal to Measure E. But this will not balance the City's budget without Measure E revenue due to three reasons:

1. The structural deficit of $1.5 million that Measure E did not solve will continue. As noted earlier, Measure E did not provide the entire revenue shortfall to balance the City's budget in the first full year the revenue was received. There is a small but lingering structural deficit of approximately $1.5 million associate with providing the current core services.

2. The cost of core services (some have referred to these as "essential services") grows over time. Previously the huge investment losses incurred by CalPERS in FY 08-09 have been amortized. They will provide a constant pressure upward on employer rates in the future because of the amortized period (15 years). In addition to this, the CalPERS Board of Administration voted in March 2012 to update certain actuarial assumptions in rate setting. In particular, the investment rate is being lowered from 7.75% to 7.5%. Just this small drop in the assumption for rate of return has a big impact on rates. This will hit the City's CalPERS employer rate beginning July 1, 2013. The CalPERS Board has also indicated the rate effect will be phased in over two years beginning July 1, 2013. As such, the cost to maintain core services – primarily Police and Fire – will continue to go up over the next several years even if no raises or cost of living adjustments are provided in a new contract.

3. The City continues to lose revenue in other areas. Since the passage of Measure E the City has experienced a $1.2 million further loss in property tax revenue and a $1 million reduction in investment earnings (due to prolonged low interest rate environment).

The following chart illustrates that due to these factors, the $8 million 8 point plan alone will not be enough to provide the current set of services to the community without budget deficits after the conclusion of Measure E. Needed in the next 4 years, before Measure E expires, will be strong economic development growth which could include the City successfully landing new major sales tax producers. This could potentially provide a substantial piece of the final solution to City's budget balancing efforts.



The City budget consists of three components: the Operating Budget, the Capital Budget, and the Debt Budget.

This table compares the City budget by these components to prior fiscal years' adopted and amended budgets and year-end actuals as well as the current fiscal year budget and estimates.

	Operating Budget	Capital Budget	Debt Budget	Total Budget
FY08-09 Adopted	$120,944,140	$81,106,770	$24,082,080	$226,132,990
FY08-09 Amended	$122,372,820	$106,073,314	$24,757,615	$253,203,749
FY08-09 Actual	$110,114,627	$30,635,002	$35,842,765	$176,592,394
% of Amended	90.0%	28.9%	144.8%	69.7%
FY09-10 Adopted	$119,113,260	$102,414,128	$24,856,700	$246,384,088
FY09-10 Amended	$120,641,424	$101,175,458	$24,856,700	$246,673,582
FY09-10 Actual	$106,067,586	$30,636,673	$25,486,833	$162,191,092
% of Amended	87.9%	30.3%	102.5%	65.8%
FY10-11 Adopted	$110,349,000	$37,783,040	$24,936,100	$173,068,140
FY10-11 Amended	$114,051,831	$115,418,269	$24,936,100	$254,406,200
FY10-11 Actual	$105,630,921	$30,747,989	$25,134,298	$161,513,208
% of Amended	92.6%	26.6%	100.8%	63.5%
FY11-12 Adopted	$111,907,350	$41,698,390	$28,197,400	$181,803,140
FY11-12 Amended	$114,608,203	$107,758,182	$28,431,400	$250,793,785
FY11-12 Estimated	$108,839,340	$26,797,500	$38,448,320	$174,135,160
% of Amended	94.9%	24.9%	135.2%	69.4%
FY12-13 Adopted	$112,836,710	$19,130,650	$23,752,110	$155,719,470
% over Prior Year Adopted	0.8%	-54.1%	-15.8%	-14.3%
% over Prior Year Amended	-1.5%	-82.2%	-16.5%	-37.9%
% over Prior Year Estimated	3.8%	-28.6%	-38.2%	-10.5%

A LOOK AT RESERVES

Beginning with FY 07-08 the City has utilized reserves to balance its General Fund Budget as the City's tax revenues have severely deteriorated during this time. Reserves are often used to bridge economic cycles so that community services can continue to be supplied uninterrupted. However, this economic cycle has been deeper and longer than originally anticipated. The FY 12-13 budget will require a draw on reserves making it the sixth fiscal year in a row that reserves have been utilized. Fortunately the City had very strong reserves heading into this period of economic recession and instability. Even after using reserve funds for 6 years the City still has reserves greater than the City Council Policy of 20%.

Total reserves are projected to be $25.4 million as of June 30, 2012 and $23.2 million on June 30, 2013.

	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13
General Fund Balance	$18,578,589	$17,923,473	$18,985,106	$18,985,110	$18,985,110
Reserve for Economic Uncertainty	$17,938,924	$16,878,312	$10,550,972	$8,002,010	$6,383,010
Subtotal Reserves	$36,517,513	$34,801,785	$29,536,078	$26,987,120	$25,368,120
Deficit	($1,715,728)	($5,265,707)	($2,548,958)	($1,619,000)	($2,180,100)
Ending Total Reserves	$34,801,785	$29,536,078	$26,987,120	$25,368,210	$23,188,020

ECONOMIC CONDITIONS AND OUTLOOK

Critical to any budget planning are the current economic conditions and outlook for the Nation, the State, and the City.

National

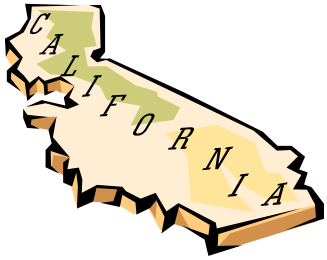
The City of Tracy uses banking services from Wells Fargo. The following comments related to the national economy are taken from the bank's economic outlook.

Every economic recovery has a different story, both in overall pace of growth and its component parts. For the year ahead sustained growth will reflect the influence of continued improvements in consumer and business investment. Spending will not be as strong as in the past corresponding phase of earlier recoveries, but will be positive nonetheless.

This economic recovery begins with four main challenges. First, unconventional monetary policy tools have been employed on a massive scale in an attempt to prevent a deflationary spiral, a process responsible for deep recessions in the U.S. in the 1930's and in Japan in the 1990's. Second, we are limited by the policy decisions of the past forty years which have levered our government to unsustainable levels. Third, both the public and private sector fueled a bubble that blinded households and investors alike to the true value of assets in the housing market. Today, with continued government intervention and oversupply, the market still cannot indicate the true value of real estate. Finally, the pace of globalization continues to present challenges to economic actions due to path dependence.

Household wealth has been battered by the housing market correction and the corresponding equity correction. The knock-on effect for state and local revenue has created massive headaches for governments that have enjoyed relatively stable finances. Slow economic growth, depressed consumer spending and low inflation in the short to medium term will put a vice grip on government budgets going forward, which have already suffered setbacks in revenue deprived from the housing market. The hard choices for all levels of governments are just beginning.

Despite these challenges that face the nation, the most arduous portion of the journey is behind us. The corner has been turned and the nation is emerging from the deepest recession in half a century. The road ahead looks to be a long, uphill climb. This recession's legacy of damaged consumer balance sheets, experimental monetary policy and fiscal imbalances will add considerable mileage to our journey towards renewed economic vitality; however, the American economy will continue growing mile by mile, quarter by quarter.



State

Comments are taken from Wells Fargo Bank. California's labor market has shown some encouraging signs of improvement, though job creation for much of the year has been a hit-or-miss venture. The state's employment has increased by 192,900 jobs since the start of the year, which is good enough to push California's jobs performance over the past 12 months to 1.7 percent growth, well above the national average of 1.2 percent. Over the past year, nine of the state's 11 major industries have created net new jobs led by large percentage gains in information, professional & business services, construction, health care and leisure & hospitality. Only two sectors, finance and other services have shed net jobs over the past 12 months in California.

Of the state's 11 major industries, seven continued to create net new jobs, including, construction, information, finance, education and health care, leisure and hospitality and professional and business services, but four categories are now losing net jobs, including manufacturing, trade, transportation, mining and utilities and government. The deterioration in manufacturing, transportation and trade jobs may suggest that the economic recovery the state has enjoyed over the past year could be about to downshift as global growth slows and the risks of financial contagion from Europe intensify.

The outlook for next year remains very much in flux. With the possibility of another U.S. economic recession remaining uncomfortably high, there is an even higher probability that California's economic recovery could stumble next year. The downside risks are easy to list. Slower growth in Asia and a stronger dollar will hurt California exports and tech demand. A foreclosure and distressed sales backlog and continued weak demand for housing will keep home prices declining, intensifying financial pressures on California consumers at a time when equity prices could also be moving lower. More state budget cuts are likely as state revenues are expected to fall $3.7 billion below government projections for 2011-12.

For now, we withhold judgment on the California recession question and continue to forecast net job creation in California, though it is likely to be fewer jobs created than this year, and the pace of job growth in California could slip somewhat below the national average. At the time of this writing, we expect the U.S. economy to avoid another recession over the next two quarters, though growth may prove too slow to keep the unemployment rate from rising.

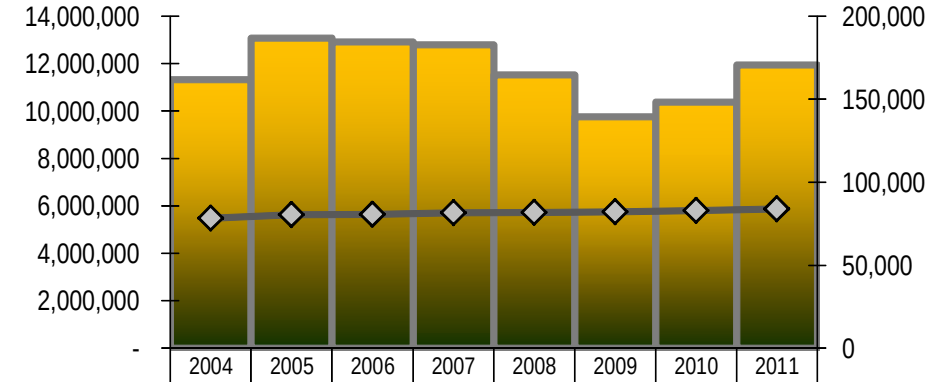
The University of Pacific Business Forecasting Center in Stockton believes the Central Valley has turned the corner with the rest of the nation in terms of slowing coming out of recession, albeit a long and slow road yet ahead. The region has seen gains in agriculture, transportation and trade, and manufacturing, and the important housing and construction sector has clearly hit bottom according to the Center. Remaining of concern is the effect of state and local government budget cuts in the area.

POPULATION FORECAST

One of the major factors for the City's budget and a force in the local economy is the City's population growth. This graph diagrams the annual population growth for the City of Tracy.

The State Department of Finance population estimate for Tracy as of January 1, 2012 was 83,900. We estimate this figure will increase slightly to 84,300 by January 2013.

City of Tracy
Sales Tax Growth vs. Increase in Population



	2004	2005	2006	2007	2008	2009	2010	2011
Sales Tax	11,325	13,077	12,913	12,797	11,523	9,759,	10,377,	11,940
Population	78,374	80,477	80,592	81,548	81,714	82,107	82,922	83,900

City

Tracy has twin influences – that of a more diverse Bay Area economy where many Tracy residents are employed, and that of the Central Valley which has been ground zero for the construction and housing finance implosion, and as one would expect, the regional economy is in recession.

The San Francisco Bay Area continues to badly lag the economic growth occurring in other areas of the country and state. Moreover, pace of job growth appears to have slowed in recent months. The region continues to struggle with sizable net job losses in construction and financial services. Government and information, mostly publishing, shed 1,400 jobs each. The Bay Area housing market recovery is struggling, though sales appear to be stabilizing at low levels.

Between 1995 and 2009 the City's population grew from 43,570 to 82,107 or by 89 percent. Going back to 1988, the City grew from 28,762 in 1988 to 81,548 in 2008. Over this 20 year period, this translates to a 183 percent increase which works out to an annual population average increase of 5.4% a year (considering the rule of compounding). But now with just an increase of about 1,000 people in the last three years this previous 20 year growth boom is over. As such there are no changes to revenue projections based on population increases.

BUDGET PRINCIPLES TO ADDRESS THE CITY'S STRUCTURAL BUDGET DEFICIT AS APPROVED BY RESOLUTION 2011-094 MAY 3, 2011

1. General Fund Reserves
   Through FY 2015/2016, the City shall maintain a General Fund reserve of at least 20% of the City's General Fund Operating Budget.

2. Budget
   Reserves may be used to balance the General Fund Operating Budget through FY 13/14. The General Fund Operating Budget to be adopted by City Council for FY 14/15 must be balanced without the use of reserves.

3. Economic Uncertainty Fund
   When conditions permit begin building up the Economic Uncertainly Fund.

4. Structurally Balanced Budget
   The annual budgets for all City funds shall be structurally balanced throughout the budget process. Ongoing revenues shall equal or exceed ongoing expenditures in both the proposed and adopted budgets. If a structural imbalance occurs, a plan shall be developed and implemented to bring the budget back into structural balance.

5. Proposed Budget Revisions
   The annual General Fund proposed budget balancing plan shall be presented and discussed in context of the updated five-year forecast. Any revisions to the proposed budget shall include an analysis of the impact on the forecasted years. If a revision creates a negative impact on the forecast, a funding plan shall be developed and approved to offset the impact.

6. Use of One-Time Resources
   Once the General Fund budget is brought into structural balance, one-time resources (e.g., revenue spikes, budget savings, sale of property, or similar nonrecurring revenue) shall not be used for current or new ongoing operating expenses. Examples of appropriate uses of one-time resources include rebuilding the Economic Uncertainty Reserve, early retirement of debt, capital expenditures without significant operating and maintenance costs, and other nonrecurring expenditures.

7. Reserves
   All City funds shall maintain an adequate reserve level and/or ending fund balance, as determined annually and as appropriate for each fund. For the General Fund, a contingency reserve amount which is a minimum of 20% of the operating budget shall be maintained.

8. Prudent Use of Debt
   The City shall not issue long-term (over one year) General Fund debt to support ongoing operating costs. All General Fund debt issuance shall identify the method of repayment or have a dedicated revenue source. General obligation debt shall be limited to 8% of the operating budget.

9. Capital Improvement Projects
   Capital Improvement Projects shall not proceed for projects with annual operating and maintenance costs exceeding $25,000 without City Council certification that funding will be made available in the applicable year of the cost impact.

10. Fees and Charges
    Fee increases shall be utilized, where appropriate, to assure that the program operating costs are fully covered by fee revenue and explore opportunities to establish new fees for services where appropriate.

11. Grants
    City staff shall seek out, apply for and effectively administer federal, state and other grants that address the City's priorities and policy objectives and provide a positive benefit to the City. Before the grant is pursued, staff shall provide a detailed pro-forma that addresses the immediate and long-term costs and benefits to the City. One-time operating grant revenues shall not be used to begin or support the costs of ongoing programs.

12. Personnel Services Costs
    Total General Fund personnel services costs shall not exceed 75% of the General Fund operating budget.

13. Performance Measures
    All requests for departmental funding shall include performance measurement data so that funding requests can be evaluated and approved based on effective accomplishment of community desired outcomes and priorities.

14. Budget Offsets
    City Council approval of a General Fund supplemental appropriation (additional monies after the adoption of the budget for the fiscal year), shall be accompanied by a corresponding action to reduce the General Fund budget in another area.

Program Budget

The City's budget emphasizes reporting and controlling by programs within departments. A variety of programs representing major work efforts are established within each department. A budget is developed for each program in order to more accurately measure the true cost of providing services.

While, there are 6 City departments there are about 100 operating programs. Program budgeting provides much more useful information concerning the operations of the City. For example, rather than simply allocating $22.8 million in FY 12-13 for the entire Police Department, with program budgeting we can specify the resources necessary to provide for a particular activity, such as Traffic Enforcement, Narcotics Enforcement, General Investigations, or Crime Prevention.

Base Budget

The base budget is developed for all operating programs for contracted services and commodities accounts. Normally, the base is determined by utilizing the historical spending average from the prior 2 years (but adjusted each year for an inflation factor) plus the current budget amounts. Finally this may be adjusted for specific one time items that were not considered to be ongoing.

Internal Services Charges

The City's budget policy provides for internal service funds for vehicle operations and maintenance (fuel and repair services), self-insurance (worker's compensation and general liability), equipment replacement, central services (copier and mail), building maintenance (custodial, repair, and utilities), and information systems and telecommunications. Direct utilities costs, while allocated as internal service costs to different programs, are charged as departmental expenses. Direct use phone costs (local and long distance), as opposed to system costs, are charged to the various operating programs.

Personnel Expenses

The base budget provides for inflationary increases in personnel expenses for all current positions. Where there are existing labor agreements that specify cost of living adjustments the budget provides for these, but also includes allowance for the standard 5% merit increase when an eligible employee advances to a higher step within their pay range. The status of various labor agreements affecting the City were commented upon. Unpaid furloughs for the last 3 fiscal years will end June 30, 2012. The FY 12-13 Budget has been increased to reflect this.

An important part of any compensation package as well as a significant expense to the City is the retirement plan. The City participates in the California Public Employees Retirement System (PERS) and these costs have been included in the FY 12-13 budget.

Equipment Acquisition and Replacement

The City's budget policy provides for the annual accumulation and set aside of monies for the purposes of replacing vehicles and equipment. These amounts are budgeted as internal service charges in the operating programs of City departments. These charges are then expended quarterly, and the receipts are placed into the Equipment Acquisition Fund 605, except for the Water, the Wastewater, and the Transit Funds, where the receipts are retained within those respective funds.

When preparing their annual budget requests, departments divide equipment requests into "new" and "replacement". New items have to compete for funding with other requests for new funding throughout the City operations. However, replacement items may be replaced from available funds within the Equipment Acquisition Fund 605. Starting in FY 09-10, a new Vehicle Acquisition Fund 606 was started to separate the funding, assets, and outlays for vehicles and rolling stock from other equipment.

Occasionally for larger ticket items, it may be more feasible to obtain debt or lease financing. If this is done, then the annual lease payment or debt payment then becomes payable out of the respective department's annual set aside. Proposed equipment purchases for FY 12-13 are detailed further in the Equipment Acquisition Program 593x of the non-departmental group in the Operating Budget section of this budget document. Major lease payments are budgeted in the Debt section.

As a cost savings measure, the internal services charges for equipment and vehicle replacement were be cut to 50% for FY 10-11 and FY 11-12, and this will continue for FY 12-13. This will mean operating programs will have to utilize their equipment and vehicles a bit longer than before. Replacement funds will not be as available as in prior fiscal years. The projected annual savings for this proposed action is $1,161,000.

INTERFUND TRANSFERS

(see page D24 for details and comparison to prior fiscal year)

Proposed interfund transfers for FY 12-13 amount to $3,775,100. Noteworthy interfund transfers are:

- For the twentieth year, a $282,000 transfer from the General Fund 101 to pay the debt service on the Chrisman and civic center sites. The transfer is to Debt Service Fund 407.
- An $893,000 transfer from the General Fund 101, will be made to pay debt service on the regional mall infrastructure. The transfer is to Debt Service Fund 408.
- A transfer of $2,756,0000 is proposed as a loan from the Wastewater Fund 521 to finance a street lighting upgrade. The transfer would be to General Projects Fund 301.
- The Airport Fund 561, will repay the Water Fund 511 $20,000. This is for past loans for CIP projects. The $20,000 represents the fourteenth year of a 16-year repayment plan.
- A transfer of $2,180,100 is proposed from the Economic Uncertainty Fund 299 to augment the General Fund.

OPERATING BUDGET OVERVIEW

(see pages E9 to E12 for details)

For FY 11-12, the adopted operating budget was $113,907,350. This was a decrease from the FY 10-11 adopted budget. The amended budget is now $114,608,203. It is now estimated that $108,839,430 or 94.9% of the amended budget will be spent. So, this estimated figure is 3.0% more than FY 10-11 actual expenditures. Personnel expenses for FY 11-12 will be 97.1% of their adopted amount, which would be 3.4% more than FY 10-11 actual expenses.

The proposed operating budget for FY 12-13 is $112,836,710, which is $70,640 or 0.06% decrease from the FY 11-12 adopted budget. Personnel expenses as proposed will be 0.6% less than their prior year adopted amount.

GENERAL FUND OVERVIEW

For FY 11-12, the adopted General Fund operating budget was $49,408,150. This was a 4.0% increase from the FY 10-11 adopted budget. The amended budget is now $49,814,578 or 0.8% more. It is now estimated that $47,339,700 or 95.0% of the amended budget will be spent. This estimated figure is 3.7% more than FY 10-11 actual expenditures.

The proposed General Fund operating budget for FY 12-13 is $49,703,820 which is $295,670 or 0.6% more than its FY 11-12 adopted budget.

CAPITAL BUDGET OVERVIEW

(see pages F5 to F10 for details)

In FY 11-12, the City's amended capital budget totaled $107,758,182 with 164 current projects. For FY 12-13, additional appropriations of $19,130,650 are required. These include $13,054,050 of added funding for 17 current projects, but also $6,076,600 for 32 new projects.

About $3,368,000 of the additional appropriations for the capital budget in FY 12-13 will come from special revenues such as TDA, transportation sales tax, and gas taxes. $9,502,050 will come from capital project funds and only $3,116,500 from the City's Enterprise Funds. Grants will provide funding of about $2,444,100 for capital projects.

DEBT SERVICE OVERVIEW

(see pages G5 and G6 for details)

For FY 12-13, the proposed City's debt service budget totals $23,752,110 which is a 15.8% decrease from FY 11-12. The City has 30 debt obligations for which payments are required during the year. Most of these payments will be made from special assessments, although $7,076,020 will be paid by redevelopment revenues, $3,628,070 by Enterprise Funds, and $1,174,000 by General Fund revenues.

CLOSING THOUGHTS

In closing, let me express my appreciation to Finance and Administrative Services Director Zane Johnston, and all department directors and staff who contributed to the preparation of the Fiscal Year 2012-2013 Program Budget. Special thanks, as usual, to Allan Borwick, Budget Officer, who deserves recognition for his dedication and professionalism.

Finally, I want to thank our hard working City employees who deliver quality services to the people of Tracy. Their continuing dedication and loyalty speaks well for the commitment of those who serve our community. This is especially the case when I ask for all employees to make individual and household sacrifices, and they respond on a routine basis. These noble actions by people doing noble work every day should not be taken for granted, and we honor them by getting better all the time.

Sincerely,

Leon Churchill, Jr., ICMA-CM, AICP
City Manager

Tracy Downtown Plaza Grand Opening

City of Tracy
Performance Measurement Program
Participating in the
ICMA Center for Performance Measurement

The City's Strategic Priorities program presented on the preceding pages is a strategy planning effort at the policy and management level by the City Council and the City's top management. It has its own goals, objectives, and performance measurements. However, there is also a need to have performance objectives and measurements at the operational and day-to-day service level.

In 2009 of this year, the City became a participating agency in the ICMA-CPM comprehensive program. The International City Management Association's Center for Performance Measurement (ICMA-CPM) was established in 1984. It was created to help cities and counties obtain accurate, fair, and comparable data about the quality and efficiency of service delivery to their citizens. It is grounded in the belief that elected officials, appointed managers, department heads, staff and citizens all need a way to assess how well government services are being delivered and to establish priorities for the future.

The benefits of participating in CPM are:

- Assistance with year-to-year internal and cross jurisdiction comparisons
- Low-cost, high-tech approach to performance measurement
- Reliable data comparisons
- Move beyond simple collecting and reporting and encourage incorporation of measures into budgets
- Linkage to strategic plans and goal setting
- Used to communicate to citizens
- On-site training and technical support
- Easy to use interactive web resources including: online templates, downloadable data sets

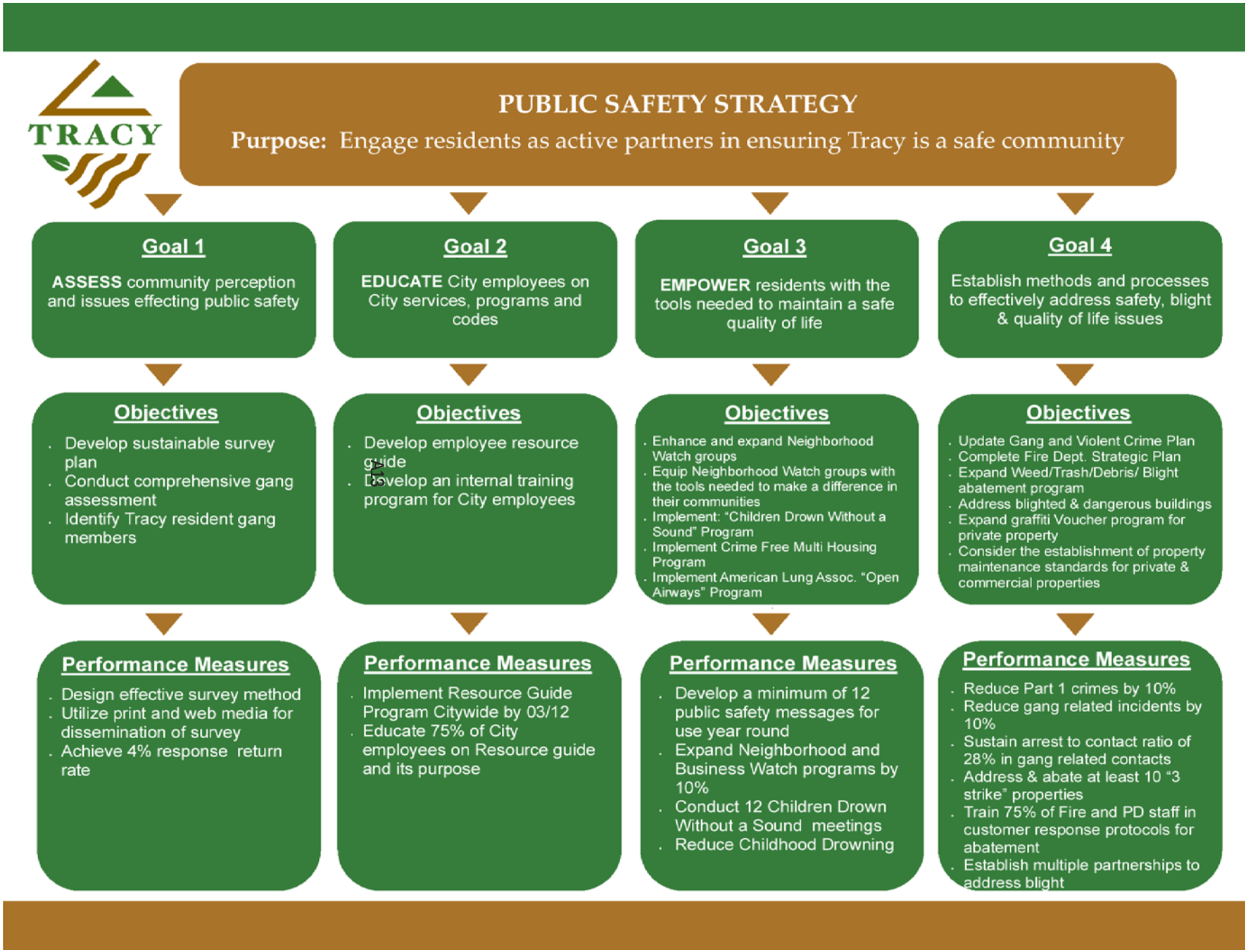
City staff has started participation in the program. Data templates and preliminary training on them were received in 2009. In August of 2009, data for FY 08-09 was submitted to ICMA. City of Tracy data was included in the 2009 and 2010 Comparative Performance Measurement data reports issued by the ICMA-CPM. Data for FY 11-12 will be submitted in August 2012.

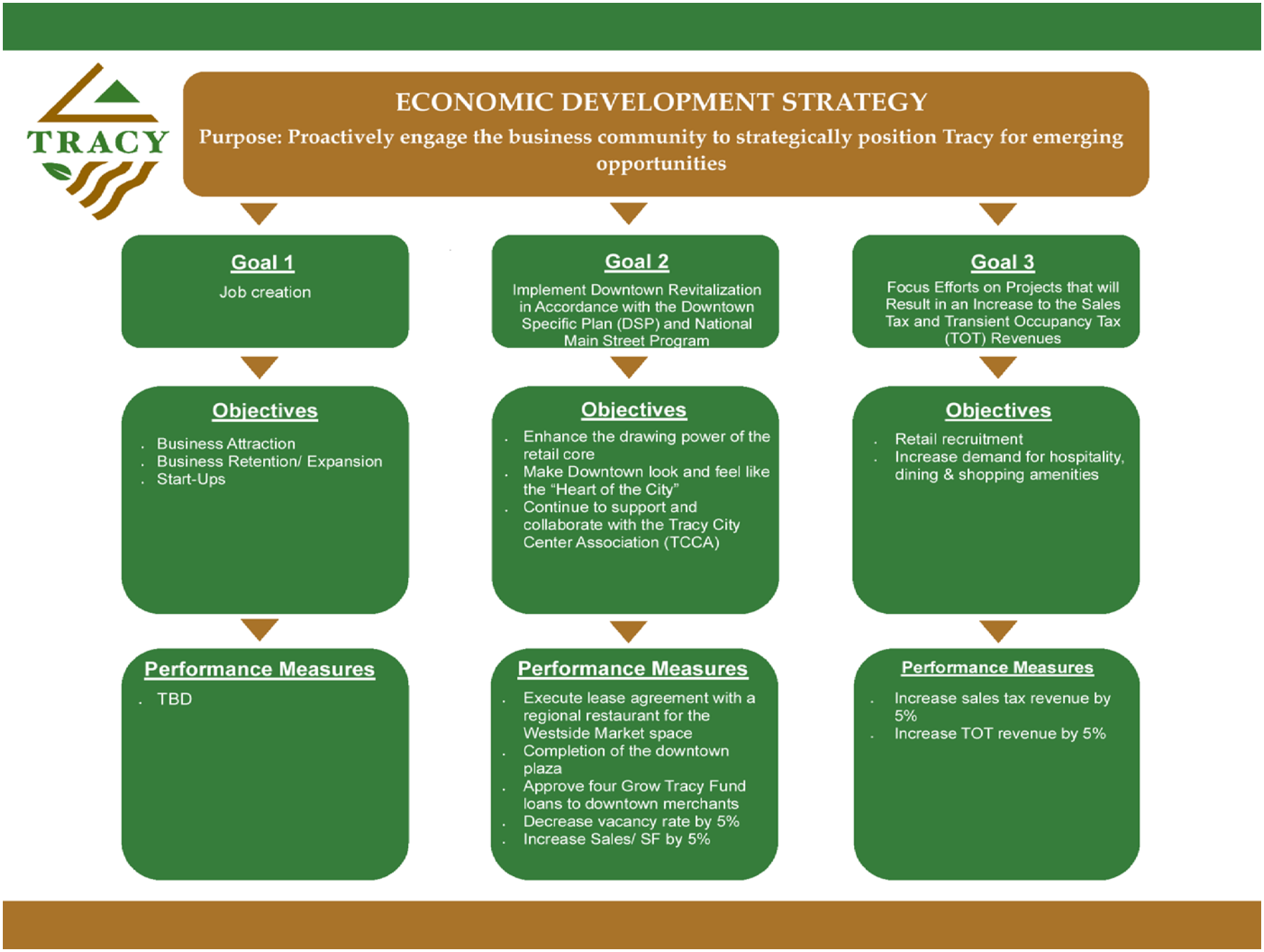
ICMA-CPM data templates are available for the following service areas:

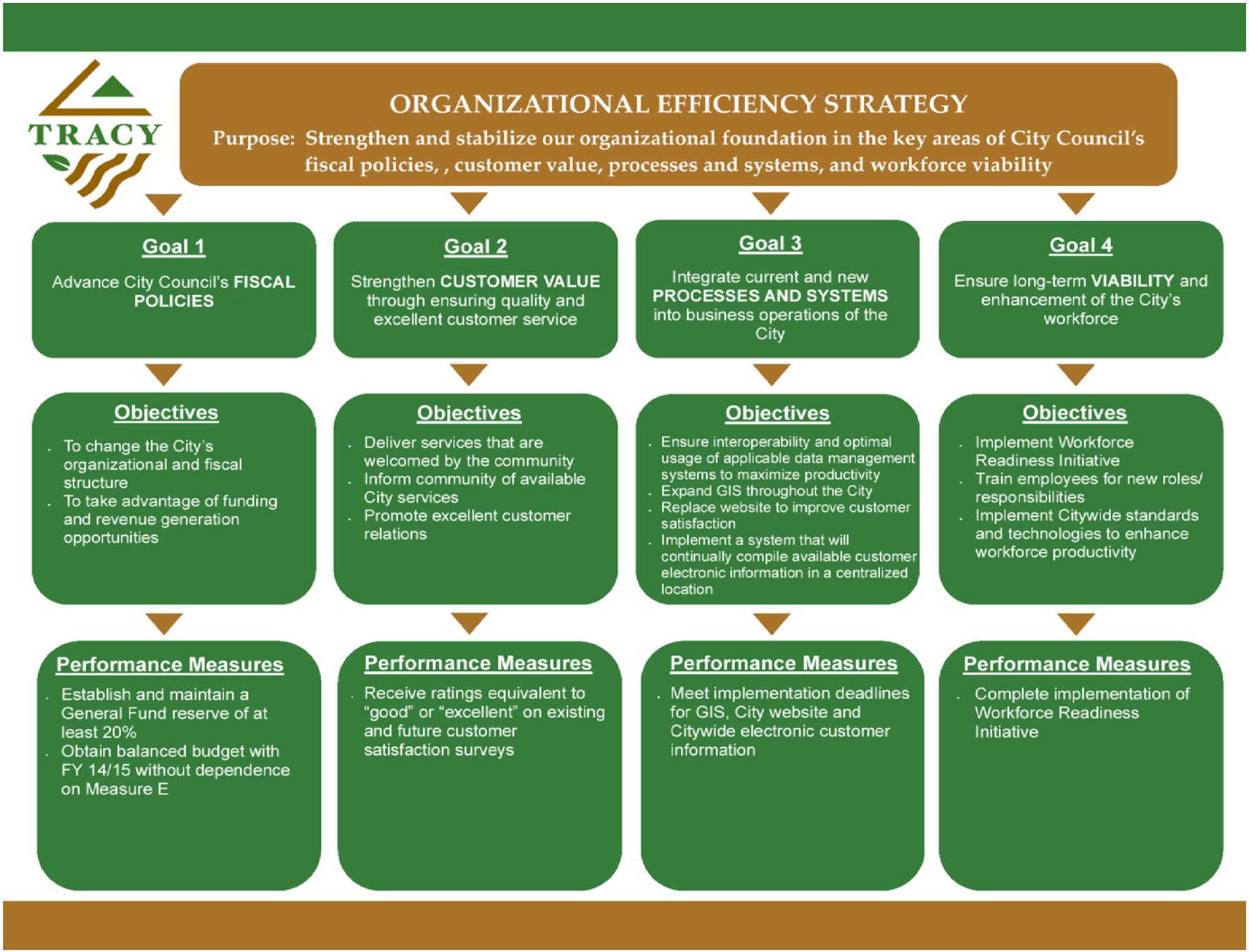
- Police Services
- Fire/EMS
- Highway and Road Maintenance
- Refuse and Recycling
- Housing
- Human Resources
- Fleet Management
- Facilities Maintenance
- Parks and Recreation
- Code Enforcement
- Information Technology
- Risk Management

For each area, there are a number of core measures in the data templates. These measures attempt to focus on service efforts and accomplishments, highlighting service efficiency and effectiveness. However, to compute these core measures a series of questions must be answered to provide supporting base program data in terms of demand, workload, output, expenditures, and staffing. The data templates provided by ICMA-CPM are pre-designed spreadsheets which are used to report the base data collected, and they calculate of the various core measures.

For a number of years now, City staff has been collecting and reporting base data in various service areas. This data has been included as key indicators for various departments in the City's budget document. In the future, the intent is to replace the key indicators with the core measures. The first effort for such presentations are included in this budget document.


TRACY
PUBLIC SAFETY STRATEGY
Purpose: Engage residents as active partners in ensuring Tracy is a safe community
Goal 1
ASSESS community perception and issues effecting public safety
Goal 2
EDUCATE City employees on City services, programs and codes
Goal 3
EMPOWER residents with the tools needed to maintain a safe quality of life
Goal 4
Establish methods and processes to effectively address safety, blight & quality of life issues
Objectives
. Develop sustainable survey plan
. Conduct comprehensive gang assessment
. Identify Tracy resident gang members
Objectives
. Develop employee resource guide
. Develop an internal training program for City employees
Objectives
. Enhance and expand Neighborhood Watch groups
. Equip Neighborhood Watch groups with the tools needed to make a difference in their communities
. Implement: "Children Drown Without a Sound" Program
. Implement Crime Free Multi Housing Program
. Implement American Lung Assoc. "Open Airways" Program
Objectives
. Update Gang and Violent Crime Plan
. Complete Fire Dept. Strategic Plan
. Expand Weed/Trash/Debris/ Blight abatement program
. Address blighted & dangerous buildings
. Expand graffiti Voucher program for private property
. Consider the establishment of property maintenance standards for private & commercial properties
Performance Measures
. Design effective survey method
. Utilize print and web media for dissemination of survey
. Achieve 4% response return rate
Performance Measures
. Implement Resource Guide Program Citywide by 03/12
. Educate 75% of City employees on Resource guide and its purpose
Performance Measures
. Develop a minimum of 12 public safety messages for use year round
. Expand Neighborhood and Business Watch programs by 10%
. Conduct 12 Children Drown Without a Sound meetings
. Reduce Childhood Drowning
Performance Measures
. Reduce Part 1 crimes by 10%
. Reduce gang related incidents by 10%
. Sustain arrest to contact ratio of 28% in gang related contacts
. Address & abate at least 10 "3 strike" properties
. Train 75% of Fire and PD staff in customer response protocols for abatement
. Establish multiple partnerships to address blight


TRACY
ECONOMIC DEVELOPMENT STRATEGY
Purpose: Proactively engage the business community to strategically position Tracy for emerging opportunities
Goal 1
Job creation
Goal 2
Implement Downtown Revitalization in Accordance with the Downtown Specific Plan (DSP) and National Main Street Program
Goal 3
Focus Efforts on Projects that will Result in an Increase to the Sales Tax and Transient Occupancy Tax (TOT) Revenues
Objectives
. Business Attraction
. Business Retention/ Expansion
. Start-Ups
Objectives
. Enhance the drawing power of the retail core
. Make Downtown look and feel like the "Heart of the City"
. Continue to support and collaborate with the Tracy City Center Association (TCCA)
Objectives
. Retail recruitment
. Increase demand for hospitality, dining & shopping amenities
Performance Measures
. TBD
Performance Measures
. Execute lease agreement with a regional restaurant for the Westside Market space
. Completion of the downtown plaza
. Approve four Grow Tracy Fund loans to downtown merchants
. Decrease vacancy rate by 5%
. Increase Sales/ SF by 5%
Performance Measures
. Increase sales tax revenue by 5%
. Increase TOT revenue by 5%


TRACY
ORGANIZATIONAL EFFICIENCY STRATEGY
Purpose: Strengthen and stabilize our organizational foundation in the key areas of City Council's fiscal policies, , customer value, processes and systems, and workforce viability
Goal 1
Advance City Council's FISCAL POLICIES
Goal 2
Strengthen CUSTOMER VALUE through ensuring quality and excellent customer service
Goal 3
Integrate current and new PROCESSES AND SYSTEMS into business operations of the City
Goal 4
Ensure long-term VIABILITY and enhancement of the City's workforce
Objectives
. To change the City's organizational and fiscal structure
. To take advantage of funding and revenue generation opportunities
Objectives
. Deliver services that are welcomed by the community
. Inform community of available City services
. Promote excellent customer relations
Objectives
. Ensure interoperability and optimal usage of applicable data management systems to maximize productivity
. Expand GIS throughout the City
. Replace website to improve customer satisfaction
. Implement a system that will continually compile available customer electronic information in a centralized location
Objectives
. Implement Workforce Readiness Initiative
. Train employees for new roles/ responsibilities
. Implement Citywide standards and technologies to enhance workforce productivity
Performance Measures
. Establish and maintain a General Fund reserve of at least 20%
. Obtain balanced budget with FY 14/15 without dependence on Measure E
Performance Measures
. Receive ratings equivalent to "good" or "excellent" on existing and future customer satisfaction surveys
Performance Measures
. Meet implementation deadlines for GIS, City website and Citywide electronic customer information
Performance Measures
. Complete implementation of Workforce Readiness Initiative

LIVABILITY STRATEGY

Purpose: Improve the quality of life in Tracy by providing an environment that is rich in arts, beauty, and entertainment and promotes active and healthy lifestyles

Goal 1

A more beautiful City

Objectives

- Create recognizable city entrances
- Beautify the I-205 and I-580 Corridor
- Enhance Eleventh Street
- Maximize civic art opportunities

Performance Measures

- Begin construction of east Eleventh St. bridge in 2013
- Improved property maintenance along freeway and Eleventh Street corridors
- Five civic art education sessions conducted by City staff

Goal 2

A City with enticing arts, entertainment, and recreation

Objectives

- Consider creation of a Downtown Arts District
- Increase the number of entertaining, cultural, educational, and recreational activities
- Amenitize the California Aqueduct Bikeway

Performance Measures

- Twenty events Downtown each year
- Concept plans for a trailhead at the California Aqueduct

Goal 3

A City balanced with sustainability

Objectives

- Implement the Sustainability Action Plan
- Increase environmental awareness in the community

Performance Measures

- Twenty measures of the Sustainability Action Plan implemented by July 2013
- Two "green" presentations to the community a year
- One community care day in 2012
- "Green" office policies at City Hall in effect beginning 2012

CITY PROFILE

TRACY, CALIFORNIA

Located in Northern California, 60 miles east of San Francisco, 70 miles south of Sacramento, 20 miles south of Stockton, and 343 miles north of Los Angeles

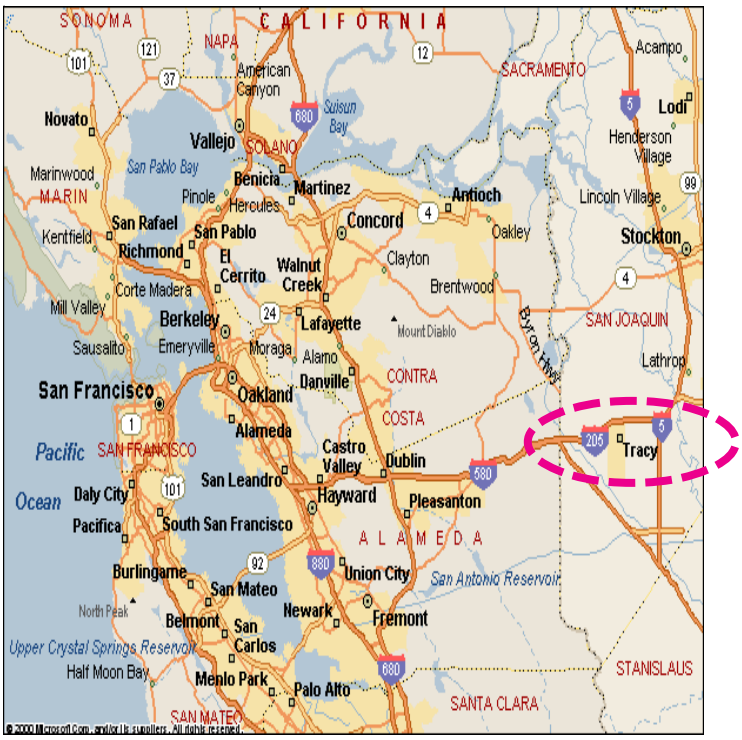
Located within a triangle formed by I-5, I-205, and I-580

The community was founded in 1878 as a railroad center. It was incorporated as a city in 1910. For many decades, it served both as a railroad center and farm market town. Since World War II, it has been the location of a defense supply center. By 1960, the City's employment base included a few food processing plants and small related manufacturing operations within the town and its vicinity. A state correctional facility and both a federal and a state water project facility are located nearby.

In 1985, the City's population was 25,400. Since then, Tracy has experienced a period of major growth influenced by the East Bay area of the San Francisco region, where considerable office and industrial development has been occurring. With this development and the problem of affordable housing, Tracy, with more affordable housing than the Bay area, has become an attractive residential location for many Bay area workers. Tracy has become more of an outer suburb of the Bay area, rather than a small agricultural and industrial town. Also, Tracy has been experiencing industrial growth with new trucking, warehousing, and distribution facilities, as a number of firms seek to relocate from the Bay area.

However, due to Measure A, the housing boom in Tracy started deflating, going from 1,345 permits for new homes in 2002, down to 1,081 in 2004, and then down to 382 and 172 in 2005 and 2006. Of course, with the nationwide housing mortgage default and foreclosure crisis, only 27 and 18 permits were issued in 2007 and 2008 respectively. So, the boom era is over; and with Measure A, a local restart is not anticipated before 2013.

The State Department of Finance population estimate for Tracy, as of January 1, 2012, was 83,900. City staff estimate that 84,300 will be reach by January 2013.



City of Tracy Statistics

Demographics

Total Population	83,900 *1	Area 23.0 Square Miles
	82,922 *2	

	2008 Data	2010 Data	Tracy Percent	U.S. Percent
Male	42,093	41,107	49.6%	49.2%
Female	39,989	41,815	50.4%	50.8%
Median Age	30.2	32.3		35.8%
Less than 18 years	25,959	26,668	32.1%	24.0%
18 to 64 years	51,508	50,504	60.9%	63.0%
65 years and over	4,615	5,750	6.9%	13.0%
White	45,750	43,724	52.7%	72.4%
Asian	10,617	12,229	14.7%	4.8%
Black	6,514	5,953	7.2%	12.6%
Mixed or other races	19,201	21,016	25.3%	10.2%
Labor Force	42,067	39,837		
% of population over 16			71.7%	64.4%
Unemployment			7.9%	10.8%

Housing

Housing Units 25,963*2

	2008 Data	2010 Data	Tracy Percent	U.S. Percent
Occupied Units	23,770	24,331	93.7%	88.6%
Owner Occupied	19,988	16,163	62.2%	65.1%
Median Value	$502,200	$386,800		$192,400
Rental	6,782	8,168	31.4%	34.9%
Vacant Units	2,288	1,632	6.3%	11.4%
Average Household Size	3.45	3.40		2.58
Income (2010 inflation adjusted)				
Median Household Income	$79,667	$76,753		$50,046
Median Family Income	$86,171	$82,385		$60,609
Per Capita Income	$26,937	$26,956		$26,059
Families below poverty level	5.6%	7.4%		11.3%

Major Area Employers*3

	Employees
Safeway Distribution Center	2,000
Tracy Depot, Defense Logistic Agency	1,375
Tracy Unified School District	1,600
Duel Vocational Institution	1,300
City of Tracy	460
Sutter Tracy Community Hospital	568

Other Employment	Firms	Employees
Distribution/Transportation	10	1,760
Manufacturing	5	1,100
Food Processing	4	1,130

Data Source:
1 California Department of Finance, Jan 1, 2012 estimate
2 U.S. Bureau of Census/2010
3 City of Tracy, Economic Development Department

Major Retail Outlets

JCPenney
Best Buy
Staples
Costco
Petco
PetSmart
Barnes and Noble
Macy's
Sears
Wal-Mart
Target
Home Depot
Bed, Bath and Beyond

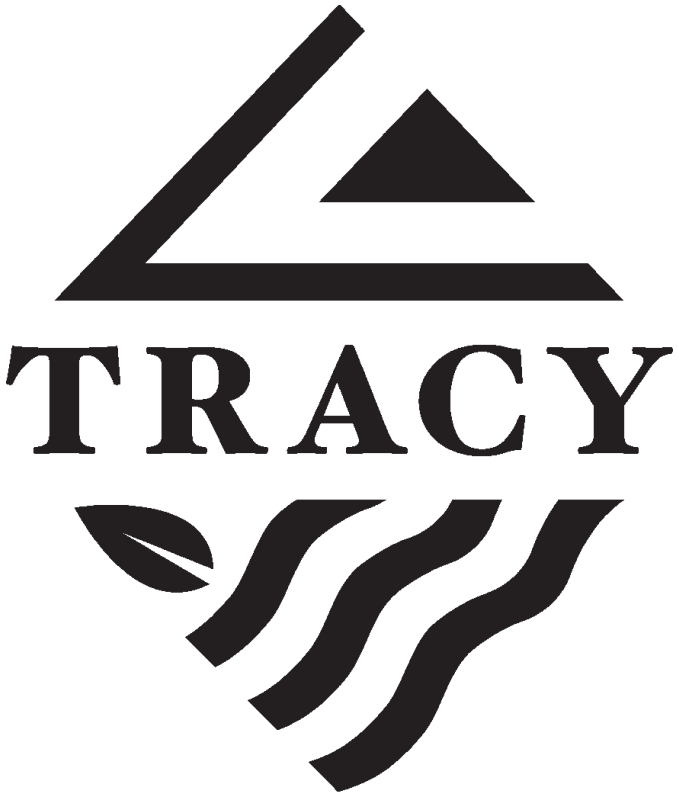
Supermarkets

Safeway
Mi Pueblo
Rayley's
Winco
Save Mart (3)

Hospitality

Hotels/Motels (12) 755 rooms
Major Restaurants

Budget Guide



Think Inside the Triangle™

Budget Guide

The City's budget represents the official financial and organizational plan by which City policies and programs are implemented. This budget document presents the budget for the fiscal year running from July 1, 2012 to June 30, 2013.

Budget Document

The FY 12-13 budget for the City of Tracy is presented here in this document in the following sections:

Section A: **Budget Message**
This includes the City Manager's letter of transmittal to the City Council with supporting presentation of budget issues and policies.

Section B: **Budget Guide**
This section provides a general explanation of the budget document and process and includes a glossary of budget terms and other information helpful in understanding the City's budget.

Section C: **Fiscal Overview**
An overview of the budget comparing total City expenditures against anticipated resources. It presents the City's budget summaries.

Section D: **Estimated Revenues**
A presentation of the estimated revenues forecasted to be received by the City and available to fund expenditures.

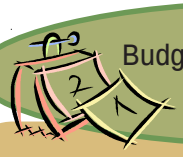
Section E: **Operating Programs**
A presentation of the expenditures necessary to fund the everyday operating activities and programs of the City.

Section F: **Capital Improvement Program (CIP) and Capital Budget**
The CIP is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. This section provides a presentation of CIP projects and their costs.

Section G: **Debt Service**
Debt service obligations are shown separately from the operating budget and the CIP in this section. This section provides a presentation of outstanding debt issues and their obligations.

Budget Development

The City's budget is prepared by City staff under direction of the City Manager. The City Manager reviews and considers preliminary budget estimates and proposals submitted by City departments, then formulates these estimates and proposals into a "Proposed Budget" for submission to the City Council. The City Manager is supported in this budget-making role by the Finance and Administrative Services Director and the Budget Officer.



Budget Preparation Calendar FY 12-13 Budget

September 2011	CIP Update prepared by Budget Officer
October through December 2011	Distribution of CIP forms and instructions. Departments update and prepare CIP proposals.
December 2011	Base budget prepared by the Budget Officer
January through February 2012	Finance review of CIP proposals
January 27, 2012	Distribution of budget forms and instructions
January 27 through March 8, 2012	Departments prepare operating budget submittals
March 8 through March 31, 2012	Finance review of budget submittals and packaging of preliminary operating budget
April 9 through April 23, 2012	City Manager's review of the preliminary operating budget and formulation of proposed budget
April 23 through May 10, 2012	Finance preparation and printing of proposed budget document
May 10, 2012	Release of proposed budget document
May 15, 2012	City Council Budget Workshop
June 5, 2012	City Council adoption of the budget
July 1, 2012	Start of new fiscal year

Program Budget

The budgetary model used by the City of Tracy is known as "program budgeting". This approach is a balanced integration of management by objectives, program budgeting, and line accounting control, with emphasis on program planning and evaluation, resource allocation, and financial management reporting and control.

Under a program system, the City's budget is organized around programs subject to review and analysis. Each budgetary program has performance objectives that represent its intended level of service.

The purpose of utilizing a program approach for the operating budget is to achieve the following:

1. An emphasis on the services and activities of City departments rather than only detailed expense items. Budget justifications can then focus on public needs, departmental responses, and the resources needed for such.

2. Improved management capabilities. Rather than relying only on line-item accounting control, budget management can focus on service delivery and allow flexibility in managing resources.

3. Improved performance evaluation of City activities and operations. Budget preparation will require the formulation of specific performance objectives, and the budget execution can be evaluated against these objectives.

4. The use of manageable cost centers. Budget management can focus on more detailed breakdowns for various City activities, when necessary.

Base Budget and Augmentations

For purposes of budget preparation and formulation, departmental budget submittals for a program consisted of two parts: a base request and augmentation requests to enhance the base.

A program's base request details the fiscal resources necessary to carry on the program at its current level. Personnel expenses for current regular staffing were adjusted only for mandated cost increases. However, contracted services and commodities expenses were adjusted possibly up to 3% per annum across the board as an inflationary adjustment. Departments are given at least their current budgeted amounts and possibly up to a 3% increase based upon past usage.

An augmentation request for a program details the funding to increase or significantly change the program budget from its current level (beyond the base request). Such funding would provide for:

- New or reorganized staffing;
- Contracted services or commodities expenses above those provided for in the base request;
- Purchase of new or replacement equipment;
- Outlays for minor improvements or building renovations;
- Any expenses for a special project or one-time effort.

Usually the base budget and augmentation requests total more than the amount of funds available. Management reviews all augmentation requests in order to determine priority. If possible, high priority augmentations are included in the budget, while maintaining an acceptable reserve level.

However, in the current economic and financial situation, the usual budget process is not applicable, particularly for General Fund programs and activities. The base budget, instead of maintaining regular current staffing, contains reductions in staffing levels. Also, contracted services and commodities expenses, instead of receiving inflationary adjustments, have been reduced since FY 08-09. Since FY 11-12, budgeted expenses have been held at their FY 10-11 level. Budget augmentation requests were limited and only a few were added to the base.

Tracy City Council

Budget Review and Adoption

The proposed budget was released on May 10, 2012. A budget workshop was held on May 15, 2012, where the City Council reviewed and considered the proposed budget prepared by City staff. The workshop provided the opportunity for City Council to discuss the budget in detail and to modify the proposed budget to reflect the Council's priorities. The workshop also permits public comment and participation in the budget process. Copies of the budget are available for public viewing at the City's Public Library and at City Hall.

After review and deliberation, the City Council adopted and approved the budget on June 5, 2012. The adopted budget includes any modifications made by the City Council during their review. The resolution adopted appropriates the monies necessary to fund the budget. Along with the budget resolution, the Council adopts a resolution establishing the appropriation limit for tax proceeds for the fiscal year as required by Article XII(B) of the State Constitution. Additional information regarding the appropriations limit can be found starting on Page C18.

After adoption, the Budget Officer prepares and has the approved budget document published. This document represents the official fiscal policy and plan of the City of Tracy for Fiscal Year 2012-2013. It serves as a communications medium for the general public concerning City activities, as well as a directive to City staff concerning the management and operations of City activities.

Equivalency Factor

An analysis tool provided by the Program Budget is the Equivalency Factor, which provides a common unit cost measure for all City programs. The unit cost is computed by dividing expenditures by the base factor of Equivalent Dwelling Units or EDUs.

Public services are delivered to the community, which consists of both residences and businesses. An EDU equates to one residential unit. The total number of EDUs would include all residences in the community. Along with residences, businesses must also be factored into the total. This is done by counting their employees and determining the equivalent to residential units based on the number of persons per dwelling unit.

New updated EDU figures are determined annually by the Finance Department and are based upon economic projections, census data, utility billings, and business license records. The 3.2 people per dwelling unit figure was derived from the 2000 census for the City. EDU figures are applied across the board to the total City budget and to all City operating programs to determine their respective cost per EDU.

Determining the "Cost per EDU" enables the operating budget, or any part of it, to be analyzed in terms of how the cost will impact the "average" household in the City of Tracy. Multi-year EDU figures measure the changing impact on the "average" household. The Equivalency Factor can also be used as a relative measure of productivity for a number of budgetary programs. It can also be used in many cases as a quick method of fiscal impact analysis in relation to growth and development issues.

In the preparation of this budget, EDU figures were used for:

Fiscal Year 2009-2010
Fiscal Year 2010-2011
Fiscal Year 2011-2012
Fiscal Year 2012-2013

These figures were computed as show pictured on this page.

FY 09-10 Estimated:
82,848 population + 25,030 employees = 33,710 EDUs
3.2 people/dwelling unit

FY 10-11 Estimated:
83,242 population + 25,300 employees = 33,920 EDUs
3.2 people/dwelling unit

FY 11-12 Estimated:
83,900 population + 25,600 employees = 34,220 EDUs
3.2 people/dwelling unit

FY 12-13 Projected:
84,300 population + 25,900 employees = 34,400 EDUs
3.2 people/dwelling unit

Capital Improvement Program

Definition of CIP

The term, Capital Improvement Program, or CIP, refers to a local government's ongoing program of construction projects. Usually these projects have high costs, take a year or more to complete, and result in the creation of a capital asset for the local government.

From a planning perspective, a Capital Improvement Program (CIP) is a comprehensive multi-year plan for the development of a City's capital facilities and improvements. Considering the high cost and completion time involved, a comprehensive multi-year plan is recommended as a good management and planning tool. Such a plan attempts to identify for a City all capital maintenance, facilities, and improvements needed within the next few years. Sometimes, it also included major equipment purchases and capital related studies and master plans.

From a management perspective, it is a middle range implementation plan for City staff. It provides the scope of the project's efforts necessary to develop the capital facilities and improvements. For such projects, it establishes priorities, develops preliminary time schedules, estimates project costs, and determines funding sources.

After adoption by the City Council, a CIP Plan represents Council direction and authorization for City staff to implement the approved projects necessary to develop the capital facilities and improvements. Also, it serves as a management guide to City staff in the coordination and scheduling of project efforts and resources. It provides a reference for the monitoring and reporting upon progress in the implementation of the approved projects.

The approved project costs for the first year of a CIP Plan usually becomes the Capital Budget for the new upcoming fiscal year.

A CIP Plan should be annually updated and revised. New projects can then be added, approved projects reviewed and updated, and priorities reconsidered and possibly reassigned.

Definition/Scope of CIP Project

For the City of Tracy, a CIP project includes the construction, acquisition, expansion, rehabilitation, or replacement of a facility or improvement, or non-routine maintenance work on such, which cost $10,000 or more. It would also include any capital plan or study costing $25,000 or more, or any equipment or systems acquisition costing $100,000 or more.

The scope of a CIP project would include those activities which are preliminary and which would facilitate the primary project effort. Thus, it would include: planning and design work, land acquisition, contract bidding and negotiations, construction, project management and monitoring, equipment purchase and installation, and any contingencies set aside for a project.

CIP Preparation and Review

The process for CIP preparation started last September with the preliminary planning for the process. In October, City departments then developed their CIP proposals. Competitive projects were then reviewed in November by an interdepartmental management group to rank projects. Competitive projects are those that compete for limited discretionary funding. In November through January, DES Engineering staff reviewed and refined the cost estimates for the proposals. In February, the proposals were reviewed by Central Management staff. This review resulted in the formulation of a proposed CIP document.

CIP Council Review

The proposed CIP was presented to the City Council in March 2012. Council workshops have been held, and certain modifications made after Council review and discussion. The proposed CIP as modified was returned to the City Council as part of the proposed City budget.

Approved Capital Budget

The Council's budget review may include reconsideration of the proposed Capital Budget. Any modifications to the proposed Capital Budget resulting from City Council deliberations are then incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.

Budget and Financial Controls

The Finance Department is responsible for the City's budget and financial controls. The Finance Department reviews purchasing transactions and payment requests for compliance with City's rules, regulations, and budgetary limits. Finance also administers the City's payable system to review, process and pay purchasing transactions and expense claims. The Finance Department receives and deposits all City receipts. City deposits are invested by the elected City Treasurer. The Finance Department maintains the records of all City receipts, outlays, and cash balances.

Monthly budget detail reports are prepared and distributed to department heads and program managers. These reports are organized by program and show the budget amount authorized as well as expenditures and encumbrances to date.

The Finance Department, in conjunction with Human Resources, maintains a position control system based on the budget to control City staffing. The Finance Department administers the City's payroll system to process personnel transactions and to review and pay personnel expenses.

In the course of the fiscal year, it may become necessary to amend, transfer, or adjust the amounts appropriated in the adopted budget. Any subsequent appropriation of additional monies for a fiscal year requires approval of the City Council. Any transfer of appropriations between departments in the operating budget or between capital projects in the capital budget also requires Council approval. However, the City Manager may approve transfers between administrative control accounts within a department or within a capital project.

Early in 2009, the Finance Department started preparation and training for the installation of a new financial system. On July 1, 2009, the department started the utilization of the new financial system and software. The new system replaced the system used for the previous thirteen years. Most of the components of the new system were activated at that time. However, the payroll module was activated in January of 2010. The new system has provided opportunity for the department to review and evaluate current procedures, operations, and methods; and to seek improvements, where possible.

Basis of Accounting

The City's financial records are prepared and maintained in accordance with generally accepted accounting principles (GAAP) of governmental accounting. Under GAAP, the modified accrual basis of accounting is used for governmental funds, while the full accrual basis of accounting is used for proprietary funds.

The chart on page B6 and following subsection provide more details concerning the City's fund structure.

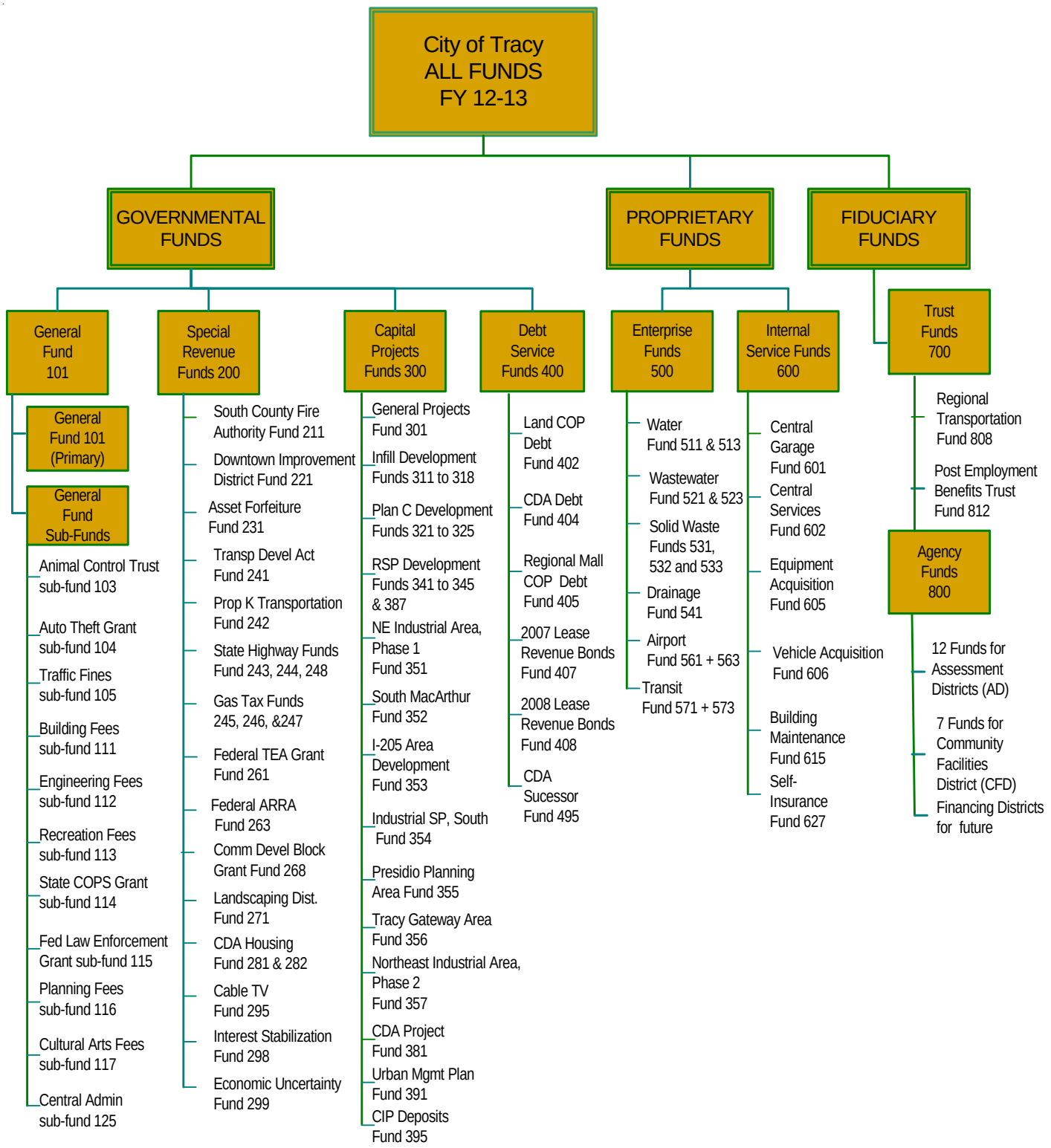
Basis of Budgeting

The City's budget is prepared, recorded, and controlled using a modified accrual basis for all funds budgeted, including proprietary funds. Under this basis of budgeting, capital outlays and debt service principal payments are budgeted and recorded as expenditures. Debt proceeds, capital grants, interfund transfers, and interfund loans exceeding one year are budgeted and recorded as revenues. However, for accounting purposes, these entries in the proprietary funds are adjusted at year-end to comply with the full accrual basis of accounting in the City's Comprehensive Annual Financial Report (CAFR). In City budget documents and periodic budget reports, they are treated as revenues and expenditures.

Funds

The City of Tracy's fiscal activities are budgeted and accounted for through the use of funds. A fund is a separate fiscal entity, which is self-balancing and free standing. The use of funds enables the maintaining of separate records for particular purposes. The following pages B6 through B10 provide a list and description of the funds used by the City.

City of Tracy Fund Structure



City Of Tracy
Description of Funds
For FY 2012-2013 Budget

The chart on page B6 provides an outline of the City's fund structure. As the chart shows, funds are divided into three categories and then into eight fund types.

The fund categories are: Governmental Funds, Proprietary Funds, and Fiduciary Funds. The eight fund types are: General, Special Revenue, Capital Projects, Debt Service, Enterprise, Internal Services, Trust, and Agency. Below is a list of City funds by fund type.

The list provides a description of the funds used in the City's FY 12-13 budget. However, it is not an all-inclusive list since it does not include those trust and agency funds for which no budgets are prepared. The City's Comprehensive Annual Financial Report (CAFR) should be consulted for a complete listing of all City funds.

General Fund 100

General Fund 101 - This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. This is the City's most significant fund because it is the City's main operating fund and accounts for about 43% of the City's operating budget.

A number of sub-funds have been established under the General Fund to account separately for certain grants and fee revenues. For internal administrative purposes, these sub-funds are used to record appropriate revenues and expenditures, and then to determine sub-fund equity. For CAFR reporting purposes, these sub-funds are consolidated into the final year-end General Fund figures.

Sub-funds established under the General Fund are:

- 103 - Animal Control Trust
- 104 - Auto Theft Grant
- 105 - Traffic Fines
- 111 - Building Fees
- 112 - Engineering Fees
- 113 - Recreation Fees
- 114 - COPS Grant
- 115 - Federal Law Enforcement Grants
- 116 - Planning Fees
- 117 - Cultural Arts Fees
- 125 - Central Administration

Special Revenue Funds 200

Special Revenue funds are used to account for specific revenues that are legally restricted to expenditures for a particular purpose. These funds are as follows:

South County Fire Authority Fund 211 - This fund is used to account for revenues and expenses of the South County Fire Authority.

Downtown Improvement District Fund 221 - This fund is used to accumulate revenues from business assessments and promotional income from special events to promote Downtown Tracy.

Parking District Fund 222 - This fund is used to account for the revenues from assessments for a parking district that the City uses to finance the operation and maintenance of downtown parking lots. Liquidated at end of FY 09-10.

Asset Forfeiture Fund 231 - This fund is used to account for the revenues that result from asset seizures. They are specifically restricted for law enforcement purposes.

Transportation Development Fund 241 - This fund is used to account for the City's share of the quarter cent statewide transportation sales tax devoted to street maintenance purposes. The first claim on the tax goes to the Transit Fund and then any balance goes to this fund.

Proposition K Transportation Tax Fund 242 - This fund is used to account for the City's share of the half-cent transportation sales tax for San Joaquin County. It is used for street maintenance and repairs.

State Traffic Congestion Relief Fund 243 - This fund is used to account for State Traffic Congestion Relief grant monies. These monies are restricted to street and traffic projects.

State Prop 1B Road Bonds Fund 244 - These funds are used to account for the City's share of proceeds from State Prop 1B Road Bonds. These proceeds are restricted to street and traffic projects.

Gas Tax Street Funds 245, 246, 247 - These funds are used to account for the City's share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 325, 2105, 2106, 2107, and 2107.5, which are legally restricted for the acquisition, construction, improvement and maintenance of public streets.

Transportation Sales Tax Prop 42 Fund 248 - This fund is used to account for the City's 1% share of general sales tax revenues resulting from gasoline and fuel sales. This money is received from the State and is now restricted to use for street maintenance, repair, and construction.

Federal TEA Grant Fund 261 - This fund is used to account for the revenues from federal aid for transportation projects.

Federal ARRA Fund 263 - This fund is used to account for federal grants received under the American Recovery and Reinvestment Act.

Community Development Block Grant Fund 269 - These funds are used to account for the federal grant monies received from the Housing and Urban Development Department for Community Development Block Grants.

Landscaping District Fund 271 - This fund is used to account for the revenues collected from benefit assessment districts established to provide landscaping services in certain areas of the City. These districts cover all the newer developments in the City since 1985.

Community Development Agency Housing Fund 281 - This fund is used to account for the 20% portion of tax increment funds received for redevelopment related purposes, and set aside for low and moderate-income housing.

With the disbanding of the Community Development Agency, a CDA Housing Successor Fund 282 will receive Fund 281 assets.

Cable TV Fund 295 – This fund is used to account for the portion of cable television franchise fees allocated to provide a community access cable television channel in the City of Tracy.

Interest Stabilization Fund 298 - To be established at the end of FY 07-08, to provide a holding fund to stabilize annual interest earnings which fluctuate due to changes in market value.

Economic Uncertainty Fund 299 - Established at the end of FY 00-01, with transfer from the General Fund, to provide a reserve for future economic uncertainties arising out of slowing economic growth.

Capital Projects Funds 300

Capital Project funds are used to account for the acquisition and development of major capital facilities, other than those financed by proprietary or trust funds. The revenues to fund most capital projects are derived from development impact fees, bond proceeds, and/or special revenues. These funds are as follows:

General Projects Fund 301 - This fund is used to account for capital projects financed through the transfer of General Fund monies or proceeds for community wide benefit.

Infill Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developers in the City's infill area. There are separate funds as follows:

Fund 311 - Infill - Parks
Fund 312 - Infill - Storm Drainage
Fund 313 - Infill - Arterials
Fund 314 - Infill - Building & Equipment
Fund 315 - Infill Program Management
Fund 316 - Downtown Improvement
Fund 317 - Redevelopment Agency Obligations
Fund 318 - Downtown Projects

New Areas Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developer's in respective new development areas.

Plan C Development
Fund 321 - Plan C Areas - Parks
Fund 322 - Plan C Areas - Arterials
Fund 323 - Plan C Areas - Drainage
Fund 324 - Plan C Areas - General Facilities
Fund 325 - Plan C - Utilities

RSP Development -1987 Residential Specific Plan (RSP)
(At the end of FY 08-09, all these funds were consolidated into Fund 345)
Fund 341 - RSP Areas - Parks
Fund 342 - RSP Areas - Storm Drainage
Fund 343 - RSP Areas - Arterials
Fund 344 - RSP Areas - Public Buildings
Fund 345 - RSP Areas - Program Management
Fund 387 - RSP Areas - Reserve (AD 87-3 Capital)

Other Planning Areas -
Fund 351 - Northeast Industrial Area, Phase 1
Fund 352 - South MacArthur Planning Area
Fund 353 - I-205 Development Area
Fund 354 - Industrial Specific Plan, South
Fund 355 - Presidio Planning Area
Fund 356 - Tracy Gateway Area
Fund 357 - Northeast Industrial Area, Phase 2

Community Development Agency Project Fund 381 - This fund is used to account for construction projects related to the redevelopment project area. These projects are financed by bond proceeds and loans pledging repayment from tax increment monies.

Effective January 31, 2012, redevelopment agencies were disbanded by the State. Agency assets are to be liquidated.

Urban Management Plan Facilities Fund 391 - This fund is used to account for expenditures for the planning, design, and program management required for new development in new areas in a preliminary stage and approved financing plan.

Capital Improvement Program Deposits Fund 395 - This fund is used to account for monies received from developers, contractors and other entities for the purpose of reimbursing the City for expenditures incurred in studies, research, etc., regarding their proposed development or for construction of facilities that would normally be the owner's responsibility. For budgeting, it is also used to measure in-kind contributions from developers of constructed facilities.

Debt Service Funds 400

Debt Service funds account for the accumulation of monies for the payment of debt where the City has some obligation. These funds are as follows:

Community Development Agency Debt Fund 404 - This fund is used to account for tax increment funds received for redevelopment purposes to repay outstanding CDA debt.

Effective January 31, 2012, redevelopment agencies were disbanded by the State. Agency assets are to be liquated.

Regional Mall COP Debt Fund 405 - This fund is used to account for the accumulation of monies used for payment of debt service on the COP debt issued for public infrastructure around the new regional mall. Monies are transferred from the General Fund into this fund for this debt. This debt was refinanced in FY 08-09 and so this fund will become inactive afterward.

2007 Lease Revenue Bonds Fund 407 - This fund is used to accumulate the monies used for payment of the debt service on the 2007 Lease Revenue Bonds, which were used to refinance the Land COP debt. Monies are transferred into the fund from the General Fund 101 to make debt service payments.

2008 Lease Revenue Bonds Fund 408 - This fund is used to accumulate the debt service on the 2008 Lease Revenue Bonds, which were used to refinance the Regional Mall COP Debt. Monies are transferred into the fund from the General Fund 101 to make debt service payments.

Community Development Successor Agency Fund 495 - This fund is to for the administrative allocation to be used to oversee the liquidation of CSA assets and the repayment of outstanding CDA debt.

Enterprise Funds 500

Enterprise funds are used to account for those operations that are financed and managed in a manner similar to private business enterprises, where the intent is that the costs of provided goods and services recovered primarily through user charges. Three of these enterprise funds — Water, Wastewater, and Solid Waste — are significant in that they represent about 34% of the City's operating expenditures.

Water Fund 511 - This fund is used to account for the activities associated with the production, distribution, and transmission of potable water by the City to its residents and businesses.

Water Capital Fund 513 - This fund is used to account for capital funding and outlays for water system CIP projects.

Wastewater Fund 521 - This fund is used to account for the activities associated with the collection, treatment, and disposal of wastewater from City residences and businesses.

Wastewater Capital Fund 523 - This fund is used to account for the capital funding and outlays for wastewater system CIP projects.

Solid Waste Funds 531, 532, 533 - These funds are used to account for the activities associated with the collection and disposal of refuse throughout the City which is accomplished through a franchised operator. Fund 531 is used to account for waste disposal activities and street sweeping. Fund 532 is for solid waste collection, and Fund 533 is for recycling activities.

Drainage Fund 541 - This fund is used to account for the activities related to the operations and maintenance of the City's storm drainage system.

Airport Fund 561 - This fund is used to account for the activities associated with the operations and maintenance of the City's airports.

Airport Capital Fund 563 - This fund is used to account for the capital funding and outlays for airport CIP projects.

Transit Fund 571 - This fund is used to account for the activities associated with the operations and maintenance of the City's public transit activities, and has particular emphasis on serving the elderly and the handicapped.

Transit Capital Fund 573 - This fund is used to account for capital funding and outlays for transit CIP projects.

Internal Service Funds 600

Internal Service funds are used to account for the financing of goods or services provided by one department to another on a cost reimbursement basis. These funds are as follows:

Central Garage Fund 601 - This fund is used to account for the fueling and maintenance of the City's fleet of vehicles which serves the vehicle and equipment needs of all City departments and divisions.

Central Services Fund 602 - This fund is used to account for charges received from City agencies for central postage and copying, telecom, and computer services.

Equipment Acquisition Fund 605 and Vehicle Acquisition Fund 606 - These funds are used to account for monies received from all City agencies and programs, except for the water, wastewater and transit funds, for the acquisition of replacement equipment and vehicles. Agencies' payments are maintained in a savings account until purchases and/or lease payments are made.

Fund 605 is for general equipment, while Fund 606 is for vehicles and rolling stock. The latter is new for FY 09-10.

Building Maintenance Fund 615 - This fund is used to account for charges received from City agencies to provide for building maintenance and repair activities and custodial services.

Self Insurance Fund 627 - This fund is used to finance and account for the City's risk management, insurance, and workers compensation programs.

Fiduciary Funds 700 & 800

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for a third party are recorded here. While the City has a number of such funds, usually they are not subject to budgeting requirements and are not included in the budget. However, there are a few included in the budget where the City serves as the debt administrator for certain special assessment and community facilities districts. These funds are as follows:

Regional Transportation Impact Fund 808 - This fund account for receipt and distribution of Regional Transportation Impact Fees collected by the City.

Post Employment Benefit Trust Fund 812 - This fund account for post employment benefit paid out by the City. Such benefits are funded through medical leave banks or reimbursements from retirees or former employees.

Agency Debt Funds - These funds are the only trust and agency funds budgeted and they are used to account for the monies held on behalf of Assessment District (AD) or Community Facilities District (CFD) property owners, until they are remitted to the bond trustee. The debt issues for these districts were used to finance new infrastructure in or for the respective new development in the districts.

Financing Districts 8xx - It is anticipated that one or more new assessments or community facilities districts may be established in FY 10-11 and/or future years.

Separate funds for these districts as follows:

	Fund 831	AD 87-3 Water RSP
*1	Fund 832	AD 93-2 Woodfield Estates
	Fund 834	AD 84-1 Sewer RSP
	Fund 835	CFD 89-1 ISP-NE
	Fund 837	CFD 99-1 NEIA, Phase 1
*2	Fund 838	CFD 99-2 S MacArthur Area
*2	Fund 839	AD 00-02 Heartland #3
	Fund 840	CFD 00-01 Presidio
	Fund 841	AD 94-1 Auto Mall
*1	Fund 842	AD 95-1 Pheasant Run
*1	Fund 843	AD 96-1 Bridle Creek 1 & 2
	Fund 844	CFD 93-1 Tracy Marketplace
*1	Fund 845	AD 97-2 Bridle Creek 3 & 4
	Fund 846	CFD 98-1 Plan "C"
	Fund 847	CFD 98-3 Souza Citation
*1	Fund 848	AD 97-1/Park Atherton
*2	Fund 849	AD 98-4 Morrison Homes
	Fund 850	I-205 RAA 1999 Debt Refinancing
	Fund 851	CFD 00-03 Larch-Clover
	Fund 852	AD 03-01 Berg Avenue Utilities
	Fund 853	CFD 06-01 NEIA, Phase 2
	Fund 854	TOPJPA Revenue Bonds 2011A

*1 *These five funds were closed and consolidated into Fund 850 in FY 99-00. However, their respective assessment districts remain active for revenue collection purposes.*

*2 *These 3 funds will be consolidated into Fund 854 in FY 12-13. However, their respective assessment districts will remain active for revenue collection purposes.*

City Of Tracy
Budget & Fiscal Policies

The City of Tracy's annual budget is prepared, reviewed, approved, and administered in accordance with several sources of policy direction including the Tracy Municipal Code and the City's Administrative Policies and Procedures Manual.

Budget Policies

Fiscal Year

The fiscal or budget year of the City shall begin on the first day of July and shall end on the thirtieth day of June of the succeeding year, unless otherwise prescribed by State law.

Comprehensive Budget

The City budget shall consist of the operating budget, the debt service budget, the capital budget, the capital program, and the budget message. The budget will be organized in a comprehensive programmatic format emphasizing annual work effort and performance. It shall represent a complete financial plan for a fiscal year for the City reflecting all receipts and disbursements from all sources, including all revenues, all expenditures, and the surplus or deficit in the general fund and all governmental, proprietary and expendable trust and agency funds of the City government.

Operating Budget

The "operating budget" is the plan of the City to receive and expend funds for obligations and charges incurred for current operating activities and programs of the City for a specific fiscal year.

Debt Service Budget

The "debt service budget" is the fiscal plan and schedules to receive and expend funds to payoff long-term city debt.

Capital Budget

The "capital budget" is the fiscal plan of the City to receive and expend funds for capital projects scheduled during the first fiscal year included in the capital program.

Capital Project

A "capital project" is; (1) any physical public betterment or improvement and any preliminary studies and surveys relative thereto; (2) the acquisition of property of a permanent nature for public use; and (3) the purchase of equipment for any public betterment or improvement when first constructed.

Capital Program

The "capital program" is the fiscal plan and schedule of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

Formulation of Budget

The City Manager shall be responsible for the formulation of the proposed City budget.

Submission of the City Budget

- Not later than June 1st, the City Manager shall submit to the City Council the proposed City budget for the next fiscal year.
- The proposed City budget shall be filed with the City Clerk and copies thereof shall be made available to the public upon request. A copy thereof shall also be made available to the public at the City library and the City's website.

Public Budget Hearings

- Upon receipt of the proposed City budget, the City Clerk shall cause to be published a public notice of the place and time of at least one public hearing on the budget by the City Council.
- The City Council may hold such other preliminary workshops on the budget for the purpose of obtaining information as it may determine, but final budget adoption shall not be taken by the City Council until after the public hearing prescribed in this section.

Council Action on the Budget

After the public hearing, the City Council may add, decrease, or delete any items in the budget except any provisions for debt service on obligations then outstanding or for estimated cash deficits.

Council Adoption of the Budget

- The adoption of the City's annual budget shall be by the affirmative vote of a majority of the City Council by a resolution to be known as the Annual Budget and Appropriations Resolution.
- The format of the adopted budget shall be by fund and department for the operating budget and by fund and capital project group for the capital budget.
- The adopted budget shall also include a list of authorized interfund transfers.

Effective Date of the Budget

The adopted budget shall take effect on the first day of the fiscal year to which it applies.

Accounting and Audit Policies

Governmental Accounting
The City's financial records will be maintained in accordance with generally accepted accounting principles for governmental accounting, which prescribe fund accounting.

Financial Reporting
After the close of the fiscal year, a comprehensive annual financial report (CAFR) covering all funds and financial operations shall be prepared and submitted to the City Council.

Annual Independent Audit
All the funds, accounts and financial transactions of the City shall be subjected to an annual audit by an independent certified public accountant that is to be selected by the City Council.

Basis of Accounting
The basis of accounting within Governmental Fund types used by the City is modified accrual. Under this method of accounting, revenue is recorded when susceptible to accrual, which is when both measurable and available for the funding of current appropriations. Further, expenditures are recognized when the related fund liability is incurred. Under the modified accrual basis of accounting, principal and interest on long-term debt are recorded as fund liabilities when due. All Enterprise and Internal Service Funds follow the accrual basis of accounting. Under this method of accounting, revenues are recognized when earned and expenses are recorded when incurred.

Accounting System Maintenance
The City places continued emphasis on maintenance of an accounting system that provides strong internal budgetary and accounting controls. It is designed to provide reasonable assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and reports, such as the budget and the City's Comprehensive Annual Financial Report (CAFR), as well as the maintenance and accountability of assets.

Comprehensive Annual Financial Report
The City of Tracy issues a CAFR in accordance with accounting principles generally accepted in the United States of America and outlined by the Governmental Accounting Standards Board. An independent audit of the City's CAFR is performed annually.

Budget Control

Administrative Budget Control
The adopted budget shall be detailed to administrative control accounts. Such detailing shall be consistent with the format of the adopted budget and be based upon the supporting detail underlying the proposed budget submitted to the Council and as modified by any Council action.

Budgetary Accounts
- For the operating budget, expenditures and encumbrances shall be accounted for by department, program, object, and sub-object within a fund.
- For the capital budget, expenditures and encumbrances shall be accounted for by capital project group, project, and sub-object within a fund.
- Revenue shall be accounted for by source within a fund.
- Budget and Finance staff shall be responsible for maintaining tables for accounts for program, projects, objects, sub-objects, and revenue sources to be used for budgetary accounting.

Budget Reporting
The City Manager shall provide budget reports to the City Council quarterly showing the status of the budget. These reports shall match the format of the adopted budget and be by fund and major sources for revenues, by department and program for operating expenditures and by capital group for capital projects.

Limitations on Expenditures
No expenditures of City funds shall be made or authorized in excess of the available unencumbered appropriations therefor. Nothing in this chapter shall prevent the making of contracts providing for the payment of funds at a time beyond the fiscal year in which such contracts are made, provided the nature of such transactions reasonably requires the making of such contracts.

Composition and Limitations Upon City Funds
- All revenues and receipts from assessments; from special services or benefit charges; from special taxes or assessments imposed upon special taxing areas for special or particular services, purposes or benefits; from funds held by the City as trustee or agent; or from bond proceeds, shall be paid into and appropriated from special funds created therefore. All other revenues and

receipts of the City from taxes, grants, State revenues and other receipts shall be paid into and appropriated from the general fund which shall be the primary fund for the financing of current expenses for the conduct of City business.

- No general fund revenues or receipts shall be dedicated to, expended for, or used to supplement appropriations from the special funds except as a loan to such special fund as authorized by the City Council.
- Upon request of the City Manager, the City Council may, by the Annual Budget and Appropriation Resolution, or by other legislative act, provide for the establishment of working capital or revolving funds for the financing of internal services common to the agencies of the City.
- Notwithstanding other provisions of this section, the City Council may establish a reserve fund for permanent public improvements, into which there may be paid by the annual budget and appropriation resolution cash surpluses not otherwise appropriated or toward the financing of which taxes or other sources of revenue may be dedicated.

Transfer of Appropriations

- Transfers of appropriations between expenditure accounts in the operating budget within the same agency and within the same fund may be authorized by the City Manager.
- Transfers between agencies of the City government and within the same fund of the operating budget may be made by resolution of the City Council upon request of the City Manager.
- Inter-project transfers of appropriations between capital projects in the capital budget may be authorized by resolution of the City Council upon request of the City Manager.
- Nothing contained herein shall be construed to prevent the City Council, upon request of the City Manager, from adopting a resolution for interfund cash borrowings to meet temporary cash requirements or to prevent reimbursements among funds for goods supplied or services rendered.

Supplementary Appropriations

During any fiscal year, the City Council, by the affirmative vote of a majority of the Council, upon the recommendation of the City Manager, may by resolution make additional or supplementary appropriations from unexpended and unencumbered funds set aside for contingencies in the City budget, from revenues received from anticipated sources, but in excess of budget estimates therefor, or from revenues received from sources not anticipated in the budget.

Grant Appropriations

Revenues from grant allocations which were unanticipated in any current fiscal year may be appropriated by resolution by the City Council upon request of the City Manager. The appropriation shall be made to the proper grant account established for the revenues and any surplus grant funds remaining at the end of the fiscal year shall be carried over to the following fiscal year without the necessity of further action by the City Council.

Unexpended Appropriations

- Unless otherwise provided by law, all unexpended and unencumbered appropriations in the operating budget remaining at the end of the fiscal year shall lapse and revert into the appropriate fund balance.
- No appropriation for a capital project in the capital budget shall lapse until the purpose for which the appropriation was made shall have been accomplished or abandoned; provided that any capital project shall stand abandoned if five (5) fiscal years elapse without any expenditure from or encumbrance of the appropriation made therefor.
- The balances remaining to the credit of the completed or abandoned capital projects shall be available for appropriation in subsequent capital budgets to the extent permitted by State law.

Year End Budget Carryovers

- Any unexpended but encumbered appropriations for specific orders or contracts outstanding at the end of the fiscal year shall be carried over into the new fiscal year.
- Any expended appropriations for uncompleted active projects in the capital budget at the end of the fiscal year shall be carried over into the new fiscal year.
- When carried over and rebudgeted in the new fiscal year, these appropriations shall be offset against the appropriate fund balance and/or revenue source.
- These carryovers may be made without further Council actions, since prior authorization has been given for these appropriations.

Contract and Purchasing Policies

Formal Bids

Contracts and purchases of $50,000 or more, and for public projects over $5,000, require a formal bidding process (or a formal RFP process for professional services contracts) and award by City Council action. However, an award may be made by City Council action while waiving the formal process for the contract or purchase.

Informal Quotations

Contracts and purchases of $10,000 or more but less than $50,000 require an informal quotations process (or an informal RFP process) with award by the City Manager.

Open Market Purchases

Contracts and purchases over $3,000 but under $10,000 have no procedural requirements but awards may be made by the department head after review and approval by the finance department.

Small Purchases

Contracts and purchases of $3,000 or less may be made by the department staff under delegation by the department head.

Budget Sufficiency

A contract or purchase may be initiated only if sufficient funds have been appropriated and for which there is an unexpended and unencumbered remaining balance sufficient to pay for the contract or purchase.

Encumbrances

Each contract or purchase requiring the payment of City funds, after execution will be entered into the City's financial system by an encumbrance against the appropriate budgeted funds.

Cash Management/Investment Policies

Pooled Cash

The majority of unrestricted cash is combined into one pooled operating account to facilitate effective management of the City's resources.

Investments

The City Treasurer invests temporarily idle funds in accordance with Government Code Sections 53600 et al, 16429.1 and 53684 and a formal investment policy approved by the City Council and the Investment Advisory Commission. Permissible investments include obligations of the U.S. Government, Federal Agencies, Government Sponsored Enterprises Medium Term Notes, Certificates of Deposit, Bankers Acceptances, Commercial Paper rated A-1 by Standard and Poor's Corporation, P-1 by Moody's Investors Service or F-1 by Fitch Ratings, State of California Local Agency Investment Fund, Repurchase Agreements, Reverse Repurchase Agreements, and Money Market Mutual Funds.

Position Control System

- A position control system shall be maintained to control personnel transactions and to ensure that they are in compliance with budgetary limits.
- After the adoption of the budget, a position control roster showing authorized positions will be prepared based upon the tables of staffing submitted in the proposed budget and as modified and approved by Council action.
- No personnel transaction for a City department shall be made or authorized in excess of the number of authorized positions for the agency or in excess of budgeted funds for personnel expenses.
- Temporary over-hires in a City department may be allowed for particular positions if their impact is offset by other vacancies in other authorized positions of equal and/or higher compensation in the department.
- Substitute positions in a City department may be allowed for particular positions if their impact is offset by absences or vacancies in other authorized positions and the budget authority is not exceeded.
- The establishment of any new full-time regular position, the reclassification of any current positions, or the transfer of a current position between departments shall require the amending of the position control roster by Council action upon request of the City Manager.

GLOSSARY OF BUDGET TERMS

ADOPTED BUDGET The official budget as approved by a legislative body at the start of each fiscal year.

AMENDED BUDGET The official budget as adopted and as amended by the legislative body through the course of a fiscal year.

APPROPRIATION A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and in time as to when it may be expended.

ASSET An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

AUGMENTATION An increase to the base budget proposed during the budget preparation process and to be added to the budget for the new upcoming fiscal year. See page B2 for further explanation.

BASE BUDGET A preliminary budget forecast used as a starting point in the budget preparation process. It usually provides financial resources to carry on current service levels with only an inflationary increase.

BUDGET A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

BUDGET MESSAGE A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

CAPITAL BUDGET A budget which focuses on capital projects to implement the first year of Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM A plan for capital improvements to be implemented over a fixed period of years to meet capital needs arising from long-term work effort. It sets forth projects or other contemplated expenditures in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures. Usually, the plan is updated annually.

CAPITAL PROJECT The budget unit to group all activities and costs necessary to implement a specific capital improvement and/or acquisition, costing $10,000 or more. Such would involve the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Also, such projects involve planning and design, land acquisition, and project management related to such facilities and improvements. For the City of Tracy, studies over $25,000 and equipment purchases over $100,000 are budgeted as capital projects.

CAPITAL OUTLAYS Expenditures which result in the acquisition of or addition to fixed assets. In the operating budget, they usually involve equipment acquisitions under $100,000, or facility improvements under $10,000. In the capital budget, they are grouped into capital improvements projects.

CARRYOVERS The transfer of unspent appropriations from one fiscal year into the following fiscal year. They are normally allowed only for one-time items in the operating budget or uncompleted projects in the capital budget. When posted into the new fiscal year, they become part of the amended budget. *(See page C2 for further explanation)*

COMMODITIES The object expenditure class for payments made for good and materials used in City operations and activities and supplied by external parties. The class is further detailed into sub-objects for different types of commodities.

CONTRACTED SERVICES The object expenditure class for payments made for services rendered in support of City operations and activities by external parties. These may be based upon either formal contracts or ad-hoc charges. The class is further detailed into sub-objects for different types of services.

COST ALLOCATION PLAN A plan prepared to identify the total costs of providing City services. It first determines direct and indirect costs; and then, allocate the latter back to the former on the basis of benefit in a logical and uniform manner.

CURRENT ASSETS Those assets likely to be used up and/or converted into cash within one year.

CURRENT CHARGES Charges collected by a government in exchange for a particular public service of a limited and specific benefit. These may be voluntary or mandatory if necessary depending on the particular service.

CURRENT LIABILITIES Liabilities likely to be paid off or liquidated within one year.

DEBT SERVICE A budget which focuses on obligations for outstanding debt issues. Also, the expenditure object for the payment of these debt obligations. The object is detailed into sub-objects for principal, interest, and debt service fees.

DEFERRAL The administrative act of reducing the budget during the fiscal year. This is usually done when items or projects are to be rescheduled for future years.

DIRECT COSTS Those costs necessary and related to providing a specific service to the public.

EDUs See Equivalency Factor.

ENCUMBRANCE An obligation or reserve charged against a budget indicating that a commitment has been made or an order placed for a certain amount and that is not then available for other transactions, prior to the actual spending.

EQUIVALENCY FACTOR A unit cost measure providing a relative common base for all elements of the City budget. The factor is expressed in terms of an Equivalence Dwelling Unit or EDUs, which equates to the "average" household in the City. See page B3 for further explanation.

EQUITY The residual economic net worth of a particular entity calculated by adding up its assets minus its liabilities.

EXPENDITURES Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUNDS These funds account for monies held by the City in a fiduciary manner. These are funds which may use a financial flow or capital maintenance focus depending on its purpose. The types of funds are Trust and Agency.

FISCAL YEAR A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FTEs See full-time equivalent.

FULL ACCRUAL BASIS The basis of accounting where revenues are recognized when they are earned, expenses when incurred, and fixed assets are depreciated. All enterprise and internal service funds are accounted for using the full accrual basis of accounting.

FULL-TIME EQUIVALENT A unit measure for counting staffing where 1.00 FTE represents one full-time regular employee. Part-time and temporary employees are measured as proportionately based upon 2,080 staff hours per year for the equivalent of the 1.00 FTE.

FUND A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices as a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS These funds account for City governmental operations and activities funded primarily through taxes and grants. These are funds which utilize a financial flow measurement focus and modified accrual basis of accounting: The types of funds are: General, Special Revenues, Capital Projects, and Debt Service.

GROSS BUDGET The total of the budgets of each City fund including budgeted transfers between funds. See Net Budget.

INDIRECT COSTS Payments made by City Departments and activities to pay for their share of Citywide overhead and support activities. These payments are made to the General Fund by non-General Funds through a separate program in the non-departmental group under the operating budget. Administratively, the central administration sub-fund 125 accumulates the overhead expenses and is then reimbursed by the other funds, including the General Fund and its net fee producing sub-funds.

INTERGOVERNMENTAL REVENUE Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL CHARGES These charges are paid into one or more of the City's internal service funds. Object of expenditure for payments made to other City programs for particular services rendered and/or materials supplied, on a cost reimbursement basis. These are further detailed into sub-objects for different services.

LAPSED APPROPRIATIONS Under the "use it or lose it" rule, operating budget appropriations not spent or encumbered at the end of a fiscal year lapse or terminate as budget authority. For capital budget appropriations, they lapse at the end of fiscal year only when a project has been completed or canceled, or when there has been no activity for more than three fiscal years.

LIABILITY A legal claim upon, or probable future sacrifice of, economic resources or benefits of a particular entity, arising from an obligation to transfer assets or provide service to others in the future as a result of past transactions or events.

LONG-TERM DEBT Any debt obligation which is not payable within one year.

MEASUREMENTS FOCUS The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MODIFIED ACCRUAL BASIS The basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

NET BUDGET The gross budget less all interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements which in effect are double counted in from the perspective of the entire budget are subtracted from the gross budget amount.

OBJECTIVE A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard of performance for a given program:

(a) An operational objective focuses on service delivery.

(b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

OBJECTS The classification of expenditures in terms of what is bought and paid for. For the City of Tracy the following are used: personnel expenses, contracted services, commodities, internal charges, and other payments. Objects are detailed into sub-objects to further specify what expenditures are for.

OPERATING BUDGET A budget which focuses on everyday operating activities and programs.

OPERATING TRANSFERS Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended, transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund to a Special Revenue or Capital Projects Fund, operating subsidy transfers from the General or a Special Revenue Fund to an Enterprise Fund, and transfers from an Enterprise Fund other than payments in lieu of taxes to finance General Fund expenditures.

PERFORMANCE BUDGET A budget which relates expenditures to measures of activity and performance.

PERSONNEL EXPENSES The object expenditure class for the compensation paid to or for City employees. The class is detailed into sub-objects for regular salaries, temporary wages, overtime, and various benefits.

PRELIMINARY BUDGET A budget in its preliminary preparation stage prior to review and formulation by the formal budget-making authority. In the preliminary stage, a budget consists of various estimates forecasting current costs into the future and new or modified spending proposals for the future.

PROGRAM BUDGET A budget organized by programs. A program used in this application is a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET Combines performance measures with a program budget structure.

PROPOSED BUDGET The budget as formulated and proposed by the budget-making authority. It is submitted to the legislative body for review and approval.

PROPRIETARY FUNDS These funds account for City activities funded and operated in a manner similar to business enterprises, supported by fees and charges. These funds utilize a capital maintenance measurement focus and full accrual basis of accounting. The types of funds are Enterprise and Internal Services.

RECISION The legislative act of reducing and/or canceling appropriations, after budget adoption. The effect is to reduce the budget.

RESERVES Those monies that are set aside in the budget for contingencies, for future projects, for debt services, or for cash flow purposes.

RETAINED EARNINGS An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund. For budgeting purposes, the working capital definition of fund balance is used.

REVENUES (1) Increases in government fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

SPECIAL ASSESSMENTS Compulsory charges levied by a government for the purpose of financing a particular public service performed for the benefit of a limited group of property owners.

SUPPLEMENTAL An increase to the adopted or amended budget proposed during the middle of the fiscal year. When approved as a supplemental appropriation, it becomes part of the amended budget.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

WORKING CAPITAL A term used to express the liquid equity of funds. It is determined by current assets minus current liabilities. It provides a measure of residual resources available to be used in the current or next fiscal year. For governmental fund types, working capital and fund balance are synonymous.

Fiscal Overview

TRACY

Think Inside the Triangle™

FISCAL OVERVIEW

A variety of financial overviews are presented within this section of the budget. These summaries compare approved expenditures against the anticipated resources to fund these expenditures. As mentioned in the Budget Guide, the City's fiscal activities are budgeted and accounted for through funds. For FY12-13, there are over 70 funds used for budgeting.

A Balanced Budget

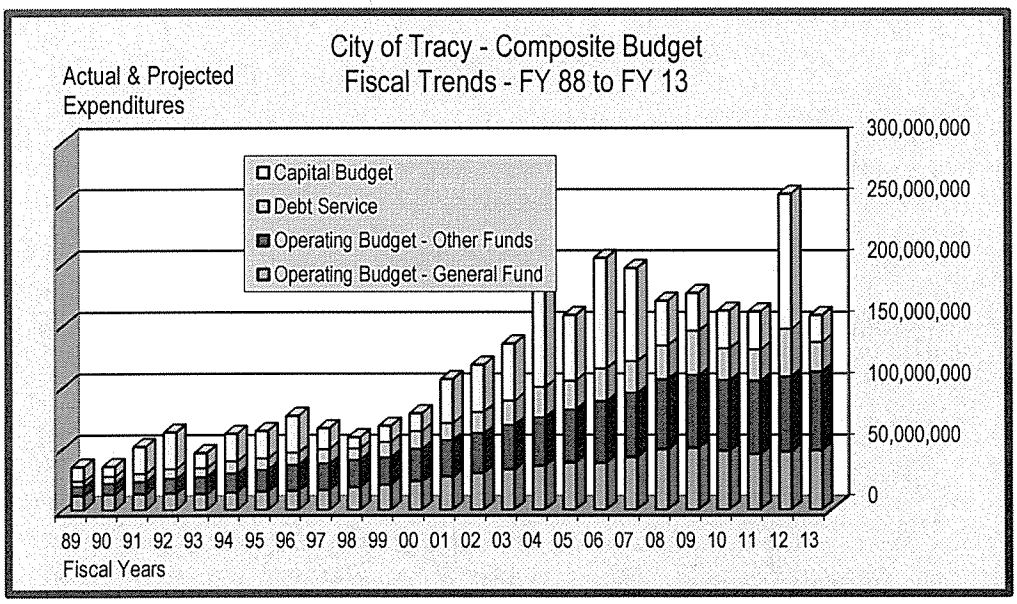
To maintain a "balanced budget", total expenditures in a fund cannot exceed its total of revenues and its beginning balance. An ending fund balance should always be positive. A negative fund balance indicates that the budget for a fund is not balanced. An ending fund balance for the fiscal year also represents the anticipated reserves of the fund.

Normally, a sufficient reserve for operating funds should be at least 10% of their estimated revenues for the fiscal year. Any supplemental appropriations, after the budget is adopted, would decrease the reserves or projected ending fund balances.

Overview of Funds

In the budget summaries and overviews that follow, each fund or group of funds is presented for each fiscal year using this format.

+ Beginning Fund Balance
  (Actual or Projected at start of the Fiscal Year)
+ Estimated Revenues for the Year
+ Transfers In for the Year
- Operating Expenditures for the Year
- Capital Appropriations for the Year
- Debt Service for the Year
- Transfers out for the Year
= Projected Ending Fund Balance (at Fiscal Year-end)



Note:
Pertaining to Multi-year Graphs

The multi-year graphs in this budget document, like the one on this page, show trends in a "stacked" format. They show the cumulative figures of the various components or elements involved.

- Over the years with City growth, the General Fund and the Operating Budget have shown modest to moderate increases, however recently they have shown decreases.
- Debt Service has increased also, particularly recent, due to special assessments for new development and City efforts at redevelopment.
- The Capital Budget can vary from year-to-year depending on the level of growth and the schedule and progress made on particular capital projects.
- The "spiking" caused by the Capital Budget in FY 12 reflects budgeted capital projects in the City's capital improvement program. About 70% of the dollar amounts budgeted will be carried forward into FY 13.

(see above and pages C12, C15, and F3 for further explanation)

Budget Summaries

The budget summaries provide an overview or top-level picture of the City's budget.

The following is a description of each summary.

Composite Budget Summary (page C3)

This is a summary of all funds by major revenue and expenditure categories of the FY12-13 operating and capital budgets and debt service obligations. It also references this same information for FY08-09 and FY10-11 (actuals) and FY11-12 (adopted and estimated).

Composite Budget Summary by EDU (page C4)

The information in the composite summary of the preceding page is presented again, but the figures are detailed to show each item with its respective dollar value per Equivalent Dwelling Unit. (See the Budget Guide for an explanation of EDU's and their value in analyzing budget impacts.)

Composite Summary/Operating Budget (page C5)

This is a summary of the operating budget and debt service obligations including all funds involved, by major revenue and expenditure categories. The FY12-13 budget figures are presented and compared to FY11-12 (adopted and estimated) and FY09-10 and FY10-11 (actuals).

Composite Summary/Capital Budget (page C6)

This summary is the same as on the preceding page but the capital budget, rather than the operating budget, is featured.

General Fund Summary (page C7)

Because of its importance, a separate summary for the General Fund is shown here. The summary highlights the major revenue categories and expenditures by department of the General Fund budget for FY12-13 For comparison purposes, budget figures for FY11-12 (adopted and estimated) and FY09-10 and FY10-11 (actuals) are also referenced.

General Fund Summary/per EDU (page C8)

The General Fund revenue and expenditures shown in the preceding summary are detailed to show each item with its respective dollar value per Equivalent Dwelling Unit (EDU).

Composite Summary All Funds	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$274,677,654	$254,940,365	-7.2%	$159,222,970	$232,845,660	<<Actual	-8.7%	$162,878,040	-30.0%
REVENUES									
Property Taxes	$20,530,139	$22,407,173	9.1%	$22,805,500	$19,993,830	87.7%	-10.8%	$20,232,000	1.2%
Sales Taxes	12,103,859	14,357,058	18.6%	18,829,810	20,203,670	107.3%	40.7%	21,780,300	7.8%
Other Taxes	1,516,991	1,532,512	1.0%	1,570,000	1,559,500	99.3%	1.8%	1,610,000	3.2%
Operating Assessments	2,602,100	2,807,486	7.9%	2,846,400	2,835,490	99.6%	1.0%	2,973,350	4.9%
Capital Development Fees	2,148,265	2,271,459	5.7%	1,414,400	1,752,250	123.9%	-22.9%	1,556,400	-11.2%
Debt Assessments	13,484,420	11,747,071	-12.9%	13,299,300	12,106,840	91.0%	3.1%	11,932,300	-1.4%
License & Permit Fees	663,637	455,754	-31.3%	696,130	491,900	70.7%	7.9%	520,450	5.8%
Franchise Fees	2,376,234	2,636,148	10.9%	2,631,000	2,610,150	99.2%	-1.0%	2,671,000	2.3%
State Shared Taxes	2,124,319	2,970,723	39.8%	2,945,050	2,709,550	92.0%	-8.8%	2,600,390	-4.0%
Other Grants	16,758,425	9,585,485	-42.8%	16,499,000	29,757,460	180.4%	210.4%	11,227,670	-62.3%
Current Charges	8,197,513	8,903,473	8.6%	8,223,200	7,460,480	90.7%	-16.2%	7,702,700	3.2%
Enterprise Charges	49,813,488	50,079,338	0.5%	51,565,470	51,795,500	100.4%	3.4%	55,115,250	6.4%
Fines & Forfeitures	2,021,651	1,862,515	-7.9%	1,961,000	1,851,100	94.4%	-0.6%	1,903,000	2.8%
Use of Money & Property	2,999,571	1,909,468	-36.3%	1,822,150	1,071,600	58.8%	-43.9%	1,078,300	0.6%
Other Revenues	2,150,781	1,336,692	-37.9%	360,600	519,030	143.9%	-61.2%	608,600	17.3%
Other Financing Sources	2,962,410	5,581,791	88.4%	27,497,520	28,359,870	103.1%	408.1%	2,525,000	-91.1%
Total Revenues	$142,453,803	$140,444,146	-1.4%	$174,966,530	$185,078,220	105.8%	31.8%	$146,036,710	-21.1%
EXPENDITURES								FY12-13 Approved	
Operating Budget									
Police	$21,855,840	$20,949,655	-4.1%	$22,430,850	$21,660,920	96.6%	3.4%	$22,231,490	2.6%
Fire	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%
Public Works	42,706,879	45,069,979	5.5%	48,574,500	45,859,220	94.4%	1.8%	51,326,970	11.9%
Parks & Community Services	4,326,345	4,143,558	-4.2%	4,796,540	4,238,080	88.4%	2.3%	0	
Development Services	8,069,017	7,431,523	-7.9%	8,016,830	7,241,320	90.3%	-2.6%	7,276,580	0.5%
Gen Govt Agencies	3,940,862	3,718,984	-5.6%	3,920,480	3,711,490	94.7%	-0.2%	2,829,160	-23.8%
Recreation & Cultural Arts	0	0		0	0			3,390,070	
Administrative Services	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%		6,081,760	5.7%
Non-Departmental	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%
Budget Savings	0	0		(2,000,000)	0			(1,000,000)	
Total	$106,067,586	$105,630,921	-0.4%	$111,907,350	$108,839,340	97.3%	3.0%	$112,836,710	3.7%
Capital Budget									
Govt Bldgs & Pub Saf Fac	$596,578	$936,940	57.1%	$486,120	$14,211,661	2923.5%	1416.8%	$4,996,050	-64.8%
Traffic, Streets & Highways	10,613,826	10,836,311	2.1%	18,445,370	33,845,967	183.5%	212.3%	5,344,100	-84.2%
Water & Sewer Improvements	7,152,304	8,483,264	18.6%	7,758,000	28,906,337	372.6%	240.7%	2,747,000	-90.5%
Drainage Improvements	1,409,582	87,998	-93.8%	43,000	1,065,053	2476.9%	1110.3%	340,500	-68.0%
Airport & Transit Improvements	3,365,657	932,003	-72.3%	1,775,000	6,735,372	379.5%	622.7%	1,431,000	-78.8%
Parks & Recreation Improvement	1,265,090	4,596,372	263.3%	11,738,400	18,194,255	155.0%	295.8%	2,472,000	-86.4%
Miscellaneous Projects	6,233,636	5,900,744	-5.3%	1,452,500	4,799,537	330.4%	-18.7%	1,800,000	-62.5%
Total	$30,636,673	$31,773,632	3.7%	$41,698,390	$107,758,182	258.4%	239.1%	$19,130,650	-82.2%
Debt Service	$25,486,833	$25,134,298	-1.4%	$28,197,400	$38,448,320	136.4%	53.0%	$23,752,110	-38.2%
Total Expenditures	$162,191,092	$162,538,851	0.2%	$181,803,140	$255,045,842	140.3%	56.9%	$155,719,470	-38.9%
ENDING FUND BALANCES	$254,940,365	$232,845,660	-8.7%	$152,386,360	$162,878,038	106.9%	-30.0%	$153,195,280	-5.9%

Composite Summary - All Funds per Equivalent Dwelling Unit	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$8,148.25	$7,515.93	-7.8%	$4,657.00	$6,804.37		-18.5%	$4,729.33	-30.5%
REVENUES									
Property Taxes	$609.02	$660.59	8.5%	$667.02	$584.27	87.6%	-11.6%	$587.46	0.5%
Sales Taxes	$359.06	$423.26	17.9%	$550.74	$590.41	107.2%	39.5%	$632.41	7.1%
Other Taxes	$45.00	$45.18	0.4%	$45.92	$45.57	99.2%	0.9%	$46.75	2.6%
Operating Assessments	$77.19	$82.77	7.2%	$83.25	$82.86	99.5%	0.1%	$86.33	4.2%
Capital Development Fees	$63.73	$66.97	5.1%	$41.37	$51.21	123.8%	-23.5%	$45.19	-11.7%
Debt Assessments	$400.01	$346.32	-13.4%	$388.98	$353.79	91.0%	2.2%	$346.47	-2.1%
License & Permit Fees	$19.69	$13.44	-31.7%	$20.36	$14.37	70.6%	7.0%	$15.11	5.1%
Franchise Fees	$70.49	$77.72	10.3%	$76.95	$76.28	99.1%	-1.9%	$77.56	1.7%
State Shared Taxes	$63.02	$87.58	39.0%	$86.14	$79.18	91.9%	-9.6%	$75.50	-4.6%
Other Grants	$497.14	$282.59	-43.2%	$482.57	$869.59	180.2%	207.7%	$326.01	-62.5%
Current Charges	$243.18	$262.48	7.9%	$240.51	$218.02	90.6%	-16.9%	$223.66	2.6%
Enterprise Charges	$1,477.71	$1,476.40	-0.1%	$1,508.20	$1,513.60	100.4%	2.5%	$1,600.33	5.7%
Fines & Forfeitures	$59.97	$54.91	-8.4%	$57.36	$54.09	94.3%	-1.5%	$55.26	2.1%
Use of Money & Property	$88.98	$56.29	-36.7%	$53.29	$31.32	58.8%	-44.4%	$31.31	0.0%
Other Revenues	$63.80	$39.41	-38.2%	$10.55	$15.17	143.8%	-61.5%	$17.67	16.5%
Other Financing Sources	$87.88	$164.56	87.3%	$804.26	$828.75	103.0%	403.6%	$73.32	
Total Revenues per EDU	$4,225.86	$4,140.45	-2.0%	$5,117.48	$5,408.48	105.7%	30.6%	$4,240.32	-21.6%
EXPENDITURES								FY12-13 Approved	
Operating Budget									
Police	$648.35	$617.62	-4.7%	$656.06	$632.99	96.5%	2.5%	$645.51	2.0%
Fire	$430.63	$414.46	-3.8%	$445.38	$387.48	87.0%	-6.5%	$388.10	0.2%
Public Works	$1,266.89	$1,328.71	4.9%	$1,420.72	$1,340.13	94.3%	0.9%	$1,490.33	11.2%
Parks & Community Services	$128.34	$122.16	-4.8%	$140.29	$123.85	88.3%	1.4%	$0.00	
Development Services	$239.37	$219.09	-8.5%	$234.48	$211.61	90.2%	-3.4%	$211.28	-0.2%
Gen Govt Agencies	$116.90	$109.64	-6.2%	$114.67	$108.46	94.6%	-1.1%	$82.15	-24.3%
Recreation & Cultural Arts	$0.00	$0.00		$0.00	$0.00			$98.43	
Administrative Services	$164.89	$158.81	-3.7%	$171.65	$168.08	97.9%	5.8%	$176.59	5.1%
Non-Departmental	$151.11	$143.63	-4.9%	$148.34	$154.65	104.2%	7.7%	$158.87	2.7%
Budget Savings	$0.00	$0.00		($58.50)	$0.00			($29.04)	
Total	$3,146.47	$3,114.12	-1.0%	$3,273.10	$3,127.24	95.5%	0.4%	$3,222.24	3.0%
Capital Budget									
Govt Bldgs & Pub Saf Fac	$17.70	$27.62	56.1%	$14.22	$415.30	2920.9%	1403.5%	$145.07	-65.1%
Traffic, Streets & Highways	$314.86	$319.47	1.5%	$539.50	$989.07	183.3%	209.6%	$155.17	-84.3%
Water & Sewer Improvements	$212.17	$250.10	17.9%	$226.91	$844.72	372.3%	237.8%	$79.76	-90.6%
Drainage Improvements	$41.81	$2.59	-93.8%	$1.26	$31.12	2474.7%	1099.7%	$9.89	-68.2%
Airport & Transit Improvements	$99.84	$27.48	-72.5%	$51.92	$196.83	379.1%	616.3%	$41.55	-78.9%
Parks & Recreation Improvement	$37.53	$135.51	261.1%	$343.33	$531.68	154.9%	292.4%	$71.78	-86.5%
Miscellaneous Projects	$184.92	$173.96	-5.9%	$42.48	$140.26	330.1%	-19.4%	$52.26	-62.7%
Total	$908.83	$936.72	3.1%	$1,219.61	$3,148.98	258.2%	236.2%	$555.48	-82.4%
Debt Service	$756.06	$740.99	-2.0%	$824.73	$1,123.56	136.2%	51.6%	$689.67	-38.6%
Total Expenditures per EDU	$4,811.36	$4,791.83	-0.4%	$5,317.44	$7,399.79	139.2%	54.4%	$4,467.38	-39.6%
# of Equivalent Dwelling Units	33,710	33,920	0.6%	34,190	34,220	100.1%	0.9%	34,440	0.6%

Composite Summary Operating Budget - All Funds	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$72,993,888	$67,251,117	-7.9%	$53,406,400	$66,658,928	<<Actual	-0.9%	$54,253,910	-18.6%
REVENUES									
Property Taxes	$20,530,139	$22,407,173	9.1%	$22,805,500	$19,993,830	87.7%	-10.8%	$20,232,000	1.2%
Sales Taxes	10,679,366	13,370,554	25.2%	17,849,810	19,193,670	107.5%	43.6%	20,740,300	8.1%
Other Taxes	1,516,991	1,532,512	1.0%	1,570,000	1,559,500	99.3%	1.8%	1,610,000	3.2%
Operating Assessments	2,591,177	2,807,486	8.3%	2,846,400	2,688,410	94.4%	-4.2%	2,735,350	1.7%
Capital Development Fees	0	0		0	0			0	
Debt Assessments	13,484,420	11,747,071	-12.9%	13,299,300	12,106,840	91.0%	3.1%	11,932,300	-1.4%
License & Permit Fees	663,637	455,754	-31.3%	696,130	491,900	70.7%	7.9%	520,450	5.8%
Franchise Fees	2,376,234	2,636,148	10.9%	2,631,000	2,610,150	99.2%	-1.0%	2,671,000	2.3%
State Shared Taxes	1,285,498	2,342,093	82.2%	2,101,000	2,042,790	97.2%	-12.8%	1,815,000	-11.2%
Other Grants	11,471,741	8,642,016	-24.7%	10,178,370	7,974,990	78.4%	-7.7%	8,444,500	5.9%
Current Charges	8,197,513	8,903,473	8.6%	8,223,200	7,460,480	90.7%	-16.2%	7,702,700	3.2%
Enterprise Charges	44,536,488	49,495,661	11.1%	42,772,140	41,873,630	97.9%	-15.4%	46,907,820	12.0%
Fines & Forfeitures	2,021,651	1,862,515	-7.9%	1,961,000	1,851,100	94.4%	-0.6%	1,903,000	2.8%
Use of Money & Property	2,999,571	1,909,468	-36.3%	1,822,150	1,071,600	58.8%	-43.9%	1,078,300	0.6%
Other Revenues	2,150,781	1,336,695	-37.9%	360,600	519,030	143.9%	-61.2%	608,600	17.3%
Other Financing Sources	0	0		0	13,382,400			0	
Transfers to Cap Budget	(789,454)	178,178	-122.6%	(1,831,500)	(3,116,010)	170.1%		(20,000)	
Transfers to Debt Service	(23,390,938)	(24,588,065)	5.1%	(25,866,100)	(35,269,990)	136.4%	43.4%	(23,402,270)	-33.6%
Total Revenues	$100,324,815	$105,038,732	4.7%	$101,419,000	$96,434,320	95.1%	-8.2%	$105,479,050	9.4%
EXPENDITURES								FY12-13 Approved	
Operating Budget									
Police	$21,855,840	$20,949,655	-4.1%	$22,430,850	$21,660,920	96.6%	3.4%	$22,231,490	2.6%
Fire	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%
Public Works									
Maintenance & Operations	8,337,078	8,258,419	-0.9%	9,202,650	8,474,180	92.1%	2.6%	9,688,050	14.3%
Central Garage	1,119,427	1,263,133	12.8%	1,315,810	1,264,770	96.1%	0.1%	1,449,400	14.6%
Solid Waste	16,627,854	17,194,283	3.4%	18,234,150	17,981,710	98.6%	4.6%	18,241,530	1.4%
Water	10,031,903	11,205,328	11.7%	12,133,300	10,935,170	90.1%	-2.4%	12,036,140	10.1%
Wastewater	6,025,219	6,697,055	11.2%	7,222,560	6,772,880	93.8%	1.1%	7,351,910	8.5%
Drainage	565,398	451,761	-20.1%	466,030	430,510	92.4%	-4.7%	543,160	26.2%
Airport & Transit	1,762,495	1,852,434	5.1%	1,908,520	1,934,510	101.4%	4.4%	2,016,780	4.3%
Parks & Community Services									
Recreation Programs	2,563,850	2,291,124	-10.6%	2,888,020	2,303,570	79.8%	0.5%	0	
Development Services									
Planning & Building	3,370,076	3,275,606	-2.8%	3,240,780	3,211,370	99.1%	-2.0%	3,278,970	2.1%
Engineering	3,305,918	2,926,415	-11.5%	3,360,700	2,819,780	83.9%	-3.6%	2,979,140	5.7%
Economic Development	1,393,023	1,229,502	-11.7%	1,415,350	1,210,170	85.5%	-1.6%	1,018,470	-15.8%
Gen Govt Agencies	3,940,862	3,718,984	-5.6%	3,920,480	3,711,490	94.7%	-0.2%	2,829,160	-23.8%
Recreation & Cultural Arts	0	0		0	0			3,390,070	
Administrative Services	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%	6.8%	6,081,760	5.7%
Non-Departmental	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%
Budget Savings	0	0		(2,000,000)	0			(1,000,000)	
Total	$106,067,586	$105,630,921	-0.4%	$111,907,350	$108,839,340	97.3%	3.0%	$112,836,710	3.7%
ENDING FUND BALANCES	$67,251,117	$66,658,928	-0.9%	$42,918,050	$54,253,908	126.4%	-18.6%	$46,896,250	-13.6%

Composite Summary Capital Budget - All Funds	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$152,813,526	$140,914,903		$68,670,950	$119,958,620	<<Actual	-14.9%	$65,574,350	-45.3%
REVENUES									
Property Taxes	$0	$0		$0	$0			$0	
Sales Taxes	1,424,493	986,504	-30.7%	980,000	1,010,000	103.1%	2.4%	1,040,000	3.0%
Other Taxes	0	0		0	0			0	
Operating Assessments	10,923	0		0	147,080			238,000	
Capital Development Fees	2,148,265	2,271,459	5.7%	1,414,400	1,752,250	123.9%	-22.9%	1,556,400	-11.2%
License, Permit, & Franchise	0	0		0	0			0	
State Shared Taxes	838,821	628,630	-25.1%	844,050	666,760	79.0%	6.1%	785,390	17.8%
Other Grants	5,286,684	943,469	-82.2%	6,320,630	21,782,470	344.6%	2208.8%	2,783,170	-87.2%
Current Charges	0	0		0	0			0	
Enterprise Charges	4,770,700	543,167		8,493,330	9,000,000	106.0%		8,007,430	-11.0%
Internal Charges	506,300	40,510		300,000	921,870	307.3%		200,000	-78.3%
Use of Money & Property	0	0		0	0			0	
Other Revenues	0	0		0	0			0	
CIP Contributions	2,946,638	5,559,139	88.7%	25,497,520	14,952,470	58.6%	169.0%	500,000	-96.7%
Debt Proceeds	15,772	22,649	43.6%	2,000,000	25,000		10.4%	2,025,000	
Net Transfers	789,454	-178,178	-122.6%	1,831,500	3,116,010	170.1%		20,000	-99.4%
Total Revenues	$18,738,050	$10,817,349	-17.9%	$47,681,430	$53,373,910	111.9%	393.4%	$17,155,390	-67.9%
EXPENDITURES								FY12-13 Approved	
Capital Budget									
Govt Bldgs & Pub Saf Fac	$596,578	$936,940	57.1%	$486,120	$14,211,661	2923.5%	1416.8%	$4,996,050	-36.1%
Traffic Improvements	409,846	567,079	38.4%	600,000	4,681,170	780.2%	725.5%	1,249,000	144.9%
Streets & Highways	10,203,980	10,269,232	0.6%	17,845,370	29,164,797	163.4%	184.0%	4,095,100	195.1%
Wastewater Improvements	2,756,906	5,250,991	90.5%	1,190,000	14,248,948	1197.4%	171.4%	1,997,000	105.1%
Water Improvements	4,395,398	3,232,273	-26.5%	6,568,000	14,657,389	223.2%	353.5%	750,000	-80.2%
Drainage Improvements	1,409,582	87,998	-93.8%	43,000	1,065,053	2476.9%	1110.3%	340,500	884.6%
Airport & Transit Improvements	3,365,657	932,003	-72.3%	1,775,000	6,735,372	379.5%	622.7%	1,431,000	-78.2%
Parks & Recreation Improvement	1,265,090	4,596,372	263.3%	11,738,400	18,194,255	155.0%	295.8%	2,472,000	-6.8%
Miscellaneous Projects	6,233,636	5,900,744	-5.3%	1,452,500	4,799,537	330.4%	-18.7%	1,800,000	-69.9%
Total Expenditures	$30,636,673	$31,773,632	3.7%	$41,698,390	$107,758,182	258.4%	239.1%	$19,130,650	-82.2%
ENDING FUND BALANCES	$140,914,903	$119,958,620	-14.9%	$74,653,990	$65,574,348	87.8%	-45.3%	$63,599,090	-3.0%

Update

The FY11-12 estimated figures and FY12-13 proposed figures represent capital appropriations.

Actual expenditures are expected to be less, about $26.8 M in FY11-12 with $75.5 M carried over into FY12-13. So, the FY12-13 approved capital budget with carryovers will be about $94.7 M.

Actual expenditures in FY12-13 are projected to be about $35 M. So, about $54.7 M will be carried over from FY12-13 into future years.

General Fund Summary	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
BEGINNING FUND BALANCE	$18,625,114	$19,344,347	3.9%	$18,985,100	$18,985,115	<<Actual	-1.9%	$18,985,120	
REVENUES									
Property Taxes	$15,158,986	$14,812,821	-2.3%	$14,350,600	$14,054,330	97.9%	-5.1%	$13,638,300	-3.0%
Sales Taxes - General	9,224,814	10,511,694	14.0%	10,927,000	11,733,770	107.4%	11.6%	12,511,000	6.6%
Temporary Taxes - Measure E	0	896,551		4,650,000	5,530,170	118.9%	516.8%	5,759,300	4.1%
Other Taxes	1,516,991	1,532,512	1.0%	1,570,000	1,559,500	99.3%	1.8%	1,610,000	3.2%
Operating Assessments	341,171	343,435	0.7%	345,000	352,340	102.1%	2.6%	360,000	2.2%
License & Permit Fees	663,637	455,754	-31.3%	696,130	491,900	70.7%	7.9%	520,450	5.8%
Franchise Fees	2,222,845	2,474,332	11.3%	2,471,000	2,442,550	98.8%	-1.3%	2,501,000	2.4%
State Shared Taxes	686,604	826,874	20.4%	641,000	491,040	76.6%	-40.6%	465,000	-5.3%
Other Grants	761,384	632,831	-16.9%	482,370	699,770	145.1%	10.6%	457,670	-34.6%
Current Charges	8,042,643	8,742,601	8.7%	7,974,300	7,305,580	91.6%	-16.4%	7,529,000	3.1%
Fines & Forfeitures	1,714,754	1,543,199	-10.0%	1,709,000	1,488,800	87.1%	-3.5%	1,528,000	2.6%
Use of Money & Property	2,514,407	1,623,171	-35.4%	990,000	601,000	60.7%	-63.0%	645,000	7.3%
Other Revenues	552,587	111,289	-79.9%	219,520	172,950	78.8%	55.4%	174,000	0.6%
Other Financing Sources	0	0		0	0			0	
Sub-total	$43,400,823	$44,507,064	2.5%	$47,025,920	$46,923,700	99.8%	5.4%	$47,698,720	1.7%
IF Trfs In from EU Fund 299	6,631,600	1,963,300	-70.4%	1,555,230	1,619,000	104.1%		2,180,100	34.7%
IF Trfs In from other Funds	0	0		0				0	
Total Revenues	$50,032,423	$46,470,364	-7.1%	$48,581,150	$48,542,700	99.9%	4.5%	$49,878,820	2.8%
EXPENDITURES								**FY12-13 Approved**	
Operating Budget									
Police	$21,846,115	$20,938,309	-4.2%	$22,416,850	$21,655,920	96.6%	3.4%	$22,217,490	2.6%
Fire	8,142,834	8,092,562	-0.6%	8,486,770	8,497,830	100.1%	5.0%	8,712,180	2.5%
Public Works									
Street & Traffic Maintenance	635,752	587,020	-7.7%	946,570	780,600	82.5%	33.0%	1,128,340	44.5%
Parks & Property Maintenance	2,201,958	2,011,767	-8.6%	2,374,750	2,138,180	90.0%	6.3%	2,902,660	35.8%
Parks & Community Services									
Recreation Programs	2,563,850	2,291,124	-10.6%	2,888,020	2,303,570	79.8%	0.5%	0	
Development Services									
Planning & Building	3,248,715	3,163,027	-2.6%	3,170,630	3,087,470	97.4%	-2.4%	3,278,970	6.2%
Engineering	3,075,527	2,689,860	-12.5%	2,927,680	2,529,650	86.4%	-6.0%	2,603,410	2.9%
Economic Development	344,874	302,258		344,690	322,290	93.5%	6.6%	381,420	
Gen Govt Agencies	3,902,313	4,275,311	9.6%	4,519,940	4,266,740	94.4%	-0.2%	2,738,690	-35.8%
Recreation & Cultural Arts					0			3,390,070	
Finance & Adm Serv	2,892,849	2,166,483	-25.1%	2,114,580	2,149,030	101.6%	-0.8%	0	
Administrative Services	0	0		0	0			2,953,810	
Non-Departmental	489,313	163,955	-66.5%	371,670	689,920	185.6%	320.8%	541,020	-21.6%
Indirect Cost Reimbursement	(1,203,910)	(1,025,080)	-14.9%	(1,154,000)	(1,081,500)	93.7%	5.5%	(1,144,240)	5.8%
Sub-total	$48,140,190	$45,656,596	-5.2%	$49,408,150	$47,339,700	95.8%	3.7%	$49,703,820	5.0%
Capital Projects	0	0		0	30,000			0	
Debt Service	1,173,000	1,173,000	0.0%	1,173,000	1,173,000	100.0%	0.0%	1,175,000	0.2%
IF Transfers Out	0	0		0	0			0	
Budget Savings	0	0		(2,000,000)	0			(1,000,000)	
Total Expenditures	$49,313,190	$46,829,596	-5.0%	$48,581,150	$48,542,700	99.9%	3.7%	$49,878,820	2.8%
ENDING FUND BALANCE	$19,344,347	$18,985,115	-1.9%	$18,985,100	$18,985,115	100.0%	0.0%	$18,985,120	0.0%

General Fund Summary per Equivalent Dwelling Unit	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Adopted	FY11-12 Estimated	% of Budget	% Change	FY12-13 Projected	% Change
REVENUES									
Property Taxes	$449.69	$436.70	-2.9%	$419.73	$410.71	97.8%	-6.0%	$396.00	-3.6%
Sales Taxes	$273.65	$309.90	13.2%	$319.60	$342.89	107.3%	10.6%	$363.27	5.9%
Other Taxes	$45.00	$45.18	0.4%	$45.92	$45.57	99.2%	0.9%	$46.75	2.6%
Operating Assessments	$10.12	$10.12	0.0%	$10.09	$10.30	102.0%	1.7%	$10.45	0.0%
License & Permit Fees	$19.69	$13.44	-31.7%	$20.36	$14.37	70.6%	7.0%	$15.11	5.1%
Franchise Fees	$65.94	$72.95	10.6%	$72.27	$71.38	98.8%	-2.1%	$72.62	1.7%
State Shared Taxes	$20.37	$24.38	19.7%	$18.75	$14.35	76.5%	-41.1%	$13.50	-5.9%
Other Grants	$22.59	$18.66	-17.4%	$14.11	$20.45	144.9%	9.6%	$13.29	-35.0%
Current Charges	$238.58	$257.74	8.0%	$233.23	$213.49	91.5%	-17.2%	$218.61	2.4%
Fines & Forfeitures	$50.87	$45.50	-10.6%	$49.99	$43.51	87.0%	-4.4%	$44.37	2.0%
Use of Money & Property	$74.59	$47.85	-35.8%	$28.96	$17.56	60.7%	-63.3%	$18.73	6.6%
Other Revenues	$16.39	$3.28	-80.0%	$6.42	$5.05	78.7%	54.0%	$5.05	0.0%
Other Financing Sources	$0.00	$0.00		$0.00	$0.00			$0.00	
IF Transfers	$196.73	$57.88		$45.49	$47.31	104.0%	-18.3%	$63.30	0.0%
Total Revenues per EDU	$1,484.20	$1,343.57	-9.5%	$1,420.92	$1,256.94	88.5%	-6.4%	$1,281.05	1.9%
EXPENDITURES								**FY12-13 Approved**	
Operating Budget									
Police	$648.06	$617.29	-4.7%	$655.66	$632.84	96.5%	2.5%	$645.11	1.9%
Fire	$241.56	$238.58	-1.2%	$248.22	$248.33	100.0%	4.1%	$252.97	1.9%
Public Works									
Street & Traffic Maintenance	$18.86	$17.31	-8.2%	$27.69	$22.81	82.4%	31.8%	$32.76	43.6%
Parks & Property Maintenance	$65.32	$59.31		$69.46	$62.48	90.0%		$84.28	34.9%
Parks & Community Services									
Recreation Programs	$76.06	$67.54	-11.2%	$84.47	$67.32	79.7%	-0.3%	$0.00	
Development Services									
Planning & Building	$96.37	$93.25	-3.2%	$92.74	$90.22	97.3%	-3.2%	$95.21	5.5%
Engineering	$91.23	$79.30	-13.1%	$85.63	$73.92	86.3%	-6.8%	$75.59	2.3%
Economic Development	$10.23	$8.91	-12.9%	$10.08	$9.42	93.4%	5.7%	$11.07	17.6%
Gen Govt Agencies	$115.76	$126.04	8.9%	$132.20	$124.69	94.3%	-1.1%	$79.52	-36.2%
Recreation & Cultural Arts								$98.43	
Finance & Adm Serv	$85.82	$63.87	-25.6%	$61.85	$62.80	101.5%	-1.7%	$0.00	
Administrative Services								$85.77	
Non-Departmental	$14.52	$4.83	-66.7%	$10.87	$20.16	185.5%	317.1%	$15.71	-22.1%
Indirect Cost Reimbursement	($35.71)	($30.22)	-15.4%	($33.75)	($31.60)	93.6%	4.6%	($33.22)	5.1%
Capital Projects	$0.00	$0.00		$0.00	$0.88			$0.00	
Debt Service	$34.80	$34.58	-0.6%	$34.31	$34.28	99.9%	-0.9%	$34.12	-0.5%
IF Transfers	$0.00	$0.00		$0.00	$0.00			$0.00	
Budget Savings	$0.00	$0.00		($58.50)	$0.00			($29.04)	
Total Expenditures per EDU	$1,462.87	$1,380.59	-5.6%	$1,420.92	$1,418.55	99.8%	2.7%	$1,448.28	2.1%
# of Equivalent Dwelling Units	33,710	33,920	0.6%	34,190	34,220	100.1%	0.9%	34,440	0.6%

Fiscal Overview by Funds

FY 11-12 Overview

An overview of the financial activities anticipated for FY 11-12 for each fund is presented on pages C10, C12, and C14. Figures for FY 11-12 have not been finalized by the time this budget document is printed. As such, only estimates for this fiscal year are shown. Only the beginning fund balance figures for July 1, 2010 are actual figures based on the City's audit of FY 10-11 activities.

FY 12-13 Overview

An overview of the financial activities approved for the FY 12-13 budget for each fund is shown in this summary. These figures, while estimated for revenues, are approved appropriations. *(See pages C11, C13, and C15).*

Changes in Fund Balances

These pages show the changes in fund balances over the two fiscal years.

Fiscal Overview by Budget Component

On pages C16 to C17, an overview of financial activities for FY 11-12 and FY 12-13 is shown with funds grouped by budget components. Also, commentary is provided pertaining to the changes in the combined fund balances for the budget components.

Commentary on Fund Balances

The General Fund 101 balance will be maintained at $18,985,100. This will be done with the transfer of $1,619,000 from the Economic Uncertainty Fund 299 in FY 11-12 and $2,180,100 in FY 12-13.

The Airport Funds 561 and 563 has a long-term negative fund balance. Also, these funds have outstanding long-term debt of about $1,487,678 owed to other City funds.

Year-End Budget Carryovers

Normally, budget appropriations are only valid for a fiscal year, and budget authority lapses at the end of a fiscal year. Any unspent funds are returned to their respective fund balances. In certain cases, appropriations are carried over from the prior fiscal year. Such prior appropriations are carried over by the Finance Department without further Council action. Action by the City Council on the budget for a new fiscal year is concerned with new appropriations.

Prior fiscal year appropriations eligible to be carried over at year-end include any outstanding encumbrances for $1,000 or more against the operating budget still open at year-end. It is expected that these encumbrances will be expended in the new fiscal year. Also, unexpended capital budget appropriations are eligible to be carried over for uncompleted capital projects that are expected to be completed in the new or future fiscal years. See pages E12 and F3 for carryover estimates.

Funds	Actual Beginning Fund Balance 7/1/2011	FY11-12 Estimated						Projected Ending Fund Balance 6/30/2012
		Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	
		--- plus ---		--- minus ---				--- equals ---
GENERAL FUND								
101 General	$18,985,110	$46,923,700	$1,619,000	$47,339,700	$30,000	$0	$1,173,000	$18,985,110
SPECIAL REVENUE FUNDS								
211 South County Fire Authority	$1,024,470	$6,704,300	$0	$6,843,850	$0	$0	$0	$884,920
221 Downtown Business Imp Di	$20	$117,150	$0	$117,150	$0	$0	$0	$20
222 Parking District	$0	$0	$0	$0	$0	$0	$0	$0
231 Asset Forfeiture	$76,140	$17,300	$0	$20,440	$0	$0	$0	$73,000
241 Transp Devel Act - Streets	$328,830	$1,262,170	$0	$1,492,630	$31,587	$0	$0	$66,783
242 Transp Sales Taxes Prop K	$1,696,420	$1,792,970	$0	$0	$3,211,059	$0	$0	$278,331
243 Traffic Congestion Relief	$0	$0	$0	$0	$0	$0	$0	$0
244 State Prop 1B Road Bonds	($427,060)	$1,205,770	$0	$0	$432,760	$0	$0	$345,950
24x Gas Taxes	$2,190,640	$2,116,760	$0	$1,341,180	$2,505,377	$0	$0	$460,843
261 Federal TEA Grant	($417,590)	$10,341,220	$0	$0	$9,923,628	$0	$0	$2
263 Federal ARRA Funds	$0	$580,000	$0	$0	$580,000	$0	$0	$0
269 Comm Devel Block Grant	$10,620	$448,000	$0	$329,100	$128,000	$0	$0	$1,520
271 Landscaping Districts	$3,647,430	$2,420,000	$0	$2,044,970	$147,080	$0	$0	$3,875,380
282 CDA Housing & Successor	$5,642,920	$107,350	$871,840	$316,850	$7,117	$0	$0	$6,298,143
295 Cable TV	$72,270	$168,100	$0	$113,310	$0	$0	$0	$127,060
299 Economic Uncertainities	$8,002,010	$0	$0	$0	$0	$0	$1,619,000	$6,383,010
Total	$21,847,120	$27,281,090	$871,840	$12,619,480	$16,966,608	$0	$1,619,000	$18,794,962
CAPITAL PROJECT FUNDS								
301 General Projects	$19,042,820	$1,546,250	$2,960,710	$0	$16,206,632	$0	$0	$7,343,148
311 Infill Parks	$827,670	$0	$0	$0	$0	$0	$0	$827,670
312 Infill Drainage	$930,140	$20,000	$0	$0	$346,453	$0	$0	$603,687
313 Infill Arterials	$1,635,510	$25,000	$0	$0	$1,199,806	$0	$0	$460,704
314 Infill Bldgs & Eqpt	$721,100	$3,000	$0	$0	$714,600	$0	$0	$9,500
316 Downtown Improvements	$79,420	$0	$0	$0	$0	$0	$0	$79,420
318 CDA & Successor - Projects	$6,257,780	$120,830	$0	$367,760	$4,278,238	$0	$0	$1,732,612
321 Plan"C" Parks	$3,738,870	$0	$0	$0	$2,432,100	$0	$0	$1,306,770
322 Plan "C" Drainage	$5,795,880	$0	$0	$0	$621,600	$0	$0	$5,174,280
323 Plan "C" Arterials	$2,829,840	$0	$0	$0	$2,218,377	$0	$0	$611,463
324 Plan "C" Gen Fac	$6,889,540	$0	$0	$0	$2,520,255	$0	$0	$4,369,285
325 Plan "C" Utilities	$2,400,990	$0	$0	$0	$213,513	$0	$0	$2,187,477
345 RSP Pgm Mgmt	$5,503,080	$17,700	$0	$0	$1,254,422	$0	$0	$4,266,358
351 NE Industrial Area #1	$4,491,960	$25,000	$0	$0	$4,427,387	$0	$0	$89,573
352 So MacArthur Area	$8,281,260	$520,000	$250,000	$0	$1,433,700	$0	$0	$7,617,560
353 I-205 Area Development	$3,590,940	$350,000	$0	$0	$2,616,406	$0	$0	$1,324,534
354 Industrial SP, South	$3,047,310	$320,000	$0	$0	$2,789,494	$0	$0	$577,816
355 Presidio Planning Area	$5,162,790	$0	$0	$0	$391,180	$0	$0	$4,771,610
356 Tracy Gateway Area	$3,602,020	$12,025,000	$0	$0	$15,530,809	$0	$0	$96,211
357 NE Industrial Area #2	$17,553,980	$75,000	($1,747,450)	$0	$6,874,859	$0	$0	$9,006,671

(Continued)

Funds	FY12-13 Projected: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2013	Changes in Fund Balance over 2 years	% Change
	--- plus ---		--- minus ---				--- equals ---		
101	$47,698,720	$2,180,100	$48,703,820	$0	$0	$1,175,000	$18,985,110	$0	0.0%
			includes $1,000,000 in Budget Savings						
211	$6,799,200	$0	$6,715,800	$0	$0	$0	$968,320	($56,150)	-5.5%
221	$117,150	$0	$117,200	$0	$0	$0	($30)	($50)	
222	$0	$0	$0	$0	$0	$0	$0	$0	
231	$30,000	$0	$44,000	$0	$0	$0	$59,000	($17,140)	-22.5%
241	$1,500,000	$0	$1,517,800	$0	$0	$0	$48,983	($279,847)	-85.1%
242	$1,240,000	$0	$0	$1,480,000	$0	$0	$38,331	($1,658,089)	-97.7%
243	$0	$0	$0	$0	$0	$0	$0	$0	
244	$0	$0	$0	$325,000	$0	$0	$20,950	$448,010	-104.9%
24x	$2,135,390	$0	$1,350,000	$1,235,000	$0	$0	$11,233	($2,179,407)	-99.5%
261	$1,360,100	$0	$0	$1,360,100	$0	$0	$2	$417,592	-100.0%
263	$0	$0	$0	$0	$0	$0	$0	$0	
269	$485,830	$0	$395,840	$90,000	$0	$0	$1,510	($9,110)	-85.8%
271	$2,551,200	$0	$2,344,330	$238,000	$0	$0	$3,844,250	$196,820	5.4%
282	$25,000	$0	$0	$0	$0	$0	$6,323,143	$680,223	12.1%
295	$170,500	$0	$118,420	$0	$0	$0	$179,140	$106,870	147.9%
299	$0	$0	$0	$0	$0	$2,180,100	$4,202,910	($3,799,100)	-47.5%
Total 200	$16,414,370	$0	$12,603,390	$4,728,100	$0	$2,180,100	$15,697,742	($6,149,378)	-28.1%
301	$232,000	$0	$0	$7,216,050	$0	$0	$359,098	($18,683,722)	-98.1%
311	$25,000	$0	$0	$0	$0	$0	$852,670	$25,000	3.0%
312	$42,000	$0	$0	$0	$0	$0	$645,687	($284,453)	-30.6%
313	$110,000	$0	$0	$0	$0	$0	$570,704	($1,064,806)	-65.1%
314	$45,000	$0	$0	$0	$0	$0	$54,500	($666,600)	-92.4%
316	$2,400	$0	$0	$0	$0	$0	$81,820	$2,400	3.0%
318	$0	$0	$250,000	$0	$0	$0	$1,482,612	($4,775,168)	
321	$0	$0	$0	$0	$0	$0	$1,306,770	($2,432,100)	-65.0%
322	$0	$0	$0	$0	$0	$0	$5,174,280	($621,600)	-10.7%
323	$0	$0	$0	$0	$0	$0	$611,463	($2,218,377)	-78.4%
324	$0	$0	$0	$0	$0	$0	$4,369,285	($2,520,255)	-36.6%
325	$0	$0	$0	$0	$0	$0	$2,187,477	($213,513)	-8.9%
345	$0	$0	$0	$1,300,000	$0	$0	$2,966,358	($2,536,722)	-46.1%
351	$260,000	$0	$0	$342,000	$0	$0	$7,573	($4,484,387)	-99.8%
352	$200,000	$0	$0	$220,900	$0	$0	$7,596,660	($684,600)	-8.3%
353	$200,000	$0	$0	$0	$0	$0	$1,524,534	($2,066,406)	-57.5%
354	$80,000	$0	$0	$602,000	$0	$0	$55,816	($2,991,494)	-98.2%
355	$0	$0	$0	-$178,900	$0	$0	$4,950,510	($212,280)	-4.1%
356	$100,000	$0	$0	$0	$0	$0	$196,211	($3,405,809)	-94.6%
357	$200,000	$0	$0	$0	$0	$0	$9,206,671	($8,347,309)	-47.6%

(Continued)

Funds	Actual Beginning Fund Balance 7/1/2011	FY11-12 Estimated: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2012
		--- plus ---			--- minus ---			--- equals ---
CAPITAL PROJECT FUNDS (Continued)								
381 Com Dev Agency Projects	$0	$0	$0	$0	$0	$0	$0	$0
387 RSP Reserve	$0	$0	$0	$0	$0	$0	$0	$0
391 UMP Facilities	$3,326,530	$1,258,450	$0	$0	$1,255,450	$0	$0	$3,329,530
395 CIP Deposits	$5,136,800	$1,579,500	$0	$0	$1,323,816	$0	$0	$5,392,484
CIP In-Kind Contributions	$0	$0	$0	$0	$0	$0	$0	$0
Total	$110,846,230	$17,885,730	$1,463,260	$367,760	$68,649,097	$0	$0	$61,178,363
DEBT SERVICE FUNDS								
402 Land COP Debt	$0	$0	$0	$0	$0	$0	$0	$0
404 Com Dev Agency Debt	$3,323,950	$4,420,400	($5,210,140)	$0	$0	$1,262,370	$1,271,840	$0
405 Reg Mall COP Debt	$1,320,920	$0	$0	$0	$0	$0	$0	$1,320,920
407 2007 Lease Rev Bonds	$88,810	$0	$284,000	$0	$0	$286,180	$0	$86,630
408 2008 Lease Rev Bonds	$605,700	$0	$1,289,000	$0	$0	$1,272,200	$0	$622,500
495 Successor Agency Debt	$0	$2,201,500	$5,210,140	$0	$0	$5,401,950	$0	$2,009,690
Total	$5,339,380	$6,621,900	$1,573,000	$0	$0	$8,222,700	$1,271,840	$4,039,740
ENTERPRISE FUNDS	Working Capital							Working Capital
511 Water - Operating	$5,850,950	$11,516,500	$1,747,450	$11,937,500	$250,000	$4,664,460	$0	$2,262,940
513 Water - Capital	$5,968,100	$3,000,000	$20,000	$0	$5,868,253	$0	$0	$3,119,847
521 Wastewater - Operating	$16,406,730	$6,332,000	$0	$7,438,080	$0	$2,278,400	$0	$13,022,250
523 Wastewater - Capital	$2,729,440	$6,000,000	$0	$0	$8,373,988	$0	$0	$355,452
531 Solid Waste	$2,616,300	$16,860,800	$0	$18,295,480	$0	$0	$0	$1,181,620
541 Drainage	$366,096	$558,600	$0	$470,230	$43,000	$0	$0	$411,466
561 Airport - Operating	($155,330)	$392,500	$0	$386,180	$0	$23,200	$20,000	($192,210)
563 Airport - Capital	($378,510)	$3,103,180	$0	$0	$3,144,157	$0	$0	($419,487)
571 Transit	$323,590	$4,895,580	$0	$1,705,030	$3,511,215	$0	$0	$2,925
Total	$33,727,366	$52,659,160	$1,767,450	$40,232,500	$21,190,613	$6,966,060	$20,000	$19,744,803
INTERNAL SERVICE FUNDS	Working Capital							Working Capital
601 Central Garage	$595,090	$1,365,160	$0	$1,297,680	$0	$0	$0	$662,570
602 Central Services	$207,240	$1,364,900	$0	$1,351,150	$50,000	$0	$0	$170,990
605 Equipment Acquisition	$3,847,180	$625,190	$0	$213,000	$871,864	$73,200	$0	$3,314,306
606 Vehicle Acquisition	$3,554,390	$468,700	$0	$472,000	$0	$0	$0	$3,551,090
615 Building Maintenance	$309,880	$844,800	$0	$999,430	$0	$0	$0	$155,250
627 Self Insurance	$1,487,750	$3,548,650	$0	$3,646,640	$0	$0	$0	$1,389,760
Total	$10,001,530	$8,217,400	$0	$7,979,900	$921,864	$73,200	$0	$9,243,966

For Enterprise & Internal Service Funds, Working Capital, current assets minus current liabilities, is used in lieu of Fund Balance.

Funds	FY12-13 Projected: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2013	Changes in Fund Balance over 2 years	% Change
	--- plus ---		--- minus ---				--- equals ---		
381	$0	$0	$0	$0	$0	$0	$0	$0	
387	$0	$0	$0	$0	$0	$0	$0	$0	
391	$10,000	$0	$0	$0	$0	$0	$3,339,530	$13,000	0.4%
395	$500,000	$0	$0	$500,000	$0	$0	$5,392,484	$255,684	5.0%
	$0	$0	$0	$0	$0	$0	$0	$0	
Total 300	$2,006,400	$0	$250,000	$10,002,050	$0	$0	$52,932,713	($57,913,517)	-52.2%
402	$0	$0	$0	$0	$0	$0	$0	$0	
404	$0	$0	$0	$0	$0	$0	$0	($3,323,950)	-100.0%
405	$0	$0	$0	$0	$0	$0	$1,320,920	$0	0.0%
407	$0	$282,000	$0	$0	$281,080	$0	$87,550	($1,260)	-1.4%
408	$0	$1,293,000	$0	$0	$1,293,000	$0	$622,500	$16,800	2.8%
495	$6,593,700	$0	$0	$0	$6,676,020	$400,000	$1,527,370	$1,527,370	
Total 400	$6,593,700	$1,575,000	$0	$0	$8,250,100	$400,000	$3,558,340	-$1,781,040	-33.4%
							Working Capital		
511	$14,555,000	$0	$12,984,900	$275,000	$1,340,430	$0	$2,217,610	($3,633,340)	-62.1%
513	$20,000	$20,000	$0	$433,000	$0	$0	$2,726,847	($3,241,253)	-54.3%
521	$6,352,000	$0	$8,006,320	$0	$2,264,500	$0	$9,103,430	($7,303,300)	-44.5%
523	$6,030,000	$0	$0	$1,997,000	$0	$0	$4,388,452	$1,659,012	60.8%
531	$20,141,000	$0	$18,554,060	$0	$0	$0	$2,768,560	$152,260	5.8%
541	$568,000	$0	$602,750	$140,500	$0	$0	$236,216	($129,880)	-35.5%
561	$343,750	$0	$361,750	$0	$23,140	$20,000	($253,350)	($98,020)	63.1%
563	$20,000	$0	$0	$0	$0	$0	($399,487)	($20,977)	5.5%
571	$3,156,770	$0	$1,803,790	$1,355,000	$0	$0	$905	($322,685)	-99.7%
Total 500	$51,186,520	$20,000	$42,313,570	$4,200,500	$3,628,070	$20,000	$20,789,183	-$12,938,183	-38.4%
							Working Capital		
601	$1,287,600	$0	$1,484,220	$0	$0	$0	$465,950	($129,140)	-21.7%
602	$1,346,000	$0	$1,494,550	$0	$0	$0	$22,440	($184,800)	-89.2%
605	$657,300	$0	$671,360	$200,000	$73,200	$0	$3,027,046	($820,134)	-21.3%
606	$538,800	$0	$573,900	$0	$0	$0	$3,515,990	($38,400)	-1.1%
615	$772,000	$0	$811,300	$0	$0	$0	$115,950	($193,930)	-62.6%
627	$3,603,000	$0	$3,630,600	$0	$0	$0	$1,362,160	($125,590)	-8.4%
Total 600	$8,204,700	$0	$8,665,930	$200,000	$73,200	$0	$8,509,536	-$1,491,994	-14.9%

Funds	Actual Beginning Fund Balance 7/1/2011	FY11-12 Estimated: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2012
		--- plus ---		--- minus ---				--- equals ---
FIDUCIARY FUNDS								
805 Reg Transportation Impact	$1,635,390	$0	$0	$0	$0	$0	$0	$1,635,390
813 Post Employment Benefits	$2,725,540	$0	$0	$300,000	$0	$0	$0	$2,425,540
831 AD87-3 Water RSP	$3,821,280	$0	$0	$0	$0	$1,619,660	$2,201,620	$0
834 AD84-1 Sewer RSP	($1,355)	$0	$0	$0	$0	$0	$0	($1,355)
835 CFD89-1 ISP-NE	$5,035,940	$1,308,820	$0	$0	$0	$1,317,400	$0	$5,027,360
837 CFD99-1 NE Indus #1	$1,668,930	$764,520	$0	$0	$0	$752,230	$0	$1,681,220
838 CFD99-2 So MacArthur Are	$1,907,530	$931,760	$10,358,960	$0	$0	$10,932,110	$1,265,780	$1,000,360
839 AD00-2 Heartland #3	$104,010	$85,950	$0	$0	$0	$55,160	$85,410	$49,390
840 CFD0-01 Presidio	$768,340	$940,170	$0	$0	$0	$887,020	$0	$821,490
841 AD94-1 Auto Mall	$1,132,910	$441,840	$0	$0	$0	$414,150	$0	$1,160,600
844 AD93-1 Tracy Mktpl	$3,463,730	$360,480	$0	$0	$0	$266,900	$0	$3,557,310
846 CFD98-1 Plan "C"	$3,132,510	$4,818,490	$0	$0	$0	$4,657,300	$0	$3,293,700
847 CFD 98-3 Souza/Citation	$1,394,280	$311,940	$0	$0	$0	$326,200	$0	$1,380,020
849 AD98-4 Morrison Homes	$394,730	$213,890	$0	$0	$0	$144,250	$205,510	$258,860
850 I205 RRA Debt Refinancing	$2,556,680	$1,054,080	$0	$0	$0	$894,300	$0	$2,716,460
851 AD00-03 Larch CloverArea	$36,310	$0	$0	$0	$0	$0	$0	$36,310
852 AD03-01 Berg Ave Area	$124,980	$83,280	$0	$0	$0	$80,370	$0	$127,890
853 CFD06-1 NE Indus #2	$2,197,190	$791,620	$0	$0	$0	$667,010	$0	$2,321,800
854 TOPJPA Rev Bonds 2011A	$0	$13,382,400	($8,802,260)	$0	$0	$172,300	$1,009,090	$3,398,750
8xx New Financing Districts	$0	$0	$0	$0	$0	$0	$0	$0
Total	$32,098,925	$25,489,240	$1,556,700	$300,000	$0	$23,186,360	$4,767,410	$30,891,095
Totals - All Funds	$232,845,661	$185,078,220	$8,851,250	$108,839,340	$107,758,182	$38,448,320	$8,851,250	$162,878,039
RESTATEMENT for Budget Carryovers								
Totals - All Funds	$232,845,661	$185,078,220	$8,851,250	$108,089,340	$26,801,503	$38,198,320	$8,851,250	$244,834,718

Notes:

1. The Operating Expenditures figures for FY11-12 include anticipated expenditures through June 30, as well as any outstanding encumbrances on June 30th. Any unencumbered or unexpended appropriations in the operating budget will be returned to the respective fund balance.

2. The Capital Appropriations figures for FY11-12 are the total appropriations for budgeted projects. It is estimated that about $26,797,500 of the budget amount will be expended in FY11-12 on CIP projects.

3. Any outstanding encumbrances against the operating budget or unexpended appropriations for uncompleted projects in the capital budget will be determined during the 1st quarter of FY12-13 and then be carried forward into FY12-13 and added to the new appropriations shown below. These carryovers are estimated to be about $750,000 for the operating budget and about $77,845,150 for the capital budget.

4. Such encumbrances and unexpended capital appropriations will result in a higher than projected ending fund balances, which can then also be carried forward to provide for the added appropriations.

Funds	FY12-13 Projected: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2013	Changes in Fund Balance over 2 years	% Change
	--- plus ---		--- minus ---				--- equals ---		
805	$0	$0	$0	$0	$0	$0	$1,635,390	$0	0.0%
813	$0	$0	$300,000	$0	$0	$0	$2,125,540	($600,000)	-22.0%
831	$0	$0	$0	$0	$0	$0	$0	($3,821,280)	-100.0%
834	$0	$0	$0	$0	$0	$0	($1,355)	$0	0.0%
835	$1,300,000	$0	$0	$0	$1,300,500	$0	$5,026,860	($9,080)	-0.2%
837	$760,000	$0	$0	$0	$758,510	$0	$1,682,710	$13,780	0.8%
838	$0	$0	$0	$0	$0	$0	$1,000,360	($907,170)	-47.6%
839	$0	$0	$0	$0	$0	$0	$49,390	($54,620)	-52.5%
840	$930,000	$0	$0	$0	$907,300	$0	$844,190	$75,850	9.9%
841	$415,000	$0	$0	$0	$412,410	$0	$1,163,190	$30,280	2.7%
844	$362,300	$0	$0	$0	$263,000	$0	$3,656,610	$192,880	5.6%
846	$4,750,000	$0	$0	$0	$4,753,800	$0	$3,289,900	$157,390	5.0%
847	$330,000	$0	$0	$0	$329,400	$0	$1,380,620	($13,660)	-1.0%
848	$0	$0	$0	$0	$0	$0	$258,860	($135,870)	-34.4%
850	$1,005,000	$0	$0	$0	$949,600	$0	$2,771,860	$215,180	8.4%
851	$0	$0	$0	$0	$0	$0	$36,310	$0	0.0%
852	$81,000	$0	$0	$0	$79,120	$0	$129,770	$4,790	3.8%
853	$770,000	$0	$0	$0	$679,400	$0	$2,412,400	$215,210	9.8%
854	$1,229,000	$0	$0	$0	$1,159,700	$0	$3,468,050		
8xx	$2,000,000	$0	$0	$0	$208,000	$0	$1,792,000	$1,792,000	
Total 800	$13,932,300	$0	$300,000	$0	$11,800,740	$0	$32,722,655	-$2,844,320	-8.9%
Totals	$146,036,710	$3,775,100	$112,836,710	$19,130,650	$23,752,110	$3,775,100	$153,195,279	($83,118,432)	-35.7%
			includes $1,000,000 in Budget Savings						
			RESTATEMENT for Budget Carryovers						
Totals	$146,036,710	$3,775,100	$112,086,710	$54,670,650	$23,747,110	$3,775,100	$200,366,958	($32,478,703)	-13.9%

Notes:

1. The Operating Expenditures and Capital Appropriations figures for FY12-13 reflect the total of only new appropriations for the new fiscal year.
2. Any outstanding encumbrances against the FY11-12 operating budget or unexpended appropriations for uncompleted projects in the FY11-12 capital budget will be determined during the 1st quarter of FY12-13 and then be carried forward into FY12-13 and added to the new appropriations shown above. These carryovers are estimated to be about $750,000 for the operating budget and about $77,845,150 for the capital budget.
3. Such encumbrances and unexpended capital appropriations will result in a higher than projected beginning fund balances, which then provide for the added appropriations.

Funds by Budget Component	Actual Beginning Fund Balance 7/1/2011	FY11-12 Estimated						Projected Ending Fund Balance 6/30/2012
		Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	
Operating Budget								
General Fund	$18,985,110	$46,923,700	$1,619,000	$47,339,700	$34,000	$0	$1,173,000	$18,981,110
Special Revenue Funds	$13,161,790	$12,171,520	$351,080	$12,619,480	$0	$0	$1,619,000	$11,445,910
Capital Projects Funds	$0	$0	$385,810	$367,760	$0	$0	$0	$18,050
Enterprise Funds	$25,408,336	$29,785,700	$1,747,450	$40,232,500	$0	$0	$20,000	$16,688,986
Internal Service Funds	$10,001,530	$7,222,330	$0	$7,979,900	$0	$0	$0	$9,243,960
Fiduciary Funds	$2,725,540	$0	$0	$300,000	$0	$0	$0	$2,425,540
Total - Operating Budget	$70,282,306	$96,103,250	$4,103,340	$108,839,340	$34,000	$0	$2,812,000	$58,803,556
Capital Budget								
General Fund	$0	$0	$0	$0	$0	$0	$0	$0
Special Revenue Funds	$8,685,330	$15,109,570	$520,760	$0	$16,966,608	$0	$0	$7,349,052
Capital Projects Funds	$110,846,230	$17,885,730	$1,077,450	$0	$68,645,097	$0	$0	$61,164,313
Enterprise Funds	$8,319,030	$15,907,400	$20,000	$0	$21,190,613	$0	$0	$3,055,817
Internal Service Funds	$0	$921,870	$0	$0	$921,864	$0	$0	$6
Fiduciary Funds	$1,635,390	$0	$0	$0	$0	$0	$0	$1,635,390
Total - Capital Budget	$129,485,980	$49,824,570	$1,618,210	$0	$107,724,182	$0	$0	$73,204,578
Debt Budget								
General Fund	$0	$0	$0	$0	$0	$0	$0	$0
Special Revenue Funds	$0	$0	$0	$0	$0	$0	$0	$0
Capital Projects Funds	$0	$0	$0	$0	$0	$0	$0	$0
Debt Service Funds	$5,339,380	$6,621,900	$1,573,000	$0	$0	$8,222,700	$1,271,840	$4,039,740
Enterprise Funds	$0	$6,966,060	$0	$0	$0	$6,966,060	$0	$0
Internal Service Funds	$0	$73,200	$0	$0	$0	$73,200	$0	$0
Fiduciary Funds	$27,737,995	$25,489,240	$1,556,700	$0	$0	$23,186,360	$4,767,410	$26,830,165
Total - Debt Budget	$33,077,375	$39,150,400	$3,129,700	$0	$0	$38,448,320	$6,039,250	$30,869,905
Total - All Funds	$232,845,661	$185,078,220	$8,851,250	$108,839,340	$107,758,182	$38,448,320	$8,851,250	$162,878,039

See page D4 for a summary of each Budget Components Estimated Revenues by Funding Sources. The total revenues shown on page D4 are net of interfund transfers.

Funds	FY12-13 Projected: Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2013	Changes in Fund Balance over 2 years	% Change
Operating Budget									
Gen Fd	$47,698,720	$2,180,100	$48,703,820	$0	$0	$1,175,000	$18,981,110	($4,000)	0.0%
Sp Rev Fds	$11,325,880	$0	$12,603,390	$0	$0	$2,180,100	$7,988,300	($5,173,490)	-39.3%
Cap Pjt Fds	$0	$0	$250,000	$0	$0	$0	($231,950)	($231,950)	
Ent Fds	$39,717,950	$0	$42,313,570	$0	$0	$20,000	$14,073,366	($11,334,970)	-44.6%
IS Fds	$7,931,500	$0	$8,665,930	$0	$0	$0	$8,509,530	($1,492,000)	-14.9%
Fid Fds	$0	$0	$300,000	$0	$0	$0	$2,125,540	($600,000)	-22.0%
Total-Op B	$106,674,050	$2,180,100	$112,836,710	$0	$0	$3,375,100	$51,445,896	($18,836,410)	-26.8%
Capital Budget									
Gen Fd	$0	$0	$0	$0	$0	$0	$0	$0	
Sp Rev Fds	$5,088,490	$0	$0	$4,728,100	$0	$0	$7,709,442	($975,888)	-11.2%
Cap Pjt Fds	$4,006,400	$0	$0	$10,002,050	$0	$0	$55,168,663	($55,677,567)	-50.2%
Ent Fds	$7,840,500	$20,000	$0	$4,200,500	$0	$0	$6,715,817	($1,603,213)	-19.3%
IS Fds	$200,000	$0	$0	$200,000	$0	$0	$6	$6	
Fid Fds	$0	$0	$0	$0	$0	$0	$1,635,390	$0	0.0%
Total-Cap B	$17,135,390	$20,000	$0	$19,130,650	$0	$0	$71,229,318	($58,256,662)	-45.0%
Debt Budget									
Gen Fd	$0	$0	$0	$0	$0	$0	$0	$0	
Sp Rev Fds	$0	$0	$0	$0	$0	$0	$0	$0	
Cap Pjt Fds	$0	$0	$0	$0	$0	$0	$0	$0	
Debt Ser Fds	$6,593,700	$1,575,000	$0	$0	$8,250,100	$400,000	$3,558,340	($1,781,040)	-33.4%
Ent Fds	$3,628,070	$0	$0	$0	$3,628,070	$0	$0	$0	
IS Fds	$73,200	$0	$0	$0	$73,200	$0	$0	$0	
Fid Fds	$11,932,300	$0	$0	$0	$11,800,740	$0	$26,961,725	($776,270)	-2.8%
Total-DS B	$22,227,270	$1,575,000	$0	$0	$23,752,110	$400,000	$30,520,065	($2,557,310)	-7.7%
Total All Funds	$146,036,710	$3,775,100	$112,836,710	$19,130,650	$23,752,110	$3,775,100	$153,195,279	($79,650,382)	-34.2%

includes $1,000,000 in Budget Savings

1. The combined fund balances of the Operating Budget will decrease from $70.3 M to about $51.4 M, or about $18.8 M or a 26.8% decrease. The various funds that support the operating budget are spending down their reserves, but also they are contributing monies to the capital budget, particularly the Enterprise funds.

2. The combined fund balances of the Capital Budget will decrease from $129.5 M to about $71.2 M, or about $58.0 M or a 45.0% decrease. This decrease is due to capital appropriations.

3. The combined fund balances of the Debt Budget will increase from $33.1 M to about $30.5 M, or about $2.8 M or 7.7% decrease. This increase reflect an increase in debt revenues for future debt payments.

4. The combined fund balances of the all budgeted Funds will decrease from $232.8 M to about $153.2 M, or about $79.6 M or a 34.2% decrease.

Appropriation Limit

As per Article XIIIB of the State Constitution, the City of Tracy is subject to an appropriations limit pertaining to the proceeds of taxes (Gann Initiative). The base year for the limit is Fiscal Year 1978-79 and it may be updated annually for growth and inflation. Proposition 111, approved by the voters in June of 1990, provided for certain modifications to the appropriations limit. The City now has two options each for calculating growth and inflation.

For growth, the options are:

1) City population growth, or
2) County's population growth.

For inflation, the options are:

1) The California Per Capita Income, or
2) Percent change in the local assessment role from the preceding year due to the addition of local non-residential construction in the City.

The decision as to which options to select must be done by a recorded vote of the City Council.

In addition to establishing a new method with options for the annual update of the appropriations limit, Proposition 111 expanded the categories of expenditures exempt from the limit.

The attached worksheets illustrate the computation used to derive the appropriations limit for FY 12-13. This limit is $49,508,950. This is a 4.6% increase over the FY 11-12 limit of $47,336,316.

Attachments in the appendix (pages H12 to H16) show the calculation to determine the base for the appropriations limit, and the annual update of the limit under the original method. Then, the calculations of the annual update of the limit under the new Proposition 111 method, and the appropriations subject to the limit for FY 11-12 are shown.

City staff has used the City's population growth and California Per Capita Income options in the computations and recommends these options for Council selection. These factors were 1.0069% and 1.0251% respectively for a combined factor of 1.0322%.

The City has used these two options every year since the FY 90-91 update, except for FY 00-01. In FY 00-01, the limit was recalculated and amended after the start of the fiscal year. With the amendment, the second method for the second option was used for the inflation calculator, and provided for a larger increase in the limit for the year.

The population figure provided by the State of California, Department of Finance was 83,900 for the City as of January 1, 2012.

The City of Tracy is within its limit. For FY 12-13, the margin is $14,239,430 or 71.24% below the limit. This margin can be construed as the amount by which City tax revenues have been restrained since FY 78-79 when compared to City growth and inflation.

The following represents the City's "proceeds of taxes" by fiscal year.

FY 01-02	$27,115.610	
FY 02-03	$28,909,770	+6.6%
FY 03-04	$30,951,450	+7.1%
FY 04-05	$33,833,590	+10.6%
FY 05-06	$35,601,660	+5.2%
FY 06-07	$39,904,820	+12.1%
FY 07-08	$42,434,700	+6.3%
FY 08-09	$43,709,400	+3.0%
FY 09-10	$38,007,030	-13.0%
FY 10-11	$30,069,810	-20.9%
FY 11-12	$35,931,410	+19.4%
FY 12-13	$37,923,600	+5.5%

The "proceed of taxes" figure of $37,923,600 can be adjusted downward to an "appropriations subject to the limit" of $35,269,520. This adjustment can be made due to $1,174,080 budgeted for debt service in FY 12-13 out of tax proceeds and $1,480,000 tax proceeds either budgeted or reserved for capital outlays.

Long-Term Analysis

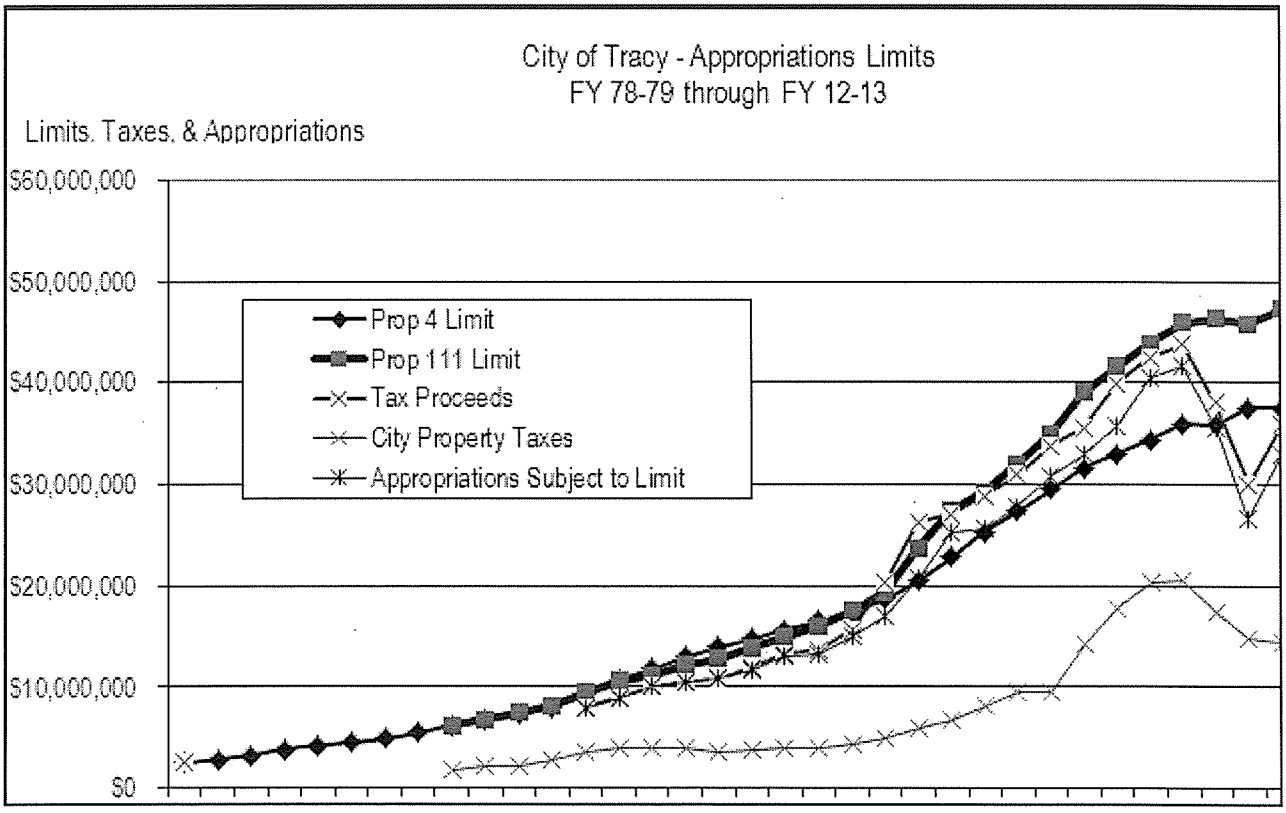
As the graph on page C19 shows, until FY 98-99, the City's "proceed of taxes" and "appropriations subject to the limit" were below the appropriation limit. The difference or margin indicates the amount by which City tax revenues have been restrained since FY 78-79 when compared to City growth and inflation.

However, since FY 99-00, "proceeds of taxes" have exceeded the limit due to significant fee revenues from prior fiscal years due to the City's high growth rate. But the "appropriations subject to the limit" were brought down to within the limit by debt service and capital outlays.

This situation of significant fee revenues might occur in the future, but is expected to stop as the City's growth rate drops. Then, it is expected that both the City's "proceeds of taxes" and "appropriations subject to the limit" will fall below the appropriations limit, and return to a margin of restrained revenues.

Also, the City does have the option of recalculating its limits for prior fiscal years using option 2 for inflation when the data for the recalculation becomes available. This would increase the limit and provide for a larger margin. This second option was only used once before FY 00-01.

See the Appendix of this document for the Council Resolution establishing the appropriations limit for FY 12-13 and for the worksheets showing the calculations.



MULTI-YEAR FORECAST

This part of the budget document is a multi-year budget forecast. It is shown in the same format as the budget summaries seen on pages C3 to C8; however, it extends for an additional four years to FY 16-17. It attempts to show a long-term baseline projection of the approved budget. A separate display is provided for the Operating Budget, the Capital Budget, and the General Fund Budget.

The assumptions for the long-term forecast include:

- A 2% to 3% annual inflationary factor after FY 12-13
- Payroll adjustments each year will include increases in PERS and group insurance costs and merit pay raises. These are estimated between 2% and 3% annually. No pay raises for COLAs are included. No increase in staffing levels are anticipated.
- In FY 15-16, payroll costs will show a decrease as employees start paying their share of PERS costs, either 8% of 9% of their salaries. This will offset the expected annual increase in operating costs. So, overall expenditures will show a decrease for FY 15-16.
- Only 20 permits for new single family homes are expected in FY 12-13. It is anticipated that building and development activities will pick up in FY 13-14 and future years.
- With the decline in building activities, other revenues, besides building and engineering revenues, are also down; while others will grow but with smaller annual increments than in the past when growth was stronger.

In the forecast, the approved budgets through FY 12-13 are balanced, as shown before in the preceding sections.

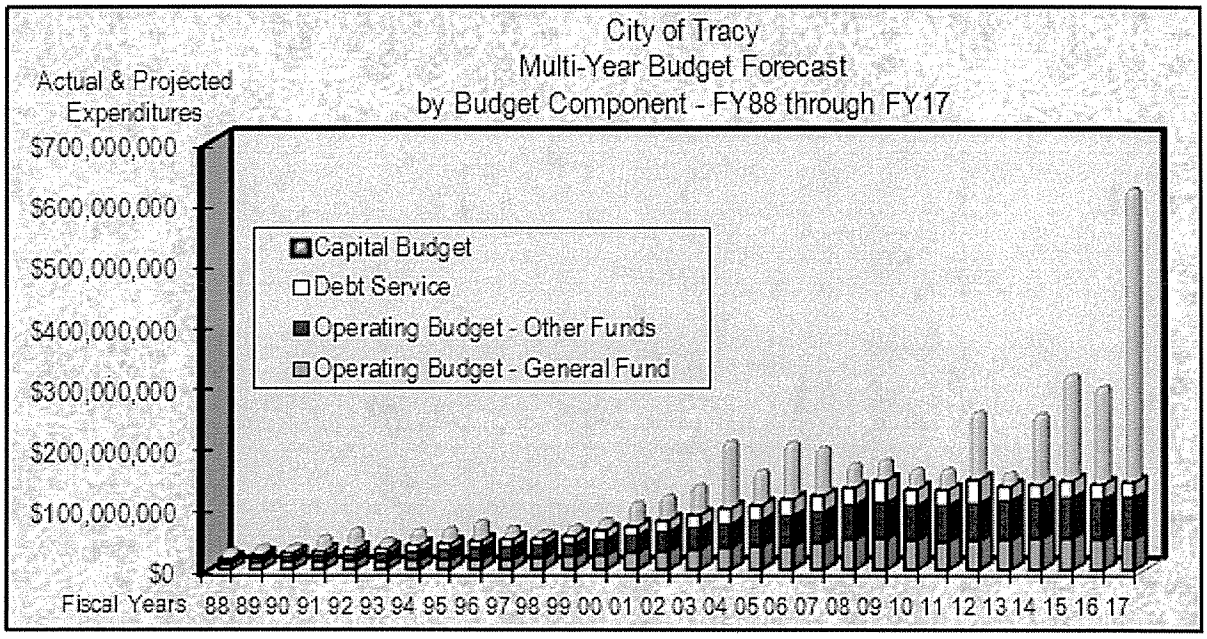
In the composite summary forecast *(page C21)*, the total fund balances figure remains positive until FY 13-14 when there is an ending figure of negative $28.3 million. In FY 16-17, it declines to a negative $559.2 million.

The capital budget forecast *(page C25)* shows an annual deficit occurring in FY 14-15 and each year thereafter. The long-term deficit in the composite forecast is due to the CIP projects for future years.

Some future CIP projects require funding from future developments whose financial implementation plans still have to be completed, reviewed, and accepted by the City. Therefore, capital development fees and bond proceeds, which would come from such developments, are not included in the revenue figures. Thus, the projected deficit appearing in FY 14-15 and beyond. Also, some of the future projects shown in the FY 16-17 column actually are projected into future years. Their supporting revenues are not included.

As shown in the CIP summary *(page F10)*, about $345.3 million is needed for future developments. Also, $20.17 million is needed for utilities projects, exclusive of grants for such projects.

Also, in some cases, it will be necessary to transfer added monies from the operating budget and General Fund balances to support future CIP projects. These would include $15.9 million in public buildings CIP projects, and $30.1 million in parks CIP projects. Also, $0.4 million will be needed for landscaping district projects.



CITY OF TRACY	01-Jul-12		Multi-Year Budget Forecast - FY12-13 thru FY16-17							
Composite Summary All Funds	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	$162,882,040	-30.0%	$153,199,280		$121,805,280		($28,290,160)		($131,867,183)	
REVENUES										
Property Taxes	$20,232,000	1.2%	$21,376,000	5.7%	$21,585,120	1.0%	$22,016,600	2.0%	$22,451,000	2.0%
Sales Taxes	21,780,300	7.8%	22,575,030	3.6%	23,833,500	5.6%	23,518,900	-1.3%	19,451,600	-17.3%
Other Taxes	1,610,000	3.2%	1,672,200	3.9%	1,705,000	2.0%	1,748,600	2.6%	1,782,900	2.0%
Operating Assessments	2,973,350	4.9%	2,993,000	0.7%	3,078,000	2.8%	3,161,000	2.7%	3,251,000	2.8%
Capital Development Fees	1,556,400	-11.2%	4,901,500	214.9%	4,957,000	1.1%	5,107,000	3.0%	5,362,350	5.0%
Debt Assessments	11,932,300	-1.4%	11,414,600	-4.3%	11,277,200	-1.2%	11,400,100	1.1%	11,526,300	1.1%
License & Permit Fees	520,450	5.8%	698,700	34.2%	717,700	2.7%	735,900	2.5%	761,900	3.5%
Franchise Fees	2,671,000	2.3%	2,774,300	3.9%	2,836,400	2.2%	2,897,500	2.2%	2,971,600	2.6%
State Shared Taxes	2,600,390	-4.0%	2,735,390	5.2%	2,761,390	1.0%	2,790,390	1.1%	2,825,390	1.3%
Other Grants	11,227,670	-62.3%	44,717,200	298.3%	19,219,870	-57.0%	30,993,400	61.3%	13,816,590	-55.4%
Current Charges	7,702,700	3.2%	8,315,900	8.0%	8,591,700	3.3%	8,882,400	3.4%	9,202,200	3.6%
Enterprise Charges	55,115,250	6.4%	55,766,100	1.2%	57,362,900	2.9%	59,054,800	2.9%	60,850,830	3.0%
Fines & Forfeitures	1,903,000	2.8%	1,686,000	-11.4%	1,701,000	0.9%	1,716,500	0.9%	1,732,000	0.9%
Use of Money & Property	1,078,300	0.6%	2,284,100	111.8%	2,298,200	0.6%	2,090,300	-9.0%	2,006,500	-4.0%
Other Revenues	608,600	17.3%	406,000	-33.3%	412,000	1.5%	418,000	1.5%	430,000	2.9%
Other Financing Sources	2,525,000	-91.1%	34,899,000	1282.1%	2,410,500	-93.1%	15,778,500	554.6%	34,527,500	118.8%
Total Revenues	$146,036,710	-21.1%	$219,215,020	50.1%	$164,747,480	-24.8%	$192,309,890	16.7%	$192,949,660	0.3%
EXPENDITURES	**FY12-13 Approved**									
Operating Budget										
Police	$22,231,490	2.6%	$22,858,444	2.8%	$23,503,206	2.8%	$22,183,414	-5.6%	$22,808,743	2.8%
Fire	15,229,200	1.0%	15,673,443	2.9%	16,130,697	2.9%	15,211,268	-5.7%	15,654,685	2.9%
Public Works	51,326,970	11.9%	52,535,144	2.4%	53,848,523	2.5%	53,842,751	0.0%	55,188,819	2.5%
Development Services	7,276,580	0.5%	7,307,379	0.4%	7,487,501	2.5%	7,160,159	-4.4%	7,336,575	2.5%
Gen Govt Agencies	2,829,160	-23.8%	2,818,840	-0.4%	2,888,334	2.5%	2,858,735	-1.0%	2,847,226	-0.4%
Recreation & Cultural Art	3,390,070		3,474,947	2.5%	3,561,949	2.5%	3,506,565	-1.6%	3,594,366	2.5%
Administrative Services	6,081,760	5.7%	6,029,054	-0.9%	6,181,840	2.5%	6,007,321	-2.8%	6,159,689	2.5%
Non-Departmental	5,471,480	3.4%	5,306,133	-3.0%	5,498,745	3.6%	5,698,415	3.6%	5,890,382	3.4%
Budget Savings	(1,000,000)		0	-100.0%	0		0		0	
Total	$112,836,710	3.7%	$116,003,384	2.8%	$119,100,796	2.7%	$116,468,628	-2.2%	$119,480,487	2.6%
Capital Budget										
Govt Bldgs & Pub Saf Fac	$4,996,050	-64.8%	$3,098,430	-38.0%	$9,084,500	193.2%	$17,667,300	94.5%	$20,578,500	16.5%
Traffic, Streets & Highways	5,344,100	-84.2%	54,451,950	918.9%	97,536,300	79.1%	105,381,400	8.0%	223,986,600	112.5%
Water & Sewer Improvemer	2,747,000	-90.5%	21,868,300	696.1%	32,122,500	46.9%	6,725,000	-79.1%	153,351,000	2180.3%
Drainage Improvements	340,500	-68.0%	7,332,400	2053.4%	10,486,300	43.0%	11,250,200	7.3%	9,154,800	-18.6%
Airport & Transit Improveme	1,431,000	-78.8%	4,702,000	228.6%	1,470,000	-68.7%	0	-100.0%	51,030,600	
Parks & Recreation Improve	2,472,000	-86.4%	17,314,700	600.4%	16,958,100	-2.1%	13,454,400	-20.7%	14,459,500	7.5%
Miscellaneous Projects	1,800,000	-62.5%	2,071,006	15.1%	1,445,094	-30.2%	1,374,135	-4.9%	4,440,993	223.2%
Total	$19,130,650	-82.2%	$110,838,786	479.4%	$169,102,794	52.6%	$155,852,435	-7.8%	$477,001,993	206.1%
Debt Service	$23,752,110	-38.2%	$23,766,850	0.1%	$26,639,330	12.1%	$23,565,850	-11.5%	$23,850,840	1.2%
Total Expenditures	$155,719,470	-38.9%	$250,609,020	60.9%	$314,842,920	25.6%	$295,886,913	-6.0%	$620,333,320	109.7%
ENDING FUND BALANCES	$153,199,280	-5.9%	$121,805,280	-20.5%	($28,290,160)	-123.2%	($131,867,183)	366.1%	($559,250,842)	324.1%

CITY OF TRACY	01-Jul-12	--- Multi-Year Budget Forecast -----

Composite Summary - All Funds per Equivalent Dwelling Unit	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	$4,729.44	-30.5%	$4,420.06	-6.5%	$3,489.12	-21.1%	($804.61)	-123.1%	($3,750.49)	366.1%
REVENUES										
Property Taxes	$587.46	0.5%	$616.73	5.0%	$622.77	1.0%	$635.22	2.0%	$647.75	2.0%
Sales Taxes	$632.41	7.1%	$651.33	3.0%	$687.64	5.6%	$678.56	-1.3%	$561.21	-17.3%
Other Taxes	$46.75	2.6%	$48.25	3.2%	$49.19	2.0%	$50.45	2.6%	$51.44	2.0%
Operating Assessments	$86.33	4.2%	$86.35	0.0%	$88.81	2.8%	$91.20	2.7%	$93.80	2.8%
Capital Development Fees	$45.19	-11.7%	$141.42	212.9%	$143.02	1.1%	$147.35	3.0%	$154.71	5.0%
Debt Assessments	$346.47	-2.1%	$329.33	-4.9%	$325.37	-1.2%	$328.91	1.1%	$332.55	1.1%
License & Permit Fees	$15.11	5.1%	$20.16	33.4%	$20.71	2.7%	$21.23	2.5%	$21.98	3.5%
Franchise Fees	$77.56	1.7%	$80.04	3.2%	$81.83	2.2%	$83.60	2.2%	$85.74	2.6%
State Shared Taxes	$75.50	-4.6%	$78.92	4.5%	$79.67	1.0%	$80.51	1.1%	$81.52	1.3%
Other Grants	$326.01	-62.5%	$1,290.17	295.7%	$554.53	-57.0%	$894.21	61.3%	$398.63	-55.4%
Current Charges	$223.66	2.6%	$239.93	7.3%	$247.89	3.3%	$256.27	3.4%	$265.50	3.6%
Enterprise Charges	$1,600.33	5.7%	$1,608.95	0.5%	$1,655.02	2.9%	$1,703.83	2.9%	$1,755.65	3.0%
Fines & Forfeitures	$55.26	2.1%	$48.64	-12.0%	$49.08	0.9%	$49.52	0.9%	$49.97	0.9%
Use of Money & Property	$31.31	0.0%	$65.90	110.5%	$66.31	0.6%	$60.31	-9.0%	$57.89	-4.0%
Other Revenues	$17.67	16.5%	$11.71	-33.7%	$11.89	1.5%	$12.06	1.5%	$12.41	2.9%
Other Financing Sources	$73.32		$1,006.90		$69.55		$455.24		$996.18	
Total Revenues per EDU	$4,240.32	-21.6%	$6,324.73	49.2%	$4,753.25	-24.8%	$5,548.47	16.7%	$5,566.93	0.3%
EXPENDITURES	**FY12-13 Approved**									
Operating Budget										
Police	$645.51	2.0%	$659.51	2.2%	$678.11	2.8%	$640.03	-5.6%	$658.07	2.8%
Fire	$388.10	0.2%	$452.21	16.5%	$465.40	2.9%	$438.87	-5.7%	$451.66	2.9%
Public Works	$1,490.33	11.2%	$1,515.73	1.7%	$1,553.62	2.5%	$1,553.46	0.0%	$1,592.29	2.5%
Development Services	$211.28	-0.2%	$210.83	-0.2%	$216.03	2.5%	$206.58	-4.4%	$211.67	2.5%
Gen Govt Agencies	$82.15	-24.3%	$81.33	-1.0%	$83.33	2.5%	$82.48	-1.0%	$82.15	-0.4%
Recreation & Cultural Arts	$98.43									
Administrative Services	$176.59	5.1%								
Non-Departmental	$158.87	2.7%	$153.09	-3.6%	$158.65	3.6%	$164.41	3.6%	$169.95	3.4%
Budget Savings	($29.04)									
Total	$3,222.24	3.0%	$3,072.69	-4.6%	$3,155.14	2.7%	$3,085.83	-2.2%	$3,165.79	2.6%
Capital Budget										
Govt Bldgs & Pub Saf Fac	$145.07	-65.1%	$89.39	-38.4%	$260.23	191.1%	$502.48	93.1%	$580.66	15.6%
Traffic, Streets & Highways	$155.17	-84.3%	$1,571.03	912.4%	$2,793.94	77.8%	$2,997.20	7.3%	$6,320.16	110.9%
Water & Sewer Improvemer	$79.76	-90.6%	$630.94	691.0%	$920.15	45.8%	$191.27	-79.2%	$4,327.06	2162.3%
Drainage Improvements	$9.89	-68.2%	$211.55	2039.8%	$300.38	42.0%	$319.97	6.5%	$258.32	
Airport & Transit Improveme	$41.55	-78.9%	$135.66		$42.11	-69.0%	$0.00	-100.0%	$1,439.92	
Parks & Recreation Improve	$71.78	-86.5%	$499.56	596.0%	$485.77	-2.8%	$382.66	-21.2%	$408.00	6.6%
Miscellaneous Projects	$52.26	-62.7%	$59.75	14.3%	$41.39	-30.7%	$39.08	-5.6%	$125.31	220.6%
Total	$555.48	-82.4%	$3,197.89	475.7%	$4,843.96	51.5%	$4,432.66	-8.5%	$13,459.42	203.6%
Debt Service	$689.67	-38.6%	$685.71	-0.6%	$768.59	12.1%	$679.91	-11.5%	$688.14	1.2%
Total Expenditures per EDU	$4,467.38	-39.6%	$6,956.29	55.7%	$8,767.69	26.0%	$8,198.40	-6.5%	$17,313.36	111.2%
# of Equivalent Dwelling U	34,440	0.6%	34,660	0.6%	34,910	0.7%	35,160	0.7%	35,440	0.8%

Operating Budget Forecast

The operating budget forecast *(page C24)* shows a slow drawdown of surplus monies. The total fund balance figure is positive through FY 16-17 with an ending figure of about $35.3 million.

Operating revenues will show major increases in FY 13-14 but afterward, increases will be more moderate.

General Fund Forecast

General Fund revenues have shown recent decreases due to the slowdown in the economy. However, in November 2010, City voters approved Measure E which authorized a half-cent local sales tax for five years. The Measure E sales tax will be collected from April 2011, in FY 10-11, through March 2016, in FY 15-16. It is estimated that Measure E will provide $5.53 million in FY 11-12 and $6.40 million in FY 14-15, but then decline to $5.08 million in FY 15-16.

The boost of Measure E sales tax revenues will help maintain General Fund revenues through FY 15-16. In FY 11-12, General Fund revenues will show a 5.4% increase due to Measure E. Thereafter, minimal to modest increases are expected.

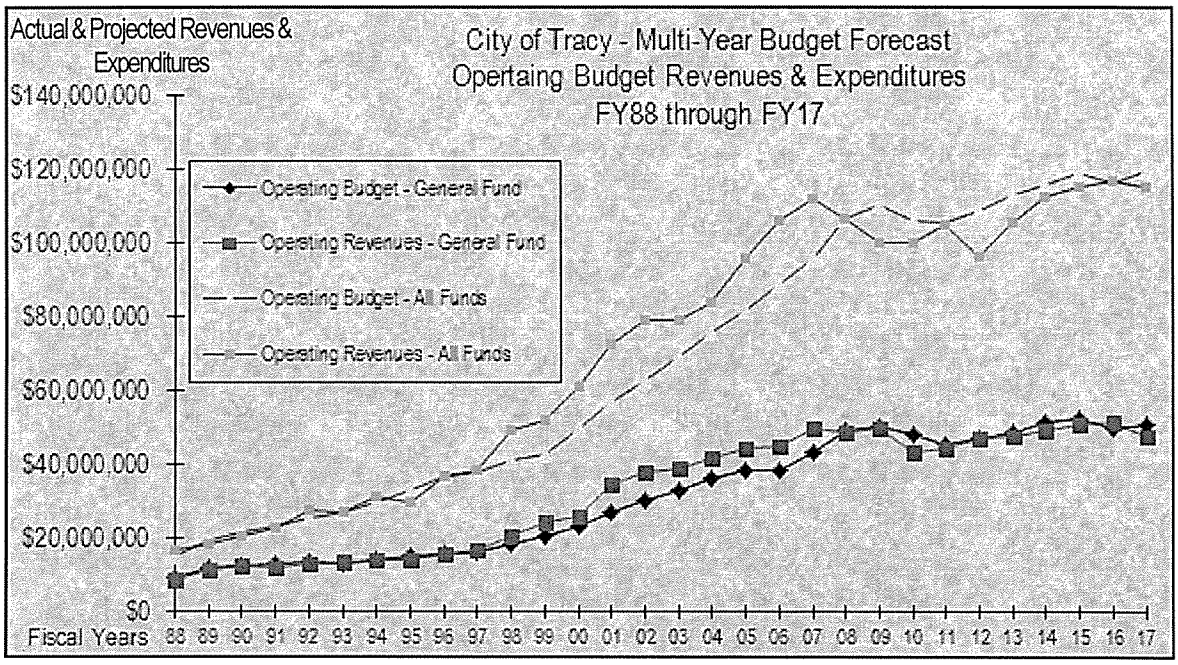
In the ***General Fund budget forecast*** *(page C26)*, the total fund balance is positive through FY 16-17 with an ending figure of about $13.6 million. The General Fund will be able to maintain its funding balance through FY 16-17.

During the forecast period, revenues will start to increase slowly. However, the General Fund will have an annual deficit of expenditures and outlays over revenues. In the forecast period the General Fund will still be required annually to cover debt service of about $1,183,000.

So, the General Fund, in order to maintain its fund balance, must be supplemented by transfers-in from the Economic Uncertainty Fund 299. There will be $2,180,100 in FY 12-13 and $2,999,400 in FY 13-14 But, this fund will be drawn down completely in FY 14-15.

In FY 16-17, the City will no longer have Measure E revenues. This will be 6.8% loss in General Fund revenues; and the General Fund will have a $3.2 million structural deficit of revenues less than expenditures. Also, beyond the forecast period, the fund will have the same deficit with expenditures rising faster than revenues.

However, during the forecast period, the City will have a window of opportunity to address its structural deficit problem.



CITY OF TRACY	01-Jul-12		--- Multi-Year Budget Forecast -----							
Composite Summary Operating Budget - All Funds	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	$54,253,910	-18.6%	$46,896,250	-13.6%	$43,614,086	-7.0%	$39,548,850	-9.3%	$39,772,112	0.6%
REVENUES										
Property Taxes	$20,232,000	1.2%	$21,376,000	5.7%	$21,585,120	1.0%	$22,016,600	2.0%	$22,451,000	2.0%
Sales Taxes	20,740,300	8.1%	21,593,930	4.1%	22,822,900	5.7%	22,477,900	-1.5%	18,379,500	-18.2%
Other Taxes	1,610,000	3.2%	1,672,200	3.9%	1,705,000	2.0%	1,748,600	2.6%	1,782,900	2.0%
Operating Assessments	2,735,350	1.7%	2,993,000	9.4%	3,078,000	2.8%	3,161,000	2.7%	3,251,000	2.8%
Capital Development Fees	0		0		0		50,000		0	
Debt Assessments	11,932,300	-1.4%	11,414,600	-4.3%	11,277,200	-1.2%	11,400,100	1.1%	11,526,300	1.1%
License & Permit Fees	520,450	5.8%	698,700	34.2%	717,700	2.7%	735,900	2.5%	761,900	3.5%
Franchise Fees	2,671,000	2.3%	2,774,300	3.9%	2,836,400	2.2%	2,897,500	2.2%	2,971,600	2.6%
State Shared Taxes	1,815,000	-11.2%	2,226,390	22.7%	2,226,390	0.0%	2,229,390	0.1%	2,235,390	0.3%
Other Grants	8,444,500	5.9%	8,707,200	3.1%	8,369,900	-3.9%	9,184,100	9.7%	9,179,500	-0.1%
Current Charges	7,702,700	3.2%	8,315,900	8.0%	8,591,700	3.3%	8,882,400	3.4%	9,202,200	3.6%
Enterprise Charges	46,907,820	12.0%	53,159,400	13.3%	50,651,900	-4.7%	51,235,300	1.2%	52,918,530	3.3%
Fines & Forfeitures	1,903,000	2.8%	1,686,000	-11.4%	1,701,000	0.9%	1,716,500	0.9%	1,732,000	0.9%
Use of Money & Property	1,078,300	0.6%	2,284,100	111.8%	2,298,200	0.6%	2,090,300	-9.0%	2,006,500	-4.0%
Other Revenues	608,600	17.3%	406,000	-33.3%	412,000	1.5%	418,000	1.5%	430,000	2.9%
Other Financing Sources	0		2,037,000		0	######	0		0	
Transfers to Cap Budget	(20,000)		(2,050,000)	10150.0%	(2,075,000)	1.2%	(2,100,000)	1.2%	(2,150,000)	2.4%
Transfers to Debt Service	(23,402,270)	-33.6%	(26,573,500)		(21,162,850)		(21,451,700)		(21,670,150)	
Total Revenues	$105,479,050	9.4%	$112,721,220	6.9%	$115,035,560	2.1%	$116,691,890	1.4%	$115,008,170	-1.4%
EXPENDITURES	**FY12-13 Approved**									
Operating Budget										
Police	$22,231,490	2.6%	$22,858,444	2.8%	$23,503,206	2.8%	$22,183,414	-5.6%	22,808,743	2.8%
Fire	15,229,200	1.0%	15,673,443	2.9%	16,130,697	2.9%	15,211,268	-5.7%	15,654,685	2.9%
Public Works										
Maintenance & Operatior	9,688,050	14.3%	9,814,240	1.3%	10,060,184	2.5%	9,812,484	-2.5%	10,058,432	2.5%
Central Garage	1,449,400	14.6%	1,481,149	2.2%	1,518,177	2.5%	1,507,519	-0.7%	1,545,207	2.5%
Solid Waste	18,241,530	1.4%	18,695,982	2.5%	19,162,793	2.5%	19,624,612	2.4%	20,114,591	2.5%
Water	12,036,140	10.1%	12,322,146	2.4%	12,635,347	2.5%	12,573,105	-0.5%	12,893,001	2.5%
Wastewater	7,351,910	8.5%	7,527,575	2.4%	7,710,304	2.4%	7,579,529	-1.7%	7,763,112	2.4%
Drainage	543,160	26.2%	626,854	15.4%	642,838	2.5%	634,323	-1.3%	650,518	2.6%
Airport & Transit	2,016,780	4.3%	2,067,200	2.5%	2,118,879	2.5%	2,111,179	-0.4%	2,163,958	2.5%
Development Services										
Planning & Building	3,278,970	2.1%	3,258,934	-0.6%	3,340,408	2.5%	3,172,384	-5.0%	3,251,693	2.5%
Engineering	2,979,140	5.7%	3,053,619	2.5%	3,129,959	2.5%	2,972,971	-5.0%	3,047,295	2.5%
Economic Development	1,018,470	-15.8%	994,826	-2.3%	1,017,134	2.2%	1,014,804	-0.2%	1,037,587	2.2%
Gen Govt Agencies	2,829,160	-23.8%	2,818,840	-0.4%	2,888,334	2.5%	2,858,735	-1.0%	2,847,226	-0.4%
Recreation & Cultural Arts	3,390,070		3,474,947	2.5%	3,561,949	2.5%	3,506,565	-1.6%	3,594,366	2.5%
Administrative Services	6,081,760	5.7%	6,029,054	-0.9%	6,181,840	2.5%	6,007,321	-2.8%	6,159,689	2.5%
Non-Departmental	5,471,480	3.4%	5,306,133	-3.0%	5,498,745	3.6%	5,698,415	3.6%	5,890,382	3.4%
Budget Savings	(1,000,000)		0	-100.0%	0		0		0	
Total	$112,836,710	3.7%	$116,003,384	2.8%	$119,100,796	2.7%	$116,468,628	-2.2%	$119,480,489	2.6%
ENDING FUND BALANCES	$46,896,250	-13.6%	$43,614,086	-7.0%	$39,548,850	-9.3%	$39,772,112	0.6%	$35,299,794	-11.2%

CITY OF TRACY	01-Jul-12	--- Multi-Year Budget Forecast -----							
Composite Summary Capital Budget - All Funds	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCES	$65,578,350	-45.3%	$63,603,090	-3.0%	$32,684,604	-48.6%	($107,869,120)	-430.0%	($209,555,255)	94.3%
REVENUES										
Property Taxes	$0		$0		$0		$0		$0	
Sales Taxes	1,040,000	3.0%	981,100	-5.7%	1,010,600	3.0%	1,041,000	3.0%	1,072,100	3.0%
Other Taxes	0		0		0		0		0	
Operating Assessments	238,000		0		0		0		0	
Capital Development Fees	1,556,400	-11.2%	4,901,500	214.9%	4,957,000	1.1%	5,057,000	2.0%	5,362,350	6.0%
License, Permit, & Franchis	0		0		0		0		0	
State Shared Taxes	785,390	17.8%	509,000	-35.2%	535,000	5.1%	561,000	4.9%	590,000	5.2%
Other Grants	2,783,170	-87.2%	36,010,000	1193.8%	10,849,970	-69.9%	21,809,300	101.0%	4,637,090	-78.7%
Current Charges	0		0		0		0		0	
Enterprise Charges	8,007,430	-11.0%	2,606,700	-67.4%	6,711,000	157.5%	7,819,500	16.5%	7,932,300	1.4%
Internal Charges	200,000	-78.3%	0		0		0		0	
Use of Money & Property	0		0		0		0		0	
Other Revenues	0		0		0		0		0	
CIP Contributions	500,000	-96.7%	27,774,000		2,410,500		15,778,500		34,527,500	
Debt Proceeds	2,025,000		5,088,000	151.3%	0	-100.0%	0		0	
Net Transfers	20,000	-99.4%	2,050,000	10150.0%	2,075,000	1.2%	2,100,000	1.2%	2,150,000	2.4%
Total Revenues	$17,155,390	-67.9%	$79,920,300	365.9%	$28,549,070	-64.3%	$54,166,300	89.7%	$56,271,340	3.9%
EXPENDITURES	**FY12-13 Approved**				p		q		r	
Capital Budget										
Govt Bldgs & Pub Saf Fac	$4,996,050	-36.1%	$3,098,430	-38.0%	$9,084,500	193.2%	$17,667,300	94.5%	$20,578,500	16.5%
Traffic Improvements	1,249,000	144.9%	10,586,600	747.6%	11,463,700	8.3%	30,145,300	163.0%	36,633,000	21.5%
Streets & Highways	4,095,100	195.1%	43,865,350	971.2%	86,072,600	96.2%	75,236,100	-12.6%	187,353,600	149.0%
Wastewater Improvements	1,997,000	105.1%	10,700,900	435.8%	29,217,500	173.0%	1,585,000	-94.6%	146,441,900	9139.2%
Water Improvements	750,000	-80.2%	11,167,400	1389.0%	2,905,000	-74.0%	5,140,000	76.9%	6,909,100	34.4%
Drainage Improvements	340,500	884.6%	7,332,400	2053.4%	10,486,300	43.0%	11,250,200	7.3%	9,154,800	-18.6%
Airport & Transit Improveme	1,431,000	-78.2%	4,702,000	228.6%	1,470,000	-68.7%	0	-100.0%	51,030,600	
Parks & Recreation Improve	2,472,000	-6.8%	17,314,700	600.4%	16,958,100	-2.1%	13,454,400	-20.7%	14,459,500	7.5%
Miscellaneous Projects	1,800,000	-69.9%	2,071,006	15.1%	1,445,094	-30.2%	1,374,135	-4.9%	4,440,993	223.2%
Total Expenditures	$19,130,650	-82.2%	$110,838,786	479.4%	$169,102,794	52.6%	$155,852,435	-7.8%	$477,001,993	206.1%
ENDING FUND BALANCES	$63,603,090	-3.0%	$32,684,604	-48.6%	($107,869,120)	-430.0%	($209,555,255)	94.3%	($630,285,908)	200.8%

Some future projects require funding from future developments whose financial implementation plans still have to been completed, reviewed, and accepted by the City. Therefore, capital development fees and bond proceeds, which would come from such developments are not included in the revenue figures. Thus, the program deficit appearing in FY14-15 and beyond.

Also, some of the future projects shown in the FY16-17 column actually are projected for beyond out into future years.

CITY OF TRACY	01-Jul-12		--- Multi-Year Budget Forecast -----				Version 2			
General Fund Summary	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
BEGINNING FUND BALANCE	$18,985,120		$18,985,120		$18,985,320		$17,491,573		$17,924,854	
REVENUES										
Property Taxes	$13,638,300	-3.0%	$13,639,000	0.0%	$13,770,120	1.0%	$14,045,600	2.0%	$14,325,000	2.0%
Sales Taxes - General	12,511,000	6.6%	13,064,630	4.4%	13,819,900	5.8%	14,650,900	6.0%	15,473,600	5.6%
Temp Taxes - Measure E	5,759,300	4.1%	6,055,000	5.1%	6,403,300	5.8%	5,080,000	-20.7%	0	-100.0%
Other Taxes	1,610,000	3.2%	1,672,200	3.9%	1,705,000	2.0%	1,748,600	2.6%	1,782,900	2.0%
Operating Assessments	360,000	2.2%	365,000	1.4%	375,000	2.7%	380,000	1.3%	390,000	2.6%
License & Permit Fees	520,450	5.8%	698,700	34.2%	717,700	2.7%	735,900	2.5%	761,900	3.5%
Franchise Fees	2,501,000	2.4%	2,601,300	4.0%	2,661,400	2.3%	2,721,500	2.3%	2,791,600	2.6%
State Shared Taxes	465,000	-5.3%	487,000	4.7%	510,000	4.7%	535,000	4.9%	565,000	5.6%
Other Grants	457,670	-34.6%	383,000	-16.3%	388,500	1.4%	400,000	3.0%	419,500	4.9%
Current Charges	7,529,000	3.1%	8,067,400	7.2%	8,338,200	3.4%	8,623,900	3.4%	8,938,700	3.7%
Fines & Forfeitures	1,528,000	2.6%	1,476,000	-3.4%	1,491,000	1.0%	1,506,500	1.0%	1,522,000	1.0%
Use of Money & Property	645,000	7.3%	700,000	8.5%	655,000	-6.4%	612,000	-6.6%	569,000	-7.0%
Other Revenues	174,000	0.6%	175,000	0.6%	181,000	3.4%	187,000	3.3%	199,000	6.4%
Other Financing Sources	0		0		0		0		0	
Sub-tota	$47,698,720	1.7%	$49,384,230	3.5%	$51,016,120	3.3%	$51,226,900	0.4%	$47,738,200	-6.8%
IF Trfs In from EU Fund 29	2,180,100	34.7%	2,999,400	37.6%	1,203,510		0		0	
IF Trfs In from other Funds	0		0		0		0		0	
Total Revenues	$49,878,820	2.8%	$52,383,630	5.0%	$52,219,630	-0.3%	$51,226,900	-1.9%	$47,738,200	-6.8%
EXPENDITURES	**FY12-13 Approved**									
Operating Budget										
Police	$22,217,490	2.6%	$22,843,446	2.8%	$23,488,211	2.8%	$22,168,416	-5.6%	$22,793,750	2.8%
Fire	8,712,180	2.5%	8,967,148	2.9%	9,229,601	2.9%	8,701,148	-5.7%	8,955,609	2.9%
Public Works										
Street & Traffic Maintena	1,128,340	44.5%	1,241,404	10.0%	1,225,173	-1.3%	949,827	-22.5%	923,045	-2.8%
Parks & Property Mainter	2,902,660	35.8%	2,809,177	-3.2%	2,879,406	2.5%	2,763,391	-4.0%	2,832,476	2.5%
Parks & Community Services										
Recreation Programs	0		0		0		0		0	
Development Services										
Planning & Building	3,278,970	6.2%	3,376,434	3.0%	3,458,408	2.4%	3,309,280	-4.3%	3,389,549	2.4%
Engineering	2,603,410	2.9%	2,668,495	2.5%	2,735,208	2.5%	2,579,301	-5.7%	2,643,783	2.5%
Economic Development	381,420		390,956	2.5%	400,729	2.5%	394,094	-1.7%	403,946	2.5%
Gen Govt Agencies	2,738,690	-35.8%	2,807,157	2.5%	2,877,336	2.5%	2,713,328	-5.7%	2,781,161	2.5%
Recreation & Cultural Art	3,390,070		3,474,947	2.5%	3,561,949	2.5%	3,506,565	-1.6%	3,594,366	2.5%
Administrative Services	2,953,810		3,543,045	19.9%	3,632,487	2.5%	3,522,191	-3.0%	3,611,164	2.5%
Non-Departmental	541,020	-21.6%	261,370	-51.7%	273,540	4.7%	286,930	4.9%	301,600	5.1%
Indirect Cost Reimburseme	(1,144,240)	5.8%	(1,187,149)	3.8%	(1,231,670)	3.8%	(1,277,852)	3.7%	(1,325,778)	3.8%
Sub-tota	$49,703,820	5.0%	$51,196,429	3.0%	$52,530,378	2.6%	$49,616,618	-5.5%	$50,904,671	2.6%
Capital Projects	0		0		0		0		0	
Debt Service	1,175,000	0.2%	1,187,000	1.0%	1,183,000	-0.3%	1,177,000	-0.5%	1,177,000	0.0%
IF Transfers Out	0									
Budget Savings	(1,000,000)		0		0		0		0	
Total Expenditures	$49,878,820	2.8%	$52,383,429	5.0%	$53,713,378	2.5%	$50,793,618	-5.4%	$52,081,671	2.5%
ENDING FUND BALANCE	$18,985,120	0.0%	$18,985,320	0.0%	$17,491,573	-7.9%	$17,924,854	2.5%	$13,581,383	-24.2%

CITY OF TRACY	01-Jul-12		Multi-Year Budget Forecast							
General Fund Summary per Equivalent Dwelling Unit	FY12-13 Projected	% Change	FY13-14 Projected	% Change	FY14-15 Projected	% Change	FY15-16 Projected	% Change	FY16-17 Projected	% Change
REVENUES										
Property Taxes	$396.00	-3.6%	$393.51	-0.6%	$394.45	0.2%	$399.48	1.3%	$404.20	1.2%
Sales Taxes	$363.27	5.9%	$376.94	3.8%	$395.87	5.0%	$416.69	5.3%	$436.61	4.8%
Other Taxes	$46.75	2.6%	$48.25	3.2%	$48.84	1.2%	$49.73	1.8%	$50.31	1.2%
Operating Assessments	$10.45	0.0%	$10.53	0.0%	$10.74	0.0%	$10.81	0.0%	$11.00	0.0%
License & Permit Fees	$15.11	5.1%	$20.16	33.4%	$20.56	2.0%	$20.93	1.8%	$21.50	2.7%
Franchise Fees	$72.62	1.7%	$75.05	3.4%	$76.24	1.6%	$77.40	1.5%	$78.77	1.8%
State Shared Taxes	$13.50	-5.9%	$14.05	4.1%	$14.61	4.0%	$15.22	4.2%	$15.94	4.8%
Other Grants	$13.29	-35.0%	$11.05	-16.8%	$11.13	0.7%	$11.38	2.2%	$11.84	4.0%
Current Charges	$218.61	2.4%	$232.76	6.5%	$238.85	2.6%	$245.28	2.7%	$252.22	2.8%
Fines & Forfeitures	$44.37	2.0%	$42.59	-4.0%	$42.71	0.3%	$42.85	0.3%	$42.95	0.2%
Use of Money & Property	$18.73	6.6%	$20.20	7.8%	$18.76	-7.1%	$17.41	-7.2%	$16.06	-7.8%
Other Revenues	$5.05	0.0%	$5.05	0.0%	$5.18	0.0%	$5.32	0.0%	$5.62	0.0%
Other Financing Sources	$0.00		$0.00	0.0%	$0.00	0.0%	$0.00	0.0%	$0.00	0.0%
IF Transfers	$63.30	0.0%	$86.54	0.0%	$34.47	0.0%	$0.00	0.0%	$0.00	0.0%
Total Revenues per EDU	$1,281.05	1.9%	$1,336.66	4.3%	$1,312.41	-1.8%	$1,312.48	0.0%	$1,347.01	2.6%
EXPENDITURES	**FY12-13 Approved**									
Operating Budget										
Police	$645.11	1.9%	$659.07	2.2%	$672.82	2.1%	$630.50	-6.3%	$643.16	2.0%
Fire	$252.97	1.9%	$258.72	2.3%	$264.38	2.2%	$247.47	-6.4%	$252.70	2.1%
Public Works										
Street & Traffic Maintena	$32.76	43.6%	$35.82	9.3%	$35.10	-2.0%	$27.01	-23.0%	$26.05	-3.6%
Parks & Property Mainte	$84.28	34.9%								
Development Services										
Planning & Building	$95.21	5.5%	$97.42	2.3%	$99.07	1.7%	$94.12	-5.0%	$95.64	1.6%
Engineering	$75.59	2.3%	$76.99	1.8%	$78.35	1.8%	$73.36	-6.4%	$74.60	1.7%
Economic Development	$11.07	17.6%	$11.28	1.8%	$11.48	1.8%	$11.21	-2.4%	$11.40	1.7%
Gen Govt Agencies	$79.52	-36.2%	$80.99	1.8%	$82.42	1.8%	$77.17	-6.4%	$78.48	1.7%
Recreation & Cultural Ar	$98.43		$100.26	1.9%	$102.03	1.8%	$99.73	-2.3%	$101.42	1.7%
Administrative Services	$85.77		$102.22	19.2%	$104.05	1.8%	$100.18	-3.7%	$101.90	1.7%
Non-Departmental	$15.71	-22.1%	$7.54	-52.0%	$7.84	3.9%	$8.16	4.1%	$8.51	4.3%
Indirect Cost Reimburseme	($33.22)	5.1%	($34.25)	3.1%	($35.28)	3.0%	($36.34)	3.0%	($37.41)	2.9%
Capital Projects	$0.00		$0.00		$0.00		$0.00		$0.00	
Debt Service	$34.12	-0.5%	$34.25	0.4%	$33.89	-1.1%	$33.48	-1.2%	$33.21	-0.8%
IF Transfers	$0.00									
Budget Savings	($29.04)		$0.00		$0.00		$0.00		$0.00	
Total Expenditure per EDU	$1,448.28	2.1%	$1,430.30	-1.2%	$1,456.14	1.8%	$1,366.05	-6.2%	$1,389.65	1.7%
# of Equivalent Dwelling L	34,440	0.6%	34,660	0.6%	34,910	0.7%	35,160	0.7%	35,440	0.8%

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Estimated Revenues

TRACY

Think Inside the Triangle™

ESTIMATED REVENUES

This part of the budget document focuses on the resources that are anticipated to support the City's budget. It details the estimated revenues that are forecasted to be received to fund City expenditures in FY 12-13.

For comparative purposes, the ***projected*** revenues for FY 12-13 are shown and compared to ***actual*** revenues for the two prior years, FY 09-10, and FY 10-11 and to the budgeted and ***estimated*** revenues for the current FY 11-12.

The first schedule, on Page D2 provides a summary of estimated revenues by major revenue categories and fund types.

The second schedule, on D3 breaks out the summary into the three major budget components: operating, capital, and debt service. This is followed by pages highlighting major revenues.

The third schedule, starting on Page D5, lists all revenue sources for the City by account title as they are classified into major and minor revenue categories. The list is complemented by narrative pages, which provide descriptions of the various revenue sources, as well as comments regarding recent trends and/or changes affecting these revenue sources.

At the end of the third schedule, on Page D24 details the interfund transfers between the various City funds as budgeted and estimated for FY 11-12 and as proposed for FY 12-13.

Finally, a fourth schedule, starting on Page D25, recaps the third, but it lists the revenues by their appropriate funds. Within this schedule, some accounts have been combined and grouped into their appropriate subcategories. The total estimated revenues shown for a Fund in this section correspond to the amounts shown for it in the Fiscal Overview schedules in the previous section of the budget document.

Revenue Categories

For classification purposes, revenues are usually grouped into major and minor categories. For financial reporting purposes, the California State Controller's Office has established a classification scheme that local governments are required to use when reporting their financial affairs to the State. The presentation of estimated revenues in the third section is based upon the State Controller's classification scheme.

Revenue Forecasts

The forecast of departmental revenues is done by department staff subjected to review by the Budget Officer. The forecast of all other revenues is done by the Budget Officer subjected to review by the Finance Director and the City Manager.

Specific forecasts for different revenue sources can be found in the following pages D7 through D23.

Annual Revenue Variation

Revenues to support the Operating Budget were fairly stable and showed modest to moderate increases over the years. Although these increases are less than the rate of inflation and growth combined. However, in the past three fiscal years, operating revenues have shown major deceases and such are expected in FY 12-13.

Revenues to support the Capital budget can vary from year-to-year due to the level of development and its impact on capital development fees and the schedule of capital project supported by debt proceeds and grant reimbursements. However, **due to the economic downturn,** both operating and capital revenues have shown decreases.

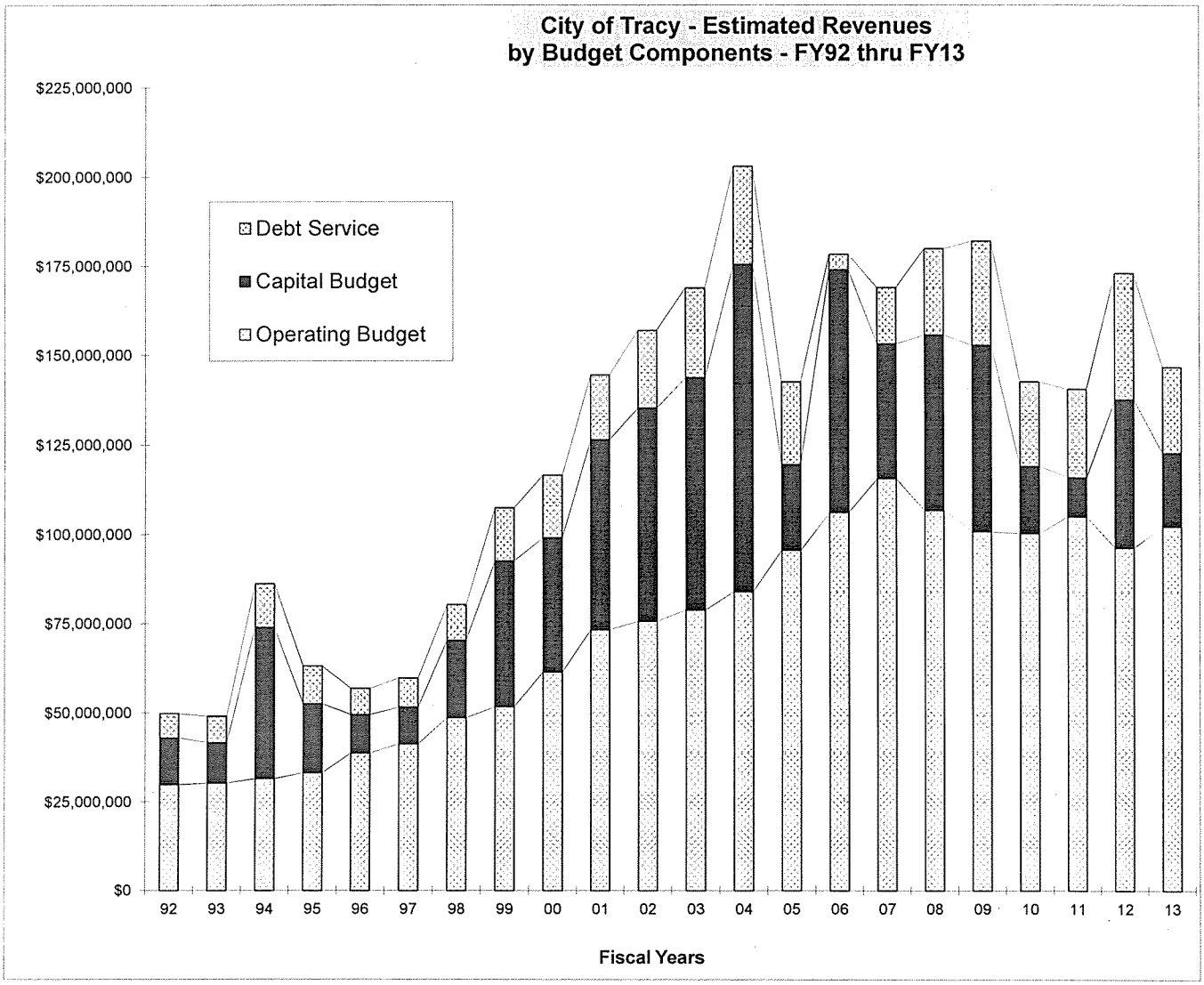
Revenues to support Debt Service are increasing with special districts to finance new developments through debt and tax increment financing for redevelopment.

ESTIMATED REVENUES Summary By Major Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
1. TAXES	34,150,989	38,296,743	12.1%	43,205,310	41,757,000	96.6%	9.0%	43,622,300	4.5%
2. SPECIAL ASSESSMENTS	18,234,785	16,826,017	-7.7%	17,560,100	16,694,580	95.1%	-0.8%	16,462,050	-1.4%
3. LICENSE, PERMIT, & FRANCHISE	3,039,871	3,091,902	1.7%	3,327,130	3,102,050	93.2%	0.3%	3,191,450	2.9%
4. INTERGOVERNMENTAL REVENU	18,882,744	12,556,208	-33.5%	19,444,050	32,467,010	167.0%	158.6%	13,828,060	-57.4%
5. CURRENT CHARGES	58,011,001	58,982,813	1.7%	59,788,670	59,255,980	99.1%	0.5%	62,817,950	6.0%
6. OTHER REVENUES	7,172,003	5,108,675	-28.8%	4,143,750	3,441,730	83.1%	-32.6%	3,589,900	4.3%
7. OTHER FINANCING SOURCES	2,962,410	5,581,788	88.4%	27,497,520	28,359,870	103.1%	408.1%	2,525,000	-91.1%
TOTAL REVENUES	142,453,803	140,444,146	-1.4%	174,966,530	185,078,220	105.8%	31.8%	146,036,710	-21.1%
8. INTERFUND TRANSFERS	10,024,654	14,322,564	42.9%	4,996,230	8,851,250	177.2%	-38.2%	3,775,100	-57.3%
TOTAL REVENUES & TRANSFERS	152,478,457	154,766,710	1.5%	179,962,760	193,929,470	107.8%	25.3%	149,811,810	-22.7%

ESTIMATED REVENUES Summary By Fund Types	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
1. GENERAL FUND	43,400,823	44,507,064	2.5%	47,025,920	46,923,700	99.8%	5.4%	47,698,720	1.7%
2. SPECIAL REVENUE FUNDS	16,549,926	14,650,421	-11.5%	20,375,980	27,281,090	133.9%	86.2%	16,414,370	-39.8%
3. CAPITAL PROJECTS FUNDS	6,244,644	6,414,323	2.7%	26,839,400	17,885,730	66.6%	178.8%	2,006,400	-88.8%
4. DEBT SERVICE FUNDS	6,120,319	8,303,247	35.7%	9,189,900	6,621,900	72.1%	-20.2%	6,593,700	-0.4%
5. ENTERPRISE FUNDS	48,511,629	47,049,966	-3.0%	47,808,000	52,659,160	110.1%	11.9%	51,186,520	-2.8%
6. INTERNAL SERVICE FUNDS	8,142,042	7,148,588	-12.2%	8,428,030	8,217,400	97.5%	15.0%	8,204,700	-0.2%
7. FIDUCIARY FUNDS	13,484,420	12,370,537	-8.3%	15,299,300	25,489,240	166.6%	106.0%	13,932,300	-45.3%
TOTAL REVENUES Net of Interfund Transfers	142,453,803	140,444,146	-1.4%	174,966,530	185,078,220	105.8%	31.8%	146,036,710	-21.1%

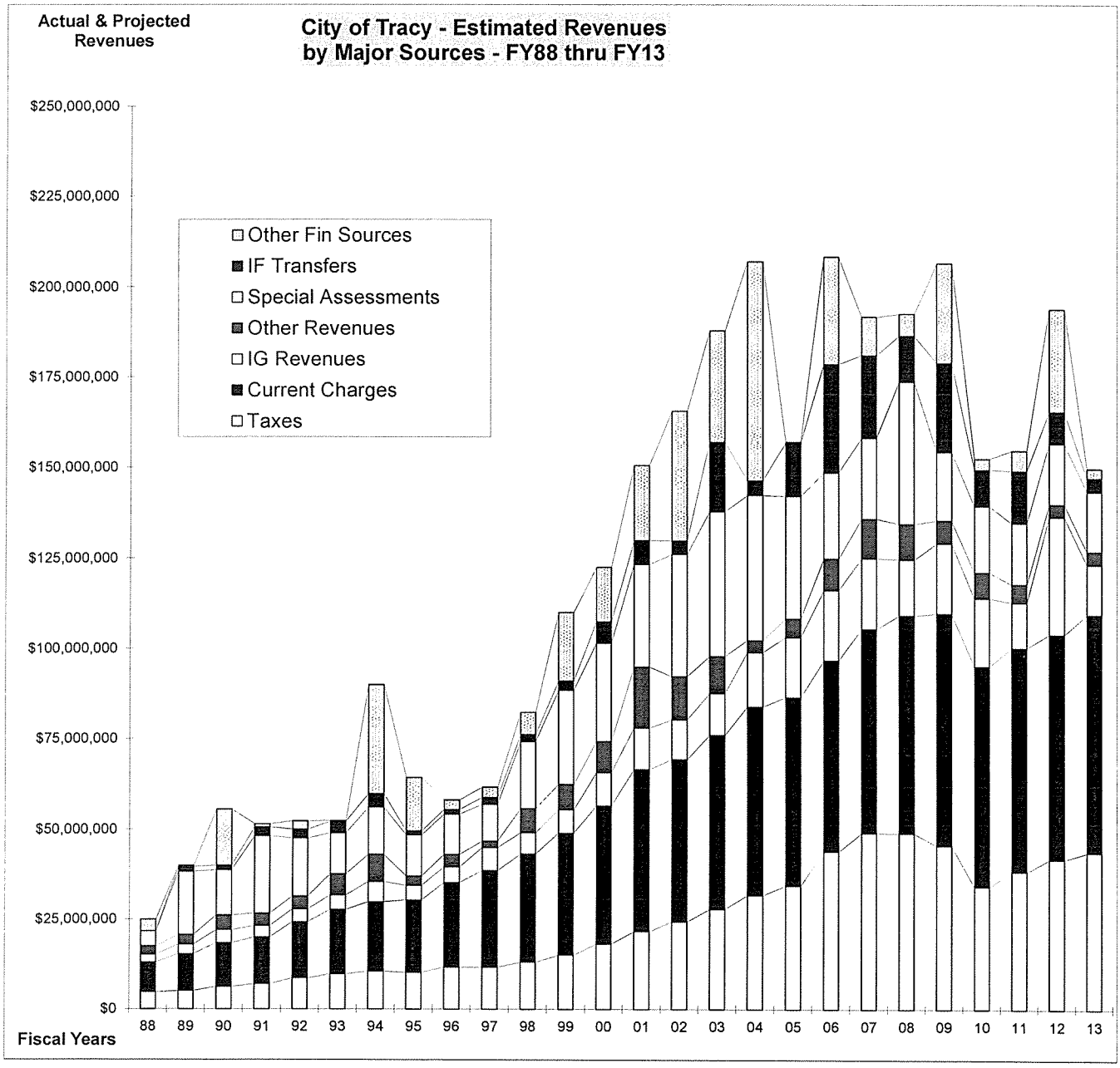
EQUIVALENCY FACTOR									
Revenues per EDU	$4,225.86	$4,140.45	-2.0%	$4,812.06	$5,408.48	112.4%	30.6%	$4,240.32	-21.6%
Annual % Change	34.2%	54.9%		16.2%	30.6%			-21.6%	

ESTIMATED REVENUES BY BUDGET COMPONENTS



ESTIMATED REVENUES Summary By Budget Component	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
OPERATING BUDGET									
City Property Taxes	15,158,986	14,812,821	-2.3%	14,350,600	14,054,330	97.9%	-5.1%	13,638,300	-3.0%
General Sales Tax	9,224,814	11,408,245	23.7%	15,577,000	17,263,940	110.8%	51.3%	18,270,300	5.8%
Special Sales Tax	1,454,552	1,962,309	34.9%	2,272,810	1,929,730	84.9%	-1.7%	2,470,000	28.0%
Other Taxes	1,516,991	1,532,512	1.0%	1,570,000	1,559,500	99.3%	1.8%	1,610,000	3.2%
Operating Assessments	2,591,177	2,807,486	8.3%	2,846,400	2,688,410	94.4%	-4.2%	2,735,350	1.7%
Licenses, Permit, & Franchise I	3,039,871	3,091,902	1.7%	3,327,130	3,102,050	93.2%	0.3%	3,191,450	2.9%
State Shared Revenues	1,285,498	2,342,093	82.2%	2,101,000	2,042,790	97.2%	-12.8%	1,815,000	-11.2%
Other Grants & Reimbursemen	10,517,677	8,051,609	-23.4%	9,443,370	7,507,240	79.5%	-6.8%	8,424,500	12.2%
General Charges	8,197,513	8,903,474	8.6%	8,223,200	7,460,480	90.7%	-16.2%	7,702,700	3.2%
Enterprise Charges	33,528,602	38,662,280	15.3%	30,862,310	28,929,200	93.7%	-25.2%	35,601,450	23.1%
Internal Charges	6,847,031	6,628,906	-3.2%	7,894,430	6,911,030	87.5%	4.3%	7,605,100	10.0%
Fines & Forfeitures	2,021,651	1,862,515	-7.9%	1,961,000	1,851,100	94.4%	-0.6%	1,903,000	2.8%
Use of Money & Property	2,999,571	1,909,468	-36.3%	1,822,150	1,071,600	58.8%	-43.9%	1,078,300	0.6%
Miscellaneous Revenues	2,150,781	1,336,692	-37.9%	360,600	519,030	143.9%	-61.2%	608,600	17.3%
Debt Proceeds	0	0		0	0			0	
Interfund Transfers In	963,100	919,420	-4.5%	0	736,890		-19.9%	0	-100.0%
Interfund Transfers Out	(1,173,000)	(1,193,000)	1.7%	(1,193,000)	(1,193,000)	100.0%	0.0%	(1,175,000)	-1.5%
Component Total	100,324,815	105,038,732	4.7%	101,419,000	96,434,320	95.1%	-8.2%	105,479,050	9.4%
CAPITAL BUDGET									
Special Sales Tax	1,424,493	986,504	-30.7%	980,000	1,010,000	103.1%	2.4%	1,040,000	3.0%
Other Taxes	0	0		0	0			0	
Operating Assessments	10,923	0	-100.0%	0	147,080			238,000	
Capital Development Fees	2,148,265	2,271,459	5.7%	1,414,400	1,752,250	123.9%	-22.9%	1,556,400	-11.2%
State Shared Revenues	838,821	628,630	-25.1%	844,050	666,760	79.0%	6.1%	785,390	17.8%
Other Grants & Reimbursemen	5,286,684	943,469	-82.2%	6,320,630	21,782,470	344.6%		2,783,170	-87.2%
Enterprise Charges	4,770,700	543,167		8,493,330	9,000,000	106.0%		8,007,430	-11.0%
Internal Charges	506,300	40,510	-92.0%	300,000	921,870	307.3%		200,000	-78.3%
CIP Contributions	2,946,638	5,559,139	88.7%	25,497,520	14,952,470	58.6%	169.0%	500,000	-96.7%
Debt Proceeds	15,772	22,649	43.6%	2,000,000	25,000	1.3%	10.4%	2,025,000	8000.0%
Interfund Transfers In	1,752,554	3,156,622	80.1%	1,831,500	3,852,900	210.4%	22.1%	20,000	-99.5%
Interfund Transfers Out	(963,100)	(3,334,800)	246.3%	0	(736,890)		-77.9%	0	-100.0%
Component Total	18,738,050	10,817,349	-42.3%	47,681,430	53,373,910	111.9%	393.4%	17,155,390	-67.9%
DEBT SERVICE									
CDA Property Taxes	5,961,983	8,303,247	39.3%	9,189,900	6,621,900	72.1%	-20.2%	6,593,700	-0.4%
Debt Assessments	13,484,420	11,747,071	-12.9%	13,299,300	12,106,840	91.0%	3.1%	11,932,300	-1.4%
Enterprise Charges	4,124,089	4,085,989	-0.9%	4,015,400	6,033,400	150.3%	47.7%	3,701,270	-38.7%
Debt Proceeds	0	0		0	13,382,400			0	
Interfund Transfers In	1,573,000	4,414,949	180.7%	1,609,500	3,164,700	196.6%	-28.3%	1,575,000	-50.2%
Interfund Transfers Out	(1,752,554)	(3,963,191)		(2,248,000)	(6,039,250)	268.6%	52.4%	(400,000)	-93.4%
Component Total	23,390,938	24,588,065	5.1%	25,866,100	35,269,990	136.4%	43.4%	23,402,270	-33.6%
TOTAL REVENUES	142,453,803	140,444,146	-1.4%	174,966,530	185,078,220	105.8%	31.8%	146,036,710	-21.1%

ESTIMATED REVENUES BY SOURCES



ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
1. TAXES									
General Property Taxes									
Current, Secured	9,721,485	9,500,622	-2.3%	9,179,000	9,017,180	98.2%	-5.1%	8,746,700	-3.0%
Current, Unsecured	632,441	615,190	-2.7%	598,600	585,150	97.8%	-4.9%	575,000	-1.7%
Prior Year	12,369	14,106	14.0%	13,000	13,000	100.0%	-7.8%	10,000	-23.1%
Supplemental Roll	21,983	31,672	44.1%	25,000	25,000	100.0%	-21.1%	25,000	0.0%
State Shifts	0	0		0	0			0	
MVL in-lieu Offset	4,770,708	4,651,231	-2.5%	4,535,000	4,414,000	97.3%	-5.1%	4,281,600	-3.0%
Sub-total	15,158,986	14,812,821	-2.3%	14,350,600	14,054,330	97.9%	-5.1%	13,638,300	-3.0%
Com Dev Agency Property Taxes									
Current, Secured	8,361,425	7,850,331	-6.1%	7,890,600	7,438,350	94.3%	-5.2%	7,215,200	-3.0%
Current, Unsecured	559,969	525,957	-6.1%	519,300	515,150	99.2%	-2.1%	505,500	-1.9%
Prior Year	9,284	5,984	-35.5%	10,000	6,000	60.0%	0.3%	5,000	-16.7%
State Shifts	(3,482,914)	(717,071)		0	(2,035,000)			(1,144,000)	
Supplemental Roll	(76,611)	(70,849)	-7.5%	35,000	15,000	42.9%	-121.2%	12,000	-20.0%
Sub-total	5,371,153	7,594,352	41.4%	8,454,900	5,939,500	70.2%	-21.8%	6,593,700	11.0%
Sales & Use Taxes									
General Sales Tax	7,267,282	7,950,311	9.4%	8,057,000	8,791,360	109.1%	10.6%	9,217,000	4.8%
GST in-lieu Offset	1,957,532	2,561,383	30.8%	2,870,000	2,942,410	102.5%	14.9%	3,294,000	11.9%
Temporary Tax-Measure E	0	896,551		4,650,000	5,530,170	118.9%	NEW	5,759,300	4.1%
Transp Devel Tax - Streets	1,399,595	1,582,700	13.1%	1,400,000	1,262,170	90.2%	-20.3%	1,500,000	18.8%
Transp Devel Tax - Transit	569,849	379,609	-33.4%	872,810	667,560	76.5%	75.9%	970,000	45.3%
Transp Sales Tax - Prop K	909,601	986,504	8.5%	980,000	1,010,000	103.1%	2.4%	1,040,000	3.0%
Sub-total	12,103,859	14,357,058	18.6%	18,829,810	20,203,670	107.3%	40.7%	21,780,300	7.8%
Business Taxes									
Business License Tax	583,257	583,368	0.0%	620,000	590,000	95.2%	1.1%	610,000	3.4%
Transient Lodging Tax	642,794	675,819	5.1%	690,000	718,000	104.1%	6.2%	740,000	3.1%
Other Taxes									
Documentary Transfer Tax	290,940	273,325	-6.1%	260,000	251,500	96.7%	-8.0%	260,000	3.4%
Total for TAXES	34,150,989	38,296,743	12.1%	43,205,310	41,757,000	96.6%	9.0%	43,622,300	4.5%

TAXES

Taxes are compulsory charges levied by a government for the general financing of government programs, activities and improvements which benefit the community-at-large. Property taxes and sales taxes are the two major tax sources for the City. But, their rates and yields are limited by state law.

Property Taxes

Proposition 13 limits City Property Taxes to 1% of assessed valuation. However, on average, the City receives only 14 cents of every property tax dollar paid by the property owner for property within City limits. The balance goes to schools, the state and the county. The property tax is administered and collected by the county and then remitted to the City. The receipts from this tax may be spent on any lawful City activity. Receipts have dramatically declined due to the mortgage situation and resulting foreclosures and decrease in real estate prices. General Fund property tax receipts declined 8.2% in FY 08-09, 19.4% in FY 09-10, 2.3% in FY 10-11, 5.1% in FY 11-12 and are expected to decline again in FY 12-13 about 3.0%.

Since FY 91-92, the Community Development Agency has received an allocation of CDA property taxes based upon the tax increment in the City's redevelopment project area. The receipts from this tax are restricted to redevelopment purposes. These receipts are also showing decreases due to the economic downturn. In both FY 09-10 and FY 10-11, the State has also reduced such receipts by shifting revenues to the county and schools.

For FY 11-12, the budget assumed a decrease in receipts. However, the State legislation has abolished redevelopment agencies, effective January 31, 2012. So, any receipts in FY 11-12 and future years will be limited and only for debt service and a small administrative allocation.

Sales Tax

State law allows the City to levy a 1% General Sales Tax on retail sales transactions occurring within the City limits. Actual collections are made by the State Board of Equalization which remits tax receipts to the City monthly. The receipts from this tax may be spent on any lawful City activity. The City enjoyed an expanded sales tax base during earlier robust economic times and as the City grew.

However, due to the economic downturn, General Sales Tax receipts declined 4.6% in FY 07-08, 11.9% in FY 08-09 and 15.9% in FY 09-10. But, they have shown major increases in both FY 10-11 and FY 11-12. Future increases are expected in FY 12-13.

In November 2010, the Tracy electorate approved Measure E which provides for a 1/2 cent increase over the 1% general levy. The local levy was in effect for 3 months in FY 10-11 and for 12 months in FY 11-12. Receipts are greater than anticipated and future increases are expected.

The City receives an allocation of the county 0.25% Transportation Development (TDA) Tax. However, first claim on such monies is for transit purposes, with the balance restricted to streets. The City's annual TDA drawdown and allocation between transit and street varies yearly due to the availability of other transit funding and transit needs.

In FY 91-92, the City started to receive an allocation of the countywide Prop K 0.50% sales tax levy. These receipts are received quarterly and must be used for street maintenance purposes.

Countywide receipts for both taxes are allocated to the City based upon population. As countywide yields and the City's population grows, so do the City's annual TDA allocation and Prop K tax receipts.

But as special sales taxes TDA and Prop K tax receipts have also been declining recently due to the economic downturn. But, in FY 11-12 and FY 12-13, minor increases are expected.

Other Taxes

The City levies a Transient Occupancy (Lodging) Tax, at a rate of 10%. Tax yields vary with economic conditions, and have increased due to inflation and the opening of new lodging facilities.

The City levies a Business License Tax, which chiefly is based upon the number of employees a business has. The tax is $100 plus $20 per employee but there is also a maximum tax of $2,000 which means any business with 100 or more employees will still pay $2,000. Business license tax revenue has flattened as the construction sector has slowed. There is fewer contractor type license revenue.

The City also receives a share of the Documentary Transfer Tax collected by the county on the transfer of real property located within the City. Tax yields vary with real estate turnover and the level of development within the City.

In past years, yields for these other taxes showed major increases. But, since FY 04-05, decreases have been seen due to the slow real estate market and economic downturn.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
2. SPECIAL ASSESSMENTS									
Operating Assessments									
Landscape Districts Assmt	2,231,637	2,346,905	5.2%	2,366,000	2,366,000	100.0%	0.8%	2,496,200	5.5%
Downtown Business Assmt	29,194	117,146	301.3%	135,000	117,150	86.8%	0.0%	117,150	0.0%
Parking District Assessmer	98	0	-100.0%	400	0			0	
Pre-Development Assessm	341,171	343,435	0.7%	345,000	352,340	102.1%	2.6%	360,000	2.2%
Other Operating Assessme	0	0		0	0			0	
Sub-total	2,602,100	2,807,486	7.9%	2,846,400	2,835,490	99.6%	1.0%	2,973,350	4.9%
Capital Development Fees									
Infill Areas									
Public Building Fees - Infill	4,984	2,277	-54.3%	45,000	3,000	6.7%	31.8%	45,000	1400.0%
Arterial Fees - Infill	72,598	67,823	-6.6%	110,000	25,000	22.7%	-63.1%	110,000	340.0%
Parking Impact Fees	0	0		2,400	0	0.0%		2,400	
Drainage Fees - Infill	25,678	42,607	65.9%	42,000	20,000	47.6%	-53.1%	42,000	110.0%
Park Fees - Infill	6,243	0	-100.0%	25,000	0	0.0%		25,000	
Residential Specific Plan (RSP) Areas									
Public Building Fees - RSP	0	11,624		0	0			0	
Arterial Fees - RSP	0	0		0	0			0	
Drainage Fees - RSP	0	5,412		0	0			0	
Park Development Fees - F	0	312		0	0			0	
Plan "C" Areas									
Park Development Fees	0	0		0	0			0	
Drainage Fees	0	0		0	0			0	
Arterial Fees	0	0		0	0			0	
General Fees	0	0		0	0			0	
Utilities Fees	0	0		0	0			0	
Program Mgmt Fees	0	0		0	0			0	
Utilities Fees									
Sewer Capital Fees	37,425	27,144	-27.5%	100,000	20,000	20.0%	-26.3%	30,000	50.0%
Water Capital Fees	13,979	19,740	41.2%	150,000	15,000	10.0%	-24.0%	20,000	33.3%
Other Development Areas									
I205 Area Specific Plan Fe	473,642	0	-100.0%	200,000	350,000	175.0%		200,000	-42.9%
Northeast Industrial Area F	0	298,816		250,000	100,000	40.0%	-66.5%	460,000	360.0%
South MacArthur Area Fee	831,756	230,942	-72.2%	200,000	520,000	260.0%	125.2%	200,000	-61.5%
Industrial Spec Plan, South	486,088	0	-100.0%	80,000	320,000	400.0%		80,000	-75.0%
Presidio Area Fees	0	0		0	0			0	
Tracy Gateway Area	0	1,582,714		100,000	25,000	25.0%	-98.4%	100,000	300.0%
Kagehiro Area Fees	0	0		10,000	3,000	30.0%		10,000	233.3%
Regional Impact Fees	195,872	(17,952)	-109.2%	100,000	351,250	351.3%		232,000	-34.0%
Bond Proceeds Offset	0	0		0	0			0	
Sub-total	2,148,265	2,271,459	5.7%	1,414,400	1,752,250	123.9%	-22.9%	1,556,400	-11.2%

SPECIAL ASSESSMENTS

Special assessments are compulsory charges levied by a government for the purpose of financing particular public services and/or improvements which benefit limited groups of property owners. Special assessments levied and collected by the City consist of three types: operating assessments, capital development fees, and debt assessments.

Operating Assessments

These include the City Landscaping District (LD), the Downtown Tracy Business Improvement Association (DTBIA) fees, and Downtown Parking District assessments. The use of these proceeds is limited to the special purposes for which they are levied. Since the late 1980s, all new developments have been placed within the City Landscaping District for the purpose of maintaining the public landscaping in and around these developments. The assessments for the LD are collected by the county along with the property taxes on the properties within the respective District. To raise the LD fees beyond an inflation factor, it requires a vote of the property owners. Some zones in the LD have opted for a higher fee to provide for additional services whereas others have not.

A special levy is collected by the City as a special assessment on businesses within the downtown area. The proceeds are used for promotional activities and events for the downtown area. In FY 10-11, the Downtown Tracy Business Improvement Area was be replaced by a new Public Benefit Improvement District.

Assessments for the Downtown Parking District were discontinued in FY 09-10.

The City also receives, by special agreements, pre-development assessments from certain property owners. These assessments are in-lieu of taxes prior to development and/or annexation for major developments which receive the benefit of City services.

Capital Development Fees

Capital development fees are collected by the City to finance capital improvements necessary to support new development in the City. These fees are paid by property owners/builders at various stages of the development and building approval process. The use of these fees is restricted to those capital projects necessary to meet the impact of new growth upon the community. These fees support a "pay as you go" capital improvement program for the community. The collection of capital development fees is tied to development approvals and the issuance of building permits, particularly for single family homes.

When building and construction activities were on an upswing, the fees collected have been over $15 million annually. But in FY 05-06 and FY 06-07, they decreased to $9.4 and $7.0 million. In FY 07-08, capital development fees jumped to $23.5 million due to development in the Northeast Industrial Area. But, in FY 08-09, they decline to $2.8 million and $2.1 million in FY 09-10. They went up to $2.27 million in FY 10-11; but will be down FY 11-12. Only $1.35 million are expected in FY 12-13.

These fees are accounted for separately by development areas and by project categories. Also, separate fees are collected in the older or "Infill" area of the community. Space limitation in this document does not allow for the listing of all accounts, so only a summary for each separate fund involved is shown here. Fees are also accounted for water and sewer purposes. The resale of excess ECUs of utilities capacity are accounted for as capital fees.

In some cases, bond proceeds are used to finance the fees. To avoid a double counting of total revenues, an offset is shown.

At the start of FY 10-11, fees that still need to be collected from the various areas total over $40 million. Recent collections have been from industrial and commercial development.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
Debt Assessments									
AD 84-1 Sewer RSP	0	0		0	0			0	
AD 87-3 Water RSP	1,753,475	0	-100.0%	1,755,000	0	0.0%		0	
CFD 89-1 ISP-NE	1,299,694	1,282,522	-1.3%	1,300,000	1,308,820	100.7%	2.1%	1,300,000	-0.7%
AD 93-1 Tracy Marketplace	362,263	360,474	-0.5%	362,300	360,480	99.5%	0.0%	362,300	0.5%
AD 93-2 Woodfield Estates	432,815	427,292	-1.3%	430,000	449,280	104.5%	5.1%	430,000	-4.3%
AD 94-1 Auto Mall	412,620	415,977	0.8%	415,000	441,840	106.5%	6.2%	415,000	-6.1%
AD 95-1 Pheasant Run	100,709	102,691	2.0%	101,000	109,340	108.3%	6.5%	101,000	-7.6%
AD 96-1 Briddle Creek #1	171,783	295,467	72.0%	132,000	135,800	102.9%	-54.0%	132,000	-2.8%
AD 97-1 Heartland #1	138,566	135,426	-2.3%	139,000	144,760	104.1%	6.9%	139,000	-4.0%
AD 97-2 Briddle Crk #3 & #	162,058	40,653	-74.9%	203,000	214,900	105.9%	428.6%	203,000	-5.5%
AD 98-1 Plan "C"	4,638,004	4,696,633	1.3%	4,430,000	4,818,490	108.8%	2.6%	4,750,000	-1.4%
AD 98-3 Souza Citation	349,200	311,106	-10.9%	350,000	311,940	89.1%	0.3%	330,000	5.8%
AD 98-4 Morrison Homes	203,281	206,534	1.6%	204,000	213,890	104.8%	3.6%	214,000	0.1%
CFD 99-1 NE Industrial Are	756,494	723,713	-4.3%	760,000	764,520	100.6%	5.6%	760,000	-0.6%
CFD 99-2 South MacArthur	880,222	887,110	0.8%	890,000	931,760	104.7%	5.0%	930,000	-0.2%
CFD 00-1 Presidio	893,365	912,153	2.1%	895,000	940,170	105.0%	3.1%	930,000	-1.1%
AD 00-2 Heartland #3	81,100	83,195	2.6%	82,000	85,950	104.8%	3.3%	85,000	-1.1%
AD 00-3 Larch Clover Area	0	0		0	0			0	
AD 03-1 Berg Avenue Area	79,615	81,591	2.5%	81,000	83,280	102.8%	2.1%	81,000	-2.7%
CFD 06-1 NE Industrial Are	769,156	784,535	2.0%	770,000	791,620	102.8%	0.9%	770,000	-2.7%
Sub-total	13,484,420	11,747,072	-12.9%	13,299,300	12,106,840	91.0%	3.1%	11,932,300	-1.4%
Total for SPECIAL ASSESSMENT	18,234,785	16,826,017	-7.7%	17,560,100	16,694,580	95.1%	-0.8%	16,462,050	-1.4%

SPECIAL ASSESSMENTS (CONTINUED)

Debt Assessments

Special assessments have been levied by the City against certain property owners for infrastructure improvements made in the past that benefited their properties. These assessments are collected by the county along with property taxes on the properties. The receipts from these assessments are used to pay the debt service obligations used to finance the improvements made.

The debt assessments are levied either through Assessment Districts (AD) or Community Facilities Districts (CFD). A District's name usually designates the year when it was first formed.

The City will have 17 special assessment levies and debt obligations to administer in FY 12-13. The levies are set based on the payment schedules for the respective bond issues.

Sufficient funds have been collected for AD87-3, so collections were discontinued in FY 10-11 and all outstanding debt paid off. This fund was closed out at the start of FY 11-12.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
3. LICENSE, PERMIT, & FRANCHISE FEES									
	22	9		20	20	SFH Permit Level		20	
Building & Construction Permits									
Building Permits	347,101	217,439	-37.4%	400,000	250,000	62.5%	15.0%	250,000	0.0%
Electrical Permits	54,672	34,817	-36.3%	40,000	40,000	100.0%	14.9%	45,000	12.5%
Plumbing Permits	80,465	39,355	-51.1%	50,000	40,000	80.0%	1.6%	45,000	12.5%
Mechanical Permits	39,264	17,076	-56.5%	25,000	20,000	80.0%	17.1%	20,000	0.0%
Grading Permits	4,210	3,835	-8.9%	26,200	8,500	32.4%	121.6%	21,500	152.9%
Encroachment Permits	14,794	15,257	3.1%	24,750	2,500	10.1%	-83.6%	3,500	40.0%
Sign & Zoning Permits	19,086	18,708	-2.0%	18,880	16,500	87.4%	-11.8%	16,500	0.0%
Sub-total	559,592	346,487	-38.1%	584,830	377,500	64.5%	9.0%	401,500	6.4%
License Fees									
Bicycle Licenses	0	36		300	100	33.3%		100	0.0%
Animal Licenses - Rabies	724	1,338	84.8%	1,000	1,800	180.0%	34.5%	850	-52.8%
Animal Licenses - Livestocl	16,006	19,983	24.8%	18,000	24,000	133.3%	20.1%	26,000	8.3%
Business Licenses - New	35,730	36,330	1.7%	37,000	35,000	94.6%	-3.7%	37,000	5.7%
Business Licenses - Renev	51,585	51,580	0.0%	55,000	53,500	97.3%	3.7%	55,000	2.8%
Sub-total	104,045	109,267	5.0%	111,300	114,400	102.8%	4.7%	118,950	4.0%
Franchise Fees									
Franchise - Electric & Gas	546,209	566,530	3.7%	580,000	541,550	93.4%	-4.4%	560,000	3.4%
Franchise - Cable TV	713,226	766,640	7.5%	770,000	780,000	101.3%	1.7%	790,000	1.3%
Ed/Govt Cable TV	153,389	161,816	5.5%	160,000	167,600	104.8%	3.6%	170,000	1.4%
Franchise - Waste Collectic	357,000	1,139,600	219.2%	1,120,000	1,120,000	100.0%	-1.7%	1,150,000	2.7%
Franchise - Water & Sewer	601,774	0	-100.0%	0	0			0	
Franchise - Others	4,636	1,562		1,000	1,000	100.0%	-36.0%	1,000	0.0%
Sub-total	2,376,234	2,636,148	10.9%	2,631,000	2,610,150	99.2%	-1.0%	2,671,000	2.3%
Total for LICENSE, PERMIT, & FRANCHISE	3,039,871	3,091,902	98.0%	3,327,130	3,102,050	93.2%	0.3%	3,191,450	2.9%

LICENSE, PERMIT, AND FRANCHISE FEES

These fees are collected in exchange for the issuance of a license, a permit, or a franchise and are usually used to finance programs regulating the activities permitted or to mitigate their impact on the community.

Building and Construction Permit Fees

Permit fees are collected by the City for building and construction permits. These fees are used to cover the costs of processing permit applications and inspecting the building and construction work performed under the permits. These permits are primarily issued by the Building Division for projects on private properties. The Engineering Division also issues permits for grading and for projects on, under, or encroaching upon public streets or rights-of-way.

Since FY 98-99, building permits for new single family homes were as follows:

FY 98-99	1,178	FY 05-06	220
FY 99-00	1,427	FY 06-07	88
FY 00-01	1,364	FY 07-08	19
FY 01-02	838	FY 08-09	27
FY 02-03	1,466	FY 09-10	22
FY 03-04	1,183	FY 10-11	9
FY 04-05	693		

In FY 04-05 building and construction permit fees totaled about $3.0 million, but this fell to about $1.6 million in FY 05-06 and $1.25 million in FY 06-07. In recent years, commercial development has brought in revenues, which offset the loss in revenues due to the drop in building permits for new homes. In FY 07-08 and FY 08-09, revenues dropped to about $750,000. In FY 09-10, they dropped to about $560,000, and to $346,000 in FY 10-11.

The slowdown in permits is due to the Measure A growth control initiative, as well as the general economic downturn. For FY 11-12, about $377,500 is expected; but for FY12-13, an increase up to about $401,500 is expected.

License Fees

Other licensing fees collected include animal and bicycle license fees, which usually generate about $25,000 per year. These fees are used to cover the costs of the animal regulation program and the printing of bicycle licenses.

Also, the City generates fees for the cost of processing new business license applications and renewals. The revenue generated varies with the local economy.

Franchise Fees

Franchise fees are imposed by the City upon utility companies and other businesses for the privilege of using the City's rights-of-way. These fees may be spent on any lawful City activity. Currently, fees are in place for electric, gas, cable television, and solid waste collections.

The City levies a 0.5% rate for electricity and a 1.0% rate for natural gas on franchise receipts collected within the City. The City levies a 5% rate on cable TV franchise revenues plus 75 cents per month per subscriber to support the City's education & government cable TV channel.

For FY 09-10, franchise fees paid by electric and gas providers were down due to the poor economy. In FY 10-11, they were up, but have declined in FY 11-12. Cable TV franchise fees have increased in FY 10-11 and FY 11-12. Overall, in FY 12-13, modest increases are expected.

A review of franchise fees in FY 10-11 revealed the contract for solid waste fee provided for a maximum of 10% for a franchise fee and the fee was adjusted accordingly.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
4. INTERGOVERNMENTAL REVENUES									
State Shared Taxes									
Motor Vehicle In-Lieu Tax	239,957	375,887	56.6%	180,000	41,270	22.9%	-89.0%	0	-100.0%
State Fiscal Relief	0	0		0	0			0	
Property Tax Relief	238,334	232,228	-2.6%	235,000	223,420	95.1%	-3.8%	130,000	-41.8%
Public Safety Tax	318,654	325,228	2.1%	336,000	328,100	97.6%	0.9%	335,000	2.1%
Gasoline Tax	1,327,374	2,037,380	53.5%	2,194,050	2,116,760	96.5%	3.9%	2,135,390	0.9%
Sub-total	2,124,319	2,970,723	39.8%	2,945,050	2,709,550	92.0%	-8.8%	2,600,390	-4.0%
State Grants & Reimbursements									
State Mandate Reimburser	30,001	30,109	0.4%	30,000	32,400	108.0%	7.6%	20,000	-38.3%
State POST Reimburseme	29,334	39,113	33.3%	33,000	15,000	45.5%	-61.6%	20,000	33.3%
State Law Enforcement Gr	198,666	139,251	-29.9%	107,000	142,000	132.7%	2.0%	107,000	-24.6%
State Fire Aid	142,651	(4,184)	-102.9%	206,000	25,000	12.1%		206,000	724.0%
State Highways Grants	225,000	53,828		0	0		-100.0%	0	CIP
SHG-Traffic Congestion	739,932	0	-100.0%	0	0			0	
SHG-Prop 1B	0	0		0	1,205,770			0	-100.0%
State Transit Assistance	2,624,477	(208,780)	-108.0%	185,000	285,500		-236.7%	69,070	CIP
State Airport Grants	0	6,205		20,000	2,578,500		CIP	20,000	CIP
State Park Grants	465,630	5		0	0		-100.0%	0	CIP
Other State Grants	123,771	233,873	89.0%	0	0		-100.0%	0	CIP
County Grants & Reimbursements									
County Transit Operating	101,831	50,262	-50.6%	50,000	50,260	100.5%	0.0%	50,000	
Other County Grants	40,643	40,684	0.1%	55,000	240,000	436.4%	489.9%	40,000	-83.3%
Federal Grants & Reimbursements									
Federal Law Enforcement (	186,678	6,838	-96.3%	6,300	6,000	95.2%	-12.3%	6,300	
Federal Highway Grants	969,682	362,906	-62.6%	5,654,300	10,341,220	182.9%		1,360,100	CIP
Federal Transit Grants	811,112	1,339,822	65.2%	2,225,000	3,784,060	170.1%	182.4%	1,959,000	-48.2%
FAA Airport Grants	73,359	0	-100.0%	0	544,680			0	CIP
Community Development E	431,886	354,638	-17.9%	461,330	448,000	97.1%	26.3%	485,830	8.4%
Other Federal Grants	2,120,187	46,331	-97.8%	0	667,000			0	CIP
Other Grants & Reimbursements									
Tracy Rural Fire District Pr	4,195,568	3,948,407	-5.9%	4,220,000	4,196,250	99.4%	6.3%	4,034,900	-3.8%
Mt House CSD Fire Servic	1,909,475	2,174,588	13.9%	2,200,000	2,241,650	101.9%	3.1%	2,385,100	6.4%
SJCOG - Prop K Reimburs	496,650	127,924	-74.2%	0	903,800			200,000	-77.9%
School District Grants - Op	251,062	251,062	0.0%	251,070	264,370	105.3%	5.3%	264,370	0.0%
Schools CDA Repayment	590,830	590,407	-0.1%	600,000	591,000	98.5%	0.1%	0	-100.0%
Other Grants & Reimbts	0	2,196		195,000	1,195,000	612.8%		0	
Sub-total	16,758,425	9,585,485	-42.8%	16,499,000	29,757,460	180.4%	210.4%	11,227,670	-62.3%
Total for INTERGOVERNMENTAL REVENU	18,882,744	12,556,208	-33.5%	19,444,050	32,467,010	167.0%	158.6%	13,828,060	-57.4%

INTERGOVERNMENTAL REVENUES

This category includes all grants, subventions, and reimbursements received from other government entities.

State Shared Taxes

The primary group in this category is state shared taxes which includes motor vehicle in-lieu taxes, property tax relief, public safety sales tax, and gasoline fuel taxes. Their receipts had been stable and reliable from year-to-year based primarily on the City's population relative to the population of the State and other communities. State shared taxes increased based upon inflation, State economic conditions, and City population growth. Population growth and booming State and local economies tend to push such revenues up. However, certain State legislation has had negative impacts on recent and future receipts.

Motor Vehicle in-Lieu Taxes are collected by the State in-lieu of a property tax. A portion of these taxes is allocated among cities by the State. Their use is unrestricted. These used to be a significant City General Fund revenue source reaching $3.76 million in FY 02-03. In the last 4 years these receipts were down reflecting a general decline in the State economy, due to State budget actions, but also State budgetary allocations, minimal or no revenues are expected.

California voters approved a half cent Public Safety Sales Tax starting in FY 93-94. Unfortunately, the distribution formula used in about a handful of counties (including San Joaquin County) directs most of these funds to the county. The small amount the City does receive is restricted to public safety purposes. These receipts have also declined in recent years due to the local economy. But, modest increases are expected in FY 11-12 and FY 12-13.

Gasoline Fuel Taxes are collected by the State and then allocated to cities & counties. Their use is restricted to the maintenance and construction of streets and traffic improvements. In FY 10-11, receipts are up because traffic congestion relief monies are now added into gasoline taxes. For FY 11-12 and FY 12-13, only modest increases are expected.

Grants and Reimbursements

This grouping includes special purpose grants from the Federal Government, the State, the County, and other local agencies. The receipts from these sources vary from year-to-year. Their use is usually restricted to certain purposes or certain projects. In some cases, they are reimbursements for expenditures already made by the City for a particular purpose.

One major source in this grouping is the tax and assessment proceeds from the Tracy Rural Fire District (TRFD) to pay for consolidated fire services and the proceeds received from the Mountain House Community Services District (MHCSD), located northwest of the City, as the City provides fire services to both of these areas. The City receives all of the TRFD operating receipts for the year, except for a small TRFD administrative allocation. The MHCSD proceeds are based upon their share of minimal staffing provided, which is 16.6% of consolidated operating costs.

Both the TRFD and the MHCSD are also experiencing decline in local revenues due to the economic downturn. The FY 09-10 Fire Department budget was reduced for the benefit of TRFD, and MHCSD shared in the benefit of that reduction. The MHCSD proceeds for FY 09-10 were down due to the reduction, but also they were given a credit for the overpayment of their share of costs in the prior fiscal year.

Local schools provide annual support for the School Resources Officers and Crossing Guards services.

Others grants are based upon approved capital projects. These include parks, highways, transit, and airport grants. Also, Prop K grants are received from the SJCOG for specific street, bikeway, and transit projects.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
5. CURRENT SERVICE CHARGES									
General Government Charges									
Sales of Maps & Publicatio	16,784	14,554	-13.3%	15,000	11,300	75.3%	-22.4%	14,000	23.9%
Reproduction & Postage Fe	6,565	5,654	-13.9%	5,000	3,600	72.0%	-36.3%	4,500	25.0%
Financial Services Fees	682,665	670,878	-1.7%	410,000	410,000	100.0%	-38.9%	410,000	0.0%
Other Gen Govt Fees	0	4,186		1,000	1,000	100.0%		2,000	100.0%
Public Safety Charges									
Special Police Fees	213,661	177,875	-16.7%	198,000	135,000	68.2%	-24.1%	190,000	40.7%
Special Fire Fees	139,576	153,385	9.9%	139,900	149,900	107.1%	-2.3%	164,700	9.9%
Animal Shelter Fees	13,369	13,860	3.7%	16,000	12,600	78.8%	-9.1%	14,500	15.1%
Weed & Lot Cleaning Fees	14,660	7,276	-50.4%	5,000	4,500	90.0%	-38.2%	5,000	11.1%
Hazardous Waste Clean-up	0	0		3,500	0	0.0%		3,500	
Demolition Fees	0	0		3,500	0	0.0%		3,500	
Engineering Charges									
Map Review & Plan Check	112,969	797,641	606.1%	205,530	85,000	41.4%	-89.3%	90,000	5.9%
Inspection Fees	226,460	104,510	-53.9%	250,000	336,000	134.4%	221.5%	131,500	-60.9%
Segregation Fees	120	40	-66.7%	1,200	500	41.7%		1,000	100.0%
Planning & Zoning Charges									
Planning Fees	6,683	12,705	90.1%	5,800	201,700	3477.6%		7,500	-96.3%
Environmental Review Fee	1,000	1,900	90.0%	2,920	1,500	51.4%	-21.1%	1,500	0.0%
Zoning Fees	10,410	12,469	19.8%	26,220	50,000	190.7%	301.0%	50,000	0.0%
Development Review Fees	17,176	350,815		66,400	84,800	127.7%	-75.8%	85,000	0.2%
Building Regulation Charges									
Building Plan Check Fees	293,244	191,715	-34.6%	300,000	200,000	66.7%	4.3%	225,000	12.5%
Parks & Recreation Charges									
General Recreation Fees	188,255	198,795	5.6%	221,000	202,900	91.8%	2.1%	229,200	13.0%
Aquatics Fees	139,004	143,115	3.0%	128,000	125,000	97.7%	-12.7%	128,000	2.4%
Athletics Fees	227,208	176,017	-22.5%	156,730	157,500	100.5%	-10.5%	180,100	14.3%
Youth Program Fees	130,296	107,918	-17.2%	128,000	120,000	93.8%	11.2%	133,100	10.9%
Senior Center Fees	18,909	19,854	5.0%	14,000	20,000	142.9%	0.7%	16,000	-20.0%
Teen Program Fees	3,105	3,700	19.2%	3,500	3,500	100.0%	-5.4%	3,500	0.0%
Rental - Community Center	15,998	45,476	184.3%	43,000	45,500	105.8%	0.1%	49,000	7.7%
Rental - Other Facilities	15,410	48,926	217.5%	28,000	34,500	123.2%	-29.5%	38,800	12.5%
Community Events Fees	0	13,153		31,500	13,500	42.9%	2.6%	17,400	28.9%
Cultural Arts Charges									
Cultural Arts Fees	336,101	217,225	-35.4%	244,500	241,500	98.8%	11.2%	372,000	54.0%
Capital Project Charges									
CIP Project Mgmt Charges	5,367,885	5,409,832	0.8%	5,570,000	4,809,180	86.3%	-11.1%	5,132,400	6.7%
Sub-total for Governmental Charges	8,197,513	8,903,474	8.6%	8,223,200	7,460,480	90.7%	-16.2%	7,702,700	3.2%

CURRENT SERVICE CHARGES

These charges are collected by the City in exchange for a particular public service of limited and specific benefit and are used to finance the particular service provided.

Current service charges can be classified into three sub-categories: governmental charges, enterprise charges, and internal charges.

Governmental Charges

Traditionally, City services have been funded through taxes. However, in certain areas, where there are limited and specific benefits for particular services, a fee or charge may be levied upon users to pay for the service. Over the years, a number of such user charges and fees have been authorized for certain services.

Applicable to all departments are General Charges for the sale of maps and publications and reproduction and postage costs. Financial service charges are the City's administrative charges for the formation and administration of assessment and community facilities districts. Also, the City Treasurer costs (see the Cash Management program) are recovered by charges, which are offset against interest earnings prior to their interfund allocation.

Public Safety Charges include special police fees for reports, fingerprinting, DUI recovery, and special events. Special fire fees include fire permit fees, fire systems plan check and inspection fees, and street addressing fees. Animal shelter fees include impoundment fees and processing charges for animal adoptions. Public Safety Charges, except for Special Fire fees, are based upon past receipts. Special Fire fees include charges which are related to the level of building and construction activities in the community.

Engineering, Planning and Zoning, and Building Fee revenues vary with the level of building and construction activities in the community. But, there are one-time windfalls due to large projects or the periodic peaks of rechecks after code revisions.

In FY 02-03, Engineering revenues were over $2,900,000. Since then, they have declined significantly. In FY 08-09, such revenues were about $877,000; but declined to about $339,000 in FY 09-10. In FY 10-11, they were up to about $938,000, due to a one-time receipt. In FY 11-12 and FY 12-13, decreases are expected.

Planning and zoning fees can vary from year to year. In both FY 10-11 and FY 11-12, receipts were up. But in FY 12-13 will return to a normal level.

Building fees reached $1,179,000 in FY 03-04; but they have been in decline since then. However, for FY 12-13, such receipts are expected to show a small increase.

Parks & Recreation charges, while not set for 100% recovery, do play a significant role in the funding of recreation programs. With a new fee schedule in FY 09-10, they are showed increases. In FY 10-11, with some program cutbacks, these fees decreased. In FY 12-13, the same level of revenues are anticipated. Some increases are expected in FY 12-13.

In FY 07-08, with the opening of the City's new Grand Theatre, Cultural Arts fees were a new revenue source for the City. In FY 07-08, their first but partial year (9 months), Cultural Arts fees reached only 42% of their estimate. In FY 08-09, receipts increased; but decreased in FY 09-10. For FY 10-11, they decreased again. However, in FY 11-12 and FY 12-13, they are expected to increase.

CIP Project Management Charges are paid by City capital projects to the General Fund as reimbursements and overhead charges for City staff effort devoted to such projects. The amount charged can vary from year-to-year depending on the progress made and staff effort in terms of design, inspections, and program management devoted to such projects. Also, these charges are paid by major development reviews, which are budgeted and accounted for like CIP projects. In such cases, the property owner pays not only for the contracted review, but also for City staff time and associated overhead.

The FY 08-09 and FY 09-10 receipts both include recovery from Plan C Development Funds for uncharged program management in prior fiscal years. In both FY 11-12 and FY 12-13, receipts are down from prior years levels.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
Water Charges									
Water Sales	13,353,657	14,166,655	6.1%	14,150,000	14,170,000	100.1%	0.0%	14,200,000	0.2%
Other Water Fees	97,462	64,010	-34.3%	90,000	71,500	79.4%	11.7%	90,000	25.9%
Wastewater Charges									
Wastewater Service Charg	11,269,350	11,916,424	5.7%	11,500,000	11,920,000	103.7%	0.0%	11,950,000	0.3%
Other Sewer Fees	181,333	42,270	-76.7%	190,000	185,000	97.4%	337.7%	190,000	2.7%
Solid Waste Charges									
Waste Collection Fees	3,978,899	3,859,511	-3.0%	4,000,000	4,167,000	104.2%	8.0%	4,950,000	18.8%
Waste Disposal Fees	7,067,837	6,866,913	-2.8%	7,200,000	7,805,000	108.4%	13.7%	8,750,000	12.1%
Recycling Program Fees	1,991,891	1,955,540	-1.8%	2,000,000	2,101,000	105.1%	7.4%	2,540,000	20.9%
Other Solid Waste Fees	3,470,515	3,560,707	2.6%	3,240,000	2,547,800	78.6%	-28.4%	3,660,000	43.7%
Drainage Charges									
Drainage Fees	555,496	551,169	-0.8%	560,000	555,600	99.2%	0.8%	565,000	1.7%
Airport Charges									
Aircraft Tie-down Fees	778	2,759	254.6%	120	4,000	3333.3%	45.0%	2,000	-50.0%
Airport Hangar Rentals	192,988	185,065	-4.1%	188,000	188,000	100.0%	1.6%	188,000	0.0%
Airport Ground Rentals	12,550	16,186	29.0%	15,000	15,000	100.0%	-7.3%	15,000	0.0%
Airport FBO Lease	23,725	31,571	33.1%	36,000	24,000	66.7%	-24.0%	25,800	7.5%
Airport Crop Income	98,000	49,440	-49.6%	50,920	51,000	100.2%	3.2%	52,450	2.8%
Airport Fuel Sales	41,824	51,000	21.9%	60,000	80,000	133.3%	56.9%	50,000	-37.5%
Transit Charges									
Fixed Route Fares	59,230	57,057	-3.7%	60,000	56,000	93.3%	-1.9%	58,500	4.5%
Para-Transit Fares	25,842	32,046	24.0%	29,500	20,200	68.5%	-37.0%	22,200	9.9%
Taxi Ticket Sales	2,014	1,600	-20.6%	1,500	1,500	100.0%	-6.3%	1,200	-20.0%
Sub-total for Enterprise Charg	42,423,391	43,409,923	148.3%	43,371,040	43,962,600	101.4%	1.3%	47,310,150	7.6%
Internal Charges									
Vehicle Fuel Charges	472,652	575,411	21.7%	570,000	711,210	124.8%	23.6%	555,000	-22.0%
Vehicle Maintenance Charg	673,066	733,166	8.9%	735,000	653,550	88.9%	-10.9%	732,000	12.0%
Building Maintenance Char	1,149,545	1,056,089	-8.1%	1,068,300	844,100	79.0%	-20.1%	771,000	-8.7%
Self-Insurance Charges	1,875,285	1,918,221	2.3%	3,253,810	3,166,650	97.3%	65.1%	3,208,000	1.3%
Equipment Charges	1,876,045	1,208,548	-35.6%	1,196,920	1,093,190	91.3%	-9.5%	1,194,100	9.2%
Central Services Charges	101,164	85,409	-15.6%	85,000	81,100	95.4%	-5.0%	85,000	4.8%
Information Systems Charg	957,340	827,692	-13.5%	1,035,400	1,033,100	99.8%	24.8%	1,000,000	-3.2%
TeleComm Systems Charg	285,000	264,880	-7.1%	250,000	250,000	100.0%	-5.6%	260,000	4.0%
Sub-total for Internal Service Charges	7,390,097	6,669,416	-9.8%	8,194,430	7,832,900	95.6%	17.4%	7,805,100	-0.4%
Total for CURRENT SERVICE CH	58,011,001	58,982,813	1.7%	59,788,670	59,255,980	99.1%	0.5%	62,817,950	6.0%

Enterprise Charges

Enterprise funds are used to account for operations that are financed and managed in a manner similar to private business enterprises. The intent of such funds is that the costs of the services provided be recovered primarily through user charges. The City uses these funds for: transit, airport, solid waste, water, wastewater, and drainage. These charges represent a significant share of the City's operating budget. And, the last four impact almost every household and property within the City.

The growth in water charges reflects community growth and the rate increases. Water rates were raise by 19% in April 2008. So, water revenues showed increases in FY 07-08 and FY 08-09. But, in FY 09-10, revenues decreased reflecting the economic slowdown and vacant properties. They increased again in FY 10-11. For FY 11-12, and FY 12-13, only modest increases are expected. A rate study is also planned for FY 12-13.

Wastewater rates were raised 28% in FY 03-04 and again 39% in FY 05-06. Due to the rate increase, in FY 06-07, revenues showed a major increase. Receipts have leveled off since then, due to the economic slowdown. Some increases were realized in FY 10-11. Only modest increases are projected for FY 11-12 and FY 12-13.

Over the years, solid waste revenues have shown modest annual increases reflecting community growth. Rates were raised early in FY 07-08, so revenues showed a major increase. But, thereafter, these revenues have also decreased due to the poor economy and vacant properties.

Rates were increased about 29% in January 2012. So, revenues will be showing moderate increases in FY 11-12 and FY 12-13.

Drainage Fee rates were established in FY 91-92. Since then, no rate changes have been made. Drainage revenues have increased due only to community growth, although commercial development does bring in more revenue due to the larger impervious surfaces involved. Receipts have leveled off in FY 07-08 and FY 08-09, due to the economic slowdown. Receipts were up in FY 09-10, but down in FY 10-11 and up again in FY 11-12, only a minimal increase is expected in FY 12-13.

Over the years, Airport charges have shown moderate annual increases. In FY 08-09 and FY 09-10, airport revenues were up. There was a decrease in FY 10-11. Only modest changes are projected for FY 11-12 and FY 12-13.

Transit Charges have shown major increases in recent fiscal years with the advent of the City's fixed route transit service. Only modest changes are projected for FY 11-12 and FY 12-13.

Internal Charges

Internal service funds are used to account for the financing of services provided by one City department or agency to others on a cost reimbursement basis. Internal Charges are the revenues received by these funds for the services rendered. For some City departments, they are a sizeable part of their operating budget. The City uses such funds for: self-insurance, vehicle operations and maintenance, equipment replacement, building maintenance, and central services (mail, telephone, copier services and information systems).

Internal Charges are determined by the Finance Department annually based on the projected budgets for the respective service programs. Overall, Internal Charges have shown moderate annual increases, but separate charges show annual variations.

In FY 08-09, vehicle maintenance charges and equipment acquisition charges were up, while other charges were down. Some of these charges were deliberately reduced for the year as a fiscal reduction measure.

In FY 09-10, except for telecomm and information charges, internal charges were again held down.

In FY 10-11, charges were deliberately held down. However, vehicle fuel charges were running higher than expected.

In FY 11-12, self-insurance charges for both workers' compensation and general liability were be increased in order to maintain an appropriate reserve level in the self-insurance fund.

Also, in FY 11-12, the information systems charges were increased to support the new GIS application and the new Police CAD/RMS system support.

In FY 11-12, fuel charges are running higher again than expected. In FY 12-13, no major changes are expected in internal charges.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
6. OTHER REVENUES									
Fines & Forfeitures									
Vehicle Code Fines									
Vehicle Code Fines	169,544	165,139	-2.6%	160,000	128,300	80.2%	-22.3%	140,000	9.1%
General Fines									
City Fines & Forfeitures	35,509	6,238	-82.4%	6,000	5,000	83.3%	-19.8%	6,000	20.0%
Parking Penalties	143,994	150,191	4.3%	140,000	87,500	62.5%	-41.7%	110,000	25.7%
Penalties on Receivables -	1,351,136	1,211,279	-10.4%	1,400,000	1,265,000	90.4%	4.4%	1,267,000	0.2%
Admin Citations	14,571	10,352	-29.0%	3,000	3,000	100.0%	-71.0%	5,000	66.7%
Other Fines & Forfeitures									
Penalties on Receivables -	286,958	292,558	2.0%	232,000	345,000	148.7%	17.9%	345,000	0.0%
Narcotics Asset Seizure Pr	19,939	26,758	34.2%	20,000	17,300	86.5%	-35.3%	30,000	73.4%
Total for Fines & Forfeitures	2,021,651	1,862,515	-7.9%	1,961,000	1,851,100	94.4%	-0.6%	1,903,000	2.8%
Revenue from Use of Money & Property									
Investment Earnings - City Treasurer									
General Fund	2,283,300	1,266,205	-44.5%	540,000	360,200	66.7%	-71.6%	400,000	11.0%
Enterprise Funds	683,444	(114,498)	-116.8%	473,000	132,000	27.9%	-215.3%	122,000	-7.6%
Other Major Operating Fun	(285,500)	136,039	-147.6%	245,000	116,000	47.3%	-14.7%	55,000	-52.6%
Sub-total	2,681,244	1,287,746	-52.0%	1,258,000	608,200	48.3%	-52.8%	577,000	-5.1%
Investment Earnings from Other Agencies									
Fiscal Agent Earnings	1,824	16,578	808.9%	4,000	4,000	100.0%	-75.9%	14,000	250.0%
Property Tax Interest (Gen	30,847	40,275	30.6%	30,000	30,000	100.0%	-25.5%	30,000	0.0%
Property Tax Interest (CDA	9,323	12,114	29.9%	10,000	10,000	100.0%	-17.5%	0	-100.0%
Sub-total	41,994	68,967	64.2%	44,000	44,000	100.0%	-36.2%	44,000	0.0%
Rents & Concessions									
Rental - Other Facilities	200,260	552,755	176.0%	520,150	419,400	80.6%	-24.1%	457,300	9.0%
Downtown Business Promc	76,073	0	-100.0%	0	0			0	
Sub-total	276,333	552,755	100.0%	520,150	419,400	80.6%	-24.1%	457,300	9.0%
Total for Revenue from Use of Money & Property	2,999,571	1,909,468	-36.3%	1,822,150	1,071,600	58.8%	-43.9%	1,078,300	0.6%
Sale of Property									
Sale of Real Property	0	0		1,000	500	50.0%		1,000	100.0%
Sale of Personal Property	16,143	134,027	730.2%	1,000	500	50.0%	-99.6%	13,000	2500.0%
Total for Sale of Property	16,143	134,027	730.2%	2,000	1,000	-99.3%	-99.3%	14,000	1300.0%

(Continued)

OTHER REVENUES

This is the miscellaneous category for revenues. It includes fines & forfeitures, use of monies & property, the sale of property, contributions, refunds, and other income not classified elsewhere.

Fines & Forfeitures

Fines and forfeitures are punitive assessments levied by the courts or government agencies upon violators of laws or regulations. The City receives from the county fines and forfeitures resulting adjudication of violations of the Vehicle Code and the City's Municipal Code. Vehicle Code fines are placed into a special fund and their use is restricted to traffic safety purposes. Other fines are unrestricted general revenue. While there was a decline in receipts compared to prior years and a backlog in county processing, the receipt of such fine monies appear to have recovered somewhat. However, only a nominal amount is projected for FY 12-13.

By law parking violations are not criminalized and are not under the jurisdiction of the courts. The City is responsible for the adjudication and the collection of parking penalties. These activities have been contracted out, but the City will receive the net receipts from the penalties collected. Only nominal amounts are projected.

The City receives proceeds from the sale of assets seized in the enforcement of narcotics laws. These proceeds are placed into a special fund, and their use is restricted to law enforcement purposes. Due to changes in State law, these proceeds have declined.

The City also levies a 10% penalty on unpaid receivables, primarily on utility billings. However, the bulk of these receipts are deposited into the City's General Fund.

Use of Monies & Property

This category includes City income derived from Investment Earnings and the rental of City property. Monies not needed for immediate use are invested by the City Treasurer. Investment earnings are also realized from monies held by fiscal agents for various purposes. Investment earnings are credited to the funds which provided them. The City uses a pooled cash investment strategy. Interest earnings on pooled cash are allocated back to the contributing funds based upon the respective cash balances in each fund at the end of each month.

For budgeting purposes, only the investment earnings for major operating funds are estimated and reported in the budget document. However, most City Funds earn interest if and when they have a positive cash balance. Actual earnings for a particular fund are a function of its average fund balance and current interest rates. Due to the fluctuation in interest rates, GASB 31 adjustments for market value, and actual cash balances, investment earnings can fluctuate from year to year.

Since FY 09-10, interest earnings have been declining along with the economy and declining cash balances.

Rental receipts are collected by the City for the use of the miscellaneous properties. Facilities rentals are budgeted at a nominal level because they tend to fluctuate from year to year.

Sale of Property

The receipts in these categories can vary from year-to-year and are only a minor source of financing for the City.

ESTIMATED REVENUES By Revenue Source	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
6. OTHER REVENUES (Continued)									
Miscellaneous Revenues									
Operating Contributions	133,663	143,770	7.6%	0	0		-100.0%	147,000	
Refunds	357,660	567,060	58.5%	214,000	372,000	173.8%	-34.4%	380,000	2.2%
Damage Reimbursements	26,352	28,563	8.4%	26,000	14,000	53.8%	-51.0%	15,000	7.1%
Miscellaneous Revenues	1,616,963	463,272	-71.3%	118,600	132,030	111.3%	-71.5%	52,600	-60.2%
Total for OTHER REVENUES	7,172,003	5,108,675	-28.8%	4,143,750	3,441,730	83.1%	-32.6%	3,589,900	4.3%
7. OTHER FINANCING SOURCES									
Debt Proceeds									
Bond Proceeds	0	0		2,000,000	0	SD Fees		2,000,000	SD Fees
Bond Proceeds	0	0		0	13,382,400	Refunding		0	
Bond Proceeds	0	0		0	0			0	
Principal Repayment	15,772	22,649		0	25,000			25,000	
Note Proceeds	0	0		0	0			0	
Lease Proceeds									
Lease Proceeds	0	0		0	0			0	
Capital Contributions									
CIP Contributions	2,946,638	5,559,139	88.7%	25,497,520	14,952,470	58.6%	169.0%	500,000	-96.7%
Total for OTHER FINANCING SOURCE	2,962,410	5,581,788		27,497,520	28,359,870	103.1%		2,525,000	-91.1%
TOTAL REVENUES	142,453,803	140,444,146	-1.4%	174,966,530	185,078,220	105.8%	31.8%	146,036,710	-21.1%
8. INTERFUND TRANSFERS									
Operating Transfers	8,384,154	3,619,735	-56.8%	3,403,230	2,490,840	-59.4%	-31.2%	2,180,100	-12.5%
Capital Transfers	0	9,109,829		0	3,210,710		-64.8%	0	-100.0%
Debt Transfers	1,573,000	1,573,000	0.0%	1,573,000	3,129,700	199.0%	99.0%	1,575,000	-49.7%
Loan & Loan Repayments	67,500	20,000		20,000	20,000	100.0%	0.0%	20,000	0.0%
Equity Transfers	0	0		0	0			0	
Total Transfers	10,024,654	14,322,564	42.9%	4,996,230	8,851,250	177.2%	-38.2%	3,775,100	-57.3%
TOTAL REVENUES & TRANSFERS	152,478,457	154,766,710	1.5%	179,962,760	193,929,470	107.8%	25.3%	149,811,810	-22.7%

OTHER REVENUES (Continued)

Miscellaneous Revenues
In some years, these revenues are high due to refunds from the PERS retirement system, the City's insurance pool, unclaimed deposits, and litigation awards. However, such high revenues can not be expected every year. For FY 12-13, only nominal amounts have been budgeted for.

CIP Contributions
These are contributions toward capital projects by developers or property owners. They may be cash advances before or supplementing other funding or in-kind contributions rather than cash. CIP deposits are budgeted to balance with CIP project cost estimates. The major figures reflect primarily the anticipated dedication of arterial improvements to the City by the developer of the Tracy Gateway project.

OTHER FINANCING SOURCES

This category provides for the receipt of monies borrowed from others to finance City activities and projects. These receipts are not revenues, strictly speaking, because they must be repaid at a later date. However, for the short term of a fiscal year, they must be accounted for as receipts for budgeting purposes. These sources can vary from year-to-year depending upon the City's needs. Various types of debt issues can be used, under certain rules, to finance capital improvement projects, while various lease arrangements can be used to finance the acquisition of equipment and other capital assets.

For FY 09-10 and FY 10-11, there were no major debt receipts during these years.

In FY 11-12, debt worth $13,382,400 was issued to refinance previous debt issues; but also, it provided a net of $1,009,090 for capital improvements.

For FY 12-13, debt issues worth $2,000,000 are budgeted as a contingency for improvements in the development areas.

INTERFUND TRANSFERS

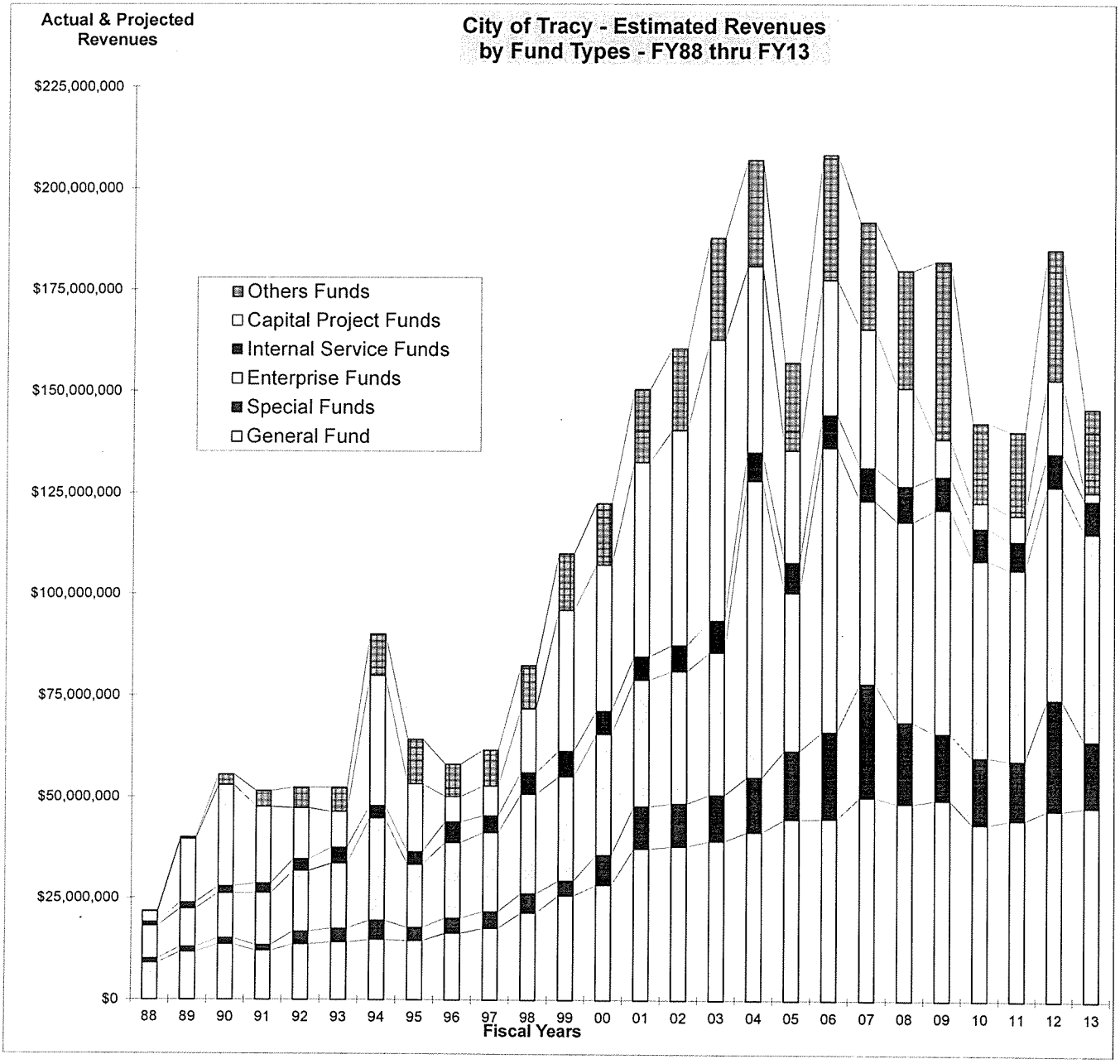
This category accounts for the transfers of monies between different City funds. Interfund transfers do not represent any additional monies received by the City. But, they must be accounted for as receipts by the receiving funds for budgeting purposes. Transfers are made for debt service, capital project financing, agency support, and to closeout no longer needed funds. In addition, there are a number of interfund loans and repayments among different City funds.

Previously, the City indirect costs were treated as interfund transfers. But, they have now been reclassified as interfund reimbursements and are accounted for in the operating budget. Interfund transfers are determined by the Finance Department annually based on projected budgets. A detail listing of the transfers for FY 11-12 and for FY 12-13 is on page D24.

In FY 05-06, a policy target was set for the General Fund's fund balance. Any excess or deficit balance in the General Fund at the end of a fiscal year was to be adjusted to the target by transfers into or from the Economic Uncertainty Fund 299. Prior to FY 07-08, the transfers were from the General Fund; but since then, the transfers have been into the General Fund.

INTERFUND TRANSFERS By Fund & Purpose		FY06-07 $ Actual	FY07-08 $ Actual	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected
Fund from	Fund to								
Operating Transfers									
101 General	Economy Uncertainity Fund 299	6,558,000	0	0	0	0	0	0	0
299 Economy Uncertainity	General Fund 101	0	1,683,000	2,011,760	6,631,600	1,976,100	1,555,230	1,619,000	2,180,100
	Total	6,558,000	1,683,000	2,011,760	6,631,600	1,976,100	1,555,230	1,619,000	2,180,100
Capital Transfers									
101 General	General Projects Fund 301	0	0	0	0	0	0	0	0
101 General	Community CTV Fund 295	10,000	0	0	0	0	0	0	0
299 Economy Uncertainity	General Projects Fund 301	4,217,946	0	0	0	0	0	0	0
521 General Projects	General Projects Fund 301	0	0	0	0	0	0	0	0
381 CDA Project	City Redev Oblig Fund 317	0	0	0	0	6,440,933	0	0	0
402 Land COP	General Projects Fund 301	0	2,548,075	0	0	0	0	0	0
404 CDA Debt	CDA Housing Fund 281	1,814,598	1,927,951	2,369,875	1,752,554	1,656,435	1,848,000	871,840	0
404 CDA Debt	CDA Projects Fund 381	8,247,000	3,150,000	0	0	0	0	0	0
408 2008 Lease Rev	General Projects Fund 301	0	0	7,174,242	0	0	0	0	0
408 2008 Lease Rev	CDA Projects Fund 381	0	0	2,126,307	0	0	0	0	0
	Total	14,289,544	7,626,026	11,670,424	1,752,554	8,097,368	1,848,000	871,840	0
Debt Transfers									
101 General	Land COP Fund 402	286,000	284,000	284,000	284,000	0	0	0	0
101 General	Reg Mall COP Debt Fund 405	912,000	889,000	889,000	889,000	889,000	889,000	889,000	893,000
101 General	2007 Lease Rev Fund 407	0	0	0	0	284,000	284,000	284,000	282,000
404 CDA Debt	2008 Lease Rev	0	0	200,000	400,000	400,000	400,000	400,000	400,000
407 2007 Lease Rev	Land COP Fund 402	0	1,869,335	0	0	0	0	0	0
408 2008 Lease Rev	Reg Mall COP Debt Fund 405	0	0	9,269,881	0	0	0	0	0
	Total	1,198,000	3,042,335	10,642,881	1,573,000	1,573,000	1,573,000	1,573,000	1,575,000
Loans & Loan Repayments									
211 So Co Fire Authority	Repay to Gen Fund 101	19,426	328,410	244,692	0	0	0	0	0
281 CDA Housing	CDA Debt Fund 404	0	0	0	0	2,803,520	0	0	0
295 Community CTV	Repay to Gen Fund 101	0	0	0	0	0	0	0	0
311 Parks Infill	Repay to RSP Parks Fund 341	0	0	0	0	0	0	0	0
513 Water >> Loan to	Airport Fund 563	0	0	0	47,500	0	0	0	0
561 Airport	Repay Water Fund 513	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Total	39,426	348,410	264,692	67,500	2,823,520	20,000	20,000	20,000
Equity Transfers									
404 CDA Debt Fund	CDA Project Fund 381	0	0	0	0	0	0	0	0
4xx Debt Service Funds	Capital Projects Funds	0	0	0	0	0	0	0	0
831 AD87-3 Water RSP	Capital Projects Funds	0	0	0	0	0	0	2,201,620	0
838 CFD 99-2 Debt	Capital Projects Funds	0	0	0	0	0	0	2,565,790	0
	Total	0	0	0	0	0	0	4,767,410	0
	Total - All Funds	22,084,970	12,699,771	24,589,757	10,024,654	14,469,988	4,996,230	8,851,250	3,775,100

ESTIMATED REVENUES BY FUNDS



ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
1. GENERAL FUND									
101 - General Fund									
City Property Taxes	15,158,986	14,812,821	-2.3%	14,350,600	14,054,330	97.9%	-5.1%	13,638,300	-3.0%
General Sales Tax	9,224,814	10,511,694	14.0%	10,927,000	11,733,770	107.4%	11.6%	12,511,000	6.6%
Temporary Tax - Measure E	0	896,551	NEW	4,650,000	5,530,170	118.9%	516.8%	5,759,300	4.1%
Transient Lodging Tax	642,794	675,819	5.1%	690,000	718,000	104.1%	6.2%	740,000	3.1%
Business License Tax	583,257	583,368	0.0%	620,000	590,000	95.2%	1.1%	610,000	3.4%
Documentary Transfer Tax	290,940	273,325	-6.1%	260,000	251,500	96.7%	-8.0%	260,000	3.4%
Sub-total for Taxes	25,900,791	27,753,578	7.2%	31,497,600	32,877,770	104.4%	18.5%	33,518,600	1.9%
Operating Assessments	341,171	343,435	0.7%	345,000	352,340	102.1%	2.6%	360,000	2.2%
Sub-total for Oper Assmts	341,171	343,435	0.7%	345,000	352,340	102.1%	2.6%	360,000	2.2%
Bldg & Construction Permits	559,592	346,487	-38.1%	584,830	377,500	64.5%	9.0%	401,500	6.4%
Special Licenses	104,045	109,267	5.0%	111,300	114,400	102.8%	4.7%	118,950	4.0%
Franchise Fees	2,222,845	2,474,332	11.3%	2,471,000	2,442,550	98.8%	-1.3%	2,501,000	2.4%
Sub-total for LP&F Fees	2,886,482	2,930,086	1.5%	3,167,130	2,934,450	92.7%	0.1%	3,021,450	3.0%
State Shared Taxes	686,604	826,874	20.4%	641,000	491,040	76.6%	-40.6%	465,000	-5.3%
State Grants & Reimbursemen	283,001	332,051	17.3%	170,000	189,400	111.4%	-43.0%	147,000	-22.4%
County Grants & Reimburseme	40,643	40,684	0.1%	55,000	240,000	436.4%	489.9%	40,000	-83.3%
Other Grants	437,740	260,096	-40.6%	257,370	270,370	105.1%	4.0%	270,670	0.1%
Sub-total for IG Revenues	1,447,988	1,459,705	0.8%	1,123,370	1,190,810	106.0%	-18.4%	922,670	-22.5%
General Government Charges	705,380	695,061	-1.5%	430,500	425,400	98.8%	-38.8%	430,000	1.1%
Public Safety Charges	227,030	191,734	-15.5%	217,500	147,600	67.9%	-23.0%	208,000	40.9%
Engineering Charges	339,549	902,191	165.7%	456,730	421,500	92.3%	-53.3%	222,500	-47.2%
Planning & Zoning Charges	35,269	377,889	971.4%	101,340	338,000	333.5%	-10.6%	144,000	-57.4%
Building Regulation Fees	293,244	191,715	-34.6%	300,000	200,000	66.7%	4.3%	225,000	12.5%
Parks & Recreation Charges	738,185	756,954	2.5%	753,730	722,400	95.8%	-4.6%	795,100	10.1%
Cultural Arts Charges	336,101	217,225	-35.4%	244,500	241,500	98.8%	11.2%	372,000	54.0%
CIP Project Management Char	5,367,885	5,409,832	0.8%	5,470,000	4,809,180	87.9%	-11.1%	5,132,400	6.7%
Sub-total for Current Charg	8,042,643	8,742,601	8.7%	7,974,300	7,305,580	91.6%	-16.4%	7,529,000	3.1%
Fines & Forfeitures	1,714,754	1,543,199	-10.0%	1,709,000	1,488,800	87.1%	-3.5%	1,528,000	2.6%
Investment Earnings	2,314,147	1,306,480	-43.5%	570,000	390,200	68.5%	-70.1%	430,000	10.2%
Rents & Concessions	200,260	316,691	58.1%	420,000	210,800	50.2%	-33.4%	215,000	2.0%
Sale of Property	16,143	293	-98.2%	2,000	1,000	50.0%		2,000	100.0%
Non-Governmental Contributio	133,663	143,770	7.6%	117,520	121,950	103.8%	-15.2%	147,000	20.5%
Miscellaneous Revenues	402,781	-32,774	-108.1%	100,000	50,000	50.0%	-252.6%	25,000	-50.0%
Sub-total for Other Revenue	4,781,748	3,277,659	-31.5%	2,918,520	2,262,750	77.5%	-31.0%	2,347,000	3.7%

(Continued)

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
101 - General Fund (Continued)									
Total Revenues	43,400,823	44,507,064	2.5%	47,025,920	46,923,700	99.8%	5.4%	47,698,720	1.7%
Interfund Transfers	6,631,600	1,963,300	-70.4%	1,555,230	1,619,000	104.1%	-17.5%	2,180,100	34.7%
Total of Other Financing Sour	6,631,600	1,963,300	-70.4%	1,555,230	1,619,000	104.1%	-17.5%	2,180,100	
Total for General Fund 101	50,032,423	46,470,364	-7.1%	48,581,150	48,542,700	99.9%	4.5%	49,878,820	2.8%
2. SPECIAL REVENUE FUNDS									
211 - South County Fire Authority									
TRFD & MHCSD Proceeds	6,105,043	6,122,995	0.3%	6,420,000	6,437,900	100.3%	5.1%	6,420,000	-0.3%
Grants Revenues	142,651	18,754	-86.9%	206,000	112,000	54.4%	497.2%	206,000	83.9%
Fee Revenues	154,236	159,979	3.7%	148,400	154,400	104.0%	-3.5%	173,200	12.2%
Fund Total	6,401,930	6,301,728	-1.6%	6,774,400	6,704,300	99.0%	6.4%	6,799,200	1.4%
221 - Downtown Improvement District									
Downtown Business Assessme	29,194	117,146	301.3%	135,000	117,150	86.8%	0.0%	117,150	0.0%
Downtown Business Promotior	76,073	0	-100.0%	0	0			0	
	105,267	117,146	11.3%	135,000	117,150	86.8%	0.0%	117,150	0.0%
222 - Parking District									
Parking District Assessments	98	0	-100.0%	400	0			0	
231 - Asset Forfeiture									
Narcotics Enforcement Forfeitu	19,939	26,758	34.2%	20,000	17,300	86.5%	-35.3%	30,000	73.4%
241 - Transportation Development Act									
Transp Devel Tax - Streets	1,399,595	1,582,700	13.1%	1,400,000	1,262,170	90.2%	-20.3%	1,500,000	18.8%
242 - Transportation Sales Tax									
Transp Sales Tax - Prop K	909,601	986,504	8.5%	980,000	1,010,000	103.1%	2.4%	1,040,000	3.0%
COG - Prop K Reimbursement	464,401	100,599	-78.3%	0	782,970		678.3%	200,000	CIP
243 - Traffic Congestion Relief									
State Grants	739,932	0	-100.0%	0	0	103.1%	2.4%	0	
244 - State Prop 1B Road Bonds									
State Grants	0	0		0	1,205,770			0	
24x - Gas Taxes									
Gasoline Taxes	1,416,024	2,148,676	51.7%	2,194,050	2,116,760	96.5%	-1.5%	2,135,390	0.9%
261 - ISTEA Grants									
Federal Highway Grants	969,682	362,906	-62.6%	5,654,300	10,341,220	182.9%	CIP	1,360,100	-86.8%
263 - ARRA Funds									
Federal ARRA grants	1,614,310	0		0	580,000		CIP	0	
26x - Community Development Block Grant									
CDBG Allocation	431,886	354,638	-17.9%	461,330	448,000	97.1%	26.3%	485,830	8.4%
271 - Landscaping Districts									
Landscape District Fees	2,231,637	2,347,956	5.2%	2,366,000	2,366,000	100.0%	0.8%	2,496,200	5.5%
Investment Earnings	259,322	53,280	-79.5%	90,000	54,000	60.0%	1.4%	55,000	1.9%
Fund Total	2,490,959	2,401,236	-3.6%	2,456,000	2,420,000	98.5%	0.8%	2,551,200	5.4%

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
2. SPECIAL REVENUE FUNDS (Continued)									
28x - CDA Housing & Successor									
CDA Property Taxes (20%)	1,752,554	1,656,435	-5.5%	1,848,000	892,190	48.3%	-46.1%	0	-100.0%
Debt Proceeds & Others	15,772	43,943	178.6%	0	25,000		-43.1%	25,000	
Investment Earnings	59,009	61,560	4.3%	140,000	62,000	44.3%	0.7%	0	-100.0%
Fund Total	1,827,335	1,761,938	-3.6%	1,988,000	979,190	49.3%	-44.4%	25,000	-97.4%
295 - Cable TV									
CTV Franchise Fees	154,023	162,027	5.2%	160,500	168,100	104.7%	3.7%	170,500	1.4%
Investment Earnings	-642,502	0	-100.0%	0	0			0	
Interfund Transfers	0	0		0	0			0	
Total for Special Revenue Funds	18,302,480	16,306,856	-10.9%	22,223,980	28,152,930	126.7%	72.6%	16,414,370	-41.7%
3. CAPITAL PROJECTS FUNDS									
301 - General Projects									
Interfund Transfers	0	0		0	2,960,710			0	-100.0%
Grants & Other Revenues	1,410,879	1,266,919	-10.2%	295,000	1,546,250	524.2%	22.0%	232,000	-85.0%
311 - Infill Parks									
Capital Development Fees	6,243	0		25,000	0	0.0%		25,000	
312 - Infill Drainage									
Capital Development Fees	25,678	42,607		42,000	20,000	47.6%	-53.1%	42,000	110.0%
313 - Infill Arterials									
Capital Development Fees	72,598	67,823	-6.6%	110,000	25,000	22.7%	-63.1%	110,000	340.0%
314 - Infill Buildings & Equipment									
Capital Development Fees	4,984	2,277		45,000	3,000	6.7%	31.8%	45,000	1400.0%
316 - Downtown Improvements									
Capital Development Fees	0	0		2,400	0	0.0%		2,400	
317 - Redevelopment Obligations									
Interfund Transfers	0	0		0	0			0	
Grants & Other Revenues	0	6,306,309		0	120,830		-98.1%	0	
321 - Plan "C" Parks									
Capital Development Fees	0	0		0	0			0	
322 - Plan "C" Drainage									
Capital Development Fees	0	0		0	0			0	
323 - Plan "C" Arterials									
Capital Development Fees	0	0		0	0			0	
324 - Plan "C" General									
Capital Development Fees	0	0		0	0			0	
325 - Plan "C" Utilities									
Capital Development Fees	0	0		0	0			0	
345 - RSP Program Management									
Capital Development Fees	0	44,704		100,000	17,700	17.7%	-60.4%	0	

(Continued)

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
3. CAPITAL PROJECTS FUNDS (Continued)									
351 - Northeast Industrial Area #1									
Capital Development Fees	0	298,816		50,000	25,000	50.0%	-91.6%	260,000	940.0%
352 - South MacArthur Planning Area									
Capital Development Fees	831,756	230,942		200,000	770,000	385.0%	233.4%	200,000	-74.0%
353 - I-205 Area Development									
Capital Development Fees	473,642	0		200,000	350,000	175.0%		200,000	-42.9%
Grants & Other Revenues	481,082	80,000		0	0			0	CIP
354 - Industrial SP, South									
Capital Development Fees	486,088	0		80,000	320,000	400.0%		80,000	-75.0%
355 - Presidio Planning Area									
Capital Development Fees	0	0		0	0			0	
356 - Tracy Gateway Area									
Capital Development Fees	0	1,582,714		100,000	25,000	25.0%	-98.4%	100,000	CIP
CIP Contributions	1,407,169	2,100,000		15,000,000	12,000,000	80.0%	471.4%	0	
357 - Northeast Industrial Area #2									
Capital Development Fees	0	0		200,000	75,000	37.5%		200,000	
381 - Com Dev Agency Project									
Grants, Property Sales & Tfrs	35,249	36,925	4.8%	0	0			0	
Interfund Transfers	0	0		0	0			0	
391 - UMP Facilities									
CIP Contributions	2,317,978	600,569	-74.1%	10,000	1,258,450		109.5%	10,000	-99.2%
395 - CIP Deposits									
CIP Contributions	-1,308,702	60,027	-104.6%	10,380,000	1,579,500	15.2%	CIP	500,000	CIP
Total for Capital Projects Funds	6,244,644	12,720,632	103.7%	26,839,400	21,096,440	78.6%	65.8%	2,006,400	-90.5%
4. DEBT SERVICE FUNDS									
404 - Com Dev Agency Debt									
CDA Tax Increment	6,120,319	11,106,767	81.5%	9,189,900	4,420,400	24.0%	-80.2%	0	
407 - 2007 Lease Revenue Bonds									
Bond Proceeds	0	0		0	0			0	
Debt Transfer	284,000	284,000	0.0%	284,000	284,000	100.0%	0.0%	282,000	-0.7%
408 - 2008 Lease Revenue Bonds									
Bond Proceeds	0	0		0					
Debt Transfer	1,289,000	1,289,000	0.0%	1,289,000	1,289,000	100.0%	0.0%	1,293,000	0.3%
495 - Successor Agency to CDA				0					
CDA Tax Increment	0	0		0	2,201,500			6,593,700	199.5%
Total for Debt Service Fund	7,693,319	12,679,767	64.8%	10,762,900	8,194,900	76.1%	-35.4%	8,168,700	-0.3%

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
5. ENTERPRISE FUNDS									
511 & 513 - Water Funds									
Operating Charges	13,451,119	14,230,665	5.8%	14,240,000	14,241,500	100.0%	0.1%	14,290,000	0.3%
Capital Development Fees	15,575	19,740	26.7%	150,000	15,000	10.0%	-24.0%	20,000	33.3%
Investment Earnings	453,346	10,816	-97.6%	250,000	50,000	20.0%	362.3%	50,000	0.0%
Fiscal Agent Earnings	0	0		0	0			0	
Miscellaneous Revenues	237,753	391,366	64.6%	115,000	210,000	182.6%	-46.3%	215,000	2.4%
Loan Repayments	20,000	20,000	0.0%	20,000	20,000	100.0%	0.0%	20,000	CIP
Grants	0	0		0	0			0	
Debt Proceeds	0	0		0	0			0	
Fund Total	14,177,793	14,672,587	3.5%	14,775,000	14,536,500	98.4%	-0.9%	14,595,000	0.4%
521 & 523 - Wastewater Funds									
Operating Charges	11,450,683	11,958,694	4.4%	11,690,000	12,105,000	103.6%	1.2%	12,140,000	0.3%
Capital Development Fees	-32,581	1,393,165		100,000	20,000	20.0%	-98.6%	30,000	50.0%
Investment Earnings	157,128	-84,811	-154.0%	160,000	50,000	31.3%	-159.0%	50,000	0.0%
Fiscal Agent Earnings	116	2,527		3,000	3,000	100.0%		3,000	0.0%
Miscellaneous Revenues	82,319	135,411	64.5%	65,000	154,000	236.9%	13.7%	159,000	3.2%
Grants	0	0		0	0		CIP	0	CIP
Debt Proceeds	0	0		0	0		CIP	0	CIP
Fund Total	11,657,665	13,404,986	15.0%	12,018,000	12,332,000	102.6%	-8.0%	12,382,000	0.4%
53X - Solid Waste Funds									
Operating Charges	16,509,142	16,242,671	-1.6%	16,440,000	16,620,800	101.1%	2.3%	19,900,000	19.7%
Investment Earnings	71,426	-32,999	-146.2%	60,000	29,000	48.3%	-187.9%	19,000	-34.5%
Fiscal Agent Earnings	1,708	14,051	722.7%	1,000	1,000	100.0%	-92.9%	11,000	1000.0%
Miscellaneous Revenues	909,433	195,444	-78.5%	150,000	210,000	140.0%	7.4%	211,000	0.5%
Fund Total	17,491,709	16,419,167	-6.1%	16,651,000	16,860,800	101.3%	2.7%	20,141,000	19.5%
541 - Drainage Enterprise Fund									
Operating Charges	555,496	551,169	-0.8%	560,000	555,600	99.2%	0.8%	565,000	1.7%
Investment Earnings	1,544	-7,504	-586.0%	2,000	2,000	100.0%	-126.7%	2,000	0.0%
Miscellaneous Revenues	0	2,000		1,000	1,000	100.0%		1,000	0.0%
Fund Total	557,040	545,665	-2.0%	563,000	558,600	99.2%	2.4%	568,000	1.7%
561 & 563 - Airport Funds									
Operating Charges	369,865	336,021	-9.2%	350,040	362,000	103.4%	7.7%	333,250	-7.9%
Airport Grants	120,859	6,205	-94.9%	20,000	3,123,180			20,000	-99.4%
Investment Earnings	0	0		500	500	100.0%		500	0.0%
Miscellaneous Revenues	3,615	6,489	79.5%	7,000	10,000	142.9%	54.1%	10,000	0.0%
Fund Total	494,339	348,715	-29.5%	377,540	3,495,680	925.9%	902.4%	363,750	-89.6%

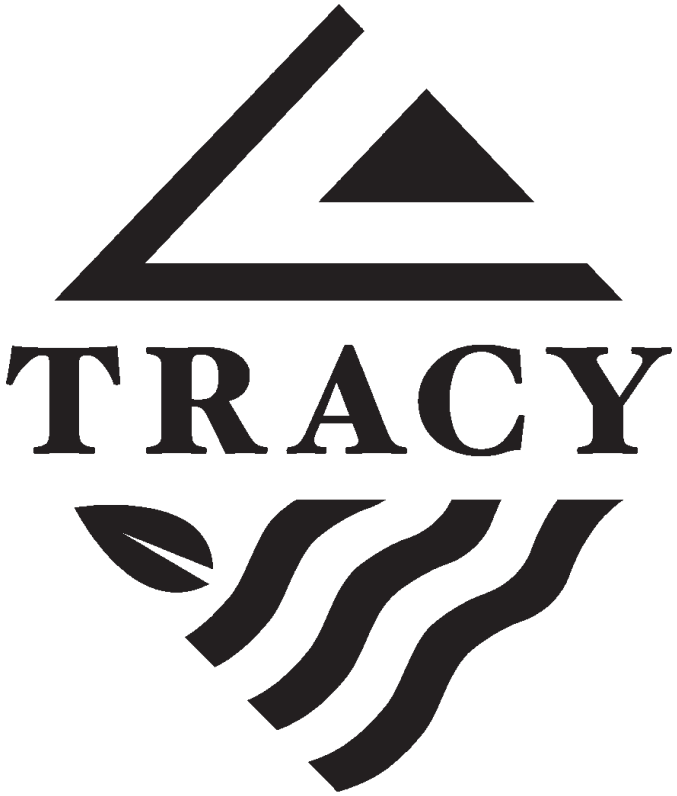
(Continued)

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
5. ENTERPRISE FUNDS (Continued)									
571 & 573 - Transit Funds									
Transp Devel Tax - Transit	569,849	379,609	-33.4%	872,810	667,560	76.5%	75.9%	970,000	45.3%
Operating Grants	632,335	903,075	42.8%	1,010,000	933,610	92.4%	3.4%	994,070	6.5%
Capital Grant	2,905,085	278,229	-90.4%	1,450,000	3,186,210	219.7%		1,084,000	-66.0%
Operating Fares & Sales	87,086	90,703	4.2%	91,000	77,700	85.4%	-14.3%	81,900	5.4%
Investment Earnings	0	0		500	500	100.0%		500	0.0%
Miscellaneous Revenues	6,228	27,230	337.2%	19,150	30,000	156.7%	10.2%	26,300	-12.3%
Fund Total	4,200,583	1,678,846	-60.0%	3,443,460	4,895,580	142.2%	191.6%	3,156,770	-35.5%
Total for Enterprise Funds	48,579,129	47,069,966	-3.1%	47,828,000	52,679,160	110.1%	11.9%	51,206,520	-2.8%
6. INTERNAL SERVICE FUNDS									
601 - Central Garage Fund									
Fuel & VM Charges	1,145,718	1,308,577	14.2%	1,305,000	1,364,760	104.6%	4.3%	1,287,000	-5.7%
Lease Proceeds/IF Transfers	0	0		0	0			0	
Investment Earnings	0	0		0	0			0	
Miscellaneous Revenues	0	316		600	400	66.7%	26.6%	600	50.0%
Fund Total	1,145,718	1,308,893	14.2%	1,305,600	1,365,160	104.6%	4.3%	1,287,600	-5.7%
602 - Central Services Fund									
Central Services Charges	101,164	85,409	-15.6%	85,000	81,100	95.4%	-5.0%	85,000	4.8%
Information Systems Charges	957,340	827,692	-13.5%	1,035,400	1,033,100	99.8%	24.8%	1,000,000	-3.2%
TeleComm Systems Charges	285,000	264,880	-7.1%	250,000	250,000	100.0%	-5.6%	260,000	4.0%
Investment Earnings	0	0		0	0			0	
Miscellaneous Revenues	0	1,380		1,000	700	70.0%	-49.3%	1,000	42.9%
Fund Total	1,343,504	1,179,361	-12.2%	1,371,400	1,364,900	99.5%	15.7%	1,346,000	-1.4%
605 & 606 - Equipment & Vehicle Acquisition Funds									
Equipment Charges	1,876,045	1,208,548	-35.6%	1,196,920	1,093,190	91.3%	-9.5%	1,194,100	9.2%
Investment Earnings	0	0		0	0			0	
Miscellaneous Revenues	118,183	118,559	0.3%	1,000	700	70.0%	-99.4%	2,000	185.7%
Fund Total	1,994,228	1,327,107	-33.5%	1,197,920	1,093,890	91.3%	-17.6%	1,196,100	9.3%
615 - Building Maintenance Fund									
Building Maintenance Charges	1,149,545	1,056,089	-8.1%	1,068,300	844,100	79.0%	-20.1%	771,000	-8.7%
Investment Earnings	0	0		0	0			0	
Miscellaneous Revenues	0	0		1,000	700	70.0%		1,000	42.9%
Fund Total	1,149,545	1,056,089	-8.1%	1,069,300	844,800	79.0%	-20.0%	772,000	-8.6%

(Continued)

ESTIMATED REVENUES By Fund	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Budget	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Projection	% Change
6. INTERNAL SERVICE FUNDS (Continued)									
627 - Self-Insurance Fund									
Self-Insurance Charges	1,875,285	1,918,221	2.3%	3,253,810	3,166,650	97.3%	65.1%	3,208,000	1.3%
Investment Earnings	0	0		0	0			0	
Miscellaneous Revenues	633,762	358,917	-43.4%	230,000	382,000	166.1%	6.4%	395,000	3.4%
Fund Total	2,509,047	2,277,138	-9.2%	3,483,810	3,548,650	101.9%	55.8%	3,603,000	1.5%
Total for Internal Service Funds	8,142,042	7,148,588	-12.2%	8,428,030	8,217,400	97.5%	15.0%	8,204,700	-0.2%
7. FIDUCIARY FUNDS									
81x - Med Lv Bk & PEB Trust	0	623,465		0	0			0	
831 - Assessment District 87-3	1,753,475	0	-100.0%	1,755,000	0	0.0%	#DIV/0!	0	#DIV/0!
835 - Community Facilities District 8	1,299,694	1,282,522	-1.3%	1,300,000	1,308,820	100.7%	2.1%	1,300,000	-0.7%
837 - Community Facilities District 99-1									
Assessment Charges, CFD 99-	756,494	723,713	-4.3%	760,000	764,520	100.6%	5.6%	760,000	
838 - Community Facilities District 99-2									
Assessment Charges, CFD 99-	880,222	887,110	0.8%	890,000	931,760	104.7%	5.0%	0	
839 - Assessment District 00-2									
Assessment Charges, AD 00-2	81,100	83,195	2.6%	82,000	85,950	104.8%	3.3%	0	-100.0%
840 - Community Facilities District 00-1									
Assessment Charges, AD 00-1	893,365	912,153	2.1%	895,000	940,170	105.0%	3.1%	930,000	
841 - Assessment District 94-1	412,620	415,977	0.8%	415,000	441,840	106.5%	6.2%	415,000	-6.1%
842 - Assessment District 95-1	0	0		0	0			0	
843 - Assessment District 96-1	0	0		0	0			0	
844 - Assessment District 93-1	362,263	360,474	-0.5%	362,300	360,480	99.5%	0.0%	362,300	0.5%
846 - Assessment District 98-1	4,638,004	4,696,633	1.3%	4,430,000	4,818,490	108.8%	2.6%	4,750,000	-1.4%
847 - Assessment District 98-2	349,200	311,106	-10.9%	350,000	311,940	89.1%	0.3%	330,000	5.8%
849 - Assessment District 98-4	203,281	206,534	1.6%	204,000	213,890	104.8%	3.6%	0	-100.0%
850 - I205 RAA Debt Refinancing	1,005,931	1,001,529	-0.4%	1,005,000	1,054,080	104.9%	5.2%	1,005,000	-4.7%
852 - Assessment District 03-1									
Assessment Charges, AD 03-1	79,615	81,591	2.5%	81,000	83,280	102.8%	2.1%	81,000	-2.7%
853 - Assessment District 06-1									
Assessment Charges, AD 06-1	769,156	784,535	2.0%	770,000	791,620	102.8%	0.9%	770,000	
854 - TOPJPA Rev Bonds 2011A									
Bond Proceeds	0	0		0	14,939,100			0	
Assessment Charges	0	0		0	0			1,229,000	
8xx - New Financing Districts									
Bond Proceeds for AD or CFD	0	0		2,000,000	0	0.0%		2,000,000	
Total for Trust & Agency Funds	13,484,420	12,370,537	-8.3%	15,299,300	27,045,940	176.8%	118.6%	13,932,300	-48.5%
TOTAL - Budgeted Funds	152,478,457	154,766,710	1.5%	179,962,760	193,929,470	107.8%	25.3%	149,811,810	-22.7%

Operating Programs



Think Inside the Triangle™

OPERATING PROGRAMS

The core of the budget is presented within the operating programs. Appropriations for FY 12-13 are detailed by operating programs within these pages.

For comparative purposes, the budget data is shown as *Proposed* for FY 12-13 along with the *Actual* data for FY 09-10, FY 10-11, and with the *Estimated* data for the current FY 11-12.

Program Structure

Most citizens understand that their City government is organized into a number of departments, each rendering a particular service. For example, the Public Works Department maintains city streets and parks, while the Police Department provides a variety of police services. Each City department in turn is organized into a number of divisions or offices.

For budget purposes, each department consists of a number of operating programs, which serve as the basic units of the City's operating budget. Under the City's program budget, the budget is organized around programs, which focus upon particular services provided by the City. This arrangement of operating programs to build the operating budget is called the program structure. In this budget, the structure consists of departments, divisions, and the operating programs.

The City's budget is not organized by funding sources. Funding sources can extend across the departments and operating programs. However, separate tallies are made so that funding sources can be summarized at the citywide and departmental level.

Operating Budget Summary

The Operating Budget Summary on pages E3 and E4 show the total of the operating budget for FY 12-13. Page E3 shows the operating budget by department and provides the equivalency factor for comparing the annual changes in City operating costs, as they would impact the "average" dwelling unit within the City. Page E4 shows the operating budget by objects and by funding sources respectively. Also, on page E3, a summary is provided of the Full-Time Equivalent (FTE) count of total City staffing by department.

Operating Budget Graphs

Graphs are provided, showing the operating budget trends and proportional allocations by department, object category, funding sources, and staffing.

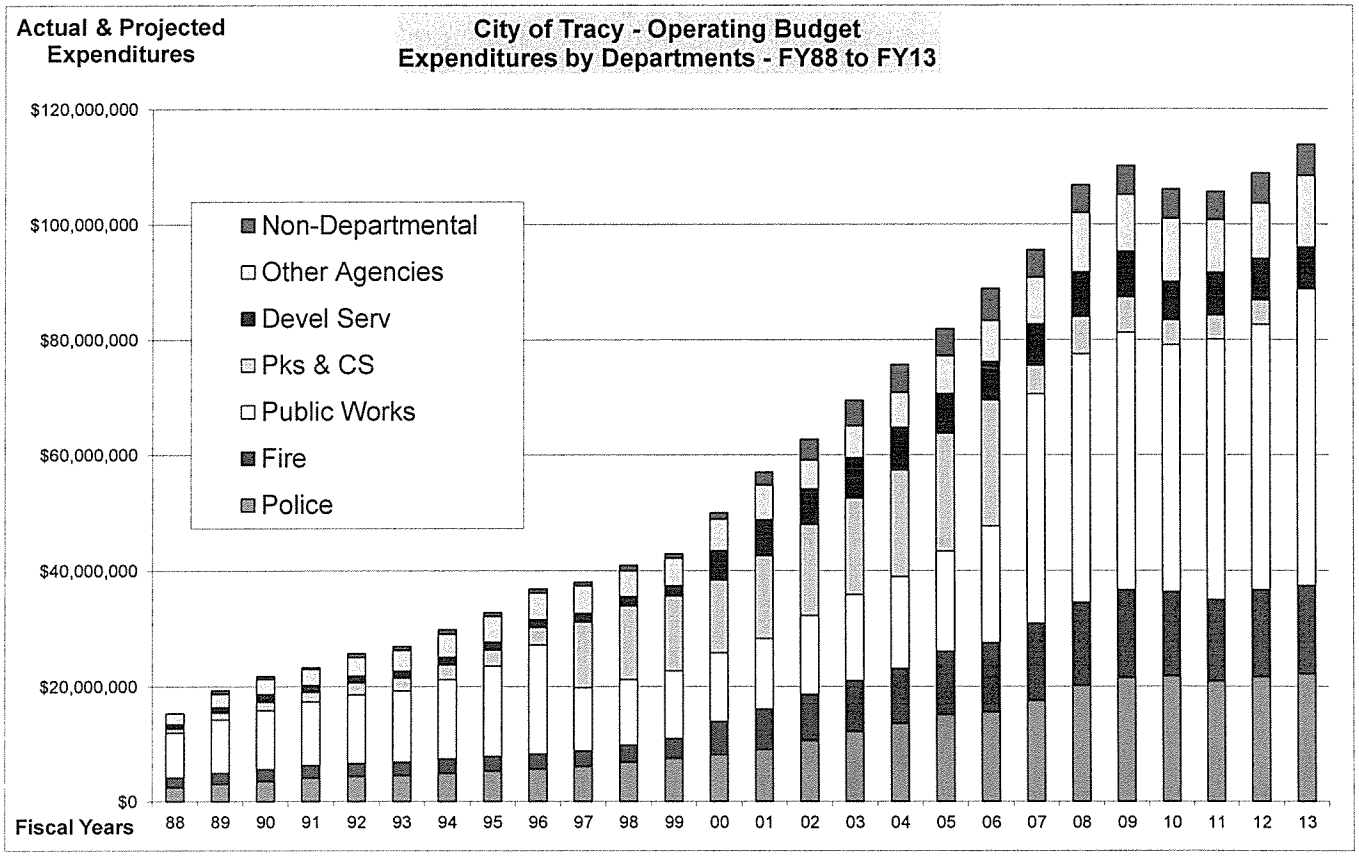
City Organizational Chart

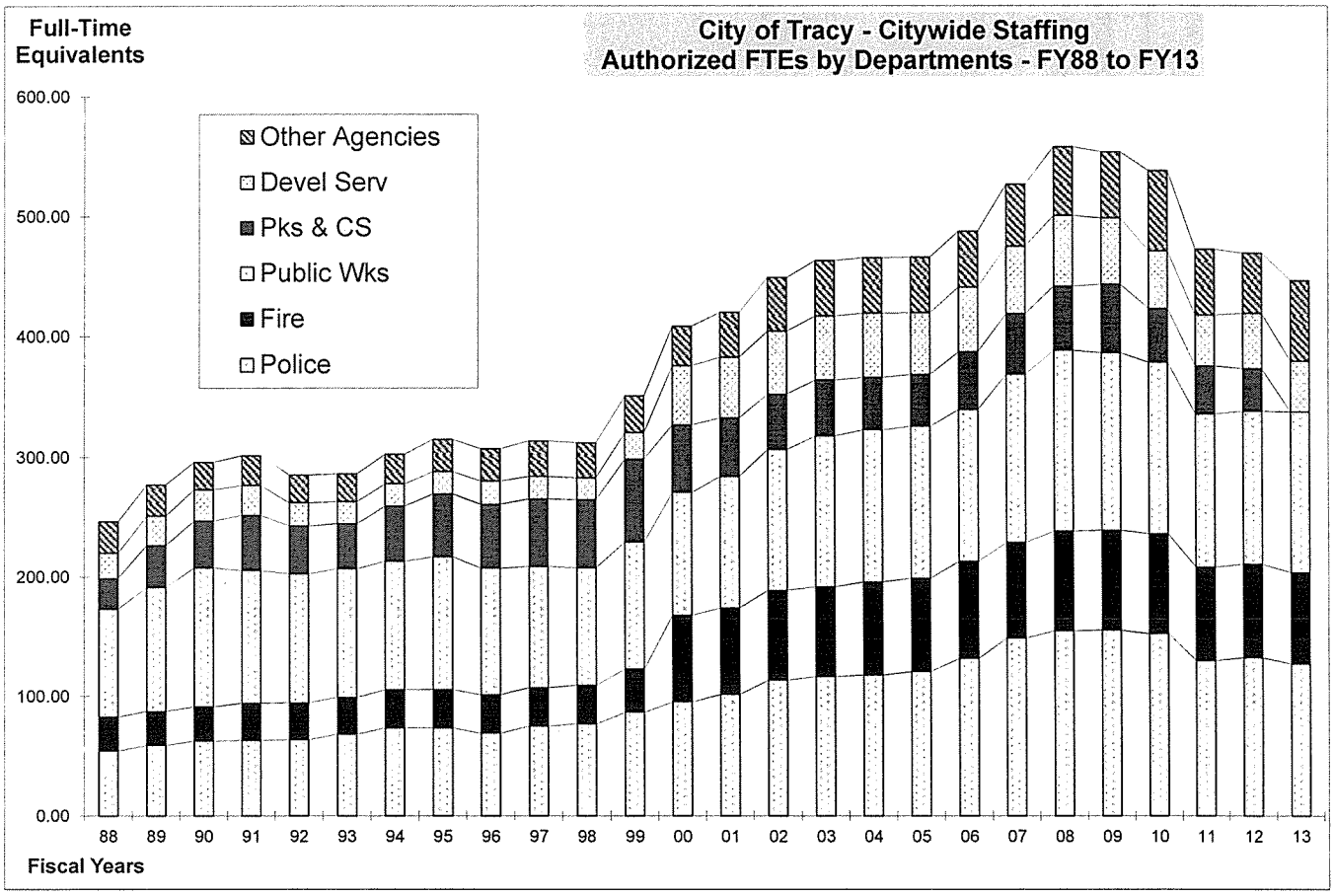
Complementing the Operating Budget Summary, an organizational chart for the City government is provided on page E7.

OPERATING BUDGET HISTORY

All Funds	Adopted Budget		Amended Budget	% Change	Actual Expenditures		% of Amended
FY08-09	$120,944,140		$122,372,820	1.2%	$110,114,629		90.0%
Annual Change	-1.5%		-1.4%		-3.7%		
FY09-10	$119,113,260		$120,641,424	1.3%	$106,067,586		87.9%
Annual Change	-6.2%		-5.5%		-0.4%		
FY10-11	$111,749,000		$114,051,851	2.1%	$105,630,921		92.6%
Annual Change	1.9%		0.5%		3.0%	1*	
FY11-12	$113,907,350		$114,608,023	0.6%	$108,839,340		95.0%
Annual Change	-0.06%	2*					
FY12-13	$113,836,710						
General Fund							
FY08-09	$55,315,160		$55,173,437	-0.3%	$50,516,206		91.6%
Annual Change	-2.4%		-1.2%		-4.7%		
FY09-10	$54,000,000		$54,519,995	1.0%	$48,140,190		88.3%
Annual Change	-12.0%		-10.4%		-5.2%		
FY10-11	$47,504,540		$48,832,531	2.8%	$45,656,599		93.5%
Annual Change	4.0%		2.0%		3.7%		
FY11-12	$49,408,150		$49,814,578	0.8%	$47,339,706	*1	95.0%
Annual Change	0.6%	2*					
FY12-13	$49,703,820						

1* - Estimated Expenditures (year not yet completed)
2 * - Budget for New Year


Actual & Projected Expenditures
City of Tracy - Operating Budget
Expenditures by Departments - FY88 to FY13
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
Non-Departmental
Other Agencies
Devel Serv
Pks & CS
Public Works
Fire
Police
Fiscal Years
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13


Full-Time Equivalents
City of Tracy - Citywide Staffing
Authorized FTEs by Departments - FY88 to FY13
600.00
500.00
400.00
300.00
200.00
100.00
0.00
Other Agencies
Devel Serv
Pks & CS
Public Wks
Fire
Police
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

OPERATING EXPENDITURES BY DEPARTMENT	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
51000 - Police	21,855,840	20,949,655	-4.1%	22,430,850	21,660,920	96.6%	3.4%	22,231,490	2.6%
52000 - Fire	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%
53000 - Public Works	42,706,879	45,069,979	5.5%	48,574,500	45,859,220	94.4%	1.8%	51,326,970	11.9%
55000 - Parks & Community Services	4,326,345	4,143,558	-4.2%	4,796,540	4,238,080	88.4%	2.3%	0	-100.0%
56000 - Development Services	8,069,017	7,431,523	-7.9%	8,016,830	7,241,320	90.3%	-2.6%	7,276,580	0.5%
58100 - City Council	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
58200 - City Attorney's Office	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
58300 - City Manager's Office	3,134,166	2,909,345	-7.2%	3,003,550	2,836,250	94.4%	-2.5%	1,870,220	-34.1%
58550 - Recreation & Cultural Arts	0	0		0	0			3,390,070	
58400 - Administrative Services	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%	6.8%	6,081,760	5.7%
59000 - Non-Departmental Group	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,907,350	108,839,340	95.6%	3.0%	113,836,710	4.6%
Amended Budget	120,641,424	114,051,851	-5.5%		114,608,203			over 2 years	7.8%
% of Amended Spent	87.92%	92.62%			94.97%				
						Base Budget		113,243,030	4.0%
						Augmentations		593,680	0.5%
EQUIVALENCY FACTOR									
Cost per EDU	$3,146.47	$3,114.12	-1.0%	$3,331.60	$3,180.58	95.5%	2.1%	$3,305.36	3.9%
Net of Interagency Reimbursements									
Net Cost per EDU	$3,032.16	$2,999.45	-1.1%	$3,193.62	$3,053.95	95.6%	1.8%	$3,159.16	3.4%

CITY STAFFING BY DEPARTMENT	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
51000 - Police	151.94	129.44	-14.8%	128.44	131.94	102.7%	1.9%	126.94	-3.8%
52000 - Fire	83.95	78.45	-6.6%	78.45	78.45	100.0%	0.0%	76.45	-2.5%
53000 - Public Works	142.50	127.90	-10.2%	127.90	127.90	100.0%	0.0%	134.10	4.8%
55000 - Parks & Community Services	44.82	39.75	-11.3%	34.95	34.95	100.0%	-12.1%	0.00	-100.0%
56000 - Development Services	53.68	47.90	-10.8%	46.90	45.90	97.9%	-4.2%	41.90	-8.7%
58100 - City Council	1.00	1.00	0.0%	1.00	1.00	100.0%	0.0%	1.00	0.0%
58200 - City Attorney's Office	4.00	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%
58300 - City Manager's Office	23.75	15.25	-35.8%	15.25	15.25	100.0%	0.0%	9.15	-40.0%
58550 - Recreation & Cultural Arts	0.00	0.00		0.00	0.00			21.21	
58400 - Administrative Services	32.46	28.95	-10.8%	29.95	29.95	100.0%	3.5%	31.45	5.0%
Total - Full-Time Equivalents	538.10	472.64	-12.2%	466.84	469.34	100.5%	-0.7%	446.20	-4.9%

COMMENTARY

As adopted for FY11-12, the City operating budget represents a 7.6% increase over FY10-11 expenditures.

As proposed for FY12-13, City operating expenditures would increase about 4.6% over the current year expenditure estimates. But, they also represent 7.8% increase from FY10-11 actuals.

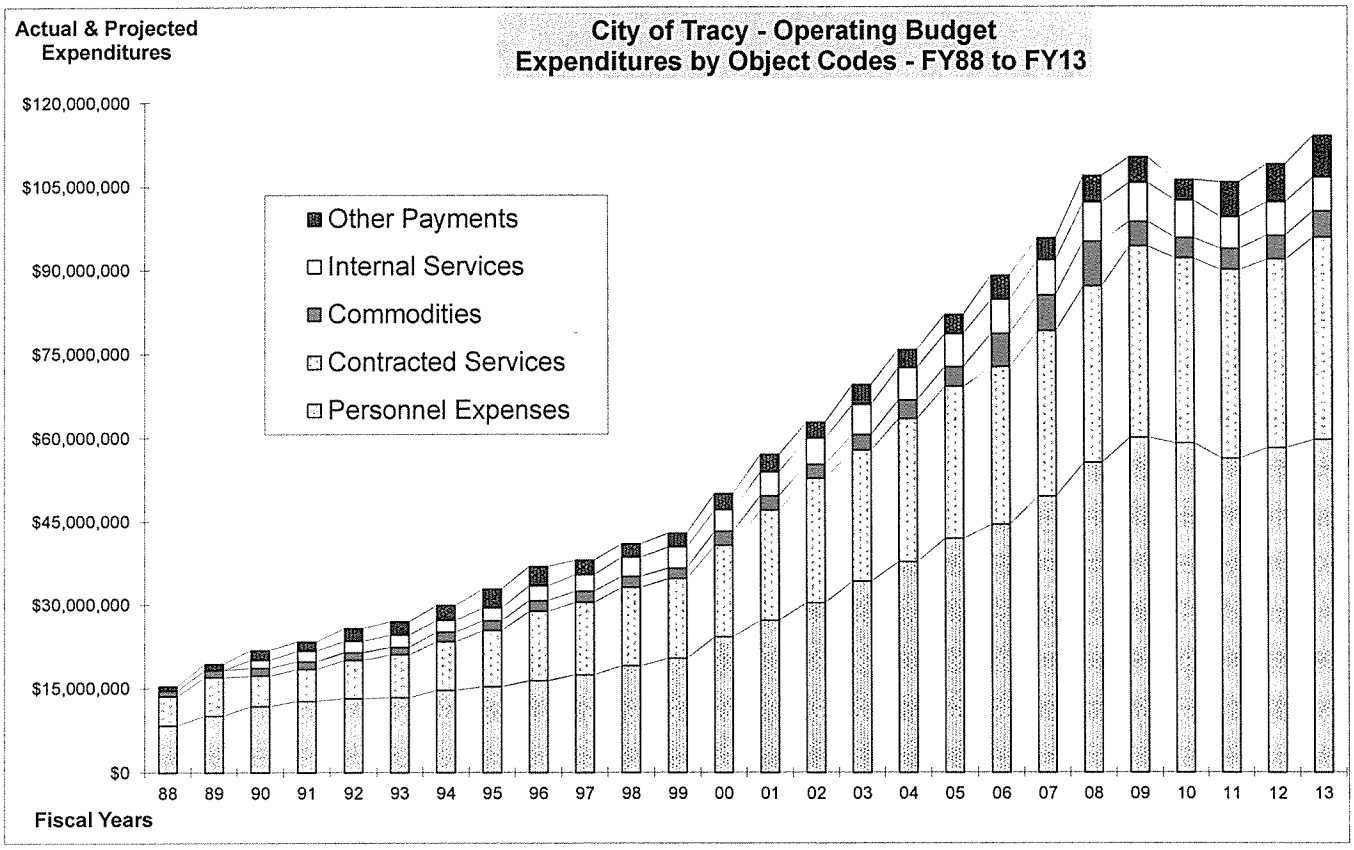
The base component of the proposed budget represents a 4.0% increase over the current estimates, and 7.2% increase over the FY10-11 actuals. Budget augmentations, including equipment acquisition items, total to $593,680 and represent a 0.5% increase over the base component.

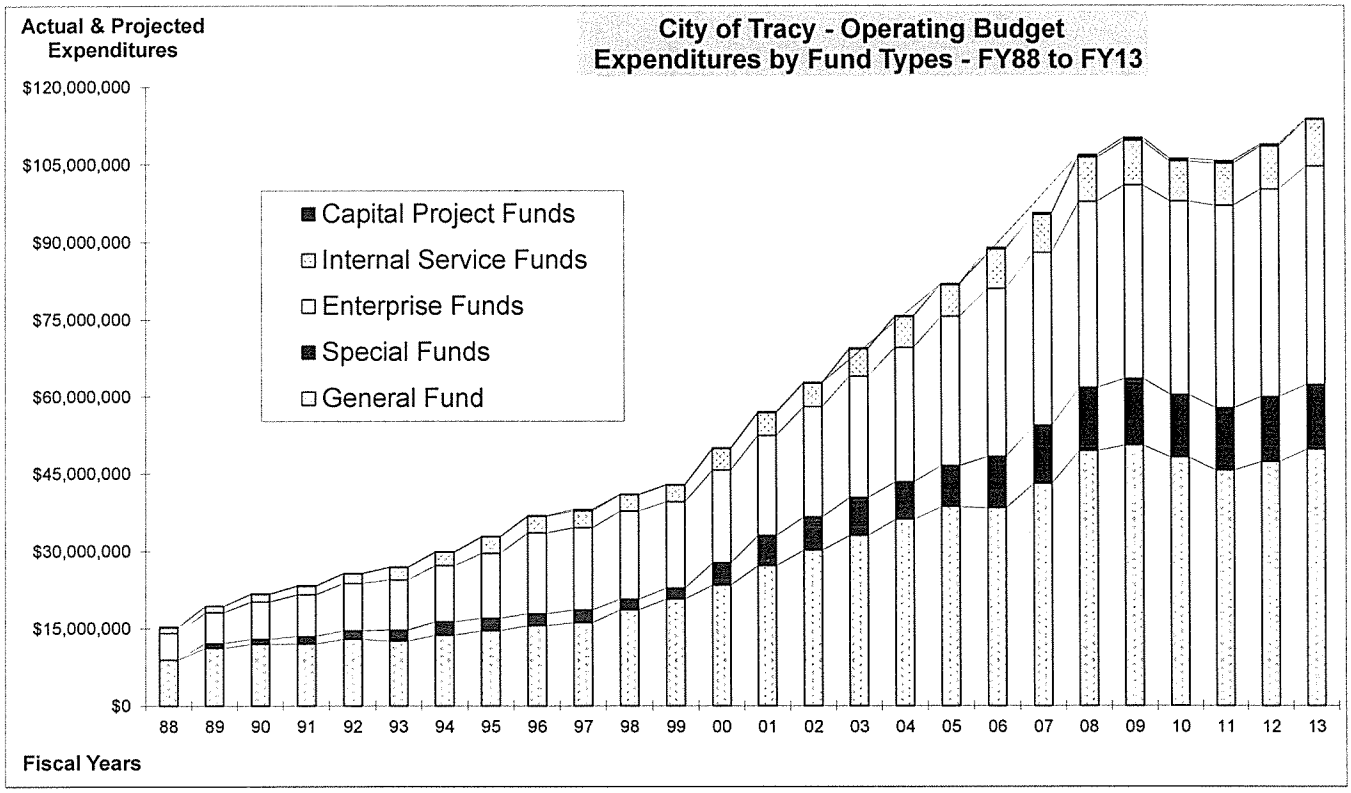
City Staffing

	Full-Time Regulars		Others Staffing		Total FTEs
FY08-09	496.00		58.00		554.00
Net Change		-15.00		-0.90	
FY09-10	481.00		57.10		538.10
Net Change		-54.00		-11.46	
FY10-11	427.00		45.64		472.64
Net Change		-1.00		-4.80	
FY11-12	426.00		40.84		466.84
Net Change		3.00		-0.50	
Amended	429.00		40.34		469.34
Net Change		-15.00		-8.15	
FY12-13	414.00		32.20		446.20

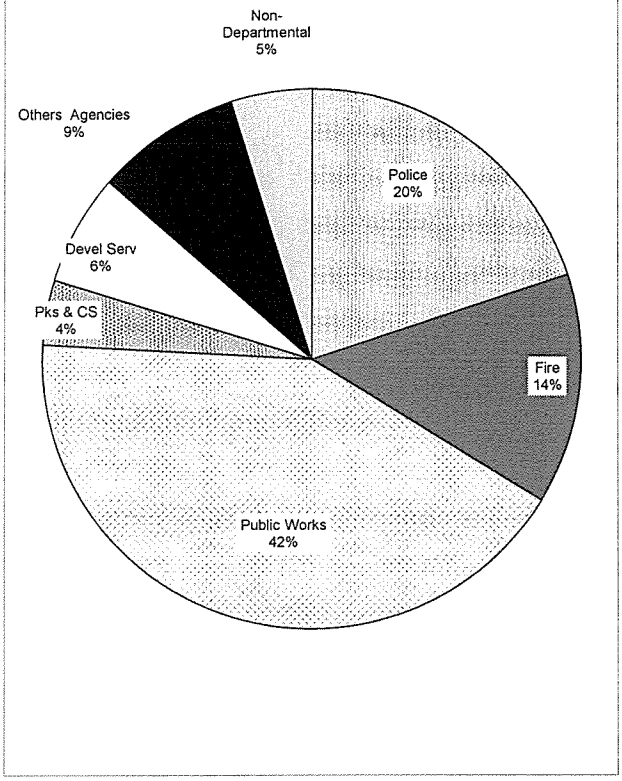
OPERATING EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	58,965,758	56,222,998	-4.7%	59,848,450	58,127,750	97.1%	3.4%	59,475,150	2.3%
Contracted Services	33,022,915	33,708,643	2.1%	36,092,520	33,635,410	93.2%	-0.2%	36,169,090	7.5%
Commodities	3,659,401	3,784,888	3.4%	4,780,200	4,304,980	90.1%	13.7%	4,710,610	9.4%
Internal Charges	6,718,130	5,655,793	-15.8%	6,020,770	6,016,250	99.9%	6.4%	5,983,200	-0.5%
Other Payments	3,701,382	6,258,599	69.1%	7,165,410	6,754,950	94.3%	7.9%	7,498,660	11.0%
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,907,350	108,839,340	95.6%	3.0%	113,836,710	4.6%

OPERATING EXPENDITURES BY FUNDING SOURCE	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
General Fund									
101 - General Fund	48,140,190	45,656,599	-5.2%	49,408,150	47,339,700	95.8%	3.7%	49,703,820	5.0%
Special Revenue Funds									
211 - South County Fire Authority	6,534,212	6,273,118	-4.0%	6,956,500	6,843,850	98.4%	9.1%	6,715,800	-1.9%
221 - Downtown Improvement Dist	83,214	117,145	40.8%	135,000	117,150	86.8%	0.0%	117,200	0.0%
222 - Parking District	42,282	0	-100.0%	0	0			0	
231 - Asset Seizure Fund	22,838	22,860	0.1%	44,000	20,440	46.5%	-10.6%	44,000	115.3%
24x - TDA & Gas Tax Funds	2,928,698	2,732,324	-6.7%	2,841,000	2,833,810	99.7%	3.7%	2,867,800	1.2%
26x - Com Devel Block Grant	148,748	143,116	-3.8%	333,330	329,100	98.7%	130.0%	395,840	20.3%
271 - Landscaping Districts	1,887,153	2,287,659	21.2%	2,317,830	2,044,970	88.2%	-10.6%	2,344,330	14.6%
281 - CDA Housing & Successor	464,531	388,135	-16.4%	383,560	316,850	82.6%	-18.4%	0	-100.0%
295 - Pub ED/Govt Cable TV	54,399	107,801	98.2%	109,770	113,310	103.2%	5.1%	118,420	4.5%
Capital Project Funds									
318 - CDA & Suc Ag Project Fund 3x:	498,569	516,221	3.5%	473,820	367,760	77.6%	-28.8%	250,000	-32.0%
3xx - Other Capital Projects Funds	69,648	15,059		0	0			0	
Enterprise Funds									
511 - Water Fund	10,986,075	12,144,400	10.5%	13,192,450	11,937,500	90.5%	-1.7%	12,984,900	8.8%
521 - Wastewater Fund	7,138,014	7,232,245	1.3%	7,938,130	7,438,080	93.7%	2.8%	8,006,320	7.6%
531 - Solid Waste Fund	16,962,880	17,472,612	3.0%	18,549,550	18,295,480	98.6%	4.7%	18,554,060	1.4%
541 - Drainage Fund	595,012	502,404	-15.6%	528,430	470,230	89.0%	-6.4%	602,750	28.2%
561 - Airport Fund	420,868	367,764	-12.6%	372,420	386,180	103.7%	5.0%	361,750	-6.3%
571 - Transit Fund	1,463,646	1,607,584	9.8%	1,664,200	1,705,030	102.5%	6.1%	1,803,790	5.8%
Internal Service Funds									
601 - Central Garage Fund	1,140,956	1,287,026	12.8%	1,346,310	1,297,680	96.4%	0.8%	1,484,220	14.4%
602 - Central Services Fund	1,184,685	1,162,647	-1.9%	1,434,120	1,351,150	94.2%	16.2%	1,494,550	10.6%
605 - Eqpt Acquisition Fund	534,913	469,726	-12.2%	875,420	685,000	78.2%	45.8%	1,245,260	81.8%
615 - Building Maintenance Fund	992,967	970,328	-2.3%	1,061,800	999,430	94.1%	3.0%	811,300	-18.8%
627 - Self Insurance Fund	3,773,088	4,154,148	10.1%	3,941,560	3,946,640	100.1%	-5.0%	3,930,600	-0.4%
Other Minor Funds	0	0		0	0			0	
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,907,350	108,839,340	95.6%	3.0%	113,836,710	4.6%

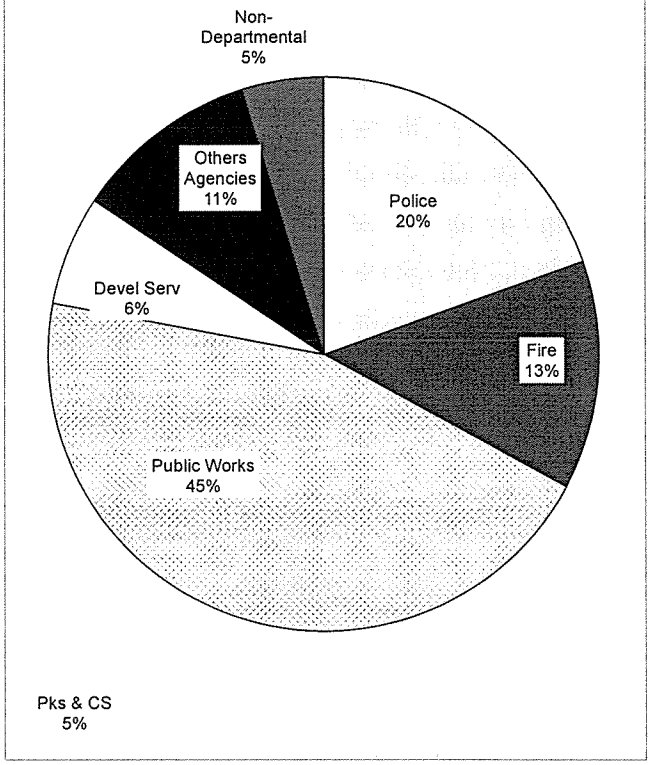

City of Tracy - Operating Budget
Expenditures by Object Codes - FY88 to FY13
Actual & Projected Expenditures
$120,000,000
$105,000,000
$90,000,000
$75,000,000
$60,000,000
$45,000,000
$30,000,000
$15,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


City of Tracy - Operating Budget
Expenditures by Fund Types - FY88 to FY13
Actual & Projected Expenditures
$120,000,000
$105,000,000
$90,000,000
$75,000,000
$60,000,000
$45,000,000
$30,000,000
$15,000,000
$0
Capital Project Funds
Internal Service Funds
Enterprise Funds
Special Funds
General Fund
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

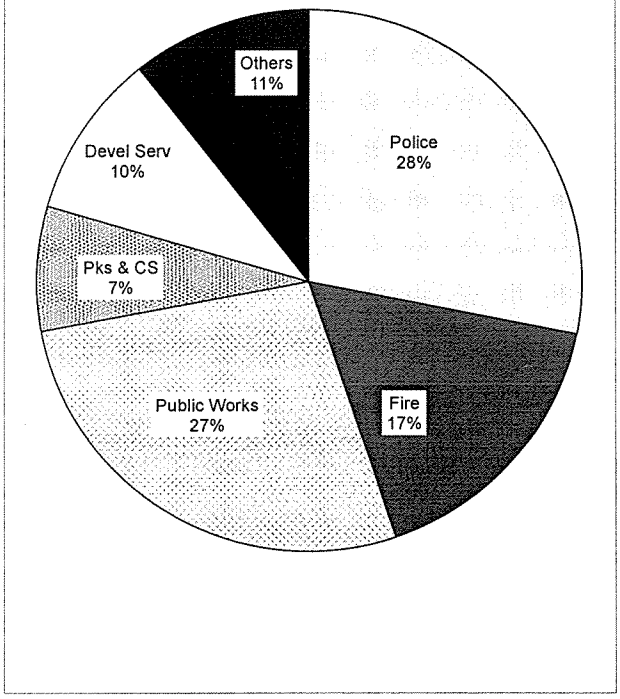
City of Tracy - Operating Budget Expenditures by Departments - FY11-12



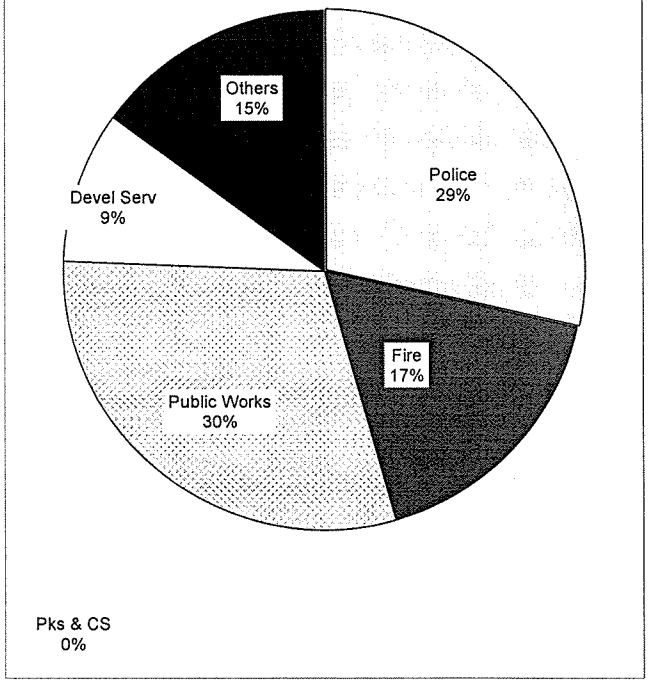
City of Tracy - Operating Budget Expenditures by Departments - FY12-13



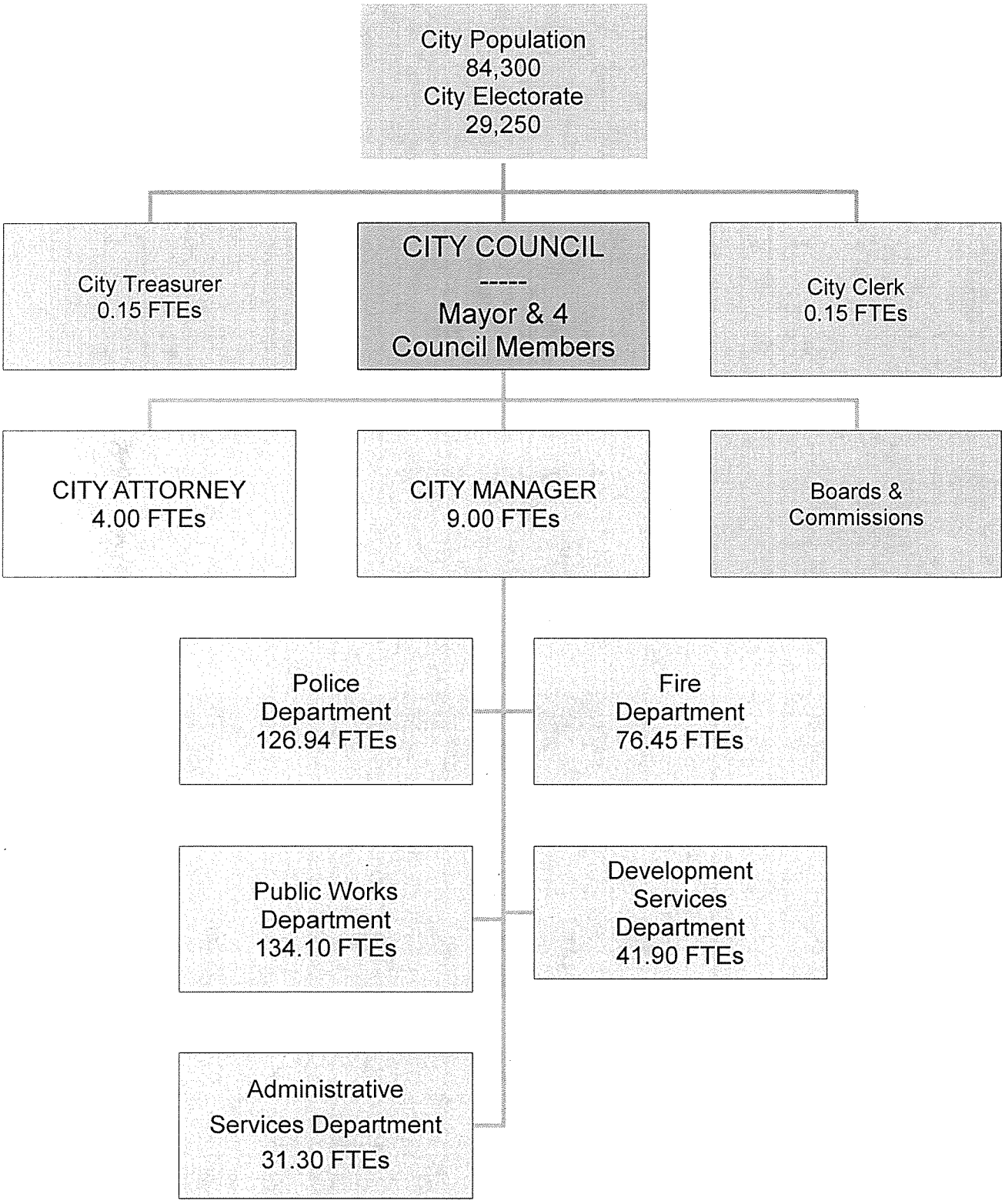
City of Tracy - Citywide Staffing Authorized FTEs - FY11-12



City of Tracy - Citywide Staffing Authorized FTEs - FY12-13



City of Tracy
Organization Chart
FY12-13



Operating Budget Analysis - Part A

The Operating Budget Analysis-Part A on page E9. This table shows the historical incremental growth/change of the City's operating budget from the FY 09-10 adopted budget through to the approved FY 12-13 budget. It details the City's budget by objects showing annual increments in terms of base increments and augmentations which then become first the base budget and then the adopted budget. Also, it shows the actual budget used at year-end compared to the adopted budget.

The key elements of the increments are as follows:

- The base increment for personnel expenses represent annual pay raises and salary and benefit adjustments.
- The base increment for other objects represent annual cost adjustments for inflation and usage.
- **Normally, operating budgets have annual increases. But, due to the economic downturn, the increment for FY 11-12 and FY 12-13 show cutbacks in base budget.**
- Base augmentation for personnel expenses represent the cost of new staffing, reclassifications, or added overtime or temporary hours.
- Base augmentations for other objects represent added monies for operational enhancements for program expansion, work improvements, and/or new activities.
- Negative figures mean base reductions. The negative figures for equipment outlays in the base reflect one-time major equipment purchases which are treated as augmentations.

Operating Budget Analysis - Part B

The Operating Budget Analysis - Part B on page E10. This table is similar to Part A. It shows the historical incremental growth/change of the City's operating budget from the FY 08-09 adopted budget through to the approved FY 12-13 budget, but it details the budget by the fund groups of the City's operating budget, instead of by objects.

Operating Budget Analysis - Part C

The Operating Budget Analysis Part C on pages E11 and E12 is similar to Part A and Part B. However, the budget is detailed by department.

Operating Budget Analysis - Part D

The table on page E13 provides an analysis of the proposed budget which contrasts the base budget and budget augmentations which increase the budget beyond normal increment; and thus highlight the major changes in the proposed operating budget.

The table "Operating Budget Analysis-Part D" is organized by department, broken down by their key components, by object category, and by fund groups. The base budget figures for FY 12-13 are shown along with the proposed budget augmentations and compared to the current year adopted budget and two prior fiscal years of actual expenditures. The analysis highlights the base budget of $113,243,030 contrasted with $593,680 in augmentations.

In FY 12-13, as the analysis shows, the base budget for the total City operating budget represents a 0.6% decrease from the FY 11-12 adopted budget. Usually, it is an increase. Overall, while personnel expenses are increasing; other costs are down. The base for the General Fund though is up 0.9%.

Budget augmentations for FY 12-13 for the total City operating budget show a 0.5% increase over the base budget; personnel expenses will show a 0.3%. decrease. For the General Fund, budget augmentations show a 0.3% decrease from the base. These decreases are due to anticipated retirements and resulting budget savings.

As the table shows, the biggest augmentation for FY 12-13 is for equipment acquisitions, and then the water and wastewater programs of the Public Works Department. In terms of objects, the biggest augmentation is contracted services and other payments. In terms of funding source, the biggest augmentations are in the Enterprise Funds and Internal Services Fund.

Operating Budget - All Departments **Historical Budget Increments, Augmentations, and Usage**

Operating Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	62,669,400	1,054,180	1.7%	63,723,580	986,430	1.5%	64,710,010	3.3%	58,965,758	91.1%
Contracted Services	36,345,490	1,120,750	3.1%	37,466,240	680,780	1.8%	38,147,020	5.0%	33,022,915	86.6%
Commodities	8,956,670	-2,909,320	-32.5%	6,047,350	403,500	6.7%	6,450,850	-28.0%	3,659,401	56.7%
Internal Charges	7,812,640	-94,450	-1.2%	7,718,190	48,210	0.6%	7,766,400	-0.6%	6,718,130	86.5%
Other Payments	2,609,170	-101,750	-3.9%	2,507,420	103,130	4.1%	2,610,550	0.1%	2,393,271	91.7%
Equipment Outlays	2,550,770	-2,195,770	-86.1%	355,000	373,430	105.2%	728,430	-71.4%	1,308,111	179.6%
Oper Budget Total	120,944,140	-3,126,360	-2.6%	117,817,780	2,595,480	2.2%	120,413,260	-0.4%	106,067,586	88.1%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	64,710,010	-6,890,260	-10.6%	57,819,750	451,370	0.8%	58,271,120	-10.0%	56,222,998	96.5%
Contracted Services	38,147,020	-2,736,210	-7.2%	35,410,810	1,023,510	2.9%	36,434,320	-4.5%	33,708,643	92.5%
Commodities	6,450,850	-2,003,850	-31.1%	4,447,000	-44,580	-1.0%	4,402,420	-31.8%	3,784,888	86.0%
Internal Charges	7,766,400	-1,834,460	-23.6%	5,931,940	-78,870	-1.3%	5,853,070	-24.6%	5,655,793	96.6%
Other Payments	2,610,550	-23,820	-0.9%	2,586,730	3,007,240	116.3%	5,593,970	114.3%	5,397,140	96.5%
Equipment Outlays	728,430	-228,330	-31.3%	500,100	694,000	138.8%	1,194,100	63.9%	861,459	72.1%
Oper Budget Total	120,413,260	-13,716,930	-11.4%	106,696,330	5,052,670	4.7%	111,749,000	-7.2%	105,630,921	94.5%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	58,271,120	1,358,260	2.3%	59,629,380	219,070	0.4%	59,848,450	2.7%	58,127,750	97.1%
Contracted Services	36,434,320	1,120,620	3.1%	37,554,940	1,103,080	2.9%	38,658,020	6.1%	33,635,410	87.0%
Commodities	4,402,420	-27,500	-0.6%	4,374,920	405,280	9.3%	4,780,200	8.6%	4,304,980	90.1%
Internal Charges	5,853,070	-8,980	-0.2%	5,844,090	176,180	3.0%	6,020,270	2.9%	6,016,250	99.9%
Other Payments	5,593,970	-2,400,490	-42.9%	3,193,480	178,700	5.6%	3,372,180	-39.7%	5,481,540	162.6%
Equipment Outlays	1,194,100	-834,500	-69.9%	359,600	868,630	241.6%	1,228,230	2.9%	1,273,410	103.7%
Oper Budget Total	111,749,000	-792,590	-0.7%	110,956,410	2,950,940	2.7%	113,907,350	1.9%	108,839,340	95.6%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	59,848,450	1,445,500	2.4%	61,293,950	-1,818,800	-3.0%	59,475,150	-0.6%		
Contracted Services	38,658,020	-3,249,070	-8.4%	35,408,950	760,140	2.1%	36,169,090	-6.4%		
Commodities	4,780,200	-244,980	-5.1%	4,535,220	175,390	3.9%	4,710,610	-1.5%		
Internal Charges	6,020,270	-81,220	-1.3%	5,939,050	44,150	0.7%	5,983,200	-0.6%		
Other Payments	3,372,180	2,323,680	68.9%	5,695,860	174,940	3.1%	5,870,800	74.1%		
Equipment Outlays	1,228,230	-858,230	-69.9%	370,000	1,257,860		1,627,860	32.5%		
Oper Budget Total	113,907,350	-664,320	-0.6%	113,243,030	593,680	0.5%	113,836,710	-0.1%		

Operating Budget - All Funds — **Historical Budget Increments, Augmentations, and Usage**

Operating Budget By Fund Groups	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
General Fund	55,315,160	-1,891,060	-3.4%	53,424,100	575,900	1.1%	54,000,000	-2.4%	48,140,190	89.1%
Special Revenue Funds	13,494,060	355,240	2.6%	13,849,300	774,260	5.6%	14,623,560	8.4%	12,166,075	83.2%
Enterprise Funds	41,980,320	51,460	0.1%	42,031,780	878,640	2.1%	42,910,420	2.2%	37,566,495	87.5%
Internal Service Funds	9,554,750	-1,509,860	-15.8%	8,044,890	315,160	3.9%	8,360,050	-12.5%	7,626,609	91.2%
Capital & Other Funds	599,850	-132,140	-22.0%	467,710	51,520	11.0%	519,230	-13.4%	568,217	109.4%
Oper Budget Total	120,944,140	-3,126,360	-2.6%	117,817,780	2,595,480	2.2%	120,413,260	-0.4%	106,067,586	88.1%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
General Fund	54,000,000	-7,000,680	-13.0%	46,999,320	505,220	1.1%	47,504,540	-12.0%	45,656,599	96.1%
Special Revenue Funds	14,623,560	-1,762,490	-12.1%	12,861,070	82,990	0.6%	12,944,060	-11.5%	12,072,158	93.3%
Enterprise Funds	42,910,420	-3,778,050	-8.8%	39,132,370	3,243,300	8.3%	42,375,670	-1.2%	39,327,009	92.8%
Internal Service Funds	8,360,050	-1,171,850	-14.0%	7,188,200	1,134,790	15.8%	8,322,990	-0.4%	8,043,875	96.6%
Capital & Other Funds	519,230	-3,860	-0.7%	515,370	86,370	16.8%	601,740	15.9%	531,280	88.3%
Oper Budget Total	120,413,260	-13,716,930	-11.4%	106,696,330	5,052,670	4.7%	111,749,000	-7.2%	105,630,921	94.5%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
General Fund	47,504,540	1,072,860	2.3%	48,577,400	830,750	1.7%	49,408,150	4.0%	47,339,700	95.8%
Special Revenue Funds	12,944,060	-76,700	-0.6%	12,867,360	253,630	2.0%	13,120,990	1.4%	12,619,480	96.2%
Enterprise Funds	42,375,670	-1,205,850	-2.8%	41,169,820	1,075,360	2.6%	42,245,180	-0.3%	40,232,500	95.2%
Internal Service Funds	8,322,990	-476,980	-5.7%	7,846,010	813,200	10.4%	8,659,210	4.0%	8,279,900	95.6%
Capital & Other Funds	601,740	-105,920	-17.6%	495,820	-22,000	-4.4%	473,820	-21.3%	367,760	77.6%
Oper Budget Total	111,749,000	-792,590	-0.7%	110,956,410	2,950,940	2.7%	113,907,350	1.9%	108,839,340	95.6%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
General Fund	49,408,150	453,040	0.9%	49,861,190	-157,370	-0.3%	49,703,820	0.6%		
Special Revenue Funds	13,120,990	68,000	0.5%	13,188,990	-585,600	-4.4%	12,603,390	-3.9%		
Enterprise Funds	42,245,180	-434,770	-1.0%	41,810,410	503,160	1.2%	42,313,570	0.2%		
Internal Service Funds	8,659,210	-632,750	-7.3%	8,026,460	939,470	11.7%	8,965,930	3.5%		
Capital & Other Funds	473,820	-117,840	-24.9%	355,980	-105,980	-29.8%	250,000	-47.2%		
Oper Budget Total	113,907,350	-664,320	-0.6%	113,243,030	593,680	0.5%	113,836,710	-0.1%		

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

Operating Budget - All Departments **Historical Budget Increments, Augmentations, and Usage**

Operating Budget By Department	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Police	22,992,230	692,040	3.0%	23,684,270	178,600	0.8%	23,862,870	3.8%	21,855,840	91.6%
Fire	15,375,300	-128,640	-0.8%	15,246,660	1,044,970	6.9%	16,291,630	6.0%	14,516,586	89.1%
Public Works	50,463,890	-662,560	-1.3%	49,801,330	960,840	1.9%	50,762,170	0.6%	42,706,879	84.1%
Parks & Comm Serv	7,773,080	-2,086,050	-26.8%	5,687,030	-165,290	-2.9%	5,521,740	-29.0%	4,326,345	78.4%
Development Services	8,366,550	-830,000	-9.9%	7,536,550	36,870	0.5%	7,573,420	-9.5%	8,069,017	106.5%
City Manager's Office	2,314,090	1,534,370	66.3%	2,355,130	-41,040	-1.7%	2,314,090	0.0%	3,134,166	135.4%
Human Resources	1,725,540	-79,460	-4.6%	1,646,080	-60,960	-3.7%	1,585,120	-8.1%	1,088,358	68.7%
Admin Services	4,826,680	15,680	0.3%	4,842,360	-71,490	-1.5%	4,770,870	-1.2%	5,558,289	116.5%
Other Agencies	7,106,780	-1,581,740	-22.3%	7,018,370	712,980	10.2%	7,731,350	8.8%	4,812,106	62.2%
Oper Budget Total	120,944,140	-3,126,360	-2.6%	117,817,780	2,595,480	2.2%	120,413,260	-0.4%	106,067,586	88.1%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Police	23,862,870	-2,891,420	-12.1%	20,971,450	28,340	0.1%	20,999,790	-12.0%	20,949,655	99.8%
Fire	16,291,630	-1,712,140	-10.5%	14,579,490	33,910	0.2%	14,613,400	-10.3%	14,058,389	96.2%
Public Works	50,762,170	-4,918,230	-9.7%	45,843,940	3,046,770	6.6%	48,890,710	-3.7%	45,069,979	92.2%
Parks & Comm Serv	5,521,740	-939,880	-17.0%	4,581,860	160,950	3.5%	4,742,810	-14.1%	4,143,558	87.4%
Devel & Engineering	7,573,420	-986,160	-13.0%	6,587,260	-70,440	-1.1%	6,516,820	-14.0%	7,431,523	114.0%
City Manager's Office	2,314,090	-1,105,500	-47.8%	3,402,120	405,300	11.9%	3,807,420	64.5%	2,909,345	76.4%
Human Resources	1,585,120	-371,910	-23.5%	1,585,120	0	0.0%	1,585,120	0.0%	1,092,690	68.9%
Admin Services	4,770,870	-453,760	-9.5%	4,298,830	131,100	3.0%	4,429,930	-7.1%	5,386,889	121.6%
Other Agencies	7,731,350	-337,930	-4.4%	4,846,260	1,316,740	27.2%	6,163,000	-20.3%	4,588,893	74.5%
Oper Budget Total	120,413,260	-13,716,930	-11.4%	106,696,330	5,052,670	4.7%	111,749,000	-7.2%	105,630,921	94.5%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Police	20,999,790	1,086,700	5.2%	22,086,490	344,360	1.6%	22,430,850	6.8%	21,660,920	96.6%
Fire	14,613,400	582,430	4.0%	15,195,830	31,880	0.2%	15,227,710	4.2%	15,084,590	99.1%
Public Works	48,890,710	-1,288,480	-2.6%	47,602,230	972,270	2.0%	48,574,500	-0.6%	45,859,220	94.4%
Parks & Comm Serv	4,742,810	-72,400	-1.5%	4,670,410	126,130	2.7%	4,796,540	1.1%	4,238,080	88.4%
Devel & Engineering	6,516,820	-10,340	-0.2%	7,921,830	95,000	1.2%	8,016,830	23.0%	7,241,320	90.3%
City Manager's Office	3,807,420	-184,430	-4.8%	1,493,430	405,300	27.1%	1,898,730	-50.1%	2,836,250	149.4%
Human Resources	1,585,120	-23,000	-1.5%	1,208,490	0	0.0%	1,208,490	-23.8%	1,140,150	94.3%
Admin Services	4,429,930	-99,480	-2.2%	4,330,450	329,650	7.6%	4,660,100	5.2%	4,611,580	99.0%
Other Agencies	6,163,000	-783,590	-12.7%	6,447,250	646,350	10.0%	7,093,600	15.1%	6,167,230	86.9%
Oper Budget Total	111,749,000	-792,590	-0.7%	110,956,410	2,950,940	2.7%	113,907,350	1.9%	108,839,340	95.6%

FY12-13 Budget >>	FY11-12 $ Budget	Base Increment	% Change	$ Base Budget	$ Budget Augments	% Change	FY12-13 $ Budget	% Change
Police	$22,430,850	$401,330	1.8%	$22,832,180	-$600,690	-2.6%	$22,231,490	-0.9%
Fire	15,227,710	186,570	1.2%	15,414,280	-185,080	-1.2%	15,229,200	0.0%
Public Works	50,441,720	346,100	0.7%	50,787,820	539,150	1.1%	51,326,970	1.8%
Parks & Comm Serv	2,929,320	-2,791,820	-95.3%	137,500	-137,500	-100.0%	0	-100.0%
Devel & Engineering	8,016,830	-351,580	-2.8%	7,665,250	-388,670	-5.0%	7,276,580	-7.7%
City Manager's Office	1,898,730	-13,200	-0.7%	1,885,530	-15,310	-0.8%	1,870,220	-1.5%
Recreation & Cultural Arts	1,104,820	2,422,750	219.3%	3,527,570	-137,500	-3.9%	3,390,070	206.8%
Administrative Services	5,868,590	195,560	3.3%	6,064,150	17,610	0.3%	6,081,760	3.6%
Other Agencies	5,988,780	-1,060,030	-17.7%	4,928,750	1,501,670	30.5%	6,430,420	7.4%
Operating Budget Total	$113,907,350	-$664,320	-0.5%	$113,243,030	$593,680	0.5%	$113,836,710	0.0%

Operating Budget Carryovers

As mentioned on page C2, outstanding encumbrances from the prior fiscal year's operating budget are eligible to be carried over at the end of the fiscal year. However, the approved expenditure figures for FY 12-13, shown on the following pages, reflect only new appropriations and do not include any such carryovers.

During the first quarter of the new fiscal year, a determination will be made as to what encumbrances must be carried forward in the financial system into the new fiscal year. Also, a separate determination is made for what amount of budget authority is to be carried forward for these encumbrances and then added to the approved operating budget. Generally, operating budget carry forwards of budget authority are allowed for only onetime items such as equipment purchases and special projects. Encumbrances for routine purchases and services are carried forward but without budget authority. They must be paid for out of the new appropriations of the new fiscal years.

It is anticipated that such carryovers, from FY 11-12 into FY 12-13 will not exceed $750,000. Such carryovers are generally assumed within the estimated expenditure figures for FY 11-12.

Budget authority, and their percent over the adopted budget, carried over for the operating budget into prior fiscal years, and their percent of the new adopted operating budget were as follows:

FY 04-05	$600,547	0.7%
FY 05-06	$991,988	1.1%
FY 06-07	$1,218,577	1.2%
FY 07-08	$1,608,184	1.4%
FY 08-09	$1,031,207	0.85%
FY 09-10	$1,298,363	1.08%
FY 10-11	$733,391	0.66%
FY 11-12	$526,923	0.46%

Operating Budget Supplementals

After adoption and after the carryovers have been made, the operating budget can be increased by supplemental appropriations. Supplementals are usually needed to cover expenses for unforeseen events, unanticipated grants, higher than expected work volumes and mid-year adjustments. Supplemental appropriations must be approved by the City Council. In prior years, supplemental appropriations, and their percent of the adopted operating budget, were as follows:

FY 04-05	$3,780,685	4.5%
FY 05-06	$2,188,425	2.3%
FY 06-07	$1,833,585	1.8%
FY 07-08	$2,524,779	2.2%
FY 08-09	$1,237,469	1.0%
FY 09-10	$980,707	0.8%
FY 10-11	$1,569,460	1.4%
FY 11-12	$203,930	0.18%

OPERATING BUDGET BY DEPARTMENTS	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
51000 - Police	21,855,840	20,949,655	-4.1%	22,430,850	7.1%	22,832,180	1.8%	-600,690	-2.6%
52000 - Fire	14,516,586	14,058,389	-3.2%	15,227,710	8.3%	15,414,280	1.2%	-185,080	-1.2%
53000 - Public Works									
Pub Wks Admin	883,369	901,928	2.1%	1,074,030	19.1%	1,104,040	2.8%	89,050	8.1%
Internal Maintenance	2,016,368	2,155,970	6.9%	2,270,780	5.3%	2,397,830	5.6%	216,010	9.0%
Street Maintenance	6,945,503	2,828,226	-59.3%	3,381,130	19.5%	3,570,600	5.6%	-90,300	-2.5%
Parks & Ldsp Maintenance	4,398,583	4,324,434	-1.7%	4,902,890	13.4%	5,036,030	2.7%	-60,780	-1.2%
Water & Wastewater	12,187,129	18,004,145	47.7%	19,058,900	5.9%	18,906,230	-0.8%	250,290	1.3%
Solid Waste	16,275,927	16,855,276	3.6%	17,886,770	6.1%	17,863,380	-0.1%	28,000	0.2%
Airport & Transit	1,762,495	1,818,553	3.2%	1,867,220	2.7%	1,909,710	2.3%	106,880	5.6%
56000 - Development Services									
Admin & Planning	1,360,625	1,412,446	3.8%	1,341,830	-5.0%	1,427,680	6.4%	-146,350	-10.3%
Building & Code Enforce	2,009,451	1,863,160	-7.3%	1,898,950	1.9%	1,982,720	4.4%	-115,070	-5.8%
Engineering	3,305,918	2,926,415	-11.5%	3,360,700	14.8%	3,233,050	-3.8%	-253,910	-7.9%
Economic Development	414,522	317,316	-23.5%	344,690	8.6%	241,570	-29.9%	143,850	59.5%
CDA, Housing, & Downtowr	829,753	769,070	-7.3%	729,830	-5.1%	439,400	-39.8%	-72,200	-16.4%
CDBG Program	148,748	143,116	-3.8%	340,830	138.1%	340,830	0.0%	55,010	16.1%
58000 - Gen Govt Ag									
City Council	89,011	88,308	-0.8%	99,900	13.1%	97,400	-2.5%	0	0.0%
City Attorney's Office	717,685	721,331	0.5%	817,030	13.3%	861,540	5.4%	0	0.0%
City Manager's Office	1,881,913	1,657,092	-11.9%	1,777,590	7.3%	1,779,220	0.1%	91,000	5.1%
Cultural Arts	1,252,253	1,252,253	0.0%	1,225,960	-2.1%	1,201,250	-2.0%	260,970	21.7%
Recreation	2,563,850	2,325,005	-9.3%	2,549,700	9.7%	2,326,320	-8.8%	-398,470	-17.1%
58400 - Administrative Services									
Human Resources	1,088,358	1,092,691	0.4%	1,208,490	10.6%	1,286,000	6.4%	-107,920	-8.4%
Finance	3,319,853	3,258,818	-1.8%	3,334,810	2.3%	3,393,540	1.8%	115,530	3.4%
Information Technology	1,150,078	1,035,380	-10.0%	1,325,290	28.0%	1,384,610	4.5%	10,000	0.7%
59000 - Non-Departmental Group									
Equipment Acquisition	1,308,110	861,459	-34.1%	1,228,230	42.6%	370,000	-69.9%	1,257,860	340.0%
Self-Insurance	2,997,552	3,025,425	0.9%	3,228,600	6.7%	3,228,600	0.0%	0	0.0%
Others	788,106	985,060	25.0%	615,020	-37.6%	615,020	0.0%	0	
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,527,730	7.5%	113,243,030	-0.3%	593,680	0.5%

OPERATING BUDGET BY OBJECTS	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
Personnel Expenses	58,965,758	56,222,998	-4.7%	59,848,450	6.4%	61,293,950	2.4%	-1,818,800	-3.0%
Contracted Services	33,022,915	33,708,643	2.1%	36,092,520	7.1%	35,408,950	-1.9%	760,140	2.1%
Commodities	3,659,401	3,784,888	3.4%	4,780,200	26.3%	4,535,220	-5.1%	175,390	3.9%
Internal Charges	6,718,130	5,655,793	-15.8%	6,020,770	6.5%	5,939,050	-1.4%	44,150	0.7%
Other Payments	3,701,382	6,258,599	69.1%	7,165,410	14.5%	6,065,860	-15.3%	1,432,800	23.6%
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,907,350	7.8%	113,243,030	-0.6%	593,680	0.5%

OPERATING BUDGET BY FUND GROUPS									
General Fund	48,140,190	45,656,599	-5.2%	49,408,150	8.2%	49,861,190	0.9%	-157,370	-0.3%
Special Revenue Funds	12,166,075	12,072,158	-0.8%	13,120,990	8.7%	13,188,990	0.5%	-585,600	-4.4%
Capital Projects Funds	568,217	531,280	-6.5%	473,820	-10.8%	355,980	-24.9%	-105,980	-29.8%
Enterprise Funds	37,566,495	39,327,009	4.7%	42,245,180	7.4%	41,810,410	-1.0%	503,160	1.2%
Internal Service Funds	7,626,609	8,043,875	5.5%	8,659,210	7.6%	8,026,460	-7.3%	939,470	11.7%
Operating Budget Total	106,067,586	105,630,921	-0.4%	113,907,350	7.8%	113,243,030	-0.6%	593,680	0.5%

Departmental Sections

Each City department has its own section within this part of the budget document. A mission statement, a departmental budget summary, budget graph, an organizational chart, recent budget history, departmental accomplishments and projections, base analysis, and key indicators are provided. Afterward, program budget data forms for the departmental operating programs are presented.

Departmental Budget Summary

A Departmental Budget Summary for each department is presented which summarizes the total operating budget for the department for FY 12-13. Expenditure data is shown for four fiscal years and detailed by operating program, object category, and funding sources. The summary also provides the equivalency factor for departmental expenditures, as well as various graphs highlighting departmental expenditure trends. Also, it details the full-time equivalent count of departmental staffing by position and/or job series. Finally, a commentary highlights briefly the changes proposed in the department budget.

Program Budget Data Forms

For each operating program, there is also a program budget data form. This form provides a program description and lists the program's performance objectives for FY 12-13. The form also provides fiscal and staffing data, and a commentary for the program.

Performance Objectives

Each program lists a number of performance objectives regarding the activities of that program. Performance objectives are to clearly set forth the goals and objectives of the program. Through the use of meaningful and measurable objectives, each program may later be reviewed in order to determine what objectives were achieved.

Commentary

The program budget data form provides a brief commentary on any budget trends and changes occurring in FY 11-12 or anticipated for FY 12-13 that would significantly affect the program.

Fiscal & Staffing Data

In addition to the performance objectives and commentary, the program budget data form provides fiscal and staffing data pertaining to the program. It summarizes the operating expenditures for the program by object category and funding sources. Also, it provides the equivalency factor for program expenditures. Then, it provides a listing of the program staffing.

Departmental Budget Analysis

The Departmental Budget Analysis-Part I tables are similar to the Operating Budget Analysis-Part A on page E9. These tables focus on the budgets showing the historical increment growth/change of the operating budgets of the various departments, detailed by objects.

Also, there are Departmental Budget Analysis-Part II tables included in this document. These tables are similar to the Operating Budget Analysis-Part D table on page E13. They detail a department's budget, broken down by its divisions and/or programs, by objects, and funding sources. These tables provide an analysis which contrast the department's base budget and budget augmentations with current year adopted budget and two prior fiscal years of actual expenditures.

POLICE DEPARTMENT

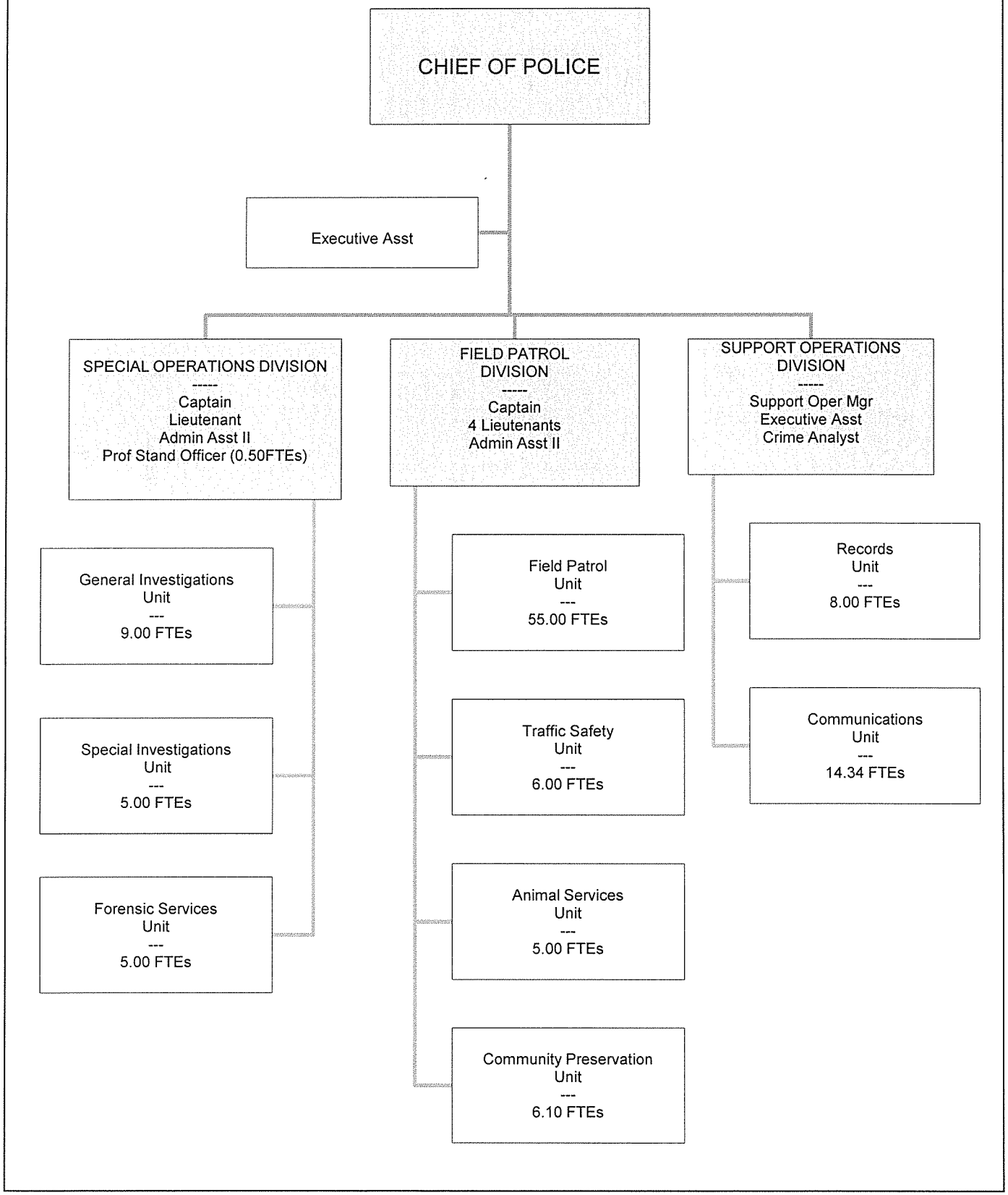
Mission Statement

Committed to Community Partnerships

Department Head

Gary Hampton, Police Chief

City of Tracy
POLICE DEPARTMENT
FY12-13



Department: **51000 - Police Department**

The Police Department provides for law enforcement and public safety within the City through patrol, traffic, investigations, animal control, and communication services.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 2.6% over the current year estimates, and this represents a 6.1% increase over FY10-11 actual expenditures.

The base component of the budget represents a 5.4% increase over the current year estimates, while budget adjustments will show a 2.6% decrease below the base budget.

In FY11-12, departmental staffing dropped 1 full-time regular position; but due to a reorganization, added 3 full-time regulars and 0.50 in other staffing. In FY12-13, with retirements, staffing will delete 5 full-time regular positions.

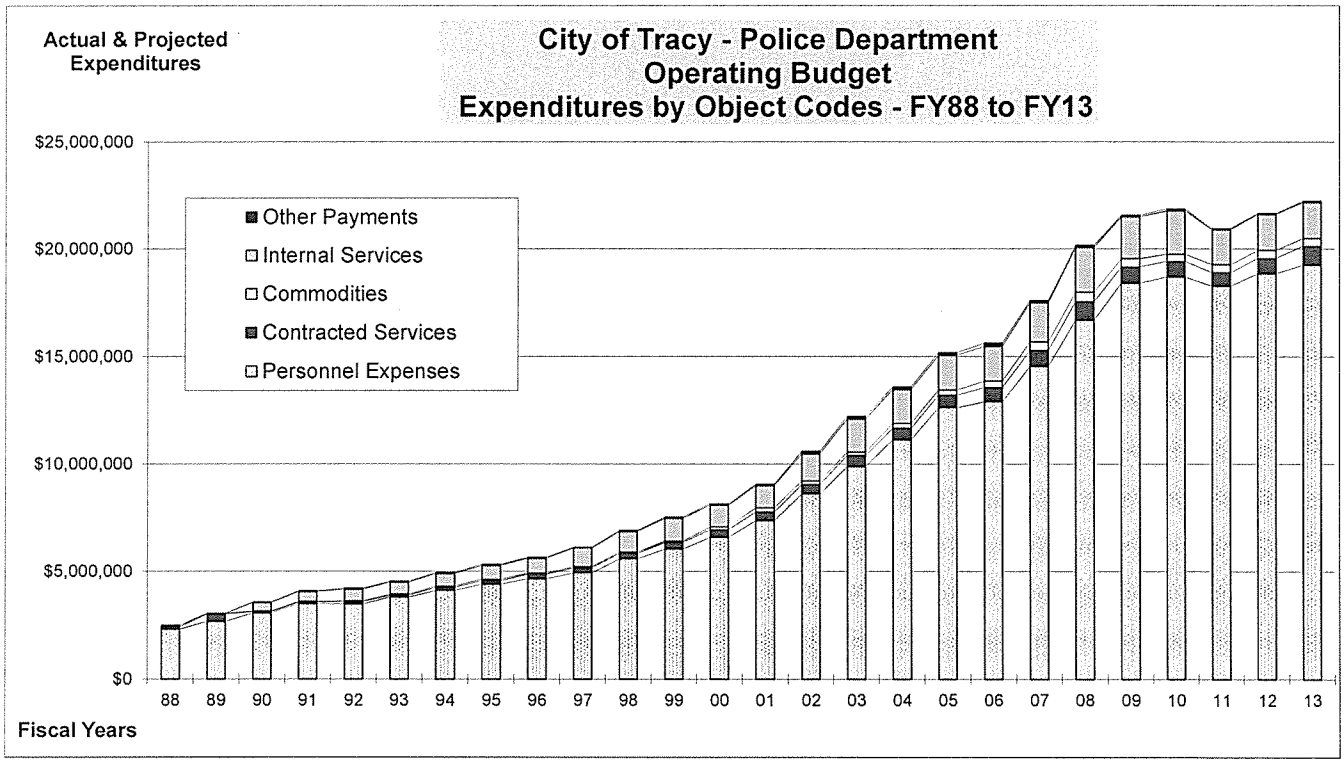
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Chief's Office									
51110 - Police Administration	878,693	1,161,667	32.2%	965,360	1,007,330	104.3%	-13.3%	658,830	-34.6%
Field Operations Division									
51210 - Patrol Force	10,613,969	9,420,915	-11.2%	10,509,560	10,152,440	96.6%	7.8%	10,856,480	6.9%
51220 - Traffic Enforcement	1,018,636	946,738	-7.1%	898,790	926,170	103.0%	-2.2%	1,032,900	11.5%
51230 - Parking Enforcement	155,680	142,826	-8.3%	117,680	89,560	76.1%	-37.3%	180,850	101.9%
51240 - Police Reserves	40,899	0	-100.0%	0	0			0	
51260 - Animal Services	627,049	558,148	-11.0%	619,420	608,080	98.2%	8.9%	662,520	9.0%
51270 - Youth Services	1,351,638	603,691	-55.3%	626,180	623,490	99.6%	3.3%	641,380	2.9%
51280 - Crime Prevention	104,532	465,638	345.5%	642,560	632,740	98.5%	35.9%	530,910	-16.1%
51290 - School Crossing Guards	193,979	192,774	-0.6%	230,000	200,000	87.0%	3.7%	230,000	15.0%
Special Operations Division									
51310 - General Investigations	1,870,317	1,873,576	0.2%	1,955,460	1,815,030	92.8%	-3.1%	1,996,700	10.0%
51330 - Special Investigations	1,085,140	1,807,601	66.6%	1,892,680	1,624,530	85.8%	-10.1%	1,174,650	-27.7%
51340 - Forsenic Services	667,578	758,322	13.6%	781,800	744,390	95.2%	-1.8%	814,320	9.4%
Support Operations Division									
51410 - Police Records	1,013,245	1,066,896	5.3%	1,152,190	1,133,240	98.4%	6.2%	1,151,760	1.6%
51460 - Communications	2,234,485	1,950,863	-12.7%	2,039,170	2,103,920	103.2%	7.8%	2,300,190	9.3%
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	21,660,920	96.6%	3.4%	22,231,490	2.6%
Amended Budget	23,788,576	21,183,297	-11.0%		22,342,267		5.5%		
% of Amended Spent	91.88%	98.90%			96.95%			over 2 years	6.1%
						Base Budget		22,832,180	5.4%
						Augmentations		(600,690)	-2.6%
EQUIVALENCY FACTOR									
Cost per EDU	$648.35	$617.62	-4.7%	$656.06	$632.99	96.5%	2.5%	$645.51	2.0%

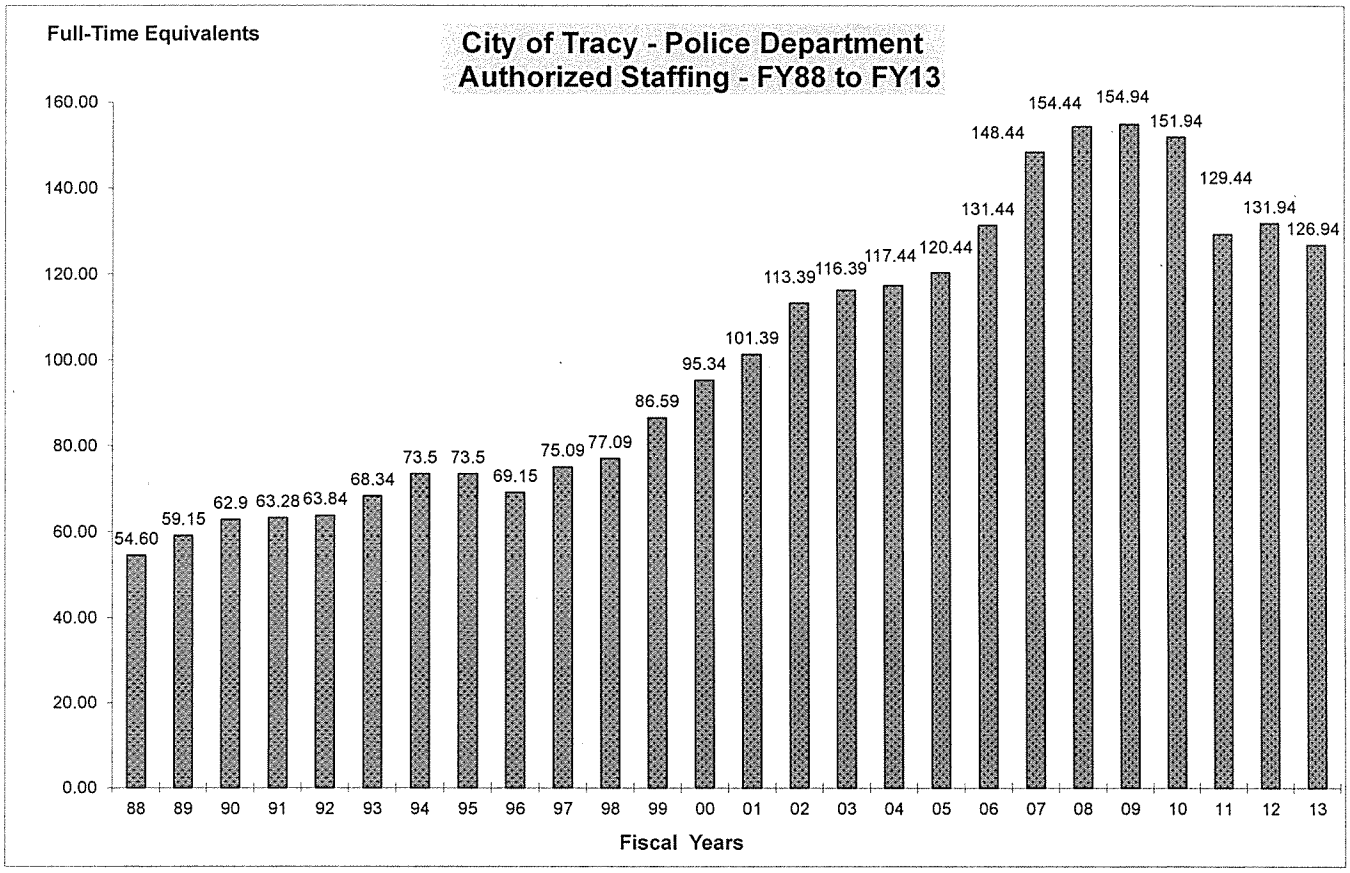
Department: **51000 - Police Department (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	18,688,526	18,262,435	-2.3%	19,347,700	18,846,220	97.4%	3.2%	19,260,620	2.2%
Contracted Services	724,048	631,757	-12.7%	858,050	711,730	82.9%	12.7%	869,470	22.2%
Commodities	332,218	367,760	10.7%	363,050	374,590	103.2%	1.9%	360,550	-3.7%
Internal Charges	2,023,548	1,628,553	-19.5%	1,688,350	1,678,380	99.4%	3.1%	1,688,350	0.6%
Other Payments	87,500	59,150	-32.4%	173,700	50,000	28.8%	-15.5%	52,500	5.0%
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	21,660,920	96.6%	3.4%	22,231,490	2.6%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101 - Taxes	21,176,593	20,040,024	-5.4%	21,526,200	20,912,090	97.1%	4.4%	21,445,770	2.6%
Fee Revenues	243,760	213,045	-12.6%	233,250	173,400	74.3%	-18.6%	231,350	33.4%
Grant Revenues	91,768	400,744	336.7%	357,400	337,930	94.6%	-15.7%	285,370	-15.6%
Parking Assessments	143,994	139,496	-3.1%	155,000	87,500	56.5%	-37.3%	110,000	25.7%
Traffic Fines Sub-fund 105	190,000	145,000	-23.7%	145,000	145,000	100.0%	0.0%	145,000	0.0%
Asset Seizure Fund 231	9,725	11,346	16.7%	14,000	5,000	35.7%	-55.9%	14,000	
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	21,660,920	96.6%	3.4%	22,231,490	2.6%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Chief of Police	1.00	1.00		1.00	1.00			1.00	
Deputy Chief of Police	1.00	0.00		0.00	0.00			0.00	
Police Mid-Managers	6.00	5.00		5.00	7.00			7.00	
Police Sergeants	12.00	12.00		12.00	12.00			10.00	
Police Officers	70.00	68.00		67.00	67.00			67.00	
Auxiliaries	14.00	11.00		11.00	11.00			7.00	
Civilian Supervisors	5.00	3.00		3.00	5.00			5.00	
Communication Operators	14.00	12.00		12.00	12.00			13.00	
Secretarial & Clerical	15.00	12.00		12.00	11.00			11.00	
Animal Control	7.00	4.00		4.00	4.00			4.00	
Other Staffing (Full-Time Equivalents)									
Communication Operators	0.34	0.34		0.34	0.34			0.34	
Reserve Officers	0.50	0.00		0.00	0.00			0.00	
Parking Enforcement	1.00	1.00		1.00	1.00			1.00	
Auxiliaries	0.10	0.10		0.10	0.60			0.60	
Police Officers (Overhires)	5.00	0.00		0.00	0.00			0.00	
Total - Full Time Equivalents	151.94	129.44	-14.8%	128.44	131.94	102.7%	1.9%	126.94	-3.8%


Actual & Projected Expenditures
City of Tracy - Police Department
Operating Budget
Expenditures by Object Codes - FY88 to FY13
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Full-Time Equivalents
City of Tracy - Police Department
Authorized Staffing - FY88 to FY13
160.00
140.00
120.00
100.00
80.00
60.00
40.00
20.00
0.00
54.60 59.15 62.9 63.28 63.84 68.34 73.5 73.5 69.15 75.09 77.09 86.59 95.34 101.39 113.39 116.39 117.44 120.44 131.44 148.44 154.44 154.94 151.94 129.44 131.94 126.94
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Budget Narrative - Police Department

Historical Milestones

FY 96-97
- New Police Facility opened July 96.

Recent Budget Changes

FY 05-06
- Kirchhoff & Associates did a study of patrol staffing. A number of recommendations were made to improve PD operations and performance.
- As a result at mid-year, 2 additional police officers were added to the Patrol Program.

FY 06-07
- During the year, 17 new positions were added to departmental staffing; 6 sworn and 11 civilian.
- Department reorganized from 2 divisions to 3 divisions.

FY 07-08
- Departmental staffing added a 5th Lieutenant position for patrol oversight and 2 investigators.
- A Sergeant and 2 Officers added to Youth Services.

FY 08-09
- Crime Analyst added at mid-year with grant funding
- Half-time Administrative Assistant converted to full- time.
- Midyear non-personnel cost reductions - $170,654 or 10.5% of adopted budget for such items.

FY 09-10
- 3 Police Officer positions deleted from department staffing.
- 4.8% increase in personnel expenses.
- $220,690 reduction in non-personnel costs.
- Further $193,160 reduction in non-personnel costs taken during fiscal year.
- As part of downsizing effort, department reorganized into 4 divisions.

FY 10-11
- Reduction in Base Budget by $2,891,420 or 12.1% from FY 09-10 Adopted Budget.
- Departmental staffing reduced by 17 full-time regular positions

FY 11-12
- Increase in Base Budget by $1,086,700 or 5.2% over FY 10-11 Adopted Budget.
- Departmental staffing reduced by 1 full-time regular position.
- Overtime budget of $717,260, including a $125,000 increase for gang enforcement efforts.
- Budget augmentation of $344,360.
- Midyear reorganization into 3 divisions with 3.5 net new positions added: Captain, Lieutenant, and Support Operations Manager. A Records Supervisor, and a part-time Performance Standards Officer were added.
- An Administrative Assistant II Position was deleted.

Proposed Budget Changes for FY 12-13

- Increase in Base Budget of $401,330 or 1.8% over FY 11-12 adopted budget.
- Departmental staffing to be reduced by 5 positions.
- Budget savings of $600,690 due to retirements of 5 employees.
- A Communications Operator II position will be added but a CSO position will be deleted.
- New Equipment of $314,000, including $280,000 for a special purpose vehicle.
- Equipment Replacement of $731,970 including $375,000 for 10 patrol vehicles, and $150,000 in car video systems.

The following are major non-personnel expense items

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
School Crossing Guards	$230,000	0.0%	$230,000	0.0%	$230,000
Police Training	57,020	0.0%	57,020	0.0%	57,020
Vehicle Rental	33,680	0.0%	33,680	0.0%	33,680
Laboratory Testing	45,540	0.0%	45,540	43.9%	65,540
Computer System Maintenance	126,800	2.2%	129,560	-15.4%	109,560
Data Services	63,880	0.0%	63,880	0.0%	63,880
Comm Systems Maintenance	52,780	0.0%	52,780	0.0%	52,780
DARE Contract	0		45,000	0.0%	45,000
Equipment Acquisition	$30,000		$130,000		$314,000
Equipment Replacement	$246,000		$232,000		$731,970

51000 - Police Department — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	19,155,940	912,730	4.8%	20,068,670	143,840	0.7%	20,212,510	5.5%	18,688,526	92.5%
Contracted Services	1,108,470	-202,830	-18.3%	905,640	6,600	0.7%	912,240	-17.7%	724,048	79.4%
Commodities	424,620	-41,270	-9.7%	383,350	0	0.0%	383,350	-9.7%	332,218	86.7%
Internal Charges	2,167,170	9,630	0.4%	2,176,800	28,160	1.3%	2,204,960	1.7%	2,023,548	91.8%
Other Payments	136,030	13,780	10.1%	149,810	0	0.0%	149,810	10.1%	87,500	58.4%
Department Total	22,992,230	692,040	3.0%	23,684,270	178,600	0.8%	23,862,870	3.8%	21,855,840	91.6%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	20,212,510	-2,119,850	-10.5%	18,092,660	88,340	0.5%	18,181,000	-10.1%	18,262,435	100.4%
Contracted Services	912,240	-75,570	-8.3%	836,670	400	0.0%	837,070	-8.2%	631,757	75.5%
Commodities	383,350	-20,300	-5.3%	363,050	0	0.0%	363,050	-5.3%	367,760	101.3%
Internal Charges	2,204,960	-593,790	-26.9%	1,611,170	0	0.0%	1,611,170	-26.9%	1,628,553	101.1%
Other Payments	149,810	-81,910	-54.7%	67,900	-60,400	-89.0%	7,500	-95.0%	59,150	788.7%
Department Total	23,862,870	-2,891,420	-12.1%	20,971,450	28,340	0.1%	20,999,790	-12.0%	20,949,655	99.8%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	18,181,000	1,041,700	5.7%	19,222,700	125,000	0.7%	19,347,700	6.4%	18,846,220	97.4%
Contracted Services	837,070	0	0.0%	837,070	20,980	2.5%	858,050	2.5%	711,730	82.9%
Commodities	363,050	0	0.0%	363,050	0	0.0%	363,050	0.0%	374,590	103.2%
Internal Charges	1,611,170	0	0.0%	1,611,170	77,180	4.8%	1,688,350	4.8%	1,678,380	99.4%
Other Payments	7,500	45,000	600.0%	52,500	121,200	230.9%	173,700	######	50,000	28.8%
Department Total	20,999,790	1,086,700	5.2%	22,086,490	344,360	1.6%	22,430,850	6.8%	21,660,920	96.6%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	19,347,700	528,280	2.7%	19,875,980	-615,360	-3.1%	19,260,620	-0.5%		
Contracted Services	858,050	-3,250	-0.4%	854,800	14,670	1.7%	869,470	1.3%		
Commodities	363,050	-2,500	-0.7%	360,550	0	0.0%	360,550	-0.7%		
Internal Charges	1,688,350	0	0.0%	1,688,350	0	0.0%	1,688,350	0.0%		
Other Payments	173,700	-121,200	-69.8%	52,500	0	0.0%	52,500	-69.8%		
Department Total	22,430,850	401,330	1.8%	22,832,180	-600,690	-2.6%	22,231,490	-0.9%		

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

51000 - Police Department

Department Budget By Program	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
51110 - Police Administration	878,693	1,161,667	32.2%	965,360	-16.9%	824,120	-14.6%	-165,290	-20.1%
51210 - Patrol Force	10,613,969	9,420,915	-11.2%	10,509,560	11.6%	11,148,690	6.1%	-292,210	-2.6%
51220 - Traffic Enforcement	1,018,636	946,738	-7.1%	898,790	-5.1%	1,032,900	14.9%	0	0.0%
51230 - Parking Enforcement	155,680	142,826	-8.3%	117,680	-17.6%	180,850	53.7%	0	0.0%
51240 - Police Reserves	40,899	0	-100.0%	0		0		0	
51260 - Animal Services	627,049	558,148	-11.0%	619,420	11.0%	647,850	4.6%	14,670	2.3%
51270 - Youth Services	1,351,638	603,691	-55.3%	626,180	3.7%	641,380	2.4%	0	0.0%
51280 - Crime Prevention	104,532	465,638	345.5%	642,560	38.0%	625,150	-2.7%	-94,240	-15.1%
51290 - School Crossing Guard	193,979	192,774	-0.6%	230,000	19.3%	230,000	0.0%	0	0.0%
51340 - Forsenic Services	667,578	758,322	13.6%	781,800	3.1%	794,320	1.6%	20,000	2.5%
51310 - General Investigations	1,870,317	1,873,576	0.2%	1,955,460	4.4%	1,982,470	1.4%	14,230	0.7%
51330 - Special Investigations	1,085,140	1,807,601	66.6%	1,892,680	4.7%	1,188,880	-37.2%	-14,230	-1.2%
51410 - Police Records	1,013,245	1,066,896	5.3%	1,152,190	8.0%	1,313,990	14.0%	-162,230	-12.3%
51460 - Communications	2,234,485	1,950,863	-12.7%	2,039,170	4.5%	2,221,580	8.9%	78,610	3.5%
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	7.1%	22,832,180	1.8%	-600,690	-2.6%
Department Budget by Object									
Personnel Expenses	18,688,526	18,262,435	-2.3%	19,347,700	5.9%	19,875,980	2.7%	-615,360	-3.1%
Contracted Services	724,048	631,757	-12.7%	858,050	35.8%	854,800	-0.4%	14,670	1.7%
Commodities	332,218	367,760	10.7%	363,050	-1.3%	360,550	-0.7%	0	0.0%
Internal Charges	2,023,548	1,628,553	-19.5%	1,688,350	3.7%	1,688,350	0.0%	0	0.0%
Other Payments	87,500	59,150	-32.4%	173,700	193.7%	52,500	-69.8%	0	0.0%
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	7.1%	22,832,180	1.8%	-600,690	-2.6%
Department Budget by Funding Source									
General Fund 101 - Taxes	21,176,593	20,040,024	-5.4%	21,526,200	7.4%	21,993,850	2.2%	-548,080	-2.5%
Fee Revenues	243,760	213,045	-12.6%	233,250	9.5%	233,250	0.0%	-1,900	-0.8%
Grant Revenues	91,768	400,744	336.7%	357,400	-10.8%	291,080	-18.6%	-5,710	-2.0%
Parking Assessments	143,994	139,496	-3.1%	155,000	11.1%	155,000	0.0%	-45,000	-29.0%
Traffic Fines Sub-fund 105	190,000	145,000	-23.7%	145,000	0.0%	145,000	0.0%	0	0.0%
Asset Seizure Fund 231	9,725	11,346	16.7%	14,000	23.4%	14,000		0	
Department Total	21,855,840	20,949,655	-4.1%	22,430,850	7.1%	22,832,180	1.8%	-600,690	-2.6%
Department Staffing									
Total - Full Time Equivalent	151.94	129.44	-14.8%	128.44	-0.8%	131.94	2.7%	-5.00	-3.8%
Department Equipment Purchase									
Replacement Equipment	211,194	277,677	31.5%	232,000	-16.4%	40,000	-82.8%	691,970	
New Equipment	183,548	53,490	-70.9%	130,000		30,000	-76.9%	284,000	

CORE MEASURES and Supporting Data for POLICE Department from ICMA-CPM Data Templates

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Sworn and Civilian FTEs	154.94	154.94	129.44	-16.46%	128.44	131.94	1.93%	127.94	-3.03%
Sworn & Civilian FTEs/1,000 Popul	1.90	1.90	1.58	-16.46%	1.57	1.61	1.56%	1.56	-3.03%
Departmental Costs ($1,000) *1	$20,801	$21,035	$20,199	-3.98%	$21,593	$20,853	3.24%	$21,339	2.33%
Departmental Costs/Capita *1	$255.16	$253.90	$242.65	-4.43%	$258.23	$248.54	2.43%	$253.13	1.85%
Total Comm Center Calls	109,779	109,107	114,890	5.30%	115,754	112,270	-2.28%	115,638	3.00%
Calls for Police Services	39,440	37,512	22,599	-39.76%	39,796	28,572	26.43%	29,429	3.00%
Dispatched Police Calls	31,083	28,581	26,713	-6.54%	30,321	34,946	30.82%	35,994	3.00%
Police Initiated Actions	27,690	25,412	22,318	-12.18%	23,000	21,795	-2.34%	22,057	1.20%
Dispatched Police Calls/1,000 Popu	381.3	345.0	320.9	-6.98%	362.6	416.5	29.79%	427.0	2.51%
# of Top Priority Calls	2,426	2,266	3,062	35.13%	2,404	3,028	-1.11%	3,045	0.56%
as a % of all Dispatched Police C	7.80%	7.93%	11.46%	44.58%	7.93%	8.66%	-24.41%	8.46%	-2.37%
# of Top Priority Calls/1,000 Popula	29.8	27.4	36.8	34.49%	28.7	36.1	-1.89%	36.1	0.08%
Average Response Time (Seconds)	399	380	382	0.53%	399	373	-2.36%	378	1.34%
Receipt to Dispatch (Seconds)	143	127	121	-4.72%	125	121	0.00%	121	0.00%
Dispatch to Arrive (Seconds)	256	253	261	3.16%	250	252	-3.45%	257	1.98%
UCR Part I Crimes Reported	3,425	3,077	2,556	-16.93%	2,805	2,066	-19.17%	2,311	11.86%
Violent Crimes / Property Crimes	132 / 3,293	160 / 2,917	128 / 2,428	-16.93%	216 / 2,589	138/1,928	-19.17%	133/2,178	11.86%
UCR Part I Crimes Reported/1,000 I	42.0	37.1	30.7	-17.33%	33.5	24.6	-19.80%	27.4	11.33%
UCR Part I Crimes assigned to Invest	262	162	159	-1.85%	273	260	63.52%	260	0.00%
% of UCR Part I Crimes assigned to	7.65%	5.26%	6.22%	18.15%	9.73%	12.58%	102.31%	11.25%	-10.60%
UCR Part I Crimes Cleared	360	451	497	10.20%	393	638	28.37%	568	-10.97%
% of UCR Part I Crimes Cleared	10.51%	14.66%	19.44%	32.66%	14.01%	30.88%	58.82%	24.58%	-20.41%
UCR Part I Crimes Arrests	410	627	471	-24.88%	542	579	22.93%	525	-9.33%
Total Arrests	4,246	2,406	2,935	21.99%	2,130	2,796	-4.74%	2,866	2.50%
Juvenile Arrests	637	242	437	80.58%	196	378	-13.50%	408	7.94%
Drug Arrests	639	537	550	2.42%	417	372	-32.36%	461	23.92%
DUI Arrests	275	325	232	-28.62%	218	134	-42.24%	183	36.57%
Total Arrests per 1,000 Population	52.1	29.0	35.3	21.41%	25.5	33.3	-5.48%	34.0	2.02%
Traffic Incidents	881	831	967	16.37%	753	920	-4.86%	940	-19.10%
Fatal / Injuries	3 / 57	2 / 94	1 / 117		1 / 185	1/180		1/150	
Citations Issued for Moving Violations	5,861	5,021	6,669	32.82%	3,700	5,315	-20.30%	5,992	-19.10%
Citizen Survey Ratings (Safe or Very Safe)									
Neighborhood Safety During Day	82.8%				84.0%				
Neighborhood Safety After Dark	60.7%				62.0%				
Business Area Safety During Day	84.4%				87.0%				
Business Area Safety After Dark	47.2%				49.0%				

*1 - excluding Animal Control & Crossing Guard costs

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 10-11

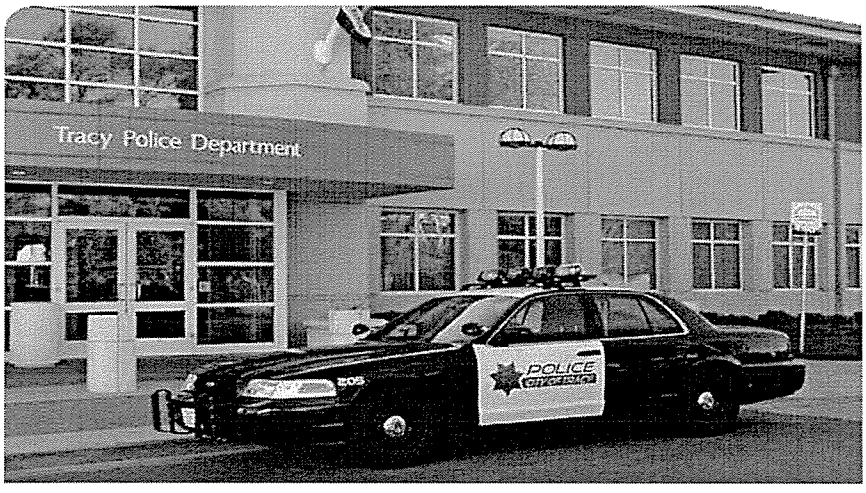
1. Selected vendor and CAD/RMS project and began contract negotiations.
2. Expanded Crime Prevention efforts and improved coordination with other public safety functions.
3. Instituted Community Oriented Policing and Problem Oriented Policing into operation aspects of department operations.
4. Aggressively managed operating costs to close fiscal year within budget.
5. Enhanced crime prevention in downtown region of the City.
6. Achieved four pronged Gang and Violence Crime Response Plan.

Current Projections: FY 11-12

1. Adopt updated Policy Manual enhancing risk management, thereby reducing liability.
2. Stabilize Part 1 Crimes.
3. Award CAD/RMS Capital Improvement Project bid and execute contract for purchase, installation and maintenance.
4. Revise Public Safety Facilities Master Plan, adopting a plan focusing on replacing the current facility.
5. Department reorganization designed to enhance effectiveness and efficiency of services.
6. Restructured deployment strategies addressing Gang and Street Violence, focusing on multifaceted approach to include: suppression, intervention and prevention.

Future Projections: FY 12-13

1. Complete Team Building Workshop with supervisory and command staff for the purpose of enhancing internal trust, communications and collaboration.
2. Develop a five-year organizational Strategic Plan.
3. Establishing a comprehensive staffing matrix determining future staffing levels.
4. Establish appropriate optimum staffing level for 911 Communications Center and adopt three-year plan serving to achieve staffing goals.
5. Adopt comprehensive Property Crime Reduction Strategy and pursue 8-12% reduction of Part-1 Property Crime Rate.
6. Continue expanding deployment strategies that serve to reduce Gang and Violent Street Crimes.
7. Enhance community outreach through "Community Conversations", facilitating organizational transparency to correct misconceptions about crime in the community.



Department: **51000 - Police Department**
Division: **51100 - Chief's Office**
Program: **51110 - Police Administration**

Administer and direct the Police Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provides for the Police Chief and supporting administrative staff for the Department.

In FY10-11, personnel costs were up due to full year and added staffing; but other costs were down compared to prior budgets.

In FY11-12, program staffing was reduced with staff reallocations to other departmental programs. So, program costs will show a decrease, particularly personnel costs.

For FY12-13, program staffing will be reduced due to a retirement. The program budget provides for reduced staffing and holds the line on other cost items.

PERFORMANCE OBJECTIVES

1. To administer the 13 programs of the department at an Admin cost cost of 3.0% or less of the department operating budget.
2. To oversee a departmental budget of over $22,231,490 and with an authorized staffing of 126.94 full-time equivalents.
3. Implement a Department Reorganization strategy, serving to facilitate more effective and efficient police services with existing fiscal resources.
4. Adopt an organizational Strategic Plan, placing emphasis on enhanced effectiveness and efficiencies.
5. Identify and develop additional building space to house operations, which has exceeded space available within the current police facility.
6. Direct development of strategies and deployment that reduce Part-1 Violent and Property Crimes.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	761,397	1,065,453	39.9%	850,190	912,460	107.3%	-14.4%	543,660	-40.4%
Contracted Services	30,064	12,631	-58.0%	28,590	13,740	48.1%	8.8%	28,590	108.1%
Commodities	27,843	23,792	-14.5%	24,070	20,650	85.8%	-13.2%	24,070	16.6%
Internal Charges	59,389	59,791	0.7%	62,510	60,480	96.8%	1.2%	62,510	3.4%
Other Payments	0	0		0	0			0	
Program Total	878,693	1,161,667	32.2%	965,360	1,007,330	104.3%	-13.3%	658,830	-34.6%
FUNDING SOURCES									
General Fund 101 - Taxes	878,693	1,161,667	32.2%	965,360	1,007,330	104.3%	-13.3%	658,830	-34.6%
State Grants	0	0		0	0			0	
Program Total	878,693	1,161,667	32.2%	965,360	1,007,330	104.3%	-13.3%	658,830	-34.6%
EQUIVALENCY FACTOR									
Cost per EDU	$26.07	$34.25	31.4%	$28.41	$29.44	103.6%	-14.0%	$19.13	-35.0%
PROGRAM STAFFING									
Regular Positions									
Chief of Police	1.00	1.00		1.00	1.00			1.00	
Exec Asst II -Senior Secretary	2.00	2.00		2.00	1.20			1.20	
Police Sergeant	1.00	2.00		2.00	1.00			0.00	
Deputy Chief/Police Captain	1.00	1.00		0.00	0.00			0.00	
Police Lieutenant	0.30	0.30		0.20	0.00			0.00	
Support Ops Manager	0.00	0.00		0.00	0.20			0.20	
Other Staffing (Full-Time Equivalents)									
Prof Standards Officer	0.00	0.00		0.00	0.50			0.50	
Police Chaplain (Volunteer)	0.10	0.10		0.10	0.10			0.10	
Total - Full-Time Equivalents	5.40	6.40	18.5%	5.30	4.00	75.5%	-37.5%	3.00	-25.0%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51210 - Patrol Force**

Provide a uniformed patrol force for first level response to the community with emphasis on crime prevention & suppression, law enforcement, order maintenance, traffic flow, and public safety.

COMMENTARY

This program provides for the patrol force provding basic police coverage 24 hours per day, 7 days per week.

In FY10-11, program staffing was reduced by 15 positions, including 5 overhire positions. Program costs decreased due to lower personnel costs.

In FY11-12, program staffing increased by 6.95 FTEs, with reallocations from other departmental programs. So, program costs will increase.

For FY12-13, program staffing will decrease by 3 CSO positions. The program budget provides for this reduced staffing but hold the line for other costs. The payment of booking fees has been discontinued.

PERFORMANCE OBJECTIVES

1. To provide adequate levels of police coverage by deploying a minimum force to cover six beats, 24 hours per day, 7 days a week.
2. To respond to Priority 1 assignments with an average response time of 6 minutes.
3. To respond to 34,000 service calls and to handle 20,500 incidents requiring officer-initiated action.
4. To increase the number of driving under the influence (DUI) arrests by 10%.
5. To contribute resources aimed at reducing overall citywide Part 1 property crime by 10%.
6. To attend a minimum of 12 community meetings to promote community policing.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	9,258,820	8,283,629	-10.5%	9,258,880	9,008,440	97.3%	8.7%	9,727,000	8.0%
Contracted Services	72,119	82,457	14.3%	97,860	97,800	99.9%	18.6%	97,860	0.1%
Commodities	209,191	245,535	17.4%	239,940	255,860	106.6%	4.2%	239,940	-6.2%
Internal Charges	1,089,129	802,644	-26.3%	791,680	790,340	99.8%	-1.5%	791,680	0.2%
Other Payments	0	6,650		121,200	0			0	
Program Total	10,629,259	9,420,915	-11.4%	10,509,560	10,152,440	96.6%	7.8%	10,856,480	6.9%
FUNDING SOURCES									
General Fund 101 - Taxes	10,584,635	9,381,802	-11.4%	10,476,560	10,132,440	96.7%	8.0%	10,836,480	6.9%
State POST Reimbursements	29,334	39,113	33.3%	33,000	20,000	60.6%	-48.9%	20,000	0.0%
State Grants	15,290	0		0	0			0	
Program Total	10,629,259	9,420,915	-11.4%	10,509,560	10,152,440	96.6%	7.8%	10,856,480	6.9%
EQUIVALENCY FACTOR									
Cost per EDU	$315.31	$277.74	-11.9%	$309.29	$296.68	95.9%	6.8%	$315.23	6.3%
PROGRAM STAFFING									
Regular Positions									
Deputy Chief/Police Captain	0.75	0.00		0.70	0.65			0.65	
Police Lieutenant	2.50	1.00		1.80	2.60			2.60	
Police Sergeant	6.00	6.00		6.00	7.00			7.00	
Police Officer	45.00	43.00		42.00	46.00			46.00	
Police Asst/Comm Service Officer	8.00	3.00		4.00	4.00			1.00	
Executive Asst I/Admin Asst II	1.75	1.00		1.00	0.65			0.65	
Crime Analyst	0.25	0.25		0.25	0.30			0.30	
Other Staffing (Full-Time Equivalents)									
Police Officer (Overhires)	5.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	69.25	54.25	-21.7%	55.75	61.20	109.8%	12.8%	58.20	-4.9%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51220 - Traffic Enforcement**

Enforce Vehicle Code requirements and restrictions by uniformed vehicle and motorcycle patrol; investigate traffic accidents.

COMMENTARY

This program provides for motorcycle traffic officers and their supervision.

In FY10-11, program staffing saw some reduction in supervisory hours. Program costs showed a decrease, primarily due to fewer hours spent on grant funded activities.

In FY11-12, program staffing increased supervisory hours. Program costs will show a minor decrease. This again is due to fewer hours spent on grant funded activities.

For FY12-13, program staffing will remain at its current level. The program budget provides for current staffing and maintains the current budget for other cost items. No grant activities are budgeted.

PERFORMANCE OBJECTIVES

1. To provide 150 field hours per week and respond to more than 10,000 Calls for Service, both citizen and officer initiated in nature.
2. To reduce "Non-Patrol" time to under 50%.
3. To participate in at least 24 hours per officer of school related training, including scenario based training.
4. To conduct at least four Traffic Safety Public Service announcements using social media.
5. Provide 3 multi-agency commercial vehicle enforcements/ inspections operations throughout the year.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	918,192	883,313	-3.8%	824,690	856,610	103.9%	-3.0%	958,800	11.9%
Contracted Services	2,151	476	-77.9%	1,590	1,230	77.4%	158.4%	1,590	29.3%
Commodities	13,946	11,623	-16.7%	13,930	10,450	75.0%	-10.1%	13,930	33.3%
Internal Charges	64,347	51,326	-20.2%	58,580	57,880	98.8%	12.8%	58,580	1.2%
Other Payments	20,000	0		0	0			0	
Program Total	1,018,636	946,738	-7.1%	898,790	926,170	103.0%	-2.2%	1,032,900	11.5%
FUNDING SOURCES									
General Fund 101 - Taxes	923,030	907,487	-1.7%	892,790	926,170	103.7%	2.1%	1,032,900	11.5%
State Grant	95,606	39,251	-58.9%	6,000	0	0.0%	-100.0%	0	
Program Total	1,018,636	946,738	-7.1%	898,790	926,170	103.0%	-2.2%	1,032,900	11.5%
EQUIVALENCY FACTOR									
Cost per EDU	$30.22	$27.91	-7.6%	$26.45	$27.07	102.3%	-3.0%	$29.99	10.8%
PROGRAM STAFFING									
Regular Positions									
Deputy Chief/Police Captain	0.10	0.00		0.05	0.15			0.15	
Police Lieutenant	0.25	0.25		0.20	0.60			0.60	
Police Sergeant	0.75	0.75		0.75	0.75			0.75	
Police Officer	4.00	4.00		4.00	4.00			4.00	
Admin Asst III-Secretary	0.00	0.00		0.00	0.15			0.15	
Executive Asst I	0.10	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Police Officer (Overhires)	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	5.20	5.00	-3.8%	5.00	5.65	113.0%	13.0%	5.65	0.0%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51230 - Parking Enforcement**

Enforce regulations pertaining to parked vehicles on public streets and abandoned vehicle abatement on private properties. Contract for the collection of parking penalties.

COMMENTARY

The program provides for 2 half-time enforcement positions and the contracted collection of parking penalties. Also, a county grant provides funding for abandoned vehicle abatement.

In FY10-11, program staffing saw some reduction in supervisory hours. Program costs showed a decrease, primarily due to the staff reduction.

In FY11-12, program staffing will increase supervisory hours. But, program costs will show a decrease, due to staff vacancies.

For FY12-13, program staffing will remain at its current level. The program budget provides for current staffing and maintains the current budget for other cost items.

PERFORMANCE OBJECTIVES

1. To provide for more than 150 vehicle tow events (includes private and public property Abandoned Vehicle Abatement (AVA) processed incidents).
2. To conduct four Abandoned Vehicle Abatement sweeps in cooperation with Code Enforcement throughout the year.
3. To conduct a least four Abandoned Vehicle Abatement related public service announcements throughout the year, utilizing social media and in cooperation with the Crime Prevention Unit.
4. To provide at least 600 parking citiations from this unit alone, throughout the year.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	119,612	108,648	-9.2%	93,490	59,190	63.3%	-45.5%	145,660	146.1%
Contracted Services	16,278	17,556	7.9%	7,040	14,140	200.9%	-19.5%	18,040	27.6%
Commodities	2,900	2,818	-2.8%	4,470	3,630	81.2%	28.8%	4,470	23.1%
Internal Charges	16,890	13,803	-18.3%	12,680	12,600	99.4%	-8.7%	12,680	0.6%
Other Payments	0	0		0	0			0	
Program Total	155,680	142,825	-8.3%	117,680	89,560	76.1%	-37.3%	180,850	101.9%
FUNDING SOURCES									
General Fund 101 - Taxes	(28,957)	(48,050)	65.9%	(72,320)	(37,940)	52.5%	-21.0%	30,850	-181.3%
Parking Assessments	143,994	150,191	4.3%	155,000	87,500	56.5%	-41.7%	110,000	25.7%
County Grant	40,643	40,684	0.1%	35,000	40,000	114.3%	-1.7%	40,000	0.0%
Program Total	155,680	142,825	-8.3%	117,680	89,560	76.1%	-37.3%	180,850	101.9%
EQUIVALENCY FACTOR									
Cost per EDU	$4.62	$4.21	-8.8%	$3.46	$2.62	75.6%	-37.8%	$5.25	100.6%
PROGRAM STAFFING									
Regular Positions									
Deputy Chief/Police Captain	0.05	0.00		0.00	0.05			0.05	
Police Lieutenant	0.15	0.15		0.05	0.20			0.20	
Police Sergeant	0.25	0.25		0.25	0.25			0.25	
Admin Asst III-Secretary	0.00	0.00		0.00	0.05			0.05	
Executive Asst I	0.05	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Parking Enforcement Intern	1.00	1.00		1.00	1.00			1.00	
Total - Full-Time Equivalents	1.50	1.40		1.30	1.55	119.2%	10.7%	1.55	0.0%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51240 - Police Reserves**

Provide a uniformed force of trained volunteer Reserve Officers to supplement the regular patrol force with deployment for special events, emergency circumstances, and selective preventive patrols.

PERFORMANCE OBJECTIVES

This program was discontinued in FY10-11.

COMMENTARY

In FY10-11, the Police Reserves program was discontinued. So, program staffing and budget were deleted.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	18,620	0	-100.0%	0	0		#DIV/0!	0	
Contracted Services	0	0		0	0		#DIV/0!	0	
Commodities	3,315	0	-100.0%	0	0		#DIV/0!	0	
Internal Charges	18,964	0	-100.0%	0	0		#DIV/0!	0	
Other Payments	0	0		0	0			0	
Program Total	40,899	0	-100.0%	0	0		#DIV/0!	0	
FUNDING SOURCES									
General Fund 101 - Taxes	31,240	0	-100.0%	0	0		#DIV/0!	0	
Fee Revenues	9,659	0	-100.0%	0	0		#DIV/0!	0	
Program Total	40,899	0	-100.0%	0	0		#DIV/0!	0	
EQUIVALENCY FACTOR									
Cost per EDU	$1.21	$0.00	-100.0%	$0.00	$0.00	#DIV/0!	#DIV/0!	$0.00	
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.00	0.00			0.00	
Police Lieutenant	0.10	0.00		0.00	0.00			0.00	
Police Sergeant	0.00	0.00		0.00	0.00			0.00	
Police Corporal	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Police Reserve Officers	0.50	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.60	0.00	-100.0%	0.00	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51260 - Animal Services**

Provide enforcement of the City's animal control ordinances and laws. Investigate complaints and issue licenses. Provide an animal shelter to handle impounded, stray and relinquished animals.

COMMENTARY

In FY09-10, staffing costs were less than budgeted due to staff vacancies; while budget reductions lowered other cost items.

In FY10-11, program staffing deleted 3 vacant AC Aide positions. Program costs showed decreases in all categories.

In FY11-12, program staffing will show an increase in supervisory hours. Program costs will show a moderate increase.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing and maintains the current budget for other cost items.

PERFORMANCE OBJECTIVES

1. A 10% increase in the number of public visits to our social networking webpages where adoptable animals are shown.
2. To provde 10 educational seminars at schools or city events.
3. A 5% increase in the number of dog license sales.
4. To impound 2,600 animals during the year and to provide shelter for 18,200 kennel days during the year.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	500,835	443,856	-11.4%	495,730	495,340	99.9%	11.6%	535,830	8.2%
Contracted Services	44,529	43,478	-2.4%	48,040	38,250	79.6%	-12.0%	51,040	33.4%
Commodities	19,968	19,500	-2.3%	20,920	20,900	99.9%	7.2%	20,920	0.1%
Internal Charges	61,717	51,314	-16.9%	54,730	53,590	97.9%	4.4%	54,730	2.1%
Other Payments	0	0		0	0			0	
Program Total	627,049	558,148	-11.0%	619,420	608,080	98.2%	8.9%	662,520	9.0%
FUNDING SOURCES									
General Fund 101 - Taxes	596,950	522,967	-12.4%	584,570	569,680	97.5%	8.9%	621,170	9.0%
Fee Revenues	30,099	35,181	16.9%	34,850	38,400	110.2%	9.1%	41,350	7.7%
Program Total	627,049	558,148	-11.0%	619,420	608,080	98.2%	8.9%	662,520	9.0%
EQUIVALENCY FACTOR									
Cost per EDU	$1.83	$1.51	-17.4%	$1.61	$1.57	97.2%	3.5%	$1.59	1.5%
PROGRAM STAFFING									
Regular Positions									
Deputy Chief/Police Captain	0.10	0.00		0.05	0.05			0.05	
Police Lieutenant	0.00	0.20		0.20	0.20			0.20	
Animal Control Supervisor	1.00	1.00		1.00	1.00			1.00	
Animal Control Officer	2.00	2.00		2.00	2.00			2.00	
Animal Control Assistant	2.00	2.00		2.00	2.00			2.00	
Exec Asst I/Admin Asst III	0.10	0.00		0.00	0.05			0.05	
Animal Control Aide - FT	3.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Animal Control Aide - PT	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	8.20	5.20	-36.6%	5.25	5.30	101.0%	1.9%	5.30	0.0%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51270 - Youth Services**

Conduct follow-up investigations on all cases involving juveniles as suspects or victims; coordinate efforts at juvenile delinquency prevention and truancy reduction.

COMMENTARY

This program provides for School Resources Officers and their supervision. Over past years, the program has seen some augmentation of its staffing. But since FY08-09, staffing has been reduced back down to 3 SROs and 0.20 of a Lieutenant. So, program costs have shown decreases in FY09-10 and FT`0-11.

In FY11-12, program staffing will show an increase in supervisory hours. Program costs will show only a modest increase.

For FY12-13, program staffing will remain at its current level. The program budget provides for current staffing and maintains the current budget for other cost items. The budget includes $45,000 for the DARE grant.

PERFORMANCE OBJECTIVES

1. To provide 5,000 field hours of school specific deployment throughout the year.
2. To provide three sessions of the Tracy Against Teens (T.A.G.) training for each 5th grade student at South West school.
3. To participate in three "Stay in School" truancy detection programs throughout the year.
4. To participate in at least 24 hours per officer of school related training, including scenario based training.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,216,851	525,499	-56.8%	540,600	542,440	100.3%	3.2%	555,800	2.5%
Contracted Services	3,325	3,052	-8.2%	3,970	2,450	61.7%	-19.7%	3,970	62.0%
Commodities	5,741	2,965	-48.4%	5,940	3,000	50.5%	1.2%	5,940	98.0%
Internal Charges	81,011	27,175	-66.5%	30,670	30,600	99.8%	12.6%	30,670	0.2%
Other Payments	60,000	45,000	-25.0%	45,000	45,000		0.0%	45,000	0.0%
Program Total	1,366,928	603,691	-55.8%	626,180	623,490	99.6%	3.3%	641,380	2.9%
FUNDING SOURCES									
General Fund 101 - Taxes	1,146,714	398,767	-65.2%	421,240	405,260	96.2%	1.6%	423,150	4.4%
School District Grants	204,924	204,924	0.0%	204,940	218,230	106.5%	6.5%	218,230	0.0%
County Grants	0	0		0	0			0	
Federal & State Grants	15,290	0		0	0			0	
Program Total	1,366,928	603,691	-55.8%	626,180	623,490	99.6%	3.3%	641,380	2.9%
EQUIVALENCY FACTOR									
Cost per EDU	$40.55	$17.80	-56.1%	$18.43	$18.22	98.9%	2.4%	$18.62	2.2%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.05	0.05			0.05	
Police Lieutenant	0.20	0.20		0.15	0.20			0.20	
Police Sergeant	1.00	0.00		0.00	0.00			0.00	
Police Officer	4.00	0.00		0.00	0.00			0.00	
Police Officer (School Resources)	3.00	3.00		3.00	3.00			3.00	
Admin Asst II	0.25	0.00		0.00	0.05			0.05	
Crime Analyst	0.25	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	8.70	3.20	-63.2%	3.20	3.30	103.1%	3.1%	3.30	0.0%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51280 - Crime Prevention**

Coordinate public education involvement efforts to reduce crime and promote community awareness.

COMMENTARY

Minimum effort has been put into this program. It was deleted in the FY08-09 budget, but departmental staff requested that it be re-established.

In FY10-11, program staffing increased with the addition of 2 Police Officers and a second CSO. The CSO positions were reclassed to Crime Prevention Specialist. In FY10-11 and FY11-12, program costs, while less than budgeted due to start-up time, will show a major increase for the year due to added staffing and increased program effort.

For FY12-13, program staffing will be reduced due to a retirement. The program budget provides for reduced staffing but holds the line on other cost items. Program costs will show a decrease.

PERFORMANCE OBJECTIVES

1. To schedule 4 "Community Conversation" forums throughout the city between community and the Chief of Police and command staff.
2. To sponsor an annual safety fair and police department "open house" for the community to campaign about crime prevention awareness.
3. To schedule 6 "Coffee with the Chief" forums.
4. To increase the VIPS (Volunteer in Policing) program by 20%.
5. To host 2 "Crime-Free Multi-housing" workshops in the community.
6. To reduce alcohol-related crime by conducting at least 2 undercover sting operations to assess compliance.
7. To create a Department social media platform, such as Facebook or Twitter, to offer crime prevention tips to the public.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	93,979	416,711	343.4%	591,210	582,110	98.5%	39.7%	479,560	-17.6%
Contracted Services	1,647	1,381	-16.2%	2,630	2,450	93.2%	77.4%	2,630	7.3%
Commodities	1,973	8,662	339.0%	7,540	7,510	99.6%	-13.3%	7,540	0.4%
Internal Charges	6,933	38,883	460.8%	41,180	40,670	98.8%		41,180	1.3%
Other Payments	0	0		0	0			0	
Program Total	104,532	465,637	345.4%	642,560	632,740	98.5%	35.9%	530,910	-16.1%
FUNDING SOURCES									
General Fund 101 - Taxes	104,532	465,637	345.4%	642,560	632,740	98.5%	35.9%	530,910	-16.1%
Federal Grants	0	0		0	0			0	
State Grants	0	0		0	0			0	
Program Total	104,532	465,637	345.4%	642,560	632,740	98.5%	35.9%	530,910	-16.1%
EQUIVALENCY FACTOR									
Cost per EDU	$3.10	$13.73	342.7%	$18.91	$18.49	97.8%	34.7%	$15.42	-16.6%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.10	0.05			0.05	
Police Lieutenant	0.00	0.20		0.40	0.20			0.20	
Police Officer	0.00	2.00		2.00	2.00			2.00	
Community Service Officer	1.00	0.00		2.00	0.00			0.00	
Crime Prevention Specialist	0.00	2.00		0.00	2.00			1.00	
Exec Asst I/Admin Asst III	0.00	0.00		0.00	0.05			0.05	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	1.00	4.20		4.50	4.30			3.30	-23.3%

Department: **51000 - Police Department**
Division: **51200 - Field Operations Division**
Program: **51290 - School Crossing Guards**

Provide adult crossing guards at school crossing sites.
Since FY95-96, this service has been provided by a contractor.

PERFORMANCE OBJECTIVES

1. To provide Crossing Guard services at 25 posts for 37 weeks during the school year.
2. To ensure 100% of contract provisions are met by contractor.

COMMENTARY

Since FY95-96, program activities were contracted out, instead of using City employees. The increase in program costs over the year reflects a normal cost increment and added crossing being covered.

For FY09-10, the program provided for a normal increment, with funding for 25 posts during the regular school year and 11 posts in summer.

In FY10-11, summer activities were eliminated because of a change in in school scheduling. In FY11-12, program costs will show a modest increase.

For FY12-13, the program budget provides the same budget level for 25 posts during the regular year.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	193,979	192,774	-0.6%	230,000	200,000	87.0%	3.7%	230,000	15.0%
Commodities	0	0		0	0			0	
Internal Charges	0	0		0	0			0	
Other Payments	0	0		0	0			0	
Program Total	193,979	192,774	-0.6%	230,000	200,000	87.0%	3.7%	230,000	15.0%
FUNDING SOURCES									
General Fund 101 - Taxes	2,841	1,636	-42.4%	38,860	8,860	22.8%	441.6%	38,860	338.6%
Traffic Fines Sub-fund 105	145,000	145,000	0.0%	145,000	145,000	100.0%	0.0%	145,000	0.0%
School District Grants	46,138	46,138	0.0%	46,140	46,140	100.0%	0.0%	46,140	0.0%
Program Total	193,979	192,774	-0.6%	230,000	200,000	87.0%	3.7%	230,000	15.0%
EQUIVALENCY FACTOR									
Cost per EDU	$5.75	$5.68	-1.2%	$6.77	$5.84	86.3%	2.8%	$6.68	14.3%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.00	0.00			0.00	
Police Sergeant	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
School Crossing Guards	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **51000 - Police Department**
Division: **51300 - Special Operations Division**
Program: **51310 - General Investigations**

Conduct follow-up investigations on all Part I crimes, felonies, sex & pornography offenses, misdemeanors, and missing persons cases, not completed by patrol officers.

COMMENTARY

Program costs have risen due to added full-year staffing, pay raises, and related operational costs. Personnel costs have been higher than budgeted. Overtime costs are up signifcantly, due to a major and high profile cases. Program costs showed modest increase in FY09-10 and FY10-11.

In FY11-12, program staffing will show an increase in supervisory hours. However, program costs will show a modest decrease.

For FY12-13, program staffing will remain at its current level. The program budget provides for full-year staffing for 8 Detectives, a Sergeant, a Crime Analyst, and supervisory and supporting staff. Also, it holds the line for other cost items. Program costs will show a moderate increase.

PERFORMANCE OBJECTIVES

1. To provide 14,000 work hours for general investigations reviewing 4,500 cases and work 750 cases assigned.
2. To increase case clearance rate by 10% over previous fiscal year.
3. To further develop inter-agency relationships with local, state and federal partners to develop information and intelligence in order to keep citizens of Tracy safe.
4. Continue to collaborate with our community to reduce crime and the fear of crime via Community Oriented Policing and Problem Solving programs and strategies, such as the property crimes reduction initiative.
5. To streamline investigative work processes through integration of the new CAD/RMS system.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,676,934	1,748,656	4.3%	1,804,550	1,675,840	92.9%	-4.2%	1,836,640	9.6%
Contracted Services	9,570	18,223	90.4%	33,960	20,410	60.1%	12.0%	31,380	53.7%
Commodities	12,301	12,470	1.4%	12,130	13,980	115.3%	12.1%	9,630	-31.1%
Internal Charges	125,642	94,227	-25.0%	104,820	104,800	100.0%	11.2%	119,050	13.6%
Other Payments	0	0		0	0			0	
Program Total	1,824,447	1,873,576	2.7%	1,955,460	1,815,030	92.8%	-3.1%	1,996,700	10.0%
FUNDING SOURCES									
General Fund 101 - Taxes	1,806,333	1,856,432	2.8%	1,940,080	1,800,030	92.8%	-3.0%	1,996,700	10.9%
County Grant	2,796	17,144	513.2%	15,380	15,000	97.5%	-12.5%	0	-100.0%
Federal & State Grants	15,318	0		0	0			0	
Program Total	1,824,447	1,873,576	2.7%	1,955,460	1,815,030	92.8%	-3.1%	1,996,700	10.0%
EQUIVALENCY FACTOR									
Cost per EDU	$54.12	$55.24	2.1%	$57.55	$53.04	92.2%	-4.0%	$57.98	9.3%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.00	0.50			0.50	
Police Lieutenant	0.60	0.60		0.20	0.50			0.50	
Police Sergeant	1.00	1.00		1.00	1.00			1.00	
Police Officer (Detectives)	8.00	8.00		8.00	8.00			8.00	
Admin Asst II	0.50	0.50		0.50	0.50			0.50	
Executive Asst I	0.00	0.00		0.00	0.00			0.00	
Crime Analyst	0.25	0.40		0.40	0.40			0.40	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	10.35	10.50	1.4%	10.10	10.90	107.9%	3.8%	10.90	0.0%

Department: **51000 - Police Department**
Division: **51300 - Special Operations Division**
Program: **51330 - Special Investigations**

Prevention of gambling, prostitution, illegal sale and use of narcotics and alcoholic beverages. Investigation of human trafficking and commercialized vice. Departmental SWAT expenses.

COMMENTARY

In FY09-10, program costs showed a decrease, with lower personnel costs due to a transitional phase for the program. In FY10-11, program staffing increased with 2 more Police Officers and added supervisory and support hours. The program costs showed a major increase reflecting added staffing and overtime costs.

In FY11-12, program staffing will be decreased by 4 Police Officers, but add supervisory hours. Program costs though will show a decrease.

For FY12-13, no staffing changes are anticipated. The program budget provides for full-year staffing for 4 officers and a Sergeant, while holding the line for other cost items. Program costs will show a decrease.

PERFORMANCE OBJECTIVES

1. To provde 9,000 hours of special enforcement and work 96 cases during the year.
2. To conduct 50 undercover operations including investigations into narcotics, vice and human trafficking.
3. To participate in at least 5 multi-agancy operations to promote and encourage interagency cooperation and intelligence sharing.
4. To provide informative and education for narcotic presentations upon request.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	931,484	1,643,094	76.4%	1,713,200	1,468,610	85.7%	-10.6%	1,009,400	-31.3%
Contracted Services	46,959	35,411	-24.6%	57,730	32,020	55.5%	-9.6%	57,730	80.3%
Commodities	15,740	21,697	37.8%	15,480	20,200	130.5%	-6.9%	15,480	-23.4%
Internal Charges	98,747	99,898	1.2%	98,770	98,700	99.9%	-1.2%	84,540	-14.3%
Other Payments	7,500	7,500	0.0%	7,500	5,000	66.7%	-33.3%	7,500	50.0%
Program Total	1,100,430	1,807,600	64.3%	1,892,680	1,624,530	85.8%	-10.1%	1,174,650	-27.7%
FUNDING SOURCES									
General Fund 101 - Taxes	1,075,415	1,789,185	66.4%	1,878,680	1,619,530	86.2%	-9.5%	1,160,650	-28.3%
County Grant	0	0		0	0			0	
Federal & State Grants	15,290	7,069	-53.8%	0	0			0	
Asset Seizure Fund 231	9,725	11,346	16.7%	14,000	5,000	35.7%	-55.9%	14,000	180.0%
State Grant Program Total	1,100,430	1,807,600	64.3%	1,892,680	1,624,530	85.8%	-10.1%	1,174,650	-27.7%
EQUIVALENCY FACTOR									
Cost per EDU	$32.64	$53.29	63.2%	$55.70	$47.47	85.2%	-10.9%	$34.11	-28.2%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.00	0.25			0.25	
Police Lieutenant	0.00	0.20		0.20	0.25			0.25	
Police Sergeant	1.00	1.00		1.00	1.00			1.00	
Police Officer	6.00	8.00		8.00	4.00			4.00	
Admin Asst II	0.25	0.25		0.25	0.25			0.25	
Crime Analyst	0.25	0.35		0.35	0.30			0.30	
Total - Full-Time Equivalents	7.50	9.80	30.7%	9.80	6.05	61.7%	-38.3%	6.05	0.0%

Department: **51000 - Police Department**
Division: **51300 - Special Operations Division**
Program: **51340 - Forsenic Services**

Process and store departmental property, supplies, and evidence. Provide crime scene assistance in evidence collection and photography services.

COMMENTARY

In FY10-11, program staffing increased with the addition of a CSO position and added clerical hours. Program costs increased reflecting the added staffing; but contracted costs were less than budgeted.
In FY11-12, the CSO position was transferred to another program, but added supervisory hours. Program costs though will show a decrease.

For FY12-13, no staffing changes are anticipated. The program budget provides for full-year staffing for 4 technicians and a supervisor. Other cost items will hold the line,except for lab testing costs which will show a $20K increase. Program costs will show a moderate increase for the year.

PERFORMANCE OBJECTIVES

1. To work 900 crime scene investigations during the year and process 9,000 pieces of evidence.
2. To assist patrol division by handling court ordered processing of defendants and the processing of sex, narcotic and arson registrants.
3. To solve 15% more crimes through latent fingerprint and DNA evidence.
4. To purge 15% more drug and firearm evidence.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	568,025	662,184	16.6%	668,500	647,660	96.9%	-2.2%	681,020	5.2%
Contracted Services	35,933	32,281	-10.2%	50,430	35,160	69.7%	8.9%	70,430	100.3%
Commodities	10,681	9,077	-15.0%	7,550	8,300	109.9%	-8.6%	7,550	-9.0%
Internal Charges	52,939	54,779	3.5%	55,320	53,270	96.3%	-2.8%	55,320	3.8%
Other Payments	0	0		0	0			0	
Program Total	667,578	758,321	13.6%	781,800	744,390	95.2%	-1.8%	814,320	9.4%
FUNDING SOURCES									
General Fund 101 - Taxes	667,578	758,321	13.6%	781,800	744,390	95.2%	-1.8%	814,320	9.4%
Federal & State Grants	0	0		0	0			0	
Program Total	667,578	758,321	13.6%	781,800	744,390	95.2%	-1.8%	814,320	9.4%
EQUIVALENCY FACTOR									
Cost per EDU	$19.80	$22.36	12.9%	$23.01	$21.75	94.5%	-2.7%	$23.64	8.7%
PROGRAM STAFFING									
Regular Positions									
Police Captain	0.00	0.00		0.05	0.25			0.25	
Police Lieutenant	0.20	0.20		0.20	0.25			0.25	
Crime Scene Tech Supervisor	1.00	1.00		1.00	1.00			1.00	
Crime Scene Technician	4.00	4.00		4.00	4.00			4.00	
Admin Asst II	0.00	0.25		0.25	0.25			0.25	
Community Service Officer	0.00	1.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	5.20	6.45	24.0%	5.50	5.75	104.5%	-10.9%	5.75	0.0%

Department: **51000 - Police Department**
Division: **51300 - Support Operations Division**
Program: **51410 - Police Records**

Process and maintain police records and reports. Provide information services for the public and other agencies and clerical assistance for other units of the Department.

COMMENTARY

In FY10-11, program staffing deleted a Records Supervisor and 2 Records Assistants, while adding a Sergeant. Program costs showed an increase. In FY11-12, program staffing will show an increase in supervisory hours. Program costs will show a moderate increase. Internal charges have increased due to support for the CAD/RMS systems.

For FY12-13, program staffing will delete a Sergeant. The program budget for full-year staffing for 7 Records Assistants, a Records Supervisor, and supervisory/support staff. Also, it holds the line for other costs items. Program costs will show a minimal increase.

PERFORMANCE OBJECTIVES

1. To provide 12,700 staff hours of records support for the department.
2. To process at least 1,601 alarm permit applications, generating $32,020 in revenues.
3. To purge documents per the City approved retention schedule, thus saving labor costs and storage space.
4. To support patrol and investigators with statistical information and management reports for command staff.
5. To clean up current data and build new tables for the upcoming CAD/RMS implementation.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	800,930	873,683	9.1%	926,440	911,110	98.3%	4.3%	916,010	0.5%
Contracted Services	74,899	76,454	2.1%	74,380	72,560	97.6%	-5.1%	74,380	2.5%
Commodities	6,518	6,272	-3.8%	7,100	6,570	92.5%	4.8%	7,100	8.1%
Internal Charges	130,898	110,487	-15.6%	144,270	143,000	99.1%	29.4%	154,270	7.9%
Other Payments	0	0		0	0			0	
Program Total	1,013,245	1,066,896	5.3%	1,152,190	1,133,240	98.4%	6.2%	1,151,760	1.6%
FUNDING SOURCES									
General Fund 101 - Taxes	826,991	889,022	7.5%	927,550	960,590	103.6%	8.1%	961,760	0.1%
Fee Revenues	186,254	177,874	-4.5%	198,400	135,000	68.0%	-24.1%	190,000	40.7%
Federal & State Grants	0	0		26,240	37,650	143.5%		0	
Program Total	1,013,245	1,066,896	5.3%	1,152,190	1,133,240	98.4%	6.2%	1,151,760	1.6%
EQUIVALENCY FACTOR									
Cost per EDU	$30.06	$31.45	4.6%	$33.91	$33.12	97.7%	5.3%	$33.44	1.0%
PROGRAM STAFFING									
Regular Positions									
Support Ops Manager	0.00	0.00		0.00	0.40			0.40	
Police Lieutenant	0.35	0.35		0.20	0.00			0.00	
Police Sergeant	0.00	1.00		1.00	1.00			0.00	
Records Supervisor	1.00	0.00		0.00	1.00			1.00	
Police Records Assts	9.00	7.00		7.00	7.00			7.00	
Admin Asst II-Secretary	0.00	0.75		0.75	0.00			0.00	
Executive Asst I	0.25	0.00		0.00	0.40			0.40	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.50	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	11.10	9.10	-18.0%	8.95	9.80	109.5%	7.7%	8.80	-10.2%

Department: **51000 - Police Department**
Division: **51300 - Support Operations Division**
Program: **51460 - Communications**

Provides public safety communications by processing service requests, dispatch service responses, and providing information to field units. Maintains linkage with County's Criminal Justice Information System.

COMMENTARY

In FY10-11, program staffing lost a Sergeant, a Supervisor, and 2 Comm Operators. Program costs showed a decrease for the year.

In FY11-12, program staffing will show an increase in supervisory hours. Program costs will show a moderate increase. Contracted costs and internal charges have increased due to support for the CAD/RMS systems. The job class of Comm Operator were retitled Public Safety Dispatcher.

For FY12-13, program staffing will add a Dispatcher. The budget provides for full-year staffing for 13 full-time Dispatchers, a Comm Unit Supervisor, and supervisory/support staff. The program budget holds the line for other cost items. Program costs will show a moderate increase.

PERFORMANCE OBJECTIVES

1. To operate the public safety communication center 24 hours per day, 365 days in the year, at a costs of $263.97 per hour or less.
2. To answer 115,638 Emergency and Non-emergency calls in the Communications Center and to dispatch 35,812 calls for service. To handle and process 21,812 officer initiated service calls.
3. To continue collabortive work with other local agencies toward countywide interoperability of radio communications systems as part of the countywide Radio Master Plan.
4. To adopt and prepare a process that will help to efficiently and effectively convert data from our current CAD/RMS to the new system.
5. To continue expanding dispatch technology, training and accountability for the overall improved efficiency related to officer safety and customer service.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,822,847	1,619,053	-11.2%	1,580,220	1,686,410	106.7%	4.2%	1,871,240	11.0%
Contracted Services	192,595	157,753	-18.1%	221,830	181,520	81.8%	15.1%	201,830	11.2%
Commodities	2,101	3,347	59.3%	3,980	3,540	88.9%	5.8%	3,980	12.4%
Internal Charges	216,942	170,710	-21.3%	233,140	232,450	99.7%	36.2%	223,140	-4.0%
Other Payments	0	0		0	0			0	
Program Total	2,234,485	1,950,863	-12.7%	2,039,170	2,103,920	103.2%	7.8%	2,300,190	9.3%
FUNDING SOURCES									
General Fund 101 - Taxes	2,234,485	1,950,863	-12.7%	1,987,230	2,065,360	103.9%	5.9%	2,299,190	11.3%
State 911 Reimbursement	0	0		1,000	1,000	100.0%		1,000	0.0%
Fee Revenues	0	0		0	0			0	
Federal & State Grants	0	0		50,940	37,560	73.7%		0	
Program Total	2,234,485	1,950,863	-12.7%	2,039,170	2,103,920	103.2%	7.8%	2,300,190	9.3%
EQUIVALENCY FACTOR									
Cost per EDU	$66.29	$57.51	-13.2%	$60.01	$61.48	102.5%	6.9%	$66.79	8.6%
PROGRAM STAFFING									
Regular Positions									
Support Ops Manager	0.00	0.00		0.00	0.40			0.40	
Police Lieutenant	0.35	0.35		0.20	0.00			0.00	
Police Sergeant	1.00	0.00		0.00	0.00			0.00	
Admin Asst II-Secretary	0.00	0.25		0.25	0.00			0.00	
Lead Dispatcher/Supervisor	2.00	1.00		1.00	1.00			1.00	
Public Safety Dispatcher II	14.00	12.00		12.00	12.00			13.00	
Executive Asst I	0.25	0.00		0.00	0.40			0.40	
Other Staffing (Full-Time Equivalents)									
Public Safety Dispatcher I	0.34	0.34		0.34	0.34			0.34	
Total - Full-Time Equivalents	17.94	13.94	-22.3%	13.79	14.14	102.5%	1.4%	15.14	7.1%

FIRE DEPARTMENT

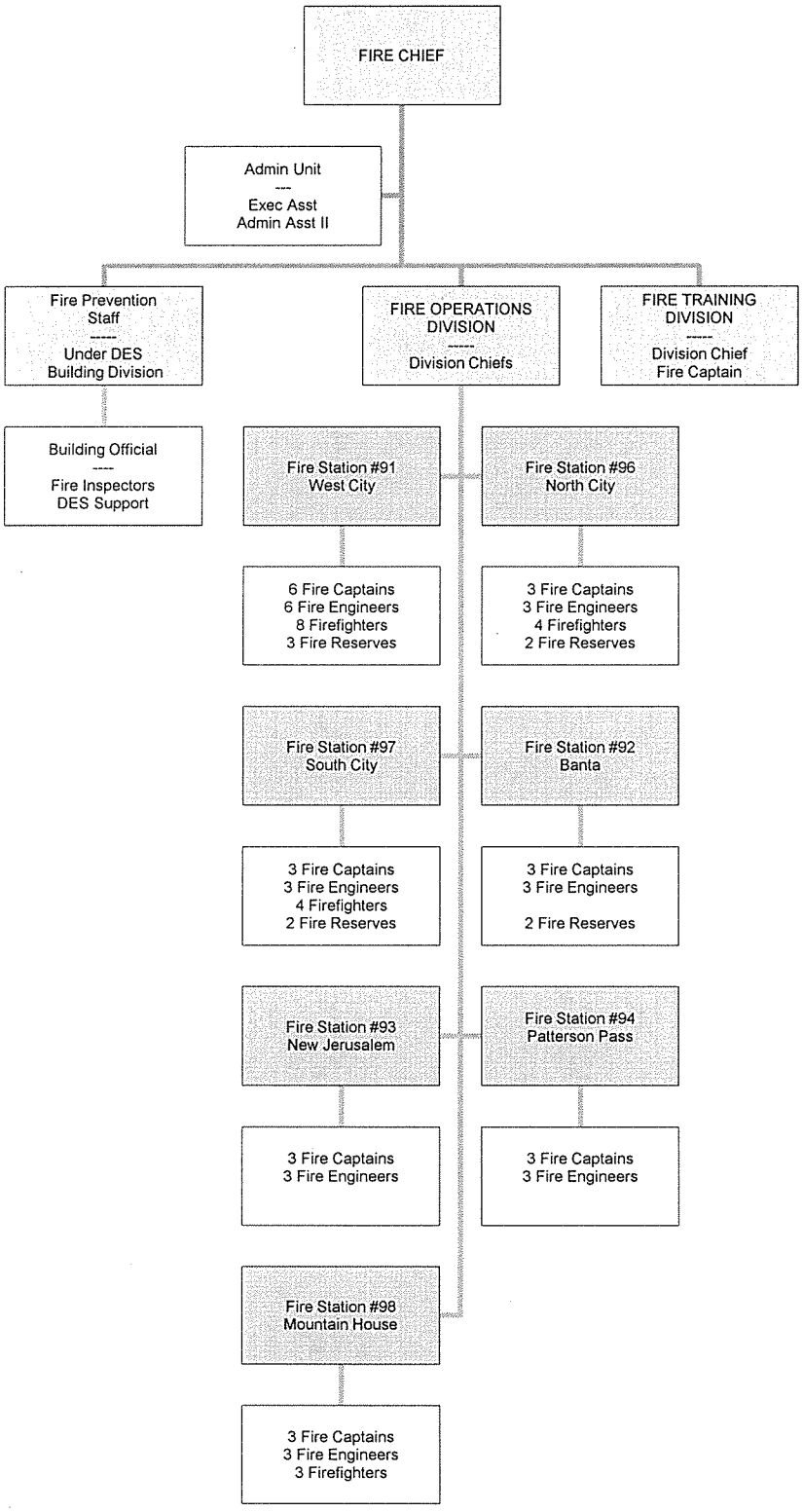
Mission Statement

Committed to Providing a Diversity of Services
for a Better Quality of Life

Department Head

Alford Nero, Fire Chief

City of Tracy
FIRE DEPARTMENT
FY12-13



Department: **52000 - Fire Department**

The Fire Department provides fire prevention, fire suppression and rescue services within the City limits.

Since 1999, the Department also provides services for the Tracy Rural Fire District (TRFD) and, since 2006, the Mountain House Community Services District (MHCSD). The total service area is 167 square miles, 23 in the City, and the populations served are about 83,900 in the City and 25,740 outside.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 1.0% over the current year estimates, and this represents a 8.3% increase over FY10-11 actual expenditures.

The base component of the budget represents a 2.2% increase over the current year estimates, while budget adjustments will show a 1.2% decrease below the base budget.

In FY11-12, departmental staffing remained at its FY10-11 level. As proposed for FY12-13, departmental staffing will show a net decrease of two full-time regular position.

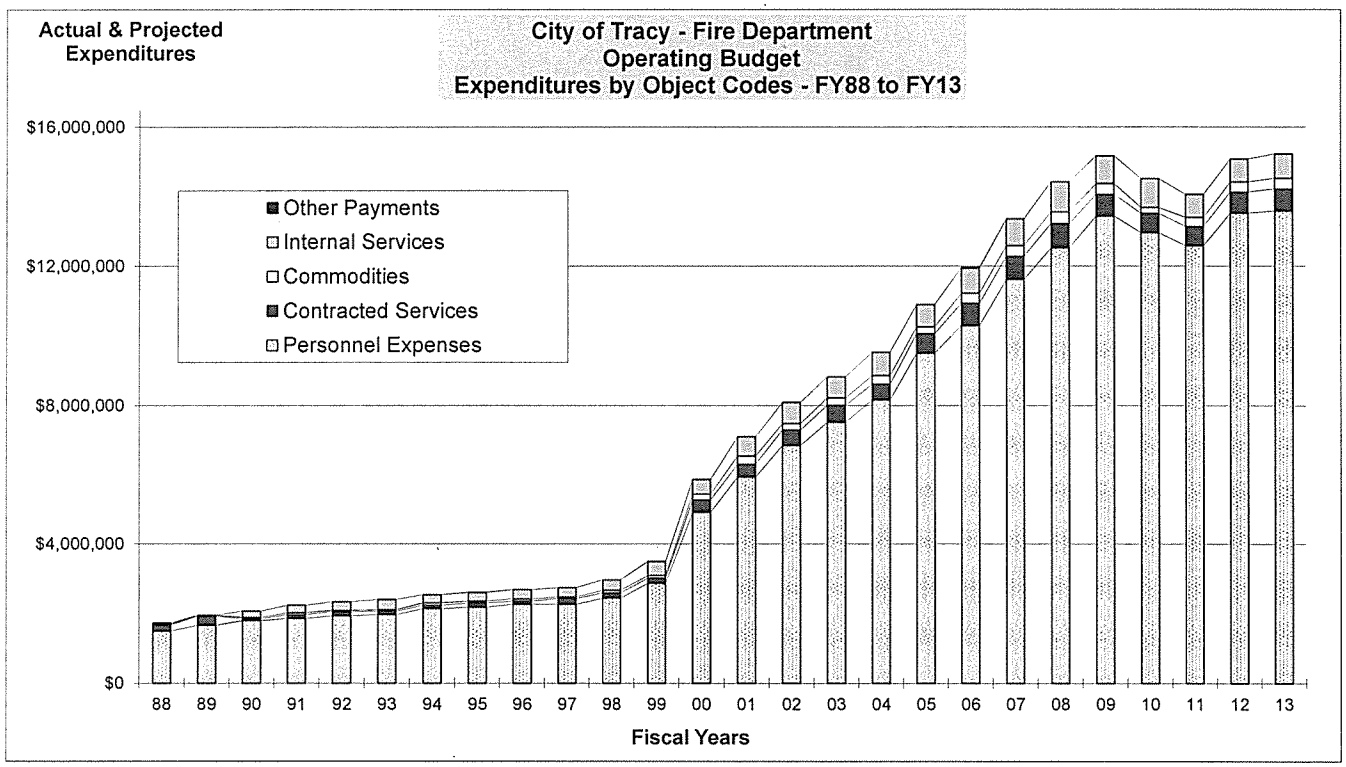
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
52110 - Fire Administration	467,409	392,421	-16.0%	500,110	591,630	118.3%	50.8%	535,060	-9.6%
52150 - Fire Prevention & Education	630,604	342,680	-45.7%	387,280	355,270	91.7%	3.7%	399,130	12.3%
52210 - Fire Operations	13,145,503	13,125,162	-0.2%	14,089,620	13,902,010	98.7%	5.9%	14,038,340	1.0%
52250 - Fire Training & Safety	273,070	198,126	-27.4%	250,700	235,680	94.0%	19.0%	256,670	8.9%
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%
Amended Budget	15,083,498	14,615,350	-3.1%		15,294,710		4.6%	over 2 years	8.3%
% of Amended Spent	96.24%	96.19%			98.63%				
						Base Budget		15,414,280	2.2%
						Augmentations		(185,080)	-1.2%
EQUIVALENCY FACTOR									
Cost per EDU	$353.98	$341.06	-3.6%	$367.02	$363.31	99.0%	6.5%	$364.86	0.4%

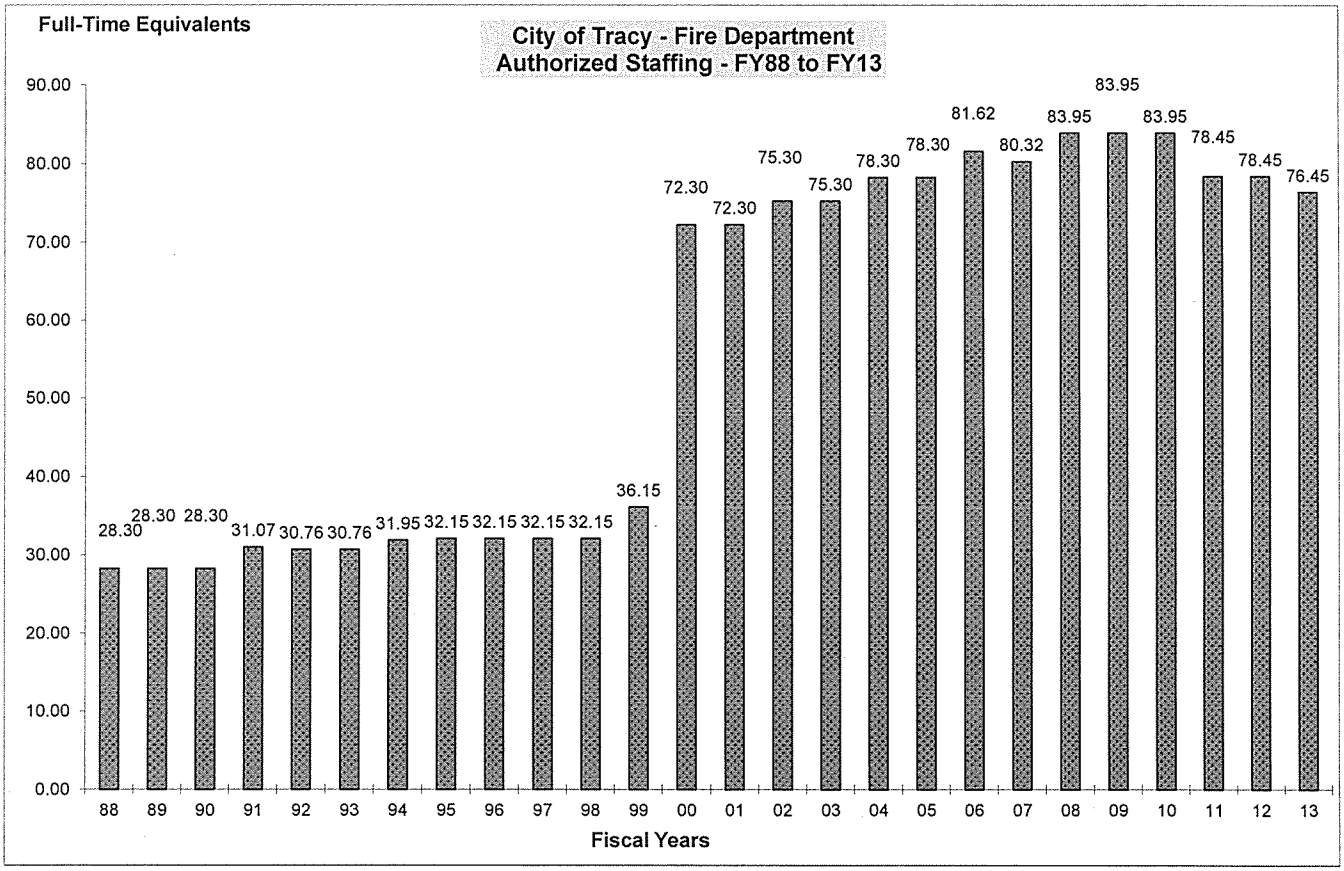
Department: **52000 - Fire Department (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	12,960,293	12,584,347	-2.9%	13,632,930	13,520,670	99.2%	7.4%	13,588,000	0.5%
Contracted Services	556,898	555,711	-0.2%	615,360	607,600	98.7%	9.3%	632,360	4.1%
Commodities	168,377	262,386	55.8%	309,920	291,090	93.9%	10.9%	306,420	5.3%
Internal Charges	831,018	655,945	-21.1%	669,500	665,230	99.4%	1.4%	702,420	5.6%
Other Payments	0	0		0	0			0	
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101 - Taxes	8,142,834	8,092,562	-0.6%	8,486,770	8,497,830	100.1%	5.0%	8,712,180	2.5%
Grant & Fee Revenues	0	0		0	0			0	
South County Fire Authority - Fund 211									
Fee Revenues	138,086	160,662	16.3%	139,900	154,400	110.4%	-3.9%	173,200	12.2%
Grant Revenues	142,651	0	-100.0%	206,000	15,000	7.3%		206,000	1273.3%
Mt House CSD	2,090,766	2,103,534	0.6%	2,191,220	2,198,800	100.3%	4.5%	2,309,230	5.0%
Tracy Rural Fire District	4,002,249	3,701,631	-7.5%	4,203,820	4,218,560	100.4%	14.0%	3,828,590	-9.2%
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	15,084,590	99.1%	7.3%	15,229,200	1.0%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Fire Chief	1.00	1.00		1.00	1.00			1.00	
Executive Asst/Sr Secretary	1.00	1.00		1.00	1.00			1.00	
Fire Batt Chief	0.00	0.00		0.00	0.00			0.00	
Fire Captain	23.00	24.00		24.00	24.00			24.00	
Fire Engineer	28.00	24.00		24.00	24.00			24.00	
Firefighter	20.00	21.00		21.00	21.00			19.00	
Fire Inspector	2.00	2.00		2.00	2.00			2.00	
Admin Asst/Sr Admin Clerk	2.00	1.00		1.00	1.00			1.00	
Fire Division Chief	3.00	3.00		3.00	3.00			3.00	
Fire Marshal	1.00	0.00		0.00	0.00			0.00	
DES Allocation	0.00	0.30		0.30	0.30			0.30	
Other Staffing (Full-Time Equivalents)									
Firefighter Reserves	1.95	1.15		1.15	1.15			1.15	
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Fire Overhires	1.00	0.00		0.00	0.00			0.00	
Fire Inspector	0.00	0.00		0.00	0.00			0.00	
Total - Full Time Equivalents	83.95	78.45	-6.6%	78.45	78.45	100.0%	0.0%	76.45	-2.5%


Actual & Projected Expenditures
City of Tracy - Fire Department
Operating Budget
Expenditures by Object Codes - FY88 to FY13
$16,000,000
$12,000,000
$8,000,000
$4,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Full-Time Equivalents
City of Tracy - Fire Department
Authorized Staffing - FY88 to FY13
90.00
80.00
70.00
60.00
50.00
40.00
30.00
20.00
10.00
0.00
28.30 28.30 28.30 31.07 30.76 30.76 31.95 32.15 32.15 32.15 32.15 36.15 72.30 72.30 75.30 75.30 78.30 78.30 81.62 80.32 83.95 83.95 83.95 78.45 78.45 76.45
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Budget Narrative - Fire Department

Historical Milestones

FY 99-00
- Consolidation agreement with Tracy Rural Fire District (TRFD) approved and implemented on September 16, 1999
- With consolidation, the department becomes the primary operating agency under the South County Fire Authority which serves both the City and the surrounding area, approximately 215 square miles
- With consolidation, department staffing increased by 29 full-time regular positions

Recent Budget Changes

FY 03-04
- 2 rural fire stations consolidated and one closed
- Consolidated operating budget split changed to 64% City and 36% TRFD

FY 04-05
- New Fire Station on 11th Street opened March 2005; Company 91 moved to the new station from old station on 9th Street

FY 05-06
- New fire station in Mountain House Area opened during year

FY 06-07
- The department added a 3rd Division Chief, a new Fire Marshal to oversee the Fire Prevention Division, and a new Firefighter position

FY 08-09
- No change in staffing
- $200,000 added for overtime to cover constant staffing at TRFD stations
- Midyear non-personnel cost reductions - $197,900 or 15.2% of adopted budget for such items
- $590,000 added at midyear for overtime to cover constant staffing at Fire Station #91

FY 09-10
- 2 full-time regular positions deleted from departmental staffing
- Added overtime for constant staffing at Fire Station #1
- $398,830 reduction in non-personnel costs.
- Fire Prevention program to be supervised and supported by DES personnel - 0.3 FTEs

FY 10-11
- Reduction in Base Budget by $1,712,140 or 10.5% from FY 09-10 Adopted Budget
- Departmental staffing reduced by 3 full-time regular positions and 0.80 FTEs in other staffing

FY 11-12
- Increase in Base Budget by $582,040 or 4.0% over FY 10-11 Adopted Budget, entirely in personnel expenses.
- Only $31,880 in budget augmentation for other costs
- No change in departmental staffing
- Overtime budget $1,281,000 for Fire Operations Program

Proposed Budget Changes for FY 12-13

- Increase in Base Budget of $186,570 or 1.2% over FY 11-12 Adopted Budget. This is in personnel expenses.
- Departmental staffing will delete 2 Firefighters. This reduction is due to a TRFD reduction in station manning due to their inability to provide funding.
- Budget augmentations of $129,520.
- New equipment for $14,000 and $146,680 for equipment replacements.
- Consolidated operating budget split changed to: 55.9% City, 27.5% TRFD, and 16.6% MHCSD

The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
Vehicle Maintenance	$207,000	0.0%	$207,000	0.0%	$207,000
Dispatch Service	113,550	0.0%	113,550	0.0%	113,550
Plan Checking	16,070	0.0%	16,070	0.0%	16,070
Weed Abatement	12,010	0.0%	12,100	0.0%	12,100
Utilities	102,550	0.4%	103,020	0.1%	103,140
Equipment Acquisition	$0		$31,310		$14,000
Equipment Replacement	$239,350		$177,620		$146,680

52000 - Fire Department

Historical Budget Increments, Augmentations, and Usage

Department Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY08-09 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	13,175,600	93,620	0.7%	13,269,220	1,032,050	7.8%	14,301,270	8.5%	12,960,293	90.6%
Contracted Services	831,860	-102,260	-12.3%	729,600	-26,970	-3.7%	702,630	-15.5%	556,898	79.3%
Commodities	466,380	-120,000	-25.7%	346,380	0	0.0%	346,380	-25.7%	168,377	48.6%
Internal Charges	901,460	0	0.0%	901,460	39,890	4.4%	941,350	4.4%	831,018	88.3%
Other Payments	0	0		0	0		0		0	
Department Total	15,375,300	-128,640	-0.8%	15,246,660	1,044,970	6.9%	16,291,630	6.0%	14,516,586	89.1%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	14,301,270	-1,284,680	-9.0%	13,016,590	33,910	0.3%	13,050,500	-8.7%	12,584,347	96.4%
Contracted Services	702,630	-93,600	-13.3%	609,030	0	0.0%	609,030	-13.3%	555,711	91.2%
Commodities	346,380	-62,010	-17.9%	284,370	0	0.0%	284,370	-17.9%	262,386	92.3%
Internal Charges	941,350	-271,850	-28.9%	669,500	0	0.0%	669,500	-28.9%	655,945	98.0%
Other Payments	0	0		0	0		0		0	
Department Total	16,291,630	-1,712,140	-10.5%	14,579,490	33,910	0.2%	14,613,400	-10.3%	14,058,389	96.2%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	13,050,500	582,430	4.5%	13,632,930	0	0.0%	13,632,930	4.5%	13,520,670	99.2%
Contracted Services	609,030	0	0.0%	609,030	6,330	1.0%	615,360	1.0%	607,600	98.7%
Commodities	284,370	0	0.0%	284,370	25,550	9.0%	309,920	9.0%	291,090	93.9%
Internal Charges	669,500	0	0.0%	669,500	0	0.0%	669,500	0.0%	665,230	99.4%
Other Payments	0	0		0	0		0		0	
Department Total	14,613,400	582,430	4.0%	15,195,830	31,880	0.2%	15,227,710	4.2%	15,084,590	99.1%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	13,632,930	214,570	1.6%	13,847,500	-259,500	-1.9%	13,588,000	-0.3%		
Contracted Services	615,360	-28,000	-4.6%	587,360	45,000	7.7%	632,360	2.8%		
Commodities	309,920	0	0.0%	309,920	-3,500	-1.1%	306,420	-1.1%		
Internal Charges	669,500	0	0.0%	669,500	32,920	4.9%	702,420	4.9%		
Other Payments	0	0		0	0		0			
Department Total	15,227,710	186,570	1.2%	15,414,280	-185,080	-1.2%	15,229,200	0.0%		

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

52000 - Fire Department

Department Budget By Program	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
52110 - Fire Administration	467,409	392,421	-16.0%	500,110	27.4%	535,060	7.0%	0	0.0%
52150 - Fire Prevention & Educ	630,604	342,680	-45.7%	387,280	13.0%	399,130	3.1%	0	0.0%
52210 - Fire Operations	13,145,503	13,125,162	-0.2%	14,089,620	7.3%	14,248,420	1.1%	-210,080	-1.5%
52250 - Fire Training & Safety	273,070	198,126	-27.4%	250,700	26.5%	231,670	-7.6%	25,000	10.8%
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	8.3%	15,414,280	1.2%	-185,080	-1.2%
Department Budget by Object									
Personnel Expenses	12,960,293	12,584,347	-2.9%	13,632,930	8.3%	13,847,500	1.6%	-259,500	-1.9%
Contracted Services	556,898	555,711	-0.2%	615,360	10.7%	587,360	-4.6%	45,000	7.7%
Commodities	168,377	262,386	55.8%	309,920	18.1%	309,920	0.0%	-3,500	-1.1%
Internal Charges	831,018	655,945	-21.1%	669,500	2.1%	669,500	0.0%	32,920	4.9%
Other Payments	0	0		0		0		0	
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	8.3%	15,414,280	1.2%	-185,080	-1.2%
Department Budget by Funding Source									
General Fund 101 - Taxes	8,142,834	8,092,562	-0.6%	8,486,770	4.9%	8,692,250	2.4%	19,930	0.2%
Grant & Fee Revenues	0	0		0		0		0	
South County Fire Authority - Fund 211									
Fee Revenues	138,086	160,662	16.3%	139,900	-12.9%	139,900	0.0%	33,300	23.8%
Grant Revenues	142,651	0	-100.0%	206,000		206,000	0.0%	0	0.0%
Mt House CSD	2,090,766	2,103,534	0.6%	2,191,220	4.2%	2,251,580	2.8%	57,650	2.6%
Tracy Rural Fire District	4,002,249	3,701,631	-7.5%	4,203,820	13.6%	4,124,550	-1.9%	-295,960	-7.2%
Department Total	14,516,586	14,058,389	-3.2%	15,227,710	8.3%	15,414,280	1.2%	-185,080	-1.2%
Department Staffing									
Total - Full Time Equivalent	83.95	78.45	-6.6%	78.45	0.0%	78.45	0.0%	-2.00	-2.5%
Department Equipment Purchase									
		Need to Update							
Replacement Equipment	301,221	91,933	-69.5%	177,620	93.2%	40,000	-77.5%	106,680	266.7%
New Equipment	12,000	0	-100.0%	31,310		0		14,000	

CORE MEASURES and Supporting Data for FIRE Department from ICMA-CPM Data Templates

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
City Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
City Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Outside City Resident Population	21,808	24,962	25,369	1.63%	25,457	25,744	1.48%	26,341	2.32%
Outside Area Served (Square Miles)	144.0	144.0	144.0	0.00%	144.0	144.0	0.00%	144.0	0.00%
Sworn and Civilian FTEs	83.95	83.95	78.45	-6.55%	78.45	78.45	0.00%	76.45	-2.55%
Sworn & Civilian FTEs/1,000 Popul	0.81	0.78	0.72	-7.24%	0.72	0.72	-0.94%	0.69	-3.43%
Fire Stations / 1st Line Units	7 / 8	7 / 8	7 / 8		7 / 8	7 / 8	0.00%	7 / 8	0.00%
Departmental Costs ($1,000)	$15,175	$14,517	$14,058	-3.16%	$15,278	$15,084	7.30%	$15,229	0.96%
Departmental Costs/Capita	$146.86	$134.65	$129.43	-3.87%	$140.06	$137.57	6.29%	$137.64	0.05%
Incidents									
Structural Fire	50	52	43	-17.31%	35	43	0.00%	43	0.00%
Non-Structural Fire	444	413	231	-44.07%	445	336	45.45%	336	0.00%
Emergency Medical	2,916	3,020	3,204	6.09%	3,034	3,202	-0.06%	3,202	0.00%
Others	2,561	2,233	3,144	40.80%	2,212	1,884	-40.08%	1,884	0.00%
Fire Incidents per 1,000 Population	4.78	4.31	2.52	-41.51%	4.40	3.46	37.02%	3.43	-0.90%
EMS Incidents per 1,000 Populatio	28.22	28.01	29.50	5.31%	27.82	29.20	-1.00%	28.94	-0.90%
Other Incidents per 1,000 Population	24.79	20.71	28.95	39.76%	20.28	17.18	-40.64%	17.03	-0.90%
Fire Incidents per Week	1.92	2.00	1.65	-17.31%	1.35	1.65	0.00%	1.65	0.00%
EMS Incidents per Day	7.99	8.27	8.78	6.09%	8.31	8.77	-0.06%	8.77	0.00%
Other Incidents per Day	7.02	6.12	8.61	40.80%	6.06	5.16	-40.08%	5.16	0.00%
% of Fire Calls within a 5 Minute R	74.0%	74.0%	74.0%	0.00%	76.0%	76.0%	2.70%	76.0%	0.00%
Average EMS Response Time (Sec	251	235	235	0.00%	239	240	2.13%	240	0.00%
Fire Prevention									
Field Activities	3,798	3,224	3,948	-3.94%	3,933	1,501	-61.98%	1,501	0.00%
Field Activities per 1,000 population	36.76	29.90	36.35	-9.12%	36.06	13.69	-62.34%	13.57	-0.90%
Citizen Survey Ratings									
Fire Services									
Quality: Good or Better	91.3%				92.0%			92.0%	
Quality: Fair	6.5%				6.5%			6.5%	
Timelineness: Good or Better	90.8%				91.0%			91.0%	
Timelineness: Fair	6.1%				6.1%			6.1%	
EMS Services									
Quality: Good or Better	95.5%				96.0%			96.0%	
Quality: Fair	3.0%				3.0%			3.0%	
Timelineness: Good or Better	92.0%				93.0%			93.0%	
Timelineness: Fair	5.1%				5.1%			5.1%	

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 10-11

1. Streamlined the process of the Bureau of Fire Prevention workload to Development and Engineering Services.
2. Standards of Cover recommendation implementation.
3. Phase 3 of the GIS Development – Public Works took over the responsibility of implementation in 2011.

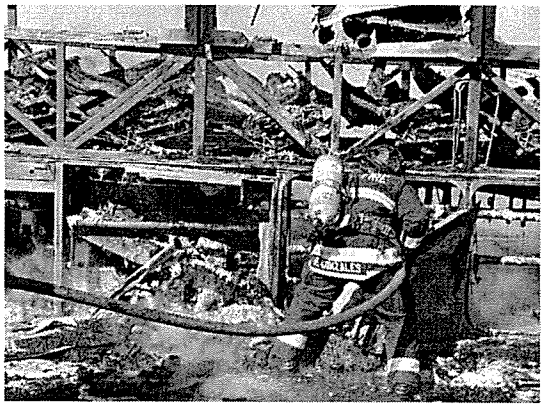
Current Projection: FY 11-12

1. Construction and relocation of Fire Stations 92 and 96 – ongoing – to be carried over to FY 12-13.
2. Develop and implement Strategic Plan for the department – on going.
3. Develop a plan for consolidation of Fire Services – ongoing.
4. Update all Department Standard Operating Guidelines and develop additional as appropriate – ongoing – to be carried over to FY 12-13.

Future Projection: FY 12-13

1. Compete a comprehensive review of the Department's Training Program and implement changes as needed.
2. Construction and relocation of Fire Stations 92 and 96.
3. Review Strategic Plan and provide implementation strategy to the governing boards.
4. Review Consolidation (governance) Plan and provide implementation strategy to the governing boards.
5. Continue to update all Department Standard Operating Guidelines.
6. Complete a comprehensive fleet study evaluating apparatus, future needs, replacement program, and maintenance.
7. Implement Advanced Life Support at Station 92.

City Fire Administration Offices



Department: **52000 - Fire Department**
Division: **52100 - Chief's Office**
Program: **52111 - Fire Administration**

Administer and direct the Fire Department and provide the necessary administrative support for its programs and operations.

COMMENTARY

This program provides for the Fire Chief and secretarial support and for facility costs for the Fire Administration Building.

In FY09-10 and FY10-11, program costs are down due to line-item reductions. Also, the Fire Chief position was vacant for part of FY10-11.

In FY11-12, program costs are up, with full year staffing. But also, $60,000 will be spent on 2 special studies.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing and maintains the current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To oversee the 4 programs of the Department at an admin cost of 3.5% or less of the department operating budget.
2. To oversee a departmental budget of over $15,229,200 and with an authorized staffing of 76.45 full-time equivalents.
3. To oversee the development of a plan to address the governance structure of the Department.
4. To oversee the updating of the Department's Standard Operating Guidelines and the development of additional SOG's as needed
5. To oversee the development of a comprehensive fleet study.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	387,533	310,135	-20.0%	418,430	449,490	107.4%	44.9%	453,380	0.9%
Contracted Services	17,899	22,728	27.0%	18,670	79,940	428.2%	251.7%	18,670	-76.6%
Commodities	7,408	10,748	45.1%	13,250	13,200	99.6%	22.8%	13,250	0.4%
Internal Charges	54,569	48,810	-10.6%	49,760	49,000	98.5%	0.4%	49,760	1.6%
Other Payments	0	0		0	0			0	
Program Total	467,409	392,421	-16.0%	500,110	591,630	118.3%	50.8%	535,060	-9.6%
FUNDING SOURCES									
General Fund 101 - Taxes	256,750	214,253	-16.6%	272,290	321,600	118.1%	50.1%	301,640	-6.2%
Grant & Fee Revenues	0	0		0	0			0	
Mt House CSD	72,181	61,048	-15.4%	78,060	92,530	118.5%	51.6%	87,820	-5.1%
Tracy Rural Fire District	138,478	117,120	-15.4%	149,760	177,500	118.5%	51.6%	145,600	-18.0%
Program Total	467,409	392,421	-16.0%	500,110	591,630	118.3%	50.8%	535,060	-9.6%
EQUIVALENCY FACTOR									
Cost per EDU	$1.33	$1.18	-11.0%	$1.20	$1.18	98.4%	-0.3%	$1.20	1.3%
PROGRAM STAFFING									
Regular Positions									
Fire Chief	1.00	1.00		1.00	1.00			1.00	
Exec Asst II-Senior Secretary	1.00	1.00		1.00	1.00			1.00	
Admin Asst II-Sr Admin Clerk	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	3.00	3.00	0.0%	3.00	3.00	100.0%	0.0%	3.00	0.0%

Department: **52000 - Fire Department**
Division: **52100 - Chief's Office**
Program: **52150 - Fire Prevention**

Conduct fire investigations and provide code enforcement, fire code plan checks, permit issuance, and business inspections. Provide fire safety education. Test and maintain fire hydrants.

COMMENTARY

In FY10-11, program supervision was changed from a Division Chief to the DES Building Official. Program costs decreased due to the layoffs and the reduction of contracted costs.

In FY11-12, program costs will show a modest increase. All costs are up, except for contracted services which are down.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing and maintains the current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To review, analyze, and provide comments on fire code reviews for new and existing property construction projects within 20 business days for initial submittals and 10 business days for resubmittals.

2. To conduct 3,000 Fire Code inspections in the South County Fire Authority's protection area.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	495,163	242,707	-51.0%	273,720	268,800	98.2%	10.8%	285,570	6.2%
Contracted Services	62,319	31,851	-48.9%	38,330	15,070	39.3%	-52.7%	38,330	154.3%
Commodities	9,757	11,549	18.4%	16,450	12,950	78.7%	12.1%	16,450	27.0%
Internal Charges	63,365	56,574	-10.7%	58,780	58,450	99.4%	3.3%	58,780	0.6%
Other Payments	0	0		0	0			0	
Program Total	630,604	342,681	-45.7%	387,280	355,270	91.7%	3.7%	399,130	12.3%
FUNDING SOURCES									
General Fund 101 - Taxes	206,576	26,768	-87.0%	71,570	39,810	55.6%	48.7%	52,470	31.8%
Fee Revenues	138,086	160,662	16.3%	139,900	154,400	110.4%	-3.9%	173,200	12.2%
Mt House CSD	97,976	53,196	-45.7%	60,240	55,190	91.6%	3.7%	65,260	18.2%
Tracy Rural Fire District	187,966	102,055	-45.7%	115,570	105,870	91.6%	3.7%	108,200	2.2%
Program Total	630,604	342,681	-45.7%	387,280	355,270	91.7%	3.7%	399,130	12.3%
EQUIVALENCY FACTOR									
Cost per EDU	$1.55	$1.37	-11.2%	$1.42	$1.41	99.4%	2.6%	$1.41	0.3%
PROGRAM STAFFING									
Regular Positions									
Fire Inspector	2.00	2.00		2.00	2.00			2.00	
Admin Asst II-Sr Admin Clerk	1.00	0.00		0.00	0.00			0.00	
Fire Division Chief	0.67	0.00		0.00	0.00			0.00	
Fire Marshal	1.00	0.00		0.00	0.00			0.00	
DES Allocation	0.00	0.30		0.30	0.30			0.30	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Fire Inspector	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	4.67	2.30	-50.7%	2.30	2.30	100.0%	0.0%	2.30	0.0%

Department: **52000 - Fire Department**
Division: **52200 - Operations Division**
Program: **52210 - Fire Operations**

Responds to fire and emergency calls to provide fire suppression, rescue, emergency medical, and hazardous materials reponse services.

COMMENTARY

In FY10-11, program staffing was reduced by 2.00 FTE's. Also, Fire Reserves costs and hours were reduced. Program costs showed a small decrease.
In FY11-12, program costs will show a moderate increase.

For FY12-13, program staffing will be reduced by 2.00 FTEs, due to a cutback in minimum staffing for Tracy Rural stations. The program budget provides for reduced staffing but with minor enhancements for other cost items. Program costs will show a minimum increase.

PERFORMANCE OBJECTIVES

1. To operate and maintain 7 stations, 7 Engine and 1 Truck companies, 24 hours per day, 365 days per year, utilizing 3 platoons.
2. To meet or exceed the response time performance measures adopted by the South County Fire Authority Board for all SCFA areas.
3. To respond to all emergency calls within the City of Tracy within 6.5 minutes, 90% of the time.
4. To respond to all emergency calls within the Tracy Rural Fire District within 10 minutes, 90% of the time.
5. To respond to all emergency calls within the Mountain House CSD within 6.5 minutes, 90% of the time.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	11,865,517	11,889,855	0.2%	12,800,300	12,639,100	98.7%	6.3%	12,702,600	0.5%
Contracted Services	446,108	471,171	5.6%	485,550	471,500	97.1%	0.1%	502,550	6.6%
Commodities	142,821	231,105	61.8%	262,110	252,680	96.4%	9.3%	258,610	2.3%
Internal Charges	691,057	533,031	-22.9%	541,660	538,730	99.5%	1.1%	574,580	6.7%
Other Payments	0	0		0	0			0	
Program Total	13,145,503	13,125,162	-0.2%	14,089,620	13,902,010	98.7%	5.9%	14,038,340	1.0%
FUNDING SOURCES									
General Fund 101 - Taxes	7,531,084	7,741,108	2.8%	8,007,090	8,008,690	100.0%	3.5%	8,213,960	2.6%
Grant Revenues - Mutual Aid	142,651	0	-100.0%	206,000	15,000	7.3%		206,000	1273.3%
Fee Revenues	0	0		0	0			0	
Mt House CSD	1,877,900	1,957,575	4.2%	2,013,560	2,014,090	100.0%	2.9%	2,113,800	5.0%
Tracy Rural Fire District	3,593,868	3,426,479	-4.7%	3,862,970	3,864,230	100.0%	12.8%	3,504,580	-9.3%
Program Total	13,145,503	13,125,162	-0.2%	14,089,620	13,902,010	98.7%	5.9%	14,038,340	1.0%
EQUIVALENCY FACTOR									
Cost per EDU	$320.54	$318.42	-0.7%	$339.59	$334.83	98.6%	5.2%	$337.30	0.7%
PROGRAM STAFFING									
Regular Positions									
Fire Captain	21.00	24.00		24.00	24.00			24.00	
Fire Engineer	25.00	24.00		24.00	24.00			24.00	
Firefighter	24.00	21.00		21.00	21.00			19.00	
Fire Division Chief	1.66	2.33		2.33	2.33			2.33	
Other Staffing (Full-Time Equivalents)									
Firefighter/Reserves	1.95	1.15		1.15	1.15			1.15	
Fire Overhires	1.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	74.61	72.48	-2.9%	72.48	72.48	100.0%	0.0%	70.48	-2.8%

Department: **52000 - Fire Department**
Division: **52200 - Operations Division**
Program: **52250 - Fire Training & Safety**

Provide and manage training program for the Department for career, reserve, and volunteer personnel. Training involves all facets of departmental functions and operations.

COMMENTARY

This program provides for a departmental Training Officer and budgets for staff training and physical fitness evaluations. In FY10-11, a Fire Captain position was deleted. Program costs showed a major decrease.
In FY11-12, program costs will show a major increase.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing and maintains the current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To provide and manage a professional training program for the Department, encompassing all aspects including EMS, Haz-Mat, Fire, and Rescue Operations.
2. To oversee a comprehensive review of the Department's Training Program and implement changes.
3. To provide training to Fire Reserves and Fire Explorers on a monthly basis.
4. To provide Fire Academy training for new employees.
5. To provide public education to citizens through school programs, public events, meetings, service clubs, etc., on fire and life safety.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	212,080	141,650	-33.2%	140,480	163,280	116.2%	15.3%	146,450	-10.3%
Contracted Services	30,572	29,960	-2.0%	72,810	41,090	56.4%	37.1%	72,810	77.2%
Commodities	8,391	8,985	7.1%	18,110	12,260	67.7%	36.4%	18,110	47.7%
Internal Charges	22,027	17,530	-20.4%	19,300	19,050	98.7%	8.7%	19,300	1.3%
Other Payments	0	0		0	0			0	
Program Total	273,070	198,125	-27.4%	250,700	235,680	94.0%	19.0%	256,670	8.9%
FUNDING SOURCES									
General Fund 101 - Taxes	148,424	107,495	-27.6%	135,820	127,730	94.0%	18.8%	144,110	12.8%
Fee Revenues	0	0		0	0			0	
Mt House CSD	42,709	31,054	-27.3%	39,360	36,990	94.0%	19.1%	42,350	14.5%
Tracy Rural Fire District	81,937	59,576	-27.3%	75,520	70,960	94.0%	19.1%	70,210	-1.1%
Program Total	273,070	198,125	-27.4%	250,700	235,680	94.0%	19.0%	256,670	8.9%
EQUIVALENCY FACTOR									
Cost per EDU	$6.66	$4.81	-27.8%	$6.04	$5.68	93.9%	18.1%	$6.17	8.6%
PROGRAM STAFFING									
Regular Positions									
Fire Battalion Chief	0.00	0.00		0.00	0.00			0.00	
Fire Division Chief	0.67	0.67		0.67	0.67			0.67	
Fire Captain	1.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Secretary									
Total - Full-Time Equivalents	1.67	0.67	-59.9%	0.67	0.67	100.0%	0.0%	0.67	0.0%

PUBLIC WORKS DEPARTMENT

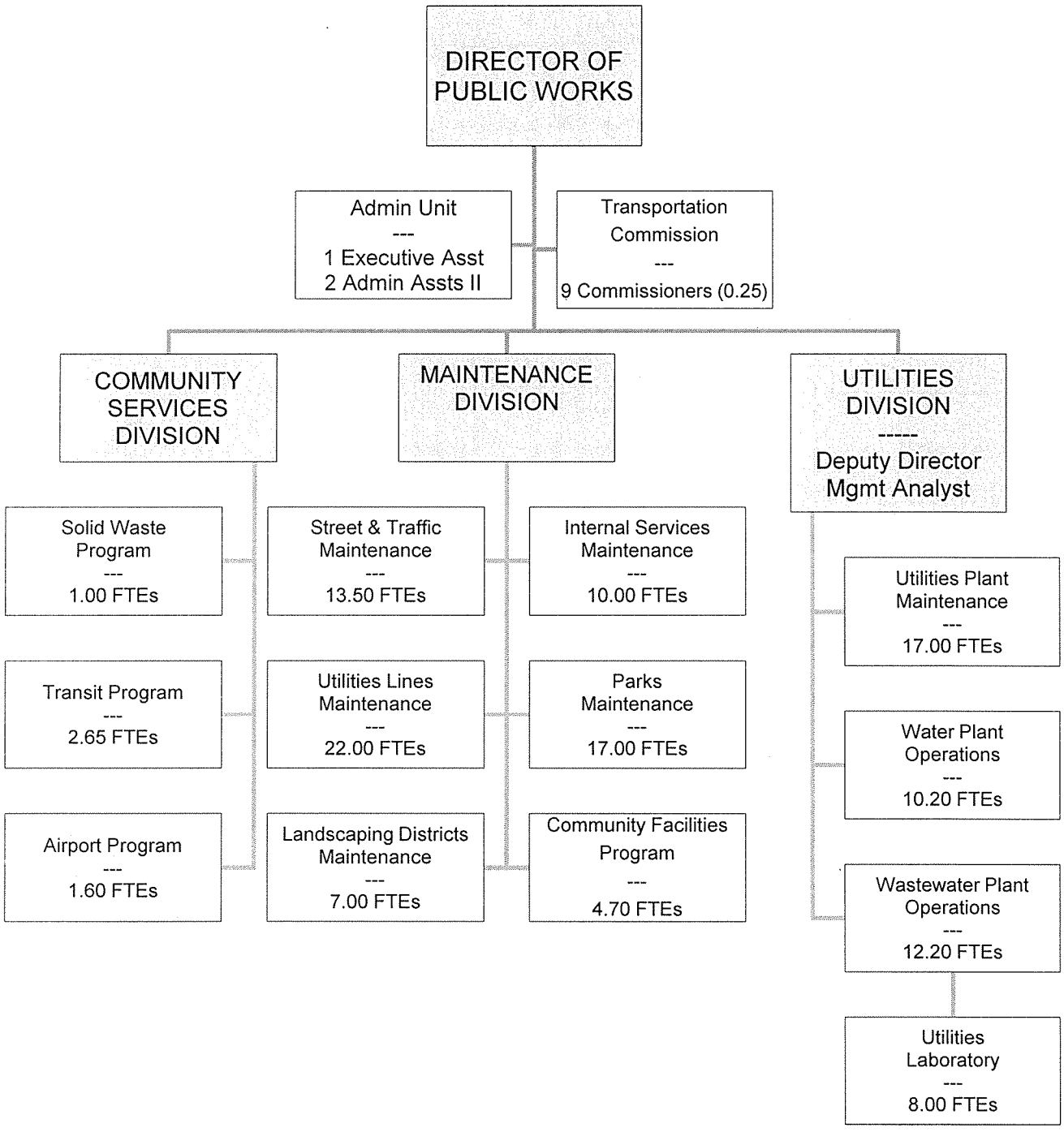
Mission Statement

Maintain and operate Tracy's public facilities and infrastructure in an efficient and cost efffective manner while preserving the health, safety, and aesthetics of our community

Department Head

Kevin Tobeck, Public Works Director

City of Tracy
PUBLIC WORKS DEPARTMENT
FY12-13



Department: **53000 - Public Works Department**

The Public Works Department provides maintenance services for City streets, traffic systems, parks, landscaping districts, buildings, and vehicles; and operates and maintains the water plant, the wastewater plant, and the water distribution, sewer collection, and drainage systems within the City. Adminster City solid waste and recycling programs.

In FY12-13, the Transit, Airport, and Community Facilities programs will be transferred the Department from P&CS.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 11.9% over the current year estimates, and this represents a 13.9% increase over FY11-12 actual expenditures.

The base component of the budget represents a 10.7% increase over the current year estimates, while budget augmentations represent a 1.1% increase over the base budget.

In FY11-12, departmental staffing remained at their prior year level. As proposed for FY12-13, departmental staffing will have a net increase of 3 full-time regular positions and 3.2 FTEs in other staffing.

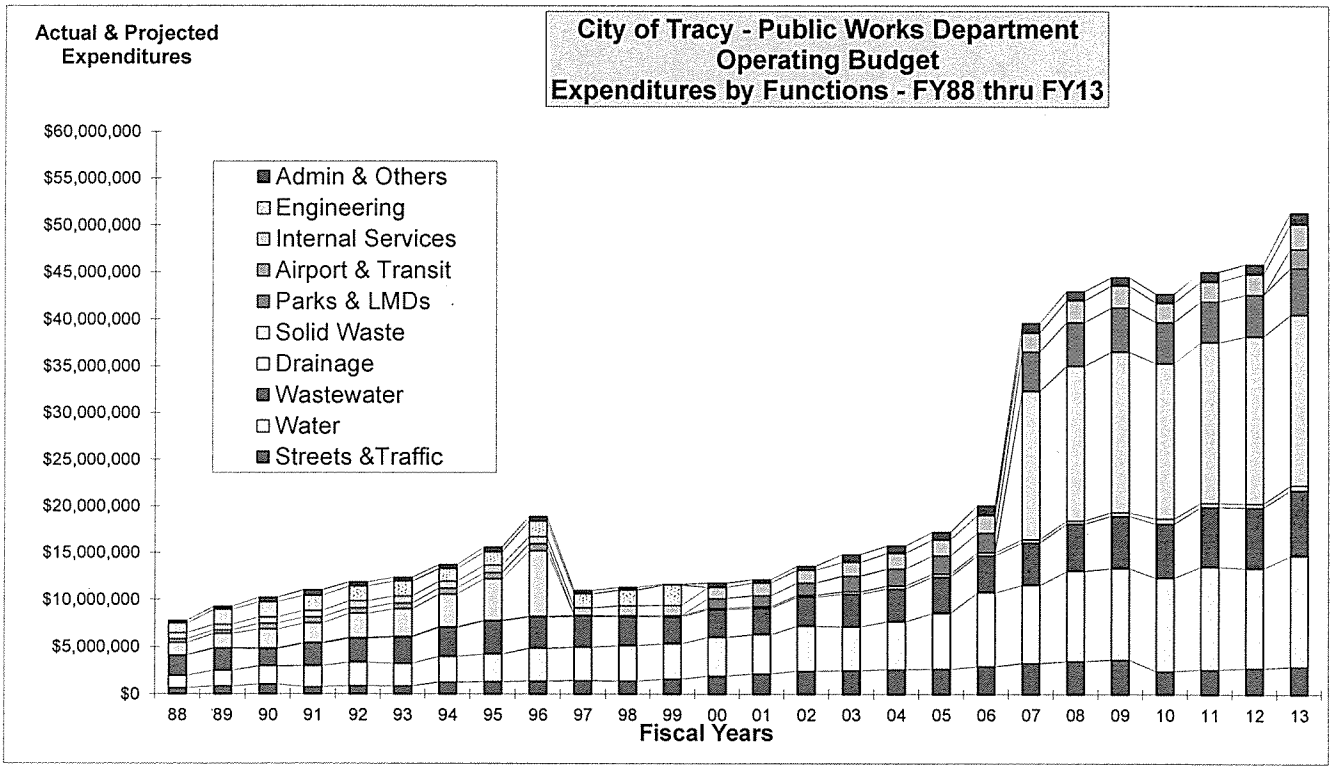
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Director's Office									
53110 - Public Works Administration	602,459	606,380	0.7%	640,420	634,840	99.1%	4.7%	647,790	2.0%
53120 - Utilities Management	391,862	423,692	8.1%	471,610	427,400	90.6%	0.9%	511,650	19.7%
Maintenance Division									
53310 - Central Garage	1,089,847	1,227,053	12.6%	1,284,370	1,226,970	95.5%	0.0%	1,410,650	15.0%
53320 - Building Maintenance	593,863	610,140	2.7%	632,410	622,730	98.5%	2.1%	664,910	6.8%
53330 - Custodial Maintenance	332,658	318,702	-4.2%	354,000	333,300	94.2%	4.6%	101,900	-69.4%
53410 - Roadway Maintenance	588,788	770,043	30.8%	775,920	786,390	101.3%	2.1%	917,710	16.7%
53420 - Sidewalk & Median Mainten	474,368	419,650	-11.5%	504,660	432,320	85.7%	3.0%	469,750	8.7%
53430 - Street Sweeping	378,614	366,823	-3.1%	377,700	361,000	95.6%	-1.6%	379,030	5.0%
53440 - Traffic Maintenance	308,310	290,946	-5.6%	315,930	285,590	90.4%	-1.8%	323,740	13.4%
53460 - Street Tree Maintenance	473,558	287,624	-39.3%	335,470	324,290	96.7%	12.7%	317,150	-2.2%
53470 - Graffiti Removal	85,097	74,968	-11.9%	82,360	76,010	92.3%	1.4%	81,390	7.1%
53480 - Traffic & Lighting Electric	551,599	618,248	12.1%	663,350	646,030	97.4%	4.5%	693,350	7.3%
53510 - Water Distribution	1,268,798	2,359,759	86.0%	2,484,270	2,311,520	93.0%	-2.0%	2,469,630	6.8%
53520 - Water Meters	1,402,979	1,316,467	-6.2%	1,584,600	1,386,360	87.5%	5.3%	1,463,090	5.5%
53530 - Wastewater Collection	748,094	1,494,898	99.8%	1,493,600	1,475,770	98.8%	-1.3%	1,524,690	3.3%
53540 - Storm Drain Maintenance	368,561	316,916	-14.0%	349,590	314,210	89.9%	-0.9%	426,450	35.7%
53710 - Parks Maintenance	1,825,457	1,568,647	-14.1%	1,787,330	1,604,400	89.8%	2.3%	1,792,870	11.7%
53720 - Sports Complex Maintenanc	291,404	287,067	-1.5%	355,060	307,770	86.7%	7.2%	380,020	23.5%
53750 - Landscaping Districts	2,281,722	2,468,720	8.2%	2,760,500	2,506,860	90.8%	1.5%	2,790,360	11.3%
Division Total	13,063,717	14,796,671	13.3%	16,141,120	15,001,520	92.9%	1.4%	16,206,690	8.0%
Utilities Division									
53610 - WW Lift Stations	95,793	156,431	63.3%	161,860	120,020	74.2%	-23.3%	138,260	15.2%
53620 - Water Wells	526,078	457,025	-13.1%	674,120	465,140	69.0%	1.8%	658,840	41.6%
53630 - WWT Plant Maintenance	1,250,909	1,228,628	-1.8%	1,383,680	1,374,850	99.4%	11.9%	1,363,910	-0.8%
53640 - Water Plant Maintenance	594,330	673,166	13.3%	776,310	715,910	92.2%	6.3%	757,890	5.9%
53650 - Electrical Maintenance	296,737	266,133	-10.3%	293,240	254,670	86.8%	-4.3%	323,640	27.1%
53660 - WWT Plant Operations	3,006,191	2,899,390	-3.6%	3,101,690	2,924,220	94.3%	0.9%	3,206,490	9.7%
53670 - Utilities Laboratory	947,848	876,061	-7.6%	1,157,150	891,060	77.0%	1.7%	1,138,150	27.7%
53680 - Water Plant Operations	5,493,420	5,667,228	3.2%	5,670,990	5,253,580	92.6%	-7.3%	5,768,810	9.8%
53690 - Water Management	161,608	163,898	1.4%	215,540	167,750	77.8%	2.4%	210,310	25.4%
Division Total	12,372,914	12,387,960	0.1%	13,434,580	12,167,200	90.6%	-1.8%	13,566,300	11.5%

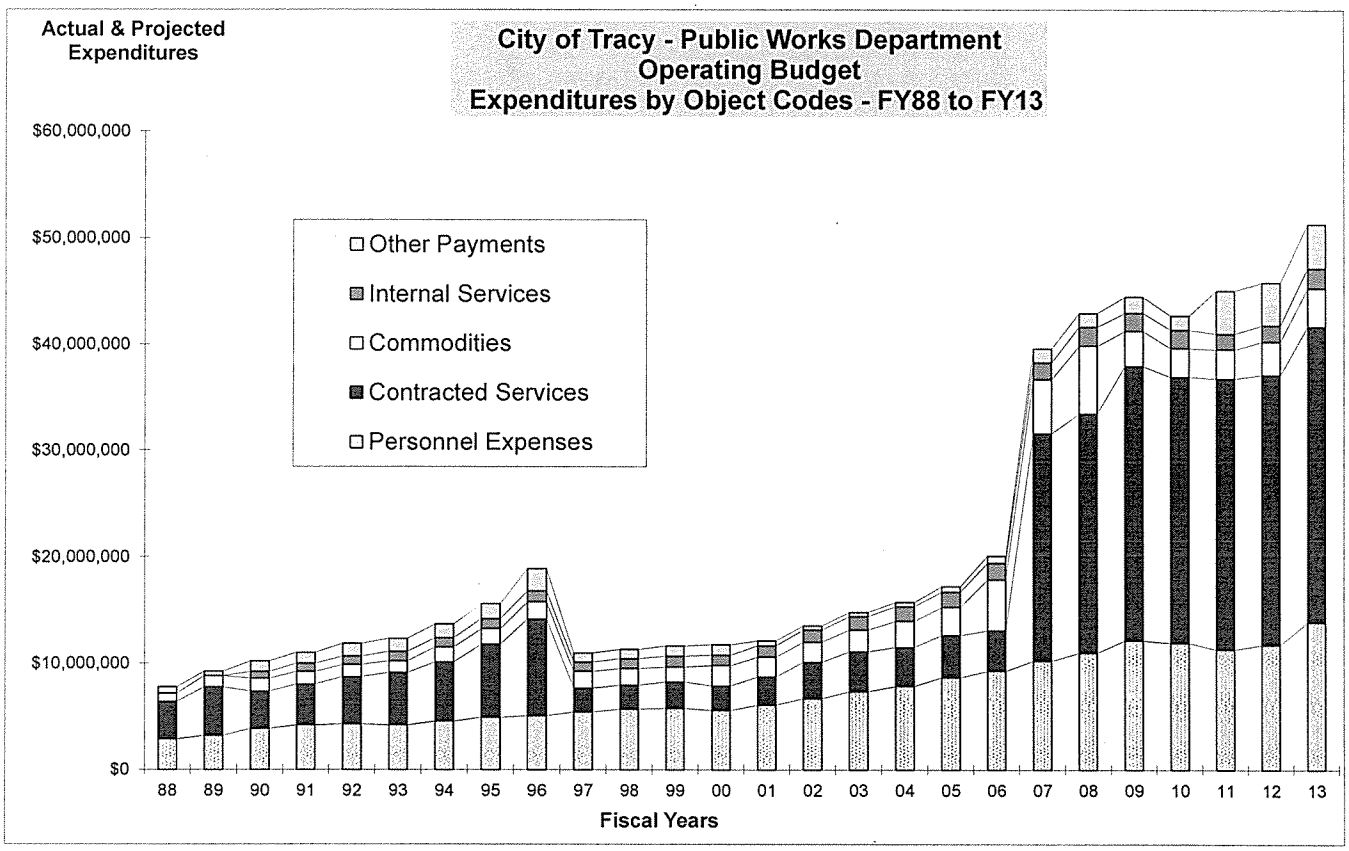
(Continued on next page)

Department: **53000 - Public Works Department (Continued)**

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Solid Waste Programs									
53810 - SW Collection & Disposal	13,952,466	14,741,089	5.7%	15,503,620	15,345,920	99.0%	4.1%	15,506,330	1.0%
53820 - SW Recycling	2,323,461	2,114,187	-9.0%	2,383,150	2,282,340	95.8%	8.0%	2,385,050	4.5%
Programs Total	16,275,927	16,855,276	3.6%	17,886,770	17,628,260	98.6%	4.6%	17,891,380	1.5%
Community Services Division									
55510 - Transit Operations	0	0		0	0	Transferred In		1,724,830	
55520 - Airport Operations	0	0		0	0	Transferred In		291,950	
55120 - Community Facilities	0	0		0	0	Transferred In		486,380	
Programs Total	0	0		0	0			2,503,160	
Department Total	42,706,879	45,069,979	5.5%	48,574,500	45,859,220	94.4%	1.8%	51,326,970	11.9%
Amended Budget	50,839,576	49,636,665	-2.4%		48,573,490		-2.1%		
% of Amended Spent	84.00%	90.80%			94.41%			over 2 years	13.9%
						Base Budget		50,787,820	10.7%
						Augmentations		539,150	1.1%
EQUIVALENCY FACTOR									
Cost per EDU	$1,266.89	$1,328.71	4.9%	$1,420.72	$1,340.13	94.3%	0.9%	$1,490.33	11.2%
Net of Interagency Reimbursements									
Net Cost per EDU	$1,204.09	$1,262.87	4.9%	$1,351.18	$1,273.96	94.3%	0.9%	$1,424.69	11.8%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	11,940,076	11,337,590	-5.0%	12,642,060	11,756,240	93.0%	3.7%	13,881,500	18.1%
Contracted Services	25,007,756	25,449,191	1.8%	26,819,040	25,382,040	94.6%	-0.3%	27,814,900	9.6%
Commodities	2,704,581	2,752,928	1.8%	3,497,220	3,140,760	89.8%	14.1%	3,607,470	14.9%
Internal Charges	1,741,952	1,484,836	-14.8%	1,527,540	1,547,390	101.3%	4.2%	1,884,830	21.8%
Other Payments	1,312,514	4,045,434	208.2%	4,088,640	4,032,790	98.6%	-0.3%	4,138,270	2.6%
Department Total	42,706,879	45,069,979	5.5%	48,574,500	45,859,220	94.4%	1.8%	51,326,970	11.9%

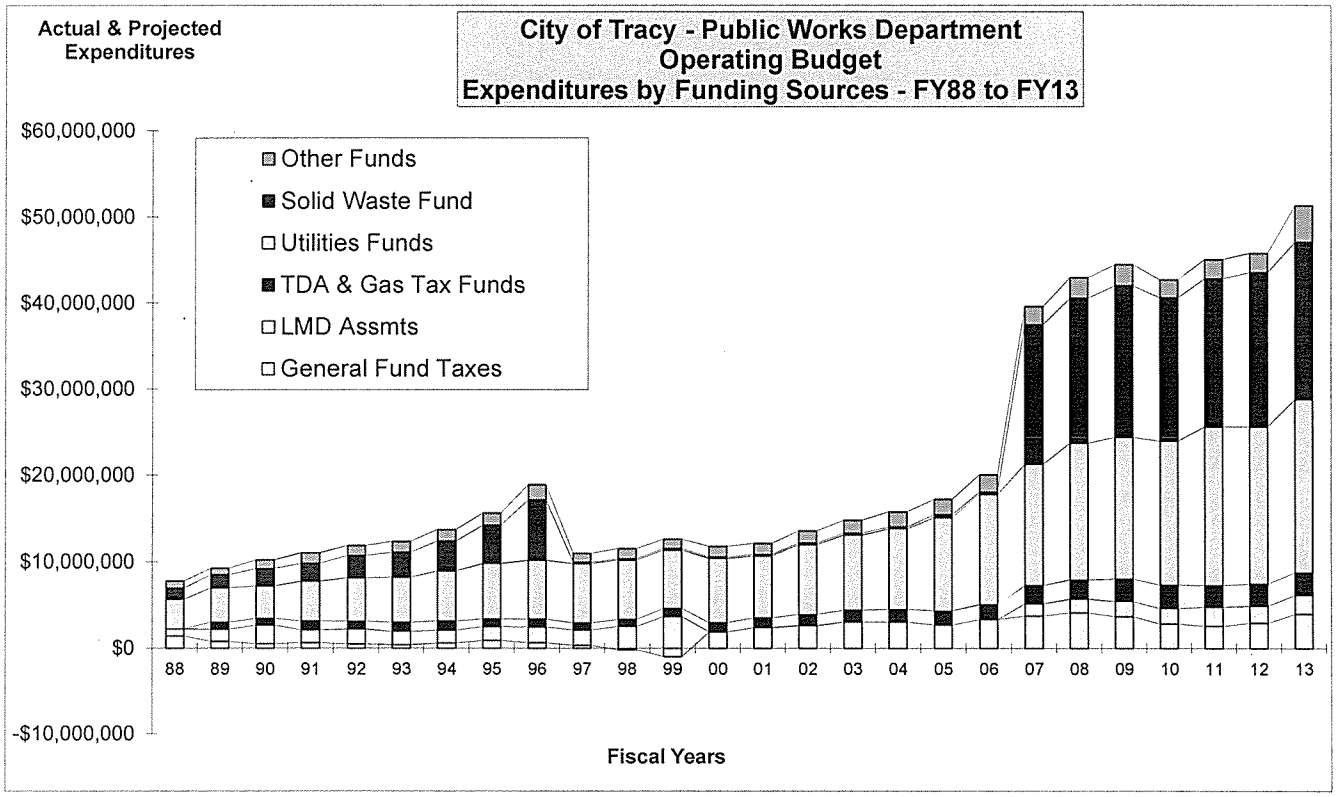

Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Functions - FY88 thru FY13
$60,000,000
$55,000,000
$50,000,000
$45,000,000
$40,000,000
$35,000,000
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Admin & Others
Engineering
Internal Services
Airport & Transit
Parks & LMDs
Solid Waste
Drainage
Wastewater
Water
Streets &Traffic
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

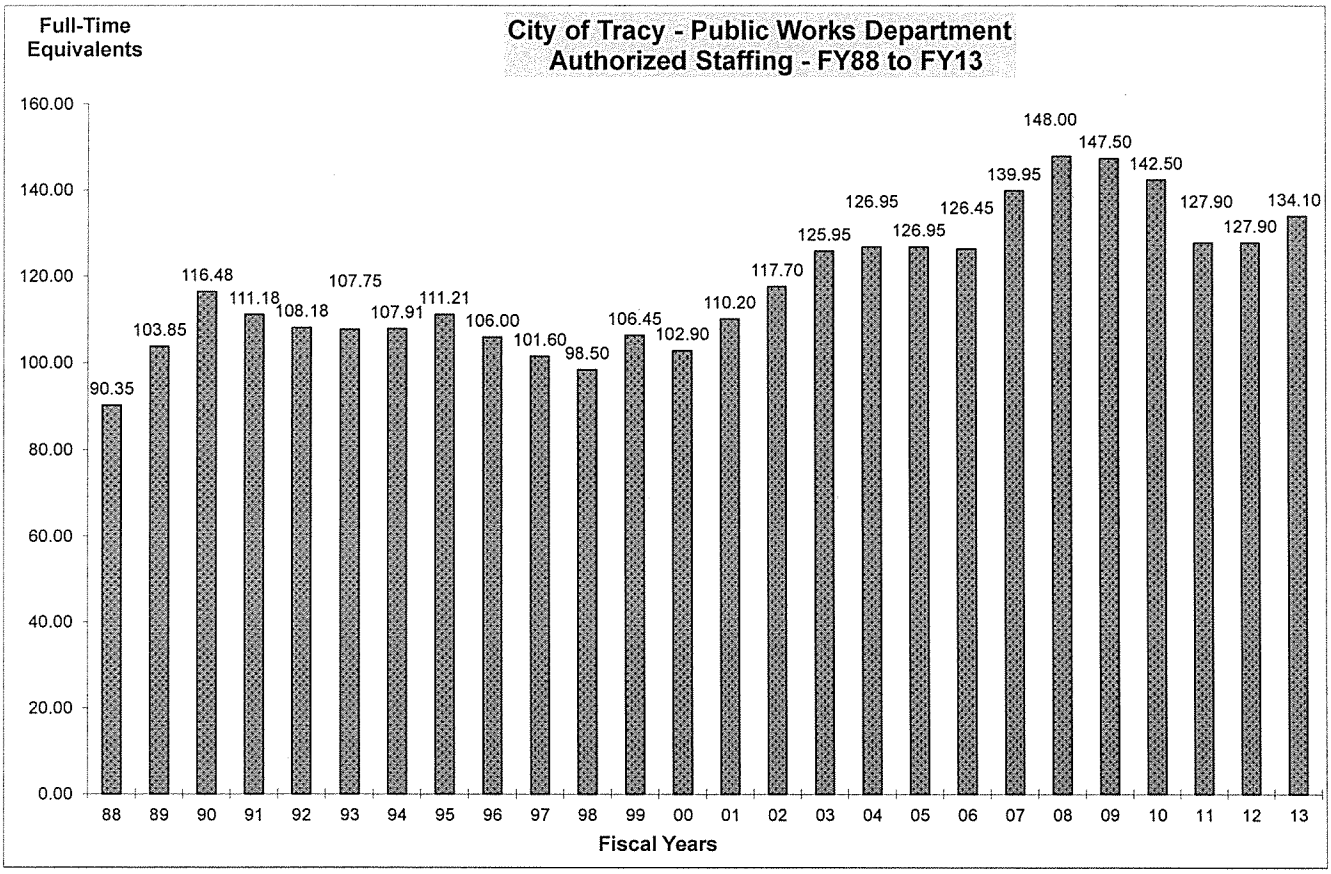

Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Object Codes - FY88 to FY13
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Department: **53000 - Public Works Department (Continued)**

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
General Fund 101 - Taxes	2,752,710	2,513,787	-8.7%	3,231,320	2,828,780	87.5%	12.5%	3,853,200	36.2%
Facility Fees	0	0		0	0			87,800	
Traffic Fines Sub-fund 105	85,000	85,000	0.0%	90,000	90,000	100.0%	5.9%	90,000	0.0%
TDA & Gas Tax Funds 24x	2,692,638	2,496,600	-7.3%	2,590,000	2,590,000	100.0%	3.7%	2,620,000	1.2%
Landscaping Districts Fund 271	1,809,303	2,192,779	21.2%	2,229,530	1,965,970	88.2%	-10.3%	2,225,750	13.2%
Water Fund 511	10,031,903	11,205,328	11.7%	12,133,300	10,935,170	90.1%	-2.4%	12,036,140	10.1%
Wastewater Fund 521	6,025,219	6,697,055	11.2%	7,222,560	6,772,880	93.8%	1.1%	7,351,910	8.5%
Solid Waste Fund 531	16,627,854	17,194,283	3.4%	18,234,150	17,981,710	98.6%	4.6%	18,241,530	1.4%
Drainage Fund 541	565,398	451,761	-20.1%	466,030	430,510	92.4%	-4.7%	543,160	26.2%
Airport Fund 561	0	0		0	0			291,950	
Transit Fund 571	0	0		0	0			1,724,830	
Central Garage Fund 601	1,119,427	1,263,133	12.8%	1,315,810	1,264,770	96.1%	0.1%	1,449,400	14.6%
Building Maintenance Fund 615	997,427	970,253	-2.7%	1,061,800	999,430	94.1%	3.0%	811,300	-18.8%
Department Total	42,706,879	45,069,979	5.5%	48,574,500	45,859,220	94.4%	1.8%	51,326,970	11.9%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Director of Public Works	1.00	1.00		1.00	1.00			2.00	
Managers & Supervisors	13.00	11.00		11.00	11.00			12.00	
Secretarial & Clerical	5.00	4.00		4.00	4.00			6.00	
Street & Traffic Maintenance	18.00	14.00		14.00	14.00			13.00	
Parks & Landscape Maintenance	21.00	20.00		20.00	20.00			19.00	
Utilities Plant Maintenance	15.00	15.00		15.00	15.00			14.00	
Utilities Plant Operations	18.00	17.00		17.00	17.00			17.00	
Utilities Field Maintenance	25.00	23.00		23.00	23.00			22.00	
Laboratory	5.00	5.00		5.00	5.00			5.00	
Building & Eqpt Maintenance	9.00	9.00		9.00	9.00			9.00	
Custodial	5.00	1.00		1.00	1.00			1.00	
Water Conservation	1.00	1.00		1.00	1.00			1.00	
Solid Waste	1.00	1.00		1.00	1.00			1.00	
Transit	0.00	0.00		0.00	0.00			1.00	
Airport	0.00	0.00		0.00	0.00			2.00	
Other Staffing (Full-Time Equivalents)									
Parks & Landscape Maintenance	4.50	4.50		4.50	4.50			4.50	
Utilities Plant Maintenance	0.50	0.90		0.90	0.90			0.90	
Water Conservation	0.50	0.50		0.50	0.50			0.50	
Transportation Commissioners (7)	0.00	0.00		0.00	0.00			0.25	
Transit	0.00	0.00		0.00	0.00			0.25	
Facilities	0.00	0.00		0.00	0.00			2.70	
Total - Full Time Equivalents	142.50	127.90	-10.2%	127.90	127.90	100.0%	0.0%	134.10	4.8%


Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Funding Sources - FY88 to FY13
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
-$10,000,000
Other Funds
Solid Waste Fund
Utilities Funds
TDA & Gas Tax Funds
LMD Assmts
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Full-Time Equivalents
City of Tracy - Public Works Department
Authorized Staffing - FY88 to FY13
160.00
140.00
120.00
100.00
80.00
60.00
40.00
20.00
0.00
90.35
103.85
116.48
111.18
108.18
107.75
107.91
111.21
106.00
101.60
98.50
106.45
102.90
110.20
117.70
125.95
126.95
126.95
126.45
139.95
148.00
147.50
142.50
127.90
127.90
134.10
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

53000 - Public Works Department — Historical Budget Increments, Augmentations, and Usage

Department Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	13,919,680	-134,700	-1.0%	13,784,980	37,650	0.3%	13,822,630	-0.7%	11,940,076	86.4%
Contracted Services	26,177,430	2,084,410	8.0%	28,261,840	471,730	1.7%	28,733,570	9.8%	25,007,756	87.0%
Commodities	7,101,570	-2,483,360	-35.0%	4,618,210	359,970	7.8%	4,978,180	-29.9%	2,704,581	54.3%
Internal Charges	1,949,010	25,490	1.3%	1,974,500	13,990	0.7%	1,988,490	2.0%	1,741,952	87.6%
Other Payments	1,316,200	-154,400	-11.7%	1,161,800	77,500	6.7%	1,239,300	-5.8%	1,312,514	105.9%
Department Total	50,463,890	-662,560	-1.3%	49,801,330	960,840	1.9%	50,762,170	0.6%	42,706,879	84.1%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	13,822,630	-1,002,830	-7.3%	12,819,800	47,610	0.4%	12,867,410	-6.9%	11,337,590	88.1%
Contracted Services	28,733,570	-1,691,250	-5.9%	27,042,320	190,750	0.7%	27,233,070	-5.2%	25,449,191	93.4%
Commodities	4,978,180	-1,851,430	-37.2%	3,126,750	20,200	0.6%	3,146,950	-36.8%	2,752,928	87.5%
Internal Charges	1,988,490	-443,620	-22.3%	1,544,870	-39,330	-2.5%	1,505,540	-24.3%	1,484,836	98.6%
Other Payments	1,239,300	70,900	5.7%	1,310,200	2,827,540	215.8%	4,137,740	233.9%	4,045,434	97.8%
Department Total	50,762,170	-4,918,230	-9.7%	45,843,940	3,046,770	6.6%	48,890,710	-3.7%	45,069,979	92.2%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	12,867,410	-225,350	-1.8%	12,642,060	0	0.0%	12,642,060	-1.8%	11,756,240	93.0%
Contracted Services	27,233,070	-962,030	-3.5%	26,271,040	538,000	2.0%	26,809,040	-1.6%	25,382,040	94.7%
Commodities	3,146,950	-27,500	-0.9%	3,119,450	377,770	12.1%	3,497,220	11.1%	3,140,760	89.8%
Internal Charges	1,505,540	-2,000	-0.1%	1,503,540	24,000	1.6%	1,527,540	1.5%	1,547,390	101.3%
Other Payments	4,137,740	-71,600	-1.7%	4,066,140	32,500	0.8%	4,098,640	-0.9%	4,032,790	98.4%
Department Total	48,890,710	-1,288,480	-2.6%	47,602,230	972,270	2.0%	48,574,500	-0.6%	45,859,220	94.4%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	13,410,820	802,320	6.0%	14,213,140	-331,640	-2.3%	13,881,500	3.5%		
Contracted Services	27,819,120	-549,620	-2.0%	27,269,500	545,400	2.0%	27,814,900	0.0%		
Commodities	3,641,480	-202,950	-5.6%	3,438,530	168,940	4.9%	3,607,470	-0.9%		
Internal Charges	1,831,100	24,230	1.3%	1,855,330	29,500	1.6%	1,884,830	2.9%		
Other Payments	4,098,640	-87,320	-2.1%	4,011,320	126,950	3.2%	4,138,270	1.0%		
Department Total	50,801,160	-13,340	0.0%	50,787,820	539,150	1.1%	51,326,970	1.0%		

Airport & Transit Pr
$1,908,520 added to
for FY12-13. Also,
Facilities Program f

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

Budget Narrative - Public Works Department

Historical Milestones

FY 99-00

- The Engineering Division and its five programs were transferred to the new Development and Engineering Services Department
- Department administrative offices were relocated from the City Hall Annex to the Boyd Service Center, which was considerably renovated.

Recent Budget Changes

FY 08-09

- 2 Maintenance Workers deleted from department staffing
- Midyear non-personnel costs reduction - $256,998 or 5.1% of adopted General Fund budget for such items
- Various positions frozen for the year

FY 09-10

- 5 full-time regular positions deleted from departmental staffing. Also, savings in personnel expenses realized due to vacancies.
- A 3.6% decrease in personnel expenses due to position deletion and anticipated furlough savings
- A $689,860 reduction in non-personnel costs in General Fund programs.
- Further $201,065 reduction in non-personnel costs during the fiscal year
- Custodial maintenance and street tree maintenance programs switched from City personnel to contracted work.

FY 10-11

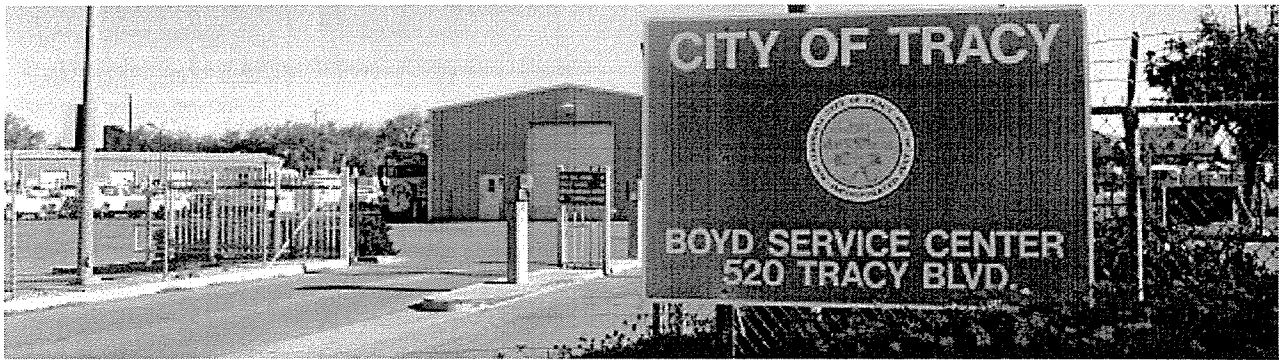
- 15 more full-time positions were deleted from departmental staffing, but 0.40 FTEs in temporary staffing were added
- Reduction in Base Budget of $4,918,230 or 9.7% from FY 09-10 Adopted Budget
- Budget augmentation of $2,241,060 for utilities and $782,600 for solid waste. These include a $2,025,000 increase in franchise fee payments for Utilities Funds and a $782,600 increase for Solid Waste Fund.

FY 11-12

- Decrease in base budget of $1,288,480 or 2.6% from the FY 10-11 Adopted Budget. About $225,350 of this decrease was in personnel expenses; while $962,030 were in contracted services.
- Budget augmentation of $939,770
  These included $500,000 for SSJID water supply, $250,000 for water meters, and $38,000 for a water fund rate study. Also, included was an added $100,000 for fleet fuel purchase and an added $23,270 for fleet vehicle repairs.
- Departmental staffing remained at its current level of 127.50 FTEs.

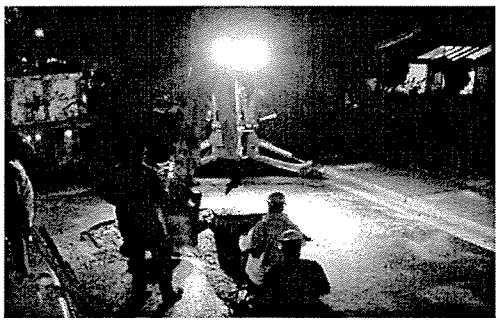
Proposed Budget Changes for FY 12-13

- Decrease in base budget of $13,340 from FY 11-12 adopted budget
- The Airport and Transit programs with a $1,909,710 base budget and 4.50 FTEs transferred in from the Parks and Community Services Department.
- The Community Facilities program with a $320,370 base budget and 2.70 FTEs also transferred in from the Parks and Community Services Department
- The current Director of Parks and Community Services and department Executive Assistant will transfer to Public Works. The current Public Works Director will be retiring during the year.
- The department will transfer a Management Analyst to the Administrative Services Department
- During the year, 3 Maintenance Workers and 1 Plant Mechanic positions will be deleted. Budget savings of $398,130 due to retirements.
- Budget augmentations of $224,090 for Transit, $445,700 for Utilities, $100,000 for fuel, and $114,300 for other programs.



The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
Traffic and Street Light Electricity	$640,000	0.0%	$640,000	4.7%	$670,000
Street Sweeping Contract	274,700	0.0%	235,000	0.0%	235,000
Street Trees Maintenance Contract	159,630	0.0%	180,000	3.0%	185,020
Sidewalk Maintenance Contracts	20,000	0.0%	20,000	-7.5%	5,000
Street Maintenance Materials	164,960	0.0%	136,310	0.0%	136,310
Landscaping Districts Contracts	1,033,900	0.0%	1,033,900	-8.0%	951,580
LD Utilities	839,490	0.0%	839,490	4.4%	876,420
Utilities Systems Electricity	1,886,200	0.0%	1,886,200	-2.1%	1,846,200
Bulk Water Purchase	3,155,000	16.0%	3,655,000	0.0%	3,655,000
Utilities Plant Chemicals	535,200	0.0%	535,200	-7.5%	495,200
Utilities ROW Maintenance Fees	2,575,000	0.0%	2,575,000	2.6%	2,642,000
Solid Waste Contracts	17,250,500	-5.0%	16,392,600	0.0%	16,392,600
Solid Waste Franchise Fees	1,139,600	5.3%	1,200,000	2.5%	1,148,000
Building Maintenance Contracts	56,070	0.0%	56,070	0.0%	56,040
Fuel for City Fleet	410,000	24.0%	510,000	19.6%	610,000
Fleet Repair Parts	97,730	24.0%	121,000	0.0%	121,000
Fleet Repair Contracts	63,000	0.0%	63,000	0.0%	63,000
Equipment Acquisition	$9,500		$7,600		$22,500
Equipment Replacement	$392,200		$480,100		$124,300



Public Works crew at an emergency main break repair at night in the rain.

53000 - Public Works Department

Department Budget By Division	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
5311 - Pub Works Admin	994,211	1,030,073	3.6%	1,112,030	8.0%	1,142,040	2.7%	89,050	7.8%
533x - PW - Internal Maint	2,016,368	2,155,970	6.9%	2,270,780	5.3%	2,397,830	5.6%	216,010	9.0%
534x - PW - Street Maint	6,945,503	2,828,226	-59.3%	3,381,130	19.5%	3,570,600	5.6%	-90,300	-2.5%
537x - PW - Park Maint	2,136,861	1,855,714	-13.2%	2,142,390	15.4%	2,252,300	5.1%	-67,410	-3.0%
537x - PW - Ldsp Maint	2,261,722	2,468,720	9.2%	2,760,500	11.8%	2,783,730	0.8%	6,630	0.2%
535x - PW - Wtr & Swr Maint	3,824,432	5,488,040	43.5%	5,912,060	7.7%	5,860,330	-0.9%	23,530	0.4%
536x - PW - Utilities O&M	8,251,745	12,387,960	50.1%	13,108,840	5.8%	13,007,900	-0.8%	226,760	1.7%
538x - PW - Solid Waste	16,275,927	16,855,276		17,886,770	6.1%	17,863,380	-0.1%	28,000	0.2%
555x - PW - Transit & Airport	0	0		1,867,220		1,909,710	2.3%	106,880	5.6%
Department Total	42,706,769	45,069,979	5.5%	50,441,720	11.9%	50,787,820	0.7%	539,150	1.1%
Department Budget by Object									
Personnel Expenses	11,940,076	11,337,590	-5.0%	13,181,620	16.3%	14,213,140	7.8%	-331,640	-2.3%
Contracted Services	25,007,756	25,449,191	1.8%	27,766,440	9.1%	27,269,500	-1.8%	545,400	2.0%
Commodities	2,704,581	2,752,928	1.8%	3,636,600	32.1%	3,438,530	-5.4%	168,940	4.9%
Internal Charges	1,741,952	1,484,836	-14.8%	1,768,420	19.1%	1,855,330	4.9%	29,500	1.6%
Other Payments	1,312,514	4,045,434	208.2%	4,088,640	1.1%	4,011,320	-1.9%	126,950	3.2%
Department Total	42,706,879	45,069,979	5.5%	50,441,720	11.9%	50,787,820	0.7%	539,150	1.1%
Department Budget by Funding Source									
General Fund 101 - Taxes	2,752,710	2,513,787	-8.7%	3,231,320	28.5%	3,838,660	18.8%	14,540	0.4%
Facility Fees	0	0		0		90,000		-2,200	-2.4%
Traffic Fines Sub-fund 105	85,000	85,000	0.0%	90,000	5.9%	90,000	0.0%	0	0.0%
TDA & Gas Tax Funds 24x	2,692,638	2,496,600	-7.3%	2,590,000	3.7%	2,590,000	0.0%	30,000	1.2%
Landscaping Districts Fund 271	1,809,303	2,192,779	21.2%	2,229,530	1.7%	2,243,370	0.6%	-17,620	-0.8%
Water Fund 511	10,031,903	11,205,328	11.7%	12,133,300	8.3%	12,042,180	-0.8%	-6,040	-0.1%
Wastewater Fund 521	6,025,219	6,697,055	11.2%	7,222,560	7.8%	7,111,500	-1.5%	240,410	3.4%
Solid Waste Fund 531	16,627,854	17,194,283	3.4%	18,234,150	6.0%	18,213,370	-0.1%	28,160	0.2%
Drainage Fund 541	565,398	451,761	-20.1%	466,030	3.2%	499,680	7.2%	43,480	8.7%
Airport Fund 561	0	0		314,820		329,570		-37,620	-11.4%
Transit Fund 571	0	0		1,552,400		1,580,140		144,690	9.2%
Central Garage Fund 601	1,119,427	1,263,133	12.8%	1,315,810	4.2%	1,348,780	2.5%	100,620	7.5%
Building Maintenance Fund 615	997,427	970,253	-2.7%	1,061,800	9.4%	810,570	-23.7%	730	0.1%
Department Total	42,706,879	45,069,979	5.5%	50,441,720	11.9%	50,787,820	0.7%	539,150	1.1%
Department Staffing									
Total - Full Time Equivalent	142.50	127.90	-10.2%	127.90	0.0%	132.40	3.5%	1.70	1.3%
Department Equipment Purchase									
Replacement Equipment	429,947	256,019	-40.5%	480,100	87.5%	150,000	-68.8%	124,300	82.9%
New Equipment	126,819	59,203	-53.3%	7,600		0		22,500	

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Department: **53000 - Public Works Department**
Division: **53100 - Director's Office**
Program: **53110 - Public Works Administration**

Administer and direct the Public Works Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provided for the Director of Public Works and an allocation of of support staff.

In FY09-10, a Deputy Director and Executive Assistant positions were deleted, while a Management Analyst was added. Program costs increased, although personnel costs were be less than budgeted. In FY10-11, program costs showed a minor increase, but in FY11-12, they will show a modest increase.

For FY12-13, there will be a temporary overhire in the Director position for 4 months, as well as some reallocation of program staffing. The program budget provides for this staffing and holds the line for other cost items.

PERFORMANCE OBJECTIVES

1. To administer the 33 programs of the department at an admin costs of 1.3% or less of the department operating budget.
2. To oversee a departmental budget of over $51,326,970 and with an authorized staffing of 134.10 full-time equivalents.
3. To process all purchase orders, vouchers, and invoices in a timely manner.
4. To process time cards, PAF's, and other personnel documents in in a timely manner.
5. To provide timely completion of all equipment/service bid packages, agenda items, and other documents.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	506,364	516,186	1.9%	532,870	533,090	100.0%	3.3%	543,240	1.9%
Contracted Services	19,161	17,076	-10.9%	19,300	16,430	85.1%	-3.8%	19,300	17.5%
Commodities	10,618	12,500	17.7%	15,890	13,760	86.6%	10.1%	15,890	15.5%
Internal Charges	66,316	60,619	-8.6%	72,360	71,560	98.9%	18.0%	69,360	-3.1%
Other Payments	0	0		0	0			0	
Program Total	602,459	606,381	0.7%	640,420	634,840	99.1%	4.7%	647,790	2.0%
FUNDING SOURCES									
General Fund 101 - Taxes	262,679	261,961	-0.3%	279,300	274,160	98.2%	4.7%	306,300	11.7%
Landscaping Dist Fund 271	47,070	57,410	22.0%	50,030	60,110	120.1%	4.7%	36,390	-39.5%
Water Fund 511	142,210	161,140	13.3%	151,140	168,710	111.6%	4.7%	171,430	1.6%
Wastewater Fund 521	27,570	24,600	-10.8%	29,300	25,760	87.9%	4.7%	24,900	-3.3%
Solid Waste Fund 531	6,940	8,200	18.2%	7,380	8,600	116.5%	4.9%	8,820	2.6%
Drainage Fund 541	15,470	15,580	0.7%	16,440	16,300	99.1%	4.6%	16,710	2.5%
Central Garage Fund 601	29,580	36,080	22.0%	31,440	37,800	120.2%	4.8%	38,750	2.5%
Bldg Maint Fund 615	70,940	41,410	-41.6%	75,390	43,400	57.6%	4.8%	44,490	2.5%
Program Total	602,459	606,381	0.7%	640,420	634,840	99.1%	4.7%	647,790	2.0%
EQUIVALENCY FACTOR									
Cost per EDU	$17.87	$17.88	0.0%	$18.73	$18.55	99.0%	3.8%	$18.81	1.4%
PROGRAM STAFFING									
Regular Positions									
Director of Public Works	1.00	1.00		1.00	1.00			2.00	
Exec Asst II-Admin/Sr Secretary	0.68	0.00		0.00	0.00			1.00	
Admin Assts	1.36	1.36		1.36	1.36			1.36	
Deputy Director - Maintenance	1.00	0.00		0.00	0.00			0.00	
Management Analyst	1.00	1.68		1.68	1.68			0.10	
Total - Full-Time Equivalents	5.04	4.04	-19.8%	4.04	4.04	100.0%	0.0%	4.46	10.4%

Department: **53000 - Public Works Department**
Division: **53100 - Director's Office**
Program: **53120 - Utilities Management**

Administer and direct the Utilities Division of the Public Works Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provided for the Deputy Director for Utilities and an allocation of support staff. Program costs have shown moderate increases over the years. However, they may fluctuate from year-to-year due to legal, financial, and engineering costs for the utility systems.

In FY09-10 and FY10-11, both program costs and contracted costs were up. In FY11-12, program costs are expected to show only a minor increase.

For FY12-13, program staffing will add 0.58 FTEs. The program budget provides for this added staffing and holds the line for other cost items. There are some reductions in budgeted contracted services.

PERFORMANCE OBJECTIVES

1. To administer the 10 programs of the division at an admin cost of 3.6% or less of the department operating budget.
2. To oversee a divisional budget of over $14,077,950 and with an authorized staffing of 49.39 full-time equivalents.
3. To establish water supplies through the Semitropic and Aquifer Storage and Receovery programs.
4. To research methods of reducing salinity in the City's wastewater effluent in order to meet Delta salinity standards.
5. To update and maintain Utilities data in the GIS.
6. To ensure regulatory reporting requirements related to water, wastewater, and storm water are met.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	261,723	279,516	6.8%	294,320	292,070	99.2%	4.5%	359,360	23.0%
Contracted Services	113,117	128,944	14.0%	157,370	115,430	73.3%	-10.5%	129,370	12.1%
Commodities	0	0		700	700	100.0%		700	0.0%
Internal Charges	17,022	15,232	-10.5%	19,220	19,200	99.9%	26.1%	22,220	15.7%
Other Payments	0	0		0	0			0	
Program Total	391,862	423,692	8.1%	471,610	427,400	90.6%	0.9%	511,650	19.7%
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			0	
Engineering Fees	0	0		0	0			0	
Water Fund 511	159,016	152,106	-4.3%	230,120	189,200	82.2%	24.4%	206,140	9.0%
Wastewater Fund 521	232,846	271,586	16.6%	241,490	238,200	98.6%	-12.3%	305,510	28.3%
Program Total	391,862	423,692	8.1%	471,610	427,400	90.6%	0.9%	511,650	19.7%
EQUIVALENCY FACTOR									
Cost per EDU	$11.62	$12.49	7.5%	$13.79	$12.49	90.5%	0.0%	$14.86	18.9%
PROGRAM STAFFING									
Regular Positions									
Deputy Director - Utilities	1.00	1.00		1.00	1.00			1.00	
Exec Asst II-Admin/Sr Secretary	0.32	0.00		0.00	0.00			0.00	
Admin Asst II-Sr Admin Clerk	0.32	0.32		0.32	0.32			0.32	
Admin Asst III-Secretary	0.32	0.32		0.32	0.32			0.32	
Management Analyst	0.00	0.32		0.32	0.32			0.90	
Total - Full-Time Equivalents	1.96	1.96	0.0%	1.96	1.96	100.0%	0.0%	2.54	29.6%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 09-10 and FY 10-11

1. Performed asphalt patch repairs and overlays on City streets. Performed weed/debris abatement on City right-of-ways and storm channels.
2. Performed sidewalk and curb repairs to eliminate pedestrian hazards and improve storm water flows.
3. Continued street sweeping every two weeks in residential areas and twice a week in the downtown business district.
4. Performed regularly scheduled park moving and edging, as well as playing field maintenance, with an emphasis placed on turf management at the Tracy Sports Complex and Plasencia Fields.
5. Continued the water main flushing and valve-exercising program.
6. Expanded the radio read water meter program.
7. Provided internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments.
8. Completed Energy Retrofit Program – City buildings.
9. Provided maintenance coordination and technical support for Construction Management CIP's.

Current Projections: FY 11-12

1. Continue citywide street and sidewalk repairs. Continue weed/debris abatement on City right-of-ways and storm drain channels.
2. Continue street sweeping every two weeks in residential areas and twice a week in the downtown business district.
3. Continue the street and park tree trimming and replanting program. Continue contract tree trimming.
4. Performed regularly scheduled park mowing and edging, as well as playing field maintenance.
5. Continue water main flushing, valve-exercising, hydrant replacement and radio read water meter programs. Implement fixed base water meter pilot program.
6. Continue implementation of components of Phase II of the National Pollutant Discharge Elimination System (NPDES) program, including Waste Discharge Requirements (WDR).
7. Continue to provide internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments. Implemented contract janitorial services.
8. Continue analysis of fiscal components of the various zones of the Landscape Maintenance District.
9. Implement various sustainability programs (energy and water conservation, waste reduction, recycling). Evaluate street light program.
10. Continue maintenance coordination and technical support for Construction Management CIP's.

Future Projections: FY 12-13

1. Perform in-house asphalt patching/overlay projects and sidewalk repairs.
2. Continue to provide street and park tree maintenance and replanting.
3. Continue park and sports field maintenance, including turf enhancement.
4. Continue implementation of fixed base water meter program.
5. Continue implementation of components of Phase II of the National Pollutant Discharge Elimination System (NPDES) Program, including Waste Discharge Requirements (WDR).
6. Continue to provide internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments.
7. Implement renovations to the Boyd Service Center
8. Develop a LMD master plan that aligns maintenance and renovation program with fiscal resources and cash flow.
9. Implement various sustainability programs (energy and water conservation, waste reduction, recycling). Implement street light program.
10. Continue maintenance coordination and technical support for Construction Management CIP's.

CORE MEASURES and Supporting Data for CENTRAL GARAGE Program

ICMA-CPM Data Templates from	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
# of Vehicles & Equipment Pieces									
Police Vehicles	51	32	30	-6.25%	52	36	20.00%	36	0.00%
Light I Vehicles	114	103	112	8.74%	125	103	-8.04%	100	-2.91%
Light II Vehicles	38	39	41	5.13%	25	41	0.00%	40	-2.44%
Medium Vehicles	32	32	38	18.75%	16	37	-2.63%	37	0.00%
Heavy Vehicles	11	10	11	10.00%	26	12	9.09%	11	-8.33%
Heavy Equipment	21	21	22	4.76%	18	22	0.00%	22	0.00%
Light Equipment	106	95	93	-2.11%	140	101	8.60%	100	-0.99%
Total	373	332	347	4.52%	402	352	1.44%	346	-1.70%
Vehicles Mileage									
Police Vehicles	531,966	442,829	414,324	-6.44%	504,510	461,652	11.42%	500,000	8.31%
Light I Vehicles	629,430	603,497	580,026	-3.89%	710,610	510,740	-11.95%	500,000	-2.10%
Light II Vehicles	227,509	200,297	207,460	3.58%	102,598	211,323	1.86%	200,000	-5.36%
Medium Vehicles	590,734	69,181	89,824	29.84%	43,291	58,191	-35.22%	56,000	-3.77%
Heavy Vehicles	10,970	9,394	9,513	1.27%	9,675	6,237	-34.44%	6,000	-3.80%
Total	1,990,609	1,325,198	1,301,147	-1.81%	1,370,684	1,335,500	2.64%	1,336,000	0.04%
Equipment Hours Used									
Heavy Equipment	19,931	1,158	1,190	2.76%	750	1,114	-6.39%	1,100	-1.26%
# of Work Orders Completed									
Police Vehicles	341	304	283	-6.91%	331	270	-4.59%	260	-3.70%
Light I Vehicles	403	422	393	-6.87%	365	265	-32.57%	260	-1.89%
Light II Vehicles	137	153	150	-1.96%	60	124	-17.33%	120	-3.23%
Medium Vehicles	114	115	131	13.91%	60	106	-19.08%	100	-5.66%
Heavy Vehicles	92	87	80	-8.05%	87	94	17.50%	90	-4.26%
Heavy Equipment	192	86	83	-3.49%	39	88	6.02%	80	-9.09%
Light Equipment	501	355	522	47.04%	509	536	2.68%	500	-6.72%
Total	1,780	1,522	1,642	7.88%	1,451	1,450	-11.69%	1,500	
Program Costs ($1,000)	$1,174	$1,090	$1,227	12.57%	$1,284	$1,227	0.00%	$1,411	15.00%
Program Costs/Vehicle-Pieces	$3,147.99	$3,283.13	$3,536.02	7.70%	$3,195.02	$3,485.80	-1.42%	$4,078.03	16.99%
Maintenance Costs ($1,000)	$628.5	$658.3	$618.7	-6.02%	$697.9	$571.5	-7.63%	$709.5	24.15%
Maintenance Costs/Vehicle-Piece	$1,684.99	$1,982.83	$1,782.93	-10.08%	$1,736.07	$1,623.58	-8.94%	$2,050.58	26.30%
Maintenance Costs/Work Order	$353.09	$432.52	$376.78	-12.89%	$480.98	$394.14	4.61%	$473.00	20.01%
Billable Hours	4,047	3,779	3,490	-7.65%	3,751	3,099	-11.20%	3,900	25.85%
Maintenance Cost/Billable Hours	$155.30	$174.20	$177.27	1.76%	$186.06	$184.41	4.03%	$181.92	-1.35%
Fuel Costs ($1,000)	$433.6	$431.6	$500.2	15.88%	$586.5	$655.5	31.06%	$701.5	7.02%
Fuel Purchased (Gallons)	161,823	161,823	127,865	-20.98%	159,178	130,000	1.67%	130,000	0.00%
Fuel Costs/Gallon	$2.68	$2.67	$3.91	46.66%	$3.68	$5.04	28.91%	$5.40	7.02%
Fuel Costs/Mile	$0.22	$0.33	$0.38	18.03%	$0.43	$0.49	27.69%	$0.53	6.98%

Department: **53000 - Public Works Department**
Division: **53300 - Maintenance >> Internal Services**
Program: **53310 - Central Garage**

Provide fuel, repairs, and preventative maintenance for City owned vehicles and equipment. Administer and monitor contracted repair work. Maintain vehicle operation & maintenance costs.

COMMENTARY

Since FY98-99, the City's fleet size has increased by 58% from 178 up to 282. In FY08-09, a fleet utilization study was done; and fleet size was reduced to about 211. In FY09-10, program costs showed a moderate decrease. But, in FY10-11, costs increased primarily due to fuel costs.

In FY11-12, program costs will show minimal change. While personnel and contracted costs are less than budgeted, fuel and parts costs are up.

For FY12-13 the program budget provides for the current staffing, an increase for fuel, with other cost are held at the current level.

PERFORMANCE OBJECTIVES

1. To provide vehicle maintenance for a fleet of 221 vehicles and equipment maintenance for 138 pieces of equipment.
2. To perform preventative maintenance and repairs on City vehicles and equipment.
3. To perform various repairs to City vehicles and equipment.
4. To complete scheduled smog testing of City vehicles.
5. To maintain operations in compliance with hazardous material and OSHA regulations.
6. To provide fuel valued at $610,000 for City operations.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	423,511	420,507	-0.7%	444,520	373,470	84.0%	-11.2%	470,800	26.1%
Contracted Services	115,616	115,346	-0.2%	124,560	89,550	71.9%	-22.4%	124,560	39.1%
Commodities	505,203	646,017	27.9%	654,090	702,970	107.5%	8.8%	754,090	7.3%
Internal Charges	45,517	40,677	-10.6%	61,200	60,980	99.6%	49.9%	61,200	0.4%
Other Payments	0	4,504		0	0			0	
Program Total	1,089,847	1,227,051	12.6%	1,284,370	1,226,970	95.5%	0.0%	1,410,650	15.0%
FUNDING SOURCES									
Central Garage Fund 601	1,089,847	1,227,051	12.6%	1,284,370	1,226,970	95.5%	0.0%	1,410,650	15.0%
Program Total	1,089,847	1,227,051	12.6%	1,284,370	1,226,970	95.5%	0.0%	1,410,650	15.0%
EQUIVALENCY FACTOR									
Cost per EDU	$32.33	$36.17	11.9%	$37.57	$35.86	95.45%	-0.9%	$40.96	14.2%
PROGRAM STAFFING									
Regular Positions									
Deputy Director of PW	0.00	0.00		0.00	0.00			0.00	
Public Works Supervisor	0.40	0.35		0.35	0.35			0.35	
Senior Equipment Mechanic	1.00	1.00		1.00	1.00			1.00	
Equipment Mechanic	2.00	2.00		2.00	2.00			2.00	
Equipment Service Worker	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.40	4.35	-1.1%	4.35	4.35	100.0%	0.0%	4.35	0.0%

CORE MEASURES and Supporting Data for BUILDING MAINTENANCE Programs

from ICMA-CPM Data Templates	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
# of Facilities Maintained									
Administrative Facilities	10	12	12	0.00%	11				
Warehouse/Industrial Facilities	3	3	3	0.00%	3				
Fire Stations	7	7	7	0.00%	7				
Animal Care Facilities	1	1	1	0.00%	1				
Library/Cultural Facilities	5	5	5	0.00%	5				
Recreation/Community Facilities	5	5	5	0.00%	5				
Others	1	1	1	0.00%	2				
Total	32	34	34	0.00%	34	0	-100.00%	0	
Facilities Square Footage									
Administrative Facilities	128,782	134,782	134,782	0.00%	134,782				
Warehouse/Industrial Facilities	4,563	4,563	4,563	0.00%	4,563				
Fire Stations	35,786	35,786	35,786	0.00%	35,786				
Animal Care Facilities	4,494	4,494	4,494	0.00%	4,494				
Library/Cultural Facilities	67,989	67,989	67,989	0.00%	67,989				
Recreation/Community Facilities	22,682	22,682	22,642	-0.18%	22,682				
Others	1,000	1,000	1,000	0.00%	7,000				
Total	265,296	271,296	271,256	-0.01%	277,296	251,914	-7.13%	251,914	0.00%
Custodial Services									
Facilities In-house *1	23	23	0		0			0	
Facilities Contracted	3	27	27		27			25	
Square Footage In-house	128,080	0	0		0			0	
Square Footage Contracted	90,650	230,730	230,730	0.00%	230,730	207,000	-10.28%	207,000	0.00%
BM Program Costs ($1,000)	$1,165	$1,016	$929	-8.53%	$986	$956	2.92%	$1,064	11.34%
BM Program Costs/Square Foot	$4.39	$3.74	$3.42	-8.51%	$3.56	$3.79	10.82%	$4.23	11.34%
Maintenance Costs ($1,000)	$603.3	$682.8	$610.2	-10.63%	$632.4	$622.7	2.05%	$664.9	6.78%
Maintenance Costs/Square Foot	$2.27	$2.52	$2.25	-10.62%	$2.28	$2.47	9.88%	$2.64	6.78%
Custodial Costs ($1,000)	$561.8	$332.6	$318.7	-4.18%	$354.0	$333.3	4.58%	$399.5	19.86%
Custodial Costs/Square Foot	$2.57	$1.44	$1.38	-4.18%	$1.53	$1.61	16.57%	$1.93	19.86%

*1 In-House Custodial Services for only 3 months in FY09-10.

Department: **53000 - Public Works Department**
Division: **53300 - Maintenance >> Internal Services**
Program: **53320 - Building Maintenance**

Provide maintenance and repair services for all City buildings and facilities. Such services include: structural, electrical, plumbing, HVAC, and moving services.

COMMENTARY

In FY08-09, program costs increased. Personnel costs were up due to a full-year of added staffing; but, other costs though went down. In FY09-10, program costs will show a modest decrease, while personnel increased, other costs are down.

In both FY10-11 and FY11-12, program costs will show a slight increases. While costs are down, the cost for commodities is up.

For FY12-13, the program budget provides for the current staffing and holds the line for other cost items.

PERFORMANCE OBJECTIVES

1. To provide building maintenance for 53 City buildings and leased facilities, with over 251,914 square feet to be maintained.
2. To perform preventative maintenance on City buildings and their internal systems.
3. To perform maintenance repairs on City buildings and other miscellaneous work tasks.
4. To establish a proactive maintenance system for facilities.
5. To maintain building repair cost data.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	415,329	419,767	1.1%	445,400	450,170	101.1%	7.2%	477,900	6.2%
Contracted Services	94,609	83,416	-11.8%	71,730	71,530	99.7%	-14.2%	71,730	0.3%
Commodities	40,654	73,305	80.3%	77,320	64,310	83.2%	-12.3%	77,320	20.2%
Internal Charges	33,271	28,318	-14.9%	37,960	36,720	96.7%	29.7%	37,960	3.4%
Other Payments	10,000	5,332		0	0		-100.0%	0	
Program Total	593,863	610,138	2.7%	632,410	622,730	98.5%	2.1%	664,910	6.8%
FUNDING SOURCES									
General Fund 101 - Taxes	34	0		0	0			0	
Building Maintenance Fund 615	593,829	610,138	2.7%	632,410	622,730	98.5%	2.1%	664,910	6.8%
Capital Projects Funds	0	0		0	0			0	
Central Garage Fund 601	0	0		0	0			0	
Program Total	593,863	610,138	2.7%	632,410	622,730	98.5%	2.1%	664,910	6.8%
EQUIVALENCY FACTOR									
Cost per EDU	$17.62	$17.99	2.1%	$18.50	$18.20	98.38%	1.2%	$19.31	6.1%
PROGRAM STAFFING									
Regular Positions									
Deputy Director of PW	0.00	0.00		0.00	0.00			0.00	
Public Works Supervisor	0.30	0.25		0.25	0.25			0.25	
Building Maintenance Worker	3.00	3.00		3.00	3.00			3.00	
Maintenance Worker II	0.50	0.50		0.50	0.50			0.50	
Senior Building Maint Worker	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.80	4.75	-1.0%	4.75	4.75	100.0%	0.0%	4.75	0.0%

Department: **53000 - Public Works Department**
Division: **53300 - Maintenance >> Internal Services**
Program: **53330 - Custodial Maintenance**

Provide custodial service for City owned buildings: City Hall, Police Facility, Senior Center, Community Center, Library, Recreation Center, Old Jail, BSC, Tracy Trans, City Hall Annex, and others.

COMMENTARY

In FY09-10, 5 Custodian positions were deleted, while custodial work was contracted out. Since then, program costs have shown sizable decreases. In FY10-11, program costs showed a modest decrease; but in FY11-12, they will showed a increase returning to their FY09-10 level.

For FY12-13, the various custodial contracts are being moved from this program to the budgets of the departments using the facilities. This program's will be limited to oversight and management of the contracts. Also, custodial supplies are funded through this program.

PERFORMANCE OBJECTIVES

1. To provide custodial maintenance for 25 City buildings and leased facilities, with over 207,000 feet to be maintained.
2. To maintain 21 City facilities 5 days per week, and 4 facilities 7 days per week.
3. To clean carpets and wax floors semi-annually.
4. To contract for all custodial services at City buildings, administering contract of about $297,590.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	78,021	37,076	-52.5%	40,160	37,420	93.2%	0.9%	42,200	12.8%
Contracted Services	216,471	252,574	16.7%	274,630	260,900	95.0%	3.3%	20,490	-92.1%
Commodities	21,710	20,851	-4.0%	29,620	25,390	85.7%	21.8%	29,620	16.7%
Internal Charges	16,456	8,200	-50.2%	9,590	9,590	100.0%	17.0%	9,590	0.0%
Other Payments	0	0		0	0			0	
Program Total	332,658	318,701	-4.2%	354,000	333,300	94.2%	4.6%	101,900	-69.4%
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			0	
Building Maintenance Fund 615	332,658	318,701	-4.2%	354,000	333,300	94.2%	4.6%	101,900	-69.4%
Program Total	332,658	318,701	-4.2%	354,000	333,300	94.2%	4.6%	101,900	-69.4%
EQUIVALENCY FACTOR									
Cost per EDU	$9.87	$9.40	-4.8%	$10.35	$9.74	94.07%	3.7%	$2.96	-69.6%
PROGRAM STAFFING									
Regular Positions									
Deputy Director of PW	0.00	0.00		0.00	0.00			0.00	
Public Works Supervisor	0.25	0.25		0.25	0.25			0.25	
Custodians	4.00	0.00		0.00	0.00			0.00	
Senior Custodian	1.00	0.00		0.00	0.00			0.00	
Parks Supervisor	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Custodial Aides	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	5.25	0.25	-95.2%	0.25	0.25	100.0%	0.0%	0.25	0.0%

CORE MEASURES and Supporting Data for STREET MAINTENANCE Programs from ICMA-CPM Data Templates

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Street System Characteristics									
Centerline Miles	240	240	241	0.42%	241	241	0.00%	241	0.00%
Lane Miles Maintained	525	530	533	0.57%	533	533	0.00%	533	0.00%
Street Lights (City Owned)	4,600	4,680	4,300	-8.12%	4,300	4,350	1.16%	4,350	0.00%
Street Lights (PG&E Owned)	900	1,080	1,080	0.00%	1,080	1,080	0.00%	1,080	0.00%
Signalized Intersections	66	68	68	0.00%	68	68	0.00%	81	19.12%
Traffic Signal Devices	2,250	2,250	2,250	0.00%	2,250	2,250	0	2,250	0
Street Trees	40,800	43,830	43,308	-1.19%	43,308	43,308	0.00%	43,308	0.00%
Program Costs ($1,000)	$3,490	$3,068	$2,573	-16.14%	$3,261	$3,014	17.15%	$3,327	10.38%
Program Costs/Lane Mile	$6,647.43	$5,788.68	$4,827.02	-16.61%	$6,117.45	$5,654.78	17.15%	$6,242.03	10.38%
Program Costs/Capita	$42.81	$37.03	$30.91	-16.54%	$38.99	$35.92	16.23%	$39.47	9.86%
Street Sweeping									
Linear Miles Swepted	12,700	12,700	12,750	0.39%	12,750	12,750	0.00%	12,750	0.00%
Sweeping Costs ($1,000)	$281.4	$303.7	$281.8	-7.21%	$376.6	$286.0	1.49%	$304.0	6.29%
Sweeping Costs/Mile	$22.16	$23.91	$22.10	-7.57%	$29.54	$22.43	1.49%	$23.84	6.29%
Sweeping Costs/Capita	$3.45	$3.67	$3.39	-7.65%	$4.50	$3.41	0.69%	$3.61	5.79%
Road Conditions									
Paved Lane Miles Assessed			533						
Miles Assessed Satisfactory									
% of Mileage Assessed Satisfactory									
Citizen Survey Ratings									
Road Conditions: Good	86%				87%			87%	
Street Sweeping: Good	65%				66%			66%	
Street Sweeping: Fair	26%				26%			26%	

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53410 - Roadway Maintenance**

Maintenance and repair of the roadway surface on City streets and the cleaning of catch basins within street right-of-ways.

COMMENTARY

Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles.

In FY09-10, personnel costs were below budget due to staff vacancies; while material costs were also down. In FY10-11, program costs showed a major increase reflecting full-staffing. In FY11-12, program costs will show a minor increase, with personnel costs up, but material costs down.

For FY12-13, program staffing will show a 0.50 FTE increase. The program budget provides for this added staffing but holds the line for other cost items.

PERFORMANCE OBJECTIVES

1. To maintain the roadway on 533 lane miles of City streets.
2. To respond to service requests within one business day and resolve within ten working days.
3. To respond to spills as soon as possible and remove debris within one business day.
4. To repair potholes within one business day.
5. To provide traffic control for special events.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	354,959	516,536	45.5%	521,060	547,540	105.1%	6.0%	662,850	21.1%
Contracted Services	7,046	5,773	-18.1%	11,730	11,600	98.9%	100.9%	11,730	1.1%
Commodities	87,712	82,492	-6.0%	92,540	76,950	83.2%	-6.7%	92,540	20.3%
Internal Charges	139,071	165,242	18.8%	150,590	150,300	99.8%	-9.0%	150,590	0.2%
Other Payments	0	0		0	0			0	
Program Total	588,788	770,043	30.8%	775,920	786,390	101.3%	2.1%	917,710	16.7%
FUNDING SOURCES									
General Fund 101 - Taxes	60,750	41,443	-31.8%	25,920	36,390	140.4%	-12.2%	167,710	360.9%
TDA & Gas Tax Funds 24x	528,038	728,600	38.0%	750,000	750,000	100.0%	2.9%	750,000	0.0%
Program Total	588,788	770,043	30.8%	775,920	786,390	101.3%	2.1%	917,710	16.7%
EQUIVALENCY FACTOR									
Cost per EDU	$17.47	$22.70	30.0%	$22.69	$22.98	101.26%	1.2%	$26.65	16.0%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.20	0.20		0.20	0.20			0.20	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.00	1.00		1.00	1.00			1.50	
Maintenance Worker II	4.00	4.00		4.00	4.00			4.00	
Maintenance Worker I	1.00	0.80		0.80	0.80			0.80	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	6.20	6.00	-3.2%	6.00	6.00	100.0%	0.0%	6.50	8.3%

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53420 - Sidewalk & Median Maintenance**

Maintenance and repair of concrete surfaces of City streets, including sidewalks, curbs, and gutters.

PERFORMANCE OBJECTIVES

1. To maintain the sidewalks, curbs, gutters on 533 lane miles of City streets.
2. To eliminate trip hazards within one business day of notification.
3. To respond to service requests within one business day and to resolve within 10 days.

COMMENTARY

Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles.
In FY09-10, personnel costs were below budget due to staff vacancies, In FY10-11, program costs showed a decrease,due to reduced contracted work.
In FY11-12, program costs will show a modest increase.

For FY12-13, program staffing will show a 1.00 FTE decrease. The program budget provides for this reduced staffing with some reduction in other costs items. Only $5,000 is provided for contracted work.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	316,964	322,554	1.8%	338,200	310,330	91.8%	-3.8%	333,290	7.4%
Contracted Services	27,198	1,094	-96.0%	22,230	10,760	48.4%	883.5%	7,230	-32.8%
Commodities	35,541	31,408	-11.6%	69,110	36,230	52.4%	15.4%	54,110	49.4%
Internal Charges	94,665	64,593	-31.8%	75,120	75,000	99.8%	16.1%	75,120	0.2%
Other Payments	0	0		0	0			0	
Program Total	474,368	419,649	-11.5%	504,660	432,320	85.7%	3.0%	469,750	8.7%
FUNDING SOURCES									
General Fund 101 - Taxes	14,768	19,649	33.1%	29,660	7,320	24.7%	-62.7%	44,750	511.3%
TDA & Gas Tax Funds 24x	459,600	400,000	-13.0%	475,000	425,000	89.5%	6.3%	425,000	0.0%
Drainage Fund 541	0	0		0	0			0	
Program Total	474,368	419,649	-11.5%	504,660	432,320	85.7%	3.0%	469,750	8.7%
EQUIVALENCY FACTOR									
Cost per EDU	$14.07	$12.37	-12.1%	$14.76	$12.63	85.59%	2.1%	$13.64	8.0%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.20	0.22		0.22	0.22			0.22	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.00	1.00		1.00	1.00			1.00	
Maintenance Worker II	3.00	3.00		3.00	3.00			2.00	
Maintenance Worker I	0.10	0.10		0.10	0.10			0.10	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.30	4.32	0.5%	4.32	4.32	100.0%	0.0%	3.32	-23.1%

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53430 - Street Sweeping**

Sweeping and cleaning of City streets, medians, and parking lots, Since 1-1-99, this service is carried out through a contractor. Staff costs for special events clean-ups and emergency spill clean-ups.

COMMENTARY

In mid FY98-99, program work was contracted out, and since FY99-00, program workload has increased 75.7% from 7,230 miles up to 12,700 miles of City streets swept annually.

In FY09-10, program costs decreased due to lower contract costs. And, in both FY10-11 and FY10-11, program costs will show decreases, due to less staff hours being charged to the program for clean-ups.

For FY12-13, no program changes are anticipated. The program budget will provide for the same cost level, but with a contingent amount for staffing costs for clean-ups.

PERFORMANCE OBJECTIVES

1. To sweep 12,700 miles of City streets annually.
2. To sweep all residential streets every 2 weeks.
3. To administer & monitor contract street sweeping.
4. To sweep all alleys and parking lots once each month.
5. To sweep the Downtown Business District twice a week.
6. To contract for $235,000 worth of street sweeping and $75,000 for the annual Leaf-Pick Up.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	49,992	33,481	-33.0%	42,570	31,400	73.8%	-6.2%	43,900	39.8%
Contracted Services	323,556	329,659	1.9%	327,870	322,840	98.5%	-2.1%	327,870	1.6%
Commodities	1,740	407	-76.6%	3,940	3,460	87.8%		3,940	13.9%
Internal Charges	3,326	3,276	-1.5%	3,320	3,300	99.4%	0.7%	3,320	0.6%
Other Payments	0	0		0	0			0	
Program Total	378,614	366,823	-3.1%	377,700	361,000	95.6%	-1.6%	379,030	5.0%
FUNDING SOURCES									
General Fund 101 - Taxes	33,627	36,016	7.1%	37,700	16,150	42.8%	-55.2%	37,700	133.4%
TDA & Gas Tax Funds 24x	0	0		0	0			0	
Solid Waste Fund 531	344,987	330,807	-4.1%	340,000	344,850	101.4%	4.2%	341,330	-1.0%
Program Total	378,614	366,823	-3.1%	377,700	361,000	95.6%	-1.6%	379,030	5.0%
EQUIVALENCY FACTOR									
Cost per EDU	$11.23	$10.81	-3.7%	$11.05	$10.55	95.49%	-2.5%	$11.01	4.3%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.05	0.10		0.10	0.10			0.10	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	0.00	0.00		0.00	0.00			0.00	
Maintenance Worker II	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.05	0.10	100.0%	0.10	0.10	100.0%	0.0%	0.10	0.0%

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53440 - Traffic Maintenance**

To maintain proper traffic marking and signing on City streets.

COMMENTARY

Since FY98-99, City street mileage has increased 55% from 344 to 533 lane miles. In FY08-09, program costs showed a modest decrease. While staffing In FY09-10, program costs were down with lower contract and material costs. In FY10-11, program costs show a moderate decrease; with less supervisory hours charged to the program; but, contracted costs were up. In FY11-12, program costs will show a minor decrease. For FY12-13, the program budget provides for the current staffing and holds the line for other cost items. The amount budgeted for contracted work will increase, while the amount for materials will decrease.

PERFORMANCE OBJECTIVES

1. To maintain traffic signs and markings on 533 lane miles of City streets.
2. To evaluate traffic markings for reapplication.
3. To replace damaged "critical" signs within two hours of receiving notification.
4. To respond to customers concerns/service requests within one business day.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	217,516	178,972	-17.7%	210,240	202,660	96.4%	13.2%	228,050	12.5%
Contracted Services	4,683	13,619	190.8%	15,050	10,560	70.2%	-22.5%	20,050	89.9%
Commodities	41,980	42,490	1.2%	57,480	39,350	68.5%	-7.4%	42,480	8.0%
Internal Charges	44,131	55,866	26.6%	33,160	33,020	99.6%	-40.9%	33,160	0.4%
Other Payments	0	0		0	0			0	
Program Total	308,310	290,947	-5.6%	315,930	285,590	90.4%	-1.8%	323,740	13.4%
FUNDING SOURCES									
General Fund 101 - Taxes	23,310	45,947	97.1%	55,930	25,590	45.8%	-44.3%	63,740	149.1%
Traffic Fines Sub-fund 105	85,000	85,000	0.0%	90,000	90,000	100.0%	5.9%	90,000	0.0%
TDA & Gas Tax Funds 24x	200,000	160,000	-20.0%	170,000	170,000	100.0%	6.3%	170,000	0.0%
Program Total	308,310	290,947	-5.6%	315,930	285,590	90.4%	-1.8%	323,740	13.4%
EQUIVALENCY FACTOR									
Cost per EDU	$9.15	$8.58	-6.2%	$9.24	$8.35	90.32%	-2.7%	$9.40	12.6%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.20	0.09		0.09	0.09			0.09	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.00	1.00		1.00	1.00			1.00	
Maintenance Worker II	1.00	1.00		1.00	1.00			1.00	
Maintenance Worker I	0.00	0.10		0.10	0.10			0.10	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.20	2.19	-0.5%	2.19	2.19	100.0%	0.0%	2.19	0.0%

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53460 - Street Tree Maintenance**

Maintenance of City owned trees, including inspections, trimming, replacements, removals, and new planting.

COMMENTARY

In FY09-10, maintenance crews were deleted, while tree trimming work was contracted out. Program costs show a major decrease.

In FY10-11, program costs again showed a major decrease. Personnel costs were down to only contract management, while contracted costs showed a moderate increase. In FY11-12, program costs will show a increase, although contracted costs will be down.

For FY12-13, program staffing provides for a contigent level for City staff if needed. The program budget provides for this staffing, as well as $185,000 for contract tree trimming.

PERFORMANCE OBJECTIVES

1. To provide maintenance for about 9,900 street trees.
2. To expand the GPS street tree inventory by 1,000 trees.
3. To remove hazardous trees as they are identified.
4. To establish a programmed pruning cycle for street trees.
5. To contract for $185,000 worth of street tree trimming.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	236,755	67,883	-71.3%	73,320	87,590	119.5%	29.0%	75,000	-14.4%
Contracted Services	152,780	170,909	11.9%	202,400	160,300	79.2%	-6.2%	187,150	16.7%
Commodities	8,949	1,122	-87.5%	14,910	5,000	33.5%	345.6%	10,160	103.2%
Internal Charges	75,074	47,710	-36.4%	44,840	71,400	159.2%	49.7%	44,840	-37.2%
Other Payments	0	0		0	0			0	
Program Total	473,558	287,624	-39.3%	335,470	324,290	96.7%	12.7%	317,150	-2.2%
FUNDING SOURCES									
General Fund 101 - Taxes	(166,442)	7,624	-104.6%	35,470	24,290	68.5%	218.6%	17,150	-29.4%
TDA & Gas Tax Funds 24x	640,000	280,000	-56.3%	300,000	300,000	100.0%	7.1%	300,000	0.0%
Program Total	473,558	287,624	-39.3%	335,470	324,290	96.7%	12.7%	317,150	-2.2%
EQUIVALENCY FACTOR									
Cost per EDU	$14.05	$8.48	-39.6%	$9.81	$9.48	96.58%	11.8%	$9.21	-2.8%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.35	0.45		0.45	0.45			0.15	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.00	0.00		0.00	0.00			0.10	
Maintenance Worker II	3.00	0.00		0.00	0.00			0.30	
Maintenance Worker I	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Maint Worker I (Seasonal)	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	4.35	0.45	-89.7%	0.45	0.45		0.0%	0.55	

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53470 - Graffiti Removal**

Daily patrol and removal of graffiti from public properties.

COMMENTARY

This program was established new in FY96-97 with a half-time Maintenance Worker as part of a special citywide effort devoted to the removal of graffiti from public properties.

Over the years, program costs have show a moderate cost increases. In FY09-10 and FY10-11, program costs showed moderate decreases. In FY11-12, program costs are expected to show a minor increase.

For FY12-13, the program budget provides for the current staffing but with some reduction in material costs.

PERFORMANCE OBJECTIVES

1. To remove identified graffiti from public property within 24 to 72 hours.
2. To recover costs associated with graffiti removal from commercial and residential properties.
3. To maintain graffiti removal cost data.
4. To report all graffiti to the Police Department for data recording.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	50,591	48,188	-4.7%	50,720	50,500	99.6%	4.8%	54,750	8.4%
Contracted Services	694	549	-20.9%	940	840	89.4%	53.0%	940	11.9%
Commodities	13,089	10,550	-19.4%	17,300	11,670	67.5%	10.6%	12,300	5.4%
Internal Charges	20,723	15,681	-24.3%	13,400	13,000	97.0%	-17.1%	13,400	3.1%
Other Payments	0	0		0	0			0	
Program Total	85,097	74,968	-11.9%	82,360	76,010	92.3%	1.4%	81,390	7.1%
FUNDING SOURCES									
General Fund 101 - Taxes	85,097	74,968	-11.9%	82,360	76,010	92.3%	1.4%	81,390	7.1%
Program Total	85,097	74,968	-11.9%	82,360	76,010	92.3%	1.4%	81,390	7.1%
EQUIVALENCY FACTOR									
Cost per EDU	$2.52	$2.21	-12.4%	$2.41	$2.22	92.21%	0.5%	$2.36	6.4%
PROGRAM STAFFING									
Regular Positions									
Public Works Supervisor	0.05	0.05		0.05	0.05			0.05	
Maintenance Worker II	0.50	0.50		0.50	0.50			0.50	
Maintenance Worker I	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
General Laborer	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.55	0.55		0.55	0.55	100.0%		0.55	0.0%

Department: **53000 - Public Works Department**
Division: **53400 - Maintenance >> Streets**
Program: **53480 - Traffic & Lighting Electric**

Electric costs for traffic signals and street lights. These costs are paid from the General, TDA, and Gas Tax Funds.

PERFORMANCE OBJECTIVES

1. To pay electric bills for 68 City traffic signals and about 4,350 City-owned street lights and 1,080 PG&E owned street lights.

COMMENTARY

Program costs have increased over the last few years due to City growth, and the addition of new streets and subdivisions to the City. Since FY99-00, program workload has increased 56% from 3,583 up to 5,583 street lights. In FY10-11, program costs showed a major increase; but in FY11-12, a modest increase is expected.

For FY12-13, the program budget provides a contingent amount to pay electric bills for traffic signals and street lights. As budgeted, program costs are expected to show a moderate increase.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	548,031	614,896	12.2%	658,000	640,680	97.4%	4.2%	688,000	7.4%
Commodities	0	0		0	0			0	
Internal Charges	3,568	3,352	-6.1%	5,350	5,350	100.0%	59.6%	5,350	0.0%
Other Payments	0	0		0	0			0	
Program Total	551,599	618,248	12.1%	663,350	646,030	97.4%	4.5%	693,350	7.3%
FUNDING SOURCES									
General Fund 101 - Taxes	26,599	33,248	25.0%	158,350	91,030	57.5%	173.8%	128,350	41.0%
TDA & Gas Tax Funds 24x	525,000	585,000	11.4%	505,000	555,000	109.9%	-5.1%	565,000	1.8%
Light & Landscape Dist Fund 271	0	0		0	0			0	
Program Total	551,599	618,248	12.1%	663,350	646,030	97.4%	4.5%	693,350	7.3%
EQUIVALENCY FACTOR									
Cost per EDU	$16.36	$18.23	11.4%	$19.40	$18.88	97.30%	3.6%	$20.13	6.6%
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **53000 - Public Works Department**
Division: **53500 - Maintenance >> Utilities**
Program: **53510 - Water Distribution**

Operate, maintain and repair the City's water distribution system including water mains, service connections, valves, and fire hydrants. Pays Right-of-Ways (ROWs) maintenance fee to the City.

COMMENTARY

In FY10-11, program staffing was reduced by 2.35 FTEs. Program operating costs are down slightly, except for personnel costs. The City's ROW maintenance fees were increased up to $1,400,000, driving up total program costs.

In FY11-12, program costs will show a small decrease. Personnel costs are less than budgeted and will show a decrease, due to staff vacancies.

For FY12-13, program staffing will delete a Senior Maintenance Worker, but add a Maintenance Worker. The program budget provides for this staffing but holds the line on other costs. Also, it provides $1,457,500 for the ROW maintenance fee.

PERFORMANCE OBJECTIVES

1. To maintain a water distribution system of 415 miles of water lines and 23,460 water service connections.
2. To improve the system by repairing/replacing valves, and water services by performing 225 job orders.
3. To inspect and maintain approximately 2,822 fire hydrants.
4. To continue water main flushings and valve exercising.
5. To respond to water main breaks and service leaks within 1 hour.
6. To complete all USA (underground service alert) service requests.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	607,126	661,931	9.0%	759,670	577,590	76.0%	-12.7%	699,530	21.1%
Contracted Services	6,718	7,331	9.1%	13,610	13,450	98.8%	83.5%	13,610	1.2%
Commodities	138,610	141,768	2.3%	144,940	154,500	106.6%	9.0%	147,940	-4.2%
Internal Charges	206,679	133,727	-35.3%	151,050	150,980	100.0%	12.9%	151,050	0.0%
Other Payments	309,665	1,415,000	356.9%	1,415,000	1,415,000	100.0%	0.0%	1,457,500	3.0%
Program Total	1,268,798	2,359,757	86.0%	2,484,270	2,311,520	93.0%	-2.0%	2,469,630	6.8%
FUNDING SOURCES									
Water Fund 511	1,268,798	2,359,757	86.0%	2,484,270	2,311,520	93.0%	-2.0%	2,469,630	6.8%
	1,268,798	2,359,757	86.0%	2,484,270	2,311,520	93.0%	-2.0%	2,469,630	6.8%
EQUIVALENCY FACTOR									
Cost per EDU	$37.64	$69.57	84.8%	$72.66	$67.55	93.0%	-2.9%	$71.71	6.2%
PROGRAM STAFFING									
Regular Positions									
Util Lines Maint (PW) Supervisor	0.40	0.40		0.40	0.40			0.40	
Pub Wks Field Supervisor	0.10	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	2.00	2.00		2.00	2.00			1.00	
Maintenance Worker II	6.25	4.00		4.00	4.00			5.00	
Maintenance Worker I	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	9.75	7.40	-24.1%	7.40	7.40	100.0%	0.0%	7.40	0.0%

Department: **53000 - Public Works Department**
Division: **53500 - Maintenance >> Utilities**
Program: **53520 - Water Meters**

Read, test, repair, and replace water meters on the City's water system and provide water turn-on & off services.

COMMENTARY

In FY10-11, program costs showed a moderate decrease. Personnel costs were less budgeted; while meter replacements were down.
In FY11-12, program costs will show a moderate increase. Personnel costs are less than budgeted and will show a decrease, due to staff vacancies.

For FY12-13, program staffing will lose a Maintenance Worker. The program budget provides for reduced staffing with some reductions for other cost items. But, the budget does provide $220,000 for meter replacements.

PERFORMANCE OBJECTIVES

1. To read over 23,460 water meters on a monthly basis to provide data for regular service billing.
2. To improve the system by replacing about 500 meters with new standard meters, with radio read devices.
3. To replace meter registers within ten days of notification.
4. To complete all water service requests on a timely basis.
5. To retorfit 900 meters with flex net transmitters.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,002,314	1,024,730	2.2%	1,087,110	1,024,180	94.2%	-0.1%	1,068,600	4.3%
Contracted Services	28,534	19,507	-31.6%	47,060	25,790	54.8%	32.2%	37,060	43.7%
Commodities	301,915	213,363	-29.3%	378,040	266,020	70.4%	24.7%	285,040	7.1%
Internal Charges	70,216	58,867	-16.2%	72,390	70,370	97.2%	19.5%	72,390	2.9%
Other Payments	0	0		0	0			0	
Program Total	1,402,979	1,316,467	-6.2%	1,584,600	1,386,360	87.5%	5.3%	1,463,090	5.5%
FUNDING SOURCES									
Water Fund 511	1,402,979	1,316,467	-6.2%	1,584,600	1,386,360	87.5%	5.3%	1,463,090	5.5%
	1,402,979	1,316,467	-6.2%	1,584,600	1,386,360	87.5%	5.3%	1,463,090	5.5%
EQUIVALENCY FACTOR									
Cost per EDU	$41.62	$38.81	-6.7%	$46.35	$40.51	87.4%	4.4%	$42.48	4.9%
PROGRAM STAFFING									
Regular Positions									
Util Lines Maint (PW) Supervisor	0.25	0.25		0.25	0.25			0.25	
Pub Wks Field Supervisor	0.40	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.00	1.00		1.00	1.00			1.00	
Maintenance Worker II	6.75	8.00		8.00	8.00			7.00	
Meter Reader	3.00	3.00		3.00	3.00			3.00	
Other Staffing (Full-Time Equivalents)									
Meter Reader	0.00	0.00		0.00	0.00			0.00	
Maintenance Worker I	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	11.40	12.25	7.5%	12.25	12.25	100.0%	0.0%	11.25	-8.2%

Department: **53000 - Public Works Department**
Division: **53500 - Maintenance >> Utilities**
Program: **53530 - Wastewater Collection**

Maintain and repair the City's sewer collection system including sewer mains and service laterals. Pays the Right-of-Ways (ROWs) maintenance fee to the City.

COMMENTARY

In FY10-11, program staffing was reduced by 0.90 FTEs. Program operating costs went down, particularly personnel costs. The City's ROW maintenance fees were increased up to $1,160,000, driving up total program costs.
In FY11-12, program costs will show a minor decrease. Personnel costs are less than budgeted and will show a decrease, due to staff vacancies.

For FY12-13, program staffing will lose a Maintenance Worker. The program budget provides for reduced staffing with some increases for other cost items. Also, it provides $1,184,500 for the City's ROW maintenance fees.

PERFORMANCE OBJECTIVES

1. To maintain a wastewater collection system of 415 miles of sewer lines and 22,840 sewer service connections.
2. To provide preventive maintenance of the collection system by cleaning 10 miles of sewer mains.
3. To respond to sewer system overflows within one hour.
4. To repair/unplug sewer laterals and mains on a timely basis.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	345,411	239,474	-30.7%	233,610	217,790	93.2%	-9.1%	223,300	2.5%
Contracted Services	21,684	9,173	-57.7%	9,080	9,000	99.1%	-1.9%	15,980	77.6%
Commodities	22,163	27,807	25.5%	33,040	33,200	100.5%	19.4%	33,040	-0.5%
Internal Charges	66,727	58,445	-12.4%	67,870	65,780	96.9%	12.6%	67,870	3.2%
Other Payments	292,109	1,160,000	297.1%	1,150,000	1,150,000	100.0%	-0.9%	1,184,500	3.0%
Program Total	748,094	1,494,899	99.8%	1,493,600	1,475,770	98.8%	-1.3%	1,524,690	3.3%
FUNDING SOURCES									
Wastewater Fund 521	748,094	1,494,899	99.8%	1,493,600	1,475,770	98.8%	-1.3%	1,524,690	3.3%
	748,094	1,494,899	99.8%	1,493,600	1,475,770	98.8%	-1.3%	1,524,690	3.3%
EQUIVALENCY FACTOR									
Cost per EDU	$22.19	$44.07	98.6%	$43.69	$43.13	98.7%	-2.1%	$44.27	2.7%
PROGRAM STAFFING									
Regular Positions									
Util Lines Maint (PW) Supervisor	0.20	0.20		0.20	0.20			0.20	
Pub Wks Field Supervisor	0.50	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	1.20	0.60		0.60	0.60			0.60	
Maintenance Worker II	2.20	2.20		2.20	2.20			1.20	
Maintenance Worker I	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.10	3.00	-26.8%	3.00	3.00	100.0%	0.0%	2.00	-33.3%

Department: **53000 - Public Works Department**
Division: **53500 - Maintenance >> Utilities**
Program: **53540 - Drainage Maintenance**

Maintain and repair the City's storm drainage system including storm drains, catch basins, channels, ditches, and ponds. Program expenses includes electric costs for drainage pumps.

COMMENTARY

In FY10-11, program staffing was reduced by 0.40 FTEs. So, program costs were down.
In FY11-12, program costs will show a minor decrease. Personnel costs are less than budgeted and will show a decrease, due to staff vacancies.

For FY12-13, program staffing will add 0.40 of a Maintenance Worker. The program budget provides for added staffing and for major increases for other costs items. The budget provides $35,000 for a Stormwater Management Plan $18,200 for drainage system permitting with the State.

PERFORMANCE OBJECTIVES

1. To maintain 172 miles of storm drains and and 10 miles of channels.
2. To keep storm drains, catch basins, and channels clear of debris.
3. To maintain routine weed abatement of all storm drain ponds and channels.
4. To respond to hazardous spills/dumping ona timely basis.
5. To inspect storm drain lines on a routine basis via TV.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	224,364	213,035	-5.0%	207,240	201,350	97.2%	-5.5%	240,900	19.6%
Contracted Services	71,982	59,709	-17.1%	67,820	63,260	93.3%	5.9%	111,020	75.5%
Commodities	17,505	13,331	-23.8%	30,900	15,340	49.6%	15.1%	30,900	101.4%
Internal Charges	37,235	27,296	-26.7%	34,330	30,340	88.4%	11.2%	34,330	13.2%
Other Payments	17,475	3,545	-79.7%	9,300	3,920	42.2%	10.6%	9,300	137.2%
Program Total	368,561	316,916	-14.0%	349,590	314,210	89.9%	-0.9%	426,450	35.7%
FUNDING SOURCES									
Drainage Fund 541	368,561	316,916	-14.0%	299,590	264,210	88.2%	-16.6%	356,450	34.9%
TDA & Gas Tax Funds 24x	0	0		50,000	50,000	100.0%		70,000	40.0%
	368,561	316,916	-14.0%	349,590	314,210	89.9%	-0.9%	426,450	35.7%
EQUIVALENCY FACTOR									
Cost per EDU	$10.93	$9.34	-14.5%	$10.22	$9.18	89.8%	-1.7%	$12.38	34.9%
PROGRAM STAFFING									
Regular Positions									
Util Lines Maint (PW) Supervisor	0.15	0.15		0.15	0.15			0.15	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	0.80	0.40		0.40	0.40			0.40	
Maintenance Worker II	0.80	0.80		0.80	0.80			1.20	
Plant Mechanic	0.25	0.25		0.25	0.25			0.25	
Maintenance Supervisor/Manager	0.10	0.10		0.10	0.10			0.10	
Senior Electrician	0.05	0.05		0.05	0.05			0.05	
Instrumentation Technician	0.05	0.05		0.05	0.05			0.05	
Admin Asst II-P&PM Clerk	0.10	0.10		0.10	0.10			0.10	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.30	1.90	-17.4%	1.90	1.90	100.0%	0.0%	2.30	21.1%

CORE MEASURES and Supporting Data for PARKS & RECREATION Programs from ICMA-CPM Data Templates

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Park System Characteristics									
Park Sites	73	70	70	0.00%	70	70	0.00%	70	0.00%
Park Acreage	260	260	260	0.00%	260	260	0.00%	260	0.00%
Recreation/Community Facilities	5	5	5	0.00%	5	5	0.00%	5	0.00%
Playgrounds	85	85	85	0.00%	85	85	0.00%	85	0.00%
Playfields	30	30	30	0.00%	30	30	0.00%	30	0.00%
Maintenance Program Costs ($1,000	$3,675	$3,714	$3,584	-3.51%	$4,075	$3,667	2.32%	$4,126	12.52%
Maint Program Costs/Acre	$14,133.85	$14,284.62	$13,783.85	-3.51%	$15,671.92	$14,103.46	2.32%	$15,869.23	12.52%
Maint Program Costs/Capita	$45.08	$44.83	$43.05	-3.96%	$48.73	$43.71	1.52%	$48.94	11.99%
Recreation Program Costs ($1,000)	$2,209	$1,945	$1,703	-12.41%	$2,235	$1,720	0.99%	$1,899	10.41%
Recreation Prgm Costs/Capita	$27.10	$23.47	$20.46	-12.83%	$26.73	$20.50	0.19%	$22.53	9.88%
Citizen Survey Ratings									
Range of Activities: Good or Bette	77.0%				77.0%			77.0%	
Range of Activities: Fair	19.4%				19.4%			19.4%	
Recreation Programs: Good or Be	72.8%				72.8%			72.8%	
Recreation Programs: Fair	22.0%				22.0%			22.0%	
Facility Appearance: Good or Bette	68.9%				68.9%			68.9%	
Facility Appearance: Fair	24.6%				24.6%			24.6%	
Facility Safety: Good or Better	61.6%				61.6%			61.6%	
Facility Safety: Fair	30.7%				30.7%			30.7%	
Overall Rating: Good or Better	67.9%				67.9%			67.9%	
Overall Rating: Fair	27.0%				27.0%			27.0%	

Department: **53000 - Public Works Department**
Division: **53700 - Maintenance >> Parks**
Program: **53710 - Park Maintenance**

Maintenance of City parks, grounds, and landscaped medians including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

COMMENTARY

Since FY97-98, park acreage has increased from 131 up to over 200 acres. Program costs have increased due to added staffing and maintenance effort. But since FY08-09, due to staff vacancies and deletions, personnel costs are down, while other costs have decreased too. Program staffing has been reduced by 5.80 FTE's. In FY11-12, program costs will show a modest increase. Staffing costs are below budgeted, but contracted costs are down. For FY12-13, program staffing will show a 0.55 FTE reduction. The program budget provides for the reduced staffing, with increases for contracted work, but holding the line for other costs.

PERFORMANCE OBJECTIVES

1. To maintain 24 City parks and other landscaped areas and medians, consisting of over 200 acres.
2. To inspect, maintain, and repair equipment at 27 playgrounds, in a safe condition and in adherence with all State and Federal guidelines.
3. To continue the programmed tree pruning cycle in City parks.
4. To increase irrigation efficiciency in city parks.
5. To reduce pesticide usage through the utilization of technological advances in equipment, materials, and IPM practices.
6. To provide landscaping maintenance for the Civic Center complex.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,312,379	1,021,338	-22.2%	1,235,340	1,113,170	90.1%	9.0%	1,238,380	11.2%
Contracted Services	146,610	154,768	5.6%	134,410	130,900	97.4%	-15.4%	147,910	13.0%
Commodities	114,054	153,945	35.0%	199,780	144,660	72.4%	-6.0%	199,780	38.1%
Internal Charges	252,414	238,596	-5.5%	217,800	215,670	99.0%	-9.6%	206,800	-4.1%
Other Payments	0	0		0	0			0	
Program Total	1,825,457	1,568,647	-14.1%	1,787,330	1,604,400	89.8%	2.3%	1,792,870	11.7%
FUNDING SOURCES									
General Fund 101 - Taxes	1,825,457	1,568,647	-14.1%	1,787,330	1,604,400	89.8%	2.3%	1,792,870	11.7%
Capital Project Funds	0	0		0	0			0	
Program Total	1,825,457	1,568,647	-14.1%	1,787,330	1,604,400	89.8%	2.3%	1,792,870	11.7%
EQUIVALENCY FACTOR									
Cost per EDU	$54.15	$46.25	-14.6%	$52.28	$46.88	89.69%	1.4%	$52.06	11.0%
PROGRAM STAFFING									
Regular Positions									
Parks Supervisor	0.90	0.45		0.45	0.45			0.75	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	3.75	3.75		3.75	3.75			3.70	
Maintenance Worker II	7.90	7.90		7.90	7.90			7.10	
Maintenance Worker I	2.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Maint Worker (Part-time)	1.50	1.50		1.50	1.50			1.50	
Maint Worker I (Seasonal)	1.50	1.50		1.50	1.50			1.50	
Total - Full-Time Equivalents	17.55	15.10	-14.0%	15.10	15.10	100.0%	0.0%	14.55	-3.6%

Department: **53000 - Public Works Department**
Division: **53700 - Maintenance >> Parks**
Program: **53720 - Sports Field Maintenance**

Maintenance of Tracy Sports Complex and other playing fields, including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

COMMENTARY

This program was established in FY02-03 to account for the maintenance of the new Tracy Sports Complex.

Since FY08-09, due to staff vacancies and deletions, personnel costs are down, while other costs have decreased too. Program staffing has been reduced by 0.65 FTE's. In FY11-12, program costs will show a moderate increase. Staffing costs are up, but contracted and material costs are down.

For FY12-13, program staffing will show a 0.50 FTE reduction. The program budget provides for the reduced staffing but holds the line on other costs items.

PERFORMANCE OBJECTIVES

1. To maintain 48 acres of sports facility turf and infields at the highest standard of safety and appearance.
2. To implement a quantitative measure of sorts field conditions through the use of Sports Turf Managers Association "Playing Condition Index" (PCI).
3. To increase bermuda grass cover at Plasencia Fields and Tracy Sports Complex.
4. To build the reputation of our sports fields among the best in the region.
5. To build stronger lines of communications with various sports leagues throughout the City.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	169,849	146,004	-14.0%	181,840	180,110	99.0%	23.4%	195,800	8.7%
Contracted Services	57,813	56,942	-1.5%	60,880	50,560	83.0%	-11.2%	60,880	20.4%
Commodities	23,331	51,551	121.0%	69,080	33,900	49.1%	-34.2%	69,080	103.8%
Internal Charges	40,411	32,570	-19.4%	43,260	43,200	99.9%	32.6%	54,260	25.6%
Other Payments	0	0		0	0			0	
Program Total	291,404	287,067	-1.5%	355,060	307,770	86.7%	7.2%	380,020	23.5%
FUNDING SOURCES									
General Fund 101 - Taxes	291,404	287,067	-1.5%	355,060	307,770	86.7%	7.2%	380,020	23.5%
Capital Project Funds	0	0		0	0			0	
Program Total	291,404	287,067	-1.5%	355,060	307,770	86.7%	7.2%	380,020	23.5%
EQUIVALENCY FACTOR									
Cost per EDU	$8.64	$8.46	-2.1%	$10.38	$8.99	86.61%	6.3%	$11.03	22.7%
PROGRAM STAFFING									
Regular Positions									
Parks Supervisor	0.10	0.10		0.10	0.10			0.10	
Pub Wks Field Supervisor	0.00	0.00		0.00	0.00			0.00	
Senior Maintenance Worker	0.25	0.25		0.25	0.25			0.25	
Maintenance Worker II	2.10	2.10		2.10	2.10			1.60	
Maintenance Worker I	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
General Laborer (Part-time)	0.00	0.00		0.00	0.00			0.00	
General Laborer (Seasonal)	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	2.45	2.45	0.0%	2.45	2.45	100.0%	0.0%	1.95	-20.4%

Department: **53000 - Public Works Department**
Division: **53700 - Maintenance >> Parks**
Program: **53750 - Landscaping Districts**

Maintenance of landscaping within the City's newer subdivisions, including street trees, parkways, medians, and mini-parks. Administer special assessment districts for landscaping.

COMMENTARY

In FY09-10, program costs showed a slight increase. Staffing costs were up due to filled vacancies. In FY10-11, program costs showed a moderate increase; costs were up in all categories, exept for internal charges.

In FY11-12, program costs will show a minor increase. While within budget, all costs are up, except for contracted services.

For FY12-13, program staffing will show a minor increase. The budget provides for this staffing with some minor increases for other cost items. The budget includes $935,570 for utilities and $956,400 for contracted maintenance.

PERFORMANCE OBJECTIVES

1. To manage the Consolidated Landscaping Districts with 41 zones maintaining 48 mini-parks with 64 park acres.
2. To update the LMD irrigation controller system.
3. To replace all rusted irrigation controllers/electrical enclosures.
4. To rejuvenate the playground fiber and replace a worn playground components in LMD parks.
5. To contract for $572,000 or less for grounds maintenance and $230,000 or less for tree maintenance in the City Landscaping Districts.
6. To levy and collect $2,365,600 in District special assessments.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	529,891	548,708	3.6%	679,920	602,020	88.5%	9.7%	732,980	21.8%
Contracted Services	1,590,205	1,773,287	11.5%	1,876,430	1,728,700	92.1%	-2.5%	1,885,630	9.1%
Commodities	45,781	50,987	11.4%	85,930	57,390	66.8%	12.6%	53,530	-6.7%
Internal Charges	93,527	72,268	-22.7%	94,720	94,000	99.2%	30.1%	94,720	0.8%
Other Payments	22,318	23,470	5.2%	23,500	24,750	105.3%	5.5%	23,500	-5.1%
Program Total	2,281,722	2,468,720	8.2%	2,760,500	2,506,860	90.8%	1.5%	2,790,360	11.3%
FUNDING SOURCES									
General Fund 101 - Taxes	148,690	81,086	-45.5%	261,000	261,000	100.0%	221.9%	261,000	0.0%
Landscape Dist Fund 271	1,762,233	2,135,369	21.2%	2,179,500	1,905,860	87.4%	-10.7%	2,189,360	14.9%
TDA & Gas Tax Funds 24x	190,000	133,000	-30.0%	190,000	190,000	100.0%	42.9%	190,000	0.0%
Drainage Enterprise Fund 541	180,799	119,265	-34.0%	150,000	150,000	100.0%	25.8%	150,000	0.0%
Program Total	2,281,722	2,468,720	8.2%	2,780,500	2,506,860	90.2%	1.5%	2,790,360	11.3%
EQUIVALENCY FACTOR									
Cost per EDU	$67.69	$72.78	7.5%	$80.74	$73.26	90.73%	0.7%	$81.02	10.6%
PROGRAM STAFFING									
Regular Positions									
Parks Supervisor	1.00	0.49		0.49	0.49			0.49	
Senior Maintenance Worker	1.00	1.00		1.00	1.00			1.05	
Maintenance Worker	4.00	5.00		5.00	5.00			5.00	
General Laborer	0.00	0.00		0.00	0.00			0.00	
Custodian	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Laborers	1.50	1.50		1.50	1.50			1.50	
Total - Full-Time Equivalents	7.50	7.99	6.5%	7.99	7.99	100.0%	0.0%	8.04	0.6%

Department: **53000 - Public Works Department**
Division: **53000 - Maintenance Division**
Program: **53780 - Community Facilities**

To offer a clean, usable, and safe facilities for community use. These facilities include: the Community Center and the Historical Museum, and meeting and assembly areas at other City facilities.

COMMENTARY

In FY09-10, program costs show an increase, with full staffing and changes in supervisory personnel and increased internal charges. In FY10-11, program costs increase again, although staffing was reduced. Internal charges were down, but other costs are up.

In FY11-12, program costs will show a modest increase. Both staffing and contracted costs are up, but are less than budgeted.

For FY12-13, program staffing will show 2.20 FTEs increase. The program budget provides for this staffing, but also includes direct payment of custodial contract costs for facilities, and added internal building maintenance charges.

PERFORMANCE OBJECTIVES

1. To coordinate and schedule use of 6 meeting rooms, 2 banquet halls, 15 athletic sites, park sities, and sports fields for exclusive use.
2. To manage 10 MOU's with local non-profits groups.
3. To generate over $85,000 in program revenues.

In FY12-13, this program will be transferred from the Parks and Community Services Department to the Public Works Department.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Proposed	% Change
Personnel Expenses	152,684	176,529	15.6%	198,350	177,800	89.6%	0.7%	324,410	82.5%
Contracted Services	31,429	32,824	4.4%	43,460	35,480	81.6%	8.1%	62,680	76.7%
Commodities	679	228	-66.4%	4,880	3,670	75.2%	1509.6%	4,880	33.0%
Internal Charges	100,138	86,831	-13.3%	91,630	90,600	98.9%	4.3%	94,410	4.2%
Other Payments	0	0		0	0			0	
Program Total	284,930	296,412	4.0%	338,320	307,550	90.9%	3.8%	486,380	58.1%
FUNDING SOURCES									
General Fund 101 - Taxes	254,162	213,490	-16.0%	274,320	228,050	83.1%	6.8%	398,580	74.8%
Facility Fees	30,768	82,922	169.5%	64,000	79,500	124.2%	-4.1%	87,800	10.4%
Program Total	284,930	296,412	4.0%	338,320	307,550	90.9%	3.8%	486,380	58.1%
EQUIVALENCY FACTOR									
Cost per EDU	$8.45	$8.74	3.4%	$9.90	$8.99	90.8%	2.8%	$14.12	57.1%
PROGRAM STAFFING									
Regular Positions									
Recreation Supervisor	0.90	1.00		1.00	1.00			1.00	
Recreation Program Coordinator	0.10	0.00		0.00	0.00			0.00	
Admin Asst II-Sr Admin Clerk	0.00	0.00		0.00	0.00			1.00	
Other Staffing (Full-Time Equivalents)									
Facility Attendant II	2.00	0.80		0.80	0.80			0.80	
Recreation Leader II	0.00	0.20		0.20	0.20			0.70	
Recreation Leader I	0.00	0.20		0.20	0.20			0.20	
Clerical	0.00	0.00		0.00	0.00			1.00	
Total - Full-Time Equivalents	3.00	2.20	-26.7%	2.20	2.20	100.0%	0.0%	4.70	113.6%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05 through FY 09

1. Water deliveries received from the South County Water Supply Project.
2. Completed construction of the John Jones Water Treatment Upgrade and Expansion project.
3. Completed construction of the Wastewater Treatment Plant Expansion Phase 1B.
4. Received wastewater discharge permit for 10.8 mgd.

Past Accomplishments: FY 09-10

1. Completed paving of 5 sludge drying beds at Wastewater Treatment Plant.
2. Completed construction for equipping Production Well #8.

Past Projections: FY 10-11

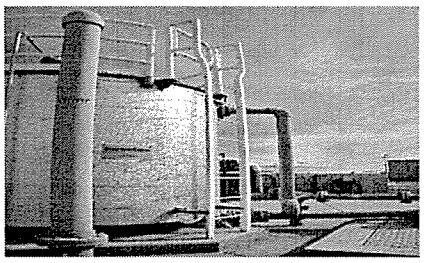
1. Commence replacement of digester cover, pumps, and install new boiler.
2. Came into compliance with all regulatory requirements contained in the wastewater NPDES permit.
3. Commence Phase 1 Aquifer Storage and Recovery Demonstration Program (ARS).
4. Execute Semitropic Water Storage District Banking Project.

Current Projections: FY 11-12

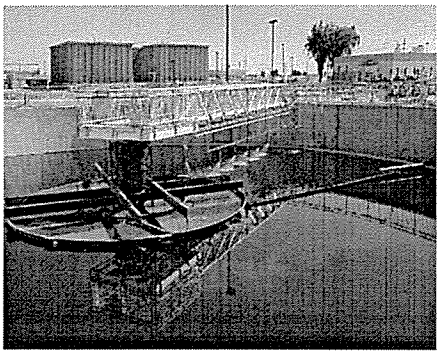
1. Complete replacement of digester cover, pumps, new boiler installation.
2. Remain in compliance with all NPDES permits.
3. Complete Phase I ASR project, commence Phase II.
4. Place 4,000 acre-feet in Semitropic Water Storage Banking.
5. Rehabilitated two production wells.
6. Identified and gathered missing asset data in GIS.
7. Commenced Computerized Maintenance Management System for utilities asset management.

Future Projections: FY 12-13

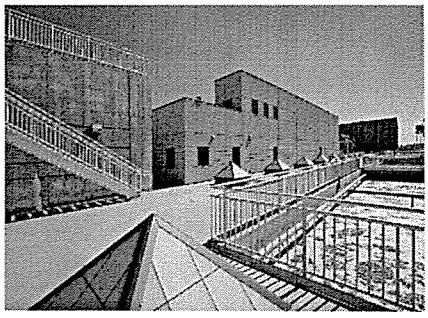
1. Operate and maintain the City's water treatment plant 24 hours a day, 365 days per year.
2. Operate and maintain the City's wastewater treatment plant 24 hours a day, 365 days per year.
3. Maintain streetlights and traffic signals.
4. Secure additional water supply through SSJID.
5. Secure permits for new Wastewater Treatment Plant outfall pipeline.



Primary Scum Mix Tank System



Secondary Clarifier



Tertiary Filters-Blower Building- Aeration Basin

CORE MEASURES and Supporting Data for UTILITIES Programs

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Water System Characteristics									
Water System Customers	23,216	23,450	23,450	0.00%	23,460	23,460	0.04%	23,490	0.13%
Miles of Water Lines	410	410	410	0.00%	415	415	1.22%	415	0.00%
Potable Water Produced (MG)									
from Water Wells	800	400	200	-50.00%	200	200	0.00%	100	-50.00%
Purchased from Others	4,800	5,100	5,500	7.84%	5,300	5,300	-3.64%	5,300	0.00%
Water Program Costs ($1,000)	$9,397	$9,421	$9,223	-2.11%	$10,718	$9,520	3.23%	$10,579	11.12%
Program Costs/Customer	$404.75	$401.75	$393.28	-2.11%	$456.86	$405.81	3.18%	$450.34	10.97%
Program Costs/MG Produced	$1,677.98	$1,712.91	$1,617.98	-5.54%	$1,948.73	$1,730.95	6.98%	$1,958.98	13.17%
Water Distribution Costs ($1,000)	$2,345	$2,362	$2,261	-4.28%	$2,654	$2,283	0.96%	$2,612	14.40%
Wtr Dist Costs/Customer	$101.00	$100.74	$96.43	-4.28%	$113.13	$97.31	0.91%	$111.17	14.25%
Wtr Dist Costs/Mile of Water Line	$5,719.02	$5,761.71	$5,515.12	-4.28%	$6,395.18	$5,500.72	-0.26%	$6,292.77	14.40%
Water Production Costs ($1,000)	$7,052	$7,059	$6,961	-1.38%	$8,064	$7,237	3.97%	$7,967	10.08%
Wtr Prod Costs/Customer	$303.75	$301.01	$296.86	-1.38%	$343.73	$308.50	3.92%	$339.17	9.94%
Wtr Prod Costs/MG Produced	$1,259.27	$1,283.40	$1,221.28	-4.84%	$1,466.18	$1,315.89	7.75%	$1,475.37	12.12%
Wastewater System Characteristics									
Wastewater System Customers	22,643	22,830	22,830	0.00%	22,840	22,840	0.04%	22,870	0.13%
Miles of Wastewater Lines	410	410	410	0.00%	415	415	1.22%	415	0.00%
Wastewater Treated (MG)	3,800	3,300	3,300	0.00%	3,300	3,300	0.00%	3,000	-9.09%
Wasterwater Program Costs ($1,000	$5,334	$5,473	$5,537	1.17%	$6,063	$5,623	1.55%	$6,167	9.68%
Program Costs/Customer	$235.57	$239.72	$242.53	1.17%	$265.44	$246.19	1.51%	$269.67	9.54%
Program Costs/MG Treated	$61.99	$72.64	$73.49	1.17%	$80.44	$74.60	1.51%	$89.89	20.49%
Wastewater Collection Costs ($1,00(	$426.6	$456.0	$335.0	-26.54%	$333.6	$325.8	-2.75%	$340.2	4.42%
WW Coll Costs/Customer	$18.84	$19.97	$14.67	-26.54%	$14.61	$14.26	-2.79%	$14.88	4.28%
WW Coll Costs/Mile of WW Line	$1,040.49	$1,112.20	$817.07	-26.54%	$803.86	$785.06	-3.92%	$819.76	4.42%
Wastewater Treatment Costs ($1,00(	$4,907	$5,017	$5,202	3.69%	$5,729	$5,297	1.83%	$5,827	10.01%
WW Treat Costs/Customer	$216.73	$219.74	$227.86	3.69%	$250.83	$231.92	1.78%	$254.80	9.86%
WW Treat Costs/MG Produced	$1,291.42	$1,520.21	$1,576.36	3.69%	$1,736.06	$1,605.18	1.83%	$1,942.40	21.01%
Drainage System Characteristics									
Miles of Drainage Pipes	170	170	170	0.00%	172	172	1.18%	172	0.00%
Miles of Drainage Channels	10	10	10	0.00%	10	10	0.00%	10	0.00%
Drainage Program Costs ($1,000)	$370.4	$368.5	$316.9	-14.00%	$349.6	$314.2	-0.85%	$426.5	35.74%
Program Costs/Capita	$4.54	$4.45	$3.81	-14.41%	$4.18	$3.74	-1.63%	$5.06	35.10%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53610 - WW Lift Stations**

Operate, maintain, and repair the City's wastewater lift stations and provide safe sanitary services. Program expenses include electric costs for lift stations.

COMMENTARY

Program costs can vary due to staffing allocations, the need for contracted repairs, and utilities for lift stations. Program staffing and personnel costs have remained stable over the past few years with minimal increases, while other other costs have fluctuated. In FY10-11, program costs were up significantly.

In FY11-12, program costs will show an major decrease. While personnel costs are less than budgeted, they are up. Capital outlays for the year are up; while contracted reapirs are down.

For FY12-13 program budget provides for a contingent level of maintenance and operations and includes $36,200 for electric.

PERFORMANCE OBJECTIVES

1. To operate and maintain 4 wastewater lift stations.
2. To operate lift stations for 35,040 operating hours during the year.
3. To minimize lift station downtime to no more than 1/2 hour.
4. To reduce call-outs after normal work hours.
5. To keep stations clean and operational.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	53,316	43,477	-18.5%	61,700	45,820	74.3%	5.4%	63,100	37.7%
Contracted Services	28,611	81,755	185.7%	47,520	29,600	62.3%	-63.8%	47,270	59.7%
Commodities	2,716	14,005	415.6%	14,450	14,000	96.9%	0.0%	14,450	3.2%
Internal Charges	6,958	5,216	-25.0%	5,690	5,600	98.4%	7.4%	5,690	1.6%
Other Payments	4,192	11,978	185.7%	32,500	25,000	76.9%	108.7%	7,750	-69.0%
Program Total	95,793	156,431	63.3%	161,860	120,020	74.2%	-23.3%	138,260	15.2%
FUNDING SOURCES									
Wastewater Fund 521	95,793	156,431	63.3%	161,860	120,020	74.2%	-23.3%	138,260	15.2%
Program Total	95,793	156,431	63.3%	161,860	120,020	74.2%	-23.3%	138,260	15.2%
EQUIVALENCY FACTOR									
Cost per EDU	$2.84	$4.61	62.3%	$4.73	$3.51	74.1%	-23.9%	$4.01	14.5%
PROGRAM STAFFING									
Regular Positions									
Maintenance Supervisor/Manager	0.06	0.06		0.06	0.06			0.06	
Senior Electrician	0.06	0.06		0.06	0.06			0.06	
Instrumentation Technician	0.06	0.06		0.06	0.06			0.06	
Plant Mechanic	0.30	0.30		0.30	0.30			0.30	
Maintenance Worker II	0.00	0.00		0.00	0.00			0.00	
Admin Asst II-P&PM Clerk	0.12	0.12		0.12	0.12			0.12	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.60	0.60	0.0%	0.60	0.60	100.0%	0.0%	0.60	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53620 - Water Wells & Pumping**

Maintain and repair the City's water wells and booster water pump stations. Program expenses include electric costs for the water wells and pump stations.

COMMENTARY

With the start-up and delivery of water from the SSJID project, less well water is being pumped. Program costs have decreased with lower electric costs.

In FY10-11, program costs will again show an decrease. While personnel costs are down, also contracted costs are down too.

In FY11-12, program costs will show a minor increase. Personnel costs are less than budgeted and will show a increase.

For FY12-13, program budget provides for a contingent level of maintenance and operations, and includes $310,000 for electric.

PERFORMANCE OBJECTIVES

1. To operate and maintain 9 water system wells.
2. To operate water wells for 35,040 operating hours during the year.
3. To flush water system wells on a monthly basis.
4. To carry out Phase II of the Aquifer Storage and Recovery demo project at the Tidewater Well.
5. To operate wells during the off-peak hours as a means of saving energy.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	174,963	144,923	-17.2%	203,700	152,720	75.0%	5.4%	189,420	24.0%
Contracted Services	314,279	263,896	-16.0%	425,730	272,340	64.0%	3.2%	387,560	42.3%
Commodities	11,267	31,023	175.3%	25,090	20,680	82.4%	-33.3%	62,090	200.2%
Internal Charges	25,407	17,019	-33.0%	19,600	19,230	98.1%	13.0%	19,600	1.9%
Other Payments	162	164	1.2%	0	170			170	
Program Total	526,078	457,025	-13.1%	674,120	465,140	69.0%	1.8%	658,840	41.6%
FUNDING SOURCES									
Water Fund 511	526,078	457,025	-13.1%	674,120	465,140	69.0%	1.8%	658,840	41.6%
	526,078	457,025	-13.1%	674,120	465,140	69.0%	1.8%	658,840	41.6%
EQUIVALENCY FACTOR									
Cost per EDU	$15.61	$13.47	-13.7%	$19.72	$13.59	68.9%	0.9%	$19.13	40.7%
PROGRAM STAFFING									
Regular Positions									
Maintenance Supervisor/Manager	0.20	0.20		0.20	0.20			0.20	
Senior Electrician	0.20	0.20		0.20	0.20			0.20	
Instrumentation Technician	0.20	0.20		0.20	0.20			0.20	
Plant Mechanic	1.00	1.00		1.00	1.00			1.00	
Maintenance Worker II	0.00	0.00		0.00	0.00			0.00	
Admin Asst II-P&PM Clerk	0.40	0.40		0.40	0.40			0.40	
Other Staffing (Full-Time Equivalents)									
Laborer	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	2.00	2.00	0.0%	2.00	2.00	100.0%	0.0%	2.00	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53630 - WWT Plant Maintenance**

Maintain, repair, and replace the mechanical and electrical systems and equipment at the City's Wastewater Treatment Plant (WWTP).

PERFORMANCE OBJECTIVES

1. To perform maintenance and reapir on plant equipment so the plant can operate 24 hours a day, 365 days a year.
2. To ensure plant equipment is running safely and efficiently.

COMMENTARY

Program costs can vary due to staffing allocations, the need for repair work at the WWTP. Also, whether repairs are contracted out or done in-house can vary annual changes in contracted repairs versus parts/materials costs. In FY09-10, the program added a 1.32 FTEs of 2 Custodial Workers. But then, this dropped to 0.66 FTEs in FY10-11. Program costs increased in FY09-10, but decreased slightly in FY10-11. They will increase again in FY11-12.

For FY12-13, program staffing will lose 0.50 of a Plant Mechanic. The program budget provides for reduced staffing and holds the line for other cost items, including $130,000 for contracted repairs and $103,900 for repairs parts.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	871,924	853,162	-2.2%	951,360	907,280	95.4%	6.3%	951,530	4.9%
Contracted Services	116,998	101,042	-13.6%	177,180	175,680	99.2%	73.9%	177,180	0.9%
Commodities	150,257	211,787	40.9%	177,880	219,690	123.5%	3.7%	177,880	-19.0%
Internal Charges	100,384	55,703	-44.5%	57,320	56,800	99.1%	2.0%	57,320	0.9%
Other Payments	11,346	6,934	-38.9%	19,940	15,400	77.2%	122.1%	0	-100.0%
Program Total	1,250,909	1,228,628	-1.8%	1,383,680	1,374,850	99.4%	11.9%	1,363,910	-0.8%
FUNDING SOURCES									
Wastewater Fund 521	1,250,909	1,228,628	-1.8%	1,383,680	1,374,850	99.4%	11.9%	1,363,910	-0.8%
	1,250,909	1,228,628	-1.8%	1,383,680	1,374,850	99.4%	11.9%	1,363,910	-0.8%
EQUIVALENCY FACTOR									
Cost per EDU	$37.11	$36.22	-2.4%	$40.47	$40.18	99.3%	10.9%	$39.60	-1.4%
PROGRAM STAFFING									
Regular Positions									
Maintenance Supervisor/Manager	0.40	0.40		0.40	0.40			0.40	
Senior Electrician	1.00	1.00		1.00	1.00			1.00	
Instrumentation Technician	1.00	1.00		1.00	1.00			1.00	
Plant Mechanic	3.50	3.50		3.50	3.50			3.00	
Maintenance Worker II	1.00	1.00		1.00	1.00			1.00	
Admin Asst II-P&PM Clerk	1.00	1.00		1.00	1.00			1.00	
Custodian	1.32	0.66		0.66	0.66			0.66	
Other Staffing (Full-Time Equivalents)									
Laborer	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	9.22	8.56	-7.2%	8.56	8.56	100.0%	0.0%	8.06	-5.8%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53640 - Water Plant Maintenance**

Maintain, repair, and replace the mechanical and electrical systems and equipment at the City's Water Treatment Plant (WTP).

PERFORMANCE OBJECTIVES

1. To perform maintenance and reapir on plant equipment so the plant can operate 24 hours a day, 365 days a year.
2. To ensure plant equipment is running safely and efficiently.

COMMENTARY

Program costs can vary due to staffing allocations, the need for repair work at the WTP. Also, whether repairs are contracted out or done in-house can vary annual changes in contracted repairs versus parts and materials costs. In FY09-10, the program added a 0.68 FTEs of 2 Custodial Workers. But then, this dropped to 0.66 FTEs in FY10-11. Program costs increased in both FY09-10 and FY10-11. They will again show an increase in FY11-12.

For FY12-13, program staffing will lose 0.50 of a Plant Mechanic. The program budget provides for reduced staffing and holds the line for other cost items, including $63,000 for contracted repairs and $35,180 for repair parts.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	487,976	597,219	22.4%	596,650	640,170	107.3%	7.2%	628,230	-1.9%
Contracted Services	41,776	21,583	-48.3%	119,780	23,450	19.6%	8.7%	69,780	197.6%
Commodities	29,686	34,005	14.5%	43,240	35,690	82.5%	5.0%	43,240	21.2%
Internal Charges	21,423	15,104	-29.5%	16,640	16,600	99.8%	9.9%	16,640	0.2%
Other Payments	13,469	5,255		0	0			0	
Program Total	594,330	673,166	13.3%	776,310	715,910	92.2%	6.3%	757,890	5.9%
FUNDING SOURCES									
Water Fund 511	594,330	673,166	13.3%	776,310	715,910	92.2%	6.3%	757,890	5.9%
	594,330	673,166	13.3%	776,310	715,910	92.2%	6.3%	757,890	5.9%
EQUIVALENCY FACTOR									
Cost per EDU	$17.63	$19.85	12.6%	$22.71	$20.92	92.1%	5.4%	$22.01	5.2%
PROGRAM STAFFING									
Regular Positions									
Maintenance Supervisor/Manager	0.19	0.19		0.19	0.19			0.19	
Senior Electrician	0.69	0.69		0.69	0.69			0.69	
Instrumentation Technician	0.69	0.69		0.69	0.69			0.69	
Plant Mechanic	1.95	1.95		1.95	1.95			1.45	
Maintenance Worker II	1.00	1.00		1.00	1.00			1.00	
Admin Asst II-P&PM Clerk	0.38	0.38		0.38	0.38			0.38	
Custodian	0.68	0.34		0.34	0.34			0.34	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	5.58	5.24	-6.1%	5.24	5.24	100.0%	0.0%	4.74	-9.5%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53650 - Electrical Maintenance**

Maintenance and repair of the City's traffic signals and street lights. Support to building maintenance for electrical systems in City Buildings.

COMMENTARY

Due to wire thefts, replacements costs can be higher in some year. In FY09-10, program costs went down slightly due staff vacancies. In FY10-11, costs were down again; personnel costs were down with half-time staffing.

In FY11-12, program costs are down, although personnel costs are up. Material costs are higher than budgeted, as are internal charges for equipment maintenance.

For FY12-13, no staffing changes are anticipated. The program budget provides for full-time staffing but with some enhancements for other costs. The budget includes $15,650 for repairs parts and materials.

PERFORMANCE OBJECTIVES

1. To maintain 68 City traffic signals and over 4,350 City-owned street lights.
2. To report and replace stolen traffic signal equipment in a timely manner.
3. To traffic signal outages in a timely manner.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	196,996	160,152	-18.7%	229,200	175,930	76.8%	9.9%	234,100	33.1%
Contracted Services	2,258	3,002	32.9%	1,970	1,900	96.4%	-36.7%	1,970	3.7%
Commodities	22,019	23,205	5.4%	19,780	25,540	129.1%	10.1%	19,780	-22.6%
Internal Charges	75,464	76,627	1.5%	39,290	48,300	122.9%	-37.0%	59,290	22.8%
Other Payments	0	3,148		3,000	3,000	100.0%	-4.7%	8,500	183.3%
Program Total	296,737	266,134	-10.3%	293,240	254,670	86.8%	-4.3%	323,640	27.1%
FUNDING SOURCES									
General Fund 101 - Taxes	146,737	56,134	-61.7%	143,240	104,670	73.1%	86.5%	173,640	65.9%
TDA & Gas Tax Funds 24x	150,000	210,000	40.0%	150,000	150,000	100.0%	-28.6%	150,000	0.0%
Light & Landscaping Dist Fund 271	0	0		0	0			0	
	296,737	266,134	-10.3%	293,240	254,670	86.8%	-4.3%	323,640	27.1%
EQUIVALENCY FACTOR									
Cost per EDU	$8.80	$7.85	-10.9%	$8.58	$7.44	86.8%	-5.1%	$9.40	26.3%
PROGRAM STAFFING									
Regular Positions									
Senior Electrician	1.00	1.00		1.00	1.00			1.00	
Electrician	1.00	1.00		1.00	1.00			1.00	
General Laborer	0.00	0.00		0.00	0.00			0.00	
Maintenance Supervisor/Manager	0.05	0.05		0.05	0.05			0.05	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.05	2.05	0.0%	2.05	2.05	100.0%	0.0%	2.05	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53660 - WWT Plant Operations**

Operate the City's Wastewater Treatment Plant to treat and dispose of the wastewater collected from within the City. Program expenses include plant electric and chemical costs.

COMMENTARY

In FY08-09 and FY09-10, program costs showed moderate increases. In FY10-11, program staffing deleted a vacant Operator position but added a part-time Safety Specialist. Program costs showed a modest decrease.

In FY11-12, program costs will show a minor increase. Personnel costs are less than budgeted, but will show a increase.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing but with some enhancement for other cost items. items, and includes $1,100,000 for electric, $220,000 for chemicals, $133,700 for sludge removal, and $151,800 for State permits.

PERFORMANCE OBJECTIVES

1. To operate the City's wastewater treatment plant for 365 days for 24 hours per day.
2. To treat and disposal of 3,300 million gallons of wastewater during the year.
3. To ensure wastewater effluent is meeting State discharge standards.
4. To ensure proper treatment and disposal of waste solids.
5. To operate the plant in an energy efficient mannner.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,180,272	1,092,778	-7.4%	1,226,900	1,118,860	91.2%	2.4%	1,262,000	12.8%
Contracted Services	1,382,703	1,407,598	1.8%	1,338,620	1,383,240	103.3%	-1.7%	1,478,620	6.9%
Commodities	287,370	256,629	-10.7%	340,110	263,780	77.6%	2.8%	300,110	13.8%
Internal Charges	65,968	57,107	-13.4%	61,760	61,700	99.9%	8.0%	61,760	0.1%
Other Payments	89,878	85,278	-5.1%	134,300	96,640	72.0%	13.3%	104,000	7.6%
Program Total	3,006,191	2,899,390	-3.6%	3,101,690	2,924,220	94.3%	0.9%	3,206,490	9.7%
FUNDING SOURCES									
Wastewater Fund 521	3,006,191	2,899,390	-3.6%	3,101,690	2,924,220	94.3%	0.9%	3,206,490	9.7%
	3,006,191	2,899,390	-3.6%	3,101,690	2,924,220	94.3%	0.9%	3,206,490	9.7%
EQUIVALENCY FACTOR									
Cost per EDU	$89.18	$85.48	-4.1%	$90.72	$85.45	94.2%	0.0%	$93.10	9.0%
PROGRAM STAFFING									
Regular Positions									
Deputy Director - Utilities	0.00	0.00		0.00	0.00			0.00	
Plant Supervisor	0.00	0.00		0.00	0.00			0.00	
WW Oper Manager	1.00	1.00		1.00	1.00			1.00	
Utility Plant Operator	10.00	9.00		9.00	9.00			9.00	
Maintenance Worker I	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Safety Specialist	0.00	0.20		0.20	0.20			0.20	
Total - Full-Time Equivalents	12.00	11.20	-6.7%	11.20	11.20	100.0%	0.0%	11.20	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53670 - Utilities Laboratory**

Provide laboratory and environmental control services for the City Utilities and other Departments. Laboratory testing is done both in-house and through contracted work.

COMMENTARY

The need for contracted lab testing varies from year to year; so, program costs costs can go up and down reflecting this need. In both FY09-10 and FY10-11, program costs decreased due to staff vacancies and a decrease in contracted lab testing

In FY11-12, program costs will show a minor increase. All costs are less than budgeted, again due to staff vacancies reduced lab testing.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing but with some reduction in other costs. The budget includes $228,190 for contracted testing and $75,490 for lab supplies.

PERFORMANCE OBJECTIVES

1. To perform routine lab analysis to ensure wastewater, biosolids, and receving water are meeeting State standards.
2. To ensure safr laboratory hazardous meterials management.
3. To work closely with operations staff to addreaa plant process optimization.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	584,666	534,206	-8.6%	644,600	574,400	89.1%	7.5%	700,600	22.0%
Contracted Services	206,408	186,510	-9.6%	361,790	175,600	48.5%	-5.8%	286,790	63.3%
Commodities	101,678	112,568	10.7%	103,020	93,360	90.6%	-17.1%	103,020	10.3%
Internal Charges	55,096	42,777	-22.4%	47,740	47,700	99.9%	11.5%	47,740	0.1%
Other Payments	0	0		0	0			0	
Program Total	947,848	876,061	-7.6%	1,157,150	891,060	77.0%	1.7%	1,138,150	27.7%
FUNDING SOURCES									
Water Fund 511	284,032	254,538	-10.4%	346,210	277,000	80.0%	8.8%	350,000	26.4%
Wastewater Fund 521	663,816	621,523	-6.4%	810,940	614,060	75.7%	-1.2%	788,150	28.4%
	947,848	876,061	-7.6%	1,157,150	891,060	77.0%	1.7%	1,138,150	27.7%
EQUIVALENCY FACTOR									
Cost per EDU	$28.12	$25.83	-8.1%	$33.84	$26.04	76.9%	0.8%	$33.05	26.9%
PROGRAM STAFFING									
Regular Positions									
Laboratory Supervisor	1.00	1.00		1.00	1.00			1.00	
Envir Control Inspector	1.00	1.00		1.00	1.00			1.00	
Laboratory Technician	4.00	4.00		4.00	4.00			4.00	
WW Oper Manager	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Laborer	0.50	0.50		0.50	0.50			0.50	
Total - Full-Time Equivalents	6.50	6.50	0.0%	6.50	6.50	100.0%	0.0%	6.50	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53680 - Water Plant Operations**

Operate the City's Water Treatment Plant to provide a potable water supply for the City. Program expenses include plant electric and chemicals costs, as well as bulk water purchases from other agencies.

COMMENTARY

Program costs have increased significantly, since FY05-06, due to electric, chemical, and bulk water costs. In FY10-11, program costs showed a modest increase. While bulk water purchases were up, other costs were down. In FY11-12, program costs will show a moderate decrease.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing but with some enhancements for other cost items, and includes $400,000 for electric, $275,200 for chemicals, and $3,930,200 for bulk water purchases.

PERFORMANCE OBJECTIVES

1. To operate the City's water treatment plant for 365 days for 24 hours per day.
2. To treat and produce 5,500 million gallons of water during the year.
3. To treat and produce 100 million gallons of potable water during the year from the JJ Water Treatment Plant.
4. To purchase 5,400 million gallons of treated potable water from the South San Joaquin Irrigation District.
5. To ensure drinking water meets CA Department of Public Health water quality standards.
6. To operate the plant in an energy efficient mannner.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,040,877	995,686	-4.3%	1,114,630	1,079,470	96.8%	8.4%	1,129,800	4.7%
Contracted Services	3,745,691	4,144,962	10.7%	3,743,020	3,358,730	89.7%	-19.0%	3,820,670	13.8%
Commodities	660,522	482,998	-26.9%	765,740	763,050	99.6%	58.0%	765,740	0.4%
Internal Charges	34,996	30,796	-12.0%	36,600	36,500	99.7%	18.5%	36,600	0.3%
Other Payments	11,334	12,786	12.8%	11,000	15,830	143.9%	23.8%	16,000	1.1%
Program Total	5,493,420	5,667,228	3.2%	5,670,990	5,253,580	92.6%	-7.3%	5,768,810	9.8%
FUNDING SOURCES									
Water Fund 511	5,493,420	5,667,228	3.2%	5,670,990	5,253,580	92.6%	-7.3%	5,768,810	9.8%
	5,493,420	5,667,228	3.2%	5,670,990	5,253,580	92.6%	-7.3%	5,768,810	9.8%
EQUIVALENCY FACTOR									
Cost per EDU	$162.96	$167.08	2.5%	$165.87	$153.52	92.6%	-8.1%	$167.50	9.1%
PROGRAM STAFFING									
Regular Positions									
Deputy Director - Utilities	0.00	0.00		0.00	0.00			0.00	
Plant Supervisor	1.00	1.00		1.00	1.00			1.00	
Utility Plant Operator	8.00	8.00		8.00	8.00			8.00	
Maintenance Worker I	0.00	1.00		1.00	1.00			1.00	
General Laborer	1.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Safety Specialist	0.00	0.20		0.20	0.20			0.20	
Total - Full-Time Equivalents	10.00	10.20	2.0%	10.20	10.20	100.0%	0.0%	10.20	0.0%

Department: **53000 - Public Works Department**
Division: **53600 - Utilities Division**
Program: **53690 - Water Management**

Plan and coordinate City water conservation and stormwater management efforts, including public education and monitoring and enforcement activities.

COMMENTARY

Program costs vary depending upon the annual need for water conservation. In FY04-05, stormwater management was added to program activities. Program costs increase annually; but are less than budget. Major cost outlays are for program advertising and water conservation rebates.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing, with some reduction in contracted services, and a increase in rebates.

PERFORMANCE OBJECTIVES

1. To promote water conservation to meet the requirements of the State 20 X 2020 Plan.

4. To provide $29,000 in rebates for residentials toilets and washing machine retrofits.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	119,099	116,463	-2.2%	125,980	116,850	92.8%	0.3%	124,800	6.8%
Contracted Services	11,874	12,252	3.2%	44,730	12,360	27.6%	0.9%	31,730	156.7%
Commodities	1,436	1,400	-2.5%	6,640	4,760	71.7%	240.0%	6,640	39.5%
Internal Charges	11,727	9,630	-17.9%	18,090	18,000	99.5%	86.9%	18,090	0.5%
Other Payments	17,472	24,153	38.2%	20,100	15,780	78.5%	-34.7%	29,050	84.1%
Program Total	161,608	163,898	1.4%	215,540	167,750	77.8%	2.4%	210,310	25.4%
FUNDING SOURCES									
Water Fund 511	161,040	163,898	1.8%	215,540	167,750	77.8%	2.4%	190,310	13.4%
Drainage Fund 541	568	0	-100.0%	0	0			20,000	
Program Total	161,608	163,898	1.4%	215,540	167,750	77.8%	2.4%	210,310	25.4%
EQUIVALENCY FACTOR									
Cost per EDU	$4.79	$4.83	0.8%	$6.30	$4.90	77.8%	1.5%	$6.11	24.6%
PROGRAM STAFFING									
Regular Positions									
Water Resources Coordinator	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Stormwater Inspector - PT	0.00	0.00		0.00	0.00			0.00	
Water Patrol	0.50	0.50		0.50	0.50			0.50	
Total - Full-Time Equivalents	1.50	1.50	0.0%	1.50	1.50	100.0%	0.0%	1.50	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 10-11

1. Hosted two Citywide garage sales promoting reuse of items.
2. Held quarterly electronic waste events. Collected approximately 70,331 pounds of electronic universal waste at the events.
3. Implemented a latex paint take back program with Tracy Color Center and Van's Ace Hardware.
4. Began multifamily beverage container recycling pilot program using State grant funds.

Current Projections: FY 11-12

1. Multifamily Beverage Container Recycling Grant currently in progress. There are three complexes participating in the pilot project for the grant: Waterstone Apartments, Sycamore Apartments, and Tracy Place Senior Apartments.
2. Citywide garage sales and e-waste events continue to be held for the residents of Tracy.
3. Paint take back program continues with Tracy Color Center and Van's Ace Hardware. Van's Ace Hardware is also starting to carry Green Seal Certified Paint.
4. A Household Hazardous Waste Drop off event was held at the Tracy Airport. We collected over 36 tons of hazardous waste at this event.
5. Working to implement a Commercial and Multifamily Recycling Program.
6. Drafting a Construction and Demolition Ordinance.
7. Continue to partner with schools and businesses in Tracy to implement recycling programs.

Future Projections: FY 12-13

1. Continue with current recycling programs and waste reduction events offered through the Solid Waste & Recycling Division, such as battery recycling and tire disposal.
2. Offer two Citywide garage sales for residents of Tracy.
3. Host quarterly electronic waste events for residents and businesses.
4. Create a purchasing policy which requires the purchase of items made of recycled content whenever possible throughout the organization.
5. Develop a sharps drop off location for Tracy residents.
6. Hold a Household Hazardous Waste Drop off event in Tracy.

Public Works Equipment

CORE MEASURES and Supporting Data for SOLID WASTE Programs from ICMA-CPM Data Templates

	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Solid Waste Collection									
Residental Customers	20,584	21,228	21,503	1.30%	20,000	21,500	-0.01%	21,500	0.00%
Tons of Refuse Collected	24,631	23,349	22,454	-3.83%	23,600	23,600	5.10%	22,300	-5.51%
Average Ton/Customer	1.20	1.10	1.04	-5.06%	1.18	1.10	5.12%	1.04	-5.51%
Other Customers	931	856	786	-8.18%	850	800	1.78%	850	6.25%
Tons of Refuse Collected	29,192	28,116	28,103	-0.05%	29,000	29,000	3.19%	29,200	0.69%
Average Ton/Customer	31.36	32.85	35.75	8.86%	34.12	36.25	1.39%	34.35	-5.23%
Collection Costs ($1,000)	$4,192	$3,526	$4,062	15.22%	$3,316	$3,060	-24.67%	$4,296	40.40%
Collection Costs/Customer	$194.84	$159.66	$182.26	14.16%	$159.04	$137.22	-24.71%	$192.23	40.08%
Collection Costs/Capita	$51.42	$42.56	$48.80	14.67%	$39.66	$36.47	-25.27%	$50.96	39.73%
Collection Costs/Ton	$77.88	$68.51	$80.35	17.28%	$63.04	$58.18	-27.60%	$83.42	43.40%
Recycling Activities									
Residental Customers	20,584	21,228	20,893	-1.58%	20,000	21,500	2.91%	21,500	0.00%
Tons of Material Collected	18,050	17,078	17,156	0.46%	17,200	17,200	0.26%	18,000	4.65%
Average Ton/Customer	0.88	0.80	0.82	2.07%	0.86	0.80	-2.57%	0.84	4.65%
Recycling Costs ($1,000)	$2,082	$2,114	$2,016	-4.61%	$2,362	$2,395	18.78%	$2,415	0.81%
Recycling Costs/Customers	$101.15	$99.59	$96.51	-3.08%	$118.10	$111.40	15.43%	$112.31	0.81%
Recycling Costs/Ton Collected	$115.35	$123.78	$117.54	-5.05%	$137.33	$139.26	18.48%	$134.15	-3.67%
Material Recovery Facility (MRF)									
Tons of Refuse from City	71,873	68,543	67,713	-1.21%	69,800	69,800	3.08%	69,500	-0.43%
Tons of Refuse from Others	43,562	42,778	42,985	0.48%	44,400	44,400	3.29%	43,500	-2.03%
Tons of Refuse Diverted	32,778	28,603	28,001	-2.10%	28,700	28,700	2.50%	27,700	-3.48%
MRF Costs ($1,000)	$7,915	$7,643	$6,993	-8.50%	$8,314	$8,007	14.50%	$7,387	-7.75%
MRF Costs/Ton Processed	$68.57	$68.66	$63.18	-7.98%	$72.80	$70.12	10.99%	$65.37	-6.77%
Waste Diposal from MRF									
Tons of Refuse to Landfill	82,657	82,718	82,697	-0.03%	85,500	85,500	3.39%	85,300	-0.23%
Diposal Costs ($1,000)	$2,415	$2,487	$2,643	6.28%	$2,616	$2,885	9.13%	$2,494	-13.55%
Disposal Costs/Ton Disposed of	$29.22	$30.07	$31.96	6.31%	$30.60	$33.74	5.55%	$29.23	-13.35%
Citizen Survey Ratings									
Residential Collection									
Good or Better	90.4%				90.4%			90.4%	
Fair	8.2%				8.2%			8.2%	
Recycling									
Good or Better	87.8%				87.8%			87.8%	
Fair	9.6%				9.6%			9.6%	

Department: **53000 - Public Works Department**
Division: **53800 - Solid Waste Programs**
Program: **53810 - Solid Waste Collection & Disposal**

Contracted services for the collection and disposal of solid waste from within the City. Coordinate of the City's solid waste collection and disposal. Pay the City's franchise fee for solid waste.

COMMENTARY

In May 1995, a new material recovery facility came on-line. Since then, program costs have increased modestly reflecting community growth.

In FY10-11, operating costs, while less than budgeted, showed a modest increase, again due to a large rebate holding costs down. The increase in the City franchise fee up to about $1,091,000 is driving total program costs up.

In FY11-12, program costs will show a modest increase. Contracted costs are driving costs.

For FY12-13, the program budget provides for a modest increase in solid waste contracts. The budget includes $1,148,000 to pay the City franchise fee.

PERFORMANCE OBJECTIVES

1. To provide solid waste collection service to over 20,926 residences and 964 businesses within the City.
2. To collect and dispose of 69,800 tons of solid waste, while recycling 17,200 tons through curbside and yard waste programs and 52,600 tons through the transfer station.
3. To administer solid waste contracts as follows:
   $4,240,000 for waste collection by franchise hauler,
   $7,790,000 for solid waste processing at Tracy MRF, and
   $2,461,000 for waste disposal at County landfills.
4. To provide $1,148,000 for City franchise fees.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	16,064	5,705	-64.5%	9,370	6,760	72.1%	18.5%	10,000	47.9%
Contracted Services	13,497,722	13,445,181	-0.4%	14,218,600	14,067,890	98.9%	4.6%	14,194,180	0.9%
Commodities	368	649	76.4%	5,520	3,870	70.1%	496.3%	4,020	3.9%
Internal Charges	6,366	5,667	-11.0%	5,130	5,100	99.4%	-10.0%	5,130	0.6%
Other Payments	431,946	1,283,887	197.2%	1,265,000	1,262,300	99.8%	-1.7%	1,293,000	2.4%
Program Total	13,952,466	14,741,089	5.7%	15,503,620	15,345,920	99.0%	4.1%	15,506,330	1.0%
FUNDING SOURCES									
Solid Waste Fund 53x	13,952,466	14,741,089	5.7%	15,503,620	15,345,920	99.0%	4.1%	15,506,330	1.0%
Program Total	13,952,466	14,741,089	5.7%	15,503,620	15,345,920	99.0%	4.1%	15,506,330	1.0%
EQUIVALENCY FACTOR									
Cost per EDU	$413.90	$434.58	5.0%	$453.45	$448.45	98.90%	3.2%	$450.24	0.4%
PROGRAM STAFFING									
Regular Positions									
Solid Waste Coordinator	0.05	0.05		0.05	0.05			0.05	
Deputy Director	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.05	0.05		0.05	0.05		0.0%	0.05	0.0%

Department: **53000 - Public Works Department**
Division: **53800 - Solid Waste Programs**
Program: **53820 - Solid Waste Recycling**

Contracted services for the collection and disposal of recycleable materials from within the City. Coordinate of the City's recyclling and waste reduction efforts.

COMMENTARY

Program costs increase reflecting community growth with modest annual increases over the years.

In FY10-11, program costs were less than budgeted and showed a moderate decrease. In FY11-12, program costs are expected to increase back to the FY09-10 level

For FY12-13, no program changes are anticipated. The program budget provides for the current staffing but with some reductions in cost items. However, program costs are expected to show a modest increase.

PERFORMANCE OBJECTIVES

1. To increase the City's solid waste and recycling diversion rate.
2. To increase public awareness and oureach regarding recycling and sustainability.
3. To provide waste reduction grants to schools and non-profit groups.
4. To promote recycling at City events such as the City-wide garage sales, electronic waste events, and hosuehold hazardous waste events.
5. To administer recycling contract for $2,221,600.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	110,864	97,929	-11.7%	99,860	105,530	105.7%	7.8%	109,300	3.6%
Contracted Services	2,112,928	1,996,523	-5.5%	2,245,000	2,148,170	95.7%	7.6%	2,239,860	4.3%
Commodities	6,707	10,766	60.5%	21,140	11,540	54.6%	7.2%	16,740	45.1%
Internal Charges	11,814	8,969	-24.1%	12,150	12,100	99.6%	34.9%	14,150	16.9%
Other Payments	81,148	0	-100.0%	5,000	5,000	100.0%		5,000	0.0%
Program Total	2,323,461	2,114,187	-9.0%	2,383,150	2,282,340	95.8%	8.0%	2,385,050	4.5%
FUNDING SOURCES									
Solid Waste Fund 53x	2,323,461	2,114,187	-9.0%	2,383,150	2,282,340	95.8%	8.0%	2,385,050	4.5%
Program Total	2,323,461	2,114,187	-9.0%	2,383,150	2,282,340	95.8%	8.0%	2,385,050	4.5%
EQUIVALENCY FACTOR									
Cost per EDU	$68.92	$62.33	-9.6%	$69.70	$66.70	95.69%	7.0%	$69.25	3.8%
PROGRAM STAFFING									
Regular Positions									
Solid Waste Coordinator	0.95	0.95		0.95	0.95			0.95	
Community Services Supervisor	0.00	0.00		0.00	0.00			0.00	
Deputy Director	0.00	0.00		0.00	0.00			0.00	
	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Recycling Coordinator	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.95	0.95	0.0%	0.95	0.95	100.0%	0.0%	0.95	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 10-11

1. Competed improvements to Tracy Municipal Airport main entrance.
2. Completed installation of security cameras on transit buses.
3. Purchased 3 low-floor hybrid cutaway buses and 2 ADA accessible minivans.

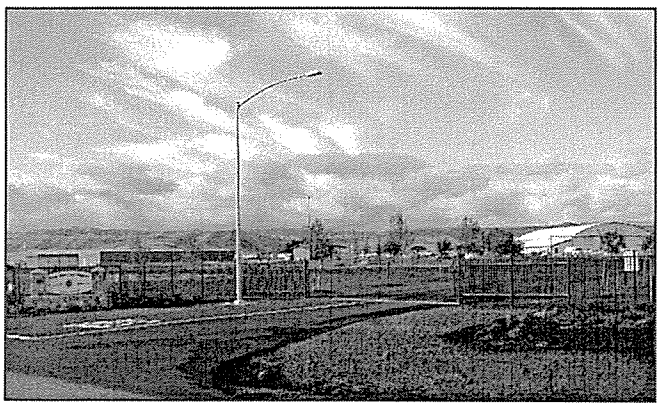
Current Projections: FY 11-12

1. Consolidation of airport loans.
2. Complete repairs to FBO roof.
3. Completed Fuel Sales Operator (FSO) Agreement for the Tracy Airport.
4. Begin construction of Phase 2 of bus stop improvement utilizing federal stimulus funding.
5. Develop lease agreement for construction of a restaurant at the Tracy Airport.

Future Projections: FY 12-13

1. Complete construction of Phase 2 of bus stop improvements utilizing federal stimulus funding.
2. Secure funding for completion of Airport Hangar installation, site selection study, and runway pavement repairs.
3. Complete construction of a restaurant at the Tracy Airport.
4. Complete runway repairs and fencing project at New Jerusalem Airport.
5. Purchase 2 replacement fixed route buses.

Tracer Bus Service



Tracy Municipal Airport

Department: **53000 - Public Works Department**
Division: **55500 - Community Services Division**
Program: **55510 - Transit Operations**

Provide Tracy area residents with public transit, involving fixed route, modified dial-a-ride, and subsidized taxi services. Provide support for the commute based trip reduction efforts. Operate Tracy Center.

COMMENTARY

In both FY09-10 and FY10-11, program staffing has been increased. Program costs, while less than budget, have shown moderate increases. Added costs for these years are for the new Tracy Transit Station

In FY11-12, program costs will show a modest increase. Contracted costs are less than expected.

For FY12-13, program staffing will show a reduction in overhead hours. The program budget provides for this reduced staffing but increases in funding for both contracted services and fuel costs.

PERFORMANCE OBJECTIVES

1. To operate a fixed route and paratransit systems providing service 6 days per week for 12 hours per day, Monday through Friday, and 10 hours on Saturday.
2. To provide fixed route service for over 100,000 riders traveling over 145,000 service and paratransit service for over 25,000 riders traveling over 75,000 service miles.
3. To contract for $946,250 in transit operating and bus maintenance services.
4. To operate the new Tracy Transit Center.
5. To generate at least $25,000 in revenue from rentals at the Tracy Transit Station.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	312,393	324,115	3.8%	342,510	349,870	102.1%	7.9%	289,200	-17.3%
Contracted Services	762,552	897,745	17.7%	885,040	857,320	96.9%	-4.5%	1,073,740	25.2%
Commodities	101,899	96,325	-5.5%	118,410	134,310	113.4%	39.4%	155,450	15.7%
Internal Charges	190,302	196,541	3.3%	206,440	206,000	99.8%	4.8%	206,440	0.2%
Other Payments	0	4,920		0	0			0	
Program Total	1,367,146	1,519,646	11.2%	1,552,400	1,547,500	99.7%	1.8%	1,724,830	11.5%
FUNDING SOURCES									
Transit Fund 571 - Taxes	644,333	526,477	-18.3%	728,250	718,830	98.7%	36.5%	892,630	24.2%
Transit Operating Grants	632,335	877,941	38.8%	715,000	725,270	101.4%	-17.4%	725,000	0.0%
Transit Fares	87,086	90,703	4.2%	91,000	77,400	85.1%	-14.7%	81,900	5.8%
Transit Center Rentals	3,392	24,525	623.0%	18,150	26,000	143.3%	6.0%	25,300	-2.7%
Program Total	1,367,146	1,519,646	11.2%	1,552,400	1,547,500	99.7%	1.8%	1,724,830	11.5%
EQUIVALENCY FACTOR									
Cost per EDU	$40.56	$44.80	10.5%	$45.41	$45.22	99.6%	0.9%	$50.08	10.7%
PROGRAM STAFFING									
Regular Positions									
Sr Maintenance Worker	0.50	0.50		0.50	0.50			0.50	
Recreation Program Coordinator	1.00	1.00		1.00	1.00			1.00	
Management Analyst II	0.65	0.90		0.90	0.90			0.90	
Exec Asst II-Admin/Sr Secretary	0.00	0.20		0.20	0.20			0.00	
Admin Asst II-Sr Admin Clerk	0.30	0.00		0.00	0.00			0.00	
Parks & Comm Services Director	0.30	0.30		0.30	0.30			0.00	
Other Staffing (Full-Time Equivalents)									
Intern	0.00	0.00		0.00	0.00			0.00	
Facility Attendant II	0.00	0.00		0.25	0.25			0.25	
Transportation Commissioners (7)	0.13	0.13		0.13	0.13			0.13	
Total - Full-Time Equivalents	2.88	3.03	5.2%	3.28	3.28	100.0%	8.3%	2.78	-15.2%

Department: **53000 - Public Works Department**
Division: **55500 - Community Services Division**
Program: **55520 - Airport Operations**

Operate and maintain the Tracy Municipal Airport and the airfield at New Jersulem. Administer contract with the Fixed Base Operator (FBO) and leases with various airport tenants

COMMENTARY

In both FY09-10 and FY10-11, program staffing has been decreased. Program costs in FY10-11 showed a major decrease, due to the reallocation of staffing among departmental programs.

In FY11-12, program costs will show a moderate increase. Both staffing and material costs are up

For FY12-13, program staffing will show a reduction in overhead hours. The program budget provides for this reduced staffing but maintains funding for other cost items.

PERFORMANCE OBJECTIVES

1. To provide airport space for 100 tiedowns, 51 city hangars, and 24 private hangars.
2. To contract for Fixed Base Operations to provide service 7 days a week and for 10 hours per day.
3. To construct an additional 42 T-hangars at the Tracy Airport to be rented by the public.
4. To generate at least $300,040 in direct use airport fees.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	242,814	195,292	-19.6%	197,050	211,790	107.5%	8.4%	174,180	-17.8%
Contracted Services	56,120	56,249	0.2%	62,360	56,100	90.0%	-0.3%	62,360	11.2%
Commodities	18,188	10,956	-39.8%	20,970	17,920	85.5%	63.6%	20,970	17.0%
Internal Charges	39,955	33,818	-15.4%	34,440	34,400	99.9%	1.7%	34,440	0.1%
Other Payments	5,062	2,592		0	0		-100.0%	0	
Program Total	362,139	298,907	-17.5%	314,820	320,210	101.7%	7.1%	291,950	-8.8%
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			0	
Airport Fund 561	(7,727)	(48,658)	529.7%	(55,220)	(60,710)	109.9%	24.8%	(61,300)	1.0%
Direct Use Fees	271,866	291,920	7.4%	300,040	310,000	103.3%	6.2%	280,800	-9.4%
State Grants	0	6,205		20,000	20,000	100.0%	222.3%	20,000	0.0%
Agricultural Leases	98,000	49,440	-49.6%	50,000	50,920	101.8%	3.0%	52,450	3.0%
Program Total	362,139	298,907	-17.5%	314,820	320,210	101.7%	7.1%	291,950	-8.8%
EQUIVALENCY FACTOR									
Cost per EDU	$10.74	$8.81	-18.0%	$9.21	$9.36	101.6%	6.2%	$8.48	-9.4%
PROGRAM STAFFING									
Regular Positions									
Sr Maintenance Worker	0.50	0.50		0.50	0.50			0.50	
Airport Coordinator	1.00	1.00		1.00	1.00			1.00	
Management Analyst II	0.35	0.10		0.10	0.10			0.10	
Parks & Comm Services Director	0.20	0.20		0.20	0.20			0.00	
Other Staffing (Full-Time Equivalents)									
FBO Attendants	0.00	0.00		0.00	0.00			0.00	
NDB Maintenance	0.00	0.00		0.00	0.00			0.00	
Transportation Commissioners (7)	0.12	0.12		0.12	0.12			0.12	
Total - Full-Time Equivalents	2.17	1.92	-11.5%	1.92	1.92	100.0%	0.0%	1.72	-10.4%

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PARKS & COMMUNITY SERVICES DEPARTMENT

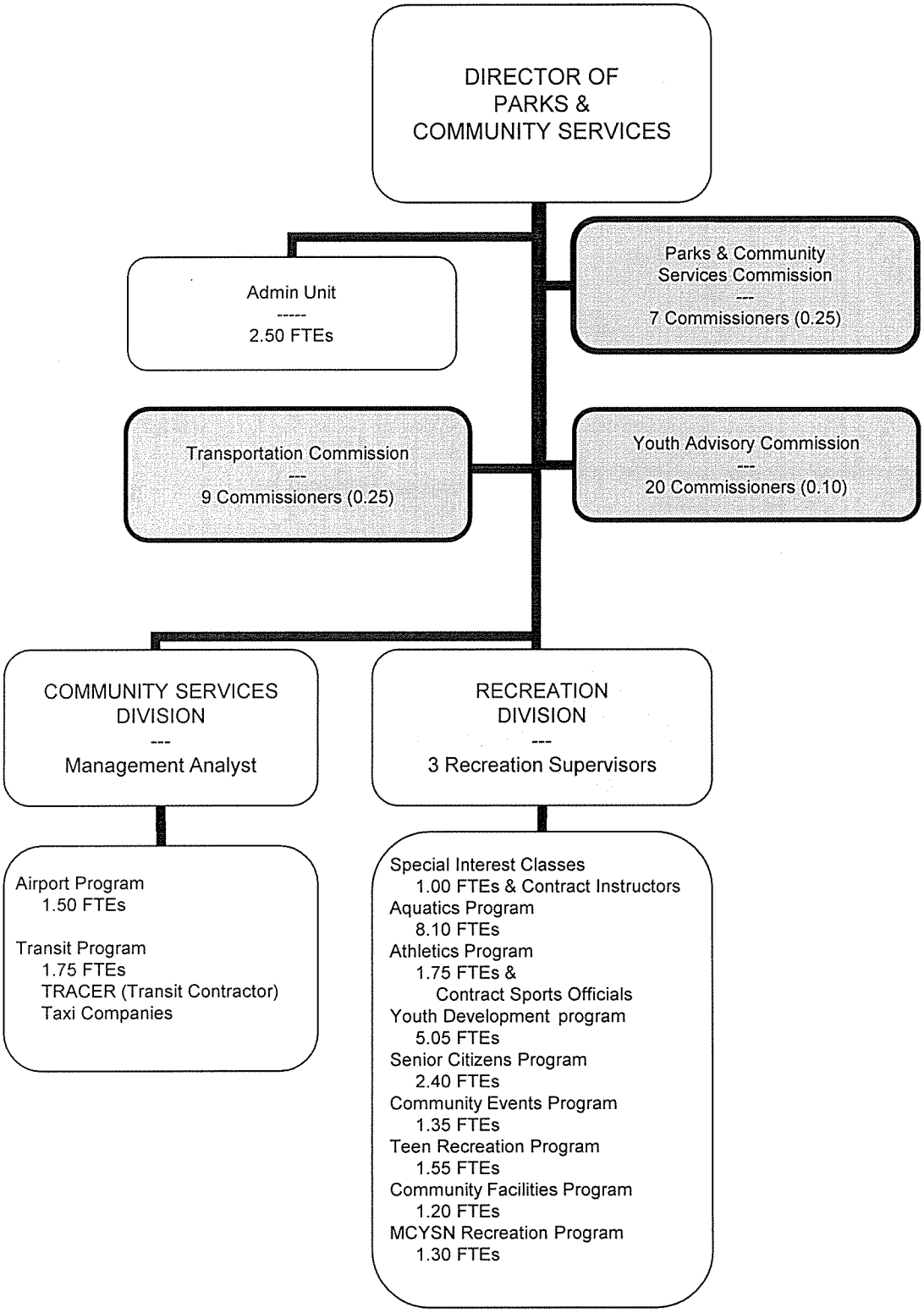
Mission Statement

Working together to Enhance our Quality of Life

Department Head

Rod Buchanan
Parks & Community Services Director

City of Tracy
PARKS & COMMUNITY
SERVICES DEPARTMENT
FY11-12



Department **55000 - Parks & Community Services Department**

The Parks & Community Services Department conducts and provides the City's recreation programs, operates community facilities, operates and maintains the City's airports, and coordinates transit operations. Also, contracts for operations at the City's Library.

In FY09-10, the Cultural Arts Division and five programs were transferred to the City Manager's Office.

COMMENTARY

As proposed for FY12-13, the Department will be disbanded. The Transit, Airport, and Community Facilities programs will be transferred to the Public Works Department. The Recreation Division and all other programs will go to the City Manager's Office.

In FY12-13, departmental staffing lost 4.80 FTE's in other staffing. As proposed for FY12-13, departmental will transfer 8.7 FTE's to the Public Works Department and 14.81 FTE's to the City Manager's Office

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Director's Office									
55110 - Pks & Comm Ser Admin	477,433	451,497	-5.4%	501,040	490,330	97.9%	8.6%	0	-100.0%
55120 - Community Facilities	284,930	296,412	4.0%	338,320	307,550	90.9%	3.8%	0	-100.0%
55130 - Library	175,068	170,319	-2.7%	193,750	159,930	82.5%	-6.1%	0	-100.0%
Recreation Division									
55410 - Special Interest Classes	246,179	233,335	-5.2%	273,520	250,300	91.5%	7.3%	0	-100.0%
55420 - Aquatics/Community Pool	370,527	367,617	-0.8%	458,840	302,840	66.0%	-17.6%	0	-100.0%
55430 - Athletics	220,772	183,745	-16.8%	213,290	163,700	76.7%	-10.9%	0	-100.0%
55440 - Youth Development	217,186	169,028	-22.2%	251,620	164,310	65.3%	-2.8%	0	-100.0%
55450 - Senior Citizens	319,914	216,747	-32.2%	237,610	226,630	95.4%	4.6%	0	-100.0%
55460 - Mayor's Community Youth S	40,204	19,400		102,090	22,730	22.3%		0	-100.0%
55470 - Pre-school	0	0		0	0			0	
55480 - Community Events	140,674	125,670	-10.7%	233,250	188,270	80.7%	49.8%	0	-100.0%
55490 - Teen Recreation	104,173	91,234	-12.4%	125,990	93,780	74.4%	2.8%	0	-100.0%
Community Services Division									
55510 - Transit Operations	1,367,146	1,519,647	11.2%	1,552,400	1,547,500	99.7%	1.8%	0	-100.0%
55520 - Airport Operations	362,139	298,907	-17.5%	314,820	320,210	101.7%	7.1%	0	-100.0%
Cultural Arts Division									
55610 - Cultural Arts	0	0		0	0			0	
55620 - Arts Education	0	0		0	0			0	
55630 - Art Gallery	0	0		0	0			0	
55640 - Theatre Presentations	0	0		0	0			0	
55650 - Theatre Rentals	0	0		0	0			0	
Department Total	4,326,345	4,143,558	-4.2%	4,796,540	4,238,080	88.4%	2.3%	0	-100.0%
Amended Budget	5,420,636	4,743,825	-12.5%		4,789,590		1.0%	over 2 years	-100.0%
% of Amended Spent	79.81%	87.35%			88.49%				
						Base Budget		0	-100.0%
						Augmentations		0	
EQUIVALENCY FACTOR									
Cost per EDU	$128.34	$122.16	-4.8%	$140.29	$123.85	88.3%	1.4%	$0.00	-100.0%

Department: **55000 - Parks & Community Services Department (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	2,091,803	1,764,408	-15.7%	2,085,820	1,734,390	83.2%	-1.7%	0	-100.0%
Contracted Services	1,255,817	1,471,304	17.2%	1,633,760	1,495,180	91.5%	1.6%	0	-100.0%
Commodities	194,587	179,033	-8.0%	271,140	231,810	85.5%	29.5%	0	-100.0%
Internal Charges	651,965	599,761	-8.0%	655,390	652,500	99.6%	8.8%	0	-100.0%
Other Payments	132,173	129,052	-2.4%	150,430	124,200	82.6%	-3.8%	0	-100.0%
Department Total	4,326,345	4,143,558	-4.2%	4,796,540	4,238,080	88.4%	2.3%	0	-100.0%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101 - Taxes	1,825,663	1,534,170	-16.0%	2,134,290	1,581,670	74.1%	3.1%	0	-100.0%
Recreation Fees	738,187	756,954	2.5%	753,730	721,900	95.8%	-4.6%	0	-100.0%
Recreation Grants	0	0		0	0			0	
Cultural Art Fees	0	0		0	0			0	
TDA & Gas Tax Funds 24x	0	0		0	0			0	
Comm Devel Block Gt Fund 269	0	0		0	0			0	
Landscaping Districts Fund 271	0	0		0	0			0	
Solid Waste Fund 531	0	0		0	0			0	
Drainage Fund 541	0	0		0	0			0	
Airport Fund 561	362,139	298,907	-17.5%	314,820	320,210	101.7%	7.1%	0	-100.0%
Transit Fund 571	1,400,356	1,553,527	10.9%	1,593,700	1,614,300	101.3%	3.9%	0	-100.0%
Capital Projects Funds	0	0		0	0			0	
Department Total	4,326,345	4,143,558	-4.2%	4,796,540	4,238,080	88.4%	2.3%	0	-100.0%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Parks & Comm Services Director	1.00	1.00		1.00	1.00			0.00	
Managers & Supervisors	4.00	4.00		4.00	4.00			0.00	
Secretarial & Clerical	3.00	1.50		1.50	1.50			0.00	
Landscaping Maintenance	0.00	0.00		0.00	0.00			0.00	
Facilities Operations	2.00	2.00		2.00	2.00			0.00	
Recreation	4.00	1.50		1.50	1.50			0.00	
Cultural Arts	0.00	0.00		0.00	0.00			0.00	
Transit	1.00	1.00		1.00	1.00			0.00	
Solid Waste	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Parks & Com Serv Commissioners (7	0.25	0.25		0.25	0.25			0.00	
Transportation Commissioners (7)	0.25	0.25		0.25	0.25			0.00	
Transit	0.00	0.00		0.25	0.25			0.00	
Recreational	29.32	28.25		23.20	23.20			0.00	
Cultural Arts	0.00	0.00		0.00	0.00			0.00	
Airport	0.00	0.00		0.00	0.00			0.00	
Total - Full Time Equivalents	44.82	39.75	-11.3%	34.95	34.95	100.0%	-12.1%	0.00	-100.0%

Budget Narrative - Parks & Community Services Department

Historical Milestones

FY 96-97
- Department name changed from "Parks and Recreation" to "Parks and Community Services."

FY 97-98
- At end of year, the department moved into its newly renovated office facility, previously the City's police facility.

Recent Budget Changes

FY 06-07
- The Landscaping District Program with a $2,214,290 base and 7.50 FTEs in staffing and the Solid Waste program with a $17,550,550 base and 1.0 FTE in staffing transferred to the Public Works Department.

FY 07-08
- Recreation activities moved from leased facilities on East Street to the City Community Center.
- Departmental activities as part of the Mayor's Community Youth Support Network initiated during the year.
- Cultural Arts budget is proposed for full-year operations for the Grand Theatre, opening September 2007. Program budget was proposed for $1,701,300 with 7 full-time regular positions and 4.1 FTEs in other staffing.

FY 08-09
- The department started staffing and programming at the West High Pool. This increased the departmental budget by $255,060 and 5.25 FTEs in temporary staffing.

FY 09-10
- The Cultural Arts Division with 9.10 FTEs and $1,390,000 in expenditures transferred from the department to the City Manager's Office.
- 3 positions deleted from departmental staffing. Also, further salary savings due to vacancies and layoffs.
- A $543,140 reduction in non-personnel expenses. Otherwise costs were held to FY 08-09 budget levels.
- Further $84,313 reduction in non-personnel expenses taken during fiscal year.
  New Tracy Transit Center opened during the year.

FY 10-11
- Department deleted 4 full-time regular positions and 1.07 FTEs in other staffing.
- Reduction in Base Budget of $939,880 or 17% from FY 09-10 Adopted Budget.

FY 11-12
- Decrease in Base Budget by $72,400 or 1.5% below the FY 10-11 Adopted Budget. This is entirely in personnel expenses.
- $126,130 in budget augmentations.
  These include $19,000 for West High School Pool annual rent, which now will be $49,000 per year, $25,000 contingent for any repairs for West High Pool, and $75,000 for community events.
- Departmental staffing reduced by 4.80 FTEs in temporary staffing.

Proposed Budget Changes for FY 12-13

- The Parks & Community Service Department will be disbanded.
- The Transit, Airport, and Community Facilities programs will be transferred to the Public Works Department, with a base budget of $2,230,080 and 8.7 FTEs.
- The Recreation Division and all other programs will be transferred to the City Manager's Office with a base budget of $2,326,320 and 14.81 FTEs.

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DEVELOPMENT SERVICES DEPARTMENT

Previously, Community Development Department
& Development & Engineering Services

Mission Statement

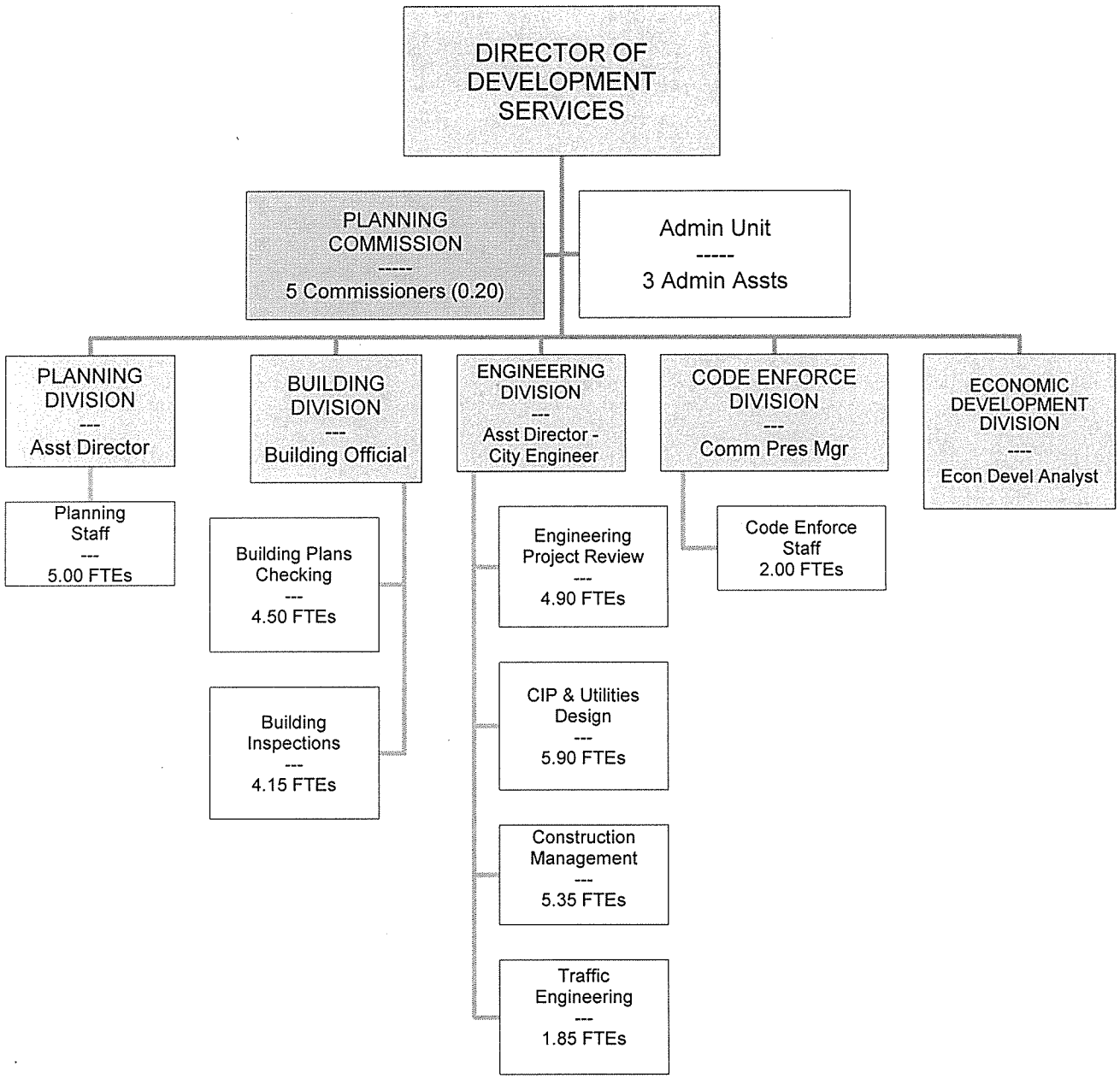
Through High Quality Service, Protect Public Health and Safety and Enhance Long-Term Development Character

Department Head

Andrew Malik

Development Services Director

City of Tracy
DEVELOPMENT SERVICES
DEPARTMENT
FY12-13



Department: **56000 - Development Services**

The Development Services Department provides planning and development services for the City including advance and current planning, building plan review and inspections, code enforcement, engineering services, and economic development.

Economic Development includes redevelopment, housing, and downtown business promotion.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 0.5% over the current year estimates, and this represents a 2.1% decrease from FY10-11 actual expenditures.

The base component of the budget represents a 5.9% increase over the current year estimates, while budget adjustments will show a 5.1% decrease below the base budget.

In FY11-12, departmental staffing lost 1 full-time regular positions and 1.00 in other staffing. As proposed for FY12-13, departmental staffing will lose 4 full-time regular positions.

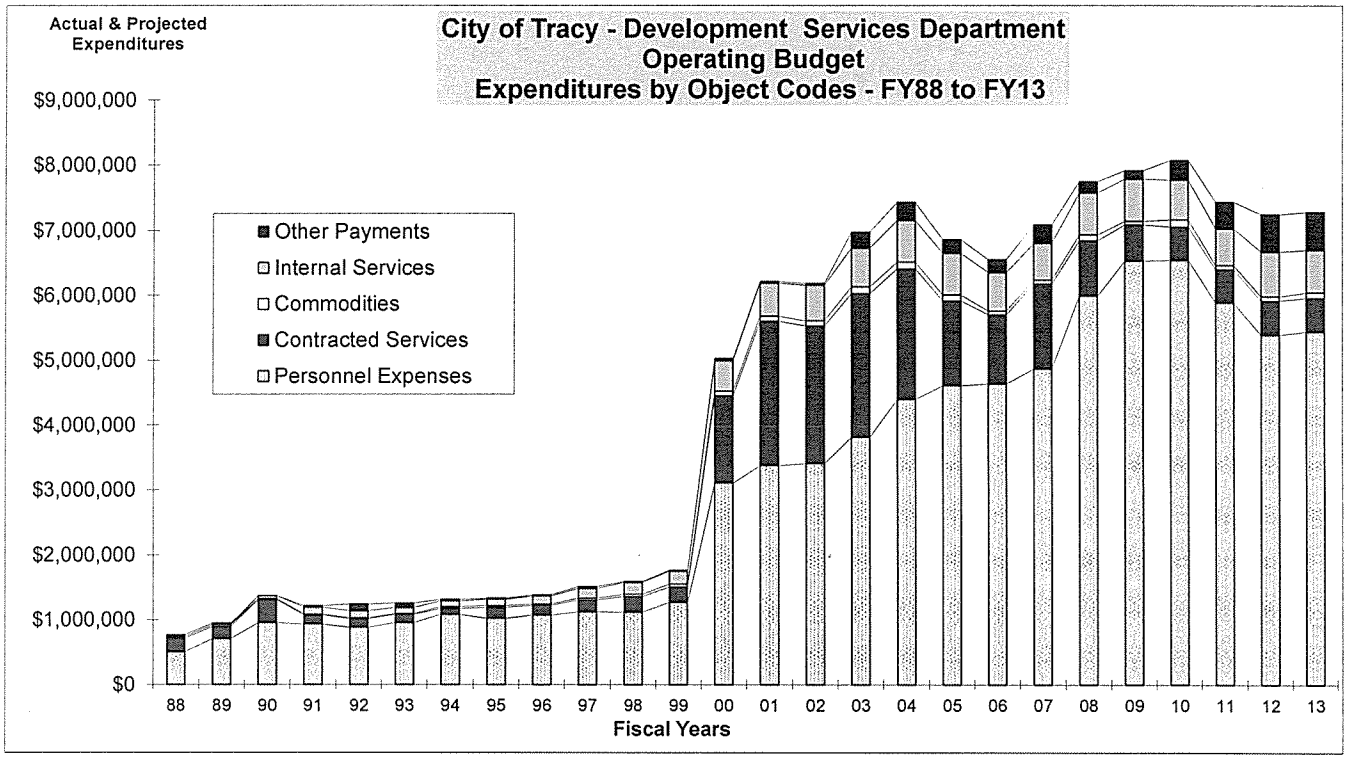
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Director's Office									
56110 - Development Services Administration	380,536	357,110	-6.2%	369,930	355,630	96.1%	-0.4%	371,220	4.4%
Planning Division									
56210 - Advanced Planning	418,507	0	-100.0%	0	0			0	
56220 - Current Planning	561,582	0	-100.0%	0	0			0	
56230 - Planning Services	0	1,055,336		971,900	1,014,030	104.3%	-3.9%	1,036,100	2.2%
Building Division									
56410 - Building Plans Checking	633,345	649,102	2.5%	651,140	654,800	100.6%	0.9%	698,980	6.7%
56420 - Building Inspections	851,040	714,281	-16.1%	693,970	671,090	96.7%	-6.0%	746,920	11.3%
Code Enforcement Division									
56510 - Code Enforcement	525,066	499,777	-4.8%	553,840	515,820	93.1%	3.2%	421,750	-18.2%
Engineering Division									
56610 - Engineering Review	743,659	628,065	-15.5%	949,520	674,350	71.0%	7.4%	749,120	11.1%
56620 - Capital Project Design	1,203,406	1,245,331	3.5%	866,860	913,380	105.4%	-26.7%	856,000	-6.3%
56630 - Utilities Engineering	70,391	66,051	-6.2%	203,020	115,130	56.7%	74.3%	200,730	74.4%
56640 - Traffic Engineering	268,864	236,379	-12.1%	319,510	229,080	71.7%	-3.1%	330,920	44.5%
56650 - Construction Management	1,019,598	750,589	-26.4%	1,021,790	887,840	86.9%	18.3%	842,370	-5.1%
Economic Development Division									
56810 - Economic Development	414,522	317,316	-23.5%	344,690	322,290	93.5%	1.6%	385,420	19.6%
56820 - Redevelopment	308,062	320,075	3.9%	253,270	172,620	68.2%	-46.1%	124,010	-28.2%
56830 - Housing	396,195	331,850	-16.2%	341,560	266,010	77.9%	-19.8%	0	-100.0%
56840 - Comm Dev Block Grant	148,748	143,116	-3.8%	340,830	332,100	97.4%	132.0%	395,840	19.2%
56850 - Downtown Promotion	83,214	117,145	40.8%	135,000	117,150	86.8%	0.0%	117,200	0.0%
56860 - Downtown Parking	42,282	0		0	0			0	
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7,241,320	90.3%	-2.6%	7,276,580	0.5%
Amended Budget	7,701,517	8,311,193	7.9%		8,203,446		-1.3%	over 2 years	-2.1%
% of Amended Spent	104.77%	89.42%			88.27%				
						Base Budget		7,665,250	5.9%
						Augmentations		(388,670)	-5.1%
EQUIVALENCY FACTOR									
Cost per EDU	$239.37	$219.09	-8.5%	$234.48	$211.61	90.2%	-3.4%	$211.28	-0.2%

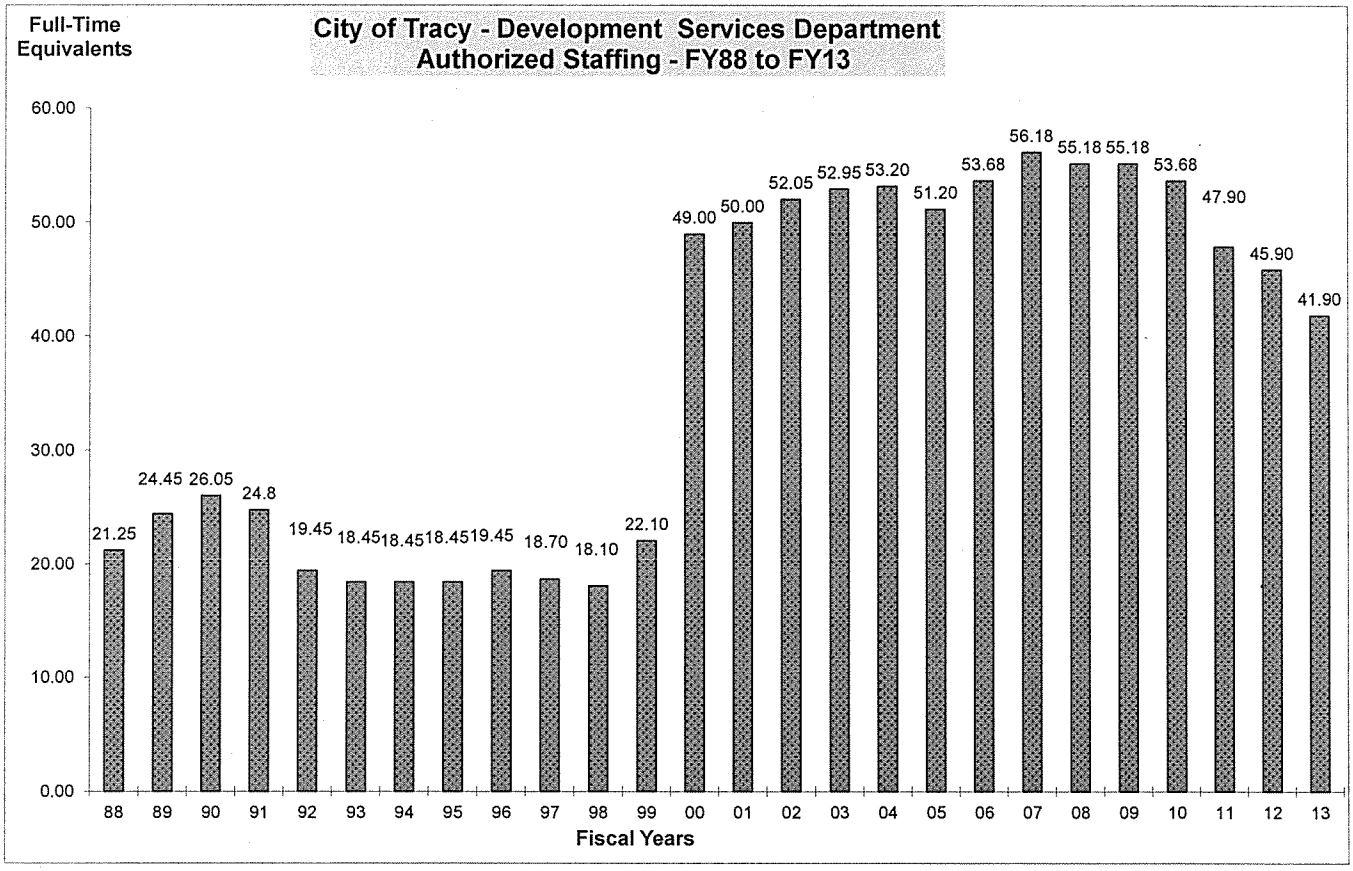
Department: **56000 - Development Services Department (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	6,541,922	5,886,902	-10.0%	5,988,300	5,390,120	90.0%	-8.4%	5,438,680	0.9%
Contracted Services	511,335	512,612	0.2%	657,590	526,900	80.1%	2.8%	521,020	-1.1%
Commodities	107,021	63,900	-40.3%	86,330	66,060	76.5%	3.4%	84,210	27.5%
Internal Charges	609,799	560,104	-8.1%	691,700	686,100	99.2%	22.5%	653,570	-4.7%
Other Payments	298,940	408,005	36.5%	592,910	572,140	96.5%	40.2%	579,100	1.2%
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7,241,320	90.3%	-2.6%	7,276,580	0.5%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101 - Taxes	2,034,776	1,512,845	-25.7%	2,210,100	2,322,500	105.1%	53.5%	2,811,770	21.1%
Planning Fees	52,256	396,597	659.0%	120,220	338,000	281.2%	-14.8%	144,000	-57.4%
Building Fees	802,836	502,056	-37.5%	715,000	558,500	78.1%	11.2%	606,500	8.6%
Engineering Fees	358,552	923,817	157.7%	507,680	491,230	96.8%	-46.8%	299,230	-39.1%
Capital Project Offset	3,420,696	2,819,831	-17.6%	2,890,000	2,229,180	77.1%	-20.9%	2,402,300	7.8%
Downtown Improvement Dist Fund 22	83,214	117,145		135,000	117,150	86.8%	0.0%	117,200	0.0%
Parking District Fund 222	42,282	0	-100.0%	0	0			0	
TDA & Gas Tax Funds 24x	160,000	170,504	6.6%	175,000	175,000	100.0%	2.6%	175,000	0.0%
Com Devel Block Gt Fund 26x	148,748	143,116	-3.8%	333,330	329,100	98.7%	130.0%	395,840	20.3%
CDA Housing & Successor Fund 28x	396,195	331,850	-16.2%	341,560	266,010	77.9%	-19.8%	0	-100.0%
CDA & Suc Ag Project Fund 3xx	429,423	432,652	-16.2%	385,920	299,520	77.6%	-30.8%	124,010	-58.6%
Water Fund 511	31,919	27,752	0.8%	79,050	40,000	50.6%	-90.8%	79,050	97.6%
Wastewater Fund 521	38,472	31,699	-13.1%	98,970	70,130	70.9%	121.2%	96,680	37.9%
Drainage Fund 541	0	6,600	-17.6%	25,000	5,000	20.0%	-24.2%	25,000	400.0%
Other Funds	69,648	15,059		0	0			0	
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7,241,320	90.3%	-2.6%	7,276,580	0.5%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Department Director	2.00	2.00		2.00	2.00			1.00	
Planners	6.00	5.00		5.00	5.00			5.00	
Engineers	11.00	10.00		10.00	10.00			10.00	
Program Analysts	3.00	3.00		2.00	2.00			1.00	
Engineering Technical	7.00	7.00		7.00	7.00			7.00	
Building Official	1.00	1.00		1.00	1.00			1.00	
Building Regulation	10.00	7.00		7.00	7.00			6.00	
Code Enforcement	2.00	2.00		2.00	2.00			2.00	
Secretarial & Clerical	11.00	10.00		10.00	10.00			9.00	
Allocated to Fire Dept	0.00	-0.30		-0.30	-0.30			-0.30	
Other Staffing (Full-Time Equivalents)									
Commission & Board Members	0.20	0.20		0.20	0.20			0.20	
Project Manager/Project Specialist	0.00	1.00		1.00	0.00			0.00	
Plans Examiner/Bldg Inspector	0.48	0.00		0.00	0.00			0.00	
Total - Full Time Equivalents	53.68	47.90	-10.8%	46.90	45.90	97.9%	-4.2%	41.90	-8.7%


City of Tracy - Development Services Department
Operating Budget
Expenditures by Object Codes - FY88 to FY13
Actual & Projected Expenditures
$9,000,000
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


City of Tracy - Development Services Department
Authorized Staffing - FY88 to FY13
Full-Time Equivalents
60.00
50.00
40.00
30.00
20.00
10.00
0.00
21.25 24.45 26.05 24.8 19.45 18.45 18.45 18.45 19.45 18.70 18.10 22.10 49.00 50.00 52.05 52.95 53.20 51.20 53.68 56.18 55.18 55.18 53.68 47.90 45.90 41.90
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Budget Narrative - Development Services

Historical Milestones

FY 96-97

- Economic Development Manager position combined with Downtown Coordinator in Community Development

FY 99-00

- The Department was renamed from "Community Development" to "Development and Engineering Services". The Engineering Division was transferred from the Public Works Department into the new Department. This included five programs and 22 FTEs.
- The City Hall Annex was remodeled and expanded to provide more space for growing departmental staff.

FY 01-02

- Economic Development Manager upgraded to Department Head; Economic Development Analyst position added

Recent Budget Changes

FY 06-07

- Workload and revenues for both Building and Engineering Division continued to decline. Issuance of only 88 permits for single family homes.
- Departmental staffing added 3 new full-time positions at mid-year
- With the completion of the new City Hall in April 2007, DES Administration, the Planning, Code Enforcement, and sections of the Building and Engineering Division relocated from the City Hall Annex at the Boyd Service Center into the new City Hall

FY 08-09

- 4 positions deleted from departmental staffing
- Midyear non-personnel cost reductions - $102,678

FY 09-10

- The Redevelopment and Housing Division transferred to the Economic Development Department along with 4 positions and $1,040,600 in budget
- Departmental staffing reduced by 2 full-time regular positions and 1.98 FTEs in other staffing. Also, savings due to vacancies and layoffs.
- A $165,920 reduction in non-personnel expenses
- Further, $87,978 reduction in non-personnel expenses during the fiscal year

FY 10-11

- Departmental staffing deleted 5.5 full-time regular positions. About 0.60 of staff time was allocated to other departments.
- Reduction in Base Budget of $986,160 compared to FY 09-10 Adopted Budget

FY 11-12

- Decrease in Base Budget of $10,340 or 0.2% below the FY 10-11 Adopted Budget, entirely in personnel expenses.
- $95,000 in budget augmentations. Include: $20,000 for graffiti abatement and $75,000 for system charges.
- Economic Development Department merged into the department as a division. The ED division brings in a budget of $1,415,350 and 4.80 FTEs.
- The department was renamed Development Services.
- During the year, the department lost 4 full-time positions and 1.00 FTEs in temporary help. The FT positions were: Economic Development Director, Housing Specialist, Building Inspector (who retired), and an Administrative Assistant II was transferred to another department.

Proposed Budget Changes for FY 12-13

- Decrease in base budget of $225,590 or 2.8% from the FY 11-12 adopted budget
- Departmental staffing will show 4 less positions
- Savings of $322,550 are reflected in the department budget due to recent and anticipated retirements
- No major budget augmentations

The following are major non-personnel expense items:

Expense	FY 10-11	%Change	FY 11-12	% Change	FY 12-13
Building Plan Check	$50,000	-0.0%	$50,000	0.0%	$50,000
Engineering Plan Check	25,000	0.0%	25,000	0.0%	25,000
Project Contract Testing	43,970	0.0%	43,970	0.0%	43,970
Project Contract Inspections	50,000	0.0%	50,000	-2.0%	40,000
Equipment Acquisition	$0		$0		$0
Equipment Replacements	20,000		$20,000		$20,000

56000 - Development Services

Historical Budget Increments, Augmentations, and Usage

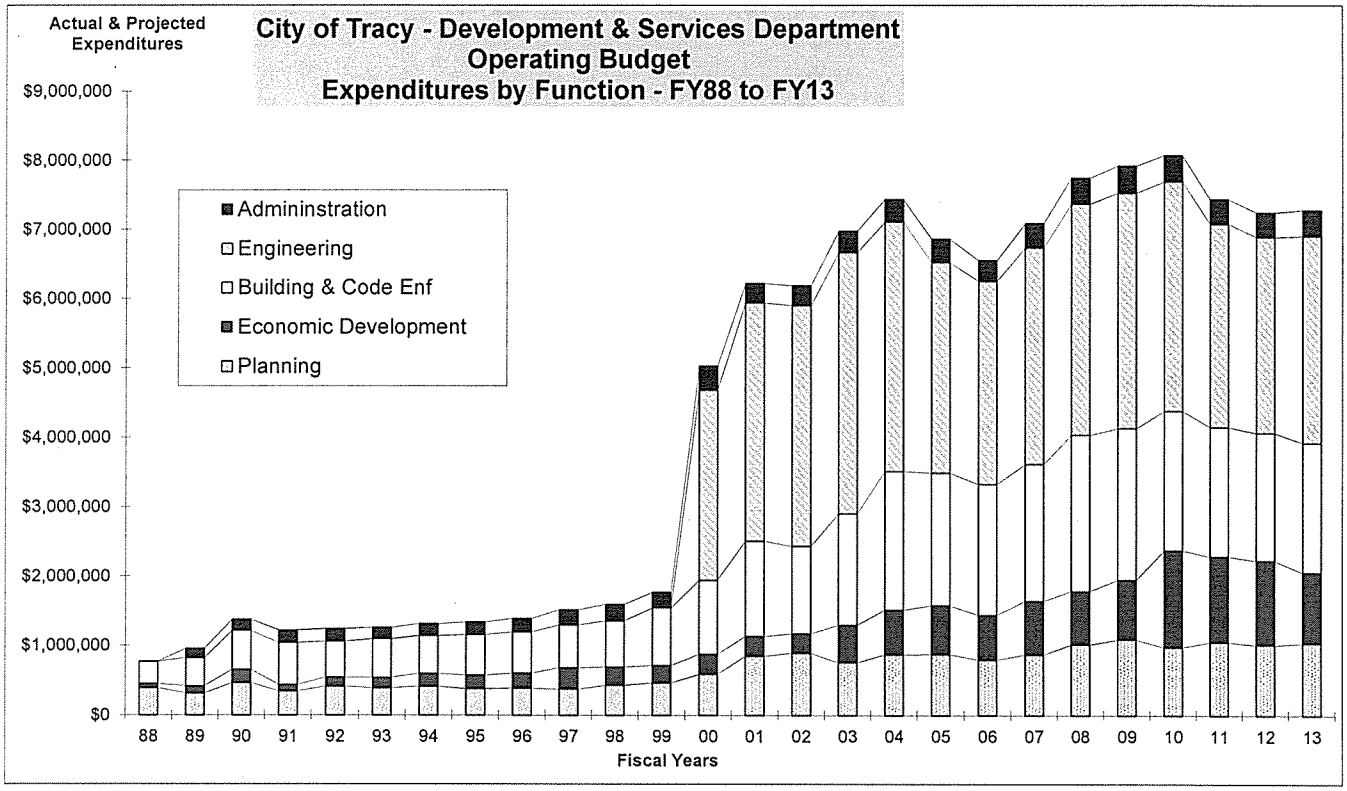
Department Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	6,398,700	-404,760	-6.3%	5,993,940	0	0.0%	5,993,940	-6.3%	6,541,922	109.1%
Contracted Services	975,160	-311,330	-31.9%	663,830	82,590	12.4%	746,420	-23.5%	511,335	68.5%
Commodities	101,990	-23,450	-23.0%	78,540	0	0.0%	78,540	-23.0%	107,021	136.3%
Internal Charges	748,340	0	0.0%	748,340	-45,720	-6.1%	702,620	-6.1%	609,799	86.8%
Other Payments	142,270	-90,370	-63.5%	51,900	0	0.0%	51,900	-63.5%	298,940	576.0%
Department Total	8,366,460	-829,910	-9.9%	7,536,550	36,870	0.5%	7,573,420	-9.5%	8,069,017	106.5%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	5,993,940	-540,280	-9.0%	5,453,660	-70,440	-1.3%	5,383,220	-10.2%	5,886,902	109.4%
Contracted Services	746,420	-286,590	-38.4%	459,830	0	0.0%	459,830	-38.4%	512,612	111.5%
Commodities	78,540	-13,890	-17.7%	64,650	0	0.0%	64,650	-17.7%	63,900	98.8%
Internal Charges	702,620	-135,500	-19.3%	567,120	0	0.0%	567,120	-19.3%	560,104	98.8%
Other Payments	51,900	-9,900	-19.1%	42,000	0	0.0%	42,000	-19.1%	408,005	971.4%
Department Total	7,573,420	-986,160	-13.0%	6,587,260	-70,440	-1.1%	6,516,820	-14.0%	7,431,523	114.0%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	5,383,220	-10,340	-0.2%	6,279,640	0	0.0%	5,372,880	-0.2%	5,390,120	100.3%
Contracted Services	459,830	0	0.0%	922,290	15,000	1.6%	474,830	3.3%	526,900	111.0%
Commodities	64,650	0	0.0%	99,990	5,000	5.0%	69,650	7.7%	66,060	94.8%
Internal Charges	567,120	0	0.0%	748,790	75,000	10.0%	642,120	13.2%	686,100	106.8%
Other Payments	42,000	0	0.0%	130,000	0	0.0%	42,000	0.0%	572,140	######
Department Total	6,516,820	-10,340	-0.2%	8,180,710	95,000	1.2%	6,601,480	1.3%	7,241,320	109.7%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	5,988,300	-203,140	-3.4%	5,785,160	-346,480	-6.0%	5,438,680	-9.2%	Economic Development	
Contracted Services	657,590	-125,140	-19.0%	532,450	-11,430	-2.1%	521,020	-20.8%	with $1,415,350 adde	
Commodities	86,330	-5,500	-6.4%	80,830	3,380	4.2%	84,210	-2.5%	for FY12-13	
Internal Charges	691,700	0	0.0%	691,700	-38,130	-5.5%	653,570	-5.5%		
Other Payments	592,910	-17,800	-3.0%	575,110	3,990	0.7%	579,100	-2.3%		
Department Total	8,016,830	-351,580	-4.4%	7,665,250	-388,670	-5.1%	7,276,580	-9.2%		

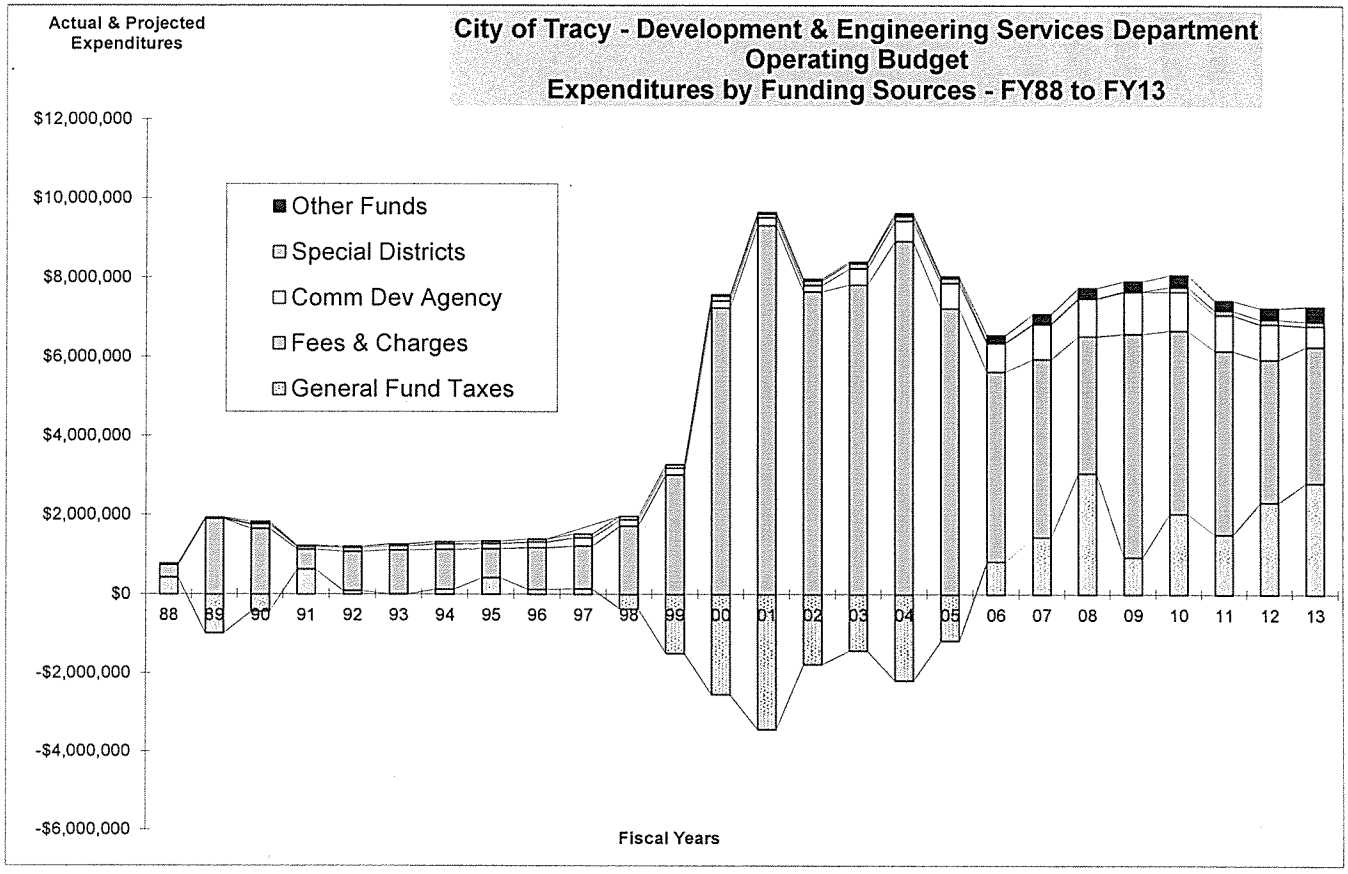
Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

56000 - Development Services

Department Budget By Program	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
5611 - Devel & Eng Admin	380,536	357,110	-6.2%	369,930	3.6%	375,220	1.4%	-4,000	-1.1%
562x - DES - Planning	980,089	1,055,336	7.7%	971,900	-7.9%	1,052,460	8.3%	-142,350	-13.5%
564x - DES - Building	1,484,385	1,363,383	-8.2%	1,345,110	-1.3%	1,417,300	5.4%	28,600	2.0%
56510 - Code Enforcement	525,066	499,777	-4.8%	553,840	10.8%	565,420	2.1%	-143,670	-25.4%
56610 - Engineering Review	743,659	628,065	-15.5%	949,520	51.2%	883,900	-6.9%	-134,780	-15.2%
56620 - Capital Project Design	1,273,797	1,311,382	3.0%	1,069,880	-18.4%	1,167,460	9.1%	-110,730	-9.5%
56640 - Traffic Engineering	268,864	236,379	-12.1%	319,510	35.2%	322,240	0.9%	8,680	2.7%
56650 - Construction Managem	1,019,598	750,589	-26.4%	1,021,790	36.1%	859,450	-15.9%	-17,080	-2.0%
5681 - Economic Development	414,522	317,316	-23.5%	344,690	8.6%	241,570	-29.9%	143,850	59.5%
568x - CDA, Housing & Others	978,501	912,186	-6.8%	1,070,660	17.4%	780,230	-27.1%	-17,190	-2.2%
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7.9%	7,665,250	-4.4%	-388,670	-5.1%
Department Budget by Object									
Personnel Expenses	6,541,922	5,886,902	-10.0%	5,988,300	1.7%	5,785,160	-3.4%	-346,480	-6.0%
Contracted Services	511,335	512,612	0.2%	657,590	28.3%	532,450	-19.0%	-11,430	-2.1%
Commodities	107,021	63,900	-40.3%	86,330	35.1%	80,830	-6.4%	3,380	4.2%
Internal Charges	609,799	560,104	-8.1%	691,700	23.5%	691,700	0.0%	-38,130	-5.5%
Other Payments	298,940	408,005	36.5%	592,910	45.3%	575,110	-3.0%	3,990	0.7%
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7.9%	7,665,250	-4.4%	-388,670	-5.1%
Department Budget by Funding Source									
General Fund 101 - Taxes	2,034,776	1,512,845	-25.7%	2,210,100	46.1%	2,149,890	-2.7%	661,880	30.8%
Planning Fees	52,256	396,597	659.0%	120,220	-69.7%	120,220	0.0%	23,780	19.8%
Building Fees	802,836	502,056	-37.5%	715,000	42.4%	715,000	0.0%	-108,500	-15.2%
Engineering Fees	358,552	923,817	157.7%	507,680	-45.0%	507,680	0.0%	-208,450	-41.1%
Capital Project Offset	3,420,696	2,819,831	-17.6%	2,890,000	2.5%	2,890,000	0.0%	-487,700	-16.9%
CDA Project Fund 31x	429,423	432,652	0.8%	385,920	-10.8%	161,340	-58.2%	-37,330	-23.1%
CDA Housing/Sucessor Fund 28	396,195	331,850	-16.2%	341,560	2.9%	294,860	-13.7%	-294,860	
Com Devel Block Gt Fund 26x	148,748	143,116	-3.8%	333,330	132.9%	333,330	0.0%	62,510	18.8%
Downtown Impt Dist Fund 221	83,214	117,145	40.8%	135,000	15.2%	117,200	-13.2%	0	0.0%
TDA & Gas Tax Funds 24x	160,000	170,504	6.6%	175,000	2.6%	175,000	0.0%	0	0.0%
Water Fund 511	31,919	27,752	-13.1%	79,050	184.8%	79,050	0.0%	0	0.0%
Wastewater Fund 521	38,472	31,699	-17.6%	98,970	212.2%	96,680	-2.3%	0	0.0%
Other Funds	111,930	21,659	-80.6%	25,000	15.4%	25,000	0.0%	0	
Department Total	8,069,017	7,431,523	-7.9%	8,016,830	7.9%	7,665,250	-4.4%	-388,670	-5.1%
Department Staffing									
Total - Full Time Equivalent	53.68	47.90	-10.8%	46.90	-2.1%	45.90	-2.1%	-4.00	-8.7%
Department Equipment Purchase									
Replacement Equipment	11,077	0	-100.0%	20,000		20,000	0.0%	0	0.0%
New Equipment	0	7,205		0		0		0	


Actual & Projected Expenditures
City of Tracy - Development & Services Department
Operating Budget
Expenditures by Function - FY88 to FY13
$9,000,000
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Admininstration
Engineering
Building & Code Enf
Economic Development
Planning
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Development & Engineering Services Department
Operating Budget
Expenditures by Funding Sources - FY88 to FY13
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
-$2,000,000
-$4,000,000
-$6,000,000
Other Funds
Special Districts
Comm Dev Agency
Fees & Charges
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Department: **56000 - Development & Engineering**
Division: **56100 - Director's Office**
Program: **56110 - Development Services Administration**

Administer and direct the Development & Engineering Department and provide the necessary administrative support for its operations and activities. Provide secretarial support to the Planning Commission.

COMMENTARY

This program provides for the departmental Director, clerical support, and the City Planning Commission.

In FY09-10 and FY10-11, program costs have decreased; staffing costs are down reflecting furlough and absences.

In FY11-12, program costs will show a minimum change, compared to the prior fiscal year.

For FY12-13, the program budget provides for current staffing and maintains current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To administer the 14 programs of the department at an admin cost of 5.0% or less of the department operating budget.
2. To oversee a departmental budget about $7,276,580 and with an authorized staffing of 41.90 full-time equivalents.
3. To complete 90% of all plan reviews and permit inspections within the department's time standards.
4. To receive a rating of good or better on 90% of our customer satisfaction surveys.
5. To design and construction of all full funded CIP projects within schedule and budget.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	325,921	303,234	-7.0%	309,910	295,080	95.2%	-2.7%	315,200	6.8%
Contracted Services	20,407	20,135	-1.3%	21,450	25,910	120.8%	28.7%	21,450	-17.2%
Commodities	5,940	4,988	-16.0%	9,210	5,340	58.0%	7.1%	9,210	72.5%
Internal Charges	28,268	28,753	1.7%	29,360	29,300	99.8%	1.9%	25,360	-13.4%
Other Payments	0	0		0	0			0	
Program Total	380,536	357,110	-6.2%	369,930	355,630	96.1%	-0.4%	371,220	4.4%
FUNDING SOURCES									
General Fund 101 - Taxes	97,536	143,710	47.3%	74,330	64,030	86.1%	-55.4%	75,620	18.1%
Building Fees	102,570	71,130	-30.7%	147,800	145,800	98.6%	105.0%	147,800	1.4%
Engineering Fees	90,215	71,135	-21.1%	73,900	72,900	98.6%	2.5%	73,900	1.4%
Capital Project Offset	90,215	71,135	-21.1%	73,900	72,900	98.6%	2.5%	73,900	1.4%
CDA Project Fund 381	0	0		0	0			0	
Program Total	380,536	357,110	-6.2%	369,930	355,630	96.1%	-0.4%	371,220	4.4%
EQUIVALENCY FACTOR									
Cost per EDU	$11.29	$10.53	-6.7%	$10.82	$10.39	96.1%	-1.3%	$10.78	3.7%
PROGRAM STAFFING									
Regular Positions									
Director of Development Servs	1.00	1.00		1.00	1.00			1.00	
Admin Assts-Sr Admin Clerk	0.55	0.55		0.55	0.55			0.55	
Management Analyst	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Planning Commissioners (5)	0.20	0.20		0.20	0.20			0.20	
Total - Full-Time Equivalents	1.75	1.75	0.0%	1.75	1.75	100.0%	0.0%	1.75	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Commenced Specific Plan, Annexation and environmental review for the Cordes Ranch project, totaling over 1700 acres of land for jobs development land uses.
2. Initiated update to the Tracy Hills Specific Plan
3. Completed four workshops with the Planning Commission for General Plan amendment and Sustainability Action Plan projects
4. Completed citywide amendment to the City's General Plan, a citywide Sustainability Action Plan, and an Environmental Impact Report for the projects
5. Completed a Draft Housing Element and submitted to State Department of Housing and Community Development for review as required by State law.
6. Implemented new Project Track CRW software module to track planning projects
7. Approved over 100 land use permit actions including 14 major projects requiring Commission or Council approval
8. Drafted new Zoning Code to replace existing Zoning Code
9. Conducted workshop with City Council and Planning Commission related to sign code amendments.
10. Completed Municipal Services Review and Sphere of Influence update with the Local Agency Formation Commission
11. Initiated updates to the City's Roadway, Water, Wastewater, and Storm Drain Infrastructure Master Plans with DES Engineering Division, Public Works Department, and Parks & Community Services Department

Current Projections FY 11-12

1. Conduct six study sessions with the Planning Commission on the Zoning Code Update, and Downtown Specific Plan
2. Refine a draft of the comprehensive citywide Zoning Code update
3. Circulate for public review a Draft Environmental Impact Report for the Downtown Urban Design and Specific Plan
4. Complete environmental review of the Infrastructure Master Plans
5. Oversee preparation and monitoring of environmental documents, such as Environmental Impact Reports and Negative Declarations in support of General Plan and specific development applications
6. Complete annexation of the Holly Sugar Sports Complex site.
7. Complete Drafts of City's Parks, Public /Facilities, and Public Safety Infrastructure Master Plans with DES Engineering Division, Public Works Department, Parks & Community Service Department, and Police and Fire Departments
8. Complete Draft Specific Plan and Draft EIR for the Cordes Ranch project.
9. Review Draft Amendment to Tracy Hills Specific Plan and environmental document.
10. Approve over 125 land use permit actions, including more than 15 major projects requiring Commission or Council action in the I-205 Corridor Specific Plan, Infill, Northeast Industrial Area, and South Industrial Specific Plan areas.
11. Complete annexation of 40-acre retail (Filios) project

Future Projections – FY 12/13

1. Prepare Downtown Specific Plan for Council consideration
2. Publish a draft of the comprehensive citywide Zoning Code Update
3. Complete Draft Amendment to the Tracy Hills Specific Plan and environmental documents
4. Complete Cordes Ranch Specific Plan document and environmental review
5. Oversee preparation and monitoring of environmental documents such as Environmental Impact Reports and Negative Declarations in support of General Plan and specific development applications
6. Approve over 125 land use permit actions, including more than 15 major projects requiring Commission or Council action in the I-205 Corridor Specific Plan, Infill, Northeast Industrial Area, and South Industrial Specific Plan areas
7. Complete annexation of Combined Solar Technologies site at city-owned "Holly Sugar" property
8. Complete SB610 Water Supply Assessments for new development projects
9. Draft Zoning Code amendments to further streamline development processes

Department: **56000 - Development & Engineering**
Division: **56200 - Planning Division**
Program: **56210 - Advanced Planning**

Coordinate long-range planning activities related to the General Plan, specific plans, prezoning, and annexations.

PERFORMANCE OBJECTIVES

All Costs & FTEs merge into P56230

COMMENTARY

In FY08-09, program costs showed an increase. While personnel costs were higher than expected; other costs were down. Program revenues were less than projected, but increased over the prior year.
In FY09-10, program costs showed moderate decrease. Even staffing costs were down.

In FY10-11, the program was consolidated into program 56230.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	356,280	0	-100.0%	0	0			0	
Contracted Services	4,745	0	-100.0%	0	0			0	
Commodities	633	0	-100.0%	0	0			0	
Internal Charges	25,371	0	-100.0%	0	0			0	
Other Payments	31,478	0		0	0			0	
Program Total	418,507	0	-100.0%	0	0			0	
FUNDING SOURCES									
General Fund 101 - Taxes	305,084	0	-100.0%	0	0			0	
Planning Fees	7,683	0	-100.0%	0	0			0	
Capital Project Offset	105,740	0	-100.0%	0	0			0	
Program Total	418,507	0	-100.0%	0	0			0	
EQUIVALENCY FACTOR									
Cost per EDU	$12.41	$0.00	-100.0%	$0.00	$0.00			$0.00	
PROGRAM STAFFING									
Regular Positions									
Senior Planner	1.30	0.00		0.00	0.00			0.00	
Associate Planner	0.00	0.00		0.00	0.00			0.00	
Assistant Planner	0.00	0.00		0.00	0.00			0.00	
Admin Assts	0.15	0.00		0.00	0.00			0.00	
Exec Assts-Sr Secretary/Secretary	0.50	0.00		0.00	0.00			0.00	
Planning Manager	0.45	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.40	0.00	-100.0%	0.00	0.00			0.00	

Department: **56000 - Development & Engineering**
Division: **56200 - Planning Division**
Program: **56220 - Current Planning**

Process and review plans and applications for zoning adjustments, tenative subdivision maps, growth management allotments, and zoning and development code compliance.

PERFORMANCE OBJECTIVES

All Costs & FTEs merge into P56230

COMMENTARY

In FY08-09, program costs showed a modest increase. Personnel costs were up, but other costs were down. In FY09-10, the program deleted a Planner position. Program costs show a major increase, primarily with the reduction of personnel costs. Also, program revenues had a major drop.

In FY10-11, the program was consolidated into program 56230.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	504,164	0	-100.0%	0	0			0	
Contracted Services	4,565	0	-100.0%	0	0			0	
Commodities	563	0	-100.0%	0	0			0	
Internal Charges	52,290	0	-100.0%	0	0			0	
Other Payments	0	0		0	0			0	
Program Total	561,582	0	-100.0%	0	0			0	
FUNDING SOURCES									
General Fund 101 - Taxes	517,009	0	-100.0%	0	0			0	
Planning Fees	44,573	0	-100.0%	0	0			0	
Capital Project Offset	0	0		0	0			0	
Program Total	561,582	0	-100.0%	0	0			0	
EQUIVALENCY FACTOR									
Cost per EDU	$16.66	$0.00	-100.0%	$0.00	$0.00			$0.00	
PROGRAM STAFFING									
Regular Positions									
Senior Planner	1.70	0.00		0.00	0.00			0.00	
Associate Planner	2.00	0.00		0.00	0.00			0.00	
Assistant Planner	0.00	0.00		0.00	0.00			0.00	
Admin Assts-Sr Admin Clerk	0.30	0.00		0.00	0.00			0.00	
Exec Assts-Sr Secretary/Secretary	0.50	0.00		0.00	0.00			0.00	
Planning Manager	0.55	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	5.05	0.00	-100.0%	0.00	0.00			0.00	

Department: **56000 - Development & Engineering**
Division: **56200 - Planning Division**
Program: **56230 - Planning Services**

Coordinate long-range planning activities related to the General Plan, specific plans, prezoning, and annexations. Process and review plans and applications for zoning, subdivisions, and growth management.

COMMENTARY

In FY10-11, the Advanced Planning and Current Planning programs of the Planning Division of DES were consolidated into this new program.

For FY10-11, 30% of an Associate Planner was allocated to the Community Development Agency. Program costs showed an increase. While personnel costs were down, contracts costs were up due to special studies.

In FY11-12, program costs will show a modest decrease, while personnel costs are up, contracted costs are down.

For FY12-13, the program budget provides for current staffing and maintains current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To process 125 land use permit applications, including 15 major projects.
2. To provide accurate, timely information to the public regarding City land-use and development policies and standards.
3. To prepare and coordinate Planning Commission agenda and report preparation and distribution; and prepare and maintain Commission minutes and Reports of Action.
4. To complete Zonign Code updates, Cordes Ranch Specific Plan, and Downtown Specific Plan Plan update.
5. To generate $144,000 in program revenues and recover 23% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	752,775		830,800	792,000	95.3%	5.2%	895,000	13.0%
Contracted Services	0	196,806		20,490	103,230	503.8%	-47.5%	20,490	-80.2%
Commodities	0	1,693		5,250	4,560	86.9%	169.3%	5,250	15.1%
Internal Charges	0	72,668		83,860	83,800	99.9%	15.3%	83,860	0.1%
Other Payments	0	31,394		31,500	30,440	96.6%	-3.0%	31,500	3.5%
Program Total	0	1,055,336		971,900	1,014,030	104.3%	-3.9%	1,036,100	2.2%
FUNDING SOURCES									
General Fund 101 - Taxes	0	538,600		751,680	661,030	87.9%	22.7%	867,100	
Planning Fees	0	396,597		120,220	338,000	281.2%	-14.8%	144,000	
Capital Project Offset	0	120,139		100,000	15,000	15.0%	-87.5%	25,000	
Program Total	0	1,055,336		971,900	1,014,030	104.3%	-3.9%	1,036,100	2.2%
EQUIVALENCY FACTOR									
Cost per EDU	$0.00	$31.11		$28.43	$29.63	104.2%	-4.8%	$30.08	
PROGRAM STAFFING									
Regular Positions									
Senior Planner	0.00	2.00		2.00	2.00			2.00	
Associate Planner	0.00	0.70		0.70	0.70			1.00	
Assistant Planner	0.00	1.00		1.00	1.00			1.00	
Admin Assts	0.00	0.45		0.45	0.45			0.45	
Exec Assts-Sr Secretary/Secretary	0.00	1.00		1.00	1.00			1.00	
Assistant Director	0.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Drafting Technician	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.00	6.15		6.15	6.15			6.45	

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Continued to develop capabilities and skills of both plans examiners with mentoring process. Specialized instruction included plan review based upon the Fire Code.
2. Continued weekly in-house training for plans examiners, inspectors and permit technicians.
3. Continued bi-weekly process system review meetings.
4. Continued to digitize building plan archives. Goal–80% completed by fiscal year's end-met.
5. Begin to digitize fire prevention files.
6. Adjusted performance objectives as they relate to various project types. Wall signs were shifted from a 20-day review to OTC. Production home plot plan reviews were shifted from a 20-day review to a 10-day review. Residential solar photovoltaic projects shift as staff is available from a 20-day review to OTC. Residential swimming pools shift from a 20-day review to OTC as staff is available.
7. Continued to implement the goal of reaching 65% of all permits to be over the counter (OTC) permits via expanded plan review processes by Permit Technicians and to expand additional permit types for the OTC process through training and modified forms. 83% of issued permits were either OTC (70%) or instant permits over the internet (13%). Permit Technicians have been trained to perform OTC plan review is gas line sizing, residential swimming pools and most commercial signs in addition to reviewing and approving SOQ's for special inspection agencies.
8. Continued an active role in the development of the Building Division's share of the City's website update.
9. Continued to involve inspection staff in plan review for larger projects.
10. Completed 82% of all plan review targeted for a maximum of 20-working day review within that 20-day period (initial review/specified projects). Goal is 90%.
11. Completed 76% of plan review targeted for a maximum 10-working day review within 10-day period (subsequent review/specified projects). Goal is 90%.
12. Completed 96% of all submittals targeted for same day service (over the counter permits). Goal is 95%.
13. Goal to receive an "Excellent" or "Good" rating for services performed from 90% of our customers via the Building Safety Division Services Customer Satisfaction Survey. We received a mark of 100%.
14. Goal-receive an "Excellent" or "Good" rating for processing time from 90% of customers via the Building Safety Division Services Customer Satisfaction Survey. We received a mark of 93%.
15. Assisted Code Enforcement with combined inspections within 24 hours of received request.
16. Completed two new handouts: One handout targets the first-time developer in Tracy and the other assists the homeowner desirous of designing his own project. Both handouts have been 'brandified'.
17. Addressed permit avoidance in the difficult economy via both the Public Safety and Marketing Strategy Teams as well as celebrated Building Safety Month.
18. Completed two new handouts: One handout targets the first-time commercial developer in Tracy and the other assists the homeowner desirous of designing his own project. Both handouts have been 'brandified'.
19. Completed migration-tracking software to .Net version.
20. Completed 99% of all inspections within 24 hours of received requests.
21. Completed 5,353 inspections.
22. Processed 1421 permits.
23. Generated $513,777 in permit/plan review revenue.

Current Projections FY 11-12

1. Continue to develop capabilities and skills of both plans examiners with mentoring process. Specialized training has included building accessibility for persons with disabilities and Fire Code and proprietary engineered fire suppressions systems for commercial kitchen hoods and residential sprinkler systems.
2. Continue weekly in-house training for plans examiners, inspectors and permit technicians.
3. Continue to expand use of tracking software reporting systems to include Engineering, Planning and Fire Prevention.
4. Continue to digitize building plan archives. Goal-80% by fiscal year's end.
5. Continue to digitize fire prevention plans/files. Goal–10% of files and 5% of plans by fiscal year's end.
6. Continue to exercise the efficiencies created to meet the goal of 65% of all permits to be issued over the counter (OTC) or instantly on-line. So far, the City is issuing 86% of its permits OTC (63%) or on-line (17%).
7. Continue an active role in the development of Building Division's share of the City-wide update to the website.

8. Continue to involve inspection staff in plan review for larger projects.
9. Complete 90% of all plan review targeted for a maximum of a 20-day review within that 20-day period. Current percentage tracked is 78% thus far.
10. Complete 90% of all plan review targeted for a maximum of a 10-day review within that 10-day period. Current percentage tracked is 73%.
11. Complete 95% of all plan review targeted for same day service within that given day. Current percentage tracked is 100%.
12. Goal to receive an "Excellent" or "Good" rating for services performed from 90% of our customers via the DES Customer Satisfaction Survey form. Current percentage tracked is 100%
13. Goal to receive an "Excellent" or "Good" rating for processing time from 90% of our customers via the newly developed DES Customer Satisfaction Survey form. Current percentage tracked is 100%.
14. Continue to conduct quarterly meetings with stakeholders in the permit process. Each meeting the City relates how suggestions/recommendations from previous meetings have been implemented.
15. Continue to discourage permit avoidance by providing engineering specifications to homeowners who desire to build wood fences taller than the current six-foot limitation.
16. Continue to assist Code Enforcement with combined inspections within 24 hours of received request.
17. Continue Fire Prevention and Building Division consolidation. All Fire Prevention administrative duties have been absorbed by DES staff. Integrated Fire Prevention annual inspections and operational permits into tracking software. Fire Inspectors have been moved to City Hall annex building with Building Inspection staff. Begun weekly team building meetings.
18. Began to revise fire prevention handouts. Goal–50% by end of fiscal year.
19. Completed 99% of all inspections within 24 hours of request to date.
20. Complete 4500 inspections.
21. Process 1400 permits.
22. Generate $555,000 in permit/plan review revenue.

Future Projections FY 12-13

1. Continue development of plans examiners, building inspectors, fire inspectors and permit technicians.
2. Continue to provide training for aforementioned staff.
3. Continue bi-weekly process system review meetings.
4. Digitize 10% of Fire Prevention files and 5% of Fire Prevention plans.
5. Continue to digitize building plan archives. Goal to be 82% complete by fiscal year's end.
6. Continue to exercise the efficiencies created to meet the goal of 65% of all permits to be issued over the counter (OTC) or instantly (on-line permitting).
7. Consider expanding the permit types that are currently being offered on-line to include other simple permits.
8. Continue to involve inspection staff in plan review for larger projects.
9. Continue to adjust performance objectives for various listed construction projects wherein on-going training and processes allow for more efficient reviews.
10. Complete 90% of all plan review targeted for a maximum of a 20-day review within that 20-day period.
11. Complete 90% of all plan review targeted for a maximum of a 10-day review within that 10-day period.
12. Complete 95% of all plan review targeted for same day service within that given day.
13. Continue to receive an "Excellent" or "Good" rating for services performed from 90% of customers from survey form.
14. Continue to receive "Excellent" or "Good" rating for processing time from 90% of customers from survey form.
15. Continue to conduct quarterly or semi-annual meetings from our stakeholders to insure quality services are being provided to our customer base and to make process adjustments where possible.
16. Continue to assist Code Enforcement with combined inspections within 24 hours of received request.
17. Continue to develop handouts that will assist to discourage permit avoidance by simplifying the process as well as reducing the cost for required designs.
18. Continue with Building and Fire Prevention Division consolidation. Complete mobile lap top software training for Fire Inspectors.
19. Complete 99% of all inspections within 24 hours of received request.
20. Explore the 'Green Review' process wherein the Building Division can implement the newly purchased Laserfiche modules of Workflow and Autotrail. These will enable the existing repository-based software greater flexibility for plan review and allow designers to submit plans electronically.
21. Expand OTC plan review by Permit Technicians to include plot plans.
22. To perform 5,000 inspections.
23. To issue 1500 permits.
24. To generate $620,000 in permit/plan review revenue.

CORE MEASURES and Supporting Data for Building & Code Enforcement Programs

ICMA-CPM Data Templates from	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Building Division									
Building Permits - New Homes	27	22	9	-59.09%	50	20	122.22%	20	0.00%
Building Permits - others	1,477	1,583	1,412	-10.80%	1,600	1,300	-7.93%	1,480	13.85%
Building Valuation ($1,000)	$57,654	$46,908	$29,775	-36.53%	$44,000	$41,532	39.49%	$48,700	17.26%
Permitting Program Costs ($1,000)	$686	$633	$649	2.53%	$651	$655	0.89%	$699	6.73%
Permitting Program Costs/Permit	$456.1	$394.4	$456.7	15.80%	$394.5	$496.1	8.61%	$465.9	-6.07%
Building Inspections	8,625	5,020	5,353	6.63%	6,000	4,250	-20.61%	5,000	17.65%
Inspection Program Costs ($1,000)	$981	$851	$714	-16.10%	$694	$671	-6.02%	$747	11.31%
Inspection Program Costs/Inspecti	$113.7	$169.5	$133.4	-21.32%	$115.7	$157.9	18.37%	$149.4	-5.39%
Building Revenues ($1,000)	$1,036	$803	$502	-37.48%	$715	$559	11.25%	$607	8.59%
Building Revenues/Permit	$688.8	$500.3	$353.3	-29.39%	$433.3	$423.1	19.77%	$404.3	-4.44%
Building Revenues as a % of Valua	1.8%	1.7%	1.7%	-1.51%	1.6%	1.3%	-20.24%	1.2%	-7.39%
Code Enforcement Division									
Code Enforcement Complaints									
Housing	0	0	0		1,500	0		1,500	
Zoning	0	0	0		0	0		0	
Nuisance	0	0	0		0	0		0	
Dangerous Buildings	0	0	0		0	0		0	
Total	0	0	0		1,500	0		1,500	
Field Inspections								875	
Cases with Violations									
Program Costs ($1,000)	$514	$525	$500	-4.76%	$554	$516	3.16%	$422	-18.22%
Program Costs/Inspection								$281.2	
Program Costs/Violation								$482.1	
Citizen Survey Ratings-Community Conditions									
Not a Problem	28.2%				28.2%			29.0%	
A Small Problem	36.1%				36.1%			37.0%	
Somewhat of a Problem	26.2%				26.2%			25.0%	
Major Problem	9.5%				9.5%			9.0%	

Department: **56000 - Development & Engineering**
Division: **56400 - Building Division**
Program: **56410 - Building Plans Checking**

Process and review plans and applications for building and construction projects within the City. Issue building permits and maintain the plans and records for such projects.

COMMENTARY

Since FY02-03, program revenues and workload have been decreasing.

In FY10-11, the program deleted all part-time staffing and 0.20 FTEs were allocated to the Fire Department to oversee Fire Prevention activities. Program costs showed a modest increase for the year.

In FY11-12, program costs will show a minimum change, compared to the prior fiscal year. However, program revenues will be down.

For FY12-13, the program budget provides for current staffing and maintains current funding for other cost items. Revenues are projected to show an increase, but recover only 31% of program costs.

PERFORMANCE OBJECTIVES

1. To issue 1,500 building permits, including 20 for single family homes.
2. To complete 90% of plan checks for major permits within 20 days for initial review and 10 days for all subsequent reviews.
3. To complete 90% of plan checks for minor permits within 24 hours.
4. To complete 90% of plan checks for simple permits within 4 days.
5. To receive a "good" or better ratings from 90% of customers.
6. To generate at least $151,000 in program revenues, and recover 31% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	547,871	552,937	0.9%	519,060	548,290	105.6%	-0.8%	566,900	3.4%
Contracted Services	20,727	29,559	42.6%	63,380	37,030	58.4%	25.3%	63,380	71.2%
Commodities	1,343	12,477	829.0%	4,630	5,480	118.4%	-56.1%	4,630	-15.5%
Internal Charges	63,404	54,129	-14.6%	64,070	64,000	99.9%	18.2%	64,070	0.1%
Other Payments	0	0		0	0			0	
Program Total	633,345	649,102	2.5%	651,140	654,800	100.6%	0.9%	698,980	6.7%
FUNDING SOURCES									
General Fund 101 - Taxes	467,315	464,567	-0.6%	525,040	527,700	100.5%	13.6%	547,880	3.8%
Building Fees	166,030	184,535	11.1%	126,100	127,100	100.8%	-31.1%	151,100	18.9%
Program Total	633,345	649,102	2.5%	651,140	654,800	100.6%	0.9%	698,980	6.7%
EQUIVALENCY FACTOR									
Cost per EDU	$18.79	$19.14	1.9%	$19.04	$19.14	100.5%	0.0%	$20.30	6.1%
PROGRAM STAFFING									
Regular Positions									
Building Official	0.50	0.50		0.50	0.50			0.50	
Plan Examiner	2.00	2.00		2.00	2.00			2.00	
Admin Assts-Sr Admin Clerk	0.50	0.50		0.50	0.50			0.50	
Building Permit Technician	2.00	2.00		2.00	2.00			2.00	
Allocated to Fire Dept	0.00	-0.20		-0.20	-0.20			-0.20	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Project Specialist	0.48	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	5.48	4.80	-12.4%	4.80	4.80	100.0%	0.0%	4.80	0.0%

Department: **56000 - Development & Engineering**
Division: **56400 - Building Division**
Program: **56420 - Building Inspections**

Perform field inspections on building and construction projects permitted to ensure compliance to adopted codes and ordinances. Enforcement against any unpermitted projects.

COMMENTARY

Since FY03-04, program revenues and workload have been decreasing. In FY09-10, both program costs and revenues were down

In FY10-11, program staffing deleted 2.5 FTES and allocate 0.10 FTEs to Fire Prevention. Both program costs and revenues will show decreases.

In FY11-12, program costs will show a modest decrease; although program revenues will increase slightly.

For FY12-13, the program budget provides for current staffing and maintains current funding for other cost items. Revenues are projected to show a slight increase, but recover only 35% of program costs.

PERFORMANCE OBJECTIVES

1. To perform & record results of 5,000 building inspections.
2. To assist Code Enforcement with combined inspections within 24 hours of the request.
3. To receive a "good" or better rating from 90% of customers.
4. To perform 90% of all inspections within 24 hours of request.
5. To generate at least $286,000 in program revenues, and recover 35% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	740,745	617,291	-16.7%	555,010	552,190	99.5%	-10.5%	615,960	11.5%
Contracted Services	38,302	30,510	-20.3%	47,900	33,120	69.1%	8.6%	39,900	20.5%
Commodities	5,932	6,626	11.7%	12,050	6,780	56.3%	2.3%	12,050	77.7%
Internal Charges	66,061	59,854	-9.4%	79,010	79,000	100.0%	32.0%	79,010	0.0%
Other Payments	0	0		0	0			0	
Program Total	851,040	714,281	-16.1%	693,970	671,090	96.7%	-6.0%	746,920	11.3%
FUNDING SOURCES									
General Fund 101 - Taxes	316,804	431,495	36.2%	252,870	385,490	152.4%	-10.7%	439,320	14.0%
Building Fees	534,236	282,786	-47.1%	441,100	285,600	64.7%	1.0%	307,600	7.7%
Program Total	851,040	714,281	-16.1%	693,970	671,090	96.7%	-6.0%	746,920	11.3%
EQUIVALENCY FACTOR									
Cost per EDU	$25.25	$21.06	-16.6%	$20.30	$19.61	96.6%	-6.9%	$21.69	10.6%
PROGRAM STAFFING									
Regular Positions									
Building Official	0.50	0.50		0.50	0.50			0.50	
Building Inspector	4.00	2.50		2.50	2.50			2.50	
Admin Asst II-Sr Admin Clerk	0.75	0.75		0.75	0.75			0.75	
Building Inspector Supervisor	1.00	1.00		1.00	1.00			1.00	
Allocated to Fire Dept	0.00	-0.10		-0.10	-0.10			-0.10	
Other Staffing (Full-Time Equivalents)									
Building Inspector	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	6.25	4.65	-25.6%	4.65	4.65	100.0%	0.0%	4.65	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Established a volunteer-based Graffiti Paint-Out Program to abate graffiti on private property (with owner's consent).
2. Continued participation in the Public Safety Strategy Program's implementation.
3. Conducted the City's 4th annual Free Mosquito Fish Program.
4. Continued working with the Tracy Police Department's Street Crimes Unit with back up assistance when inspecting substandard units, marijuana grow houses, and methamphetamine labs.
5. Conducted four IDEA Team meetings and neighborhood walk through.
6. Worked with the City's Finance Department on loss prevention methods as a result of water theft.
7. Worked with disabled adults program and court ordered community service individuals on volunteer opportunities regarding removal of illegal signage, neighborhood cleans up and vegetation abatement.
8. Promoted community education on code enforcement issues by way of literature, public service announcements on Access Channel 26, and presenting information to civic organization and watch programs.
9. Established more aggressive enforcement of illegally removed shopping carts.
10. Continued education of Code Enforcement staff for building inspection and code enforcement certification.
11. Continued education on trends in code enforcement, with an emphasis on abandoned buildings, foreclosed properties, drug house abatements, officer safety and certification.

Current Projections FY 11-12

1. Continue participation in the Public Safety Strategy Program's implementation.
2. Promote community education on code enforcement issues by way of literature, public service announcements on Access Channel 26, and presenting information to civic organization and watch programs.
3. Continue working with the Tracy Police Department's Street Crimes Unit with back up assistance when inspecting substandard units, marijuana grow houses, and methamphetamine labs.
4. Conduct four IDEA Team meetings and neighborhood walk throughs.
5. Establish more aggressive enforcement of illegally removed shopping carts.

Future Projections – FY 12-13

1. Implement a volunteer-based Graffiti Paint-Out Program to abate graffiti on private property (with owner's consent).
2. Establish a community-wide, free paint program for the removal of graffiti.
3. Conduct the City's 5th annual Free Mosquito Fish Program.
4. Provide education to elementary school aged children on building construction hazards, public nuisances, and graffiti.
5. Continuing education of trends in code enforcement, with an emphasis on abandoned buildings, foreclosed properties, drug house abatements, officer safety and certification.

Department: **56000 - Development & Engineering**
Division: **56500 - Code Enforcement Division**
Program: **56510 - Code Enforcement**

Perform field inspections and respond to complaints to enforce codes and ordinances related to zoning, land-use, and sub-standard dwellings.

COMMENTARY

In FY10-11, program costs showed a modest decrease.

In FY11-12, program costs will show a modest increase.

For FY12-13, program staffing will show a reduction of 1.5 FTEs in both field and support staffing. The program budget provides for this reduced staffing with some reduction in other cost items. So, program costs will show a decrease. The budget includes $30,500 for abatement costs.

PERFORMANCE OBJECTIVES

1. To respond to 1,500 complaints within 48 hours of receipt.
2. To perform 875 field inspections.
3. To provide 2 neighborhood cleanups within the CDA project area utilizing CDA funds.
4. To resolve 98% of the violations without court action.
5. To achieve voluntary compliance of 95% of code enforcement violations.
6. To follow up on 325 cases involving violations.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	472,259	442,871	-6.2%	453,180	449,450	99.2%	1.5%	329,470	-26.7%
Contracted Services	5,999	5,208	-13.2%	38,710	6,330	16.4%	21.5%	32,830	418.6%
Commodities	6,853	8,322	21.4%	11,080	7,690	69.4%	-7.6%	8,580	11.6%
Internal Charges	34,541	33,966	-1.7%	40,370	40,300	99.8%	18.6%	40,370	0.2%
Other Payments	5,414	9,410	73.8%	10,500	12,050	114.8%	28.1%	10,500	-12.9%
Program Total	525,066	499,777	-4.8%	553,840	515,820	93.1%	3.2%	421,750	-18.2%
FUNDING SOURCES									
General Fund 101 - Taxes	403,705	387,200	-4.1%	428,690	391,920	91.4%	1.2%	421,750	7.6%
CDA Project Fund	121,361	112,577	-7.2%	125,150	123,900	99.0%	10.1%	0	-100.0%
Program Total	525,066	499,777	-4.8%	553,840	515,820	93.1%	3.2%	421,750	-18.2%
EQUIVALENCY FACTOR									
Cost per EDU	$15.58	$14.73	-5.4%	$16.20	$15.07	93.1%	2.3%	$12.25	-18.8%
PROGRAM STAFFING									
Regular Positions									
Comm Preservation Mgr	1.00	1.00		1.00	1.00			1.00	
Code Enforcement Officer	1.00	1.00		1.00	1.00			1.00	
Admin Asst II-Sr Admin Clerk	1.20	1.20		1.20	1.20			0.20	
Building Inspector	1.00	1.00		1.00	1.00			0.50	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.20	4.20	0.0%	4.20	4.20	100.0%	0.0%	2.70	-35.7%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments Projects FY 10-11

1. Construction of Grant Line widening between Parker Ave and MacArthur Dr.
2. Design & construction-Street Patch Overlay & Sidewalks
3. Continue Annual Program of Water Line Replacement
4. P&CS Building HVAC Replacement
5. Pavement Management System Update
6. Valpico/Tracy Blvd Intersection Improvements
7. Traffic Signal Controller Replacement Project
8. Court Dr. Water Line Replacement
9. 22nd St. Water Line Replacement–Parker to Court Dr.
10. Lincoln Park Renovation & Gazebo Improvements
11. Project Study Report (PSR)-I-205/Lammers Rd/11th St.
12. Fire Station 96 Roof Repairs
13. Chrisman Road widening – north of 11th St.
14. Design and Construction of Kavanagh Ave west of Corral Hollow Rd.
15. Overlay of Whittier Ave.
16. Street Patch and Overlay–FY 10/11
17. Various Street Shoulder Rehabilitation
18. Bike Improvements Phase 1
19. Design of Sludge Drying Beds Phase 1
20. Traffic Calming on Starflower Rd. and Dove Ave.

Current Projects FY 11/12

1. Design of Fire Station #96 and #92
2. Design of Corral Hollow Road–Grant Line Rd to Mall Entry
3. Design of Public Works Facility Expansion
4. EIR study for Lammers Road/I-205 Interchange
5. Design of Corral Hollow Rd. Widening to 6 lanes from Eleventh St. to Schulte Rd.
6. Design, Environmental Study and Right of Way-Eleventh Street Bridge Replacement
7. Design and Right of Way - Valpico Rd. Widening (Tracy Blvd. to Pebblebrook)
8. Design and Right of Way – Valpico Rd. Widening (Pebblebrook to MacArthur Drive)
9. Traffic Loops Replacement–Various Locations
10. Bus Shelter & Bus Stop Improvements Phase II
11. I-205/ Chrisman Rd. new Interchange (Project Study Report-Project / Project Design Support - PSR/PDS)
12. Boyd Service Center Solar panels Installation
13. Design and Right of Way– rant Line Rd. Widening-MacArthur Dr. to East City Limit
14. Design, R/W and EIR- MacArthur Dr. Widening-Valpico Rd. to Schulte Rd.
15. Design of Paradise Extension from terminus point to Grant Line Rd.
16. Design and Construction of 6th Street Plaza
17. Park Equipment Replacement
18. Bike Improvements Phase 2
19. WW Lines Replacement FY 11/12
20. Design of Sludge Drying Beds Phase 2
21. Design of WW Lines–Corral Hollow Road to Mall Entry
22. Lincoln Well Rehabilitation
23. Water Line replacement North of Corral Hollow Rd. to Mall Entry
24. Construction of Lincoln Park Improvements
25. Design of Force main line between Corral Hollow Rd. lift station and WWTP
26. Greenleaf #1 Pond Removal
27. Traffic Signal @ Byron and Lammers Rd
28. Installation of CCTV Cameras on Grant Line Rd.
29. Traffic Signal Coordination-Grant Line Rd. and Tracy Blvd.
30. Holly & 11th Street Signal Replacement
31. Traffic Signal @ Lammers Rd. and Schulte Rd. Intersection

Future Projects FY 12/13

1. Continue working on FY 11/12 major Multi-year projects
2. I-205/Chrisman Road Interchange- EIR
3. Construction of Public Works Facility Expansion
4. Construction of Corral Hollow Rd. widening between Eleventh St. and Schulte Rd.
5. Eleventh St. and Old MacArthur Intersection Improvements Environmental and design
6. Corral Hollow & Golden Leaf –Intersection Improvements
7. Valpico Road Widening–Pebblebrook to MacArthur Dr.–Design/Right of Way
8. Larch Road Reconstruction–Holly Dr. to Tracy Blvd.
9. Design-Wastewater Treatment Plan Expansion–Phase 2A
10. Wastewater Line Upgrade–Eastside, Design
11. Water & Wastewater Line Replacement–Annual Program
12. Storm Drainage Pipe Replacement–Annual Program
13. Eastside Drainage Channel Improvement–Phase II
14. Dr. Power Park Renovation
15. Installation of ADA facility for City Hall buildings to comply with ADA requirements.
16. Street Patch and Overlay-various streets- Annual Program
17. Firearms Training Facility Phase 1 Improvements
18. Holly Sugar Sports Complex
19. Airport Hangars
20. Energy Efficient Street Light Conversion

Department: **56000 - Development & Engineering**
Division: **56600 - Engineering Division**
Program: **56610 - Engineering Project Review**

Processing and review of applications and plans for the private development of subdivisions and permits pertaining to the use of the City's right-of-ways.

COMMENTARY

Since FY03-04, program workload, revenues, and costs have declined; both contracted personnel and program staffing have been reduced. In FY09-10, program costs were down due to staff vacancies and reduced workload.

In FY10-11, program staffing was reduced by 1.05 FTEs. The program costs were down in all catgories. But, program revenues were up.

In FY11-12, program costs will show a moderate increase; although costs are less than budgeted. Program revenues are down.

For FY12-13, some staff retirements are anticipated. The program budget provides for reduced costs for staffing and for other cost items. The budget provides a contingent $42,800 for contracted work.

PERFORMANCE OBJECTIVES

1. To review and process 2 applications for tentative and final subdivision maps and 3 applications for tenative and final parcel maps.
2. To review and process 8 preliminary site plans, grading, drainage and utility improvement plans and offsite improvement plans.
3. To review and process 5 development review, preliminary/final development plans and conditional use permit applications, lot line adjustment, and vacation of right of way.
4. To review and process 6 grading permits, 300 encroachment permits, 350 transportation permits, 12 residential building permits, 16 commercial building permits and 24 tenant improvement permits.
5. To generate at least $153,000 in program revenues and recover at least 10% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	656,849	549,163	-16.4%	803,320	585,590	72.9%	6.6%	620,600	6.0%
Contracted Services	17,024	12,414	-27.1%	61,200	13,940	22.8%	12.3%	54,200	288.8%
Commodities	3,651	3,264	-10.6%	9,480	4,320	45.6%	32.4%	7,480	73.1%
Internal Charges	66,135	63,224	-4.4%	75,520	70,500	93.4%	11.5%	66,840	-5.2%
Other Payments	0	0		0	0			0	
Program Total	743,659	628,065	-15.5%	949,520	674,350	71.0%	7.4%	749,120	11.1%
FUNDING SOURCES									
General Fund 101 - Taxes	693,840	(119,783)	-117.3%	795,720	589,350	74.1%	-592.0%	659,120	11.8%
Engineering Fees	49,819	747,848	1401.1%	153,800	85,000	55.3%	-88.6%	90,000	5.9%
Capital Project Offset	0	0		0	0			0	
Program Total	743,659	628,065	-15.5%	949,520	674,350	71.0%	7.4%	749,120	11.1%
EQUIVALENCY FACTOR									
Cost per EDU	$22.06	$18.52	-16.1%	$27.77	$19.71	71.0%	6.4%	$21.89	11.1%
PROGRAM STAFFING									
Regular Positions									
Assistant Director of DES	0.45	0.45		0.45	0.45			0.45	
Assistant City Engineer	0.00	0.00		0.00	0.00			0.00	
Senior Civil Engineer	1.00	1.00		1.00	1.00			1.00	
Associate Civil Engineer	0.55	0.55		0.55	0.55			0.55	
Junior/Assistant Civil Engineer	1.00	1.00		1.00	1.00			1.00	
Engineering Technician	2.25	1.50		1.50	1.50			1.50	
Exec Assts	0.85	0.85		0.85	0.85			0.85	
Admin Assts	0.85	0.55		0.55	0.55			0.55	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	6.95	5.90	-15.1%	5.90	5.90	100.0%	0.0%	5.90	0.0%

Department: **56000 - Development & Engineering**
Division: **56600 - Engineering Division**
Program: **56620 - Capital Projects Design**

Planning and design for City capital improvement projects. Coordinate land acquisition activities necessary for City capital improvement projects and the preparation of assessments maps.

COMMENTARY

Program personnel costs usually exceed their adopted budget, due to the charging of time to capital projects by other program staff.

In FY10-11, program staffing lost 0.80 FTEs in full-time regulars, but gained a 1.00 FTEs in temporary personnel. Program costs showed a modest increase. However, program revenues showed a decrease.

In FY11-12, the temporary positions was dropped. The program costs will show a decrease, primarily for staffing costs.

For FY12-13, some staff retirements are anticipated. The program budget provides for reduced costs for staffing and for other cost items. Program revenues are expected to show a modest increase.

PERFORMANCE OBJECTIVES

1. To complete design on 4 major and 12 minor projects.
2. To prepare construction documents for 10 projects and award construction contracts for 10 projects.
3. To complete environmental documents for I-205/Lammers Road Interchange, Eleventh Street Overpass projects, and MacArthur Drive.
4. To complete the design and construction of all fully-funded street maintenance CIP's within the year it is approved.
5. To continue right-of-way acquisitions for the Grant Line Road project, east of MacArthur Driveand the 11th Street Bridge project.
6. To generate at least $1,425,000 in program revenues from CIP charges.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,096,196	1,145,841	4.5%	738,430	799,020	108.2%	-30.3%	731,570	-8.4%
Contracted Services	6,834	5,182	-24.2%	19,370	6,700	34.6%	29.3%	14,370	114.5%
Commodities	5,441	5,305	-2.5%	7,650	6,260	81.8%	18.0%	8,650	38.2%
Internal Charges	94,935	89,003	-6.2%	101,410	101,400	100.0%	13.9%	101,410	0.0%
Other Payments	0	0		0	0			0	
Program Total	1,203,406	1,245,331	3.5%	866,860	913,380	105.4%	-26.7%	856,000	-6.3%
FUNDING SOURCES									
General Fund 101 - Taxes	(768,746)	(453,381)	-41.0%	(622,610)	(427,900)	68.7%	-5.6%	(570,570)	33.3%
Capital Project Offset	1,972,032	1,698,672	-13.9%	1,488,270	1,340,780	90.1%	-21.1%	1,425,570	6.3%
Engineering Fees	120	40	-66.7%	1,200	500	41.7%	1150.0%	1,000	100.0%
Program Total	1,203,406	1,245,331	3.5%	866,860	913,380	105.4%	-26.7%	856,000	-6.3%
EQUIVALENCY FACTOR									
Cost per EDU	$35.70	$36.71	2.8%	$25.35	$26.69	105.3%	-27.3%	$25.01	-6.3%
PROGRAM STAFFING									
Regular Positions									
Assistant Director of DES	0.30	0.30		0.30	0.30			0.30	
Assistant City Engineer	0.40	0.00		0.00	0.00			0.00	
Senior Civil Engineer	1.10	1.10		1.10	1.10			1.10	
Associate Civil Engineer	1.25	1.25		1.25	1.25			1.25	
Junior/Assistant Civil Engineer	0.80	0.80		0.80	0.80			0.80	
Engineering Technician	1.30	1.30		1.30	1.30			1.30	
Exec Assts	0.15	0.15		0.15	0.15			0.15	
Admin Assts	0.85	0.45		0.45	0.45			0.45	
Other Staffing (Full-Time Equivalents)									
Intern/Project Specialist	0.00	1.00		1.00	0.00			0.00	
Total - Full-Time Equivalents	6.15	6.35	3.3%	6.35	5.35	84.3%	-15.7%	5.35	0.0%

Department: **56000 - Development & Engineering**
Division: **56600 - Engineering Division**
Program: **56630 - Utilities Engineering**

Conduct engineering studies and coordinate capital improvement projects for the City's water, sewer, and drainage systems. Contracted production of utilities systems mapping.

COMMENTARY

This program provides staffing for engineering studies and work related to the City's water, wastewater, & drainage systems. However, less hours are usually spent on the program than are budgeted for it, so program costs are less than budgeted, and staffing costs get charged to other programs or capital projects.

In FY11-12, as it usually happens, program costs are less than budgeted, although they will show an increase over the prior fiscal year.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing and maintains funding for other cost items.

PERFORMANCE OBJECTIVES

1. To complete the design and construction documents for annual water and wastewater line replacement projects.
2. To complete water, wastewater, and storm drainage improvements for major roadways.
3. To complete the design and construction documents for the water line on MacArthur Drive from Linne Road to Valpico Road.
4. To complete the design and construction documents for the eastside wastewater trunk line (south of Grant Line Rd).
5. To complete the design and construction documents for the Larch Rd. Force Main, updrade of Corral Hollow Road pump station.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	57,797	50,224	-13.1%	134,590	61,070	45.4%	21.6%	132,300	116.6%
Contracted Services	0	3,744		23,330	9,300	39.9%	148.4%	23,330	150.9%
Commodities	157	0		1,590	1,260	79.2%		1,590	26.2%
Internal Charges	12,437	12,083	-2.8%	43,510	43,500	100.0%	260.0%	43,510	0.0%
Other Payments	0	0		0	0			0	
Program Total	70,391	66,051	-6.2%	203,020	115,130	56.7%	74.3%	200,730	74.4%
FUNDING SOURCES									
Water Fund 511	38,472	27,752	-27.9%	79,050	40,000	50.6%	44.1%	79,050	97.6%
Wastewater Fund 521	31,919	31,699	-0.7%	98,970	70,130	70.9%	121.2%	96,680	37.9%
Drainage Fund 541	0	6,600		25,000	5,000	20.0%	-24.2%	25,000	400.0%
Program Total	70,391	66,051	-6.2%	203,020	115,130	56.7%	74.3%	200,730	74.4%
EQUIVALENCY FACTOR									
Cost per EDU	$2.09	$1.95	-6.7%	$5.94	$3.36	56.7%	72.8%	$5.87	74.4%
PROGRAM STAFFING									
Regular Positions									
Assistant Director of DES	0.05	0.05		0.05	0.05			0.05	
Senior Civil Engineer	0.20	0.20		0.20	0.20			0.20	
Associate Civil Engineer	0.20	0.20		0.20	0.20			0.20	
Assistant Civil Engineer	0.20	0.20		0.20	0.20			0.20	
Engineering Technician	0.20	0.20		0.20	0.20			0.20	
Admin Assts	0.05	0.05		0.05	0.05			0.05	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.90	0.90	0.0%	0.90	0.90	100.0%	0.0%	0.90	0.0%

Department: **56000 - Development & Engineering**
Division: **56600 - Engineering Division**
Program: **56640 - Traffic Engineering**

Conduct traffic and parking studies; coordinate the implementation of approved traffic and parking control measures.

COMMENTARY

This program provides engineering staff and contracts for traffic studies. Personnel costs have generally increased over the years due to pay raises; however, contracted costs vary from year-to-year. Personnel costs generally are less than budgeted due to charging to capital projects.

In FY10-11, program staffing was reduced by 0.50 FTEs. The program costs are expected to show a moderate decrease.

In FY11-12, program costs will show a modest decrease.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing but with some reduction for other cost items.

PERFORMANCE OBJECTIVES

1. To maintain and update the Pavement Management System with 1,650 street segments and update the Traffic Collision Management System.
2. To acknowledge traffic complaints within 72 hours and respond with a traffic analysis within 45 days.
3. To update speed zone surveys as required to meet compliance for enforcement.
4. To respond to approximately 80 street addressing inquiries in a timely manner.
5. To update signal timings and upgrade the traffic control center.
6. Implement the Traffic Calming Program in residential areas as new complaints are received.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	237,015	208,642	-12.0%	260,820	190,870	73.2%	-8.5%	273,550	43.3%
Contracted Services	10,436	8,572	-17.9%	27,580	7,380	26.8%	-13.9%	17,580	138.2%
Commodities	425	659	55.1%	1,670	1,430	85.6%	117.0%	1,670	16.8%
Internal Charges	19,988	18,506	-7.4%	29,440	29,400	99.9%	58.9%	38,120	29.7%
Other Payments	1,000	0		0	0			0	
Program Total	268,864	236,379	-12.1%	319,510	229,080	71.7%	-3.1%	330,920	44.5%
FUNDING SOURCES									
General Fund 101 - Taxes	108,864	65,875	-39.5%	144,510	54,080	37.4%	-17.9%	155,920	188.3%
Engineering Fees	0	0		0	0			0	
TDA & Gas Tax Funds 24x	160,000	170,504	6.6%	175,000	175,000	100.0%	2.6%	175,000	0.0%
Program Total	268,864	236,379	-12.1%	319,510	229,080	71.7%	-3.1%	330,920	44.5%
EQUIVALENCY FACTOR									
Cost per EDU	$7.98	$6.97	-12.6%	$9.35	$6.69	71.6%	-3.9%	$9.67	44.5%
PROGRAM STAFFING									
Regular Positions									
Assistant Director of DES	0.05	0.05		0.05	0.05			0.05	
Assistant City Engineer	0.20	0.00		0.00	0.00			0.00	
Senior Civil Engineer	0.85	0.85		0.85	0.85			0.85	
Associate Civil Engineer	0.00	0.00		0.00	0.00			0.00	
Engineering Technician	1.25	1.00		1.00	1.00			1.00	
Admin Assts	0.05	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.40	1.90	-20.8%	1.90	1.90	100.0%	0.0%	1.90	0.0%

Department: **56000 - Development & Engineering**
Division: **56600 - Engineering Division**
Program: **56650 - Construction Management**

Management of City capital improvement projects under construction; monitor and inspect private construction in new subdivisions and work done in the City's right-of-ways. Coordinate contracted inspections.

COMMENTARY

Since FY03-04, program workload, costs, and revenues have declined. Both program staffing and contracted testing and inspections have decreased.

In FY10-11, program staffing was reduced by 0.65 FTEs. Program costs will show a major decrease, particularly for contracted costs.

In FY11-12, program costs will show a major increase. The increase reflects charges to capital projects and private construction.

For FY12-13, no staffing changes are anticipated. The program budget provides for current staffing but with reduction for anticipated contracted inspections. This includes $83,970 for contracted testing and inspections. Program revenues are projected to show a modest increase

PERFORMANCE OBJECTIVES

1. To provide construction inspections for 2 subdivisions and 3 private development projects.
2. To provide construction management and inspections for 3 major and 10 minor Capital Improvement Projects.
3. To perform 10 daily inspections on private projects and 10 daily inspections on City projects.
4. To provide inspections on 400 encroachment permits.
5. To coordinate status of construction with other departments through quarterlty or as needed CIP meetings.
6. To generate at least $900,000 in program revenues in Engineering permit and/or inspection fees and CIP charges.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	798,800	623,140	-22.0%	767,760	698,480	91.0%	12.1%	627,040	-10.2%
Contracted Services	127,223	36,431	-71.4%	151,420	86,830	57.3%	138.3%	112,720	29.8%
Commodities	4,426	8,418	90.2%	7,040	7,030	99.9%	-16.5%	7,040	0.1%
Internal Charges	89,149	82,600	-7.3%	95,570	95,500	99.9%	15.6%	95,570	0.1%
Other Payments	0	0		0	0			0	
Program Total	1,019,598	750,589	-26.4%	1,021,790	887,840	86.9%	18.3%	842,370	-5.1%
FUNDING SOURCES									
General Fund 101 - Taxes	(451,509)	(236,045)	-47.7%	(484,820)	(245,490)	50.6%	4.0%	(169,790)	-30.8%
Engineering Fees	218,398	102,262	-53.2%	278,780	332,830	119.4%	225.5%	134,330	-59.6%
Capital Projects Offset	1,252,709	884,372	-29.4%	1,227,830	800,500	65.2%	-9.5%	877,830	9.7%
Program Total	1,019,598	750,589	-26.4%	1,021,790	887,840	86.9%	18.3%	842,370	-5.1%
EQUIVALENCY FACTOR									
Cost per EDU	$30.25	$22.13	-26.8%	$29.89	$25.95	86.8%	17.2%	$24.62	-5.1%
PROGRAM STAFFING									
Regular Positions									
Assistant Director of DES	0.15	0.15		0.15	0.15			0.15	
Assistant City Engineer	0.40	0.00		0.00	0.00			0.00	
Senior Civil Engineer	0.85	0.85		0.85	0.85			0.85	
Associate Civil Engineer	1.00	1.00		1.00	1.00			1.00	
Construction Inspector	3.00	3.00		3.00	3.00			3.00	
Admin Assts	0.75	0.50		0.50	0.50			0.50	
Other Staffing (Full-Time Equivalents)									
Project Manager	0.00	0.00		0.00	0.00			0.00	
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	6.15	5.50	-10.6%	5.50	5.50	100.0%	0.0%	5.50	0.0%

Development and Engineering Services
Economic Development Division

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

VISION STATEMENT

Tracy seeks to create an integrated, balanced economy that benefits all residents and businesses by strengthening our positive business climate, proactively planning our future, and responding to economic opportunities. We will foster economic development through collaborative partnerships, sustainable fiscal management and supportive City services.

Past Accomplishments: FY 10-11

1. Conducted 35+ business retention visits in conjunction with San Joaquin Partnership, San Joaquin Enterprise Zone and in marketing of the Grow Tracy Fund.
2. Conducted a Business Forum Event in conjunction with the Tracy Chamber of Commerce, with John Mitchell as the keynote speaker.
3. Attended multiple trade shows as part of our marketing efforts: Grubb & Ellis Annual Summit, WestPACK/ Medical Device Manufacturing, International Council of Shopping Centers (ICSC) Monterey, International Asset Management Association IAMC), ICSC Las Vegas, InterSolar, Solar Power International.
4. ED staff members sit on the board and associated committees of the Tracy City Center Association and continue to work closely with the organization to promote downtown.
5. Held an internal Branding & Communications workshop with staff as part of the on-going brand-roll out.
6. Launched City of Tracy website to internal organization with an anticipated public launch of Fall 2011.
7. Wayfinding Signage construction documents created and awaiting City Council approval.
8. Issued 10 Down Payment Assistance Loans
9. Issued 1 Rehabilitation Grant
10. Completed Airport entryway project with CDBG funding.
11. Completed design of 6th Street Plaza; awaiting funding for construction.

Current Projections: FY 11-12

1. Conducted 30+ business retention visits in conjunction with San Joaquin Partnership, San Joaquin Enterprise Zone and in marketing the Grow Tracy Fund.
2. Conducted a Business Forum Event in conjunction with the Tracy Chamber, John Mitchell, keynote speaker.
3. Conducted a Franchise Workshop in conjunction with the Small Business Development Center.
4. Received approval of expansion to the Enterprise Zone boundaries to include Gateway & I-205 retail area.
5. Conducted a housing workshop for residents.
6. Issued 2 Grow Tracy Fund Loans totaling $750,000.
7. Attended various tradeshows: International Council of Shopping Centers; Medical Device & Manufacturing; Cal Ed; Society of Industrial and Office Realtors; Solar Power International.
8. Completed construction of 6th Street Plaza.
9. ED staff members sit on the board and associated committees of the Tracy City Center Association and continue to work closely with the organization to promote downtown.
10. Launched new City of Tracy website.
11. Completed construction of CDBG funded projects at the Grand Theatre, Senior Center and Public Works building.
12. Completed the acquisition of Westside Market building in downtown.
13. Created Energy Efficiency Loan Program in conjunction with Grow Tracy Fund.
14. Coordinated various ribbon cutting ceremonies for new and expanding businesses.
15. Conducted an Enterprise Zone Workshop in conjunction with the San Joaquin Enterprise Zone.
16. Completed Economic Development Strategic Plan and associated business cluster analysis.

Future Projections: FY 12-13

1. Conduct 45+ business retention visits.
2. Conduct a Business Forum Event.
3. Conduct an Enterprise Zone Workshop.
4. Conduct a Small Business Workshop.
5. Attend 4 trade shows focused on outreach & recruitment.
6. Develop a Business Retention/Expansion Program.
7. Develop a Business Incubator/Accelerator in the community.
8. Conduct 4 Venture Capitalist visits.
9. Secure successful restaurant for Westside Market building.
10. Complete installation of Wayfinding Signs.
11. Continue to work with and support the Tracy City Center Association.
12. Issue a minimum of $1M in Grow Tracy Fund loans.
13. Develop and implement a Marketing and Outreach Program tailored to target industries.
14. Work with West Valley Mall to attract restaurants/ retailers for vacant properties.

Department: **56800 - Economic Development**
Program: **56810 - Economic Development**

Promote and coordinate business attraction, expansion, and retention for the City. Evaluate the local business environment. Provide City grants supporting County and local economic development activities.

COMMENTARY

Program costs show annual variations due to outlays for community marketing and ED grants. In FY10-11, program costs decreased, with costs down in all categories. In FY11-12, staffing costs are down, due to a vacant Director position, but contracted costs will increase.

Effective January 31st, 2012, all redevelopment agencies in the State were disbanded by State legislation.

For FY12-13, the program will consolidate all remaining ED activities and staff, an Analyst and an Admin Assistant. The program budget provides for this staffing and program activities.

PERFORMANCE OBJECTIVES

1. To lend a minimum of $1.5 million under the Tracy Growth Fund.
2. To increase the number of Enterprise zone vouchers given to Tracy businesses by 5%.
3. To distribute a business satisfaction survey to the Tracy business community to set benckmark for business development issues.
4. To install Way Finding signage system through out the City to guide visitors to downtown and other business locations.
5. To conduct 24 business retention vists.
6. To conduct a Business Summit and 2 business workshops.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	170,417	163,355	-4.1%	167,310	80,460	48.1%	-50.7%	181,860	126.0%
Contracted Services	146,413	64,571	-55.9%	90,960	155,530	171.0%	140.9%	93,470	-39.9%
Commodities	14,296	11,390	-20.3%	11,960	11,900	99.5%	4.5%	12,060	1.3%
Internal Charges	13,396	10,797	-19.4%	11,450	11,400	99.6%	5.6%	15,450	35.5%
Other Payments	70,000	67,203	-4.0%	63,010	63,000	100.0%	-6.3%	82,580	31.1%
Program Total	414,522	317,316	-23.5%	344,690	322,290	93.5%	1.6%	385,420	19.6%
FUNDING SOURCES									
General Fund 101 - Taxes	344,874	302,257	-12.4%	344,690	322,290	93.5%	6.6%	385,420	19.6%
Project Reimbursement	0	0		0	0			0	
CDA Project Fund 381	0	0		0	0			0	
Capital Project Fund	69,648	15,059		0	0			0	
Program Total	414,522	317,316	-23.5%	344,690	322,290	93.5%	1.6%	385,420	19.6%
EQUIVALENCY FACTOR									
Cost per EDU	$12.30	$9.35	-23.9%	$10.08	$9.42	93.4%	0.7%	$11.19	18.8%
PROGRAM STAFFING									
Regular Positions									
Economic Development Director	0.50	0.50		0.50	0.50			0.00	
Economic Development Analyst	0.50	0.50		0.50	0.50			0.85	
Admin Assts-Sr Admin Clerk	0.00	0.00		0.00	0.00			0.85	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	1.00	1.00		1.00	1.00	100.0%	0.0%	1.70	70.0%

Department: **56800 - Economic Development**
Program: **56820 - Redevelopment**

Coordinate the planning and implementation of City activities for the rehabilitation and redevelopment of blighted and vacant areas. Coordinate downtown development.

PERFORMANCE OBJECTIVES

1. To close out a remaining redevelopment activities.
2. To see that previous CDA debt is paid.

COMMENTARY

In FY10-11, program costs showed a modest incrrease, while personnel costs were down, contracted costs and grants increased.
In FY11-12, program costs are down, due to reduced staffing and a vacant Director position, and reduced program activities.
Effective January 31st, 2012, all redevelopment agencies in the State were disbanded by State legislation. So, program activities are being phased out, and/or transferred to the Economic Development program.
As proposed for FY12-13, the program budget provides a contingency of $124,000 for the Sucessor Agency to oversee the CDA close out.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	227,179	192,664	-15.2%	170,890	113,670	66.5%	-41.0%	99,010	-12.9%
Contracted Services	46,752	73,539	57.3%	45,950	22,910	49.9%	-68.8%	20,000	-12.7%
Commodities	483	246	-49.1%	1,400	1,140	81.4%	363.4%	5,000	338.6%
Internal Charges	16,148	13,690	-15.2%	15,460	15,400	99.6%	12.5%	0	-100.0%
Other Payments	17,500	39,936	128.2%	19,570	19,500	99.6%	-51.2%	0	-100.0%
Program Total	308,062	320,075	3.9%	253,270	172,620	68.2%	-46.1%	124,010	-28.2%
FUNDING SOURCES									
CDA Project Fund	308,062	320,075	3.9%	253,270	172,620	68.2%	-46.1%	124,010	-28.2%
Project Reimbursement	0	0		0	0			0	
	0	0		0	0			0	
Program Total	308,062	320,075	3.9%	253,270	172,620	68.2%	-46.1%	124,010	-28.2%
EQUIVALENCY FACTOR									
Cost per EDU	$9.14	$9.44	3.3%	$7.41	$5.04	68.1%	-46.5%	$3.60	-28.6%
PROGRAM STAFFING									
Regular Positions									
Redevelopment & Housing Mgr	0.00	0.00		0.00	0.00			0.00	
Comm Devel Analyst	0.70	0.70		0.00	0.00			0.00	
Admin Assts-Sr Admin Clerk	0.25	0.25		0.25	0.25			0.00	
Economic Development Director	0.35	0.35		0.35	0.35			0.00	
Economic Development Analyst	0.40	0.40		0.40	0.40			0.00	
Associate Planner	0.00	0.20		0.20	0.20			0.00	
Other Staffing (Full-Time Equivalents)									
Project Specialist	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	1.70	1.90	11.8%	1.20	1.20	100.0%	-36.8%	0.00	-100.0%

Department: **56800 - Economic Development**
Program: **56830 - Housing**

Administer housing rehabilitation loans and provide low and moderate income housing assistance.

PERFORMANCE OBJECTIVES

COMMENTARY

In FY10-11, program staffing reduced Housing Inspector hours but added Planner hours. Program will show a major decrease, with cost reductions again primarily due to lower personnel costs.

In FY11-12, program costs are down, due to reduced staffing and a vacant Director position, and reduced program activities.

Effective January 31st, 2012, all redevelopment agencies in the State were disbanded by State legislation. So, all program activities are being phased out. For FY12-13, no program budget is being proposed.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	347,354	284,765	-18.0%	272,020	222,450	81.8%	-21.9%	0	-100.0%
Contracted Services	23,518	25,742	9.5%	43,550	18,090	41.5%	-29.7%	0	-100.0%
Commodities	860	512	-40.5%	3,320	2,870	86.4%	460.5%	0	-100.0%
Internal Charges	24,463	20,831	-14.8%	22,670	22,600	99.7%	8.5%	0	-100.0%
Other Payments	0	0		0	0			0	
Program Total	396,195	331,850	-16.2%	341,560	266,010	77.9%	-19.8%	0	-100.0%
FUNDING SOURCES									
CDA Housing/Sucessor Fund 28x	396,195	331,850	-16.2%	341,560	266,010	77.9%	-19.8%	0	-100.0%
Program Total	396,195	331,850	-16.2%	341,560	266,010	77.9%	-19.8%	0	-100.0%
EQUIVALENCY FACTOR									
Cost per EDU	$11.75	$9.78	-16.8%	$9.99	$7.77	77.8%	-20.5%	$0.00	-100.0%
PROGRAM STAFFING									
Regular Positions									
Admin Assts-Sr Admin Clerk	0.75	0.75		0.70	0.70			0.00	
Comm Devel Analyst	0.25	0.25		0.00	0.00			0.00	
Housing Program Specialist	1.00	1.00		1.00	1.00			0.00	
Housing Program Inspector	1.00	0.50		0.50	0.50			0.00	
Economic Development Director	0.15	0.15		0.15	0.15			0.00	
Economic Development Analyst	0.10	0.10		0.10	0.10			0.00	
Associate Planner	0.00	0.10		0.10	0.10			0.00	
Other Staffing (Full-Time Equivalents)									
Project Specialist	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	3.25	2.85	-12.3%	2.55	2.55	100.0%	-10.5%	0.00	-100.0%

Department: **56800 - Economic Development**
Program: **56840 - Community Development Block Grant**

Administer the City's participation in the federal CDBG program. Provide support to community agencies for social services with Community Development Block Grant funds.

COMMENTARY

Program outlays can vary from year-to-year depending upon how CDBG grants are allocated for the year. The City is a sub-grantee of the County for CDBG. In FY01-02, the County adopted a procedure where they make direct payments to City sub-grantees, instead of passing them through the City financial system. However, the City's auditor still require that the transactions be recorded on the City's books.

In FY12-13 , the program budget includes $58,520 for administration and $337,320 for CDBG grants.

PERFORMANCE OBJECTIVES

1. To administer the program in accordance with the Federal guidelines.
2. To assist and outside agencies in making the best use of program funds.
3. To assist funded departments in the proper expenditure of funds.
4. To disburse $333,330 to community groups.
5. To identify community needs and create criteria for evaluating future CDBG applications based upon those needs.
6. To evaluate pros and cons to City of becoming a direct recipient of CDBG funds, as opposed to being a SJC sub-recipient.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		5,200	1,500	28.8%		50,220	
Contracted Services	0	199		2,300	600	26.1%		7,300	
Commodities	0	0		0	0			1,000	
Internal Charges	0	0		0	0			0	
Other Payments	148,748	142,917	-3.9%	333,330	330,000	99.0%	130.9%	337,320	2.2%
Program Total	148,748	143,116	-3.8%	340,830	332,100	97.4%	132.0%	395,840	19.2%
FUNDING SOURCES									
CDBG Fund 26x	148,748	143,116	-3.8%	333,330	329,100	98.7%	130.0%	395,840	20.3%
CDA Project Fund 381	0	0		7,500	3,000	40.0%		0	-100.0%
Program Total	148,748	143,116	-3.8%	340,830	332,100	97.4%		395,840	19.2%
EQUIVALENCY FACTOR									
Cost per EDU	$4.41	$4.22	-4.4%	$9.97	$9.70	97.4%	130.0%	$11.49	18.4%
PROGRAM STAFFING									
Regular Positions									
Redevelopment & Housing Mgr	0.00	0.00		0.00	0.00			0.00	
Comm Devel Analyst	0.05	0.05		0.05	0.05			0.00	
Admin Assts-Sr Admin Clerk	0.00	0.00		0.00	0.00			0.15	
Economic Development Analyst	0.00	0.00		0.00	0.00			0.15	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.05	0.05		0.05	0.05			0.30	

Department: **56800 - Economic Development**
Program: **56850 - Downtown Promotion**

The Downtown Business Improvement Association (DTBIA) promotes the economic viability and historical value of the Central Business District (CBD) of the City. This program is funded through special assessments collected as a surcharge on business licenses taxes paid by businesses located in the downtown core area and through promotional income from special events held in the downtown area.

COMMENTARY

In FY09-10, program costs and revenues went up and were self-sufficient.

In FY10-11, the DTBIA was disbanded and replaced by a new Public Business Improvement District to serve the downtown area. The City will receive the assessments collected by the County and pass them forward to the new PBID. The City will not be involved in the fiscal affairs of the PBID.

PERFORMANCE OBJECTIVES

1. To pass through to the Downtown Tracy PBID the special assessments collected by the County for its activities.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	3,075	0		0	0			0	
Contracted Services	24,178	0	-100.0%	0	0			0	
Commodities	56,018	0	-100.0%	0	0			0	
Internal Charges	(57)	0	-100.0%	0	0			0	
Other Payments	0	117,145		135,000	117,150			117,200	0.0%
Program Total	83,214	117,145	40.8%	135,000	117,150	86.8%	0.0%	117,200	0.0%
FUNDING SOURCES									
DID Fund 221 - Assessments	7,141	117,145	1540.5%	135,000	117,150	86.8%	0.0%	117,200	0.0%
Promotional Income	76,073	0	-100.0%	0	0			0	
General Fund 101 - Taxes	0	0		0	0			0	
Program Total	83,214	117,145	40.8%	135,000	117,150	86.8%	0.0%	117,200	0.0%
EQUIVALENCY FACTOR									
Cost per EDU	$2.47	$3.45	39.9%	$3.95	$3.42	86.7%	-0.9%	$3.40	-0.6%
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
DTBIA Coordinator	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **56800 - Economic Development**
Program: **56860 - Downtown Parking**

Operate and maintain downtown parking lots.

PERFORMANCE OBJECTIVES

COMMENTARY

This budget program was established in FY95-96 for the operations and maintenance of two downtown parking lots developed by the City using CDA funds. These operations & maintenance costs though are funded through assessments levied for a downtown parking district. Generally, program costs run less than budgeted.

In FY10-11, this program was discontinued.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	14,212	0	-100.0%	0	0			0	
Commodities	0	0		0	0			0	
Internal Charges	3,270	0	-100.0%	0	0			0	
Other Payments	24,800	0		0	0			0	
Program Total	42,282	0	-100.0%	0	0			0	
FUNDING SOURCES									
Park Dist Fund 222 - Assessments	42,282	0	-100.0%	0	0			0	
Program Total	42,282	0	-100.0%	0	0			0	
EQUIVALENCY FACTOR									
Cost per EDU	$1.25	$0.00	-100.0%	$0.00	$0.00			$0.00	
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

CITY COUNCIL

Brent Ives, Mayor

Michael Macial, Mayor pro Tem

Steve Abercombie, Council Member

Robert Elliott, Council Member

Robert Rickman, Council Member

KEY INDICATORS Citywide	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimated	% Change	FY12-13 Projected	% Change
City Population as of Jan 1st	81,519	82,848	83,242	0.5%	83,620	83,900	0.8%	84,300	0.5%
City Area (Square Miles)	23.0	23.0	23.0	0.0%	23.0	23.0	0.0%	23.0	0.0%
Businesses within City	4,763	3,541	4,437	25.3%	3,600	4,343	-2.1%	4,400	1.3%
Employment within City	30,110	25,030	25,300	1.1%	25,800	25,600	1.2%	25,900	1.2%
Equivalent Dwelling Units	34,880	33,710	33,920	0.6%	34,190	34,220	0.9%	34,440	0.6%
Registered Voters	28,100	28,100	28,100	0.0%	29,100	29,100	3.6%	29,250	0.5%

KEY INDICATORS City Budget	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimated	% Change	FY12-13 Projected	% Change
Operating Budget ($ million)	$122.4	$120.6	$114.1	-5.5%	$113.9	$114.6	0.5%	$113.8	-0.7%
Capital Budget ($ million)	$111.3	$102.4	$115.4	12.7%	$116.8	$107.7	-6.7%	$94.6	-12.1%
Debt Budget ($ million)	$24.8	$24.6	$24.9	1.4%	$26.3	$38.4	54.0%	$23.7	-38.3%
Authorized Staffing (Full-Time Equivalents)	554.00	538.10	472.64	-12.2%	466.84	469.34	-0.7%	446.20	-4.9%

KEY INDICATORS City Staffing	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimated	% Change	FY12-13 Projected	% Change
Authorized Staffing (Full-Time Equivalents)									
Full-Time Regular Employees	496.00	481.00	427.00	-11.2%	426.00	429.00	0.5%	414.00	-3.5%
Other Staffing (FTEs)	58.00	57.10	45.64	-20.1%	40.84	40.34	-11.6%	32.20	-20.2%

KEY INDICATORS City Expenditures	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimated	% Change	FY12-13 Projected	% Change
Operating Expenditures ($ million)	$110.1	$106.1	$105.9	-0.2%	$110.0	$108.8	2.7%	$110.0	1.1%
as % of Operating Budget	90.0%	87.9%	92.8%	5.6%	96.6%	94.9%	2.3%	96.6%	1.8%
Capital Expenditures ($ million)	$30.6	$30.6	$30.7	0.2%	$50.0	$26.8	-12.7%	$35.0	30.6%
as % of Capital Budget	27.5%	29.9%	26.6%	-11.1%	42.8%	24.9%	-6.4%	37.0%	48.6%
Debt Expenditures ($ million)	$35.8	$25.5	$25.1	-1.5%	$26.3	$38.2	52.2%	$23.5	-38.5%
as % of Debt Budget	144.8%	103.6%	100.7%	-2.9%	100.0%	99.5%		99.2%	-0.3%

Department: **58100 - City Council**

The City Council, consisting of a Mayor and 4 Council Members, is the City's governing body and enacts City legislation and policies.

COMMENTARY

As proposed for FY11-12, the departmental budget will increase over 1.8% from the current year estimates, and also this represents a 10.3% increase over FY09-10 actual expenditures.

The base component of the budget represents a 1.8% increase over the current year estimates. There are no budget augmentations.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
City Council									
58110 - Legislation & Policy	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
Department Total	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
Amended Budget	106,830	99,900	-6.5%		99,900		0.0%	over 2 years	10.3%
% of Amended Spent	83.32%	88.40%			95.77%				
						Base Budget		97,400	1.8%
						Augmentations		0	0.0%
EQUIVALENCY FACTOR									
Cost per EDU	$2.64	$2.60	-1.4%	$2.92	$2.80	95.7%	7.4%	$2.83	1.2%

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	39,077	39,078	0.0%	39,150	39,080	99.8%	0.0%	39,150	0.2%
Contracted Services	8,069	8,833	9.5%	11,210	10,570	94.3%	19.7%	11,210	6.1%
Commodities	2,424	3,024	24.8%	8,210	4,720	57.5%	56.1%	5,710	21.0%
Internal Charges	39,441	37,373	-5.2%	41,330	41,300	99.9%	10.5%	41,330	0.1%
Other Payments	0	0		0	0			0	
Department Total	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
Department Total	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Elected Officials									
Mayor & 4 Council Members	1.00	1.00		1.00	1.00			1.00	
Total - Full Time Equivalents	1.00	1.00	0.0%	1.00	1.00	100.0%	0.0%	1.00	0.0%

Department: **58100 - City Council**
Program: **58110 - Legislation & Policy**

The City Council, consisting of a Mayor and 4 Council Members, is the City's governing body and has primary responsibility for enacting City legislation and policies.

COMMENTARY

Most program costs are fairly stable from year-to-year. With the paperless agenda, there was an decrease in copying costs but an increase for computer system charges. Contracted costs increase when professional facilitators are hired for Council activities.

In FY10-11, program costs showed a slight decrease, with reductions in internal charges. In FY10-11, program costs are expected to show a moderate increase.

In FY12-13, program costs will show a slight increase. The program budget maintains the current funding for most costs.

PERFORMANCE OBJECTIVES

1. To enact legislation and policies which protect the health, safety, and general welfare of the citizenry.
2. To protect the City's environment while providing growth and economic development.
3. To oversee the financial affairs of the City.
4. To participate in regional issues.
5. To enhance the quality of life through recreational and cultural activities.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	39,077	39,078	0.0%	39,150	39,080	99.8%	0.0%	39,150	0.2%
Contracted Services	8,069	8,833	9.5%	11,210	10,570	94.3%	19.7%	11,210	6.1%
Commodities	2,424	3,024	24.8%	8,210	4,720	57.5%	56.1%	5,710	21.0%
Internal Charges	39,441	37,373	-5.2%	41,330	41,300	99.9%	10.5%	41,330	0.1%
Other Payments	0	0		0	0			0	
Program Total	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
FUNDING SOURCES									
Central Admin Fund 125	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
Program Total	89,011	88,308	-0.8%	99,900	95,670	95.8%	8.3%	97,400	1.8%
EQUIVALENCY FACTOR									
Cost per EDU	$2.64	$2.60	-1.4%	$2.92	$2.80	95.7%	7.4%	$2.83	1.2%
PROGRAM STAFFING									
Elected Officials									
Mayor (1)	0.20	0.20		0.20	0.20			0.20	
Council Members (4)	0.80	0.80		0.80	0.80			0.80	
Full-Time Equivalents									
Mayor & Council	1.00	1.00		1.00	1.00			1.00	
Total - Full-Time Equivalents	1.00	1.00	0.0%	1.00	1.00	100.0%	0.0%	1.00	0.0%

CITY ATTORNEY'S OFFICE

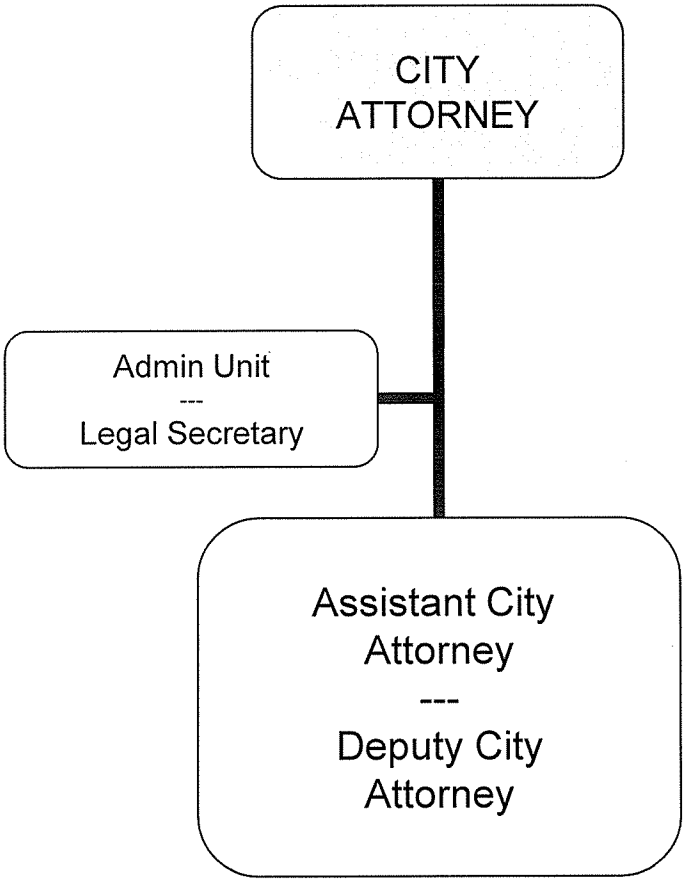
Mission Statement

Safeguarding the Rights and Interests of Our Community

Department Head

Dan Sodergren, City Attorney

City of Tracy
CITY ATTORNEY'S
OFFICE
FY12-13



Department: **58200 - City Attorney's Office**

The City Attorney provides legal counsel to the City Council, the Planning Commission, and City Staff.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 10.5% over the current year estimates, and this represents a 19.4% increase over FY10-11 actual expenditures.

The base component of the budget represents a 10.5% increase over the current year estimates. There are no budget augmentations.

In FY10-11, FY11-12, and as proposed for FY12-13, departmental staffing will leave one full-time regular position vacant but backfill with temporary help.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
City Attorney's Office									
58210 - Legal Counsel	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
Department Total	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
Amended Budget	967,468	806,230	-16.7%		829,630		2.9%	over 2 years	19.4%
% of Amended Spent	74.18%	89.47%			93.97%				
						Base Budget		861,540	10.5%
						Augmentations		0	0.0%
EQUIVALENCY FACTOR									
Cost per EDU	$21.29	$21.27	-0.1%	$23.90	$22.78	95.3%	7.1%	$25.02	9.8%

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	602,463	606,412	0.7%	691,310	659,040	95.3%	8.7%	735,820	11.7%
Contracted Services	69,530	69,403	-0.2%	75,210	71,300	94.8%	2.7%	75,210	5.5%
Commodities	10,794	12,444	15.3%	14,450	13,230	91.6%	6.3%	14,450	9.2%
Internal Charges	34,898	33,072	-5.2%	36,060	36,000	99.8%	8.9%	36,060	0.2%
Other Payments	0	0		0	0			0	
Department Total	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
Department Total	717,685	721,331	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
City Attorney	1.00	1.00		1.00	1.00			1.00	
Assistant & Deputy City Attorneys	2.00	2.00		2.00	2.00			2.00	
Secretarial & Clerical	1.00	1.00		1.00	1.00			1.00	
Total - Full Time Equivalents	4.00	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%

Budget Narrative - City Attorney's Office

Historical Milestones

FY 96-97
- Full-time Assistant City Attorney added to City staff

FY 00-01
- Deputy City Attorney position added

Recent Budget Changes

FY 06-07
- Office relocated from old City Hall into new City Hall in April 2007

FY 09-10
- During the year, the long-time City Attorney retired, and subsequently the Assistant City Attorney was promoted to City Attorney. Also, the Deputy City Attorney was promoted to Assistant City Attorney.
- The Deputy City Attorney position has been left vacant, although some temporary legal help was hired to help with the workload

FY 10-11
- The department budget showed a 18.3% decrease from the adjusted budget for FY 10-11
- The Deputy City Attorney position will remain vacant but temporary help will be used to backfill the position

FY 11-12
- Increase in base budget of $10,710 or 1.3% over the FY 10-11 Adopted Budget. This increase is in personnel expenses; other costs were held at the FY 10-11 base level.
- No budget augmentations
- No changes in departmental staffing.

Proposed Budget Changes for FY 12-13

- Increase in base budget of $44,510 or 5.4% over the FY 11-12 Adopted Budget. This increase is in personnel expenses; other costs were held at the FY 11-12 base level.
- No budget augmentations
- No changes in departmental staffing.

The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
Contracted Legal Services	$60,040	0.0%	$60,040	0.0%	$60,040
Legal Reference Materials	11,200	0.0%	11,200	0.0%	$11,200
Equipment Acquisition	0	0	0	0	0
Equipment Replacement	0	0	0	0	0

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Processed over 600 document reviews with a turnaround time of 10 days or less.
2. Reviewed and commented on over 300 staff reports.
3. Attended all City Council, Planning Commission, Community Development Agency, and Fire Authority meetings.
4. Prepared and/or assisted in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepared and/or assisted in the negotiation of all contracts.
6. Provided legal advice to City Council, Commissions, Boards, and City staff.
7. Prosecuted Tracy Municipal Code Violations.
8. Coordinated and supervised outside counsel.
9. Provided training on the Public Records Act, Brown Act, CEQA, and other regulatory statutes as needed and/or requested.

Current Projections FY 11-12

During the current Fiscal Year, the City Attorney's Office has or plans to:

1. Process over 630 document reviews.
2. Review and comment on over 300 staff reports.
3. Attend all City Council, Planning Commission, Community Development Agency, and Fire Authority meetings.
4. Prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepare and/or assist in the negotiation of all contracts.
6. Provide legal advice to City Council, Commissions, Boards, and City staff.
7. Prosecute Tracy Municipal Code Violations.
8. Coordinate and supervise outside counsel.
9. Provide training on the Public Records Act, Brown Act, CEQA, Ethics (AB1234), Firefighters Procedural Bill of Rights Act (FBOR), and other regulatory statutes as needed and/or requested.

Future Projections FY 12-13

1. Process over 650 document reviews.
2. Review and comment on over 350 staff reports.
3. Attend all City Council, Planning Commission, Community Development Agency, and Fire Authority meetings.
4. Prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepare and/or assist in the negotiation of all contracts.
6. Provide legal advice to the City Council, Commissions, Boards and City staff.
7. Prosecute Tracy Municipal Code violations.
8. Coordinate and supervise outside counsel.
9. Provide training on Public Records Act, Brown Act, CEQA, Ethics (AB1234), Firefighters Procedural Bill of Rights Act (FBOR), and other regulatory statutes as needed and/or requested.

Department: **58200 - City Attorney's Office**
Program: **58210 - Legal Counsel**

The City Attorney provides legal counsel to the City Council, Planning Commission, and all City staff.

CITY ATTORNEY'S OFFICE
MISSION STATEMENT

Safeguarding the Rights and Interests of Our Community

COMMENTARY

This program provides for a City Attorney, with one Assistant CA, one Deputy CA, and a Legal Secretary.

In FY09-10, program costs showed a major decrease. Personnel costs decreased due to a vacancy, while other costs decreased too.

In FY10-11, program staffing left a Deputy City Attorney position vacant but backfilled with temporary help. Program costs will show a slight increase,

In FY11-12, program staffing remains at the same level with temporary help backfilling. Program costs will show a moderate increase.

In FY12-13, the program budget provides for current staffing and holds the line on other cost items. The budget provides $60,040 for contracted legal services and $12,800 for legal references.

PERFORMANCE OBJECTIVES

1. To attend all City Council, Planning Commission, and Redevelopment Agency meetings.
2. To prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
3. To prepare and/or assist in the negotiation of all contracts.
4. To give legal advice to the City Council, Commissions, Boards and City staff.
5. To prosecute Tracy Municipal Code violations.
6. To assist in the coordination and supervision of special counsel.
7. To provide training on Public Records Act, Brown Act, CEQA, and other regulatory statues as needed and/or requested.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	602,463	606,413	0.7%	691,310	659,040	95.3%	8.7%	735,820	11.7%
Contracted Services	69,530	69,403	-0.2%	75,210	71,300	94.8%	2.7%	75,210	5.5%
Commodities	10,794	12,444	15.3%	14,450	13,230	91.6%	6.3%	14,450	9.2%
Internal Charges	34,898	33,072	-5.2%	36,060	36,000	99.8%	8.9%	36,060	0.2%
Other Payments	0	0		0	0			0	
Program Total	717,685	721,332	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
FUNDING SOURCES									
Central Admin Fund 125	673,537	706,332	4.9%	802,030	764,570	95.3%	8.2%	846,540	10.7%
Project Reimbursement	44,148	15,000	-66.0%	15,000	15,000	100.0%	0.0%	15,000	0.0%
Program Total	717,685	721,332	0.5%	817,030	779,570	95.4%	8.1%	861,540	10.5%
EQUIVALENCY FACTOR									
Cost per EDU	$21.29	$21.27	-0.1%	$23.90	$22.78	95.3%	7.1%	$25.02	9.8%
PROGRAM STAFFING									
Regular Positions									
City Attorney	1.00	1.00		1.00	1.00			1.00	
Senior Secretary	0.00	0.00		0.00	0.00			0.00	
Assistant/Deputy City Attorney	2.00	2.00		2.00	2.00			2.00	
Legal Secretary	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	4.00	4.00	0.0%	4.00	4.00	100.0%	0.0%	4.00	0.0%

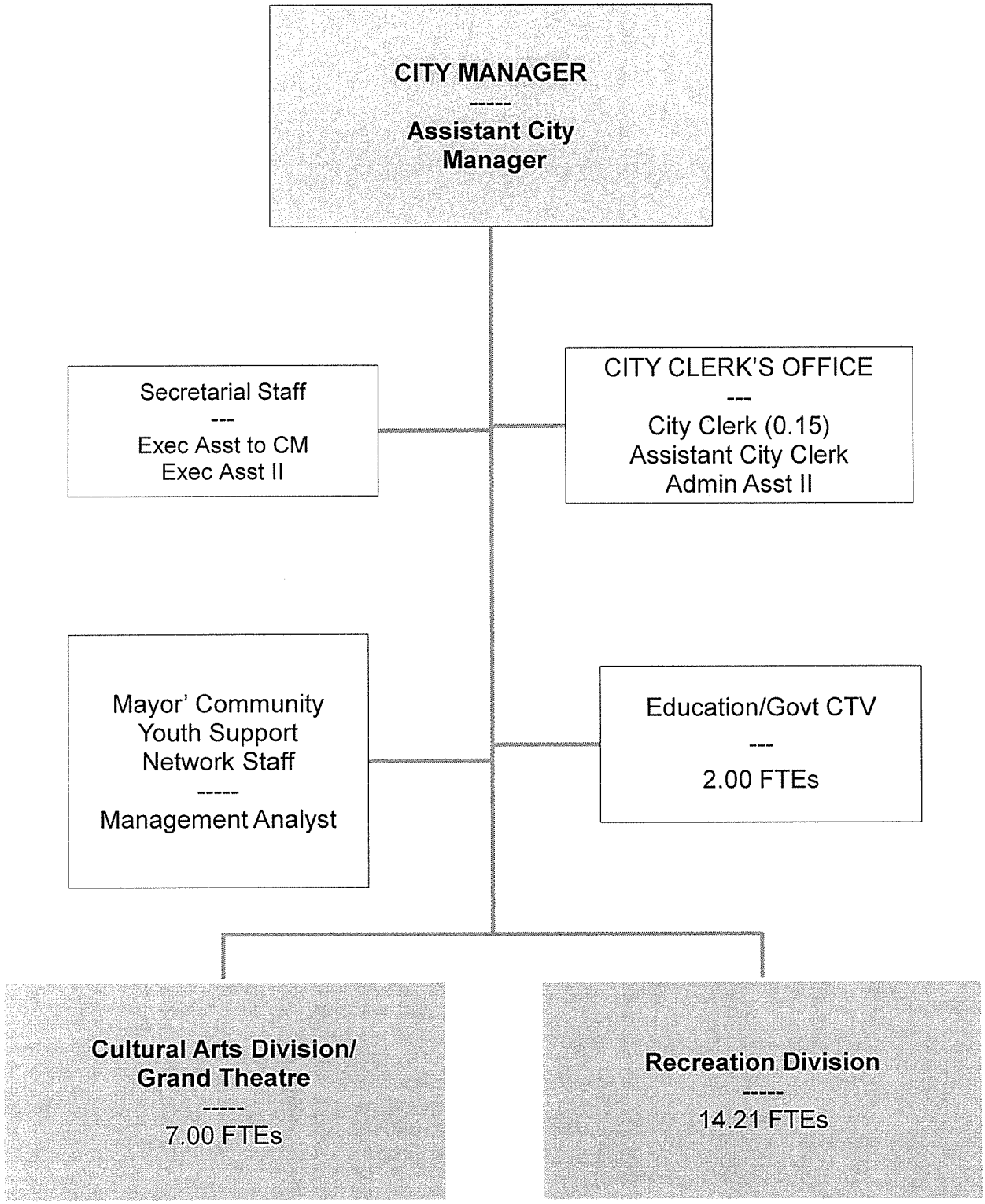
CITY MANAGER'S OFFICE

Department Head

Leon Churchill, City Manager

Maria Hurtado, Assistant City Manager

City of Tracy
CITY MANAGER'S OFFICE
FY12-13



Department: **58300 - City Manager's Office**

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

Also, the CM Office supervises the City Clerk, Community Promotions, Recreation and Cultural Arts programs.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 6.3% over the current year estimates, and this represents a 2.6% increase over FY10-11 actual expenditures. This adjusted for reorganization.

The base component of the budget represents a 0.01% increase over the current year estimates, while budget augmentations represent a 5.3% increase over the base budget.

In FY10-11, departmental staffing lost 7 full-time regular positions and 3.50 FTEs in other staffing. In FY11-12 and as proposed for FY12-13, departmental staffing will remain at its current level.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
City Manager's Office									
58310 - City Administration	1,001,036	839,884	-16.1%	871,990	870,310	99.8%	3.6%	884,190	1.6%
58320 - City Clerk	309,454	331,908	7.3%	282,230	284,740	100.9%	-14.2%	383,610	34.7%
58350 - Education/Govt CTV	86,949	82,761	-4.8%	96,070	85,390	88.9%	3.2%	90,470	5.9%
58360 - Mayor's Community Youth S	368,742	430,959	16.9%	368,150	362,790	98.5%	-15.8%	352,800	-2.8%
58370 - Cultural Arts	1,252,253	1,086,805	-13.2%	1,225,960	1,078,250	88.0%		0	See Below
58380 - Community Promotions	115,732	137,028	18.4%	159,150	154,770	97.2%	12.9%	159,150	2.8%
Department Total	3,134,166	2,909,345	-7.2%	3,003,550	2,836,250	94.4%	-2.5%	1,870,220	-34.1%
Amended Budget	3,726,012	3,407,237	-8.6%		3,197,007		-6.2%	over 2 years	-35.7%
% of Amended Spent	84.12%	85.39%			88.72%				
						Base Budget		1,779,220	-37.3%
						Augmentations		91,000	5.1%
EQUIVALENCY FACTOR									
Cost per EDU	$92.97	$85.77	-7.7%	$87.85	$82.88	94.3%	-3.4%	$54.30	-34.5%

Department: **58300 - City Manager's Office (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	1,822,912	1,573,986	-13.7%	1,562,900	1,605,570	102.7%	2.0%	1,191,670	-25.8%
Contracted Services	786,662	668,953	-15.0%	874,590	653,220	74.7%	-2.4%	321,510	-50.8%
Commodities	50,739	72,461	42.8%	69,690	67,510	96.9%	-6.8%	24,210	-64.1%
Internal Charges	266,712	242,881	-8.9%	270,870	270,700	99.9%	11.5%	117,330	-56.7%
Other Payments	207,141	351,064	69.5%	225,500	239,250	106.1%	-31.9%	215,500	-9.9%
Department Total	3,134,166	2,909,345	-7.2%	3,003,550	2,836,250	94.4%	-2.5%	1,870,220	-34.1%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101	2,763,114	2,583,110	-6.5%	2,662,980	2,506,470	94.1%	-3.0%	1,779,750	-29.0%
Cultural Arts Fees	332,503	243,474	-26.8%	244,500	244,390	100.0%	0.4%	0	
Self Insurance Fund 627	0	0		0	0			0	
Cable TV Fund 295	38,549	82,761	114.7%	96,070	85,390	88.9%	3.2%	90,470	5.9%
Department Total	3,134,166	2,909,345	-7.2%	3,003,550	2,836,250	94.4%	-2.5%	1,870,220	-34.1%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
City Manager	1.00	1.00		1.00	1.00			1.00	
Assistant/Deputy City Manager	1.00	1.00		1.00	1.00			1.00	
Mid Managers	4.00	2.00		2.00	2.00			2.00	
Secretarial & Clerical	6.00	3.50		3.50	3.50			3.00	
Cultural Arts	5.00	2.50		2.50	2.50			0.00	
Other Staffing (Full-Time Equivalents)									
Elected Officials	0.15	0.15		0.15	0.15			0.15	
Clerical	1.00	0.50		0.50	0.50			0.00	
CCTV	2.00	2.00		2.00	2.00			2.00	
Cultural Arts	3.50	2.50		2.50	2.50			0.00	
Cultural Arts Commissioners (7)	0.10	0.10		0.10	0.10			0.00	
Total - Full Time Equivalents	23.75	15.25	-35.8%	15.25	15.25	100.0%	0.0%	9.15	-40.0%

Budget Narrative - City Manager's Office

Recent Budget Changes

FY 05-06
- CTV Programming initiated

FY 06-07
- In April 2007, office relocated from the Old City Hall into the new City Hall

FY 07-08
- City Manager's Office will add an Administrative Assistant position, while an Administrative Assistant III will be upgraded to Executive Assistant
- During the year, the City Manager's Office added a Management Analyst and an Administrative Assistant for the Mayor's Community Youth Support Network
- City Manager's position vacant for 7 months; the Assistant City Manager served as the Interim City Manager

FY 08-09
- City Clerk's budget included $85,000 for a municipal election in November 2008
- $83,123 reduction in non-personnel costs

FY 09-10
- $78,440 reduction in non-personnel costs
- Further reduction of $42,873 made during the fiscal year in the City Manager's Office
- Some savings on personnel expenses realized during the year due to vacancies and layoffs

FY 10-11
- Departmental staffing reduced by 5 full-time regular positions and 1.00 FTEs in other staffing
- Reduction in the Base Budget of $1,105,500 compared to the FY 09-10 Adopted Budget

FY 11-12
- Decrease in base budget of $184,430 or 5.9% from FY 10-11 Adopted Budget. The major decrease is $150,000 for municipal elections. No elections are planned or anticipated in FY 11-12. The balance of the decrease is in personnel expenses; other costs were held at the FY 10-11 base level.
- No budget augmentations
- No change in departmental staffing

Proposed Budget Changes for FY 12-13

- Increase in the base budget of $1,630 or 0.1% over the FY 11-12 adopted budget
- No change in staffing in the City Manager's Office proper
- $80,000 budgeted for November 2012 municipal election
- $11,000 augmentation for upgrade of the City Council meeting display system

The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
City Mgr's Professional Services	$33,400	0.0%	$33,400	-38.9%	$20,400
Municipal Elections*	150,020	-100%	0	0.0%	80,000
MCYSN Professional Services	25,000	0.0%	25,000	0.0%	10,000
MCYSN Grants	200,000	0.0%	200,000	-60.0%	200,000
Chamber Support	15,500	0.0%	15,500	0.0%	15,500
Lobbyist Contract	27,700	0.0%	27,700	0.0%	27,700
*every second year					
Equipment Acquisition	$0		$0	$0	$0
Equipment Replacement	$0		$11,000	$0	$0

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

CMO Goals for FY 12/13:

1. Continue implementation of the 8 point fiscal plan to address the City's structural budget deficit.

2. Implement the FY 11/12 and FY 12/13 Council 2-Year Strategic Priorities and Business plans which include the four priority strategies: (1) Economic Development, (2) Public Safety, (3) Organizational Efficiencies, and (4) Livability.

3. Expand efforts to establish Downtown Tracy as a regional destination point for fine arts, arts education and entertainment.

4. Create a Business Incubator.

5. Ensure the successful merger of the Finance and Administrative Services Department and the Human Resources Department with the creation of three divisions (Finance, IT, and Human Resources) within a new the Administrative Services Department, as part of the City's organization restructure.

6. Ensure the successful transfer of the Transit and Airport divisions into the Public Works Department as part of the City organizational restructure.

7. Ensure the successful transfer of the Recreation division into the City Manager's Office as part of the City's organizational restructure.

8. Increase revenues at Grand Theatre by 10%.

Department: **58300 - City Manager's Office**
Program: **58310 - City Administration**

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

COMMENTARY

This program provides for a City Manager, an Assistant City Manager, and their support staff.

In FY09-10 and FY10-11, program costs showed major decreases. Personnel costs went down due to lay-offs and staff vacancies. Program staffing was reduced by 3.35 FTEs.

In FY11-12, program costs will show a modest increase.

In FY12-13, the program budget provides for current staffing with some reduction in other cost items. The budget provides $20,400 for professional services.

PERFORMANCE OBJECTIVES

1. To oversee and administer the various services provided by operational and support departments.
2. To provide City Council support by preparing agendas, responding to Council and constituency inquiries.
3. To manage the allocation of city's resources and administer a comprehensive and equitable personnel system for employees.
4. To provide the fiscal foundation for municipal services through planning, budgeting, and reporting.
5. To monitor and recommend action on legislation and perform research for special projects.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	881,442	732,672	-16.9%	740,000	756,140	102.2%	3.2%	765,200	1.2%
Contracted Services	46,313	45,401	-2.0%	65,610	47,870	73.0%	5.4%	52,610	9.9%
Commodities	5,078	5,640	11.1%	6,660	6,600	99.1%	17.0%	6,660	0.9%
Internal Charges	68,203	56,171	-17.6%	59,720	59,700	100.0%	6.3%	59,720	0.0%
Other Payments	0	0		0	0			0	
Program Total	1,001,036	839,884	-16.1%	871,990	870,310	99.8%	3.6%	884,190	1.6%
FUNDING SOURCES									
Central Admin Fund 125	1,001,036	839,884	-16.1%	871,990	870,310	99.8%	3.6%	884,190	1.6%
Program Total	1,001,036	839,884	-16.1%	871,990	870,310	99.8%	3.6%	884,190	1.6%
EQUIVALENCY FACTOR									
Cost per EDU	$29.70	$24.76	-16.6%	$25.50	$25.43	99.7%	2.7%	$25.67	0.9%
PROGRAM STAFFING									
Regular Positions									
City Manager	1.00	1.00		1.00	1.00			1.00	
Assistant City Manager	1.00	1.00		1.00	1.00			1.00	
Exec Asst-Secretary to the City Mgr	1.00	1.00		1.00	1.00			1.00	
Exec Asst II-Sr Secretary	1.00	1.00		1.00	1.00			1.00	
Admin Asst II-Admin Clerk	1.50	0.00		0.00	0.00			0.00	
Admin Asst III-Sr Admin Clerk	0.00	0.00		0.00	0.00			0.00	
Public Affairs Officer	0.85	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	1.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	7.35	4.00	-45.6%	4.00	4.00	100.0%	0.0%	4.00	0.0%

Department: **58300 - City Manager's Office**
Program: **58320 - City Clerk**

The City Clerk prepares Council and agendas and minutes, maintains official records and documents, and provides general administrative support for the Mayor and City Council. The City Clerk also coordinates City elections.

COMMENTARY

Program costs vary from year-to-year depending upon whether or not a general and/or a special election is held.

In FY10-11, program staffing was reduced by 0.50 FTEs. But, program costs were up, due to the 2010 municipal election. Personnel costs were down due to the reduced staffing.

In FY11-12, program costs will show a decrease, with no election scheduled.

In FY12-13, the program budget provides for current staffing and holds the line on other cost items, and includes $80,000 for the 2012 election.

PERFORMANCE OBJECTIVES

1. To prepare agendas/minutes for 24 regular Council meetings and any special meetings of the Council, the CDA, SCFA, PFC, or TOPJPA.
2. To convert files to the FilePro system to improve management of the City Clerk's filing system.
3. To conduct recruitments for all City boards and commissions and ensure compliance with the Maddy Act.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	272,050	244,679	-10.1%	242,040	247,050	102.1%	1.0%	252,420	2.2%
Contracted Services	10,545	63,567	502.8%	14,610	12,200	83.5%	-80.8%	105,610	765.7%
Commodities	1,831	1,324	-27.7%	1,450	1,390	95.9%	5.0%	1,450	4.3%
Internal Charges	25,028	22,337	-10.8%	24,130	24,100	99.9%	7.9%	24,130	0.1%
Other Payments	0	0		0	0			0	
Program Total	309,454	331,907	7.3%	282,230	284,740	100.9%	-14.2%	383,610	34.7%
FUNDING SOURCES									
Central Admin Fund 125	309,454	331,907	7.3%	282,230	284,740	100.9%	-14.2%	383,610	34.7%
Program Total	309,454	331,907	7.3%	282,230	284,740	100.9%	-14.2%	383,610	34.7%
EQUIVALENCY FACTOR									
Cost per EDU	$9.18	$9.78	6.6%	$8.25	$8.32	100.8%	-15.0%	$11.14	33.9%
PROGRAM STAFFING									
Elected Officials									
City Clerk (1)	0.15	0.15		0.15	0.15			0.15	
Regular Positions									
Assistant City Clerk	1.00	1.00		1.00	1.00			1.00	
Exec Asst I-Secretary	0.00	0.00		0.00	0.00			0.00	
Admin Asst II-Admin Clerk	0.50	0.00		0.00	0.00			0.00	
Deputy City Clerk	1.00	1.00		1.00	1.00			1.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.65	2.15	-18.9%	2.15	2.15	100.0%	0.0%	2.15	0.0%

Department: **58300 - City Manager's Office**
Program: **58350 - Education/Government CTV**

Manage and coordinate the City's public education/government cable television activities. Record and televise City Council meetings. Funding is provided by the City's cable franchise fee.

COMMENTARY

In both FY09-10 and FY10-11, program costs were down, reflecting reduced and/or vacant staffing. Prior to FY10-11, program costs exceeded dedicated franchise fee receipts for EG CTV, the General Fund supplemented program funding. But with increased dedicated funding, the supplement is no longer required.

In FY11-12, program costs will show a modest increase.

For FY12-13, the program budget provides for current staffing and maintains current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To provide quality public access programs for the Tracy community.

2. To assist community organizations in the production of programs through the use of Community Access facilities and equipment.

into a new studio built in the Community Services Building. I program costs exceeded dedicated franchise fee receipts for General Fund supplemented program funding.

For FY12-13, the program budget provides for current staffi maintains current funding for other cost items. With increase funding, the General Fund supplement is no longer needed.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	65,043	51,912	-20.2%	63,100	57,040	90.4%	9.9%	57,500	0.8%
Contracted Services	1,044	2,447	134.4%	5,510	4,680	84.9%	91.3%	5,510	17.7%
Commodities	1,486	3,522	137.0%	8,430	4,670	55.4%	32.6%	8,430	80.5%
Internal Charges	19,376	17,085	-11.8%	19,030	19,000	99.8%	11.2%	19,030	0.2%
Other Payments	0	7,795		0	0			0	
Program Total	86,949	82,761	-4.8%	96,070	85,390	88.9%	3.2%	90,470	5.9%
FUNDING SOURCES									
General Fund 101 - Taxes	29,200	0		0	0			0	
Cable TV Fund 295	57,749	82,761	43.3%	96,070	85,390	88.9%	3.2%	90,470	5.9%
Program Total	86,949	82,761	-4.8%	96,070	85,390	88.9%		90,470	5.9%
EQUIVALENCY FACTOR									
Cost per EDU	$2.58	$2.44	-5.4%	$2.81	$2.50	88.8%	2.3%	$2.63	5.3%
PROGRAM STAFFING									
Regular Positions									
Assistant City Clerk	0.00	0.00		0.00	0.00			0.00	
Public Affairs Officer	0.15	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Comm Access Coordinator	0.50	0.50		0.50	0.50			0.50	
Intern & Program Asst	1.50	1.50		1.50	1.50			1.50	
	2.15	2.00	-7.0%	2.00	2.00	100.0%	0.0%	2.00	0.0%

Department: **58300 - City Manager's Office**
Program: **58360 - Mayor's Community Youth Support**

Coordinate the Mayor's Community Youth Support Network (MCYSN) multi-departmental and interagency efforts. Administer MCYSN contracts and grants.

COMMENTARY

The Mayor's Community Youth Support Network outlines a youth service strategy of prevention, intervention and suppression. In FY09-10, program costs showed modest decrease, although grant outlays were kept up.

In FY10-11, staffing had a 1.00 FTEs reduction. With a $250,000 County grant to supplement City funding, program costs will show a major increase.

In FY12-13, the program budget provides for current staffing and holds the line on other cost items. The budget provides $200,000 for grants from City funds.

PERFORMANCE OBJECTIVES

1. To complete a comprehensive community gang assessment in partnership with Tracy Police.
2. To open the "Reconnecting Our Youth" grant program, cycle 4, for local service providers who can fill gaps in services.
3. To coordinate at least two parent workshops, open to the public on social impacts like bullying, gangs, and drug abuse.
4. To identify service gaps and needs through the gang assessment process and update the ROY RFQ to mirrot those needs.
5. To produce an updated youth & family guide both in print an on the web.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	159,700	111,722	-30.0%	112,400	111,560	99.3%	-0.1%	116,550	4.5%
Contracted Services	3,195	8,328	160.7%	36,800	8,620	23.4%	3.5%	17,300	100.7%
Commodities	1,815	229	-87.4%	4,500	8,030	178.4%	3406.6%	4,500	-44.0%
Internal Charges	14,169	13,287	-6.2%	14,450	14,400	99.7%	8.4%	14,450	0.3%
Other Payments	189,863	297,393	56.6%	200,000	220,180	110.1%	-26.0%	200,000	-9.2%
Program Total	368,742	430,959	16.9%	368,150	362,790	98.5%	-15.8%	352,800	-2.8%
FUNDING SOURCES									
General Fund 101 - Taxes	368,742	430,959	16.9%	368,150	362,790	98.5%	-15.8%	352,800	-2.8%
County Grant	0	0		0	0			0	
Program Total	368,742	430,959	16.9%	368,150	362,790	98.5%	-15.8%	352,800	-2.8%
EQUIVALENCY FACTOR									
Cost per EDU	$10.94	$12.71	16.1%	$10.77	$10.60	98.5%	-16.6%	$10.24	-3.4%
PROGRAM STAFFING									
Regular Positions									
Management Analyst I	1.00	1.00		1.00	1.00			1.00	
Admin Asst II	1.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	2.00	1.00	-50.0%	1.00	1.00			1.00	

Department: **58300 - City Manager's Office**
Program: **58380 - Community Promotions**

City support for promotional activities and events to enhance the City's image and prosperity.

COMMENTARY

Program outlays can vary from year-to-year depending upon community events and promotions. For FY12-13, the program budget includes:

- $15,500 for City promotions through Chamber of Commerce
- $15,800 for City Pride newsletters printing
- $50,000 for City lobbyist.
- $44,000 for City grant writer.
- $23,700 for City membership in League of CA Cities

PERFORMANCE OBJECTIVES

1. To support community activities through fiscal contributions.
2. To support community activities through use of safety personnel.
3. To promote city services and awareness through City booth at Bean Festival and County Fair.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	99,384	105,519	6.2%	140,480	136,400	97.1%	29.3%	140,480	3.0%
Commodities	848	1,584	86.8%	3,170	2,870	90.5%	81.2%	3,170	10.5%
Internal Charges	0	0		0	0			0	
Other Payments	15,500	29,925	93.1%	15,500	15,500	100.0%	-48.2%	15,500	0.0%
Program Total	115,732	137,028	18.4%	159,150	154,770	97.2%	12.9%	159,150	2.8%
FUNDING SOURCES									
General Fund 101 - Taxes	115,732	137,028	18.4%	159,150	154,770	97.2%	12.9%	159,150	2.8%
Central Services Fund 602	0	0		0	0			0	
Comm Devel Block Gt Fund 269	0	0		0	0			0	
Project Reimbursement	0	0		0	0			0	
Program Total	115,732	137,028	18.4%	159,150	154,770	97.2%	12.9%	159,150	2.8%
EQUIVALENCY FACTOR									
Cost per EDU	$3.43	$4.04	17.7%	$4.65	$4.52	97.2%	12.0%	$4.62	2.2%
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

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Department **55000 - Recreation & Cultural Arts Programs**

The City Manager's Office oversees the City's Recreation and Cultural Arts Divisions, operates community facilities, and contract for the operatons at the City's Library.

Prior to FY12-13, the Recreation Division was under the Parks & Community Services Department. The Cultural Arts Division has been under the City Manager's Office since FY09-10.

COMMENTARY

As proposed for FY12-13, the Programs budgets will increase about 0.9% over the current year estimates, and this represents a 3.7% increase over FY10-11 actual expenditures.

The base component of the budgets represents a 7.9% increase over the current year estimates, while budget adjustments represent a 3.9% decrease from the base budget.

In FY11-12, programs staffing lost 5.05 FTEs in other staffing. As proposed for FY12-13, programs staffing will lose 4 full-time regular positions, but add one back, while losing 10.09 FTEs in other staffing.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Recreation Division									
55150 - Recreation Management	444,223	417,617		459,740	453,530			170,580	-62.4%
55120 - Community Facilities	0	0		0	0				
55130 - Library	175,068	170,319	-2.7%	193,750	159,930	82.5%	-6.1%	182,370	14.0%
55410 - Special Interest Classes	246,179	233,335	-5.2%	273,520	250,300	91.5%	7.3%	265,230	6.0%
55420 - Aquatics/Community Pool	370,527	367,617	-0.8%	458,840	302,840	66.0%	-17.6%	306,180	1.1%
55430 - Athletics	220,772	183,745	-16.8%	213,290	163,700	76.7%	-10.9%	168,700	3.1%
55440 - Youth Development	217,186	169,028	-22.2%	251,620	164,310	65.3%	-2.8%	218,710	33.1%
55450 - Senior Citizens	319,914	216,747	-32.2%	237,610	226,630	95.4%	4.6%	237,660	4.9%
55460 - Mayor's Community Youth S	40,204	19,400	-51.7%	102,090	22,730	22.3%	17.2%	26,360	16.0%
55480 - Community Events	140,674	125,670	-10.7%	233,250	188,270	80.7%	49.8%	233,100	23.8%
55490 - Teen Recreation	104,173	91,234	-12.4%	125,990	93,780	74.4%	2.8%	118,960	26.9%
Division Total	2,278,920	1,994,712	-12.5%	2,549,700	2,026,020	79.5%	1.6%	1,927,850	-4.8%
Cultural Arts Division									
58371 - Cultural Arts	619,885	498,574	-19.6%	569,020	581,100	102.1%	16.6%	696,040	19.8%
58372 - Arts Education	315,848	314,037	-0.6%	382,220	349,780	91.5%	11.4%	347,340	-0.7%
58373 - Art Gallery	72,098	78,553	9.0%	80,150	80,770	100.8%	2.8%	82,100	1.6%
58374 - Theatre Presentations	171,772	97,225	-43.4%	97,900	112,560	115.0%	15.8%	212,660	88.9%
58375 - Theatre Rentals	72,650	98,416	35.5%	96,670	120,510	124.7%	22.4%	124,080	3.0%
Division Total	1,252,253	1,086,805	-13.2%	1,225,960	1,244,720	101.5%	14.5%	1,462,220	17.5%
Department Total	3,531,173	3,081,517	-12.7%	3,775,660	3,270,740	86.6%	6.1%	3,390,070	3.6%
Amended Budget	5,420,636	4,145,062	-23.5%		3,809,820		-8.1%	over 2 years	10.0%
% of Amended Spent	65.14%	74.34%			85.85%				
						Base Budget		3,527,570	7.9%
						Augmentations		(137,500)	-3.9%
EQUIVALENCY FACTOR									
Cost per EDU	$104.75	$90.85	-13.3%	$110.43	$95.58	86.6%	5.2%	$98.43	3.0%

Department: **55000 - Recreation & Cultural Arts Programs (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			1,258,760	
Contracted Services	0	0		0	0			1,410,200	
Commodities	0	0		0	0			166,400	
Internal Charges	0	0		0	0			419,280	
Other Payments	0	0		0	0			135,430	
Department Total	0	0		0	0			3,390,070	

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			2,285,770	
Recreation Fees	0	0		0	0			707,300	
Recreation Grants	0	0		0	0			0	
Cultural Art Fees	0	0		0	0			397,000	
Capital Projects Funds	0	0		0	0			0	
Department Total	0	0		0	0			3,390,070	

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Regular Positions									
Parks & Comm Services Director	1.00	1.00		1.00	1.00			0.00	
Managers & Supervisors	3.00	3.00		3.00	3.00			3.00	
Secretarial & Clerical	3.00	2.00		2.00	2.00			1.00	
Recreation	4.00	1.50		1.50	1.50			2.00	
Cultural Arts	5.00	2.50		2.50	2.50			0.00	
Other Staffing (Full-Time Equivalents)									
Parks & Com Serv Commissioners (7	0.25	0.25		0.25	0.25			0.25	
Cultural Arts Commissioners (7)	0.10	0.10		0.10	0.10			0.10	
Part-time Recreational	29.32	28.25		23.20	23.20			11.86	
Part-time Cultural Arts	4.50	3.00		3.00	3.00			3.00	
Total - Full Time Equivalents	50.17	41.60	-17.1%	36.55	36.55	100.0%	-12.1%	21.21	-42.0%

Budget Narrative - Recreation and Cultural Arts Program

Historical Milestones

FY 96-97

- Department name changed from "Parks and Recreation" to "Parks and Community Services"

FY 97-98

- At end of year, the department moved into its newly renovated office facility, previously the City's police facility

Recent Budget Changes

FY 07-08

- Recreation activities moved from leased facilities on East Street to the City Community Center
- Departmental activities as part of the Mayor's Community Youth Support Network initiated during the year

FY 08-09

- The department started staffing and programming at the West High Pool. This increased the departmental budget by $255,060 and 5.25 FTEs in temporary staffing.

FY 09-10

- 3 positions deleted from departmental staffing. Also, further salary savings due to vacancies and layoffs.
- A $543,140 reduction in non-personnel expenses.
- Further $84,313 reduction in non-personnel expenses taken during fiscal year in the Recreation Division and $39,860 in the Cultural Arts Division

FY 10-11

- Department deleted 4 full-time regular positions and 1.07 FTEs in other staffing
- Reduction in Base Budget of $939,880 or 17% from FY 09-10 Adopted Budget

FY 11-12

- Decrease in Base Budget by $72,400 or 1.5% below the FY 10-11 Adopted Budget. This is entirely in personnel expenses.
- $126,130 in budget augmentations
  These include $19,000 for West High School Pool annual rent, which now will be $49,000 per year, $25,000 contingent for any repairs for West High Pool, and $75,000 for community events
- Parks & Community Services staffing reduced by 4.80 FTEs in temporary staffing
- The Cultural Arts Division staffing reduced by 3.00 FTEs

Proposed Budget Changes for FY 12-13

- The Parks & Community Service Department will be disbanded and the Recreation Division will be transferred to the City Manager's Office
- The base budget for the Recreation Division is $2,326,230, which is an 8.8% decrease from its FY 11-12 adopted budget
- The base budget for the Cultural Arts Division is $1,201,250, which is a 2% decrease from its FY 11-12 adopted budget. Its base staffing was 6.10 FTEs.
- Budget augmentations for the Cultural Arts Division are $234,970 and include 0.90 FTEs. The FTEs are transferred from other departments.

55000 - Recreation & Cultural Arts Programs

Department Budget By Program	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
55150 - Recreation Manageme	444,223	417,617	-6.0%	459,740	10.1%	488,620	6.3%	-318,040	-65.1%
55120 - Community Facilities	284,930	296,412	4.0%	338,320	14.1%	0	-100.0%	0	
55130 - Library	175,068	170,319	-2.7%	193,750	13.8%	197,750	2.1%	-15,380	-7.8%
55410 - Special Interest Classe	246,179	233,335	-5.2%	273,520	17.2%	249,520	-8.8%	15,710	6.3%
55420 - Aquatics/Community P	370,527	367,617	-0.8%	458,840	24.8%	363,300	-20.8%	-57,120	-15.7%
55430 - Athletics	220,772	183,745	-16.8%	213,290	16.1%	202,640	-5.0%	-33,940	-16.7%
55440 - Youth Development	217,186	169,028	-22.2%	251,620	48.9%	198,540	-21.1%	20,170	10.2%
55450 - Senior Citizens	319,914	216,747	-32.2%	237,610	9.6%	241,460	1.6%	-3,800	-1.6%
55460 - Mayor's Community Yo	40,204	19,400	-51.7%	102,090	426.2%	45,380	-55.5%	-19,020	-41.9%
55480 - Community Events	140,674	125,670	-10.7%	233,250	85.6%	224,710	-3.7%	8,390	3.7%
55490 - Teen Recreation	104,173	91,234	-12.4%	125,990	38.1%	114,400	-9.2%	4,560	4.0%
58371 - Cultural Arts	619,885	498,574	-19.6%	569,020	14.1%	577,940	1.6%	118,100	20.4%
58372 - Arts Education	315,848	314,037	-0.6%	382,220	21.7%	328,130	-14.2%	19,210	5.9%
58373 - Art Gallery	72,098	78,553	9.0%	80,150	2.0%	82,100	2.4%	0	0.0%
58374 - Theatre Presentations	171,772	97,225	-43.4%	97,900	0.7%	102,430	4.6%	110,230	107.6%
58375 - Theatre Rentals	72,650	98,416	35.5%	96,670	-1.8%	110,650	14.5%	13,430	12.1%
Department Total	3,816,103	3,377,929	-11.5%	4,113,980	21.8%	3,527,570	-14.3%	-137,500	-3.9%
Department Budget by Object									
Personnel Expenses	1,948,063	1,644,121	-15.6%	1,910,320	16.2%	1,510,190	-20.9%	-251,430	-16.6%
Contracted Services	1,063,326	960,999	-9.6%	1,297,940	35.1%	1,322,700	1.9%	87,500	6.6%
Commodities	114,181	131,914	15.5%	177,240	34.4%	159,830	-9.8%	6,570	4.1%
Internal Charges	561,644	503,403	-10.4%	568,050	12.8%	399,420	-29.7%	19,860	5.0%
Other Payments	128,889	137,492	6.7%	160,430	16.7%	135,430	-15.6%	0	0.0%
Department Total	3,816,103	3,377,929	-11.5%	4,113,980	21.8%	3,527,570	-14.3%	-137,500	-3.9%
Department Budget by Funding Source									
General Fund 101 - Taxes	2,741,825	2,377,501	-13.3%	3,114,750	31.0%	2,618,340	-15.9%	-332,570	-12.7%
Recreation Fees	738,187	756,954	2.5%	753,730	-0.4%	663,730	-11.9%	43,570	6.6%
Cultural Arts Fees	336,091	243,474		245,500		245,500		151,500	
Department Total	3,816,103	3,377,929	-11.5%	4,113,980	21.8%	3,527,570	-14.3%	-137,500	-3.9%
Department Staffing									
Total - Full Time Equivalent	50.17	41.60	-17.1%	36.55	-12.1%	36.55	0.0%	-15.34	-42.0%
Department Equipment Purchase									
Replacement Equipment	5,000	0	-100.0%	54,000		30,000		0	0.0%
New Equipment	0	0		0		0		0	

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

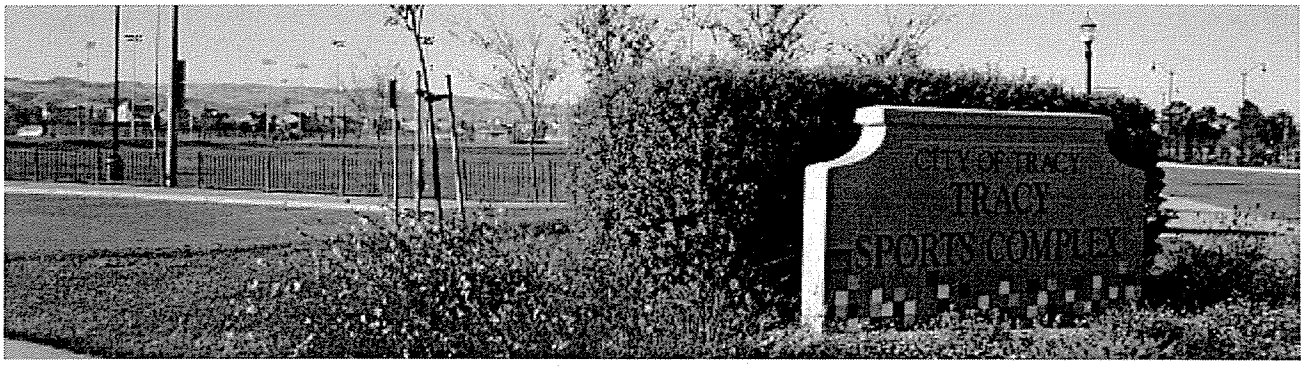
1. Completed the final design of the Holly Sugar Sports Fields.
2. Completed negotiations with Phase I Community Sports Groups for the development/operation of the Holly Sugar Sports Fields.
3. Completed the move of program registration of the P&CS front counter to the Grand Box Office.
4. Completed renovation of the wall treatments and divider curtain in the Tracy Community Center.
5. Successfully contracted out Aquatics program to the YMCA.

Current Projections FY 11-12

1. Completed Lincoln Park renovations.
2. Complete Phase II Renovations of the playgrounds in 4-8 parks.
3. Complete final Lease Agreement with Phase I Community Sports Groups for the development/ operation of the Holly Sugar Sport Fields.
4. Complete development of the City-Wide Parks and Recreation Master Plan.
5. Negotiate with County on Tracy Library operations.
6. Begin restructuring of P&CS Department.

Future Projections FY 12-13

1. Complete construction of Senior Center Outdoor Recreation Area.
2. Complete restructuring of P&CS Department.
3. Obtain facility rental software to allow for automation of facility rentals.



Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55111 - Recreation Management**

Manage and direct the Recreation Division.
provide the necessary administrative support for its programs and activities, including information & registration for Recreation programs.

COMMENTARY

In FY12-13, the Parks & Community Services Department will be disbanded, with the Director position being deleted, and the Executive Secretary being transferred to the Public Works Department. The Recreation Division and most of its programs will be transferred to the City Manager's Office and come under the supervision of the Assistant City Manager.

This is a new program for FY12-13; it provides a cost center for the overhead costs of the Division. The program budget provides for advertising, registration software support, and $41,070 for recreation fee rebates.

PERFORMANCE OBJECTIVES

1. To administer the 10 programs of the department at an admin cost of 10.2% or less of the department operating budget.
2. To oversee a departmental budget of over $1,968,870 and with an authorized staffing of 14.71 full-time equivalents.
3. To provide staff support to 4 City advisory Commissions/Boards.
4. To process 13,000 program registrations.
5. To coordinate park planning, design, and programming.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			11,610	
Contracted Services	0	0		0	0			86,360	
Commodities	0	0		0	0			10,610	
Internal Charges	0	0		0	0			20,930	
Other Payments	0	0		0	0			41,070	
Program Total	0	0		0	0			170,580	
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			159,580	
Recreation Fees	0	0		0	0			11,000	
Capital Project Funds	0	0		0	0			0	
Landscape Dist Fund 271	0	0		0	0			0	
Solid Waste Fund 531	0	0		0	0			0	
Transit Fund 571	0	0		0	0			0	
Program Total	0	0		0	0			170,580	
EQUIVALENCY FACTOR									
Cost per EDU	$0.00	$0.00		$0.00	$0.00			$4.95	
PROGRAM STAFFING									
Regular Positions									
Parks & Comm Services Director	0.00	0.00		0.00	0.00			0.00	
Exec Asst II-Admin/Sr Secretary	0.00	0.00		0.00	0.00			0.00	
Admin Asst II-Sr Admin Clerk	0.00	0.00		0.00	0.00			0.00	
Recreation Manager	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Parks & Rec Commissioners (7)	0.00	0.00		0.00	0.00			0.25	
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.25	

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55130 - Library**

Maintain City owned facility and coordinate Library activities with City functions. Library operations are provided under contract with the City of Stockton. City contributions to library operations.

COMMENTARY

The primary City contribution for the Library is to provide facility maintenance and to pay utilities costs. In FY96-97, the City also started to provide funds for Library operations and materials.

Since FY07-08, program costs have been decreasing, due to reduced operating hours. In FY09-10, program costs show a major decrease. In both FY10-11 and FY11-12, they again showed decreases. Contributions for operations and materials are down.

In FY12-13, the program budget will be less than the current year budget. Contributions will be at the same level as in FY11-12.

PERFORMANCE OBJECTIVES

1. To maintain Library facility and provide for operations for 42 hours per week.
2. To provide a $15,000 contribution for Library materials and $44,360 for Library operations.
3. To liaison with San Joaquin County and the City of Stockton on Tracy branch library matters.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	32,926	36,910	12.1%	43,040	35,560	82.6%	-3.7%	68,040	91.3%
Commodities	3,752	1,755	-53.2%	3,290	3,170	96.4%	80.6%	3,290	3.8%
Internal Charges	58,195	47,708	-18.0%	63,060	63,000	99.9%	32.1%	51,680	-18.0%
Other Payments	80,195	83,946	4.7%	84,360	58,200	69.0%	-30.7%	59,360	2.0%
Program Total	175,068	170,319	-2.7%	193,750	159,930	82.5%	-6.1%	182,370	14.0%
FUNDING SOURCES									
General Fund 101 - Taxes	175,068	170,319	-2.7%	193,750	159,930	82.5%	-6.1%	182,370	14.0%
Program Total	175,068	170,319	-2.7%	193,750	159,930	82.5%	-6.1%	182,370	14.0%
EQUIVALENCY FACTOR									
Cost per EDU	$5.19	$5.02	-3.3%	$5.67	$4.67	82.5%	-6.9%	$5.30	13.3%
PROGRAM STAFFING									
Regular Positions									
Recreation Supervisor	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Custodial Aides	0.00	0.00		0.00	0.00			0.00	
Bldg Maint Staff	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55410 - Special Interest Classes**

Manage and provide special interest recreation classes through contracted services at city facilities and local school sites.

COMMENTARY

In FY09-10, program costs were down in all categories; but program revenues were up. In FY10-11, program costs showed a moderate decrease. While staffing costs wee down, contracted costs and program revenues were up.

In FY11-12, program costs will again show a moderate increase. Both staffing and contracted costs are up; but program revenues are down.

For FY12-13, the program budget provides for current staffing and holds down other cost items. The amount budgeted for contracted classes is contingent and is offset by anticipated class revenues.

PERFORMANCE OBJECTIVES

1. To offer 400 recreational classes and serve 3,600 participants.
2. To reduce the average cancellation rate of 30% to 20% annually.
3. To increase our duplicated participation to average 2.5 per participant.
4. To generate at least $218,000 in program revenues and recover 90% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	97,393	80,520	-17.3%	87,400	87,340	99.9%	8.5%	100,640	15.2%
Contracted Services	126,045	132,845	5.4%	158,780	135,680	85.5%	2.1%	137,250	1.2%
Commodities	160	759	374.4%	1,220	1,200	98.4%	58.1%	1,220	1.7%
Internal Charges	22,581	19,211	-14.9%	26,120	26,080	99.8%	35.8%	26,120	0.2%
Other Payments	0	0		0	0			0	
Program Total	246,179	233,335	-5.2%	273,520	250,300	91.5%	7.3%	265,230	6.0%
FUNDING SOURCES									
General Fund 101 - Taxes	60,028	30,481	-49.2%	53,520	57,820	108.0%	89.7%	47,030	-18.7%
Recreation Fees	186,151	202,854	9.0%	220,000	192,480	87.5%	-5.1%	218,200	13.4%
Recreation Grants	0	0		0	0			0	
Capital Project Funds	0	0		0	0			0	
Program Total	246,179	233,335	-5.2%	273,520	250,300	91.5%	7.3%	265,230	6.0%
EQUIVALENCY FACTOR									
Cost per EDU	$7.30	$6.88	-5.8%	$8.00	$7.31	91.4%	6.3%	$7.70	5.3%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.25			0.25	
Recreation Supervisor	0.25	0.25		0.25	0.00			0.00	
Recreation Program Coordinator	0.50	0.50		0.50	0.50			0.50	
Other Staffing (Full-Time Equivalents)									
Recreation Leader III	0.00	0.00		0.50	0.50			0.50	
Recreation Leader II	0.00	0.00		0.00	0.00			0.00	
Clerical	0.50	0.50		0.00	0.00			0.00	
Total - Full-Time Equivalents	1.25	1.25	0.0%	1.25	1.25	100.0%	0.0%	1.25	0.0%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55420 - Aquatics/Community Pool**

Operate and maintain the Community Pool; provide swimming lessons, recreational swimming, aquatics special events and pool rentals. Provide staffing & programming at the new West High pool.

COMMENTARY

In FY09-10, program costs were down, with the City's Community Pool closed during the summer of 2010. In FY10-11, program costs showed a minor decrease; while personnel costs were down, contracted costs were up.

In FY11-12, most part-time workers were contracted out, so program staffing was reduced. Personnel costs were down, while contracted costs are up. But program costs will show a major decrease.

For FY12-13, staffing will be reduced to a supervisory level but with more contracted work. The program budget provides for lower operating costs for the new year. This includes $25,000 for contingent replacement or repairs.

PERFORMANCE OBJECTIVES

1. To offer 125 aquatic classes and teach 2,500 participants.
2. To offer 240 hours for recreational swimming and serve 3,900 participants.
3. To administer the agreement with the YMCA to operate the West High Pool.
4. To generate at least $125,000 in program revenues and recover 42% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	237,150	179,033	-24.5%	282,780	67,520	23.9%	-62.3%	23,120	-65.8%
Contracted Services	80,684	142,409	76.5%	97,520	167,620	171.9%	17.7%	205,050	22.3%
Commodities	13,230	11,671	-11.8%	20,760	10,230	49.3%	-12.3%	20,230	97.8%
Internal Charges	39,463	34,504	-12.6%	32,780	32,470	99.1%	-5.9%	32,780	1.0%
Other Payments	0	0		25,000	25,000	100.0%		25,000	0.0%
Program Total	370,527	367,617	-0.8%	458,840	302,840	66.0%	-17.6%	306,180	1.1%
FUNDING SOURCES									
General Fund 101 - Taxes	231,523	224,502	-3.0%	330,840	177,840	53.8%	-20.8%	178,180	0.2%
Recreation Fees	139,004	143,115	3.0%	128,000	125,000	97.7%	-12.7%	128,000	2.4%
Program Total	370,527	367,617	-0.8%	458,840	302,840	66.0%	-17.6%	306,180	1.1%
EQUIVALENCY FACTOR									
Cost per EDU	$10.99	$10.84	-1.4%	$13.42	$8.85	65.9%	-18.3%	$8.89	0.5%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.00			0.00	
Recreation Supervisor	0.15	0.55		0.55	0.55			0.00	
Senior Maintenance Worker	0.00	0.00		0.00	0.00			0.00	
Recreation Program Coordinator	0.50	0.00		0.00	0.00			0.10	
Other Staffing (Full-Time Equivalents)									
RS III/Pool Manager	1.00	1.35		1.10	1.10			0.25	
RS II/Senior Lifeguard	2.95	1.60		1.20	1.20			0.00	
RS I/Lifeguard	6.80	7.70		5.80	5.80			0.00	
Clerical	0.20	0.20		0.00	0.00			0.00	
Total - Full-Time Equivalents	11.60	11.40	-1.7%	8.65	8.65	100.0%	-24.1%	0.35	-96.0%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55430 - Athletics**

Conduct youth and adult sporting events, manage contracts, coordinate league & team scheduling, at the Tracy Ballpark and Tracy Sports Complex.

COMMENTARY

In FY09-10, program staffing reduced supervisory hours. While personnel costs were down, other costs were up due to added one-time activities. In FY10-11,

In FY10-11, program costs showed a major decrease, while program revenues and activities were down for the year.

In FY11-12, program staffing showed a decrease in temporary hours. Program costs are down in all categories, as are program revenues.

For FY12-13, program staffing will decrease supervisory hours but add temporary hours. The program budget provides for this staffing and holds the line for other cost items. Program revenues are expected to increase.

PERFORMANCE OBJECTIVES

1. To conduct an adult softball league with 3 seasons, 133 teams, and 22 leagues, serving 1,755 participants.
2. To conduct both a youth girls softball and boys baseball summer camp and serve 120 participants.
3. To increase participation in youth basketball leagues with 32 teams and 270 participants.
4. To conduct the 2012 Sixteen and Under ASA Regional fast pitch championship and the Junior Giants youth baseball program.
5. To generate at least $180,000 in program revenues and recover 120% of program costs.

Program costs and revenues DO NOT cover the costs of sports field maintenance provided by the Public Works Department.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	116,546	104,280	-10.5%	106,150	103,100	97.1%	-1.1%	76,560	-25.7%
Contracted Services	57,544	34,802	-39.5%	53,010	22,690	42.8%	-34.8%	42,510	87.4%
Commodities	26,216	25,688	-2.0%	35,300	19,240	54.5%	-25.1%	30,300	57.5%
Internal Charges	20,466	18,976	-7.3%	18,830	18,670	99.2%	-1.6%	19,330	3.5%
Other Payments	0	0		0	0			0	
Program Total	220,772	183,746	-16.8%	213,290	163,700	76.7%	-10.9%	168,700	3.1%
FUNDING SOURCES									
General Fund 101 - Taxes	(6,437)	7,728	-220.1%	56,560	6,200	11.0%	-19.8%	(11,400)	-283.9%
Recreation Fees	227,209	176,018	-22.5%	156,730	157,500	100.5%	-10.5%	180,100	14.3%
Program Total	220,772	183,746	-16.8%	213,290	163,700	76.7%	-10.9%	168,700	3.1%
EQUIVALENCY FACTOR									
Cost per EDU	$6.55	$5.42	-17.3%	$6.24	$4.78	76.7%	-11.7%	$4.90	2.4%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.00			0.00	
Recreation Supervisor	0.45	0.45		0.45	0.45			0.00	
Recreation Program Coordinator	0.40	0.00		0.00	0.00			0.20	
Other Staffing (Full-Time Equivalents)									
Recreation Leader III	0.00	0.75		0.40	0.40			0.82	
Recreation Leader II	0.91	0.30		0.35	0.35			0.24	
Recreation Leader I	0.09	0.35		0.45	0.45			0.40	
Total - Full-Time Equivalents	1.85	1.85	0.0%	1.65	1.65	100.0%	-10.8%	1.66	0.6%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55440 - Youth Development**

Provide recreation activities at school sites before and after school hours during the school year. Provide day camps at schools and on City park sites during the school closures.

COMMENTARY

In FY09-10, program costs showed a major decrease due to reduced program activities, some which were privatized. Program revenues also decreased. In FY10-11, program staffing was reduced. Program costs showed a major decrease. Also, program revenues showed a decrease.

In FY11-12, program staffing was again reduced. Program costs will show a modest decrease. Although, program revenues will show an increase.

For FY12-13, program staffing will again show a decrease in temporary hours. The program budget provides for this reduced stasffing and holds the line for line for other cost items. Program revenues are expected to increase.

PERFORMANCE OBJECTIVES

1. To offer supervised after school recreational activities at 3 sites during the school year for 15 hours per week, serving 540 participants.
2. To offer at least 2 art and fitness activities to the afterschool program and summer camp.
3. To offer summer camp for 8 weeks serving 20 participants per camp.
4. To generate at least $133,000 in program revenues and recover 57% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	175,460	127,751	-27.2%	188,980	121,980	64.5%	-4.5%	162,070	32.9%
Contracted Services	1,882	3,105	65.0%	11,510	4,350	37.8%	40.1%	11,510	164.6%
Commodities	10,386	6,433	-38.1%	20,660	7,630	36.9%	18.6%	14,660	92.1%
Internal Charges	29,458	31,739	7.7%	30,470	30,350	99.6%	-4.4%	30,470	0.4%
Other Payments	0	0		0	0			0	
Program Total	217,186	169,028	-22.2%	251,620	164,310	65.3%	-2.8%	218,710	33.1%
FUNDING SOURCES									
General Fund 101 - Taxes	86,890	61,110	-29.7%	123,620	44,310	35.8%	-27.5%	85,610	93.2%
Recreation Fees	130,296	107,918	-17.2%	128,000	120,000	93.8%	11.2%	133,100	10.9%
Recreation Grant	0	0		0	0			0	
Com Devel Block Gt Fund 269	0	0		0	0			0	
Program Total	217,186	169,028	-22.2%	251,620	164,310	65.3%	-2.8%	218,710	33.1%
EQUIVALENCY FACTOR									
Cost per EDU	$6.44	$4.98	-22.7%	$7.36	$4.80	65.2%	-3.6%	$6.35	32.3%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.10			0.10	
Recreation Supervisor	0.25	0.10		0.10	0.00			0.00	
Recreation Program Coordinator	0.45	0.20		0.20	0.20			0.25	
Other Staffing (Full-Time Equivalents)									
Recreation Leader III	0.55	0.50		0.50	0.50			0.50	
Recreation Leader II	3.25	2.90		2.65	2.65			1.30	
Recreation Leader I	4.00	2.75		1.70	1.70			2.10	
Total - Full-Time Equivalents	8.50	6.45	-24.1%	5.15	5.15	100.0%	-20.2%	4.25	-17.5%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55450 - Senior Citizens**

Provide recreational, educational, and social service activities for the senior citizen population of the City and its environs. Operate and maintain the City's Senior Center.

In FY09-10, program staffing added supervisory hours. But, program costs showed a moderate decrease. Both staffing and internal charges decreased during the year. In FY10-11, supervisory hours were again reduced. Program costs showed a major decrease. Costs are down in all categories.

In FY11-12, program staffing was reduced again. But, program costs will show a modest increase, although be less than budget. .

For FY12-13, program staffing will show minor changes. The program budget provides for this staffing but maintains the budget for other costs items. Overall program costs will show a minimal increase.

PERFORMANCE OBJECTIVES

1. To operate the Senior Center for 5 days and 30 hours per week, serving on the average 140 participants per day.
2. To offer quarterly safety presentations in partnership with the Tracy Fire Department and other community agencies.
3. To offer recreational and educational programs utiliing the Senior Center's Outdoor Recreation area.
4. To offer recreation programs and special events for seniors that are successful and generate revenue.
5. To generate at least $16,000 in program revenues and recover 6.6% of program costs.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	228,822	139,301	-39.1%	153,950	145,070	94.2%	4.1%	144,380	-0.5%
Contracted Services	31,240	26,718	-14.5%	27,620	25,580	92.6%	-4.3%	33,920	32.6%
Commodities	5,807	5,108	-12.0%	6,210	6,180	99.5%	21.0%	6,210	0.5%
Internal Charges	54,045	45,619	-15.6%	49,830	49,800	99.9%	9.2%	53,150	6.7%
Other Payments	0	0		0	0			0	
Program Total	319,914	216,746	-32.2%	237,610	226,630	95.4%	4.6%	237,660	4.9%
FUNDING SOURCES									
General Fund 101 - Taxes	301,005	196,892	-34.6%	223,610	206,630	92.4%	4.9%	221,660	7.3%
Recreation Fees	18,909	19,854	5.0%	14,000	20,000	142.9%	0.7%	16,000	-20.0%
Recreation Grants	0	0		0	0			0	
Program Total	319,914	216,746	-32.2%	237,610	226,630	95.4%	4.6%	237,660	4.9%
EQUIVALENCY FACTOR									
Cost per EDU	$9.49	$6.39	-32.7%	$6.95	$6.62	95.3%	3.6%	$6.90	4.2%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.30			0.30	
Recreation Supervisor	0.50	0.30		0.30	0.00			0.00	
Recreation Program Coordinator	1.00	0.50		0.50	0.50			0.30	
Other Staffing (Full-Time Equivalents)									
Recreation Leader III	0.77	0.77		0.70	0.70			0.70	
Recreation Leader II	1.48	1.48		1.20	1.20			1.45	
Clerical	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	3.75	3.05	-18.7%	2.70	2.70	100.0%	-11.5%	2.75	1.9%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55460 - Mayor's Community Youth Support**

To develop and administer recreational youth activities that focus on the Youth Continuum of Care (Prevention and Intervention), as part of the Mayor's Community Youth Support Network.

COMMENTARY

The Mayor's Community Youth Support Network (MCYSN) provides youth services involving prevention, intervention and suppression activities. Program costs generally are less than anticipated. In FY09-10 and FY10-11, program costs were again less that budgeted and and show a decreases.

In FY11-12, program costs will show an increase, although they will be much less than budget.

For FY12-13, program staffing will be reduced. The program budget provides for the reduced staffing and reduced funding. Overall, program costs will show an increase; although be much less than prior year budgets.

PERFORMANCE OBJECTIVES

1. To continue to offer an Arts Education, Leadership and Recreation program serving over 45 participants twice a week at SAFE.
2. To expose and engage youth in art, leadership and recreation programming by offering on site classes 2 times a week taught by professionals and accessibility to additional off site locations at least once a month.
3. To offer recreation program support at community events to increase community awareness of Parks and Community Services programming
4. To offer a community event that inspires youth to make healthy choices.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	26,157	6,124	-76.6%	61,700	6,200	10.0%	1.2%	12,620	103.5%
Contracted Services	1,220	2,440	100.0%	17,130	3,630	21.2%	48.8%	1,500	-58.7%
Commodities	1,171	407	-65.2%	12,580	2,300	18.3%	465.1%	4,000	73.9%
Internal Charges	11,656	10,429	-10.5%	10,680	10,600	99.3%	1.6%	8,240	-22.3%
Other Payments	0	0		0	0			0	
Program Total	40,204	19,400	-51.7%	102,090	22,730	22.3%	17.2%	26,360	16.0%
FUNDING SOURCES									
General Fund 101 - Taxes	39,564	19,400	-51.0%	102,090	22,730	22.3%	17.2%	26,360	16.0%
Recreation Fees	640	0		0	0			0	
Recreation Grant	0	0		0	0			0	
Program Total	40,204	19,400	-51.7%	102,090	22,730	22.3%	17.2%	26,360	16.0%
EQUIVALENCY FACTOR									
Cost per EDU	$1.19	$0.57	-52.0%	$2.99	$0.66	22.2%	16.1%	$0.77	15.2%
PROGRAM STAFFING									
Regular Positions									
Recreation Supervisor	0.00	0.00		0.00	0.00			0.00	
Recreation Program Coordinator	0.10	0.05		0.05	0.05			0.05	
Other Staffing (Full-Time Equivalents)									
Recreation Leader II	1.30	1.80		1.80	1.80			0.10	
Recreation Leader I	0.00	0.00		0.00	0.00			0.05	
Recreation Program Coordinator	0.50	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	1.90	1.85		1.85	1.85			0.20	

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55480 - Community Events**

Plan, develop, and coordinate community events that encompass activities for children and adults and increase community pride and involvement.

COMMENTARY

In FY09-10, program staffing reduced staff hours. Program costs showed a major decrease. In FY10-11, program costs showed a moderate decrease.

In FY11-12, program costs will show a major increase, due to increased activities in the downtown area. Program staffing will show a minor increase.

For FY12-13, program staffing will increase by 0.30 FTEs. The program budget provides for this added staffing and the same level of funding for other costs items.

PERFORMANCE OBJECTIVES

1. To offer 2 Girls Night Out events with attendance over 500 each, while increasing sponsorship opportunities for local businesses.
2. To offer a Summer Block Party with increased attendance, to be held at the new Downtown Plaza.
3. To offer and expand events in partnership with the Tracy City Center Association and the Tracy Chamber of Commerce.
4. To increase visability for Community Events by utilizing our marketing budget to diversify our marketing outlets.
5. To offer quality family entertainment at the Movies on the Downtown Plaza and increase participation by local businesses and restaurants surrounding the Plaza area.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	120,748	77,266	-36.0%	111,780	95,260	85.2%	23.3%	121,630	27.7%
Contracted Services	2,394	30,749	1184.4%	103,460	71,320	68.9%	131.9%	83,460	17.0%
Commodities	3,462	6,767	95.5%	7,000	10,690	152.7%	58.0%	17,000	59.0%
Internal Charges	14,070	10,887	-22.6%	11,010	11,000	99.9%	1.0%	11,010	0.1%
Other Payments	0	0		0	0			0	
Program Total	140,674	125,669	-10.7%	233,250	188,270	80.7%	49.8%	233,100	23.8%
FUNDING SOURCES									
General Fund 101 - Taxes	140,674	117,165	-16.7%	201,750	174,770	86.6%	49.2%	215,700	23.4%
Recreation Fees	0	8,504		31,500	13,500	42.9%		17,400	
Capital Project Funds	0	0		0	0			0	
	0	0		0	0			0	
Program Total	140,674	125,669	-10.7%	233,250	188,270	80.7%	49.8%	233,100	23.8%
EQUIVALENCY FACTOR									
Cost per EDU	$4.17	$3.70	-11.2%	$6.82	$5.50	80.6%	48.5%	$6.77	23.0%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.25			0.25	
Recreation Supervisor	0.25	0.25		0.25	0.00			0.00	
Administrative Clerk	0.00	0.00		0.00	0.00			0.00	
Recreation Program Coordinator	0.50	0.00		0.00	0.00			0.40	
Other Staffing (Full-Time Equivalents)									
Recreation Leader III	0.00	0.85		0.85	0.85			0.85	
Recreation Leader II	1.22	0.45		0.50	0.50			0.40	
Total - Full-Time Equivalents	1.97	1.55	-21.3%	1.60	1.60	100.0%	3.2%	1.90	18.8%

Department: **58300 - City Manager's Office**
Division: **55400 - Recreation Division**
Program: **55490 - Teen Recreation**

Provide programs and activities for Tracy teens, including operations of a Teen Center and collaboration with other community youth-serving organizations. Provide support to the Youth Advisory Commission.

COMMENTARY

In FY09-10, program staffing decreased part-time staff; and program costs showed a major decrease with costs down in all categories. In FY10-11, staffing was again reduced. Program costs showed a moderate decrease.
In FY11-12, program staffing showed a reduction in temporary staffing. But, program costs will show a modest increase.

For FY12-13, program staffing will show a minor decrease in supervisory hours. The program budget provides for this staffing and maintains the budget for most other cost items.

PERFORMANCE OBJECTIVES

1. To offer an on-campus middle school afterschool program with art, recreational activities, tutoring, and physical fitness programs serving at least 40 participants a day.
2. To maintain current participation at capacity at SAFE by offering a leadership component to increase leadership skills and self-esteem.
3. To offer 3 teen summer camps that are recreational and educational that engar teens to live a healthy lifestyle.
4. To increase the Youth Advisory Commission visibility in the community to assist in marketing teen programs to teens in Tracy, and to conduct several service projects in Tracy that benefit the community.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	77,950	63,720	-18.3%	78,340	65,030	83.0%	2.1%	74,810	15.0%
Contracted Services	8,471	8,547	0.9%	24,970	9,570	38.3%	12.0%	21,470	124.3%
Commodities	1,912	4,769	149.4%	9,250	5,780	62.5%	21.2%	9,250	60.0%
Internal Charges	15,840	14,198	-10.4%	13,430	13,400	99.8%	-5.6%	13,430	0.2%
Other Payments	0	0		0	0			0	
Program Total	104,173	91,234	-12.4%	125,990	93,780	74.4%	2.8%	118,960	26.9%
FUNDING SOURCES									
General Fund 101 - Taxes	101,068	87,534	-13.4%	122,490	90,280	73.7%	3.1%	115,460	27.9%
Recreation Fees	3,105	3,700	19.2%	3,500	3,500	100.0%	-5.4%	3,500	0.0%
Recreation Grant	0	0		0	0			0	
Program Total	104,173	91,234	-12.4%	125,990	93,780	74.4%	2.8%	118,960	26.9%
EQUIVALENCY FACTOR									
Cost per EDU	$3.09	$2.69	-13.0%	$3.68	$2.74	74.4%	1.9%	$3.45	26.0%
PROGRAM STAFFING									
Regular Positions									
Recreation Manager	0.00	0.00		0.00	0.10			0.10	
Recreation Supervisor	0.25	0.10		0.10	0.00			0.00	
Recreation Program Coordinator	0.45	0.25		0.25	0.25			0.20	
Other Staffing (Full-Time Equivalents)									
Recreation Leader II	1.80	2.00		1.30	1.30			1.30	
Total - Full-Time Equivalents	2.50	2.35	-6.0%	1.65	1.65	100.0%	-29.8%	1.60	-3.0%

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Department: **58300 - City Manager's Office**
Division: **58370 - Cultural Arts Division**
Program: **58371 - Cultural Arts**

Manage and coordinate the City's cultural arts activities, including the planning and development of a new Cultural Arts Center for the City. Provide staff support to the City's Cultural Arts Commission.

COMMENTARY

The new Grand Theatre was opened in September 2007. In FY09-10, with personnel costs down due to vacancies and lay-offs; program costs showed a moderate decrease for the year. In FY10-11, program staffing was reduced; program costs showed a major decrease, particularly personnel costs.

In FY11-12, program costs will show a major increase for contracted services and internal charges.

For FY12-13, the program staffing will show a increase of 0.75 FTEs. The program budget provides for this added staffing and some enhanced funding for other cost items.

PERFORMANCE OBJECTIVES

1. To encourage and support public/private collaboration in bringing the arts to Tracy.
2. To particpate in the redevelopment and economic development of downtown Tracy.
3. To provide fine arts and entertainment services for the region.
4. To support growth and funding support of the Civic Arts program.
5. To encourage patronage of the arts in Tracy.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	183,949	82,398	-55.2%	74,780	84,160	112.5%	2.1%	126,400	50.2%
Contracted Services	277,575	251,953	-9.2%	312,440	311,930	99.8%	23.8%	384,840	23.4%
Commodities	16,647	20,222	21.5%	18,260	22,580	123.7%	11.7%	22,660	0.4%
Internal Charges	139,936	134,001	-4.2%	153,540	153,500	100.0%	14.6%	152,140	-0.9%
Other Payments	1,778	10,000	462.4%	10,000	8,930	89.3%	-10.7%	10,000	12.0%
Program Total	619,885	498,574	-19.6%	569,020	581,100	102.1%	16.6%	696,040	19.8%
FUNDING SOURCES									
General Fund 101 - Taxes	613,944	466,759	-24.0%	569,020	571,400	100.4%	22.4%	657,040	15.0%
Cultural Arts Fees	5,941	5,565		0	9,700			14,000	
ALA Contribution	0	26,250		0	0			25,000	
Program Total	619,885	498,574	-19.6%	569,020	581,100	102.1%	16.6%	696,040	19.8%
EQUIVALENCY FACTOR									
Cost per EDU	$18.39	$14.70	-20.1%	$16.64	$16.98	102.0%	15.5%	$20.21	19.0%
PROGRAM STAFFING									
Regular Positions									
Cultural Arts Program Manager	1.00	0.00		0.00	0.00			0.00	
Admin Asst II	1.00	0.25		0.25	0.25			0.50	
Theatre Coordinator	0.25	0.25		0.25	0.25			0.25	
Box Office Assistant	1.00	0.00		0.00	0.00			0.00	
Gallery Supervisor	0.25	0.25		0.25	0.25			0.25	
Other Staffing (Full-Time Equivalents)									
Cultural Arts Commissioner	0.10	0.10		0.10	0.10			0.10	
Program Assistant	2.00	0.50		0.50	0.50			0.00	
Clerical	0.00	0.00		0.00	0.00			1.00	
	5.60	1.35	-75.9%	1.35	1.35	100.0%	0.0%	2.10	55.6%

Department: **58300 - City Manager's Office**
Division: **58370 - Cultural Arts Division**
Program: **58372 - Arts Education**

Manage and provide arts education classes through contracted services at the Grand Theatre. city facilities and local school sites. Classes are offerred in visual arts, ceramics, dance, drama, and music.

COMMENTARY

This program was established in FY07-08 to break out Arts Education from other activities. In FY09-10, program costs showed a minimal decrease. In FY10-11, program staffing was increased by 0.25 FTEs. Program cost showed a slight decrease. While personnel costs were up, contracted costs were down.

In FY11-12, program costs will show a major increase; both personnel and contracted costs will be up.

For FY12-13, the program staffing will show a increase of 0.15 FTEs. The program budget provides for this added staffing but reduces other costs items. Program costs will show a slight decrease, while revenues increase.

PERFORMANCE OBJECTIVES

1. To offer tiered arts education classes in all disciplines.
2. To develop a professional development workshop series.
3. To supplement the arts education of local schools.
4. To achieve 100% costs recovery in 5 years.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	109,040	160,677	47.4%	156,390	171,310	109.5%	6.6%	180,510	5.4%
Contracted Services	193,574	137,560	-28.9%	211,830	165,430	78.1%	20.3%	153,580	-7.2%
Commodities	13,234	9,849	-25.6%	14,000	13,040	93.1%	32.4%	13,250	1.6%
Internal Charges	0	0		0	0			0	
Other Payments	0	5,951		0	0			0	
Program Total	315,848	314,037	-0.6%	382,220	349,780	91.5%	11.4%	347,340	-0.7%
FUNDING SOURCES									
General Fund 101 - Taxes	154,967	181,805	17.3%	218,220	228,230	104.6%	25.5%	199,340	-12.7%
Arts Education Fees	160,881	132,232	-17.8%	164,000	121,550	74.1%	-8.1%	148,000	21.8%
Program Total	315,848	314,037	-0.6%	382,220	349,780	91.5%	11.4%	347,340	-0.7%
EQUIVALENCY FACTOR									
Cost per EDU	$9.37	$9.26	-1.2%	$11.18	$10.22	91.4%	10.4%	$10.09	-1.3%
PROGRAM STAFFING									
Regular Positions									
Recreation Program Coordinator	1.00	0.50		0.50	0.50			0.00	
Gallery Supervisor	0.25	0.25		0.25	0.25			0.25	
Admin Asst II	0.00	0.25		0.25	0.25			0.50	
Other Staffing (Full-Time Equivalents)									
Recreation Leaders	0.00	1.00		1.00	1.00			0.65	
Arts Education Coordinator	0.00	0.00		0.00	0.00			0.75	
Program Assistant	0.50	0.00		0.00	0.00			0.00	
	1.75	2.00	14.3%	2.00	2.00	100.0%	0.0%	2.15	7.5%

Department: **58300 - City Manager's Office**
Division: **58370 - Cultural Arts Division**
Program: **58373 - Arts Gallery**

Manage and provide arts exhibitions at the Grand Theatre and other City facilities.

COMMENTARY

This program was established in FY07-08 to break out the Arts Gallery from other activities. In FY09-10, program costs showed a major decrease, which reflected some realignment of both costs and staffing. In FY10-11, program

In FY10-11, program costs showed a moderate increase. While personnel costs were up, contracted costs were down.

In FY11-12, program costs will show a modest increase.

For FY12-13, the program budget provides for the current staffing and has some reductions in other cost items.

PERFORMANCE OBJECTIVES

1. To present 4 to 6 feature exhibitions per season.
2. To operate a curated cooperative in the Mathews Gallery.
3. To provide educational support programming to exhibitions in the form of gallery talks, presentations, and demonstrations.
4. To expand the assets of the Civic Art collection.
5. To expand the visibility and support of Civic Art.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	58,072	63,996	10.2%	62,950	69,110	109.8%	8.0%	68,900	-0.3%
Contracted Services	11,944	8,710	-27.1%	15,230	9,760	64.1%	12.1%	11,230	15.1%
Commodities	2,082	5,846	180.8%	1,970	1,900	96.4%	-67.5%	1,970	3.7%
Internal Charges	0	0		0	0			0	
Other Payments	0	0		0	0			0	
Program Total	72,098	78,552	9.0%	80,150	80,770	100.8%	2.8%	82,100	1.6%
FUNDING SOURCES									
General Fund 101 - Taxes	70,913	77,455	9.2%	74,650	79,270	106.2%	2.3%	82,100	3.6%
Gallery Fees	1,185	1,097	-7.4%	5,500	1,500	27.3%	36.7%	0	-100.0%
Program Total	72,098	78,552	9.0%	80,150	80,770	100.8%	2.8%	82,100	1.6%
EQUIVALENCY FACTOR									
Cost per EDU	$2.14	$2.32	8.3%	$2.34	$2.36	100.7%	1.9%	$2.38	1.0%
PROGRAM STAFFING									
Regular Positions									
Gallery Supervisor	0.50	0.50		0.50	0.50			0.50	
Other Staffing (Full-Time Equivalents)									
	0.50	0.50	0.0%	0.50	0.50	100.0%	0.0%	0.50	0.0%

Department: **58300 - City Manager's Office**
Division: **58370 - Cultural Arts Division**
Program: **58374 - Theatre Presentations**

Manage and present theatre presentations at the Grand Theatre and other City facilities.

COMMENTARY

This program was established in FY07-08 to break out Theatre Presentations from other activities. In FY10-11, program costs showed a major decrease, while staffing costs were up, other costs were down, reflecting a change in program activities.

In FY11-12, program costs will show a modest increase.

For FY12-13, the program staffing will show a increase of 0.13 FTEs. The program budget provides for this staffing and enhanced funding for program activities. Program revenues are expected to cover the increased activities.

PERFORMANCE OBJECTIVES

1. To provide film-based programming in theatres.
2. To provide supplemental presentations in support of a unified branded season.
3. To increase the number of presentations in the season.
4. To increase attendance to events in the facility.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	31,649	46,421	46.7%	36,620	38,740	105.8%	-16.5%	49,180	26.9%
Contracted Services	133,473	31,324	-76.5%	55,530	67,050	120.7%	114.1%	157,230	134.5%
Commodities	6,650	19,481	192.9%	5,750	6,770	117.7%	-65.2%	6,250	-7.7%
Internal Charges	0	0		0	0			0	
Other Payments	0	0		0	0			0	
Program Total	171,772	97,226	-43.4%	97,900	112,560	115.0%	15.8%	212,660	88.9%
FUNDING SOURCES									
General Fund 101 - Taxes	103,808	60,117	-42.1%	51,900	62,810	121.0%	4.5%	52,660	-16.2%
Presentation Fees	67,964	37,109	-45.4%	46,000	49,750	108.2%	34.1%	160,000	221.6%
Program Total	171,772	97,226	-43.4%	97,900	112,560	115.0%	15.8%	212,660	88.9%
EQUIVALENCY FACTOR									
Cost per EDU	$5.10	$2.87	-43.7%	$2.86	$3.29	114.9%	14.8%	$6.17	87.7%
PROGRAM STAFFING									
Regular Positions									
Theatre Coordinator	0.75	0.25		0.25	0.25			0.25	
Box Office Coordinator	0.00	0.00		0.00	0.00			0.00	
Box Office Assistant	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Program Assistant	0.25	0.00		0.00	0.17			0.30	
Stage Technicians	0.00	0.00		0.00	0.00			0.00	
	1.00	0.25	-75.0%	0.25	0.42	168.0%	68.0%	0.55	31.0%

Department: **58300 - City Manager's Office**
Division: **58370 - Cultural Arts Division**
Program: **58375 - Theatre Rentals**

Manage theatre rentals at the Grand Theatre for performance and and community events, when otherwise available for usage.

COMMENTARY

This program was established in FY08-09 to break out Theatre Rentals from other activities at the Grand Theatre. In FY10-11, program costs showed a major increase, but program revenues were down.

In FY11-12, program costs will show a major increase, particularly for staffing costs.

For FY12-13, the program staffing will show a decrease of 0.13 FTEs. The program budget provides for this staffing with some reduction for other costs items. Program revenues are expected to show a decrease.

PERFORMANCE OBJECTIVES

1. To provide a pool of hours annually for community use.
2. To provide a pool of hours annually for commercail use.
3. To assist in marketing services to clients.
4. To provide technical asistance to clients.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	61,967	79,510	28.3%	74,620	100,340	134.5%	26.2%	106,330	6.0%
Contracted Services	9,615	14,142	47.1%	16,550	14,810	89.5%	4.7%	12,250	-17.3%
Commodities	1,068	4,764	346.1%	5,500	5,360	97.5%	12.5%	5,500	2.6%
Internal Charges	0	0		0	0			0	
Other Payments	0	0		0	0			0	
Program Total	72,650	98,416	35.5%	96,670	120,510	124.7%	22.4%	124,080	3.0%
FUNDING SOURCES									
General Fund 101 - Taxes	(27,470)	57,195	-308.2%	66,670	61,510	92.3%	7.5%	74,080	20.4%
Rental Fees	100,120	41,221	-58.8%	30,000	59,000	196.7%	43.1%	50,000	-15.3%
Program Total	72,650	98,416		96,670	120,510	124.7%	22.4%	124,080	3.0%
EQUIVALENCY FACTOR									
Cost per EDU	$2.16	$2.90	34.6%	$2.83	$3.52	124.6%	21.4%	$3.60	2.3%
PROGRAM STAFFING									
Regular Positions									
Theatre Coordinator	0.25	0.50		0.50	0.50			0.50	
Program Assistant	0.00	0.00		0.00	0.00			0.00	
Other Staffing (Full-Time Equivalents)									
Program Assistant	0.75	1.50		1.50	1.33			1.20	
	1.00	2.00		2.00	1.83	91.5%	-8.5%	1.70	-7.1%

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ADMINISTRATIVE SERVICES DEPARTMENT

formerly the Human Reources and
Finance Departments

Mission Statement

To Ensure the Fiscal Foundation and Information Systems

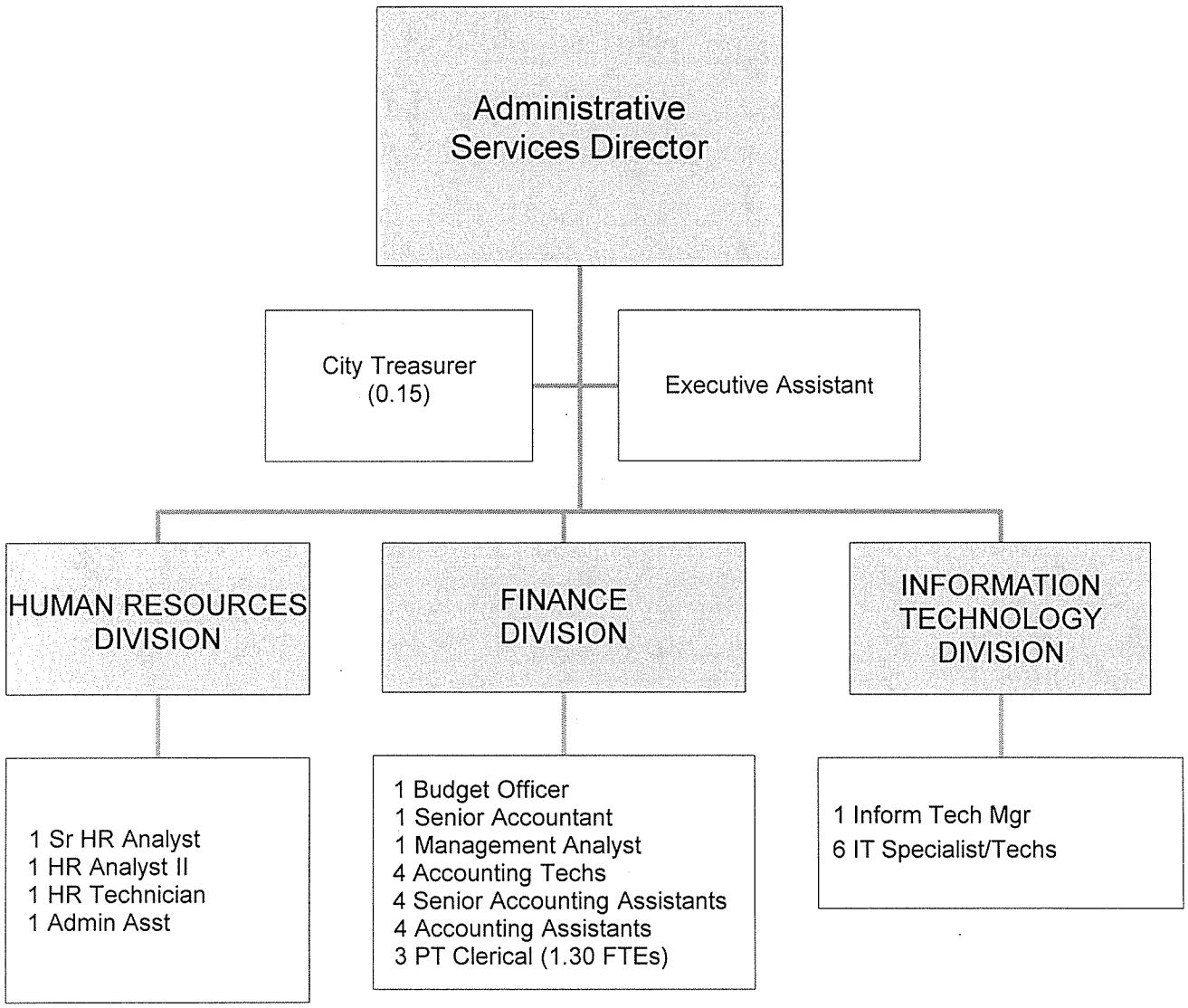
Necessary to Deliver Community Services

Department Head

Zane Johnston

Finance & Administrative Services Director

City of Tracy
ADMINISTRATIVE SERVICES
DEPARTMENT
FY12-13



Part Year Overhire of retiring Finance Director and Payroll Coordinator – Not shown above.

Department: **58400 - Administrative Services Department**

The **Human Resources Division** provides central personnel, employment, and risk management services for City Departments and employees.
The **Finance Division** administers the City's financial system providing financial management, budget coordination, fiscal operations, accounting, and revenue collection services.
The **Information Technology Division** provides computer and telecommuncations services.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 5.7% over the current year estimates, and this represents a 12.9% increase over FY10-11 actual expenditures.

The base component of the budget represents a 5.4% increase over the current year estimates, while budget adjustments will show a 0.3% decrease below the base budget.

In FY11-12, departmental staffing added one full-time regular position. As proposed for FY12-13, departmental staffing will add one full-time regular positi with a transfer in, although there will be some retirements.

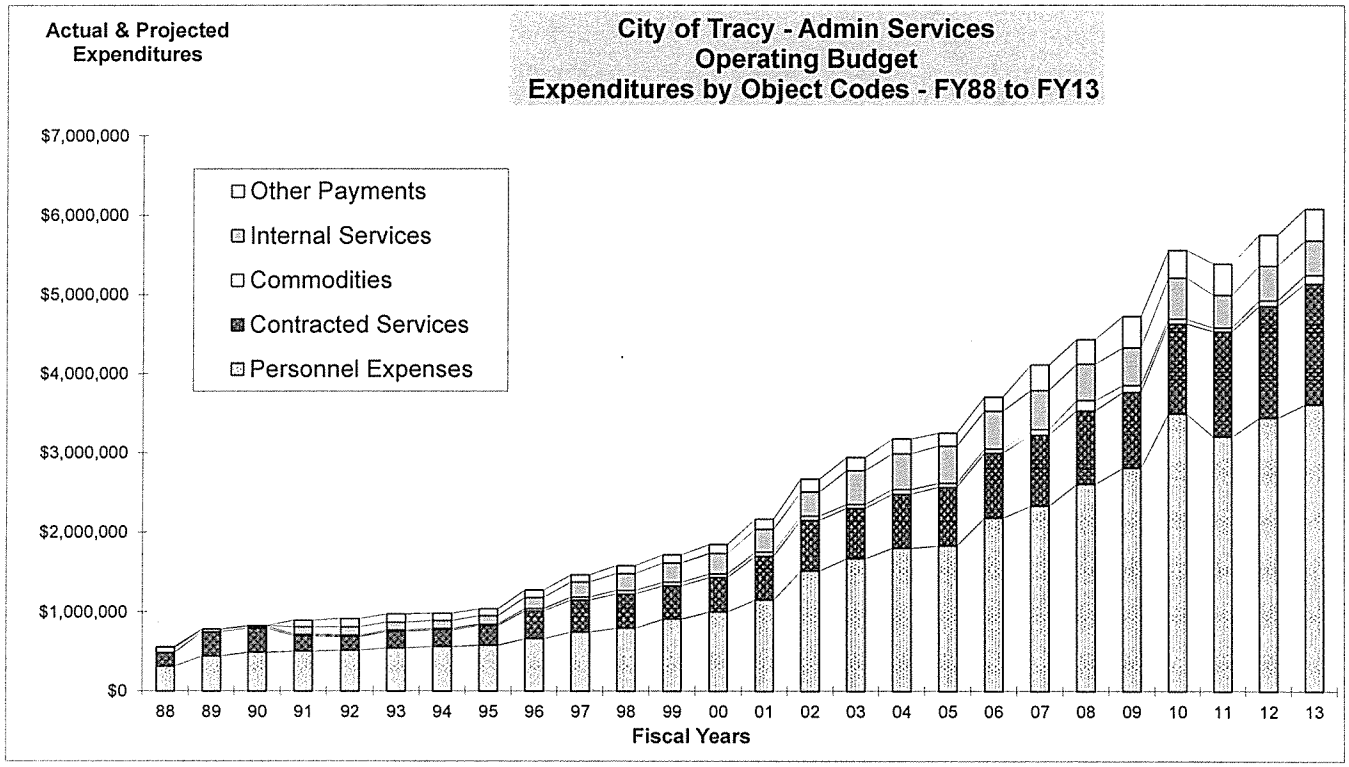
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Human Resources Division									
58410 - Human Resources	617,226	639,089	3.5%	695,530	640,640	92.1%	0.2%	676,080	5.5%
58420 - Risk Management	471,132	453,602	-3.7%	512,960	499,510	97.4%	10.1%	502,000	0.5%
Finance Division									
58710 - Central Services	133,270	101,054	-24.2%	108,830	92,200	84.7%	-8.8%	99,940	8.4%
58720 - Cash Management	397,583	373,011	-6.2%	329,440	300,620	91.3%	-19.4%	334,520	11.3%
58730 - Budget Coordination	303,759	289,740	-4.6%	295,950	290,040	98.0%	0.1%	399,770	37.8%
58740 - Fiscal Operations	547,514	485,758	-11.3%	468,660	495,990	105.8%	2.1%	502,160	1.2%
58750 - Accounting Services	319,027	295,093	-7.5%	301,300	318,480	105.7%	7.9%	282,280	-11.4%
58760 - Revenue Collection	1,618,700	1,714,162	5.9%	1,830,630	1,855,300	101.3%	8.2%	1,890,400	1.9%
Information Technology Division									
58770 - Information Technology	1,150,078	1,035,380	-10.0%	1,325,290	1,258,950	95.0%	21.6%	1,394,610	10.8%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%	6.8%	6,081,760	5.7%
Amended Budget	6,238,518	5,810,130	-6.9%		5,871,690		1.1%	over 2 years	12.9%
% of Amended Spent	89.10%	92.72%			97.96%				
						Base Budget		6,064,150	5.4%
						Augmentations		17,610	0.3%
EQUIVALENCY FACTOR									
Cost per EDU	$164.89	$158.81	-3.7%	$171.65	$168.08	97.9%	5.8%	$176.59	5.1%
Net of Interagency Reimbursements									
Net Cost per EDU	$126.82	$125.31	-1.2%	$129.70	$128.60	99.1%	2.6%	$133.19	3.6%

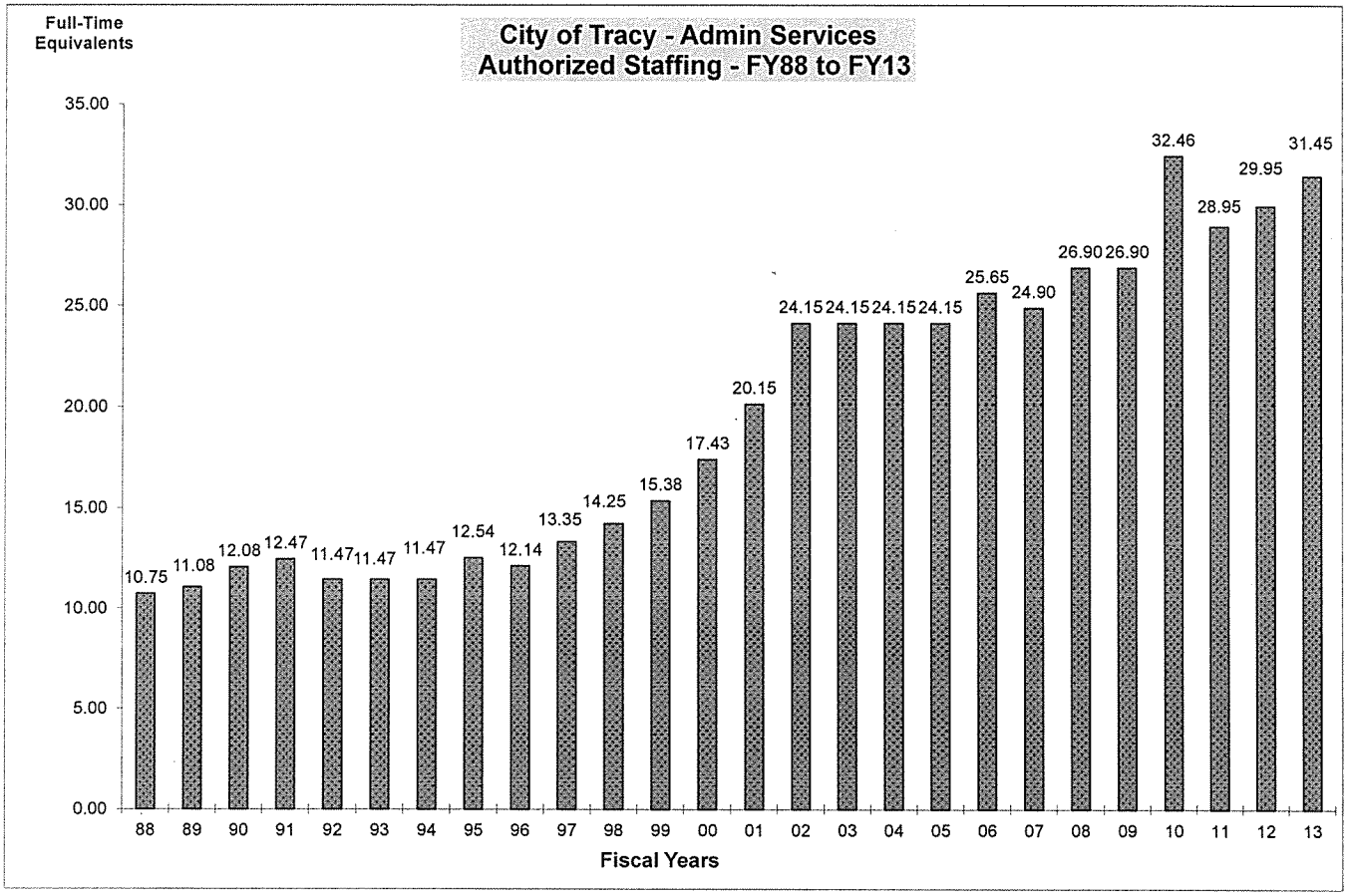
Department: **58400 - Administrative Services Department (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	3,490,581	3,202,780	-8.2%	3,383,260	3,440,710	101.7%	7.4%	3,605,930	4.8%
Contracted Services	1,140,110	1,330,532	16.7%	1,569,110	1,414,000	90.1%	6.3%	1,534,610	8.5%
Commodities	60,229	45,674	-24.2%	120,190	70,210	58.4%	53.7%	101,190	44.1%
Internal Charges	518,797	413,268	-20.3%	440,030	438,650	99.7%	6.1%	440,030	0.3%
Other Payments	348,572	394,635	13.2%	356,000	388,160	109.0%	-1.6%	400,000	3.1%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%	6.8%	6,081,760	5.7%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101	2,892,849	2,805,573	-3.0%	2,810,110	2,789,670	99.3%	-0.6%	2,953,810	5.9%
Com Devel Block Gt Fund 26x	0	0		0	0			0	
Landscaping Districts Fund 271	0	0		0	0			35,000	
CDA & Suc Ag Project Fund 3xx	0	0		0	0			0	
Water Fund 511	452,300	492,380	8.9%	559,400	559,400	100.0%	13.6%	552,400	
Wastewater Fund 521	203,850	222,400	9.1%	248,700	248,700	100.0%	11.8%	244,700	-1.6%
Solid Waste Fund 531	229,330	248,450	8.3%	283,500	283,500	100.0%	14.1%	280,500	-1.1%
Drainage Fund 541	25,480	28,050	10.1%	19,800	19,800	100.0%	-29.4%	18,800	-5.1%
Central Services Fund 602	1,283,348	1,136,434	-11.4%	1,434,120	1,351,150	94.2%	18.9%	1,494,550	10.6%
Self Insurance Fund 627	471,132	453,602	-3.7%	512,960	499,510	97.4%	10.1%	502,000	0.5%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	5,751,730	98.0%	6.8%	6,081,760	5.7%

DEPARTMENTAL STAFFING	FY09-10 Approved	FY10-11 Approved	% Change	FY11-12 Adopted	FY11-12 Approved	% of Budget	% Change	FY12-13 Approved	% Change
Elected Officials									
City Treasurer	[1.00]	[1.00]		[1.00]	[1.00]			[1.00]	
Regular Positions									
Directors	2.00	2.00		2.00	2.00			2.00	
HR Professionals	2.00	2.00		2.00	2.00			2.00	
Finance Professionals	2.00	2.00		2.00	2.00			3.00	
Technicians & Clerks	17.00	16.00		16.00	16.00			16.00	
Information Technology	6.75	6.00		7.00	7.00			7.00	
Other Staffing (Full-Time Equivalents)									
Elected Officials	0.15	0.15		0.15	0.15			0.15	
HR Professionals	0.46	0.00		0.00	0.00			0.00	
Temp Clerk/Intern	1.35	0.80		0.80	0.80			1.30	
IS Intern	0.75	0.00		0.00	0.00			0.00	
Total - Full Time Equivalents	32.46	28.95	-10.8%	29.95	29.95	100.0%	3.5%	31.45	5.0%


Actual & Projected Expenditures
City of Tracy - Admin Services
Operating Budget
Expenditures by Object Codes - FY88 to FY13
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Full-Time Equivalents
City of Tracy - Admin Services
Authorized Staffing - FY88 to FY13
35.00
30.00
25.00
20.00
15.00
10.00
5.00
0.00
10.75 11.08 12.08 12.47 11.47 11.47 11.47 12.54 12.14 13.35 14.25 15.38 17.43 20.15 24.15 24.15 24.15 24.15 25.65 24.90 26.90 26.90 32.46 28.95 29.95 31.45
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Budget Narrative - Human Resources Department

Historical Milestones

FY 96-97
- Personnel Division renamed Human Resources Division

FY 99-00
- Human Resources Manager position added; 1 Risk Management Coordinator deleted

Recent Budget Changes

FY 04-05
- Human Resources Manager converted to Human Resources Director; Human Resources Division designated Human Resources Department
- Human Resources Director vacant for most of the year; new Director hired near end of year

FY 06-07
- In April 2007, Department relocated from City Plaza Building into new City Hall

FY 09-10
- Departmental staffing reduced by 1.00 full-time regular position. Also, savings realized from vacancies and layoffs.
- $69,000 reduction in non-personnel cost. Otherwise, budget held at FY 08-09 level.
- Further $53,322 reduction in non-personnel costs during the fiscal year.

FY 10-11
- Departmental staffing was reduced by 1 full-time regular and 0.71 FTEs in other staffing
- Reduction in Base Budget of $371,910 or 23.5% compared to FY 09-10 Adopted Budget

FY 11-12
- Decrease in base budget of $23,000 or 1.9% from FY 10-11 Adopted Budget. This decrease is in personnel expenses; other costs were held at the FY 10-11 base level.
- No budget augmentations
- No change in departmental staffing

Proposed Budget Changes for FY 12-13

- The department will become a division in the new Administrative Services Department
- Increase in base budget of $70,000 or 5.8% over the FY 11-12 adopted budget
- The Human Resources Director left City service in April 2012. A new Administrative Services Director will be hired by July 2012.
- The new Director and departmental Executive Assistant will have to spent part of their time overseeing and supporting a larger department
- Division staffing will show only a 0.50 FTE reduction for the year
- For the year, the department will show a savings of $107,920

  No budget augmentations

The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
Human Resources Advertising	$20,000	0.0%	$20,000	0.0%	$20,000
Human Resources Consultants	175,440	0.0%	175,440	0.0%	175,440
Human Resources Training	64,000	0.0%	64,000	0.0%	64,000
Risk Management Insurance Premium*1	2,722,500	0.0%	2,722,500	0.0%	2,722,500
Claims and Litigation*2	506,000	0.0%	506,000	0.0%	506,000
Equipment Acquisition	$0		$0		$0
Equipment Replacement	$0		$0		$0

*1 Budgeted Separately. See Program 59410
*2 Budgeted Separately. See Program 59420

Budget Narrative - Administrative Services Department

Historical Milestones

FY 97-98

- Finance Division retitled "Department" and Finance Manager position retitled Finance "Director"

Recent Budget Changes

FY 06-07

- In April 2007, the new City Hall was completed, and the Finance Division of the department moved into the new City Hall

FY 07-08

- Department added an Accounting Assistant for fiscal operations

FY 08-09

- Deputy Director position deleted
- Budget includes $59,000 for budget strategy consultant
- During the FY 08-09 the old City Hall building was renovated IS Division moved into the renovated building.
- $130,382 reductions in non-personnel cost items
- Training for the new financial software
- New software for utility billing went live in April 2009

FY 09-10

- Departmental staffing deleted 1 FTE
- $189,840 reductions in non-personnel cost items from FY 08-09 budget
- Further $64,150 reduction during the fiscal year
- New financial software implemented on July 1, 2009. Payroll implemented in January 2010.

FY 10-11

- Departmental staffing reduced by 1.95 FTEs in other staffing. While one full-time regular position was deleted, another was added.
- Reduction in Base Budget of $453,760 or 9.5% compared to FY 09-10 Adopted Budget
- Budget augmentations are: $57,000 for software licensing and $55,820 to convert a part-time position to full-time for the new GIS system

FY 11-12

- Decrease in base budget of $99,480 or 2.2% from FY 10-11 Adopted Budget. This decrease is in personnel expenses; other costs were held at the FY 10-11 base level.
- Budget augmentation of $329,650. These include $95,250 for a new position, $100,000 for sales tax auditing, $79,000 for GIS software, and $55,400 for other software licenses and maintenance
- Departmental staffing aded one full-time regular position in the Information Systems Division for the Police CAD/RMS development
- During the year, added 3 overhire positions in anticipation of upcoming retirements. These were a Senior Accountant and 2 clerical positions.

Proposed Budget Changes for FY 12-13

- The department will become part of the new Administrative Services Department, as the Finance Division and the Information Technology Division.
- Increase in base budget of $118,050 or 2.5% over the adopted budget for FY 11-12.
- Three retirements are anticipated in June 2012.
- The Senior Accountant will replace the Accounting Officer.
- The current Finance Director will remain with the City through January 2013. This will result in a half-year overhire.
- Departmental staffing will add a Management Analyst position being transfered over from Public Works.

The following are major non-personnel expense items:

Expense	FY 10-11	% Change	FY 11-12	% Change	FY 12-13
Citywide Systems Maintenance	$144,050	79.0%	$258,450	0.0%	$258,450
Finance Systems Maintenance	63,740	31.0%	83,740	0.0%	83,740
Data/Telcom Lines	139,990	0.0%	139,990	0.0%	139,990
Treasurer's Investment Fees	260,000	0.0%	260,000	-1.5%	256,000
Property Tax Collection Fee	356,000	0.0%	356,000	12.4%	400,000
Citywide Postage	45,000	0.0%	45,000	0.0%	45,000
New City Hall Electric and Gas	145,000	28.0%	104,230	4.6%	109,000
Old City Hall Electric and Gas	81,200	-51.0%	41,200	0.0%	41,200
Audit Fees	58,640	0.0%	58,640	0.0%	58,640
Utilities Billing Services	154,860	0.0%	154,860	12.9%	134,860
Other Financial Services	54,100	18.4%	154,100	6.4%	144,100
Equipment Acquisition	$0		$0		$0
Equipment Replacement	$0		$49,660		$52,500

58700 - Admininstrative Services — Historical Budget Increments, Augmentations, and Usage

Department Budget By Object	Prior Year Adopted Budgets	<<<<< Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY09-10 Budget >>	FY08-09 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Base	**FY09-10** $ Budget	% Change	FY09-10 $ Actual	% Used
Personnel Expenses	2,679,840	205,520	7.7%	2,885,360	-84,100	-2.9%	2,801,260	4.5%	3,490,581	124.6%
Contracted Services	1,157,820	-180,420	-15.6%	977,400	-1,330	-0.1%	976,070	-15.7%	1,140,110	116.8%
Commodities	93,160	-9,420	-10.1%	83,740	0	0.0%	83,740	-10.1%	60,229	71.9%
Internal Charges	539,860	0	0.0%	539,860	13,940	2.6%	553,800	2.6%	518,797	93.7%
Other Payments	356,000	0	0.0%	356,000	0	0.0%	356,000	0.0%	348,572	97.9%
Department Total	4,826,680	15,680	0.3%	4,842,360	-71,490	-1.5%	4,770,870	-1.2%	5,558,289	116.5%
FY10-11 Budget >>	FY09-10 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY10-11** $ Budget	% Change	FY10-11 $ Actual	% Used
Personnel Expenses	2,801,260	-222,820	-8.0%	2,578,440	55,820	2.2%	2,634,260	-6.0%	3,202,780	121.6%
Contracted Services	976,070	-17,690	-1.8%	958,380	57,000	5.9%	1,015,380	4.0%	1,330,532	131.0%
Commodities	83,740	-7,490	-8.9%	76,250	0	0.0%	76,250	-8.9%	45,674	59.9%
Internal Charges	553,800	-205,760	-37.2%	348,040	0	0.0%	348,040	-37.2%	413,268	118.7%
Other Payments	356,000	0	0.0%	356,000	0	0.0%	356,000	0.0%	394,635	110.9%
Department Total	4,770,870	-453,760	-9.5%	4,317,110	112,820	2.6%	4,429,930	-7.1%	5,386,889	121.6%
FY11-12 Budget >>	FY10-11 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY11-12** $ Budget	% Change	FY11-12 $ Estimated	% Used
Personnel Expenses	2,634,260	-99,480	-3.8%	2,534,780	95,250	3.8%	2,630,030	-0.2%	3,440,710	130.8%
Contracted Services	1,015,380	0	0.0%	1,015,380	234,400	23.1%	1,249,780	23.1%	1,414,000	113.1%
Commodities	76,250	0	0.0%	76,250	0	0.0%	76,250	0.0%	70,210	92.1%
Internal Charges	348,040	0	0.0%	348,040	0	0.0%	348,040	0.0%	438,650	126.0%
Other Payments	356,000	0	0.0%	356,000	0	0.0%	356,000	0.0%	388,160	109.0%
Department Total	4,429,930	-99,480	-2.2%	4,330,450	329,650	7.6%	4,660,100	5.2%	5,751,730	123.4%
FY12-13 Proposed Budget >>	FY11-12 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY12-13** $ Budget	% Change		
Personnel Expenses	3,383,310	237,010	7.0%	3,620,320	-14,390	-0.4%	3,605,930	6.6%		
Contracted Services	1,569,110	-22,500	-1.4%	1,546,610	-12,000	-0.8%	1,534,610	-2.2%		
Commodities	120,190	-19,000	-15.8%	101,190	0	0.0%	101,190	-15.8%		
Internal Charges	440,030	0	0.0%	440,030	0	0.0%	440,030	0.0%		
Other Payments	356,000	0	0.0%	356,000	44,000	12.4%	400,000	12.4%		
Department Total	5,868,640	195,510	3.3%	6,064,150	17,610	0.3%	6,081,760	3.6%		

Human Resources Programs with $1,208,490 adde Department for FY12-

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

58400 - Administrative Services Department

Department Budget By Program	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	% Change	FY12-13 $ Base Budget	% Change	FY12-13 $ Bud Augment	% over Base
58410 - Human Resources	617,226	639,089	3.5%	695,530	8.8%	730,040	5.0%	-53,960	-7.4%
58420 - Risk Management	471,132	453,602	-3.7%	512,960	13.1%	555,960	8.4%	-53,960	-9.7%
58710 - Central Services	133,270	101,054	-24.2%	108,830	7.7%	104,840	-3.7%	-4,900	-4.7%
58720 - Cash Management	397,583	373,011	-6.2%	329,440	-11.7%	335,380	1.8%	-860	-0.3%
58730 - Budget Coordination	303,759	289,740	-4.6%	295,950	2.1%	299,780	1.3%	99,990	33.4%
58740 - Fiscal Operations	547,514	485,758	-11.3%	468,660	-3.5%	512,820	9.4%	-10,660	-2.1%
58750 - Accounting Services	319,027	295,093	-7.5%	301,300	2.1%	303,960	0.9%	-21,680	-7.1%
58760 - Revenue Collection	1,618,700	1,714,162	5.9%	1,830,630	6.8%	1,836,760	0.3%	53,640	2.9%
58770 - Information Technology	1,150,078	1,035,380	-10.0%	1,325,290	28.0%	1,384,610	4.5%	10,000	0.7%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	8.9%	6,064,150	3.3%	17,610	0.3%
Department Budget by Object									
Personnel Expenses	3,490,581	3,202,780	-8.2%	3,383,260	5.6%	3,620,320	7.0%	-14,390	-0.4%
Contracted Services	1,140,110	1,330,532	16.7%	1,569,110	17.9%	1,546,610	-1.4%	-12,000	-0.8%
Commodities	60,229	45,674	-24.2%	120,190	163.1%	101,190	-15.8%	0	0.0%
Internal Charges	518,797	413,268	-20.3%	440,030	6.5%	440,030	0.0%	0	0.0%
Other Payments	348,572	394,635	13.2%	356,000	-9.8%	356,000	0.0%	44,000	12.4%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	8.9%	6,064,150	3.3%	17,610	0.3%
Department Budget by Funding Source									
General Fund 101	2,892,849	2,805,573	-3.0%	2,810,110	0.2%	2,907,340	3.5%	46,470	1.6%
Landscaping Districts Fund 271	0	0		0		0		35,000	
Water Fund 511	452,300	492,380	8.9%	559,400	13.6%	559,400	0.0%	-7,000	-1.3%
Wastewater Fund 521	203,850	222,400	9.1%	248,700	11.8%	248,700	0.0%	-4,000	-1.6%
Solid Waste Fund 531	229,330	248,450	8.3%	283,500	14.1%	283,500	0.0%	-3,000	-1.1%
Drainage Fund 541	25,480	28,050	10.1%	19,800	-29.4%	19,800	0.0%	-1,000	-5.1%
Central Services Fund 602	1,283,348	1,136,434	-11.4%	1,434,120	26.2%	1,489,450	3.9%	5,100	0.3%
Self Insurance Fund 627	471,132	453,602	-3.7%	512,960	13.1%	555,960	8.4%	-53,960	-9.7%
Department Total	5,558,289	5,386,889	-3.1%	5,868,590	8.9%	6,064,150	3.3%	17,610	0.3%
Department Staffing									
Total - Full Time Equivalent	32.46	28.95	-10.8%	29.95	3.5%	29.95	0.0%	1.50	5.0%
Department Equipment Purchase									
Replacement Equipment	13,555	1,416	-89.6%	49,600		50,000	0.8%	2,500	5.0%
New Equipment	13,500	7,145		0		0		0	

CORE MEASURES and Supporting Data for Human Resources Programs

ICMA-CPM Data Templates from	FY08-09 Actual	FY09-10 Actual	FY10-11 Actual	% Change	FY11-12 Projected	FY11-12 Estimate	% Change	FY12-13 Projected	% Change
Resident Population	81,519	82,848	83,242	0.48%	83,620	83,900	0.79%	84,300	0.48%
Area Served (Square Miles)	23.0	23.0	23.0	0.00%	23.0	23.0	0.00%	23.0	0.00%
Authorized Staffing (Full-Time Equivalants)									
Full-time Regular Employees	496.00	481.00	427.00	-11.23%	426.00	429.00	0.47%	414.00	-3.50%
Other Staffing FTEs	58.00	57.10	45.64	-20.07%	40.84	40.34	-11.61%	32.20	-20.18%
Total	554.00	538.10	472.64	-12.17%	466.84	469.34	-0.70%	446.20	-4.93%
Total Personnel Costs ($1,000)	$59,993	$58,966	$56,223	-4.65%	$59,848	$58,128	3.39%	$59,601	2.53%
Personnel Costs/FTE	$108,291	$109,582	$118,955	8.55%	$128,198	$123,851	4.12%	$133,575	7.85%
Personnel Costs/Capita	$735.94	$711.74	$675.42	-5.10%	$715.71	$692.82	2.58%	$707.01	2.05%
Human Resources Program									
Program Costs ($1,000)	$831	$617	$639	3.57%	$696	$641	0.25%	$676	5.53%
Program Costs/FTE	$1,500	$1,147	$1,352	17.91%	$1,491	$1,365	0.96%	$1,515	11.00%
Program Costs/Capita	$10.19	$7.45	$7.68	3.08%	$8.32	$7.64	-0.54%	$8.02	5.03%
Risk Management Program									
Program Costs ($1,000)	$3,445	$3,469	$3,479	0.29%	$3,742	$3,947	13.44%	$3,930	-0.42%
Program Costs/FTE	$6,218	$6,447	$7,361	14.18%	$8,016	$8,409	14.24%	$8,808	4.75%
Program Costs/Capita	$42.26	$41.87	$41.79	-0.19%	$44.75	$47.04	12.55%	$46.62	-0.89%
Worker' Compensation Claims	33	28			33			33	
WC Claims/FTE	0.06	0.05			0.07			0.07	
General Liability Claims	95	59			75			75	
GL Claims/FTE	0.17	0.11			0.16			0.17	
GL Claims/10,000 Population	11.7	7.1			9.0			8.9	
Average Days to Claim Settlement	162	52			165			165	

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Complete development of the City-wide Emergency Evacuation Plan.

   The Citywide Evacuation Plan is available in draft form. Full implementation is anticipated during FY 2012-13.

2. Provide a minimum of six (6) trainings on Federal and State leave laws to improve supervisor understanding of employer and employee responsibilities.

   From July 2010 through March 2011, seven (7) training sessions were conducted pertaining to Leaves and Workers Compensation/Company Nurse within identified departments.

3. Complete development of Customer Service training for City of Tracy employees and begin City-wide implementation.

   A customized training has been developed that incorporates the City's vision/mission/values, the expectations for quality internal and external customer service as City employees, the principles of high performance organizations (fiscal performance, productivity, and customer value), and the City's branding initiative.

   The City's Interdepartmental Training Committee reviewed draft training which will be incorporated into the Development Academy to be rolled out in FY 2012-13.

4. Improve timeliness of recruitment, testing, and selection services and track customer satisfaction.

   Human Resources entered into a Service Agreement with a department at the beginning of each recruitment and provides post-recruitment satisfaction surveys to ensure it fulfills the commitments made and the department's expectations.

Current Projections FY 11-12

1. Provide staff support toward development and implementation of City's Workforce Readiness Initiative, including facilitate projected wave of employee retirements.

   Facilitated CalPERS contract resolution to offer incentivized retirements to designated classifications. A total of three (3) retirement windows have been established within FY 2011-12 and FY 2012-13. By January 31, 2013, 28 employees in 21 classifications will have retired from City service.

2. Complete labor negotiations to secure new collective bargaining agreements or Compensation and Benefits plans for six (6) employee groups.

   Labor negotiations are continuing with tentative agreements from two bargaining units. Negotiations are nearing ratification with represented units and it is anticipated that new agreements and Compensation and Benefit plans will be in place by July 1, 2012.

3. In accordance with CalOSHA workplace standards, expand the capacity of the City's Injury and Illness Prevention Program to include the implementation of a City-wide Evacuation Plan, a Pandemic Flu Plan, and an Aerosol Transmissible Disease Standard for public safety and other personnel.

   Expanding the City's Injury and Illness Prevention Plan (IIPP) remains a priority. The Citywide Evacuation Plan is available in draft form. Full implementation is anticipated during FY 2012-13. Representatives from Tracy Fire Department and Police Department have participated in Aerosol Transmissible trainings offered by the City's Risk Management Authority in the past year. A formalized plan will be available during FY 2012-13. Implementation of a Pandemic Flu Plan was delayed due to reassignment of staff priorities. A revamping of the Safety Committee in September 2012, including identification of members, will resume the work to devise a plan and put it into effect during FY 2012-13.

(Continued Human Resources Current Projections)

4. Complete implementation of a web-based system which will reduce costs and increase efficiency by automating application and recruitment processes.
   In November 2011 Human Resources implemented online web-based program NEOGOV for application, recruitment and testing processes. Implementation of this new software has automated the application process and increased efficiency. Further training and implementation of additional modules is planned for FY 2012-13.

5. Provide a minimum of six (6) trainings on various employee relations topics to improve supervisor understanding of employer and employee responsibilities.

   From July 2011 through April 2012 a total of nine (9) trainings were provided on various Employee Relations topics including Workers Compensation/Company Nurse, Supervision, Ethics, and Sexual Harassment.

6. Begin implementation of Customer Service training.
   The City has adopted a Workforce Readiness Initiative (WRI) to grow its own leaders. To that end, employees have been afforded opportunities to access formal and informal training through partnerships with neighboring cities and counties, interdepartmental and intradepartmental project opportunities, including cross-training. Ultimately, the City will develop its own Development Academy which will include a Customer Service component. The inauguration of the academy is anticipated during FY 2012-13.

Future Projections FY 12-13

1. Complete merger of Finance and Administrative Services and Human Resources Departments into three (3) Divisions in an Administrative Services Department. The new department will consist of Finance, Information Technology, and Human Resources. Continue evaluation of streamlining opportunities where possible.

2. Develop and implement the Talent Development dimension in the City's performance evaluation form.

3. Develop training curriculum for Leadership Academy in conjunction with Leadership Development Team.

4. Continue further implementation of additional modules in the web based application software to further increase efficiency.

Department: **58700 - Administrative Services**
Program: **58410 - Human Resources**

Provide central personnel services including compensation review, recruitment, examinations, transaction processing, employee development, and records maintenance.

COMMENTARY

In FY10-11, program staffing was reduced by 1.01 FTEs. Program costs will show a modest increase. While personnel costs were down, contracted costs were up.

In FY11-12, program costs will show a minimal change. Personnel costs will show a modest increase; but contracted costs will show a decrease.

In FY12-13, program staffing will show a reduction of 0.30 FTEs. The program budget provides for current staffing and holds the line on other cost items. The budget includes $20,000 for advertising and $172,160 for legal and professional services.

PERFORMANCE OBJECTIVES

1. To provide support to City departments for 415 full-time regular positions and for 33.60 FTEs of other staffing.
2. To perform progressive outreach and timely recruitments that assure a well-qualified and diverse City workforce.
3. To provide leadership and expertise in identifing, evaluating, and resolving departmental personnel issues.
4. To enhance a variety of training opportunities at all levels of the organization and continue City-wide high performance training.
5. To implement a City wellness program that promotes employee health and well-being.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	404,706	358,255	-11.5%	365,140	366,990	100.5%	2.4%	345,690	-5.8%
Contracted Services	133,409	210,323	57.7%	242,150	197,870	81.7%	-5.9%	242,150	22.4%
Commodities	11,026	11,044	0.2%	24,620	12,180	49.5%	10.3%	24,620	102.1%
Internal Charges	68,085	59,467	-12.7%	63,620	63,600	100.0%	7.0%	63,620	0.0%
Other Payments	0	0		0	0			0	
Program Total	617,226	639,089	3.5%	695,530	640,640	92.1%	0.2%	676,080	5.5%
FUNDING SOURCES									
Central Admin Fund 125	617,226	639,089	3.5%	695,530	640,640	92.1%	0.2%	676,080	5.5%
Program Total	617,226	639,089	3.5%	695,530	640,640	92.1%	0.2%	676,080	5.5%
EQUIVALENCY FACTOR									
Cost per EDU	$2.02	$1.75	-13.2%	$1.86	$1.86	99.9%	6.0%	$1.85	-0.6%
PROGRAM STAFFING									
Regular Positions									
Human Resources Director	0.50	0.50		0.50	0.50			0.50	
Senior Human Resources Analyst	0.40	0.40		0.40	0.40			0.40	
Human Resources Analyst II	0.30	0.30		0.30	0.30			0.30	
Human Resources Technician	0.75	0.80		0.80	0.80			0.75	
Admin Asst II-Sr Admin Clerk	1.00	0.50		0.50	0.50			0.50	
Executive Asst	0.50	0.50		0.50	0.50			0.25	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Admin Asst I	0.10	0.00		0.00	0.00			0.00	
Project Specialist	0.46	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	4.01	3.00	-25.2%	3.00	3.00	100.0%	0.0%	2.70	-10.0%

Department: **58700 - Administrative Services**
Program: **58420 - Risk Management**

Manage workers compensation, public liability insurance, and safety and loss prevention activities. Costs covered by the Self-Insurance Fund, which is funded by charges against other City programs based upon their staffing and proportional risks.

COMMENTARY

In FY10-11, program staffing was reduced by 0.55 FTEs. Program costs will show a modest decrease, due to reduced staffing.
In FY11-12, program costs will show a major increase.

In FY12-13, program staffing will show a reduction of 0.20 FTEs. The progra budget provides for current staffing and holds the line on other cost items. The budget includes $67,280 for legal and professional services.

PERFORMANCE OBJECTIVES

1. To provide support to City departments for 415 full-time regular positions and for 33.60 FTEs of other staffing.
2. To actively pursue cost recovery through subrogation.
3. To increase safety awareness and enhance safe work practices which decrease the number of injuries in the workplace.
4. To provide risk management education in order to prevent or reduce potential litigation.
5. To actively particpate on the Board of Directors of the Risk Management Authority and provide the Authority timely reports of injury.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	414,900	380,770	-8.2%	388,090	417,570	107.6%	9.7%	377,130	-9.7%
Contracted Services	22,454	44,570	98.5%	77,180	49,780	64.5%	11.7%	77,180	55.0%
Commodities	4,168	2,252	-46.0%	19,320	3,860	20.0%	71.4%	19,320	400.5%
Internal Charges	29,610	26,010	-12.2%	28,370	28,300	99.8%	8.8%	28,370	0.2%
Other Payments	0	0		0	0			0	
Program Total	471,132	453,602	-3.7%	512,960	499,510	97.4%	10.1%	502,000	0.5%
FUNDING SOURCES									
Self Insurance Fund 627	471,132	453,602	-3.7%	512,960	499,510	97.4%	10.1%	502,000	0.5%
Program Total	471,132	453,602	-3.7%	512,960	499,510	97.4%	10.1%	502,000	0.5%
EQUIVALENCY FACTOR									
Cost per EDU	$13.98	$13.37	-4.3%	$15.00	$14.60	97.3%	9.2%	$14.58	-0.1%
PROGRAM STAFFING									
Regular Positions									
Human Resources Director	0.50	0.50		0.50	0.50			0.50	
Senior Human Resources Analyst	0.60	0.60		0.60	0.60			0.60	
Human Resources Analyst II	0.70	0.70		0.70	0.70			0.70	
Human Resources Technician	0.25	0.20		0.20	0.20			0.25	
Admin Asst II-Sr Admin Clerk	1.00	0.50		0.50	0.50			0.50	
Executive Asst	0.50	0.50		0.50	0.50			0.25	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Admin Asst I	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	3.55	3.00	-15.5%	3.00	3.00	100.0%	0.0%	2.80	-6.7%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 10-11

1. Reviewed the cost vs. benefit of awards program for CAFR and Budget.
2. Continued to project long-term budget strategies to meet tough economic times.
3. Identified and assisted in implementing cost reduction matters to achieve a balanced budget by City Council adopted time line.
4. Went "live" on the IVR system for City Utilities/Finance phone system.
5. Completed a 2010 employee computer purchase program.
6. Information Systems staff supplied technical assistance in implementation of GIS system and new website including "handoff" of GIS from consultant to City Staff.
7. Provided information and participated in speaker's bureau regarding presentations on City financial situation, and the City as a business friendly City.

Current Projections FY 11-12

1. Prepare award winning CAFR and Budget.
2. Identify and implement long-term budget strategies to balance the City's budget in 2016 without Measure E revenue.
3. Provide assistance in the implementation of additional organization changes city-wide and to implement those for the Finance & Administrative Services Department specifically.
4. Information Systems staff to supply technical assistance in implementation of GIS system and new website including "handoff" of GIS from consultant to City Staff.
5. Provide fiscal guidance for labor negotiations.
6. Information Systems to supply technical assistance in procurement of CAD/RMS system for Police Department.

Future Projections FY 12-13

1. Prepare award winning CAFR and Budget.
2. Identify and implement long-term budget strategies to balance the City's budget in 2016 without Measure E revenue.
3. Work with new organizational structure of the Administrative Services Department and coordinate matters between retiring Finance Director and new Administrative Services Director.
4. Provide fiscal guidance for labor negotiations.
5. Work on formation of new financing districts and methods as the City begins next phase of industrial and commercial development associated with upcoming proposed annexations.
6. Complete training of all personnel necessary to assume new responsibilities as long term City employees retire.

Department: **58700 - Administrative Services**
Program: **58710 - Central Services**

Provide central duplicating and mail services for City Departments. Also, provides an overhead cost center for programs located at at City Hall. Program costs are reimbursed by user departments.

COMMENTARY

Program costs have increased due to increased Citywide postage costs and electric costs for City Hall.

In FY09-10, program costs showed a modest increase. In FY10-11, they will show decreases Costs are down in all categories.

In FY11-12, program costs will show minimal change.

For FY12-13 the program budget provides continued current operations, which includes $45,000 for City postage.

PERFORMANCE OBJECTIVES

1. To process all incoming and outgoing mail prior to postal deadlines.
2. To account for telephone expenses in such a way as to provide effective control, identification, and review of the expenditures.
3. To account for duplicating expenses in such a way as to provide effective control, identification, and review of the expenditures.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	22,278	21,614	-3.0%	22,440	21,640	96.4%	0.1%	18,550	-14.3%
Contracted Services	61,380	53,216	-13.3%	50,120	40,030	79.9%	-24.8%	50,120	25.2%
Commodities	22,093	9,744	-55.9%	19,600	13,930	71.1%	43.0%	14,600	4.8%
Internal Charges	27,519	16,480	-40.1%	16,670	16,600	99.6%	0.7%	16,670	0.4%
Other Payments	0	0		0	0			0	
Program Total	133,270	101,054	-24.2%	108,830	92,200	84.7%	-8.8%	99,940	8.4%
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			0	
Central Services Fund 602	133,270	101,054	-24.2%	108,830	92,200	84.7%	-8.8%	99,940	8.4%
Program Total	133,270	101,054	-24.2%	108,830	92,200	84.7%	-8.8%	99,940	8.4%
EQUIVALENCY FACTOR									
Cost per EDU	$3.95	$2.98	-24.6%	$3.18	$2.69	84.6%	-9.6%	$2.90	7.7%
PROGRAM STAFFING									
Regular Positions									
Finance & Admin Services Director	0.05	0.05		0.05	0.05			0.05	
Executive Asst I	0.05	0.05		0.05	0.05			0.03	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.15	0.15		0.15	0.15			0.15	
Total - Full-Time Equivalents	0.25	0.25	0.0%	0.25	0.25	100.0%	0.0%	0.23	-8.0%

Department: **58700 - Administrative Services**
Program: **58720 - Cash Management**

The City Treasurer is reponsible for the management of the City's cash and investment portfolio. Banking, Investment, and Credit Card charges are recorded as expenses of this program.

COMMENTARY

Program costs are offset by charges deducted from the City's investment earnings. The major expense items are banking, investment advisors, and credit card charges. These charges may vary reflecting on fluctuations in the City's cash portfolio.

In FY10-11, program costs showed a decrease.

In FY10-11, program costs will show a major decrease. This decrease reflects the reduction in the City's cash portfolio.

For FY12-13 the program budget provides continued current operations, which includes $260,000 for investment and banking charges.

PERFORMANCE OBJECTIVES

1. To invest City funds, with a portfolio of over $150 million, in accordance with sound treasury management, California Government Code, and City policy.
2. To insure safety of funds first, liquidity to meet cash flows second, and yield consistent with these others.
3. To make a monthly report of treasury activities within 45 days of the close of the month.
4. To realize investment earnings of at least $6,000,000.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	47,321	48,097	1.6%	50,310	50,250	99.9%	4.5%	50,750	1.0%
Contracted Services	341,570	317,861	-6.9%	271,040	242,350	89.4%	-23.8%	270,040	11.4%
Commodities	458	153	-66.6%	1,000	970	97.0%	534.0%	1,000	3.1%
Internal Charges	8,234	6,900	-16.2%	7,090	7,050	99.4%	2.2%	12,730	80.6%
Other Payments	0	0		0	0			0	
Program Total	397,583	373,011	-6.2%	329,440	300,620	91.3%	-19.4%	334,520	11.3%
FUNDING SOURCES									
Central Admin Fund 125	397,583	373,011	-6.2%	329,440	300,620	91.3%	-19.4%	334,520	11.3%
Program Total	397,583	373,011	-6.2%	329,440	300,620	91.3%	-19.4%	334,520	11.3%
EQUIVALENCY FACTOR									
Cost per EDU	$11.79	$11.00	-6.8%	$9.64	$8.78	91.2%	-20.1%	$9.71	10.6%
PROGRAM STAFFING									
Elected Officials									
City Treasurer (1)	0.15	0.15		0.15	0.15			0.15	
Regular Positions									
Finance & Admin Services Director	0.05	0.05		0.05	0.05			0.05	
Executive Asst I	0.05	0.05		0.05	0.05			0.02	
Account Assts-Clerks	0.00	0.00		0.00	0.00			0.10	
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.25	0.25	0.0%	0.25	0.25	100.0%	0.0%	0.32	28.0%

Department: **58700 - Administrative Services**
Program: **58730 - Budget Coordination**

Coordinate the preparation, review, and control of the City's operating budget and Capital Improvement Program; monitor fiscal transactions and trends; provide internal fiscal reports; and perform fiscal analysis.

COMMENTARY

Program costs usually show modest year-to-year increases, which reflect rising staffing and printing costs.

In FY10-11, program costs showed a decrease. Personnel costs were down due to furloughs. In FY11-12, program costs will show a minimal change.

For FY12-13, the program staffing will add 0.6 of a Management Analyst position transferred in from the Public Works Department. The program budget provides for the added staffing and holds the line on other costs items.

PERFORMANCE OBJECTIVES

1. To prepare a FY12-13 program budget and capital improvement program, while maintaining GFOA & CSMFO award's status.
2. To prepare and distribution monthly and quarterly budget reports.
3. To prepare long-range forecasts and other analyses pertaining to the City's fiscal condition.
4. To develop and implement a scheduling and monitoring system for the Capital Improvement Program, which budgets over $100 million for capital projects in FY12-13.
5. To process 150 budget adjustments; and to audit 1,500 budget related fiscal transactions.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	268,415	253,985	-5.4%	248,660	250,640	100.8%	-1.3%	354,980	41.6%
Contracted Services	11,759	14,409	22.5%	23,210	15,470	66.7%	7.4%	20,710	33.9%
Commodities	1,490	1,590	6.7%	2,930	2,830	96.6%	78.0%	2,930	3.5%
Internal Charges	22,095	19,756	-10.6%	21,150	21,100	99.8%	6.8%	21,150	0.2%
Other Payments	0	0		0	0			0	
Program Total	303,759	289,740	-4.6%	295,950	290,040	98.0%	0.1%	399,770	37.8%
FUNDING SOURCES									
Central Admin Fund 125	303,759	289,740	-4.6%	295,950	290,040	98.0%	0.1%	399,770	37.8%
CDA Project Fund 381	0	0		0	0			0	
Program Total	303,759	289,740	-4.6%	295,950	290,040	98.0%	0.1%	399,770	37.8%
EQUIVALENCY FACTOR									
Cost per EDU	$9.01	$8.54	-5.2%	$8.66	$8.48	97.9%	-0.8%	$11.61	37.0%
PROGRAM STAFFING									
Regular Positions									
Budget Officer	0.60	0.60		0.60	0.60			0.60	
Finance & Admin Services Director	0.10	0.10		0.10	0.10			0.30	
Accounting Technicians	1.00	1.00		1.00	1.00			1.00	
Executive Asst I	0.25	0.25		0.25	0.25			0.15	
Account Assts-Clerks	0.00	0.00		0.00	0.00			0.10	
Management Analyst II	0.00	0.00		0.00	0.00			0.60	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.04	0.05		0.05	0.05			0.05	
Total - Full-Time Equivalents	1.99	2.00	0.5%	2.00	2.00	100.0%	0.0%	2.80	40.0%

Department: **58700 - Administrative Services**
Program: **58740 - Fiscal Operations**

Process the City's payroll and payables; maintain supporting fiscal records; disburse City checks for employees, vendors, contractors, and other payees.

COMMENTARY

In FY09-10, a Payroll Coordinator position was deleted, while other staffing were reallocated into the program to cover the work.

In FY10-11, program costs showed a decrease in all categories. Personnel costs were down due to furloughs.

In FY11-12, program costs will show a minimal change.

For FY12-13, program staffing will add 0.6 FTEs in technical and clerical hours. The program budget provides for this added staffing with current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To process fiscal transactions disbursing over $150,000,000 authorized by the City's budget.
2. To process the City's payroll twice a month and issue over 8,500 payroll checks.
3. To process the City's payables weekly and process 21,000 invoices.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	438,380	390,511	-10.9%	374,290	402,210	107.5%	3.0%	402,790	0.1%
Contracted Services	54,006	48,135	-10.9%	43,370	43,150	99.5%	-10.4%	45,370	5.1%
Commodities	6,720	6,607	-1.7%	7,850	7,530	95.9%	14.0%	7,850	4.2%
Internal Charges	48,408	40,505	-16.3%	43,150	43,100	99.9%	6.4%	46,150	7.1%
Other Payments	0	0		0	0			0	
Program Total	547,514	485,758	-11.3%	468,660	495,990	105.8%	2.1%	502,160	1.2%
FUNDING SOURCES									
Central Admin Fund 125	547,514	485,758	-11.3%	468,660	495,990	105.8%	2.1%	502,160	1.2%
CDA Project Fund 381	0	0		0	0			0	
Program Total	547,514	485,758	-11.3%	468,660	495,990	105.8%	2.1%	502,160	1.2%
EQUIVALENCY FACTOR									
Cost per EDU	$16.24	$14.32	-11.8%	$13.71	$14.49	105.7%	1.2%	$14.58	0.6%
PROGRAM STAFFING									
Regular Positions									
Budget Officer	0.40	0.40		0.40	0.40			0.40	
Finance & Admin Services Director	0.20	0.20		0.20	0.20			0.20	
Account Assts-Clerks	1.00	1.00		1.00	1.00			0.00	
Payroll/Accounting Technicians	1.25	1.25		1.25	1.25			1.25	
Executive Asst I	0.40	0.40		0.40	0.40			0.10	
Senior Account Assts-Clerks	0.00	0.00		0.00	0.00			1.60	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	3.25	3.25	0.0%	3.25	3.25	100.0%	0.0%	3.55	9.2%

Department: **58700 - Administrative Services**
Program: **58750 - Accounting Services**

Maintain the City's accounting records; prepare the City's financial reports; and coordinate the audits of the City's finances.

PERFORMANCE OBJECTIVES

1. To maintain CSMFO and GFOA award winning status for financial reporting.

2. To prepare cash reconciliations monthly.

COMMENTARY

In FY10-11, program costs showed a decrease in all categories. Personnel costs were down due to furloughs.

In FY11-12, program costs will show a moderate increase. A new Senior Accountant will be hired, to replace the Accounting Officer, and result in a temporary overhire for 2.5 months.

For FY12-13, program staffing will add 0.65 of a Senior Accountant, but delete 0.50 of an Accounting Officer, with a 0.15 FTEs reduction in technical and clerical hours. The program budget provides for this staffing with current funding for other cost items.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	203,245	194,337	-4.4%	195,300	214,290	109.7%	10.3%	174,180	-18.7%
Contracted Services	88,022	75,811	-13.9%	79,040	77,420	98.0%	2.1%	77,040	-0.5%
Commodities	1,642	1,314	-20.0%	2,300	2,170	94.3%	65.1%	2,300	6.0%
Internal Charges	26,118	23,631	-9.5%	24,660	24,600	99.8%	4.1%	28,760	16.9%
Other Payments	0	0		0	0			0	
Program Total	319,027	295,093	-7.5%	301,300	318,480	105.7%	7.9%	282,280	-11.4%
FUNDING SOURCES									
Central Admin Fund 125	319,027	295,093	-7.5%	301,300	318,480	105.7%	7.9%	282,280	-11.4%
Comm Devel Block Gt Fund 269	0	0		0	0			0	
CDA Project Fund 381	0	0		0	0			0	
Program Total	319,027	295,093	-7.5%	301,300	318,480	105.7%	7.9%	282,280	-11.4%
EQUIVALENCY FACTOR									
Cost per EDU	$9.46	$8.70	-8.1%	$8.81	$9.31	105.6%	7.0%	$8.20	-11.9%
PROGRAM STAFFING									
Regular Positions									
Accounting Officer/Senior Accountai	0.50	0.50		0.50	0.50			0.65	
Accounting Technicians	0.50	0.50		0.50	0.50			0.50	
Finance & Admin Services Director	0.20	0.20		0.20	0.20			0.20	
Executive Asst I	0.15	0.15		0.15	0.15			0.10	
Account Assts-Clerks	0.00	0.00		0.00	0.00			0.10	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	0.00	0.00		0.00	0.00			0.00	
Total - Full-Time Equivalents	1.35	1.35	0.0%	1.35	1.35	100.0%	0.0%	1.55	14.8%

Department: **58700 - Administrative Services**
Program: **58760 - Revenue Collection**

Receipt of all revenues received by the City including utility billings, delinquencies, business licenses, miscellaneous accounts receivables (MARS). City fee for County property tax collection.

COMMENTARY

In FY10-11, program staffing had a reduction in staff hours. Program costs showed a modest increase. While personnel costs were down, other costs are up for system maintenance and Sales Tax audits.

In FY11-12, program costs will show a moderate increase. The program will have an overhire of 2.5 positions for about 3 months.

For FY12-13, program staffing will add 0.35 of a Senior Accountant and 0.40 of a Management Analyst, while deleting 0.50 of a Accounting Officer, with some adjustments to other staff hours. The program budget provides for this staffing with current funding for other cost items.

PERFORMANCE OBJECTIVES

1. To identify and bill all businesses that required licenses and collect all fees and taxes billed. Estimate about 4,700 businesses.
2. To accurately and timely prepare 291,000 utility bills to utility system customers.
3. To maintain collection of active utility accounts at 98% of current bills.
4. To courteously assist customers regarding their utility accounts, other receivable accounts, or other inquiries of municipal services.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	973,754	945,892	-2.9%	964,400	1,001,490	103.8%	5.9%	1,032,910	3.1%
Contracted Services	175,113	266,831	52.4%	374,990	345,150	92.0%	29.4%	344,990	0.0%
Commodities	11,214	7,583	-32.4%	28,310	14,500	51.2%	91.2%	18,310	26.3%
Internal Charges	113,996	99,221	-13.0%	106,930	106,000	99.1%	6.8%	94,190	-11.1%
Other Payments	344,623	394,635	14.5%	356,000	388,160	109.0%	-1.6%	400,000	3.1%
Program Total	1,618,700	1,714,162	5.9%	1,830,630	1,855,300	101.3%	8.2%	1,890,400	1.9%
FUNDING SOURCES									
Central Admin Fund 125	363,117	328,247	-9.6%	363,230	355,740	97.9%	8.4%	359,000	0.9%
General Fund 101 - Property Taxes	344,623	394,635	14.5%	356,000	388,160	109.0%	-1.6%	400,000	3.1%
Landscaping Districts Fund 271	0	0		0	0			35,000	
Enterprise Funds	910,960	991,280	8.8%	1,111,400	1,111,400	100.0%	12.1%	1,096,400	-1.3%
Program Total	1,618,700	1,714,162	5.9%	1,830,630	1,855,300	101.3%	8.2%	1,890,400	1.9%
EQUIVALENCY FACTOR									
Cost per EDU	$48.02	$50.54	5.2%	$53.54	$54.22	101.3%	7.3%	$54.89	1.2%
PROGRAM STAFFING									
Regular Positions									
Senior Account Assts-Clerks	2.00	2.00		2.00	2.00			2.10	
Account Assts-Clerks	4.00	4.00		4.00	4.00			4.00	
Finance & Admin Services Director	0.40	0.40		0.40	0.40			0.20	
Accounting Officer/Senior Accountai	0.50	0.50		0.50	0.50			0.35	
Accounting Technicians	2.25	2.25		2.25	2.25			2.25	
Executive Asst I	0.10	0.10		0.10	0.10			0.10	
Management Analyst II	0.00	0.00		0.00	0.00			0.40	
Other Staffing (Full-Time Equivalents)									
Temp Clerk	1.06	0.60		0.60	0.60			1.10	
Total - Full-Time Equivalents	10.31	9.85	-4.5%	9.85	9.85	100.0%	0.0%	10.50	6.6%

Department: **58700 - Administrative Services**
Program: **58770 - Information Technology**

Provide central coordination for the development and implementation of City information systems to support data and communications needs. System costs for City's computer and telephone systems.

COMMENTARY

Program costs have increased due to added staffing, higher operational and maintenance costs, and the leasing costs for many of City computers.

In FY10-11, program staffing was reduced by 1.50 FTEs. Program costs showed a moderate decrease.

In FY11-12, program staffing added a new full-time position. Program costs will show a major increase.

In FY12-13, the program budget provides for current staffing and holds the on other cost items.

PERFORMANCE OBJECTIVES

1. To maintain and enhance citywide networks, including all hardware and software.
2. To maintain and support City computer, telephone, and voice mail systems.
3. To assist the Police Department with county information systems and new mobile data terminals.
4. To assist the Fire Department with software for performance measurement.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	717,582	609,319	-15.1%	774,630	715,630	92.4%	17.4%	848,950	18.6%
Contracted Services	252,397	299,376	18.6%	408,010	402,780	98.7%	34.5%	407,010	1.1%
Commodities	1,418	5,387	279.9%	14,260	12,240	85.8%	127.2%	10,260	-16.2%
Internal Charges	174,732	121,298	-30.6%	128,390	128,300	99.9%	5.8%	128,390	0.1%
Other Payments	3,949	0		0	0			0	
Program Total	1,150,078	1,035,380	-10.0%	1,325,290	1,258,950	95.0%	21.6%	1,394,610	10.8%
FUNDING SOURCES									
General Fund 101 - Taxes	0	0		0	0			0	
Central Services Fund 602	1,150,078	1,035,380	-10.0%	1,325,290	1,258,950	95.0%	21.6%	1,394,610	10.8%
Central Admin Fund 125									
Program Total	1,150,078	1,035,380	-10.0%	1,325,290	1,258,950	95.0%		1,394,610	10.8%
EQUIVALENCY FACTOR									
Cost per EDU	$34.12	$30.52	-10.5%	$38.76	$36.79	94.9%	20.5%	$40.49	10.1%
PROGRAM STAFFING									
Regular Positions									
Information Technology Manager	1.00	0.00		0.00	0.00			1.00	
Information Systems Administrator	1.00	1.00		1.00	1.00			0.00	
Information Systems Technicians	4.75	5.00		6.00	6.00			6.00	
Other Staffing (Full-Time Equivalents)									
Intern	0.75	0.00		0.00	0.00			0.00	
Webmaster	0.00	0.00		0.00	0.00			0.00	
	7.50	6.00		7.00	7.00	100.0%	16.7%	7.00	0.0%

Department: **59000 - Non-Departmental Group**

The Non-Departmental Group provides a miscellaneous category for indirect costs, equipment acquisition, special projects, and special reserves.

COMMENTARY

As proposed for FY12-13, the departmental budget will increase about 3.4% over the current year estimates, and this represents a 12.3% increase over FY10-11 actual expenditures.

The base component of the budget represents a 20.4% decrease from the current year estimates, while budget augmentations represent a 29.9% increase over the base budget.

Equipment acquisitions, including replacement, generally range above $1,200,000 per year. However, in FY12-13, they will be about $1,627,000.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
59210 - Indirect Costs	1,203,910	1,025,080	-14.9%	1,154,000	1,081,500	93.7%	5.5%	1,144,240	5.8%
593x0 - Equipment Acquisition	1,308,111	861,459	-34.1%	1,228,230	1,273,410	103.7%	47.8%	1,627,860	27.8%
59410 - Insurance	2,711,128	2,815,869	3.9%	2,722,600	2,562,870	94.1%	-9.0%	2,722,600	6.2%
59420 - Claims & Litigation	286,424	209,556	-26.8%	506,000	245,000	48.4%	16.9%	506,000	106.5%
59510 - Special Reserves	788,105	985,060	25.0%	615,020	1,210,710	196.9%	22.9%	615,020	-49.2%
Indirect Costs Reimbursements	(1,203,910)	(1,025,080)	-14.9%	(1,154,000)	(1,081,500)	93.7%	5.5%	(1,144,240)	5.8%
Department Total	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%
Amended Budget	5,227,724	5,437,934	4.0%		5,406,473		-0.6%	over 2 years	12.3%
% of Amended Spent	97.44%	89.59%			97.88%				
						Base Budget		4,213,620	-20.4%
						Augmentations		1,257,860	29.9%
EQUIVALENCY FACTOR									
Cost per EDU	$151.11	$143.63	-4.9%	$148.34	$154.65	104.2%	7.7%	$158.87	2.7%

Department: **59000 - Non-Departmental Group (Continued)**

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	788,105	965,060	22.5%	475,020	1,135,710	239.1%	17.7%	475,020	-58.2%
Contracted Services	2,962,690	3,010,347	1.6%	2,978,600	2,762,870	92.8%	-8.2%	2,978,600	7.8%
Commodities	28,431	25,278	-11.1%	40,000	45,000	112.5%	78.0%	40,000	-11.1%
Capital Outlay	1,299,331	860,978	-33.7%	1,228,230	1,273,410	103.7%	47.9%	1,627,860	27.8%
Other Payments	1,219,121	1,035,361	-15.1%	1,504,000	1,156,500	76.9%	11.7%	1,494,240	29.2%
Indirect Costs Reimbursements	(1,203,910)	(1,025,080)	-14.9%	(1,154,000)	(1,081,500)	93.7%	5.5%	(1,144,240)	5.8%
Department Total	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES									
General Fund 101									
Expenditures	489,313	163,955	-66.5%	371,670	689,920	185.6%	320.8%	541,020	-21.6%
Indirect Costs Reimbursemen	(1,203,910)	(1,025,080)	-14.9%	(1,154,000)	(1,081,500)	93.7%	5.5%	(1,144,240)	5.8%
SC Fire Authority - Fund 211	160,460	307,291	91.5%	215,560	257,090	119.3%	-16.3%	198,780	-22.7%
Transp Development Fund 241	44,800	31,680	-29.3%	37,000	33,420	90.3%	5.5%	35,360	5.8%
Gas Tax Fund 247	31,260	33,540	7.3%	39,000	35,390	90.7%	5.5%	37,440	5.8%
Com Devel Block Gt Fund 269	0	0		0	0			0	
Landscaping Districts Fund 271	77,850	94,880	21.9%	88,300	79,000	89.5%	-16.7%	83,580	5.8%
CDA Housing & Suceessor Fund 28x	68,336	56,285	-17.6%	42,000	50,840	121.0%	-9.7%	0	-100.0%
Comm Access CTV Fund 295	15,850	25,040	58.0%	13,700	27,920	203.8%	11.5%	27,950	0.1%
CDA & Suc Ag Project Fund 3xx	69,146	83,569	20.9%	87,900	68,240	77.6%	-18.3%	125,990	84.6%
Water Fund 511	469,953	418,940	-10.9%	420,700	402,930	95.8%	-3.8%	317,310	-21.2%
Wastewater Fund 521	870,473	281,091	-67.7%	367,900	346,370	94.1%	23.2%	313,030	-9.6%
Solid Waste Fund 531	105,696	29,879	-71.7%	31,900	30,270	94.9%	1.3%	32,030	5.8%
Drainage Fund 541	4,134	15,993	286.9%	17,600	14,920	84.8%	-6.7%	15,790	5.8%
Airport Fund 561	58,729	68,857	17.2%	57,600	65,970	114.5%	-4.2%	69,800	5.8%
Transit Fund 571	63,290	54,057	-14.6%	70,500	90,730	128.7%	67.8%	78,960	-13.0%
Central Garage Fund 601	21,529	23,893	11.0%	30,500	32,910	107.9%	37.7%	34,820	5.8%
Central Services Fund 602	(98,663)	26,213	-126.6%	0	0		-100.0%	0	
Eqpt Acquisition Fund 605	534,913	469,726	-12.2%	875,420	685,000	78.2%	45.8%	1,245,260	81.8%
Building Maintenance Fund 615	(4,460)	75	-101.7%	0	0		-100.0%	0	
Self Insurance Fund 627	3,301,956	3,700,546	12.1%	3,428,600	3,447,130	100.5%	-6.8%	3,428,600	-0.5%
Other Minor Funds	13,113	11,514	-12.2%	30,000	15,440	51.5%	34.1%	30,000	94.3%
Department Total	5,093,768	4,871,944	-4.4%	5,071,850	5,291,990	104.3%	8.6%	5,471,480	3.4%

Department: **59000 - Non-Departmental Group**
Program: **59210 - Indirect Costs**

Indirect costs are payments made by City Departments & programs for their share of the cost of Citywide overhead and support activities. Overall, they have a net effect of zero on the total City budget. But, they are charges to the Funds involved, and are reimbursements to the General Fund for General Government programs and activities.

COMMENTARY

In FY10-11, program costs decreased 14.9%. For FY11-12, a 5.5% increase is expected; in FY12-13, a 5.8% increase is expected.

PERFORMANCE OBJECTIVES

1. To make indirect costs payments for FY12-13 as budgeted with the appropriate adjustment for FY11-12 actual cost figures.

   For FY11-12, estimate a 5.5% increase
   For FY12-13, estimate a 5.8% increase

Indirect costs change proportinate primarily to personnel costs and relative share of non-General Funds as a part of the total City operating budget.

Note: Worksheets showing the calculation of the indirect costs charges are included in the Appendix of this budget document. An update of the calculations to actuals was done at the beginning of FY11-12, based on FY10-11 actuals.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	0	0		0	0			0	
Commodities	0	0		0	0			0	
Internal Charges	0	0		0	0			0	
Other Payments	1,203,910	1,025,080	-14.9%	1,154,000	1,081,500	93.7%	5.5%	1,144,240	5.8%
Program Total	1,203,910	1,025,080	-14.9%	1,154,000	1,081,500	93.7%	5.5%	1,144,240	5.8%
FUNDING SOURCES									
SC Fire Authority Fund 211	154,460	158,370	2.5%	184,900	167,090	90.4%	5.5%	176,780	5.8%
Transp Development Fund 241	44,800	31,680	-29.3%	37,000	33,420	90.3%	5.5%	35,360	5.8%
Gas Tax Fund 247	31,260	33,540	7.3%	39,000	35,390	90.7%	5.5%	37,440	5.8%
Comm Devel Block Grant Fund 269	0	0		0	0			0	
Landscaping Districts Fund 271	77,850	74,880	-3.8%	88,300	79,000	89.5%	5.5%	83,580	5.8%
CDA Housing & Successor Fund 28	47,570	48,190	1.3%	42,000	50,840	121.0%	5.5%	0	-100.0%
Community Access CTV Fund 295	15,850	25,040	58.0%	13,700	26,420	192.8%	5.5%	27,950	5.8%
CDA Project Fund 3xx	48,380	64,680	33.7%	87,900	68,240	77.6%	5.5%	125,990	84.6%
Water Fund 511	329,020	235,000	-28.6%	278,100	247,930	89.2%	5.5%	262,310	5.8%
Wastewater Fund 521	216,990	164,330	-24.3%	210,000	173,370	82.6%	5.5%	183,430	5.8%
Solid Waste Fund 531	60,410	28,690	-52.5%	31,900	30,270	94.9%	5.5%	32,030	5.8%
Drainage Fund 541	44,990	14,140	-68.6%	17,600	14,920	84.8%	5.5%	15,790	5.8%
Airport Fund 561	58,820	62,530	6.3%	57,600	65,970	114.5%	5.5%	69,800	5.8%
Transit Fund 571	42,280	52,820	24.9%	35,500	55,730	157.0%	5.5%	58,960	5.8%
Central Garage Fund 601	31,230	31,190	-0.1%	30,500	32,910	107.9%	5.5%	34,820	5.8%
Central Services Fund 602	0	0		0	0			0	
Building Maintenance Fund 615	0	0		0	0			0	
Program Total	1,203,910	1,025,080	-14.9%	1,154,000	1,081,500	93.7%	5.5%	1,144,240	5.8%
EQUIVALENCY FACTOR									
Cost per EDU	$35.71	$30.22	-15.4%	$33.75	$31.60	93.6%	4.6%	$33.22	5.1%

Department: **59000 - Non-Departmental Group**
Program: **593x0 - Equipment Acquisition**

Acquisition of new and replacement furniture, vehicles, and equipment for use by City Departments.

Replacement items for governmental funded programs comes from the Equipment Acquisition Fund, which provides a reserve for replacements. New items are funded out of their primary program funding source. Enterprise programs use their own funds for both new and replacement items.

As proposed for FY12-13, equipment acquisitions will consist of $1,277,360 for replacement items and $350,500 for new equipment. The following pages provide a list of the equipment items by departments.

Program outlays generally exceed the adopted budget due to carryovers from the prior year and new acquisitions approved during the fiscal year.

PERFORMANCE OBJECTIVES

1. To provide funding to acquire new and replacement equipment for City Departments, as follows:

	Replacement	New	Total
Police Department	$731,970	$314,000	$1,045,970
Fire Department	146,680	14,000	160,680
Public Works	112,200	0	112,200
Utilities Division	162,100	2,500	164,600
Transit & Airport	0	20,000	20,000
Development Services	20,000	0	20,000
Administrative Services	52,500	0	52,500
General Govt Agencies	21,910	0	21,910
Recreation & Cultural Arts	30,000	$0	30,000
Total	########	$350,500	########

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
for Police Department	394,742	331,167	-16.1%	362,000	340,000	93.9%	2.7%	1,045,970	207.6%
for Fire Department	313,221	91,933	-70.6%	208,930	310,000	148.4%	237.2%	160,680	-48.2%
for Public Works Department	107,189	110,705	3.3%	207,200	275,000	132.7%	148.4%	112,200	-59.2%
for PWD, Utilities Division	449,577	204,517	-54.5%	280,500	278,000	99.1%	35.9%	164,600	-40.8%
for Airport & Transit	0	0		35,000	35,000	100.0%		20,000	-42.9%
for Development Services	11,077	7,205	-35.0%	20,000	910	4.6%	-87.4%	20,000	2097.8%
for Administrative Services	28,077	115,932	312.9%	49,600	13,000	26.2%	-88.8%	52,500	303.8%
for General Government Agencies	0	0		11,000	5,500	50.0%		21,910	298.4%
for Recreation & Cultural Arts	4,228	0	-100.0%	54,000	16,000	29.6%		30,000	87.5%
Program Total	1,308,111	861,459	-34.1%	1,228,230	1,273,410	103.7%	47.8%	1,627,860	27.8%
FUNDING SOURCES									
General Fund 101	291,007	115,703	-60.2%	121,650	193,470	159.0%	67.2%	291,000	50.4%
SC Fire Authority Fund 211	6,000	32,853	447.6%	15,660	65,000	415.1%	97.9%	7,000	-89.2%
Landscaping Districts Fund 271	0	20,000		0	0			0	
Water Fund 511	25,122	141,783	464.4%	117,600	130,000	110.5%	-8.3%	30,000	-76.9%
Wastewater Fund 521	437,956	69,879	-84.0%	132,900	148,000	111.4%	111.8%	104,600	-29.3%
Solid Waste Fund 531	0	0		0	0			0	
Drainage Fund 541	0	0		0	0			0	
Airport Fund 561	0	0		0	0			0	
Transit Fund 571	0	0		35,000	35,000	100.0%		20,000	-42.9%
Central Garage Fund 601	0	0		0	0			0	
Central Services Fund 602	0	0		0	0			0	
Equipment Acquisition Fund 605	534,913	469,727	-12.2%	775,420	685,000	88.3%	45.8%	1,145,260	67.2%
Building Maintenance Fund 615	0	0		0	0			0	
Other Minor Funds	13,113	11,514	-12.2%	30,000	16,940	56.5%	47.1%	30,000	77.1%
Program Total	1,308,111	861,459	-34.1%	1,228,230	1,273,410	103.7%	47.8%	1,627,860	27.8%
EQUIVALENCY FACTOR									
Cost per EDU	$38.80	$25.40	-34.6%	$35.92	$37.21	103.6%	46.5%	$47.27	27.0%

CITY OF TRACY
AUTHORIZED EQUIPMENT LIST
for FY12-13

Date: 01-Jul-12

Acct #		Equipment Items	$ Amount
Department 58200 - City Attorney			
605-59380 -6xx-E8	R	x	$0
605-59380	R	x	$0
101-59380	N	x	$0
101-59380	N	x	
			$0
Department 58030 - City Manager's Office			
605-59380 -6XX-E8	R	x	$0
605-59380	R	x	$0
605-59380	R		$0
101-59380	N		$0
101-59380	N		$0
295-59380	N		$0
605-59380 -679-ER083	R	Emergency Reserve - CMO	$21,910
			$0
			$21,910
Department 58040 - Human Resources			
605-59380 -6xx-E8	R	X	$0
605-59380	R	X	$0
605-59380	R	X	$0
627-59380	N	x	$0
101-59380	N		$0
			$0
Department 58050 - Finance			
605-59380 -671-E8704	R	Printers (2)	$2,500
605-59380	R	X	$0
605-59380	R	X	$0
605-59380	R	X	$0
605-59380	R	X	$0
602-59380	N	X	$0
5xx-59380	N	X	$0
101-59380	N	X	$0
605-59380 -679-ER087	R	Emergency Reserve - Fin	$20,000
605-59380 -679-ER088	R	Emergency Reserve - IS	$30,000
			$52,500
		Department Total	$74,410

Estimated Equipment Allocations

		General	Vehicles
CC, CA, & CMO	Begin Balances	$179,945	$0
	FY12-13 Allocations	$30,390	$0
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balances	$210,335	$0
	Proposed Outlays	$21,910	$0
	Remaining Balances	$188,425	$0
Cent Serv Fund 602	Begin Balances	$87,090	$14,730
	FY12-13 Allocations	$93,210	$2,200
	Lease Obligations	$0	$0
	CIP	($200,000)	
	Available Balances	($19,700)	$16,930
	Proposed Outlays	$30,000	$0
	Remaining Balances	($49,700)	$16,930
HR Div	Begin Balances	$110,370	$0
	FY12-13 Allocations	$18,920	$0
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balances	$129,290	$0
	Proposed Outlays	$0	$0
	Remaining Balances	$129,290	$0
Fin Dept	Begin Balances	$180,680	$0
	FY12-13 Allocations	$45,350	$0
	Lease Obligations	$0	$0
	Available Balances	$226,030	$0
	Proposed Outlays	$22,500	$0
	Remaining Balances	$203,530	$0

CITY OF TRACY
AUTHORIZED EQUIPMENT LIST
for FY12-13

Date: 01-Jul-12

Acct #		Equipment Items	$ Amount
Department 51000 - Police			
606-59310 -682-E1073	R	Patrol Cars (10)	$375,000
606-59310 -681-E1074	R	Sedans (3)	$90,000
605-59310 -676-E1075	R	Ballistic Vests (33)	$31,350
606-59310 -682-E1076	R	Motorcycles (3)	$36,000
606-59310 -689-E1077	R	In-Car Video Systems	$150,000
605-59310 -672-E1078	R	Dispatch Chairs (3)	$3,600
605-59310 -671-E1079	R	Copier - Animal Shelter	$6,020
101-59310	R	x	$0
101-59310	R	x	$0
101-59310	R	x	$0
101-59310 -687-E1080	N	Tactical Vehicle	$180,000
101-59310 -675-E1081	N	Ice Machine	$4,000
101-59310	N	X	$0
101-59310	N	X	$0
101-59310	N	X	$0
114-59310 -687-E1080	N	State COPS Grant for Tac Veh	$100,000
114-59310	N	X	$0
101-59310	N	X	$0
231-59310 -679-ER018	N	Fund 231 Reserve	$30,000
605-59310 -679-ER011	R	Emergency Reserve	$40,000
		Department Total	$1,045,970

Estimated Equipment Allocations

		General	Vehicles
Police	Begin Balances	$197,820	$1,372,310
	FY12-13 Allocations	$240,390	$210,260
	Lease Obligations	($73,120)	$0
	Transfer	$0	$0
	CIP Purchase	$0	
	Available Balances	$365,090	$1,582,570
	Proposed Outlays	$230,970	$501,000
	Remaining Balances	$134,120	$1,081,570

Acct #		Equipment Items	$ Amount
Department 52000 - Fire			
605-59320 -674-E2036	R	Mobile Data Terminals	$25,000
605-59320 -676-E2037	R	SCBA Apparatus	$69,550
605-59320 -676-E2038	R	Hat Mat Kit	$1,370
605-59320 -674-E2039	R	Laptop Computer	$1,950
605-59320 -676-E2040	R	Hose Couplings	$8,810
605-59320	R		$0
606-59320	R		$0
605-59320	R		$0
605-59320	R		$0
605-59320	R		$0
211-59320 -675-E2041	N	PPE Washer & Dryer	$14,000
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
211-59320	N	X	$0
101-59320	N	X	$0
605-59320 -679-ER021	R	Emergency Reserve	$40,000
		Department Total	$160,680

		General	Vehicles
Fire	Begin Balances	$508,190	$465,720
	FY12-13 Allocations	$92,990	$112,220
	Lease Obligations	$0	$0
	Reserved	$0	$0
	Available Balances	$601,180	$577,940
	Proposed Outlays	$146,680	$0
	Remaining Balances	$454,500	$577,940

- Since FY05-06, the SCFA Fund 211 is full vested in Fund 605; so there is now no supplement charge to the SCFA Fund 211

- The % split for new equipment purchases is 50% to the General Fund 101 and 50% to the SCFA Fund 211.

CITY OF TRACY
AUTHORIZED EQUIPMENT LIST
for FY12-13

Date: 01-Jul-12

Acct #			Equipment Items	$ Amount
Department 56000 - Development Services				
605-59360	-6XX-E6001	R	x	$0
605-59360		R	x	$0
605-59360		R	x	$0
605-59360		R	x	$0
605-59360		R	x	$0
605-59360		R	x	$0
281-59360		R	x	$0
281-59360		N	X	$0
101-59360		N	X	$0
112-59360		N	X	$0
281-59360		N	X	$0
541-59360		N	X	$0
605-59360	-679-ER061	R	Emergency Reserve	$20,000
			Department Total	$20,000
Department 53000 - Public Works				
606-59330	-688-E3402	R	Crack Sealer	$43,300
606-59330	-683-E3703	R	PU Trucks (1) @ Parks	$28,900
606-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
605-59330		R	x	$0
101-59330		N	X	$0
101-59330		N	X	$0
101-59330		N	X	$0
101-59330		N	X	$0
101-59330		N	X	$0
101-59330		N	X	$0
247-59330		N	X	$0
247-59330		N	X	$0
101-59330		N	X	$0
101-59330		N	X	$0
531-59330		N	X	$0
571-59330	-67S-E5005	N	Facility Reservation Software	$20,000
601-59330		N	X	$0
601-59330		N	X	$0
615-59330		N	X	$0
615-59330		N	X	$0
615-59330		N	X	$0
615-59330		N	X	$0
605-59330	-679-ER031	R	Emergency Reserve	$40,000
			Department Total	$132,200

Estimated Equipment Allocations

		General	Vehicles
Dev Serv	Begin Balances	$235,500	$184,800
	FY12-13 Allocations	$35,310	$19,030
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balances	$270,810	$203,830
	Proposed Outlays	$20,000	$0
	Remaining Balances	$250,810	$203,830
PW Gen Fund	Begin Balances	$269,630	$509,380
	FY12-13 Allocations	$45,560	$155,200
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balances	$315,190	$664,580
	Proposed Outlays	$40,000	$72,200
	Remaining Balances	$275,190	$592,380
Drainage Fund	Begin Balances	$83,680	$231,020
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	Available Balances	$83,680	$231,020
Solid Waste Fund	Begin Balances	$39,920	$4,380
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	Available Balances	$39,920	$4,380
Cen Garage Fund	Begin Balances	$54,170	$2,200
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	Available Balances	$54,170	$2,200
Bldg Maint Fund	Begin Balances	$126,160	$113,590
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	Available Balances	$126,160	$113,590

CITY OF TRACY
AUTHORIZED EQUIPMENT LIST
for FY12-13

Date: 01-Jul-12

Acct #		Equipment Items	$ Amount
Public Works - Utilities Division			
511-59340 -6xx-Ewww	R	x	$0
511-59340	R	x	$0
511-59340	R	x	$0
511-59340	R	x	$0
511-59340	N	X	$0
511-59340 -679-ER041	R	Emergency Reserve - F511	$30,000
511-59340	N	X	$0
521-59340 -677-E4528	R	x Laboratory Eqpt	$20,000
521-59340 -678-E4529	R	Gas Detectors	$18,000
521-59340 -674-E4530	R	SCADA Server	$15,000
521-59340 -676-E4531	R	Effluent Sampler	$6,100
521-59340 -676-E4532	R	Backflow Devices	$13,000
521-59340	R	x	$0
521-59340 -674-E4533	N	Computer & Monitor	$2,500
521-59340	N	X	$0
605-59340 -679-ER044	R	Emergency Reserve - F541	$30,000
521-59340 -679-ER045	R	Emergency Reserve - F521	$30,000
		Department Total	$164,600

Estimated Equipment Allocations

		General	Vehicles
Water Fund	Begin Balances	$321,750	$418,330
	FY12-13 Allocations	$18,680	$56,290
	Lease Obligations	$0	$0
	Available Balances	$340,430	$474,620
	Proposed Outlays	$30,000	$0
	Remaining Balances	$310,430	$474,620
Wastewater Fund	Begin Balances	$597,670	$128,420
	FY12-13 Allocations	$43,480	$34,160
	Lease Obligations	$0	$0
	Available Balances	$641,150	$162,580
	Proposed Outlays	$102,100	$0
	Remaining Balances	$539,050	$162,580

Acct #		Equipment Items	$ Amount
Department 55000 - Recreation & Cultural Arts			
605-59350 -6xx-E5zzz	R	x	$0
605-59350	R	x	$0
605-59350	R	x	$0
605-59350	R	x	$0
605-59350	R	x	$0
605-59350	R	x	$0
605-59350	R	x	$0
101-59350	R	x	$0
101-59350	N	X	$0
101-59350	N	X	$0
101-59350	N	X	$0
101-59350	N	X	$0
101-59350	N	X	$0
561-59350	N	X	$0
561-59350	N	X	$0
571-59350	N	X	$0
571-59350	N	X	$0
571-59350	N	X	$0
	N	X	$0
	N	X	$0
605-5935 -679-ER51	R	Emergency Reserve	$30,000
		Department Total	$30,000
		City Total	$1,627,860
		new	$375,620
		replacement	$1,252,240

		General	Vehicles
Pks & Cs	Begin Balances	$411,330	$9,010
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	CIP Purchase	$0	
	Available Balances	$411,330	$9,010
	Proposed Outlays	$30,000	$0
	Remaining Balances	$381,330	$9,010
LMD	Begin Balances	$43,010	$188,389
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	$0
	Available Balances	$43,010	$188,389
	Proposed Outlays	$0	$0
	Remaining Balances	$43,010	$188,389
Airport Fund	Begin Balances	$41,860	$56,200
	FY12-13 Allocations	$0	$0
	Lease Obligations	$0	
	Available Balances	$41,860	$56,200

Department: **59000 - Non-Departmental Group**
Program: **59410 - Insurance**

Insurance costs paid by the Self-Insurance Fund to the Risk Management Authority or other insurance providers. The Self-Insurance Fund, which is funded by charges assessed against other City programs based upon their staffing and proportional risks for worker's compensation and other liability claims.

COMMENTARY

Since FY96-97, program costs have increased due primarily to the growth of City staffing and activities. In FY08-09, program expenditures showed a a major increase, due a retroactive billing for prior year costs.

In FY11-12, program expenditures will be within budgeted while showing a moderate decrease.

For FY12-13, the program provides for the same fiscal year budget, but that be a moderate increase.

PERFORMANCE OBJECTIVES

1. To minimize costs through analysis and modifications, if needed, of coverages and programs the City participates in.
2. To develop a process for requests for certificates of insurance coverages.
3. To pay insurance premiums as follows:

Workers Compensation	$1,652,000
General Liability	$660,200
Property	$167,800
Other Categories	$242,600
	$2,722,600

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	2,711,128	2,815,869	3.9%	2,722,600	2,562,870	94.1%	-9.0%	2,722,600	6.2%
Commodities	0	0		0	0			0	
Internal Charges	0	0		0	0			0	
Other Payments	0	0		0	0			0	
Program Total	2,711,128	2,815,869	3.9%	2,722,600	2,562,870	94.1%	-9.0%	2,722,600	6.2%
FUNDING SOURCES									
Self Insurance Fund 627	2,711,128	2,815,869	3.9%	2,722,600	2,562,870	94.1%	-9.0%	2,722,600	6.2%
Program Total	2,711,128	2,815,869	3.9%	2,722,600	2,562,870	94.1%	-9.0%	2,722,600	6.2%
EQUIVALENCY FACTOR									
Cost per EDU	$80.43	$83.02	3.2%	$79.63	$74.89	94.1%	-9.8%	$79.05	5.6%
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **59000 - Non-Departmental Group**
Program: **59420 - Claims & Litigation**

Outlays for claims and litigation not covered through the Risk Management Authority. Costs are paid from the Self-Insurance Fund.

COMMENTARY

Program costs can vary from year-to-year due to claims and litigation on different cases. Program costs for recent years are much less than they were previously.

In FY09-10, program expenditures showed a major annual increase; but then, in FY10-11, they showed a decrease. In FY11-12, they will show a major increase, but remain within budget.

For FY12-13, the program's budget provides a contigency to meet any new claims, emergency equipment replacement, and/or any new and on-going litigation.

PERFORMANCE OBJECTIVES

1. To minimize the number of claims through risk management analysis and improvements.
2. To address all recommendations from the RMA with regard to hazard reduction or improved programs and practices.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	0	0		0	0			0	
Contracted Services	251,562	194,478	-22.7%	256,000	200,000	78.1%	2.8%	256,000	0.0%
Commodities	19,651	10,281		0	5,000			0	
Internal Charges	0	0		0	0			0	
Other Payments	15,211	4,797	-68.5%	250,000	40,000			250,000	525.0%
Program Total	286,424	209,556	-26.8%	506,000	245,000	48.4%	16.9%	506,000	106.5%
FUNDING SOURCES									
Self Insurance Fund 627	286,424	209,556	-26.8%	406,000	245,000	60.3%	16.9%	406,000	65.7%
Equipment Acquisition Fund 605	0	0		100,000	0	0.0%		100,000	
Program Total	286,424	209,556	-26.8%	506,000	245,000	48.4%	16.9%	506,000	106.5%
EQUIVALENCY FACTOR									
Cost per EDU	$8.50	$6.18	-27.3%	$14.80	$7.16	48.4%	15.9%	$14.69	105.2%
PROGRAM STAFFING									
Regular Positions									
Other Staffing (Full-Time Equivalents)									
Total - Full-Time Equivalents	0.00	0.00		0.00	0.00			0.00	

Department: **59000 - Non-Departmental Group**
Program: **59510 - Special Reserves**

This program accounts for any reserves set aside for any special purposes or needs. Also, it is used to show any accounting adjustments effecting prior year expenditure figures.

COMMENTARY

This program provides a reserve for any unexpected adjustments or other special outlays. It provides a budget for any increases in uncompensated absences, and medical leave bank (MLB) outlays.

In FY09-10, program costs are higher due to severance pay to employees laid off during the fiscal year. In FY10-11, program costs showed an increase due to medcial leave bank outlays.

For FY12-13, $175,020 has been reserved for compensation absences, and $300,000 for MLB outlays. Also, reserves have been budgeted for added fuel costs.

PERFORMANCE OBJECTIVES

1. To provide a sufficient reserve to cover any increase in the City's liability for uncompensated absences.

2. To provide funding for special purposes as follows:

   - $175,020 for compensated absences, including $110,020 in the General Fund.
   - $40,000 reserve for fuel purchases.
   - $100,000 reserve for General Fund.
   - $300,000 for Medical Leave Bank outlays.

PROGRAM EXPENDITURES	FY09-10 $ Actual	FY10-11 $ Actual	% Change	FY11-12 $ Adopted	FY11-12 $ Estimated	% of Budget	% Change	FY12-13 $ Approved	% Change
Personnel Expenses	788,105	965,060	22.5%	475,020	1,135,710	239.1%	17.7%	475,020	-58.2%
Contracted Services	0	0		0	0			0	
Commodities	0	20,000		40,000	40,000	100.0%		40,000	0.0%
Other Payments	0	0		100,000	35,000			100,000	
Prior Year Adjustments	0	0		0	0			0	
Program Total	788,105	985,060	25.0%	615,020	1,210,710	196.9%	22.9%	615,020	-49.2%
FUNDING SOURCES									
General Fund 101	198,306	3,130	-98.4%	250,020	496,450	198.6%	15761.0%	250,020	-49.6%
SC Fire Authority Fund 211	0	116,068		15,000	25,000			15,000	
Water Fund 511	115,811	42,158	-63.6%	25,000	25,000	100.0%	-40.7%	25,000	0.0%
Wastewater Fund 521	215,527	46,881	-78.2%	25,000	25,000	100.0%	-46.7%	25,000	0.0%
Solid Waste Fund 531	45,286	1,189		0	0			0	
Central Garage Fund 601	(9,701)	(7,297)	-24.8%	0	0			0	
Medical Leave Bank	290,234	664,840	129.1%	300,000	639,260	213.1%	-3.8%	300,000	-53.1%
Other Funds	(67,358)	118,091	-275.3%	0	0			0	
Program Total	788,105	985,060	25.0%	615,020	1,210,710	196.9%	22.9%	615,020	-49.2%
EQUIVALENCY FACTOR									
Cost per EDU	$23.38	$29.04	24.2%	$17.99	$35.38	196.7%	21.8%	$17.86	-49.5%

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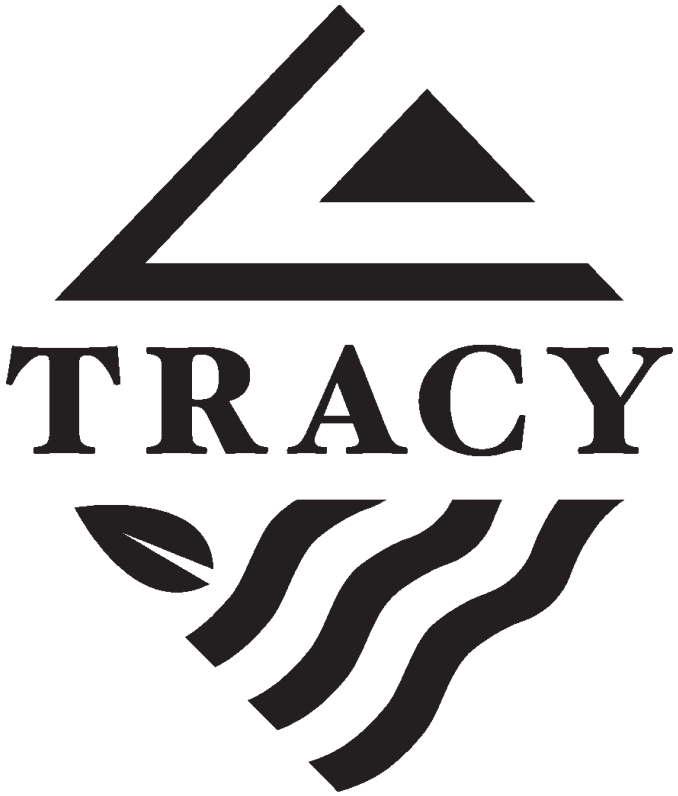
Capital Improvement Program



Think Inside the Triangle™

CAPITAL IMPROVEMENT PROGRAM & CAPITAL BUDGET

The Capital Improvement Program is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. The plan identifies all capital maintenance, facilities, and improvements needed within the next few years. The projects to accomplish or develop usually involve high costs, take a year or more to complete, and result in the creation of a capital asset. The project costs identified for the first year of the Capital Improvement Program plan make up the adopted Capital Budget for the new fiscal year.

Tracy Gateway Groundbreaking CIP 73092

CIP Format

The format for the Capital Improvement Program (CIP) emphasizes the functional grouping of CIP projects. All CIP projects of a similar type are listed together regardless of their funding sources. The format also shows the projects over their respective project lives. Thus, the long-term history and projection of expenditures can be viewed for each project and considered in relation to similar projects.

Functional Groups

Under the format, CIP projects are grouped into 9 functional groups and one special category, as follows:

Group 71: General Government & Public Safety Facilities
Group 72: Traffic Safety
Group 73: Streets & Highways
Group 74: Wastewater Improvements
Group 75: Water Improvements
Group 76: Drainage Improvements
Group 77: Airport and Transit Improvements
Group 78: Parks & Recreation Improvements
Group 79: Miscellaneous Projects
Group 79R: Interfund CIP Reimbursements

CIP Project Numbering

CIP projects are numbered in the following manner "7xyyy". The "7x" component designates the respective project group, for example, 71000 or 71PP. A "yyy" designates an active project or one proposed to become active in the new capital budget, while a "PP" designates a project proposal, which would not become active until future years, after the new capital budget. The lower the "yyy", usually the older the projects.

Grant Line Road Improvements CIP 73052

Summary by Functional Groups

The first schedule on pages F5 through F7 summarizes the five-year CIP plan for the City. This plan covers the period of fiscal years 2012-2013 through 2016-2017. For each functional group, the number of current projects, new projects, and future projects for the group are listed along with total costs including both past expenditures and projected appropriations.

Current Projects - A current project would be any CIP project active for a substantial portion of FY 11-12 for which funds have been previously appropriated. Most of these projects will not require any additional appropriations for completion. However, some projects require additional appropriations in FY 12-13 and/or future years for completion.

New Projects - A new project would be any CIP project approved and expected to become active in FY 12-13. They require appropriations to become active.

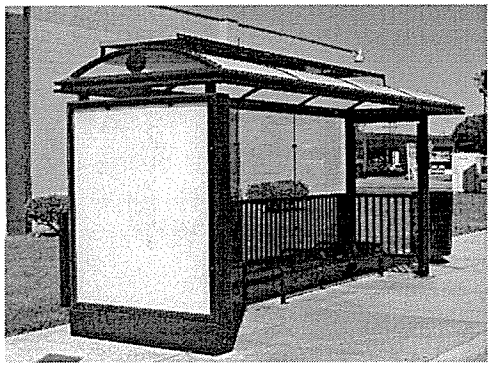
Future Projects - A future project is a CIP proposed to become active in future years. These, if authorized, will require appropriations to become active and may require appropriations in more than one year.

Capital Budget - The new appropriations approved for FY 12-13 are highlighted in the column labeled ***"Approved Capital Budget"***.

Summary by Funding Sources

The second schedule shows the totals of funding appropriated and required for the CIP plan. Totals are provided on pages F9 through F10, which summarize the total requirements necessary for each funding source for each fiscal year of the CIP plan.

The first page of each group section details the funding sources for the projects in each functional group in the CIP plan. For each group, the funding previously appropriated and the new appropriations required are detailed by funding sources.



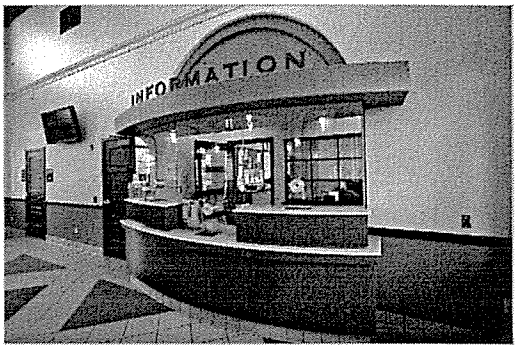
Bus Stop Improvements (72 locations)
CIP 77539

Listings of CIP Projects

Starting on page F11 are the project listings by functional group. For each functional group there are two project listings, one for current projects and one for new projects. The project numbers are keyed to the functional category to which the project belongs. For each project, the following is shown:

1. Project Number and Title
2. Project Total - This figure represents the total cost of the project including past, current, and future requirements.
3. Funding Sources - The funding sources for the project are listed and totaled with detail columns showing new appropriations required over the next five fiscal years. Current projects, prior expenditures and current appropriations are also shown along with the new appropriations required for future years. Again, the ***approved*** Capital Budget for FY 12-13 is highlighted.
4. Project Completion - The actual or anticipated completion date is provided along with the current status of the project.

Tracy Transit Station
6th & Central
CIP 77519



Interfund CIP Reimbursements

On the final pages F80 and F81 of the CIP section of this document, you will find the various Interfund CIP reimbursements. The figures here net to $0 for the CIP as a whole, although they do represent expenditures and reimbursements to the funds involved. These reimbursements usually represent the payment by new development areas to older areas or the City's Enterprise Funds for the excess capacity and/or benefits derived from previous CIP projects.

Approved Capital Budget

The Council's budget review will include consideration of the proposed capital budget. Any modifications to the proposed capital budget resulting from City Council deliberations are then incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.

Capital Budget Carryovers

Outstanding encumbrances and unexpended appropriations for uncompleted capital projects from the prior fiscal year capital budget are eligible to be carried over at the end of the fiscal year. The capital budget figures for FY 12-13 reflect only new appropriations and do not include any such carryovers. During the first quarter of the new fiscal year, a determination will be made as to which encumbrances and unexpended appropriations must be carried forward and added to the approved capital budget.

For FY 11-12, the amended capital budget is $107,754,182. However, through March, only $16,675,314 or 15.5% was expended and $17,253,184 or 16.0% encumbered. It is estimated about $26,797,500 or 24.9% will be spent by the end of the fiscal year.

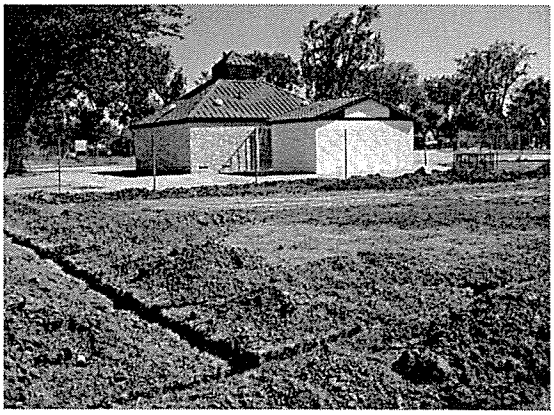
Budget authority carried over for the capital budget into prior fiscal years were as follows:

Fiscal Year	Carried Forward
FY 02-03	$74,652,754
FY 03-04	$129,212,746
FY 04-05	$129,737,751
FY 05-06	$144,387,809
FY 06-07	$95,084,627
FY 07-08	$66,966,323
FY 08-09	$55,996,515
FY 09-10	$62,962,490
FY 10-11	$69,935,722
FY 11-12	$79,575,858

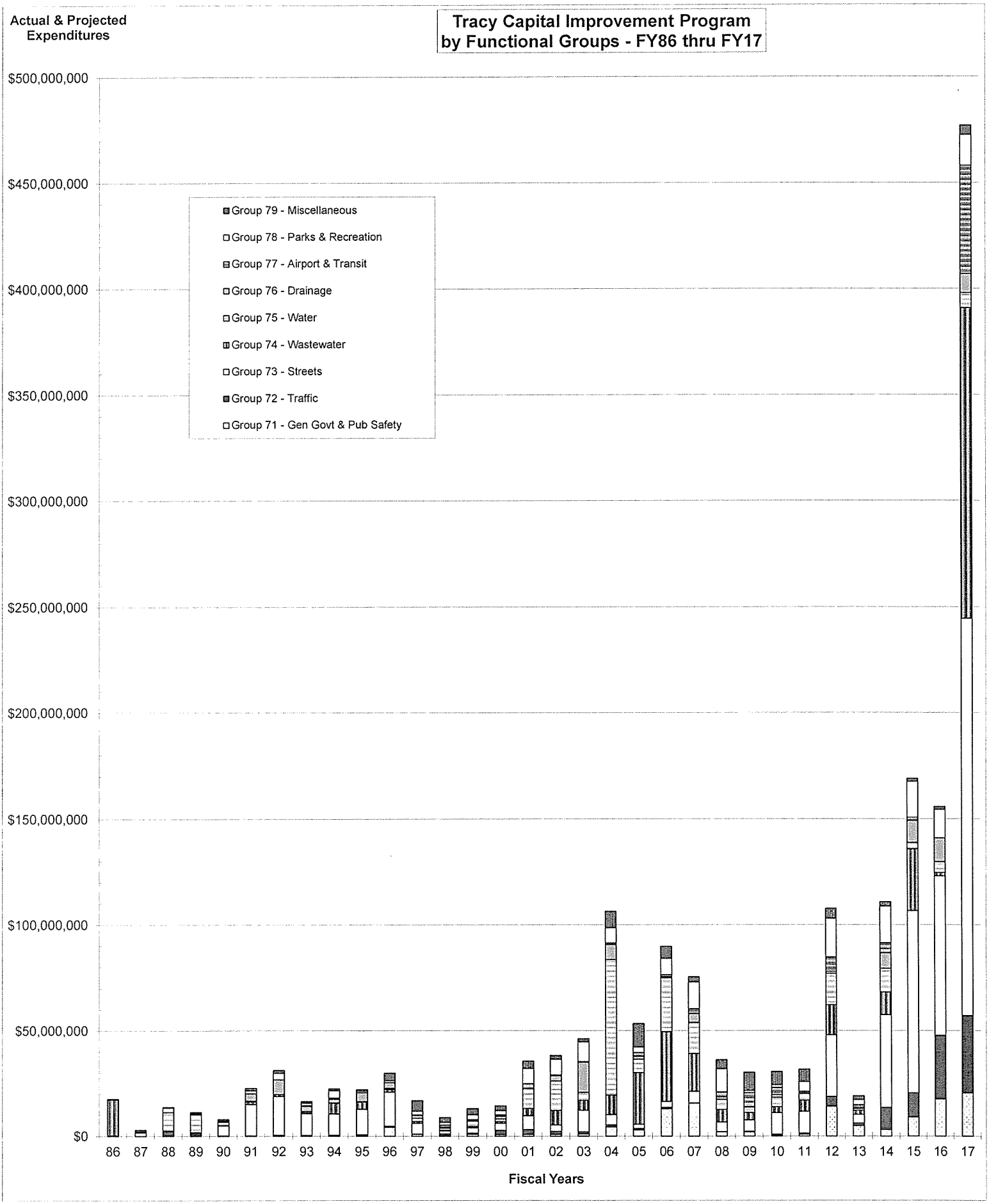
It is anticipated that carryovers into FY 12-13 will amount to about $75,540,000. These amounts are due to the backlog in the implementation of the Capital Improvement Program. With the carryovers and new appropriations, the **amended** capital budget for FY 12-13 will total about $94,670,650.

Tracy Airport
CIP 77027 & CIP 77032

Lincoln Park Gazebo Renovation
CIP 78126



Lincoln Park Improvements
CIP 78123


Actual & Projected Expenditures
Tracy Capital Improvement Program by Functional Groups - FY86 thru FY17
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
Group 79 - Miscellaneous
Group 78 - Parks & Recreation
Group 77 - Airport & Transit
Group 76 - Drainage
Group 75 - Water
Group 74 - Wastewater
Group 73 - Streets
Group 72 - Traffic
Group 71 - Gen Govt & Pub Safety
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Summary by Functional Groups — **FY12-13 Adopted**

Group # & Functional Group	Group $ Totals	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13 Approved Capital Budget	FY13-14	FY14-15	FY15-16	FY16-17	
Group 71 - General Government & Public Safety Facilities										
16 Current Projects	23,613,986	1,635,445	14,211,661	7,766,880	4,886,050	968,430	1,912,400	0	0	Projects Requiring 8 New Funding 1 in FY12-13
1 New Projects	110,000	0	0	110,000	110,000	0	0	0	0	1 Projects Becoming Active in FY12-13
17 Future Projects	47,547,900	0	0	47,547,900	0	2,130,000	7,172,100	17,667,300	20,578,500	
34 Totals	71,271,886	1,635,445	14,211,661	55,424,780	4,996,050	3,098,430	9,084,500	17,667,300	20,578,500	
Group 72 - Traffic Safety										
20 Current Projects	29,194,500	808,930	4,681,170	23,704,400	934,000	1,318,000	1,686,600	19,765,800	0	Projects Requiring 4 New Funding 2 in FY12-13
6 New Projects	1,132,000	0	0	1,132,000	315,000	735,000	0	82,000	0	6 Projects Becoming Active in FY12-13
50 Future Projects	62,815,634	330,434	0	62,485,200	0	5,777,600	9,777,100	10,297,500	36,633,000	
76 Totals	93,142,134	1,139,364	4,681,170	87,321,600	1,249,000	7,830,600	11,463,700	30,145,300	36,633,000	
Group 73 - Streets & Highways										
24 Current Projects	268,474,910	24,116,113	29,164,797	215,194,000	2,430,000	30,524,800	68,043,200	18,510,000	95,686,000	Projects Requiring 17 New Funding 4 in FY12-13
5 New Projects	1,760,100	0	0	1,760,100	1,665,100	0	0	95,000	0	5 Projects Becoming Active in FY12-13
48 Future Projects	179,668,650	0	0	179,668,650	0	13,340,550	18,029,400	56,631,100	91,667,600	
77 Totals	449,903,660	24,116,113	29,164,797	396,622,750	4,095,100	43,865,350	86,072,600	75,236,100	187,353,600	
Group 74 - Wastewater Improvements										
19 Current Projects	40,864,495	7,221,947	14,248,948	19,393,600	1,290,000	6,713,600	20,000,000	0	0	Projects Requiring 6 New Funding 2 in FY12-13
6 New Projects	1,190,000	0	0	1,190,000	707,000	870,000	0	0	0	6 Projects Becoming Active in FY12-13
12 Future Projects	166,721,700	0	0	166,721,700	0	3,117,300	9,217,500	1,585,000	146,441,900	
37 Totals	208,776,195	7,221,947	14,248,948	187,305,300	1,997,000	10,700,900	29,217,500	1,585,000	146,441,900	

Summary by Functional Groups — **FY12-13 Adopted**

Group # & Functional Group	Group $ Totals	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPORIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	
					Approved Capital Budget					
Group 75 - Water Improvements										
18 Current Projects	33,676,044	14,293,655	14,657,389	4,725,000	400,000	3,775,000	275,000	275,000	0	Projects Requiring 4 New Funding
3 New Projects	350,000	0	0	350,000	350,000	0	0	0	0	4 in FY12-13
12 Future Projects	21,796,500	0	0	21,796,500	0	7,392,400	2,630,000	4,865,000	6,909,100	3 Projects Becoming Active in FY12-13
33 Totals	55,822,544	14,293,655	14,657,389	26,871,500	750,000	11,167,400	2,905,000	5,140,000	6,909,100	
Group 76 - Drainage Improvements										
3 Current Projects	1,268,600	3,547	1,065,053	200,000	200,000	0	0	0	0	Projects Requiring 1 New Funding
2 New Projects	243,000	0	0	243,000	140,500	102,500	0	0	0	1 in FY12-13
24 Future Projects	43,954,598	5,833,398	0	38,121,200	0	7,229,900	10,486,300	11,250,200	9,154,800	2 Projects Becoming Active in FY12-13
29 Totals	45,466,198	5,836,945	1,065,053	38,564,200	340,500	7,332,400	10,486,300	11,250,200	9,154,800	
Group 77 - Airport & Transit Improvements										
10 Current Projects	6,957,450	217,078	6,735,372	5,000	5,000	0	0	0	0	Projects Requiring 1 New Funding
4 New Projects	1,426,000	0	0	1,426,000	1,426,000	0	0	0	0	1 in FY12-13
26 Future Projects	57,202,600	0	0	57,202,600	0	4,702,000	1,470,000	0	51,030,600	4 Projects Becoming Active in FY12-13
40 Totals	65,586,050	217,078	6,735,372	58,633,600	1,431,000	4,702,000	1,470,000	0	51,030,600	
Group 78 - Parks & Recreation Improvements										
25 Current Projects	42,469,787	4,449,932	18,194,255	19,825,600	1,909,000	14,482,000	3,434,600	0	0	Projects Requiring 4 New Funding
2 New Projects	563,000	0	0	563,000	563,000	0	0	0	0	1 in FY12-13
24 Future Projects	44,270,100	0	0	44,270,100	0	2,832,700	13,523,500	13,454,400	14,459,500	2 Projects Becoming Active in FY12-13
51 Totals	87,302,887	4,449,932	18,194,255	64,658,700	2,472,000	17,314,700	16,958,100	13,454,400	14,459,500	

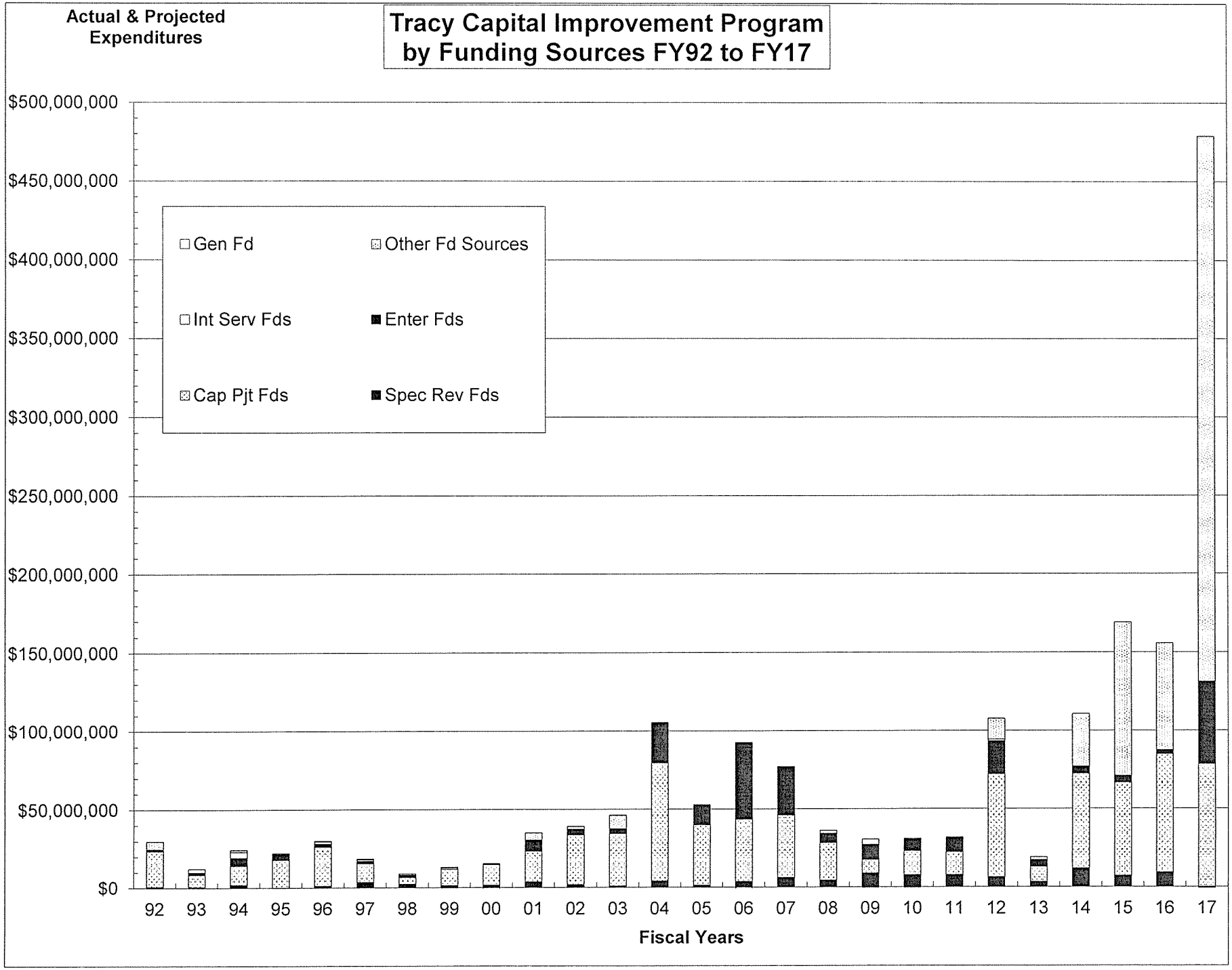
Summary by Functional Groups — **FY12-13 Adopted**

Group # & Functional Groups		Group $ Totals	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPORIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	
Group 79 - Miscellaneous Projects						**Approved Capital Budget**					
29	Current Projects	34,867,378	22,121,613	4,764,537	7,981,228	1,000,000	1,221,006	945,094	874,135	3,940,993	Projects Requiring 11 New Funding 1 in FY12-13
3	New Projects	835,000	0	35,000	800,000	800,000	0	0	0	0	3 Projects Becoming Active in FY12-13
3	Future Projects	2,350,000	0	0	2,350,000	0	850,000	500,000	500,000	500,000	
35	Totals	38,052,378	22,121,613	4,799,537	11,131,228	1,800,000	2,071,006	1,445,094	1,374,135	4,440,993	
TOTALS - All Groups						**Approved Capital Budget**					
164	Current Projects	489,997,150	74,868,260	107,723,182	307,405,708	13,054,050	59,002,836	96,296,894	39,424,935	99,626,993	Projects Requiring 56 New Funding 17 in FY12-13
32	New Projects	7,996,100	0	35,000	7,961,100	6,076,600	1,707,500	0	177,000	0	32 Projects Becoming Active in FY12-13
216	Future Projects	619,967,682	6,163,832	0	613,803,850	0	47,372,450	72,805,900	116,250,500	377,375,000	
412	Totals	1,117,960,932	81,032,092	107,758,182	929,170,658	19,130,650	108,082,786	169,102,794	155,852,435	477,001,993	

CIP Expenditures			
in FY10-11	31,773,634	41,698,390	New Appropriations
in FY09-10	30,636,673	78,988,527	Carryovers from FY11
in FY08-09	30,347,648	-14,579,123	Recisions & Deferrals
in FY07-08	36,494,612	1,650,388	Supplementals

CIP Forecast Estimates

Estimated Expenditures in FY12	26,797,500	
Estimated Lapsed Appropriations from FY12	5,420,658	
Estimated Carryovers from FY12 into FY13	75,540,024	94,670,674 **Proposed Capital Budget with Carryovers**


Actual & Projected Expenditures
Tracy Capital Improvement Program by Funding Sources FY92 to FY17
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
Gen Fd
Other Fd Sources
Int Serv Fds
Enter Fds
Cap Pjt Fds
Spec Rev Fds
92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Summary by Funding Sources **FY12-13 Adopted**

by Funding Sources	Funds	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPORIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget				
General Fund	F101-General	1,077,877	30,000	0	0	0	0	0	0
Special Revenue Funds	F241-Transp Devel Tax	1,268,413	31,587	0	0	0	0	0	0
	F242-Transp Sales Tax	2,246,477	3,211,059	11,251,400	1,480,000	1,067,000	4,835,400	1,240,000	2,629,000
	F245-Gas Tax	4,705,177	2,938,137	17,540,200	1,560,000	10,579,700	2,022,500	8,043,000	-4,665,000
	F26x-Com Dev Block Gt	0	128,000	466,300	90,000	226,300	50,000	50,000	50,000
	F271-Landscaping District	129,630	147,080	654,000	238,000	70,000	346,000	0	0
	F281- CDA Housing	2,546,760	7,117	0	0	0	0	0	0
	Sub-Total	10,896,457	6,462,980	29,911,900	3,368,000	11,943,000	7,253,900	9,333,000	-1,986,000
Capital Project Funds	F301-General Projects	5,725,650	14,760,382	69,701,350	7,216,050	8,450,200	11,022,000	18,737,700	24,275,400
	F311-Infill Parks	0	0	5,303,000	0	0	527,000	0	4,776,000
	F312-Infill Storm Drainage	24,552	346,453	6,791,300	0	366,900	6,069,600	293,800	61,000
	F313-Infill Arterials	2,027,747	1,199,806	30,891,550	0	2,486,250	1,521,400	4,446,000	22,437,900
	F314-Infill Bldgs & Eqpt	0	714,600	619,400	0	10,400	0	0	609,000
	F318-CDA Agency-Projec	341,762	4,157,412	0	0	0	0	0	0
Need F317	F321-Plan"C" - Parks	0	2,432,100	0	0	0	0	0	0
	F322-Plan"C" - Drainage	5,540,222	621,600	1,829,170	0	679,070	1,040,900	0	109,200
	F323-Plan"C" - Arterials	7,247,623	2,218,377	2,046,700	0	319,200	949,800	777,700	0
	F324-Plan"C" - Gen Bldgs	1,092,518	2,520,255	2,900,530	0	1,111,330	860,200	0	929,000
	F325-Plan"C" - Utilities	6,546,631	213,513	-307,310	0	1,241,090	-1,548,400	0	0
Merge with F34	F343-RSP Arterials	-406,500	0	0	0	0	0	0	0
	F345-RSP Pgm Mgmt	-8,254,979	1,254,422	1,761,100	1,300,000	-213,800	-795,300	0	1,470,200
	F351-NE Indus Area #1	11,968,801	4,427,387	23,578,894	342,000	9,827,800	12,114,794	1,294,300	0
	F352-South MacArthur Ar	510,804	1,433,700	5,519,435	220,900	689,600	770,400	2,818,635	1,019,900
	F353-I205 Area Spec Plar	5,987,682	2,616,406	18,100,789	0	7,868,789	6,177,500	2,436,000	1,618,500
	F354-Indus SP, South	2,204,691	2,789,494	26,304,118	602,000	7,598,790	13,416,200	2,721,400	1,965,728
	F355-Presidio Area	1,403,496	391,180	3,110,100	-178,900	55,800	975,300	1,334,700	923,200
	F356-Tracy Gateway Area	1,647,701	15,530,809	51,532,240	0	17,610,500	2,439,800	18,302,300	13,179,640
	F357-NE Indus Area #2	10,712,926	6,874,859	32,962,666	0	2,087,300	3,698,300	22,324,900	4,852,166
	F381-Com Dev Ag Project	1,409,557	0	0	0	0	0	0	0
	F387-RSP Reserves	0	0	0	0	0	0	0	0
	F391-UMP Facilities	7,325,919	1,255,450	743,059	0	247,000	100,000	100,000	296,059
(Continued)	Sub-Total	63,056,803	65,758,205	283,388,091	9,502,050	60,436,219	59,339,494	75,587,435	78,522,893

Summary by Funding Sources (Continued) **FY12-13 Adopted**

by Funding Sources	Funds	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPORIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget				
Enterprise Funds	F513-Water	1,021,747	6,118,253	6,729,110	708,000	2,026,110	2,905,000	740,000	350,000
	Bond Issue	0	0	0	0	0	0	0	0
	State Loan or Grant	0	0	0	0	0	0	0	0
	F523-Wastewater	659,507	8,373,988	15,533,700	1,997,000	-2,099,500	-423,800	1,585,000	14,475,000
	Bond Issue	0	0	0	0	0	0	0	0
	State Loan or Grant	0	0	0	0	0	0	0	0
	F541-Drainage Enterprise	25	43,000	754,000	140,500	145,500	382,000	43,000	43,000
	F563-Airport	43,734	40,976	3,769,400	0	152,000	170,000	0	3,447,400
	FAA Grant	73,359	544,681	36,357,500	0	2,975,000	0	0	33,382,500
	State Loan or Grant	0	2,558,500	711,300	0	0	0	0	711,300
	F573-Transit	5,520	419,480	811,000	271,000	260,000	260,000	0	20,000
	Federal Grant	94,465	2,916,735	3,164,000	1,084,000	1,040,000	1,040,000	0	0
	State Loan or Grant	0	175,000	0	0	0	0	0	0
	Sub-Total	1,898,357	21,190,613	67,830,010	4,200,500	4,499,110	4,333,200	2,368,000	52,429,200
Internal Service Funds	F601-Central Garage	0	0	0	0	0	0	0	0
	F602-Central Services	0	50,000	0	0	0	0	0	0
	F605-Eqpt Acq	404,718	871,864	1,000,000	200,000	200,000	200,000	200,000	200,000
	Sub-Total	404,718	921,864	1,000,000	200,000	200,000	200,000	200,000	200,000
Other Sources	Developers Contribution	6,885,884	1,575,066	71,987,757	500,000	13,954,657	4,631,300	13,408,500	39,493,300
	Tracy Rural Fire District	0	1,000,000	0	0	0	0	0	0
	Federal TEA Grants	353,702	9,923,628	61,410,400	1,360,100	1,381,000	0	5,654,300	53,015,000
	Other Federal Grants	314,619	580,000	1,560,000	0	560,000	1,000,000	0	0
	State & Local Grants	1,499,925	315,826	-2,639,000	0	4,526,000	45,300,300	549,700	-53,015,000
	Future Developments	0	0	416,767,800	0	11,420,100	48,253,600	48,751,500	308,342,600
	F834-AD 84-1 Debt	-3,418,900	0	-2,046,300	0	-837,300	-1,209,000	0	0
	F835-CFD89-1 Debt	-1,937,350	0	0	0	0	0	0	0
	Sub-Total	3,697,880	13,394,520	547,040,657	1,860,100	31,004,457	97,976,200	68,364,000	347,835,900
	CIP Totals	81,032,092	107,758,182	929,170,658	19,130,650	108,082,786	169,102,794	155,852,435	477,001,993

Group 71 - General Government & Public Safety Facilities — **FY12-13 CIP Adopted**

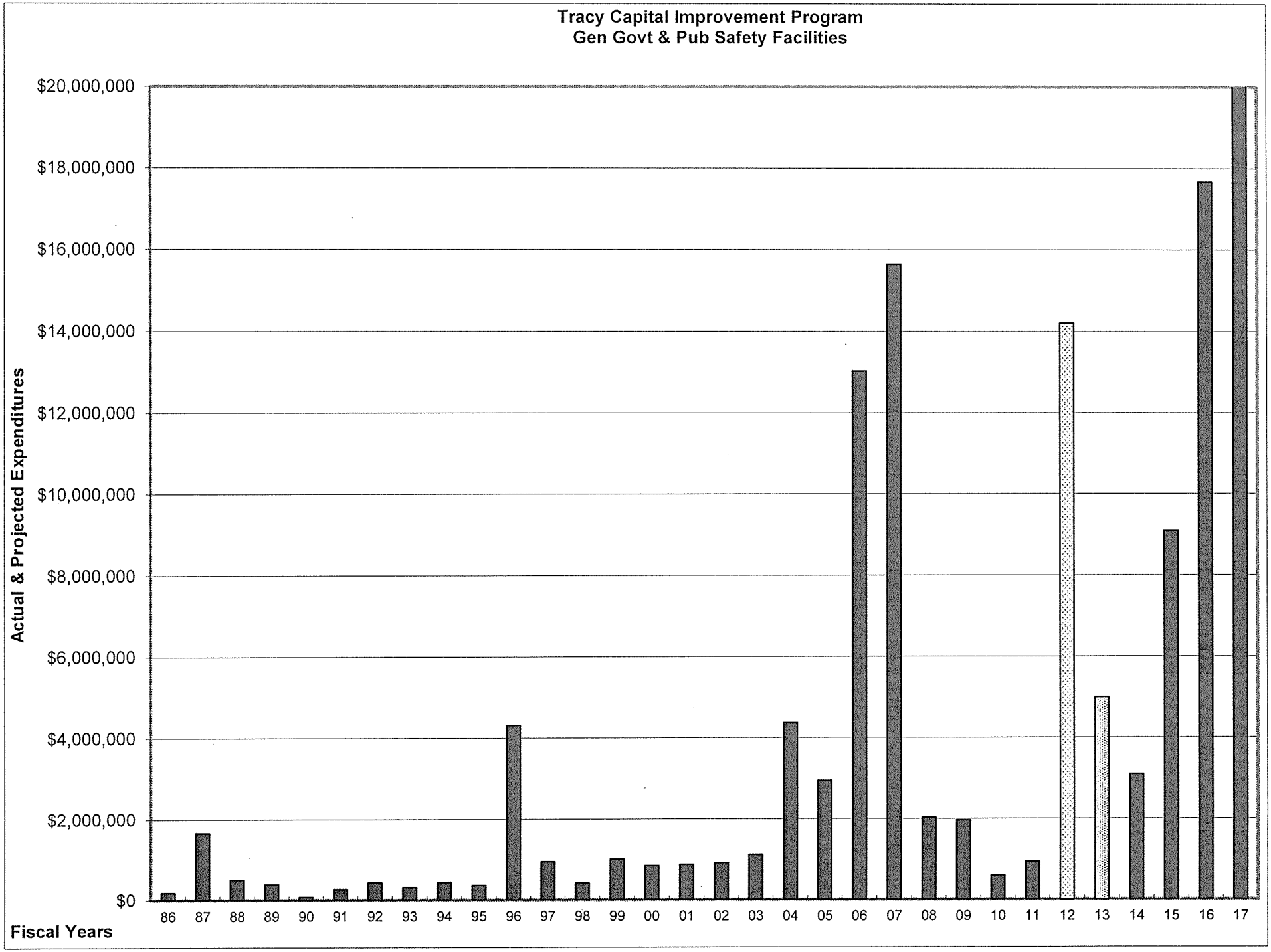
	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
						Approved Capital Budget				
16	Current Projects	23,613,986	1,635,445	14,211,661	7,766,880	4,886,050	968,430	1,912,400	0	0
1	New Projects	110,000	0	0	110,000	110,000	0	0	0	0
17	Future Projects	47,547,900	0	0	47,767,900	0	2,130,000	7,172,100	17,667,300	20,578,500
34	Totals	71,271,886	1,635,445	14,211,661	55,644,780	4,996,050	3,098,430	9,084,500	17,667,300	20,578,500

Projects Requiring
8 New Funding
3 in FY12-13

by Funding Sources

F101-General	30,000	0	30,000	0	0	0	0	0	0
F26x-Com Dev Block G	466,300	0	0	466,300	90,000	226,300	50,000	50,000	50,000
F301-General Projects	28,184,881	1,310,918	6,077,913	20,796,050	4,906,050	1,324,700	4,950,500	8,492,300	1,122,500
F314-Infill Bldgs & Eqpt	1,334,000	0	714,600	619,400	0	10,400	0	0	609,000
F324-Gen Fac - Plan "C	2,497,103	27,117	829,656	1,640,330	0	711,330	0	0	929,000
F344-RSP Pub Bldgs	2,298,200	0	828,000	1,470,200	0	0	0	0	1,470,200
F351-NE Indus Area #1	384,220	0	384,220	0	0	0	0	0	0
F352-So MacArthur Are	452,300	0	143,000	309,300	0	93,300	0	0	216,000
F353-I205 Area Spec Pl	2,457,400	297,410	2,159,990	0	0	0	0	0	0
F354-ISP South Area	1,649,100	0	334,600	1,314,500	0	151,200	0	0	1,163,300
F355-Presidio Area	102,700	0	96,900	5,800	0	5,800	0	0	0
F356-Tracy Gateway Ar	583,900	0	0	583,900	0	15,400	0	0	568,500
F357-NE Indus Area #2	331,200	0	331,200	0	0	0	0	0	0
F245-Gas Tax	75,000	0	75,000	0	0	0	0	0	0
F521-Wastewater	25,000	0	25,000	0	0	0	0	0	0
F605-Equipment Acquis	601,582	0	601,582	0	0	0	0	0	0
Federal & State Grants	1,140,000	0	580,000	560,000	0	560,000	0	0	0
Tracy Rural Fire District	1,000,000	0	1,000,000	0	0	0	0	0	0
Future Developments	27,659,000	0	0	27,659,000	0	0	4,084,000	9,125,000	14,450,000
	71,271,886	1,635,445	14,211,661	55,424,780	4,996,050	3,098,430	9,084,500	17,667,300	20,578,500

CIP Expenditures	in FY10-11 >>	936,940	486,120 New Appropriations
	in FY09-10 >>	596,578	13,641,011 Carryovers from FY11
	in FY08-09 >>	1,962,980	0 Deferrals
	in FY07-08 >>	2,032,335	84,530 Supplementals


Tracy Capital Improvement Program
Gen Govt & Pub Safety Facilities
Actual & Projected Expenditures
$20,000,000
$18,000,000
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
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$0
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 71 - General Government & Public Safety Facilities

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
71027	Retrofit Water Towers - Civic Center	400,400	F301-General Projects	0	0	400,400	0	0	400,400	0	0	Jun 15 Priority C8 Deferred to FY14-15
71033	Monitoring UG Tanks - 6 locations	372,375	F301-General Projects	254,469	17,906	0	0	0	0	0	0	Jun 14 Priority B
			State Grant	0	0	0	0	0	0	0	0	Monitoring Underway
			F245-Gas Tax	0	75,000	0	0	0	0	0	0	2 Sites Completed
			F521-Wastewater	0	25,000	0	0	0	0	0	0	
71035	City Hall Vehicles - New Development	97,503	F324-Gen Fac - Plan "C	23,773	0	44,730	0	44,730	0	0	0	Jun 14 New Equipment
			F352-So MacArthur Are	0	0	7,000	0	7,000	0	0	0	
			F354-ISP South Area	0	0	16,200	0	16,200	0	0	0	
			F355-Presidio Area	0	0	5,800	0	5,800	0	0	0	
71050	Public Safety Radio Tower	1,718,925	F301-General Projects	36,925	0	1,682,000	0	170,000	1,512,000	0	0	Apr 15 Deferred to FY14-15
71052	Police Radio Repeater & Tower - SMPA	18,300	F352-So MacArthur Are	0	0	18,300	0	18,300	0	0	0	Apr 14
			Future Developments	0	0	0	0	0	0	0	0	Deferred to FY13-14
71054	Expansion Pub Works Facility - Phase I	2,936,120	F301-General Projects	397,568	302,432	706,400	0	706,400	0	0	0	Dec 14 Priority A10
			F324-Gen Fac - Plan "C	3,344	829,656	0	0	0	0	0	0	Design Underway
			F351-NE Indus Area #1	0	62,220	0	0	0	0	0	0	See 71PP-072 for future
			F352-So MacArthur A F	0	143,000	0	0	0	0	0	0	phase II
			F354-ISP South Area	0	334,600	0	0	0	0	0	0	
			F355-Presidio Area	0	96,900	0	0	0	0	0	0	
			F357-NE Indus Area #2	0	60,000	0	0	0	0	0	0	
71061	New Fire Station - Relocate Station #96 - West Grant Line Rd	4,000,000	F353-I205 Area Spec P	297,410	2,159,990	0	0	0	0	0	0	Jun 13
			F314-Infill Buildings	0	714,600	0	0	0	0	0	0	Design Underway
			F344-RSP Pub Bldgs	0	828,000	0	0	0	0	0	0	
71062	New Fire Station - Relocate #92 - Banta East Grant Line Rd	5,430,000	F301-General Projects	246,720	2,503,280	1,086,800	1,086,800	0	0	0	0	Jun 13
			F351-NE Indus Area #1	0	322,000	0	0	0	0	0	0	Design Underway
			F357-NE Indus Area #2	0	271,200	0	0	0	0	0	0	
			Tracy Rural Fire District	0	1,000,000	0	0	0	0	0	0	

(Continued)

Group 71 - General Government & Public Safety Facilities

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS (Continued)						Approved Capital Budget					
71063	Police CAD/RMS Replacement	3,301,583	F301-General Projects	250,887	2,549,114	0	0	0	0	0	0	Jun 13
			F605-Eqpt Acquisition	0	501,582	0	0	0	0	0	0	Design Underway
71064	New Animal Shelter	3,815,000	F301-General Projects	65,376	536,624	3,213,000	3,213,000	0	0	0	0	Jun 14
			Grant Funding	0	0	0	0	0	0	0	0	Planning Underway
71067	Roof Repairs - Fire Station #96	69,530	F301-General Projects	0	69,530	0	0	0	0	0	0	Dec 11 Work Completed
71068	Solar Panels - Civic Center & Boyd Service Ceneter	680,000	F301-General Projects	58,973	41,027	0	0	0	0	0	0	Jun 12
			Grant Funding	0	580,000	0	0	0	0	0	0	Work Underway
71071	Fuel Dispenser Replacement - Boyd	100,000	F605-Equipment Acquis	0	100,000	0	0	0	0	0	0	Jun 12 Priority A
				0	0	0	0	0	0	0	0	Replace Eqpt
71072	Firearms Training Facility - Phase I Improvements	629,250	F301-General Projects	0	43,000	586,250	586,250	0	0	0	0	Jun 14 Priority C2 Rehabilitation
71073	Improvements - Police Annex	30,000	F101-General	0	30,000	0	0	0	0	0	0	Jun 12 Priority A
71074	Police Facility - HVAC	15,000	F301-General Projects	0	15,000	0	0	0	0	0	0	Jun 12 Priority A
	Totals											
16	Current Projects	23,613,986		1,635,445	14,211,661	7,766,880	4,886,050	968,430	1,912,400	0	0	

Group 71 - General Government & Public Safety Facilities

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
71PP-001	ADA Compliance - City	110,000	F26x-Com Dev Block G	0	0	90,000	90,000	0	0	0	0	Phased Annual Program
	Buildings, FY 13		F301-General Projects	0	0	20,000	20,000	0	0	0	0	Rehabilitation
	Totals											
1	New Projects	110,000		0	0	110,000	110,000	0	0	0	0	

Group 71 - General Government & Public Safety Facilities

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
71PP-001	ADA Compliance - City Buildings, Future Phases	232,400	F26x-Com Dev Block G	0	0	200,000	0	50,000	50,000	50,000	50,000	Phased Annual Program
			F301-General Projects	0	0	32,400	0	8,100	8,100	8,100	8,100	Rehabilitation
71PP- 003	Police Technical Facility Boyd Service Center	1,214,000	F301-General Projects	0	0	1,214,000	0	0	1,214,000	0	0	Jun 15 Priority C Expansion
71PP- 038	New Fire Station - Tracy Hills	7,850,000	F301-General Projects	0	0	0	0	0	0	0	0	Jun 16 Priority D
			Future Developments	0	0	7,850,000	0	0	0	7,850,000	0	New Facility
71PP- 045	Recarpeting/Repainting Police Facility	168,000	F301-General Projects	0	0	168,000	0	168,000	0	0	0	Sep 13 Priority B4 Rehabilitation
71PP- 052	Public Safety Facilities Tracy Gateway Share	568,500	F356-Tracy Gateway Ai	0	0	568,500	0	0	0	0	568,500	Jun 17 Priority C New & Expansion
71PP- 053	Police SWAT Equipmen Tracy Gateway Share	15,400	F356-Tracy Gateway Ai	0	0	15,400	0	15,400	0	0	0	Jun 14 Priority B New Equipment
71PP- 055	Haz Mat & Rescue Vehicle for Fire Department	560,000	F101-General	0	0	0	0	0	0	0	0	Jun 14 Priority A
			Grant Funding	0	0	560,000	0	560,000	0	0	0	New Equipment
71PP- 058	New Fire Vehicle -	880,000	F314-Infill Buildings	0	0	10,400	0	10,400	0	0	0	Jun 14 Priority B
			F324-Gen Fac - Plan "(	0	0	666,600	0	666,600	0	0	0	New Equipment
			F352-So MacArthur Are	0	0	68,000	0	68,000	0	0	0	
			F354-ISP South Area	0	0	135,000	0	135,000	0	0	0	
71PP- 065	Remodel Police Facility	1,516,800	F301-General Projects	0	0	1,516,800	0	153,000	1,363,800	0	0	Jun 15 Priority C Rehabilitation
71PP- 067	New Fire Station - Southwest Tracy	4,084,000	F301-General Projects	0	0	0	0	0	0	0	0	Jun 15 Priority C
			Future Developments	0	0	4,084,000	0	0	4,084,000	0	0	New Facility

(Continued)

Group 71 - General Government & Public Safety Facilities

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPRPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
71PP- 068	New Fire Station - Relocate Station #97 - South Tracy	4,387,500	F301-General Projects	0	0	0	0	0	0	0	0	Jun 17 Priority D
			F314-Infill Buildings	0	0	609,000	0	0	0	0	609,000	Replacement
			F344-RSP Pub Bldgs	0	0	1,470,200	0	0	0	0	1,470,200	
			F324-Gen Fac - Plan "C	0	0	929,000	0	0	0	0	929,000	
			F352-So MacArthur Are	0	0	216,000	0	0	0	0	216,000	
			F354-ISP South Area	0	0	1,163,300	0	0	0	0	1,163,300	
71PP- 072	Expansion Pub Works Facility - Phase II	7,845,000	F301-General Projects	0	0	7,845,000	0	0	0	7,845,000	0	Jun 16 Priority D
				0	0	0	0	0	0	0	0	Expansion
71PP- 074	Firearms Training Facility - Future Phases Improvements	2,205,800	F301-General Projects	0	0	2,205,800	0	0	452,200	639,200	1,114,400	Jun 18 Priority C
				0	0	0	0	0	0	0	0	Expansion
71PP- 075	Public Safety Training Facility	15,725,000	F301-General Projects	0	0	0	0	0	0	0	0	Jun 17 Priority D
			Future Developments	0	0	15,725,000	0	0	0	1,275,000	14,450,000	New Facility
71PP- 076	New Radio Tower - FS9	74,500	F301-General Projects	0	0	74,500	0	74,500	0	0	0	Sep 13 Priority C3
			Future Developments	0	0	0	0	0	0	0	0	New Facility
71PP- 077	ADA Door Modifications at Support Services Bldg	151,000	F301-General Projects	0	0	24,700	0	24,700	0	0	0	Jun 14 Priority B
			F26x-Com Dev Block G	0	0	126,300	0	126,300	0	0	0	New Facility
71PP- 078	Install Automatic Doors at City Hall	70,000	F301-General Projects	0	0	20,000	0	20,000	0	0	0	Jun 14 Priority B
			F26x-Com Dev Block G	0	0	50,000	0	50,000	0	0	0	New Facility
	Totals											
17	Future Projects	47,547,900		0	0	47,767,900	0	2,130,000	7,172,100	17,667,300	20,578,500	

Group 72 - Traffic Safety — **FY12-13 CIP Adopted**

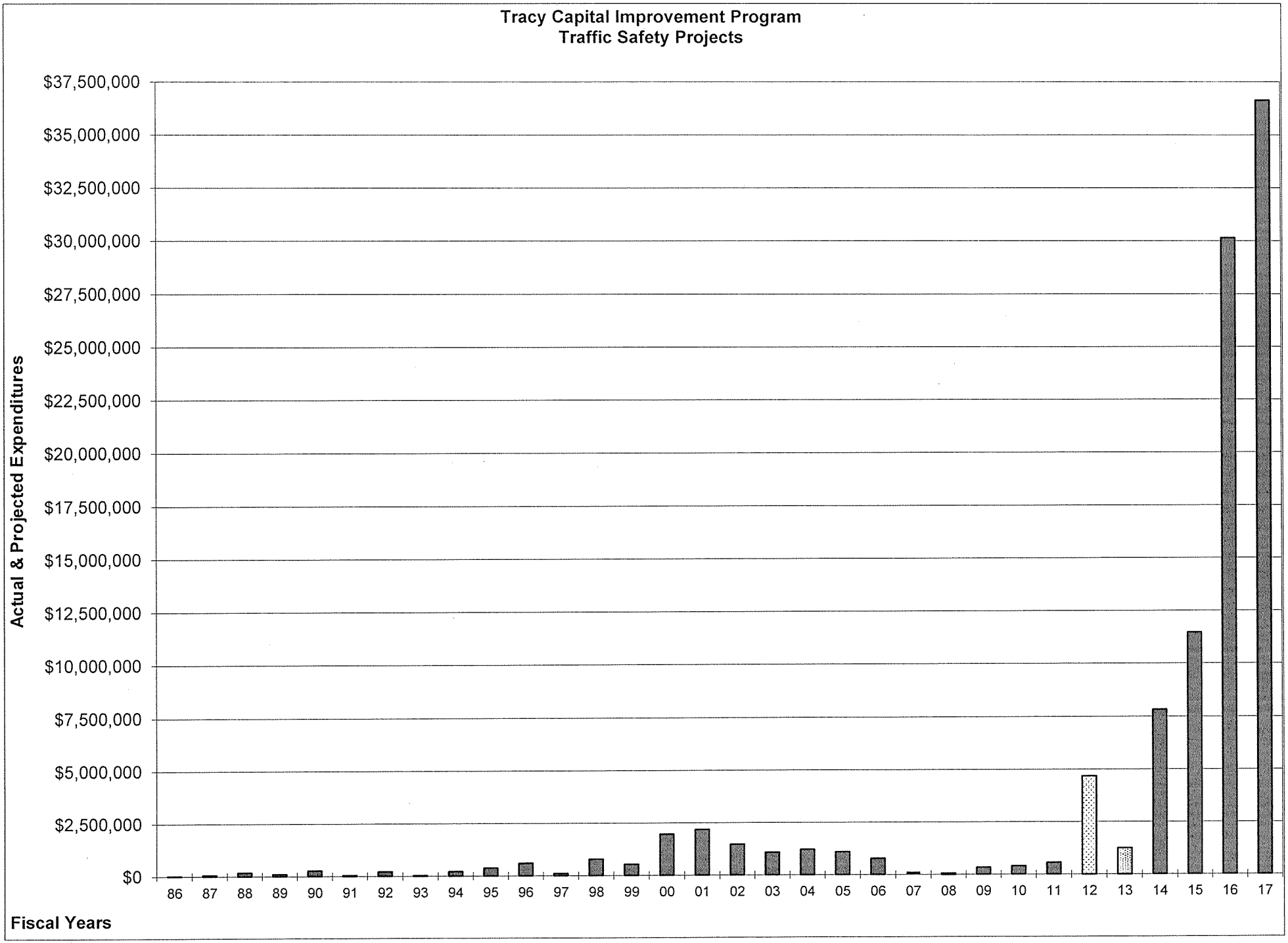
	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget					
20	Current Projects	29,194,500	808,930	4,681,170	23,704,400	934,000	1,318,000	1,686,600	19,765,800	0
6	New Projects	1,132,000	0	0	1,132,000	315,000	735,000	0	82,000	0
50	Future Projects	62,815,634	330,434	0	62,485,200	0	5,777,600	9,777,100	10,297,500	36,633,000
76	Totals	93,142,134	1,139,364	4,681,170	87,321,600	1,249,000	7,830,600	11,463,700	30,145,300	36,633,000

Projects Requiring
4 New Funding
2 in FY12-13

by Funding Sources

F301-General Projects	0	0	0	0	0	0	0	0	0
F242-Transp Sales Tax	300,000	0	300,000	0	0	0	0	0	0
F245-Gas Tax	7,119,984	692,700	1,339,584	5,087,700	805,000	2,261,200	827,500	1,144,000	50,000
F313-Infill Arterials	3,983,340	8,019	336,021	3,639,300	0	540,000	777,900	1,223,200	1,098,200
F323-Arterials Plan "C"	1,935,600	0	361,800	1,573,800	0	319,200	949,800	304,800	0
F343-RSP Arterials	0	0	0	0	0	0	0	0	0
F351-NE Indus Area #'	342,000	0	0	342,000	342,000	0	0	0	0
F352-So MacArthur PA	1,359,000	0	0	1,359,000	0	0	50,000	1,309,000	0
F353-I205 Area Spec F	4,875,800	100	0	4,875,700	0	666,400	2,676,000	493,800	1,039,500
F354-Indus SP, South	2,474,466	2,936	510,000	1,961,530	102,000	1,319,530	540,000	0	0
F355-Presidio Area	1,016,700	0	0	1,016,700	0	0	461,900	554,800	0
F356-Tracy Gateway A	2,481,400	0	0	2,481,400	0	192,900	0	0	2,288,500
F357-NE Indus Area #2	14,311,000	3,035	1,496,965	12,811,000	0	385,400	0	12,425,600	0
F381-CDA Projects	0	0	0	0	0	0	0	0	0
Grant Funding	2,421,500	0	310,000	2,111,500	0	1,152,500	0	959,000	0
Developer's Contributic	3,532,644	432,574	26,800	3,073,270	0	993,470	1,809,800	0	270,000
Future Developments	46,988,700	0	0	46,988,700	0	0	3,370,800	11,731,100	31,886,800
	93,142,134	1,139,364	4,681,170	87,321,600	1,249,000	7,830,600	11,463,700	30,145,300	36,633,000

CIP Expenditures	in FY10-11 >>	567,078	600,000 New Appropriations
	in FY09-10 >>	409,299	4,081,170 Carryovers from FY11
	in FY08-09 >>	347,563	0 Deferrals
	in FY07-08 >>	67,313	0 Supplementals


Tracy Capital Improvement Program
Traffic Safety Projects
Actual & Projected Expenditures
$37,500,000
$35,000,000
$32,500,000
$30,000,000
$27,500,000
$25,000,000
$22,500,000
$20,000,000
$17,500,000
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86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
72014	Traffic Signal Upgrades I205 area eastside	1,531,776	F353-I205 Area Spec P	100	0	261,300	0	0	261,300	0	0	Jun 15 Priority C Upgrades
			F323-Arterials Plan "C"	0	0	573,600	0	0	573,600	0	0	
			F313-Infill Arterials	0	0	273,900	0	0	273,900	0	0	
			Developer's Contributio	105,076	0	317,800	0	0	317,800	0	0	
72025	Traffic Signal Grant Line & Paradise	342,000	F351-NE Indus Area #1	0	0	342,000	342,000	0	0	0	0	Jun 14 Design Completed
72041	Traffic Signal - Lammers & Byron	368,283	F245-Gas Tax	78,089	130,194	0	0	0	0	0	0	May 12 Work Completed
			Grant Funding	0	160,000	0	0	0	0	0	0	
72042	Intersection Imprmts - Schulte & Amaretto	130,000	F245-Gas Tax	82,815	47,185	0	0	0	0	0	0	Jun 11 Work Completed
72050	Traffic Signal - Kavanagh & Corral Hollow	350,001	F245-Gas Tax	35,338	314,663	0	0	0	0	0	0	Jun 12 Design Underway
72062	Intersection Improveme I205 & MacArthur	21,525,800	F352-So MacArthur PA	0	0	1,081,000	0	0	0	1,081,000	0	Jun 16 Priority D Expansion
			F355-Presidio Area	0	0	814,800	0	0	260,000	554,800	0	
			F357-NE Indus Area #2	3,035	1,496,965	12,425,600	0	0	0	12,425,600	0	
			Future Developments	0	0	5,704,400	0	0	0	5,704,400	0	
72067	Signal Modifications - Grant Line Road at East and at Holly	314,000	F245-Gas Tax	302,760	11,240	0	0	0	0	0	0	Aug 11 Work Completed
72068	Traffic Signal Lammers & West Schulte	705,840	F323-Arterials Plan "C"	0	361,800	0	0	0	0	0	0	Aug 11 Priority B Design Underway
			F313-Infill Arterials	8,019	336,021	0	0	0	0	0	0	
72069	Turning Pocket - 11th Street & Old MacArthur	2,585,000	F245-Gas Tax	57,014	617,986	910,000	592,000	318,000	0	0	0	Jun 14 Design Underway
			Grant Funding	0	0	1,000,000	0	1,000,000	0	0	0	
72070	Replacement of Traffic Loops - FY11 Phase	135,000	F245-Gas Tax	71,959	-36,959	0	0	0	0	0	0	Aug 11 Work Completed
			F242-Transp Sales Tax	0	100,000	0	0	0	0	0	0	

(Continued)

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
72071	Intersection Improveme	26,800	F245-Gas Tax	0	0	0	0	0	0	0	0	Aug 11
	Corral Hollow & Golden Leaf Drive		Developer's Contributio	0	26,800	0	0	0	0	0	0	Design Underway
72072	Signal Modifications -	225,000	F245-Gas Tax	5,726	19,274	0	0	0	0	0	0	Jun 12 Priority A
	11th Street at East		F242-Transp Sales Tax	0	200,000	0	0	0	0	0	0	Replacement
72073	Intersection Impmts -	310,000	F354-Indus SP, South	0	310,000	0	0	0	0	0	0	Jun 12
	MacArthur & Valpico											Design Completed
72074	Intersection Impmts -	200,000	F354-Indus SP, South	0	200,000	0	0	0	0	0	0	Jun 12
	Tracy & Valpico											Design Completed
72075	Traffic Signal Controlle	50,000	F245-Gas Tax	41,336	8,664	0	0	0	0	0	0	Aug 11
	Replacement FY11											Work Completed
72076	Signal Interconnect -	180,000	F245-Gas Tax	15,862	14,138	0	0	0	0	0	0	May 12
	Grant Line, Pombo to MacArthur		Grant Funding	0	150,000	0	0	0	0	0	0	Work Completed
72077	Pole Replacement -	40,000	F245-Gas Tax	1,801	38,199	0	0	0	0	0	0	Nov 11
	11th and Holly											Work Completed
72078	Traffic Calming FY12 -	50,000	F245-Gas Tax	0	50,000	0	0	0	0	0	0	Jun 12 Priority A
	Various Locations											New Installation
72079	Traffic Signs Retro	75,000	F245-Gas Tax	0	75,000	0	0	0	0	0	0	Jan 12 Priority A
	Reflectivity Assessment											Study
72080	Traffic Signal Controlle	50,000	F245-Gas Tax	0	50,000	0	0	0	0	0	0	Jun 12 Priority A
	Replacement FY12											Replacement
	Totals											
20	Current Projects	29,194,500		808,930	4,681,170	23,704,400	934,000	1,318,000	1,686,600	19,765,800	0	

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
72081	Street Lights Conversic Citywide	0	F245-Gas Tax Grant Funding	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	Project Cancelled
72082	Traffic Signal Valpico & Sycamore Pkwy	540,000	F354-Indus SP, South	0	0	540,000	102,000	438,000	0	0	0	Jun 14 Priority B New Installation
72083	Intersection Impmts - MacArthur & Pescadero	318,000	F245-Gas Tax	0	0	318,000	21,000	297,000	0	0	0	Jun 14 Priority B Upgrade
72084	Fiber Optics Standards Loops - FY13	60,000	F245-Gas Tax	0	0	60,000	60,000	0	0	0	0	Jun 13 Priority B Biannual Program
72085	Street Light Installation	164,000	F245-Gas Tax	0	0	164,000	82,000	0	0	82,000	0	Jun 16 Priority B New Installation
72086	Traffic Calming - Various Locations - FY13 Phase	50,000	F245-Gas Tax	0	0	50,000	50,000	0	0	0	0	Jun 13 Annual Program New Installation
	Totals											
6	New Projects	1,132,000		0	0	1,132,000	315,000	735,000	0	82,000	0	

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS					Approved Capital Budget						
72038	Traffic Signal - Tracy Blvd & Valpico	330,434	F354-Indus SP, South	2,936	0	341,530	0	341,530	0	0	0	Dec 04 Work Completed
			Developer's Contributio	327,498	0	-341,530	0	-341,530	0	0	0	Reimbursement Due
72053	Intersection Imprmts - Tracy Blvd & Sycamore Pkwy	400,000	F245-Gas Tax	0	0	400,000	0	400,000	0	0	0	Jun 14 Priority C Deferred to FY13-14
72056	Signal Modifications - 11th & Lammers	405,000	F356-Tracy Gateway Ai	0	0	192,900	0	192,900	0	0	0	Dec 13 Priority A
			F245-Gas Tax	0	0	212,100	0	212,100	0	0	0	Deferred to FY13-14
72PP- 008	Traffic Striping & Signing Survey	100,000	F245-Gas Tax	0	0	100,000	0	100,000	0	0	0	Dec 13 Priority B Deferred to FY13-14
72PP- 011	Traffic Signal - MacArthur & Mt Diablo	390,000	F245-Gas Tax	0	0	390,000	0	0	390,000	0	0	Jun 15 Priority C
			F354-Indus SP, South	0	0	0	0	0	0	0	0	New Installation
72PP- 012	Traffic Signal - Tracy & Linne Road	540,000	F313-Infill Arterials	0	0	540,000	0	0	0	540,000	0	Jun 16 Priority D
								0	0	0	0	New Installation
72PP- 013	Traffic Signal - Tracy & Gandy Dancer	540,000	F313-Infill Arterials	0	0	540,000	0	540,000	0	0	0	Jun 14 Priority B
				0	0	0	0	0	0	0	0	New Installation
72PP- 017	Intersection Improveme Grant Line & Corral Hollow	319,200	F323-Arterials Plan "C"	0	0	319,200	0	319,200	0	0	0	Project Cancelled See 72PP-085
72PP- 022	Traffic Signal Linne & MacArthur	578,800	F323-Arterials Plan "C"	0	0	361,800	0	0	57,000	304,800	0	Project Cancelled
			F245-Gas Tax	0	0	217,000	0	0	0	217,000	0	
72PP- 024	Intersection Improveme Morris Phelps & Schulte Road	337,500	F245-Gas Tax	0	0	337,500	0	0	337,500	0	0	Jun 15 Priority C New Installation
72PP- 028	Traffic Signal Grant Line Road & Street "A"	356,500	F353-I205 Area Spec P	0	0	356,500	0	356,500	0	0	0	Jun 14 Priority B New Installation
72PP- 029	Traffic Signal Naglee Road & Auto Plaza Drive	350,000	F353-I205 Area Spec P	0	0	309,900	0	309,900	0	0	0	Jun 14 Priority B
			F245-Gas Tax	0	0	40,100	0	40,100	0	0	0	New Installation

(Continued)

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
72PP- 030	Intersection Improveme I580 & Corral Hollow	4,376,000	F352-So MacArthur PA	0	0	278,000	0	0	50,000	228,000	0	Jun 16 Priority D
			F355-Presidio Area	0	0	201,900	0	0	201,900	0	0	Expansion
			Future Developments	0	0	3,896,100	0	0	118,100	3,778,000	0	
72PP- 033	Traffic Signals -2.6 Collectors	959,000	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	Jun 16 Priority D
			Future Developments	0	0	959,000	0	0	0	959,000	0	New Installation
72PP- 036	Traffic Centerline Stripping - various locarions	60,000	F245-Gas Tax	0	0	60,000	0	60,000	0	0	0	Jun 14 Priority B
				0	0	0	0	0	0	0	0	New Installation
72PP- 040	Traffic Signal - Grant Line & Chrisman	385,400	F357-NE Indus Area #2	0	0	385,400	0	385,400	0	0	0	Jun 14 Priority B
												New Installation
72PP- 042	Traffic Signal - MacArthur & Glenbrook	337,500	Developer's Contributio	0	0	185,000	0	185,000	0	0	0	Jun 14 Priority B
			Grant Funding	0	0	152,500	0	152,500	0	0	0	New Installation
72PP- 053	Traffic Signal - Corral Hollow & Valpico	540,000	F354-Indus SP, South	0	0	540,000	0	0	540,000	0	0	Jun 15 Priority B
												New Installation
72PP- 054	Traffic Signal - Corral Hollow & Linne	540,000	F354-Indus SP, South	0	0	540,000	0	540,000	0	0	0	Jun 14 Priority B
												New Installation
72PP- 055	Traffic Signal - Chrisman & Schulte	540,000	F354-Indus SP, South	0	0	0	0	0	0	0	0	Project Cancelled
			Future Developments	0	0	540,000	0	0	540,000	0	0	
72PP- 056	Traffic Signal - Chrisman & Valpico	504,000	F313-Infill Arterials	0	0	504,000	0	0	504,000	0	0	Jun 15 Priority C
												New Installation
72PP- 063	Traffic Signal - Grant Line & Byron Roads	1,020,000	F245-Gas Tax	0	0	436,000	0	0	0	436,000	0	Project Cancelled
			F313-Infill Arterials	0	0	380,000	0	0	0	380,000	0	
			Future Developments	0	0	204,000	0	0	0	204,000	0	
72PP- 064	Intersection Imprmts - various locations	303,200	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 16 Priority D
			F313-Infill Arterials	0	0	303,200	0	0	0	303,200	0	Replacement

(Continued)

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
72PP- 070	Traffic Signal Upgrade	311,000	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	Jun 15 Priority C
	Grant Line & Chabot Court		Developer's Contributio	0	0	311,000	0	0	311,000	0	0	New Installation
72PP- 071	Left Turn Traffic Signal	270,000	F351-NE Indus Area #1	0	0	0	0	0	0	0	0	Jun 17 Priority D
	Chrisman & Kellogs Entrance		Developer's Contributio	0	0	270,000	0	0	0	0	270,000	New Installation
72PP- 074	Lighted Crosswalk/Flas	126,000	F245-Gas Tax	0	0	126,000	0	63,000	0	63,000	0	Jun 16 Biannual Program
	Lowell Ave, west of Tracy											New Installation
72PP- 075	Red Light Flasher -	240,000	F245-Gas Tax	0	0	240,000	0	240,000	0	0	0	Jun 14 Priority B
	Linne & Tracy Road											New Installation
72PP- 076	Traffic Signal Coordina	240,000	F245-Gas Tax	0	0	240,000	0	120,000	0	120,000	0	Jun 16 Priority A
	Schulte Road & MacArthur Drive											Study & Plans
72PP- 079	Traffic Calming -	100,000	F245-Gas Tax	0	0	100,000	0	50,000	50,000	0	0	Jun 15 Annual Program
	Various Locations - Future Years											New Installation
72PP- 081	Intersection Impmts -	3,839,700	F353-I205 Area Spec P	0	0	50,200	0	0	0	0	50,200	Jun 17 Priority D
	Grant Line & Lammers Roads		Future Developments	0	0	3,789,500	0	0	0	0	3,789,500	Upgrade
72PP- 082	Intersection Impmts -	271,500	F353-I205 Area Spec P	0	0	20,800	0	0	0	0	20,800	Jun 17 Priority D
	Grant Line & Naglee Roads		Future Developments	0	0	250,700	0	0	0	0	250,700	Upgrade
72PP- 083	Intersection Impmts -	807,400	F353-I205 Area Spec P	0	0	345,300	0	0	345,300	0	0	Jun 15 Priority C
	Naglee Road & Pavilion Pkwy		Future Developments	0	0	462,100	0	0	462,100	0	0	Upgrade
72PP- 084	Intersection Impmts -	2,538,500	F353-I205 Area Spec P	0	0	493,800	0	0	0	493,800	0	Jun 16 Priority D
	Grant Line & I205 Ramps		Future Developments	0	0	2,044,700	0	0	0	2,044,700	0	Upgrade
72PP- 085	Intersection Impmts -	4,639,200	F353-I205 Area Spec P	0	0	2,069,400	0	0	2,069,400	0	0	Jun 15 Priority C
	Grant Line & Corral Hollow Rds		F323-Arterials Plan "C"			319,200	0	0	319,200	0	0	Upgrade
			Future Developments	0	0	2,250,600	0	0	2,250,600	0	0	

(Continued)

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
72PP- 086	Intersection Impmts - Lammers & 11th Street	24,001,200	F353-I205 Area Spec P	0	0	864,700	0	0	0	0	864,700	Jun 17 Priority D
			Future Developments	0	0	23,136,500	0	0	0	0	23,136,500	Upgrade
72PP- 087	Intersection Impmts - 11th Street & Corral Hollow Road	975,500	F353-I205 Area Spec P	0	0	9,800	0	0	0	0	9,800	Jun 17 Priority D
			Future Developments	0	0	965,700	0	0	0	0	965,700	Upgrade
72PP- 088	Intersection Impmts - Naglee Road & Auto Plaza Drive	17,500	F353-I205 Area Spec P	0	0	7,100	0	0	0	0	7,100	Jun 17 Priority D
			Future Developments	0	0	10,400	0	0	0	0	10,400	Upgrade
72PP- 089	Intersection Impmts - Corral Hollow & Auto Plaza Drive	1,269,000	F353-I205 Area Spec P	0	0	86,900	0	0	0	0	86,900	Jun 17 Priority D
			Future Developments	0	0	1,182,100	0	0	0	0	1,182,100	Upgrade
72PP- 090	Traffic Signal/Intersecti Impmts - Chrisman Rd, south of Parac	385,000	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 15 Priority B
			Developer's Contributio	0	0	385,000	0	0	385,000	0	0	New Installation
72PP- 091	Traffic Signal/Intersecti Impmts - Chrisman & Paradise	458,500	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 15 Priority B
			Developer's Contributio	0	0	458,500	0	0	458,500	0	0	New Installation
72PP- 092	Traffic Signal - Pescadero & Western Drwy	337,500	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 15 Priority B
			Developer's Contributio	0	0	337,500	0	0	337,500	0	0	New Installation
72PP- 093	Intersection Impmts - 11th Street & MacArthur Drive	671,600	F313-Infill Arterials	0	0	172,000	0	0	0	0	172,000	Jun 17 Priority D
			Future Developments	0	0	499,600	0	0	0	0	499,600	Upgrade
72PP- 094	Intersection Impmts - 11th Street & Lincoln Blvd	899,200	F313-Infill Arterials	0	0	196,900	0	0	0	0	196,900	Jun 17 Priority D
			Future Developments	0	0	702,300	0	0	0	0	702,300	Upgrade
72PP- 095	Intersection Impmts - Grant Line Road & Tracy Blvd	695,300	F313-Infill Arterials	0	0	203,000	0	0	0	0	203,000	Jun 17 Priority D
			Future Developments	0	0	492,300	0	0	0	0	492,300	Upgrade
72PP- 096	Intersection Impmts - Schulte Road & Tracy Blvd	1,384,000	F313-Infill Arterials	0	0	526,300	0	0	0	0	526,300	Jun 17 Priority D
			Future Developments	0	0	857,700	0	0	0	0	857,700	Upgrade
72PP- 097	Intersection Impmts - Lammers & 11th Street	1,150,000	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 14 Priority B
			Developer's Contributio	0	0	1,150,000	0	1,150,000	0	0	0	New Installation

(Continued)

Group 72 - Traffic Safety

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
72PP- 098	Traffic Improvements - Tracy Gateway Area	2,288,500	F356-Tracy Gateway Ai	0	0	2,288,500	0	0	0	0	2,288,500	Jun 17 Priority D Rehabilitation
72PP- 103	Study of Pedestrial Crossings - Arterials & Railroads	135,000	F245-Gas Tax	0	0	135,000	0	135,000	0	0	0	Jun 14 Priority A Study
72PP- 104	Traffic Signal Controlle Replacement - Future Years	200,000	F245-Gas Tax	0	0	200,000	0	50,000	50,000	50,000	50,000	Annual Contingency Replacement
72PP- 106	Replacement of Traffic Loops - Future Phases	352,000	F245-Gas Tax	0	0	352,000	0	176,000	0	176,000	0	Jun 16 Priority B Biannual Program
	Totals											
50	Future Projects	62,815,634		330,434	0	62,485,200	0	5,777,600	9,777,100	10,297,500	36,633,000	

Group 73 - Streets & Highways — **FY12-13 CIP Adopted**

	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
						Approved Capital Budget				
24	Current Projects	268,474,910	24,116,113	29,164,797	215,194,000	2,430,000	30,524,800	68,043,200	18,510,000	95,686,000
5	New Projects	1,760,100	0	0	1,760,100	1,665,100	0	0	95,000	0
48	Future Projects	179,668,650	0	0	179,668,650	0	13,340,550	18,029,400	56,631,100	91,667,600
77	Totals	449,903,660	24,116,113	29,164,797	396,622,750	4,095,100	43,865,350	86,072,600	75,236,100	187,353,600

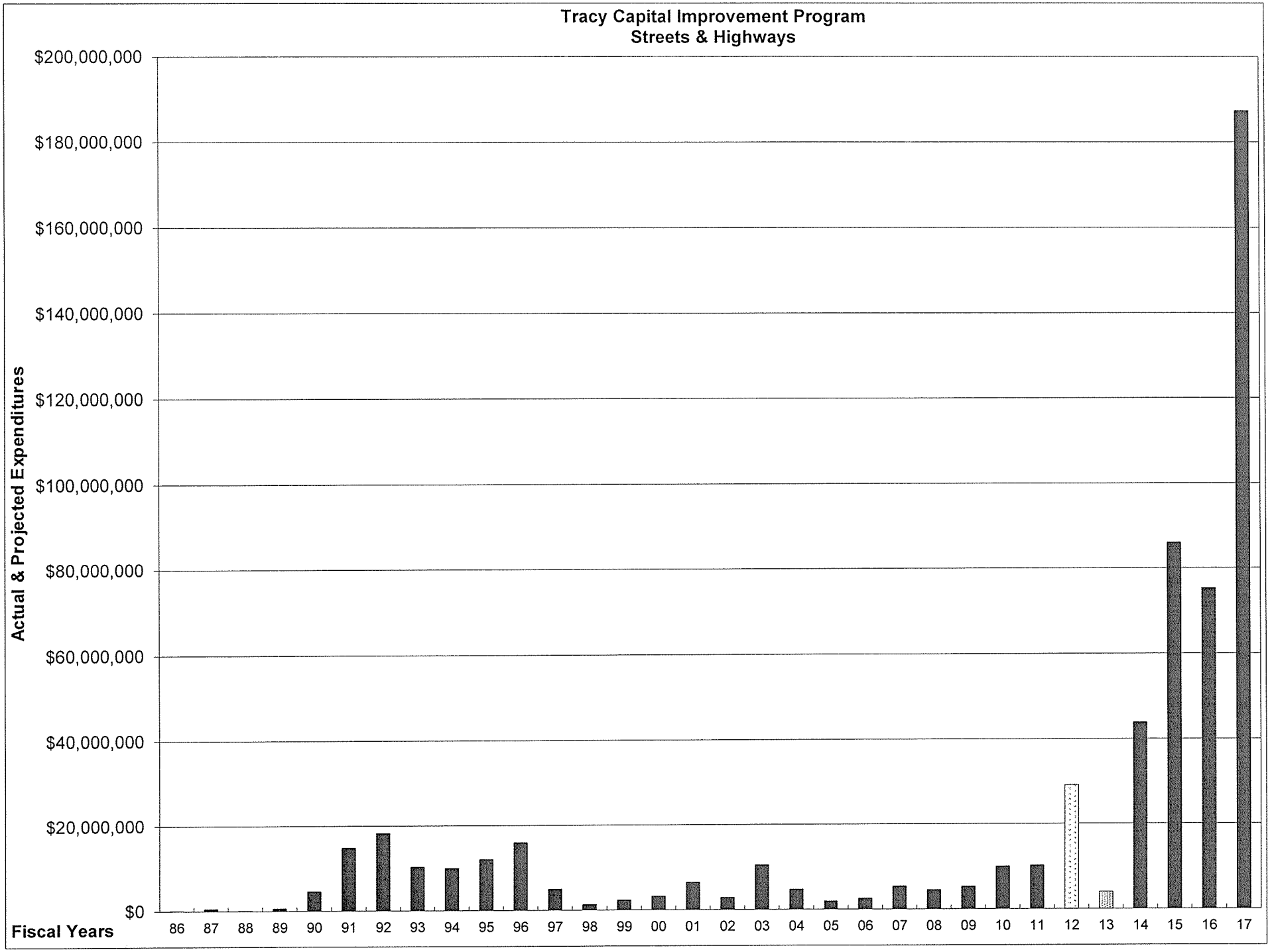
Projects Requiring
17 New Funding
4 in FY12-13

by Funding Sources

F301-General Projects	2,400,000	0	0	2,400,000	0	800,000	800,000	800,000	0
F241-Transp Devel Tax	1,300,000	1,268,413	31,587	0	0	0	0	0	0
F242-Transp Sales Tax	16,228,936	2,157,989	2,819,547	11,251,400	1,480,000	1,067,000	4,835,400	1,240,000	2,629,000
F245-Gas Tax	17,988,530	4,012,477	1,523,553	12,452,500	755,000	8,318,500	1,195,000	6,899,000	-4,715,000
F269-Com Dev Block G	0	0	0	0	0	0	0	0	0
F313-Infill Arterials	30,135,763	2,019,728	863,785	27,252,250	0	1,946,250	743,500	3,222,800	21,339,700
F323-Arterials Plan "C"	2,796,000	466,523	1,856,577	472,900	0	0	0	472,900	0
F345-RSP Arterials	1,720,904	914,735	356,169	450,000	0	450,000	0	0	0
F351-NE Industrial #1	14,995,180	3,419,829	630,951	10,944,400	0	0	10,944,400	0	0
F352-So MacArthur Are	2,948,300	0	0	2,948,300	0	152,000	529,400	1,463,000	803,900
F353-I205 Area Spec Pl	11,798,360	3,596,244	431,416	7,770,700	0	4,215,800	1,033,700	1,942,200	579,000
F354-Indus SP, South	16,153,232	1,024,432	531,600	14,597,200	500,000	1,344,800	10,106,000	2,646,400	0
F355-Presidio Area	2,100,800	0	0	2,100,800	0	0	397,700	779,900	923,200
F356-Tracy Gateway Ar	43,040,000	1,552,970	9,503,030	31,984,000	0	13,974,000	0	18,010,000	0
F357-NE Industrial #2	7,861,691	270,391	653,700	6,937,600	0	1,421,700	3,418,100	0	2,097,800
F381-CDA Project	156,731	156,731	0	0	0	0	0	0	0
Developers Contribution	57,327,033	1,156,579	349,254	55,821,200	0	2,424,500	2,622,700	13,028,500	37,745,500
Highways Grants	57,830,100	2,099,072	9,613,628	46,117,400	1,360,100	4,554,500	38,966,800	1,236,000	0
Future Developments	163,122,100	0	0	163,122,100	0	3,196,300	10,479,900	23,495,400	125,950,500
	449,903,660	24,116,113	29,164,797	396,622,750	4,095,100	43,865,350	86,072,600	75,236,100	187,353,600

0

CIP Expenditures	in FY10-11 >>	10,269,232	17,845,370 New Appropriations
	in FY09-10 >>	10,203,979	11,681,937 Carryovers from FY11
	in FY08-09 >>	5,395,770	-650,000 Deferrals
	in FY07-08 >>	4,576,861	287,490 Supplementals


Tracy Capital Improvement Program
Streets & Highways
$200,000,000
$180,000,000
$160,000,000
$140,000,000
$120,000,000
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$80,000,000
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$40,000,000
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$0
Actual & Projected Expenditures
Fiscal Years
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						**Approved Capital Budget**					
73002	Extension - MacArthur Drive, 11th to Mt Diablo Phase I	12,195,518	F345-RSP Arterials	750,549	98,769	0	0	0	0	0	0	Jun 15
			Highways Grants	0	0	7,650,800	0	500,000	7,150,800	0	0	ROW Acq/Design Underwa
			F242-Transp Sales Tax	0	0	3,695,400	0	0	3,695,400	0	0	
73014	Widening - Corral Hollov Road - Grant Line to Mall Entry	7,512,304	F345-RSP Arterials	164,186	257,400	0	0	0	0	0	0	Jun 13 Partial Completion
			Developer Contribution	641,700	98,000	0	0	0	0	0	0	Contract Award Jun 2012
			F353-I205 Area Spec P	1,966,919	334,099	0	0	0	0	0	0	
			F242-Transp Sales Tax	916,326	1,283,674	950,000	950,000	0	0	0	0	
			Highways Grants	0	900,000	0	0	0	0	0	0	
73035	Widening - Grant Line Road - Naglee to Lammers	3,502,412	F35X-I205 Area Plannir	53,527	0	0	0	0	0	0	0	Jun 14 Partial Completion
			F353-I205 Area Spec P	1,323,115	0	1,859,600	0	1,859,600	0	0	0	Deferred to FY13-14
			Developer Contribution	266,170	0	0	0	0	0	0	0	
73048	Widening - Grant Line R MacArthur to City Limits	14,995,180	F351-NE Industrial #1	3,419,829	630,951	10,944,400	0	0	10,944,400	0	0	Dec 15 Priority B ROW Acq/Design Underwa
73052	Widening - Grant Line Road - Parker to MacArthur, Phase I	5,659,013	F241-Transp Devel Tax	1,268,413	31,587	0	0	0	0	0	0	Aug 11
			F242-Transp Sales Tax	52,002	0	0	0	0	0	0	0	Work Completed
			F245-Gas Tax	1,453,885	44,613	0	0	0	0	0	0	Also, See 73PP-010
			F313-Infill Arterials	2,000,194	808,319	0	0	0	0	0	0	
73061	Extension - Valpico Rd, Peddlebrook to MacArthur	3,305,332	F354-Indus SP, South	1,024,432	31,600	2,249,300	0	0	2,249,300	0	0	Jun 15 Partial Completion
			F313-Infill Arterials	0	0	0	0	0	0	0	0	Design Underway
73063	Bridge Replacement - 11th Street Bridge	35,895,300	F242-Transp Sales Tax	178,675	226,625	400,000	0	0	400,000	0	0	Jun 15
			F245-Gas Tax	261,429	365,571	672,000	0	672,000	0	0	0	ROW Acq/Design Underwa
			Highways Grants	1,405,586	1,066,414	31,319,000	880,000	0	30,439,000	0	0	
73084	New Interchange - I205 & Lammers Road	61,523,800	F356-Tracy Gateway Ai	54,340	25,660	18,010,000	0	0	0	18,010,000	0	Jun 17
			Federal TEA Grant	693,486	5,954,314	0	0	0	0	0	0	EIR Underway
			F242-Transp Sales Tax	37	100,000	2,579,000	0	0	0	500,000	2,079,000	
			Developer Contribution	248,709	251,254	0	0	0	0	0	0	
			Future Development	0	0	33,607,000	0	0	0	0	33,607,000	

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
73090	Extension - Chrisman R Grant Line Rd to I205	3,985,891	F357-NE Industrial #2	270,391	0	3,715,500	0	297,400	3,418,100	0	0	Jun 15 Priority B Prelim Plan Completed
73092	Widening - Lammers Rc 3,000 feet south of 11th Street	10,976,000	F356-Tracy Gateway Ai	1,498,630	9,477,370	0	0	0	0	0	0	Jun 12 Priority B Expansion
73093	Widening - 11th Street, 4,500 feet west of Lammers	13,974,000	F356-Tracy Gateway Ai	0	0	13,974,000	0	13,974,000	0	0	0	Jun 14 Priority B Expansion
73095	Widening - Valpico Road, Tracy to Pebblebrook	11,005,000	F242-Transp Sales Tax	35,168	464,832	100,000	0	100,000	0	0	0	Jun 15 Priority B Expansion
			F313-Infill Arterials	0	0	203,500	0	0	203,500	0	0	
			F354-Indus SP, South	0	500,000	9,701,500	500,000	1,344,800	7,856,700	0	0	
73097	Extension - Kavanagh A west of Corral Hollow	1,801,930	F381-Comm Devel Age	156,731	0	0	0	0	0	0	0	Aug 11 Work Completed
			F242-Transp Sales Tax	535,858	48,831	-720,000	0	-720,000	0	0	0	
			F244-Prop 1B	960,486	24	100,000	100,000	0	0	0	0	
			Developer Contribution	0	0	720,000	0	720,000	0	0	0	
73102	Widening - Corral Hollov Road, Byron to Grant Line (Phase II)	4,333,200	F353-I205 Area Spec P	252,683	97,317	2,356,200	0	2,356,200	0	0	0	Jun 14 Design Underway
			Future Development	0	0	1,627,000	0	1,627,000	0	0	0	
73103	Widening - Corral Hollov Road, 11th to Schulte	4,849,600	F323-Arterials Plan "C"	466,523	1,856,577	0	0	0	0	0	0	Jun 14 Design Underway
			F245-Gas Tax	0	192,000	2,334,500	0	2,334,500	0	0	0	
73104	Reconstruction - Whittie Ave, Tracy to East	400,000	F245-Gas Tax	367,990	32,010	0	0	0	0	0	0	Oct 11 Work Completed
73109	New Interchange - I205 & Chrisman Road	61,000,000	F245-Gas Tax	18,419	181,581	0	0	0	0	0	0	Jul 16 Priority C Prelim Planning Underway
			Federal TEA Grant	0	800,000	0	0	0	0	0	0	
			Future Development	0	0	60,000,000	0	0	0	0	60,000,000	
73110	Widening - Chrisman Rc north of 11th Street	324,522	F245-Gas Tax	0	0	0	0	0	0	0	0	Aug 11 Work Completed
			F244-Prop 1B	302,422	22,100	0	0	0	0	0	0	

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
73121	Street Patch & Overlay Program - FY10-11	1,130,798	F242-Transp Sales Tax	54,798	72,500	0	0	0	0	0	0	Nov 11
			F245-Gas Tax	0	0	0	0	0	0	0	0	Work Completed
			F244-Prop 1B	592,846	410,654	0	0	0	0	0	0	
73123	Overlay - Court Drive	221,210	F242-Transp Sales Tax	207,916	-36,706	0	0	0	0	0	0	Oct 11
			F245-Gas Tax	5,000	45,000	0	0	0	0	0	0	Work Completed
							0					
73124	Overlay - 22nd Street, Parker to Holly	180,000	F242-Transp Sales Tax	148,141	-18,141	0	0	0	0	0	0	Oct 11
			F245-Gas Tax	50,000	0	0	0	0	0	0	0	Work Completed
73125	Reconstruction - Larch Road, Holly Drive to e of Tracy	927,000	F242-Transp Sales Tax	29,068	147,932	750,000	0	750,000	0	0	0	Dec 14 Priority A Rehabilitation
73126	Widening - MacArthur D Schulte to Valpico, Phase II	5,843,900	F313-Infill Arterials	19,534	55,466	886,000	0	346,000	540,000	0	0	Jun 15
			Federal TEA Grant	0	542,900	1,146,000	0	0	1,146,000	0	0	EIR Underway
			RSTP Grant	0	0	3,194,000	0	3,194,000	0	0	0	
73127	Widening - Corral Hollov Road, north of Linne Rd	452,630	F242-Transp Sales Tax	0	102,630	0	0	0	0	0	0	Mar 13
			F245-Gas Tax	0	0	0	0	0	0	0	0	Design Underway
			RSTP Grant	0	350,000	0	0	0	0	0	0	
73128	Construction - Paradise Road, through Parcel 31	1,823,000	F357-NE Industrial #2	0	653,700	0	0	0	0	0	0	Jun 14 Priority B
			Future Development	0	0	1,169,300	0	1,169,300	0	0	0	Extension
73129	Widening - Tracy Blvd at Holly Sugar	657,370	F242-Transp Sales Tax	0	427,370	0	0	0	0	0	0	Aug 12 Part of 78115
			F245-Gas Tax	0	230,000	0	0	0	0	0	0	Work Underway
	Totals											
24	Current Projects	268,474,910		24,116,113	29,164,797	215,194,000	2,430,000	30,524,800	68,043,200	18,510,000	95,686,000	

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						**Approved Capital Budget**					
73130	Street Patch & Overlay Program - FY13 Phase	1,040,100	F242-Transp Sales Tax	0	0	380,000	380,000	0	0	0	0	Phased Annual Program Rehabilitation
			F245-Gas Tax	0	0	180,000	180,000	0	0	0	0	
			RSTP Grant	0	0	480,100	480,100	0	0	0	0	
73131	Pavement Management System - FY13	170,000	F245-Gas Tax	0	0	170,000	75,000	0	0	95,000	0	Phased every 3 years Next Phase FY12-13
73132	Sidewalk Improvements MacArthur & Schulte	250,000	F245-Gas Tax	0	0	250,000	250,000	0	0	0	0	Sep 13 Priority A Rehabilitation
73133	Temporary Sidewalk - Valpico, Tracy to MacArthur	150,000	F245-Gas Tax	0	0	150,000	150,000	0	0	0	0	Dec 13 Priority A New
73134	Sidewalk Repairs & Wheelchair Ramps - FY13 Phase	150,000	F242-Transp Sales Tax	0	0	150,000	150,000	0	0	0	0	Jun 13 Priority A New
	Totals											
5	New Projects	1,760,100		0	0	1,760,100	1,665,100	0	0	95,000	0	

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
73057	Construction - Street "C Naglee to Corral Hollow	2,134,200	F353-I205 Area Spec P	0	0	2,134,200	0	0	192,000	1,942,200	0	Jun 16 Priority B New Facility
73067	Turn Lane - Grant Line Road & I205	110,000	F245-Gas Tax	0	0	110,000	0	110,000	0	0	0	Jun 14 Priority B
				0	0	0	0	0	0	0	0	Rehabilitation
73069	Construct - Street "A", Grant Line Road to Auto Mall Drive	1,917,600	F353-I205 Area Spec P	0	0	841,700	0	0	841,700	0	0	Jun 15 Priority C
			Developer Contribution	0	0	1,075,900	0	0	1,075,900	0	0	New Installation
73PP- 001	Street Patch & Overlay Program - Future Phases	3,408,500	F242-Transp Sales Tax	0	0	2,160,000	0	530,000	540,000	540,000	550,000	Phased Annual Program
			F245-Gas Tax	0	0	520,000	0	130,000	130,000	130,000	130,000	Rehabilitation
			RSTP Grant	0	0	728,500	0	728,500	0	0	0	
73PP- 007	Reconstruction - Clover Road, Lincoln to City Limits	2,016,000	F245-Gas Tax	0	0	1,008,000	0	0	0	1,008,000	0	Jun 16 Priority D
			SJ County Participation	0	0	1,008,000	0	0	0	1,008,000	0	Rehabilitation
73PP- 010	Widening - Grant Line Road, Parker to MacArthur	0	F245-Gas Tax	0	0	-7,155,000	0	0	0	0	-7,155,000	Jun 17 Reimbursement
			F313-Infill Arterials	0	0	7,155,000	0	0	0	0	7,155,000	for 73052
73PP- 021	Reconstruction MacArth Drive, Linne to Valpico	4,300,000	Future Development	0	0	4,300,000	0	400,000	3,900,000	0	0	Jun 15 Priority C Expansion
73PP- 025	Extension - Lincoln Blvd Kavanagh to Clover	1,265,000	F245-Gas Tax	0	0	1,265,000	0	0	0	1,265,000	0	Jun 16 Priority D
			Assessments	0	0	0	0	0	0	0	0	New Installation
73PP- 028	Intchg Improvements - I205 & Grant Line Road, Phase II	12,260,000	F245-Gas Tax	0	0	300,000	0	0	0	50,000	250,000	Jun 17 Priority D
			Future Development	0	0	11,960,000	0	0	0	5,750,000	6,210,000	Expansion
73PP- 037	Improvements - Fabian Road, w of Corral Ho1low	1,200,700	F323-Arterials Plan "C"	0	0	472,900	0	0	0	472,900	0	Jun 16 Priority C
			Future Development	0	0	727,800	0	0	0	727,800	0	Expansion
73PP- 040	Widening - Corral Hollov Road, I205 north to City Limits	2,976,000	F352-So MacArthur Are	0	0	57,900	0	0	0	57,900	0	Jun 16 Priority C
			F355-Presidio Area	0	0	43,200	0	0	0	43,200	0	Expansion
			Future Development	0	0	1,662,200	0	0	0	1,662,200	0	See 7314
			Developer Contribution	0	0	1,212,700	0	0	0	1,212,700	0	

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
73PP- 041	Widening - MacArthur Drive, 11th to Schulte Phases II & III	6,161,300	F352-So MacArthur Are	0	0	125,400	0	0	0	0	125,400	Jun 17 Priority D
			F355-Presidio Area	0	0	94,100	0	0	0	0	94,100	Expansion
			Future Development	0	0	3,113,800	0	0	0	586,000	2,527,800	See 7302
			Developer Contribution	0	0	2,828,000	0	0	0	0	2,828,000	
73PP- 042	Widening - Grant Line Road, Tracy to Corral Hollow	4,990,400	F352-So MacArthur Are	0	0	155,300	0	0	0	155,300	0	Jun 16 Priority C
			F355-Presidio Area	0	0	116,400	0	0	0	116,400	0	Expansion
			Future Development	0	0	2,281,500	0	0	0	2,281,500	0	See 7303
			Developer Contribution	0	0	2,437,200	0	0	0	2,437,200	0	
73PP- 043	Widening - Grant Line Road, Byron to Street A	2,927,400	F352-So MacArthur Are	0	0	86,000	0	0	0	86,000	0	Jun 16 Priority C
			F355-Presidio Area	0	0	65,000	0	0	0	65,000	0	Expansion
			Future Development	0	0	1,227,100	0	0	0	1,227,100	0	
			Developer Contribution	0	0	1,549,300	0	0	0	1,549,300	0	
73PP- 044	Widening - 11th Street, MacArthur to Chrisman	8,490,500	F352-So MacArthur Are	0	0	223,700	0	0	223,700	0	0	Jun 16 Priority C
			F355-Presidio Area	0	0	168,200	0	0	168,200	0	0	Expansion
			Future Development	0	0	3,295,800	0	0	0	3,295,800	0	
			Developer Contribution	0	0	4,802,800	0	0	326,200	4,476,600	0	
73PP- 045	Widening - Central Ave, Sycamore to Tracy	1,902,800	F352-So MacArthur Are	0	0	51,100	0	0	51,100	0	0	Jun 16 Priority C
			F355-Presidio Area	0	0	38,100	0	0	38,100	0	0	Expansion
			Future Development	0	0	743,600	0	0	98,900	644,700	0	
			Developer Contribution	0	0	1,070,000	0	0	0	1,070,000	0	
73PP- 046	Widening - Corral Hollov Road, I580 to Old Schulte	23,081,600	F352-So MacArthur Are	0	0	630,600	0	0	0	630,600	0	Jun 17 Priority D
			F355-Presidio Area	0	0	474,000	0	0	0	474,000	0	Expansion
			Future Development	0	0	9,287,900	0	0	0	1,000,000	8,287,900	
			Developer Contribution	0	0	12,689,100	0	0	0	0	12,689,100	
73PP 047	Widening - Lammers Road, 11th south to City Limit	15,068,600	F352-So MacArthur Are	0	0	425,200	0	0	0	425,200	0	Jun 17 Priority D
			F355-Presidio Area	0	0	319,400	0	0	0	0	319,400	Expansion
			Future Development	0	0	6,262,000	0	0	0	974,500	5,287,500	
			Developer Contribution	0	0	8,062,000	0	0	0	0	8,062,000	

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS (Continued)						Approved Capital Budget					
73PP	048 Widening - Schulte Roa	4,065,200	F352-So MacArthur Are	0	0	108,000	0	0	0	108,000	0	Jun 16 Priority C
	w of Lammers, 3,200 LF		F355-Presidio Area	0	0	81,300	0	0	0	81,300	0	Expansion
			Future Development	0	0	1,593,200	0	0	0	1,593,200	0	
			Developer Contribution	0	0	2,282,700	0	0	0	2,282,700	0	
73PP	049 Constructuon - Schulte	5,553,000	F352-So MacArthur Are	0	0	162,000	0	0	0	0	162,000	Jun 17 Priority D
	Road, Lammers to Crossroads Drive		F355-Presidio Area	0	0	121,400	0	0	0	0	121,400	Expansion
			Future Development	0	0	2,379,900	0	0	0	0	2,379,900	
			Developer Contribution	0	0	2,889,700	0	0	0	0	2,889,700	
73PP	050 Widening - Schulte Roa	6,543,100	F352-So MacArthur Are	0	0	205,000	0	0	0	0	205,000	Jun 17 Priority D
	Sycamore to Crossroad Drive, Phase II		F355-Presidio Area	0	0	154,300	0	0	0	0	154,300	Expansion
			Future Development	0	0	3,069,700	0	0	0	0	3,069,700	
			Developer Contribution	0	0	3,114,100	0	0	0	0	3,114,100	
73PP	051 Widening - Valpico Roa	11,688,800	F352-So MacArthur Are	0	0	311,500	0	0	0	0	311,500	Jun 17 Priority D
	Lammmers to Corral Hollow		F355-Presidio Area	0	0	234,000	0	0	0	0	234,000	Expansion
			Future Development	0	0	4,580,700	0	0	0	0	4,580,700	
			Developer Contribution	0	0	6,562,600	0	0	0	0	6,562,600	
73PP	054 Aqueduct Crossings -	4,198,600	F352-So MacArthur Are	0	0	254,600	0	0	254,600	0	0	Jun 17 Priority C
	Corral Hollow Road		F355-Presidio Area	0	0	191,400	0	0	191,400	0	0	Expansion
			Future Development	0	0	3,752,600	0	0	0	3,752,600	0	
73PP-	055 Widening - MacArthur D	1,124,300	F357-NE Industrial #2	0	0	1,124,300	0	1,124,300	0	0	0	Jun 14 Priority B
	I205 to Pescadero											Expansion
73PP	070 Extension - Larch Road,	1,500,250	F313-Infill Arterials	0	0	1,500,250	0	1,500,250	0	0	0	Jun 14 Priority D
	Holly to MacArthur Dr											New Installation
73PP-	071 Widening - MacArthur D	1,033,000	F313-Infill Arterials	0	0	543,000	0	0	0	0	543,000	Jun 17 Priority D
	I205, north to Arbor		F245-Gas Tax	0	0	490,000	0	0	60,000	430,000	0	Expansion
73PP-	080 Intersection Modificatior	3,570,000	F245-Gas Tax	0	0	3,570,000	0	0	0	1,780,000	1,790,000	Jun 17 Priority D
	11th & Tracy											Rehabilitation

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
73PP- 093	Widening - Pescadero Ave, MacArthur to Paradise	2,097,800	F357-NE Industrial #2	0	0	2,097,800	0	0	0	0	2,097,800	Jun 17 Priority D Expansion
73PP- 095	Construct - Crossroads, Greystone to Schulte	8,412,100	F352-So MacArthur Are	0	0	152,000	0	152,000	0	0	0	Jun 15 Priority B New Installation
			Developer Contribution	0	0	1,779,100	0	558,500	1,220,600	0	0	
			Future Development	0	0	6,481,000	0	0	6,481,000	0	0	
73PP- 097	Widening - Linne Road, Corral Hollow to Tracy	13,641,700	F313-Infill Arterials	0	0	13,641,700	0	0	0	0	13,641,700	Jun 17 Priority D Expansion
			Developer Contribution	0	0	0	0	0	0	0	0	
73PP- 098	Sidewalk, Curb, & Gutte Repairs - Future Phases	480,000	F245-Gas Tax	0	0	480,000	0	120,000	120,000	120,000	120,000	Phased Annual Program Rehabilitation
			F269-Com Dev Block G	0	0	0	0	0	0	0	0	
73PP- 103	Construction- North Roadways, I205 NW Area	579,000	F353-I205 Area Spec P	0	0	579,000	0	0	0	0	579,000	Jun 17 Priority B New Installation
73PP- 105	Reconstruction - Bessie Ave, Carlton to Grantline	1,170,000	F242-Transp Sales Tax	0	0	0	0	0	0	0	0	Jun 14 Priority B Rehabilitation
			F245-Gas Tax	0	0	1,170,000	0	1,170,000	0	0	0	
73PP- 108	Construction - Larch Rd north side, east of Holly	850,000	F245-Gas Tax	0	0	850,000	0	850,000	0	0	0	Jun 14 Priority B Upgrade
73PP- 109	Reconstruction MacArth Drive, I205 to Arbor Rd	500,000	F245-Gas Tax	0	0	500,000	0	500,000	0	0	0	Jun 14 Priority B Rehabilitation
73PP- 110	Reconstruction Lammer Road, north of Redbridge Rd	111,000	F245-Gas Tax	0	0	111,000	0	111,000	0	0	0	Jun 14 Priority B Rehabilitation
73PP- 111	Reconstruction 6th St, west of Tracy Blvd	200,000	F245-Gas Tax	0	0	200,000	0	200,000	0	0	0	Jun 14 Priority B Rehabilitation
73PP- 112	Widening - Schulte Roa west of Barcelona	1,600,000	F245-Gas Tax	0	0	0	0	0	0	0	0	Jun 17 Priority D Expansion
			Developer Contribution	0	0	1,600,000	0	0	0	0	1,600,000	

(Continued)

Group 73 - Streets & Highways

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
73PP- 113	Rehabilitation Street Shoulders - Citywide	600,000	F245-Gas Tax	0	0	600,000	0	150,000	150,000	150,000	150,000	Phased Annual Program Rehabilitation
73PP- 114	Install Sidewalk - Lowell Ave, southside Tracy to Chester	115,000	F245-Gas Tax	0	0	115,000	0	115,000	0	0	0	Jun 14 Priority B New Installation
73PP- 117	Reconstruction - Larch Road, Holly Drive to WWTP	207,000	F242-Transp Sales Tax	0	0	207,000	0	207,000	0	0	0	Jun 14 Priority B Rehabilitation
73PP- 119	Street Light Repairs - various locations	76,000	F245-Gas Tax	0	0	76,000	0	76,000	0	0	0	Jun 14 Priority B Replacement
73PP- 120	Widening - MacArthur D Schulte to Valpico, Phase II	7,115,200	F313-Infill Arterials	0	0	3,322,800	0	100,000	0	3,222,800	0	Jun 16 Priority D Expansion
			F354-Indus SP, South	0	0	2,646,400	0	0	0	2,646,400	0	
			Developer Contribution	0	0	1,146,000	0	1,146,000	0	0	0	
73PP- 121	Reconstruction - Corral Hollow Road, north of I580	1,780,000	F245-Gas Tax	0	0	1,780,000	0	1,780,000	0	0	0	Jun 14 Priority B Rehabilitation
73PP- 122	Reconstruction - Tracy Blvd, south of Linne	1,871,000	F245-Gas Tax	0	0	1,871,000	0	0	0	1,871,000	0	Jun 16 Priority C Rehabilitation
73PP- 123	Reconstruction - Arbor Road, Holly east to RR	735,000	F245-Gas Tax	0	0	735,000	0	0	735,000	0	0	Jun 14 Priority B Rehabilitation
73PP- 126	11th Street Beautificatio Corral Hollow to MacArthur	3,591,000	F242-Transp Sales Tax	0	0	600,000	0	200,000	200,000	200,000	0	Jun 16 Priority B Rehabilitation
			F301-General Projects	0	0	2,400,000	0	800,000	800,000	800,000	0	
			Highways Grants	0	0	591,000	0	132,000	231,000	228,000	0	
73PP- 127	Directional Signs in I205 at 2 locations	450,000	F345-RSP Arterials	0	0	450,000	0	450,000	0	0	0	Jun 15 Priority A Replacement
Totals												
48	Future Projects	179,668,650		0	0	179,668,650	0	13,340,550	18,029,400	56,631,100	91,667,600	

Group 74 - Wastewater Improvements **FY12-13 CIP Adopted**

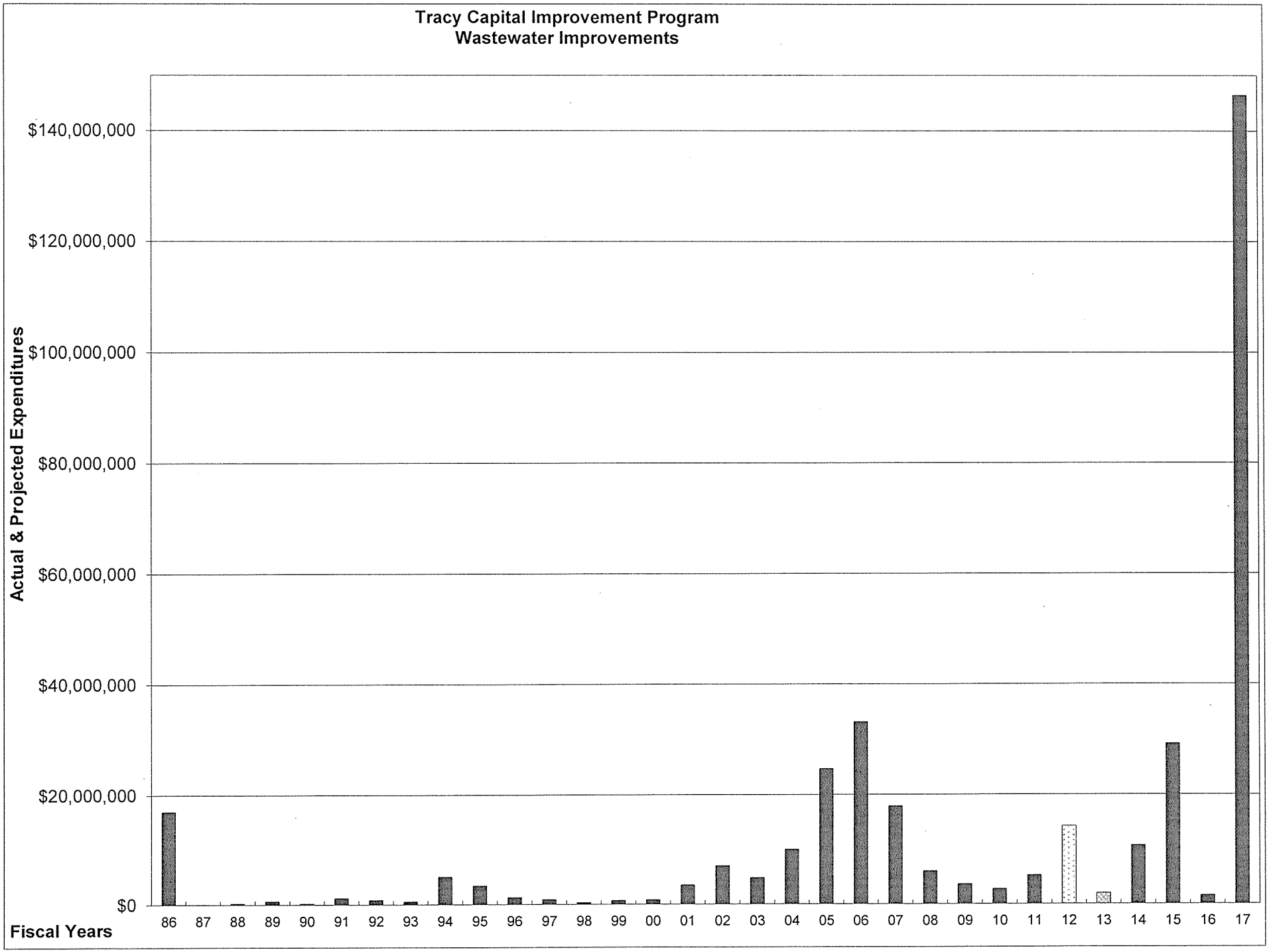
	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget					
19	Current Projects	49,474,495	7,221,947	14,248,948	28,003,600	1,290,000	6,713,600	20,000,000	0	0
6	New Projects	1,577,000	0	0	1,577,000	707,000	870,000	0	0	0
12	Future Projects	160,361,700	0	0	160,361,700	0	3,117,300	9,217,500	1,585,000	146,441,900
37	Totals	211,413,195	7,221,947	14,248,948	189,942,300	1,997,000	10,700,900	29,217,500	1,585,000	146,441,900

Projects Requiring
6 New Funding
2 in FY12-13

by Funding Sources

F513-Water Capital	645,000	318,079	326,921	0	0	0	0	0	0
F523-Wastewater Capit	35,258,695	5,976,707	8,348,988	20,933,000	1,997,000	2,306,000	570,000	1,585,000	14,475,000
Debt Proceeds	0	0	0	0	0	0	0	0	0
F325-Utilities - Plan "C"	405,000	0	0	405,000	0	405,000	0	0	0
F351-NE Indus Area #1	0	0	0	0	0	0	0	0	0
F352-Utilities - SMPA	0	0	0	0	0	0	0	0	0
F353-I205 Area Spec Pl	0	0	0	0	0	0	0	0	0
F354-ISP South Area	2,115,200	8,406	1,106,794	1,000,000	0	1,000,000	0	0	0
F355-Presidio Area	0	0	0	0	0	0	0	0	0
F356-Tracy Gateway Ar	7,391,200	31,549	353,451	7,006,200	0	2,447,100	2,147,500	0	2,411,600
F357-NE Indus Area #2	5,000,000	887,206	4,112,794	0	0	0	0	0	0
State & Local Grant	0	0	0	0	0	0	0	0	0
Assessments Bonds	0	0	0	0	0	0	0	0	0
Developer's Contributior	1,819,000	0	0	1,819,000	0	1,819,000	0	0	0
Future Developments	158,779,100	0	0	158,779,100	0	2,723,800	26,500,000	0	129,555,300
	211,413,195	7,221,947	14,248,948	189,942,300	1,997,000	10,700,900	29,217,500	1,585,000	146,441,900

CIP Expenditures				
	in FY10-11 >>	5,250,991	1,190,000	New Appropriations
	in FY09-10 >>	2,756,906	13,259,157	Carryovers from FY11
	in FY08-09 >>	3,530,370	0	Deferrals
	in FY07-08 >>	6,051,170	-200,209	Supplementals


Tracy Capital Improvement Program
Wastewater Improvements
Actual & Projected Expenditures
$140,000,000
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
Fiscal Years
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17

Group 74 - Wastewater Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
74004	Lining Sludge Drying Be WW Treatment Plant	1,551,480	F523-Wastewater Capit	553,980	7,500	990,000	990,000	0	0	0	0	Sep 12 Work Completed
74059	WW Collection System Capacity Study - CSOM	753,957	F523-Wastewater Capit	738,957	15,000	0	0	0	0	0	0	Jun 11 Contract Award Jan 10
74064	Reclaimed Water Pipe - 11th Street, west of Lammers	1,893,600	F356-Tracy Gateway Ai	0	0	1,893,600	0	1,893,600	0	0	0	Jun 14 Deferred to Future
74069	WW Lines Extension - to Chrisman Site	1,819,000	F523-Wastewater Capit	59,920	1,759,080	-1,819,000	0	-1,819,000	0	0	0	Dec 12
			Developer's Contributio	0	0	1,819,000	0	1,819,000	0	0	0	Design Underway
74072	Replace Digester Cover - WW Treatment Plant	4,319,950	F523-Wastewater Capit	1,393,175	2,926,775	0	0	0	0	0	0	Dec 11 Work Completed
74073	NPDES Permit Tech Studies	2,638,000	F523-Wastewater Capit	2,030,977	607,023	0	0	0	0	0	0	Mar 12 Study Underway
74079	Digester Boiler #2 - - WW Treatment Plant	223,308	F523-Wastewater Capit	192,308	31,000	0	0	0	0	0	0	Dec 11 Work Completed
74081	Geographical Informatio System for Utilities	1,875,000	F513-Water Capital	318,079	326,921	0	0	0	0	0	0	Jul 12
			F523-Wastewater Capit	730,386	499,614	0	0	0	0	0	0	Work Underway
74082	WW Lines Replacement Program - FY09-10 Phase	255,000	F523-Wastewater Capit	103,742	151,258	0	0	0	0	0	0	Dec 10 Work Completed
74083	Wastewater Treatment Plant Expansion - Phase 2A	25,000,000	F357-NE Indus Area #2	887,206	4,112,794	0	0	0	0	0	0	Jun 14
			Future Developments	0	0	20,000,000	0	0	20,000,000	0	0	Design Underway
74084	WW Upgrades - East side	2,115,200	F523-Wastewater Capit	0	0	0	0	0	0	0	0	Jun 14
			F354-ISP South Area	8,406	1,106,794	1,000,000	0	1,000,000	0	0	0	Design Underway
74087	DAFT Replacement - WW Treatment Plant	800,000	F523-Wastewater Capit	4,148	795,852	0	0	0	0	0	0	Mar 12 Work Completed

(Continued)

Group 74 - Wastewater Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
74088	WW Lines Replacement Program - FY10-11	260,000	F523-Wastewater Capit	9,100	250,900	0	0	0	0	0	0	Mar 12 Design Underway
74089	WWT Plant Replacemer Program - FY10-11	230,000	F523-Wastewater Capit	118,238	111,762	0	0	0	0	0	0	Mar 12 Work Underway
74091	Wastewater Recycling Pipeline, Phase I	3,045,000	F523-Wastewater Capit	39,250	5,750	3,000,000	300,000	2,700,000	0	0	0	Jun 15 Priority A New
74092	WW Lines Replacement Program - FY12	260,000	F523-Wastewater Capit	0	260,000	0	0	0	0	0	0	Jun 12 Priority A Replacement
74093	WWT Plant Replacemer Program - FY12	230,000	F523-Wastewater Capit	0	230,000	0	0	0	0	0	0	Jun 12 Priority A Replacement
74094	WWCS Capacity Maint Mgmt System-Data Acquisition	50,000	F523-Wastewater Capit	2,526	47,474	0	0	0	0	0	0	Jun 13 Priority B Study
74095	Wastewater Discharge Permit Studies - FY12	50,000	F523-Wastewater Capit	0	50,000	0	0	0	0	0	0	Sep 12 Priority B Study
74096	WW Lines Replacement Corral Hollow Road, north of GL	600,000	F523-Wastewater Capit	0	600,000	0	0	0	0	0	0	Jun 13 Contract Award Jun 12
74097	Upgrade WW Collection System - Hansen Road	1,505,000	F356-Tracy Gateway Ar	31,549	353,451	0	0	0	0	0	0	Jun 13
			Future Developments	0	0	1,120,000	0	1,120,000	0	0	0	Design Underway
	Totals											
19	Current Projects	49,474,495		7,221,947	14,248,948	28,003,600	1,290,000	6,713,600	20,000,000	0	0	

Group 74 - Wastewater Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
74098	WW Lines Replacement Program - FY12-13 Phase	265,000	F523-Wastewater Capit	0	0	265,000	265,000	0	0	0	0	Annual Contingency Replacement
74099	WWT Plant Replacemer Program - FY12-13 Phase	240,000	F523-Wastewater Capit	0	0	240,000	240,000	0	0	0	0	Annual Contingency Replacement
74100	Wastewater Discharge Permit Study - FY13	50,000	F523-Wastewater Capit	0	0	50,000	50,000	0	0	0	0	Jun 13 Priority A Study
74101	Security Cameras for - WW Treatment Plant	30,000	F523-Wastewater Capit	0	0	30,000	30,000	0	0	0	0	Dec 12 Priority A New Equipment
74102	Laboratory Information Management System	32,000	F523-Wastewater Capit	0	0	32,000	32,000	0	0	0	0	Jan 13 Priority A New Software
74103	WW Lines Replacement Bessie Ave, Emerson to Grant Line Rd	960,000	F523-Wastewater Capit	0	0	960,000	90,000	870,000	0	0	0	Jun 14 Priority B Replacement
	Totals											
6	New Projects	1,577,000		0	0	1,577,000	707,000	870,000	0	0	0	

Group 74 - Wastewater Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
74PP- 01b	WW Lines Replacement Program - Future Phases	1,090,000	F523-Wastewater Capit	0	0	1,090,000	0	265,000	270,000	275,000	280,000	Annual Contingency Replacement
74PP- 032	Wastewater Treatment Plant Expansion - Phase 2B	10,375,000	F523-Wastewater Capit	0	0	0	0	0	0	0	0	Jul 16 Priority D
			Future Developments	0	0	10,375,000	0	0	0	1,000,000	9,375,000	Expansion
74PP- 033	Force Main Expansion - Larch Road	2,008,800	F325-Utilities - Plan "C"	0	0	405,000	0	405,000	0	0	0	Dec 14 Priority B
			Future Developments	0	0	1,603,800	0	1,603,800	0	0	0	Expansion
74PP- 049	Wastewater Treatment Plant Expansion - Phase 3	14,000,000	F523-Wastewater Capit	0	0	3,000,000	0	0	0	0	3,000,000	Oct 20 Priority D
			Future Developments	0	0	11,000,000	0	0	0	0	11,000,000	Expansion
74PP- 54b	WWT Plant Replacemer Program - Future Phases	1,020,000	F523-Wastewater Capit	0	0	1,020,000	0	240,000	250,000	260,000	270,000	Annual Contingency Replacement
74PP- 064	Wastewater Conveyanc for Tracy Gateway, Phase I	2,147,500	F356-Tracy Gateway Ai	0	0	2,147,500	0	0	2,147,500	0	0	Jun 15 Priority C New
74PP- 065	Reclaimed WD System for Tracy Gateway Area	553,500	F356-Tracy Gateway Ai	0	0	553,500	0	553,500	0	0	0	Jun 14 Priority B New
74PP- 067	Reclaimed Water Impvts for Tracy Gateway Area	15,866,900	F356-Tracy Gateway Ai	0	0	2,411,600	0	0	0	0	2,411,600	Jun 17 Priority D
			Future Developments	0	0	13,455,300	0	0	0	0	13,455,300	New
74PP- 069	WWCS Improvements - NE Industrial Area #2 - Phase 2	6,500,000	F357-NE Indus Area #2	0	0	0	0	0	0	0	0	Nov 15 Priority D
			Future Developments	0	0	6,500,000	0	0	6,500,000	0	0	New
74PP- 101	Watewater Treatment Plant Expansion - Phase 4	105,100,000	F523-Wastewater Capit	0	0	0	0	0	0	0	0	Jun 25 Priority D
			Future Developments	0	0	105,100,000	0	0	0	0	105,100,000	Expansion
74PP- 105	Wastewater Recycling Pipeline, Phase II	1,500,000	F523-Wastewater Capit	0	0	1,500,000	0	0	0	0	1,500,000	Jun 17 Priority D New New New New

(Continued)

Group 74 - Wastewater Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
74PP- 108	Wastewater Discharge Permit Studies - Future Phases	200,000	F523-Wastewater Capit	0	0	200,000	0	50,000	50,000	50,000	50,000	Jun 17 Priority A Study
	Totals											
12	Future Projects	160,361,700		0	0	160,361,700	0	3,117,300	9,217,500	1,585,000	146,441,900	

Group 75 - Water Improvements **FY12-13 CIP Adopted**

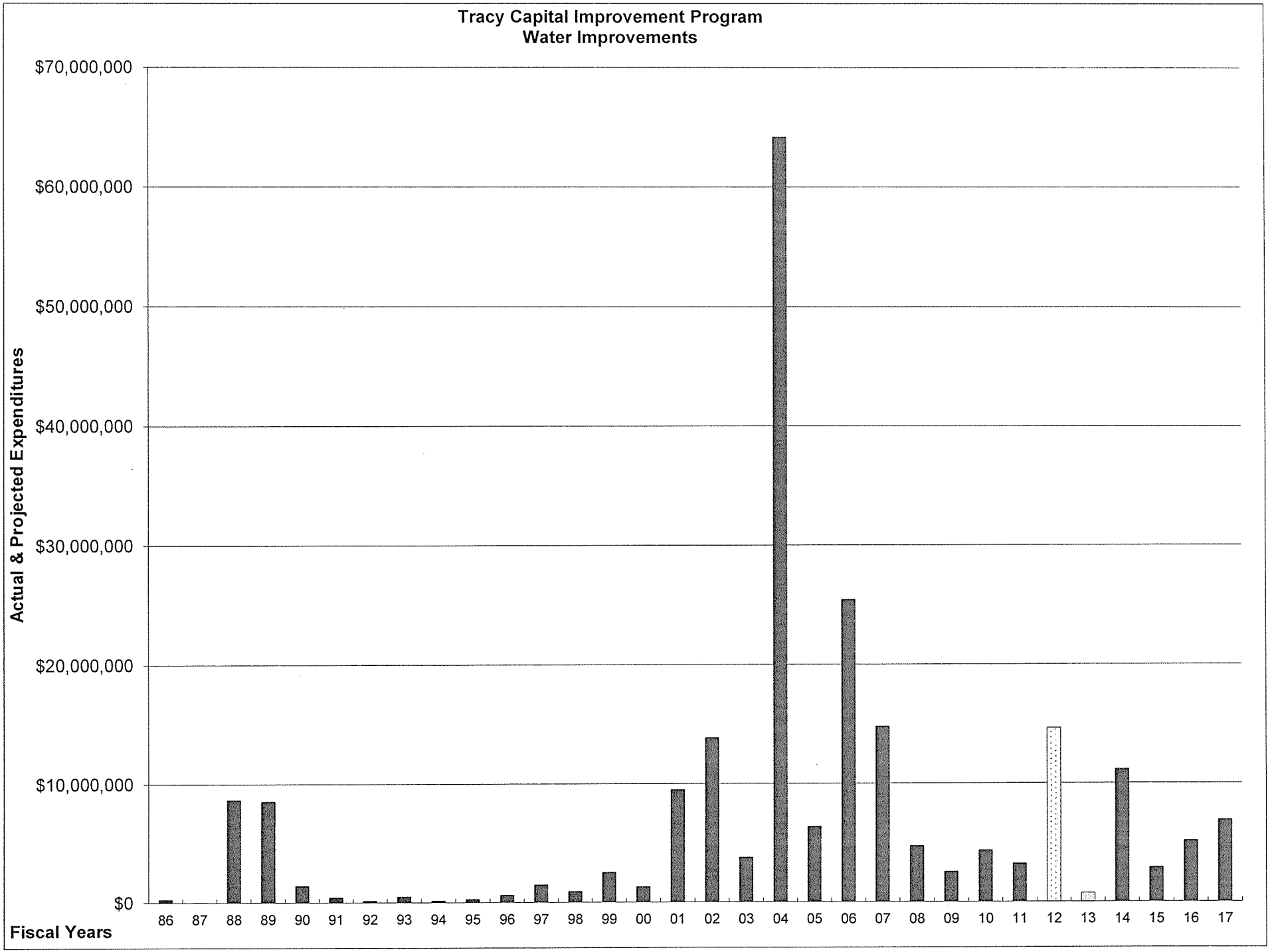
	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget					
18	Current Projects	33,676,044	14,293,655	14,657,389	4,725,000	400,000	3,775,000	275,000	275,000	0
3	New Projects	350,000	0	0	350,000	350,000	0	0	0	0
12	Future Projects	21,796,500	0	0	21,796,500	0	7,392,400	2,630,000	4,865,000	6,909,100
33	Totals	55,822,544	14,293,655	14,657,389	26,871,500	750,000	11,167,400	2,905,000	5,140,000	6,909,100

Projects Requiring
2 New Funding
2 in FY12-13

by Funding Sources

F101-General	0	0	0	0	0	0	0	0	0
F511-Water Operating	1,350,000	0	250,000	1,100,000	275,000	275,000	275,000	275,000	0
F513-Water Capital	27,853,010	11,691,668	8,141,332	8,020,010	433,000	4,142,010	2,630,000	465,000	350,000
State Grant or Loan	0	0	0	0	0	0	0	0	0
F325-Utilities Plan"C"	431,534	156,131	213,513	61,890	0	836,090	-774,200	0	0
F351-NE Indus Area #1	3,154,500	2,392,284	762,216	0	0	0	0	0	0
F352-So MacArthur PA	621,100	0	5,900	615,200	220,900	394,300	0	0	0
F353-I205 Area Spec Pl	0	0	0	0	0	0	0	0	0
F354-ISP South Area	794,200	0	0	794,200	0	20,000	774,200	0	0
F355-Presidio Area	-178,900	0	0	-178,900	-178,900	0	0	0	0
F356-Tracy Gateway Ar	11,897,100	53,572	5,284,428	6,559,100	0	0	0	0	6,559,100
F357-NE Indus Area #2	0	0	0	0	0	0	0	0	0
F387-RSP Reserves	0	0	0	0	0	0	0	0	0
Assessments	0	0	0	0	0	0	0	0	0
Developers Contribution	0	0	0	0	0	0	0	0	0
Future Developments	9,900,000	0	0	9,900,000	0	5,500,000	0	4,400,000	0
	55,822,544	14,293,655	14,657,389	26,871,500	750,000	11,167,400	2,905,000	5,140,000	6,909,100

CIP Expenditures	in FY10-11 >>	3,232,274	6,568,000	New Appropriations
	in FY09-10 >>	4,395,398	8,839,389	Carryovers from FY11
	in FY08-09 >>	2,539,084	-1,000,000	Deferrals
	in FY07-08 >>	4,714,305	250,000	Supplementals


Tracy Capital Improvement Program
Water Improvements
$70,000,000
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Actual & Projected Expenditures
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 75 - Water Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
75046	Water Distribution System - NE Industrial Area	3,154,500	F351-NE Indus Area #1	2,392,284	762,216	0	0	0	0	0	0	Jun 14 Phase 1 Completed Phase 2 Design Underwa
75061	Water Supply Purchase from WSID & BCID	11,397,339	F513-Water Capital	8,647,339	125,000	2,625,000	125,000	2,500,000	0	0	0	Feb 14 75% Purchased Feb 04
75076	Well Rehabilitation - Lincoln Park & Production #1	634,900	F513-Water Capital	32,173	602,727	0	0	0	0	0	0	Mar 12 Work Completed
75078	Aquifier Storage & Recovery Program	700,000	F513-Water Capital	127,653	572,347	0	0	0	0	0	0	Jun 13
			State Grant	0	0	0	0	0	0	0	0	Prelim Underway
75085	Water Distribution Syste Tracy Gateway Area	5,338,000	F356-Tracy Gateway Ai	53,572	5,284,428	0	0	0	0	0	0	Jun 12 Developer to Build Design Underway
75093	Water Banking	5,635,000	F513-Water Capital	50,656	5,584,344	0	0	0	0	0	0	Jun 12 Priority A New Capacity
75100	Water Line Replacemen Grant Line Rd, Bessie to MacArthur Dr	2,227,800	F513-Water Capital	2,168,757	59,043	0	0	0	0	0	0	Jul 11 Work Completed
75103	Miscellaneous Imprvmts Water Treatment Plant	252,807	F513-Water Capital	247,207	5,600	0	0	0	0	0	0	Aug 11 Work Completed
75105	Water Lines Replaceme Program - FY10-11	290,000	F513-Water Capital	234,323	55,677	0	0	0	0	0	0	Aug 11 Work Completed
75106	Watershed Survey - 2011 Update	21,013	F513-Water Capital	12,513	8,500	0	0	0	0	0	0	Dec 11 Work Completed
75107	Urban Water Mgmt Plan - 2010 Update	44,085	F513-Water Capital	40,585	3,500	0	0	0	0	0	0	Jun 11 Work Completed

(Continued)

Group 75 - Water Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
75108	Water Lines -MacArthur Drive, Linne to Valpico	1,316,600	F513-Water Capital	0	0	0	0	0	0	0	0	Dec 15
			F325-Utilities Plan"C"	99,297	211,403	-114,200	0	660,000	-774,200	0	0	Design Underway
			F352-So MacArthur PA	0	5,900	340,000	0	340,000	0	0	0	Also, See 73126
			F354-ISP South Area	0	0	774,200	0	0	774,200	0	0	
75109	Water Line Replacemen Court Drive	274,000	F513-Water Capital	166,946	107,054	0	0	0	0	0	0	Oct 11 Work Completed
75110	Water Line Replacemen 22nd Street, Parker to Court Drive	70,000	F513-Water Capital	17,824	52,176	0	0	0	0	0	0	Oct 11 Work Completed
75111	Water Lines Replaceme Program - FY12	320,000	F513-Water Capital	0	320,000	0	0	0	0	0	0	Mar 12 Design Underway
75112	Water Lines Replaceme Corral Hollow Rd, n of GLR	600,000	F513-Water Capital	0	600,000	0	0	0	0	0	0	Jun 13 Contract Award Jun 12
75113	WDS Capacity Maint Mgmt System-Data Acquisition	50,000	F513-Water Capital	2,526	47,474	0	0	0	0	0	0	Jun 13 Work Underway
75991	Water Purchases for Storage with Semi-tropic WSD	1,350,000	F511-Water Operating	0	250,000	1,100,000	275,000	275,000	275,000	275,000	0	Annual Contingency
	Totals											
18	Current Projects	33,676,044		14,293,655	14,657,389	4,725,000	400,000	3,775,000	275,000	275,000	0	

Group 75 - Water Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
75114	Water Lines Replaceme Program - FY13 Phase	320,000	F513-Water Capital	0	0	320,000	320,000	0	0	0	0	Annual Contingency Replacement
75115	Security Cameras for Water Treatment Plant	30,000	F513-Water Capital	0	0	30,000	30,000	0	0	0	0	Dec 12 Priority C New Eqpuipment
75116	Interfund Reimbursemei for CIP 7532 - SSJID	0	F513-Water Capital	0	0	-42,000	-42,000	0	0	0	0	Jan 13 Priority C IF Reimbursements
			F325-Utilities Plan"C"	0	0	0	0	0	0	0	0	
			F352-So MacArthur PA	0	0	220,900	220,900	0	0	0	0	
			F355-Presidio Area	0	0	-178,900	-178,900	0	0	0	0	
	Totals											
3	New Projects	350,000		0	0	350,000	350,000	0	0	0	0	

Group 75 - Water Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
75PP- 01b	Water Lines Replaceme Program - Future Phases	1,370,000	F513-Water Capital	0	0	1,370,000	0	320,000	350,000	350,000	350,000	Annual Contingency Replacement
75PP- 067	Storage & Pumping Facilities	4,400,000	F513-Water Capital	0	0	0	0	0	0	0	0	Jun 16 Priority D
			Future Developments	0	0	4,400,000	0	0	0	4,400,000	0	New Facilities
75PP- 077	Water Line Replacemen 20th to 23rd Streets, bw Holly & Bessie Avenues	2,280,000	F513-Water Capital	0	0	2,280,000	0	0	2,280,000	0	0	Jun 15 Priority C Replacement
75PP- 081	Water Storage Reservio Tracy Gateway Area	2,268,000	F356-Tracy Gateway Ar	0	0	2,268,000	0	0	0	0	2,268,000	Jun 17 Priority D New Facilities
75PP- 082	Water Pump Stations - Tracy Gateway Area	1,620,000	F356-Tracy Gateway Ar	0	0	1,620,000	0	0	0	0	1,620,000	Jun 17 Priority D New Facilities
75PP- 083	Emergency Well for Tracy Gateway Area	2,671,100	F356-Tracy Gateway Ar	0	0	2,671,100	0	0	0	0	2,671,100	Jun 17 Priority D New Facilities
75PP- 086	Watershed Survey - 2014 Update	35,000	F513-Water Capital	0	0	35,000	0	0	0	35,000	0	Dec 15 Priority C Study
75PP- 087	Urban Water Mgmt Plan - 2014 Update	80,000	F513-Water Capital	0	0	80,000	0	0	0	80,000	0	Dec 15 Priority C Study
75PP- 094	Water Master Plan - Citywide Update	38,100	F513-Water Capital	0	0	14,000	0	14,000	0	0	0	Jun 14 Priority D
			F356-Tracy Gateway Ar	0	0	24,100	0	24,100	0	0	0	Study
75PP- 097	Water Line Replacemen Bessie Ave - Lowell to Grant Line	1,180,000	F513-Water Capital	0	0	1,180,000	0	1,180,000	0	0	0	Jun 14 Priority C Replacement

(Continued)

Group 75 - Water Improvements

FY12-13 CIP Adopted

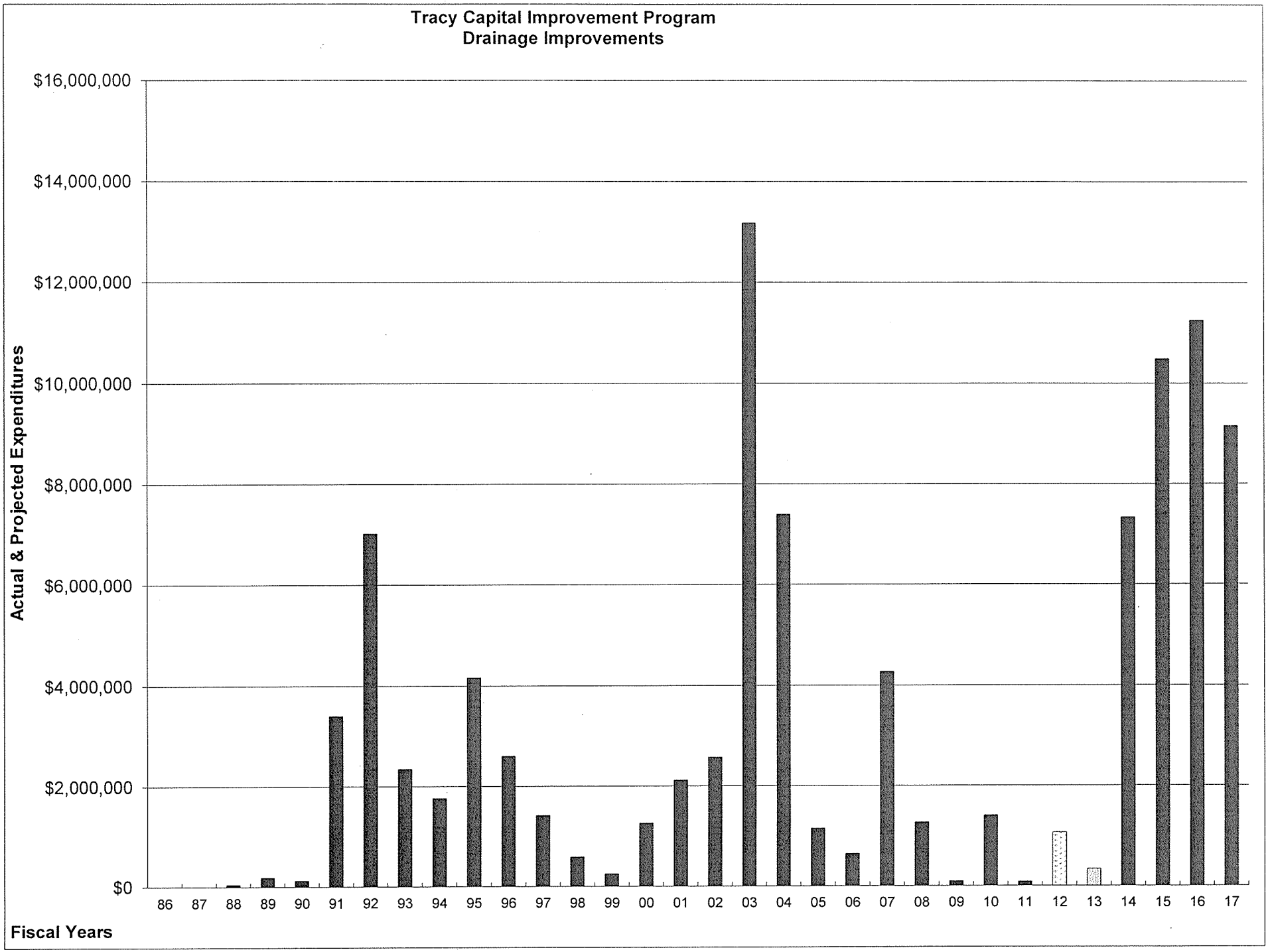
Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
75PP- 099	Conjunctive Groundwat	154,300	F513-Water Capital	0	0	80,000	0	80,000	0	0	0	Jun 14 Priority B
	Use Study		F352-So MacArthur PA	0	0	54,300	0	54,300	0	0	0	Study
			F354-ISP South Area	0	0	20,000	0	20,000	0	0	0	
75PP- 104	Purchase of SSJID Wat	5,700,000	F513-Water Capital	0	0	200,000	0	200,000	0	0	0	Dec 13 Priority B
	Supply from Lathrop		Future Developments	0	0	5,500,000	0	5,500,000	0	0	0	
	Totals											
12	Future Projects	21,796,500		0	0	21,796,500	0	7,392,400	2,630,000	4,865,000	6,909,100	

Group 76 - Drainage Improvements **FY12-13 CIP Adopted**

by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget				
3 Current Projects	1,268,600	3,547	1,065,053	200,000	200,000	0	0	0	0
2 New Projects	243,000	0	0	243,000	140,500	102,500	0	0	0
24 Future Projects	43,954,598	5,833,398	0	38,121,200	0	7,229,900	10,486,300	11,250,200	9,154,800
29 Totals	45,466,198	5,836,945	1,065,053	38,564,200	340,500	7,332,400	10,486,300	11,250,200	9,154,800
by Funding Sources									
F101-General	0	0	0	0	0	0	0	0	0
F301-General Projects	0	0	0	0	0	0	0	0	0
F312-Infill Drainage	7,162,305	24,552	346,453	6,791,300	0	366,900	6,069,600	293,800	61,000
F322-Plan C Drainage	3,289,992	839,222	621,600	1,829,170	0	679,070	1,040,900	0	109,200
F345-RSP Prgm Mgmt	0	0	0	0	0	0	0	0	0
F351-NE Indus Area #1	6,404,361	52,461	0	6,351,900	0	5,057,600	0	1,294,300	0
F352-So MacArthur Are	54,000	0	54,000	0	0	0	0	0	0
F353-I205 Area Spec Pl	0	0	0	0	0	0	0	0	0
F354-ISP South Area	5,469,345	703,285	0	4,766,060	0	3,688,260	1,077,800	0	0
F355-Presidio Area	0	0	0	0	0	0	0	0	0
F356-Tracy Gateway Ar	689,100	0	0	689,100	0	0	0	0	689,100
F357-NE Indus Area #2	11,541,800	0	0	11,541,800	0	0	0	9,619,100	1,922,700
F541-Drainage Enterpri:	797,025	25	43,000	754,000	140,500	145,500	382,000	43,000	43,000
Assessments	0	0	0	0	0	0	0	0	0
Future Developments	8,597,200	0	0	8,597,200	0	0	2,097,200	0	6,500,000
Developer's Contributior	1,461,070	4,217,400	0	-2,756,330	200,000	-2,604,930	-181,200	0	-170,200
	45,466,198	5,836,945	1,065,053	38,564,200	340,500	7,332,400	10,486,300	11,250,200	9,154,800

Projects Requiring
1 New Funding
1 in FY12-13

CIP Expenditures	in FY10-11 >>	87,998	43,000	New Appropriations
	in FY09-10 >>	1,409,582	1,022,053	Carryovers from FY11
	in FY08-09 >>	93,779	0	Deferrals
	in FY07-08 >>	1,268,113	0	Supplementals


Tracy Capital Improvement Program
Drainage Improvements
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
Actual & Projected Expenditures
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 76 - Drainage Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
76058	Pond Removal - Greenleaf #1 Pond	350,000	F312-Infill Drainage	3,547	346,453	0	0	0	0	0	0	Dec 11 Work Completed
76059	Drainage Improvements South MacArthur, Phase 2	875,600	F322-Plan C Drainage	0	621,600	0	0	0	0	0	0	Dec 12 Priority B Upgrade
			F352-So MacArthur Ar	0	54,000	0	0	0	0	0	0	
			Developer's Contributic	0	0	200,000	200,000	0	0	0	0	
76060	Storm Drains Replacem Program - FY12	43,000	F541-Drainage Enterpi	0	43,000	0	0	0	0	0	0	Annual Contingency Rehabilitation
	Totals											
3	Current Projects	1,268,600		3,547	1,065,053	200,000	200,000	0	0	0	0	

Group 76 - Drainage Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						**Approved Capital Budget**					
76061	Storm Drains Replacem Program - FY13 Phase	43,000	F541-Drainage Enterpı	0	0	43,000	43,000	0	0	0	0	Annual Contingency Rehabilitation
76054	Pump Station Upgrade - Larch Rd, sw corner at Tracy	200,000	F541-Drainage Enterpı	0	0	200,000	97,500	102,500	0	0	0	Dec 13 Priority A Rehabilitation
			F301-General Projects	0	0	0	0	0	0	0	0	
	Totals											
2	Current Projects	243,000		0	0	243,000	140,500	102,500	0	0	0	

Group 76 - Drainage Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
76028	Storm Drain Line -	1,346,761	F351-NE Indus Area #	52,461	0	1,294,300	0		0	1,294,300	0	Dec 16
	Grant Line, w of Paradise		Future Developments	0	0	0	0	0	0	0	0	Deferred to Future
76036	Channel Improvements	1,599,500	F351-NE Indus Area #	0	0	1,599,500	0	1,599,500	0	0	0	Dec 13 Priority C
	C2 Channel, NE Industrial Area											Deferred to Future
76039	Drainage Improvements	339,025	F541-Drainage Enterpi	25	0	339,000	0	0	339,000	0	0	Jun 15
	Berg Ave Area											Deferred to Future
76043	Drainage Improvements	340,100	F351-NE Indus Area #	0	0	340,100	0	340,100	0	0	0	Dec 14
	NE Industrial Area											Deferred to Future
76045	New Detention Basin 2A	5,236,507	F354-Indus SP, South	703,285	0	2,214,760	0	2,214,760	0	0	0	Apr 07
	ISP South, Zone 2		F322-Plan C Drainage	839,222	0	263,470	0	263,470	0	0	0	Reimbursement Due
			F312-Infill Drainage	0	0	182,900	0	182,900	0	0	0	
			Developer's Contributic	3,694,000	0	-2,661,130	0	-2,661,130	0	0	0	
76PP- 007	Pond Removal -	1,085,005	F312-Infill Drainage	21,005	0	1,064,000	0	659,800	404,200	0	0	Jun 14 Priority B
	3 Locations											Removal
76PP- 01b	Storm Drains Replacem	172,000	F541-Drainage Enterpi	0	0	172,000	0	43,000	43,000	43,000	43,000	Annual Contingency
	Program - Future Phases											Rehabilitation
76PP- 009	Construction - West side	228,200	F345-RSP Prgm Mgmt	0	0	0	0	0	0	0	0	Jun 14 Priority B
	Channel, north of Edgewood		Developer Contributior	0	0	228,200	0	228,200	0	0	0	Deferred to Future
76PP- 024	Detention Basin 2B	5,450,700	F312-Infill Drainage	0	0	1,172,400	0	0	1,172,400	0	0	Jun 15 Priority C
	Blue Zone		F322-Plan C Drainage	0	0	1,103,300	0	243,600	859,700	0	0	New Installation
			F354-ISP South Area	0	0	1,077,800	0	0	1,077,800	0	0	
			Future Developments	0	0	2,097,200	0	0	2,097,200	0	0	
76PP- 027	Storm Drain - Sterling	172,000	F322-Plan C Drainage	0	0	172,000	0	172,000	0	0	0	Jun 06
	Park/Johnson (Yellow Zone)		Developer's Contributic	172,000	0	-172,000	0	-172,000	0	0	0	Reimbursement Due

(Continued)

Group 76 - Drainage Improvements

FY12-13 CIP Adopted

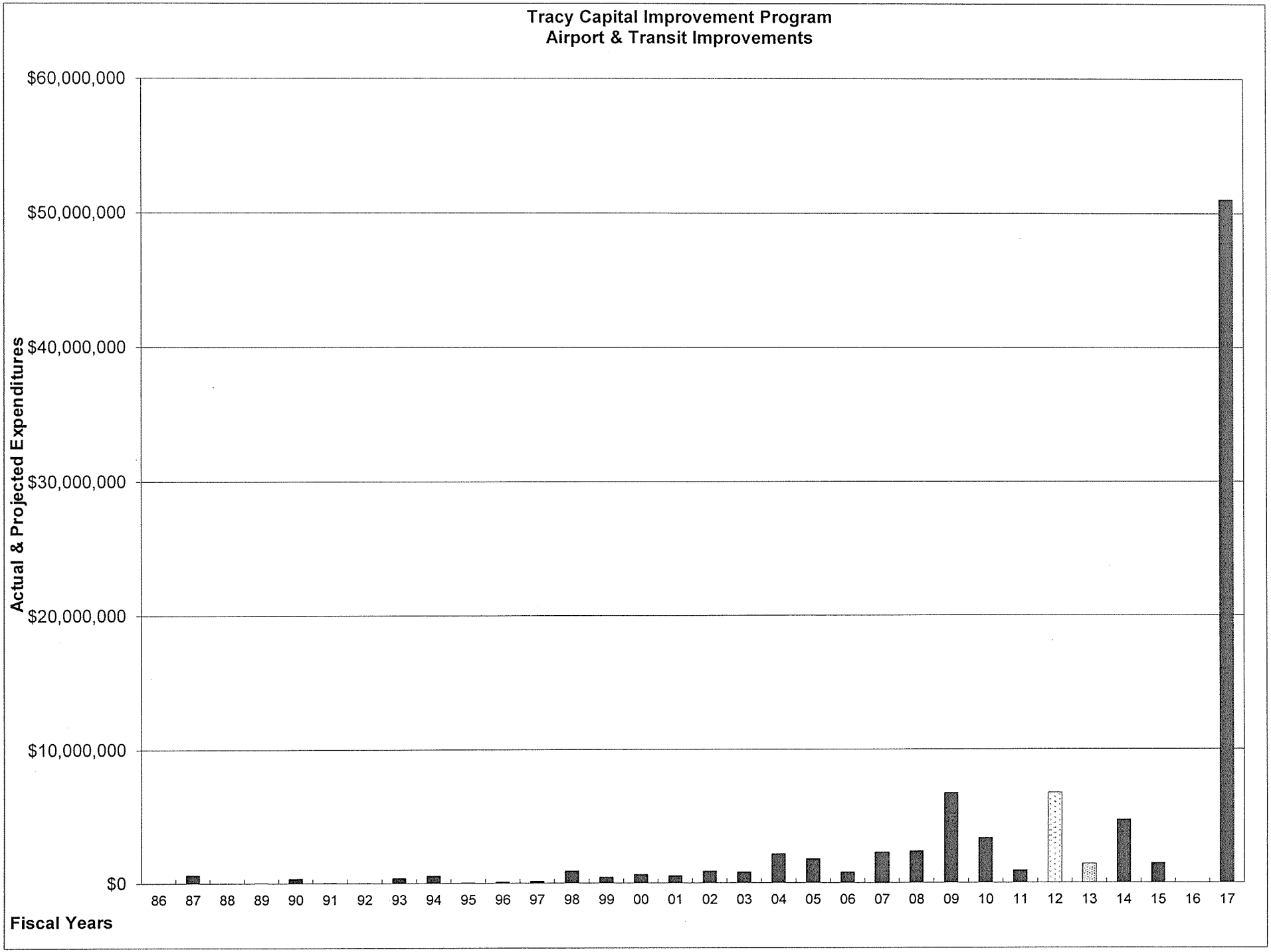
Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
76PP- 028	Storm Drain - San Marco 42" (Yellow Zone)	181,200	F322-Plan C Drainage	0	0	181,200	0	0	181,200	0	0	Nov 99
			Developer's Contributic	181,200	0	-181,200	0	0	-181,200	0	0	Reimbursement Due
76PP- 035	Storm Drains Outfall- Eastlake 18" (Pink Zone)	170,200	F322-Plan C Drainage	0	0	109,200	0	0	0	0	109,200	Jan 01
			F312-Infill Drainage	0	0	61,000	0	0	0	0	61,000	Reimbursement Due
			Developer's Contributic	170,200	0	-170,200	0	0	0	0	-170,200	
76PP- 039	Drainage Improvements South MacArthur, Phase 3	6,500,000	F352-So MacArthur Ar	0	0	0	0	0	0	0	0	Jun 17 Priority D
			Future Developments	0	0	6,500,000	0	0	0	0	6,500,000	New Installation
76PP- 048	Drainage Improvements ISP South, Zone 1	768,100	F354-ISP South Area	0	0	768,100	0	768,100	0	0	0	Jun 14 Priority B New Installation
76PP- 052	Drainage Improvements Grant Line Road	3,118,000	F351-NE Indus Area #	0	0	3,118,000	0	3,118,000	0	0	0	Jun 14 Priority C New Installation
76PP- 053	Drainage Improvements Lincoln Blvd, 11 th to Beverly Place	293,800	F312-Infill Drainage	0	0	293,800	0	0	0	293,800	0	Jun 16 Priority D Upgrade
76PP- 061	Drainage Conveyance Tracy Gateway Area	689,100	F356-Tracy Gateway A	0	0	689,100	0	0	0	0	689,100	Jun 17 Priority D
76PP- 064	Drainage Improvements Pescadero Avenue	11,056,900	F357-NE Indus Area #	0	0	11,056,900	0	0	0	9,619,100	1,437,800	Jun 17 Priority D
			Future Developments	0	0	0	0	0	0	0	0	New Installation
76PP- 065	Drainage Improvements Chrisman Rd, Paradise to Grant Line	484,900	F357-NE Indus Area #	0	0	484,900	0	0	0	0	484,900	Jun 17 Priority B New Installation
76PP- 068	Storm Drains Outfall- Rocha and 35	1,393,200	F312-Infill Drainage	0	0	1,393,200	0	0	1,393,200	0	0	Jun 15 Priority C New Installation
76PP- 070	Drainage Improvements Bessie Ave, Eaton to GLR	3,329,400	F312-Infill Drainage	0	0	3,329,400	0	229,600	3,099,800	0	0	Jun 15 Priority D
			F541-Drainage Enterpi	0	0	0	0	0	0	0	0	Upgrade
	Totals											
24	Future Projects	43,954,598		5,833,398	0	38,121,200	0	7,229,900	10,486,300	11,250,200	9,154,800	

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	
						Approved Capital Budget					Projects Requiring
10	Current Projects	6,957,450	217,078	6,735,372	5,000	5,000	0	0	0	0	1 New Funding
4	New Projects	1,426,000	0	0	1,426,000	1,426,000	0	0	0	0	1 in FY12-13
26	Future Projects	57,202,600	0	0	57,202,600	0	4,702,000	1,470,000	0	51,030,600	
40	Totals	65,586,050	217,078	6,735,372	58,633,600	1,431,000	4,702,000	1,470,000	0	51,030,600	
	by Funding Sources										
	F242-Transp Sales Tax	0	0	0	0	0	0	0	0	0	
	F301-General Projects	13,900,400	0	80,000	13,820,400	76,000	275,000	0	0	13,469,400	
	F381-Com Dev Ag Proje	0	0	0	0	0	0	0	0	0	
	F563-Airport Capital	3,854,110	43,734	40,976	3,769,400	0	152,000	170,000	0	3,447,400	
	F573-Transit Capital	1,236,000	5,520	419,480	811,000	271,000	260,000	260,000	0	20,000	
	FAA Grant	36,975,540	73,359	544,681	36,357,500	0	2,975,000	0	0	33,382,500	
	FTA Grant	6,175,200	94,465	2,916,735	3,164,000	1,084,000	1,040,000	1,040,000	0	0	
	Other Federal Grant	0	0	0	0	0	0	0	0	0	
	State Aviation Grant	1,157,800	0	446,500	711,300	0	0	0	0	711,300	
	State Aviation Loan	2,112,000	0	2,112,000	0	0	0	0	0	0	
	State Transit Grant	175,000	0	175,000	0	0	0	0	0	0	
		65,586,050	217,078	6,735,372	58,633,600	1,431,000	4,702,000	1,470,000	0	51,030,600	

CIP Expenditures	in FY10-11 >>	932,003	1,775,000 New Appropriations
	in FY09-10 >>	3,365,657	4,850,325 Carryovers from FY11
	in FY08-09 >>	6,728,146	0 Deferrals
	in FY07-08 >>	2,361,561	110,047 Supplementals


Tracy Capital Improvement Program
Airport & Transit Improvements
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Actual & Projected Expenditures
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
77027	Installation of 44 Portab Hangars	2,336,250	F563-Airport Capital	23,435	-12,225	0	0	0	0	0	0	Jun 13
			FAA Grant	73,359	139,681	0	0	0	0	0	0	Design Completed
			State Aviation Loan	0	2,112,000							
77033	Runway Repairs & Fenc	475,000	F563-Airport Capital	20,299	27,201	0	0	0	0	0	0	Jun 12
	New Jerusalem Airport		State Aviation Grant	0	427,500	0	0	0	0	0	0	Design Underway
77034	Master Plan Update -	450,000	F563-Airport Capital	0	26,000	0	0	0	0	0	0	Dec 13 Priority B1
	Tracy Airport		FAA Grant	0	405,000	0	0	0	0	0	0	Study
			State Aviation Grant	0	19,000	0	0	0	0	0	0	
77035	FBO Roof Repairs -	80,000	F301-General Projects	0	80,000	0	0	0	0	0	0	Dec 12 Priority A
	Tracy Airport		F563-Airport Capital	0	0	0	0	0	0	0	0	Rehabilitation
77539	Bus Stop Improvements	1,811,200	F573-Transit Capital	5,520	94,480	0	0	0	0	0	0	Dec 12
	72 locations, Phase II		FTA Grant	94,465	1,616,735	0	0	0	0	0	0	Design Underway
77541	ParaTransit Bus	600,000	F573-Transit Capital	0	120,000	0	0	0	0	0	0	Jun 12 Priority B2
	Replacements - FY12		FTA Grant	0	480,000	0	0	0	0	0	0	Replacement
77542	Transit Buses	700,000	F573-Transit Capital	0	140,000	0	0	0	0	0	0	Jun 12 Priority B2
	Replacements - FY12		FTA Grant	0	560,000	0	0	0	0	0	0	Replacement
77543	Fiber Optic Installation -	325,000	F573-Transit Capital	0	60,000	0	0	0	0	0	0	Jun 12 Priority A
	Transit Station to City Hall		FTA Grant	0	240,000	0	0	0	0	0	0	New
			Grant Funding - Prop 1I	0	25,000	0	0	0	0	0	0	
77544	Electric Vehicle Chargin	30,000	F573-Transit Capital	0	5,000	1,000	1,000	0	0	0	0	Jun 13 Priority A
	Stations-Tracy Transit Station		FTA Grant	0	20,000	4,000	4,000	0	0	0	0	New
77545	Security Camera Install	150,000	State Transit Grant	0	150,000	0	0	0	0	0	0	Jun 12 Priority A
	Tracy Transit Station											New
10	Current Projects	6,957,450		217,078	6,735,372	5,000	5,000	0	0	0	0	

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
77036	Fire Protection Water -	76,000	F301-General Projects	0	0	76,000	76,000	0	0	0	0	Jun 13 Priority A1
	Supply - Tracy Airport		F563-Airport Capital	0	0	0	0	0	0	0	0	Rehabilitation
77546	ParaTransit Bus	600,000	F573-Transit Capital	0	0	120,000	120,000	0	0	0	0	Jun 13 Priority B2
	Replacements - FY13		FTA Grant	0	0	480,000	480,000	0	0	0	0	Replacement
77547	Transit Buses	700,000	F573-Transit Capital	0	0	140,000	140,000	0	0	0	0	Jun 13 Priority B2
	Replacements - FY13		FTA Grant	0	0	560,000	560,000	0	0	0	0	Replacement
77548	Radio Replacements	50,000	F573-Transit Capital	0	0	10,000	10,000	0	0	0	0	Jun 13 Priority A2
	TRACER Buses		FTA Grant	0	0	40,000	40,000	0	0	0	0	Replacement
4	New Projects	1,426,000		0	0	1,426,000	1,426,000	0	0	0	0	

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
77PP- 016	Aircraft Wash Facility -	99,400	F563-Airport Capital	0	0	99,400	0	0	0	0	99,400	Jun 18 Priority B5
77PP- 017	Helicopter Pad Airport	91,800	F563-Airport Capital	0	0	2,400	0	0	0	0	2,400	Jun 19 Priority C7
			FAA Grant	0	0	87,200	0	0	0	0	87,200	New
			State Aviation Grant	0	0	2,200	0	0	0	0	2,200	
77PP- 018	Utilities & Drainage Improvements - Tracy Airport	2,776,000	F563-Airport Capital	0	0	2,776,000	0	0	0	0	2,776,000	Jun 16 Priority C6 Upgrade & Expansion
77PP- 025	Land Acquisition - Tracy Airport	21,849,000	F563-Airport Capital	0	0	102,600	0	0	0	0	102,600	Jun 19 Priority C10
			FAA Grant	0	0	20,756,400	0	2,250,000	0	0	18,506,400	New - Expansion
			State Aviation Grant	0	0	519,000	0	0	0	0	519,000	
			F301-General Projects	0	0	471,000	0	250,000	0	0	221,000	
77PP- 026	Construct FBO Facility - Main Airport Area	5,604,000	F563-Airport Capital	0	0	35,000	0	0	0	0	35,000	Jun 19 Priority C8
			F301-General Projects	0	0	5,569,000	0	0	0	0	5,569,000	New
77PP- 027	Construct FBO Facility - South Hangar Area	3,108,000	F563-Airport Capital	0	0	0	0	0	0	0	0	Jun 19 Priority C9
			F301-General Projects	0	0	3,108,000	0	0	0	0	3,108,000	New
77PP- 028	Taxiway Construction & Paving - Tracy Airport	4,808,000	F563-Airport Capital	0	0	125,100	0	0	0	0	125,100	Jun 19 Priority C5
			FAA Grant	0	0	4,567,500	0	0	0	0	4,567,500	New
			State Aviation Grant	0	0	115,400	0	0	0	0	115,400	
77PP- 029	Road Upgrade - Tracy Blvd, s of Linne	2,943,000	F563-Airport Capital	0	0	0	0	0	0	0	0	Jun 19 Priority C3
			F301-General Projects	0	0	2,943,000	0	0	0	0	2,943,000	Rehabilitation
77PP- 030	Repairs FBO Building - Tracy Airport	1,337,000	F563-Airport Capital	0	0	0	0	0	0	0	0	Jun 19 Priority C4
			F301-General Projects	0	0	1,337,000	0	0	0	0	1,337,000	Replacement
77PP- 033	Airport Security Enhancements	3,112,000	F563-Airport Capital	0	0	80,900	0	0	0	0	80,900	Jun 18 Priority B7
			FAA Grant	0	0	2,956,400	0	0	0	0	2,956,400	New
			State Aviation Grant	0	0	74,700	0	0	0	0	74,700	

(Continued)

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
77PP- 060	Sanitary Improvements Tracy Airport	291,400	F563-Airport Capital	0	0	0	0	0	0	0	0	Jun 18 Priority B6
			F301-General Projects	0	0	291,400	0	0	0	0	291,400	Upgrade
77PP- 067	Playground Equipment - Tracy Airport Park	100,000	F563-Airport Capital	0	0	100,000	0	0	0	0	100,000	Jun 18 Priority B8 Upgrade
77PP- 070	Airport Improvements Tracy Airport - FY13	122,000	F563-Airport Capital	0	0	122,000	0	122,000	0	0	0	Jun 14 Priority A1 Upgrade & Rehab
77PP- 071	Runway Seal Coat - Tracy Airport	310,000	F563-Airport Capital	0	0	10,000	0	10,000	0	0	0	Jun 14 Priority A5
			FAA Grant	0	0	300,000	0	300,000	0	0	0	Rehabilitation
77PP- 072	Airport Site Selection Study	250,000	F301-General Projects	0	0	25,000	0	25,000	0	0	0	Jun 14 Priority A6
			FAA Grant	0	0	225,000	0	225,000	0	0	0	Study
77PP- 073	Airport Improvements Tracy Airport - FY13	110,000	F563-Airport Capital	0	0	10,000	0	10,000	0	0	0	Jun 14 Priority A9
			FAA Grant	0	0	100,000	0	100,000	0	0	0	Rehabilitation
77PP- 074	Removal of Aligned Taxiway - Tracy Airport	110,000	F563-Airport Capital	0	0	10,000	0	10,000	0	0	0	Jun 14 Priority A9
			FAA Grant	0	0	100,000	0	100,000	0	0	0	Rehabilitation
77PP- 075	Sweeper Purchase Tracy Airport - FY13	115,000	F563-Airport Capital	0	0	115,000	0	0	115,000	0	0	Jun 15 Priority B3
77PP- 076	Upgrade AWOS & Unicom - Tracy Airport	105,000	F563-Airport Capital	0	0	5,000	0	0	0	0	5,000	Jun 17 Priority B2
			FAA Grant	0	0	100,000	0	0	0	0	100,000	Rehabilitation
77PP- 077	Vegetation Removal Tracy Airport	55,000	F563-Airport Capital	0	0	55,000	0	0	55,000	0	0	Dec 14 Priority A17 Rehabilitation
77PP- 078	Relocate Perimeter Fencing - Tracy Airport	111,000	F563-Airport Capital	0	0	11,000	0	0	0	0	11,000	Jun 17 Priority C1
			FAA Grant	0	0	100,000	0	0	0	0	100,000	Rehabilitation

(Continued)

Group 77 - Airport & Transit Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS (Continued)						Approved Capital Budget					
77PP- 079	Overlay of Runways - Tracy Airport	7,100,000	F563-Airport Capital	0	0	100,000	0	0	0	0	100,000	Jun 17 Priority B1
			FAA Grant	0	0	7,000,000	0	0	0	0	7,000,000	Rehabilitation
77PP- 080	Install New Lights Tracy Airport	75,000	F563-Airport Capital	0	0	10,000	0	0	0	0	10,000	Jun 17 Priority B4
			FAA Grant	0	0	65,000	0	0	0	0	65,000	New Equipment
77PP- 562	ParaTransit Bus Replacements - Future Years	1,200,000	F573-Transit Capital	0	0	240,000	0	120,000	120,000	0	0	Jun 15 Priority B2
			FTA Grant	0	0	960,000	0	480,000	480,000	0	0	Replacement
77PP- 563	Transit Buses Replacements - Future Years	1,400,000	F573-Transit Capital	0	0	280,000	0	140,000	140,000	0	0	Jun 15 Priority B2
			FTA Grant	0	0	1,120,000	0	560,000	560,000	0	0	Replacement
77PP- 566	Wi-Fi Access on TRACER Buses	20,000	F573-Transit Capital	0	0	20,000	0	0	0	0	20,000	Jun 17 Priority C1
			FTA Grant	0	0	0	0	0	0	0	0	New Equipment
	Totals											
26	Future Projects	57,202,600		0	0	57,202,600	0	4,702,000	1,470,000	0	51,030,600	

Group 78 - Parks & Recreation Improvements — **FY12-13 CIP Adopted**

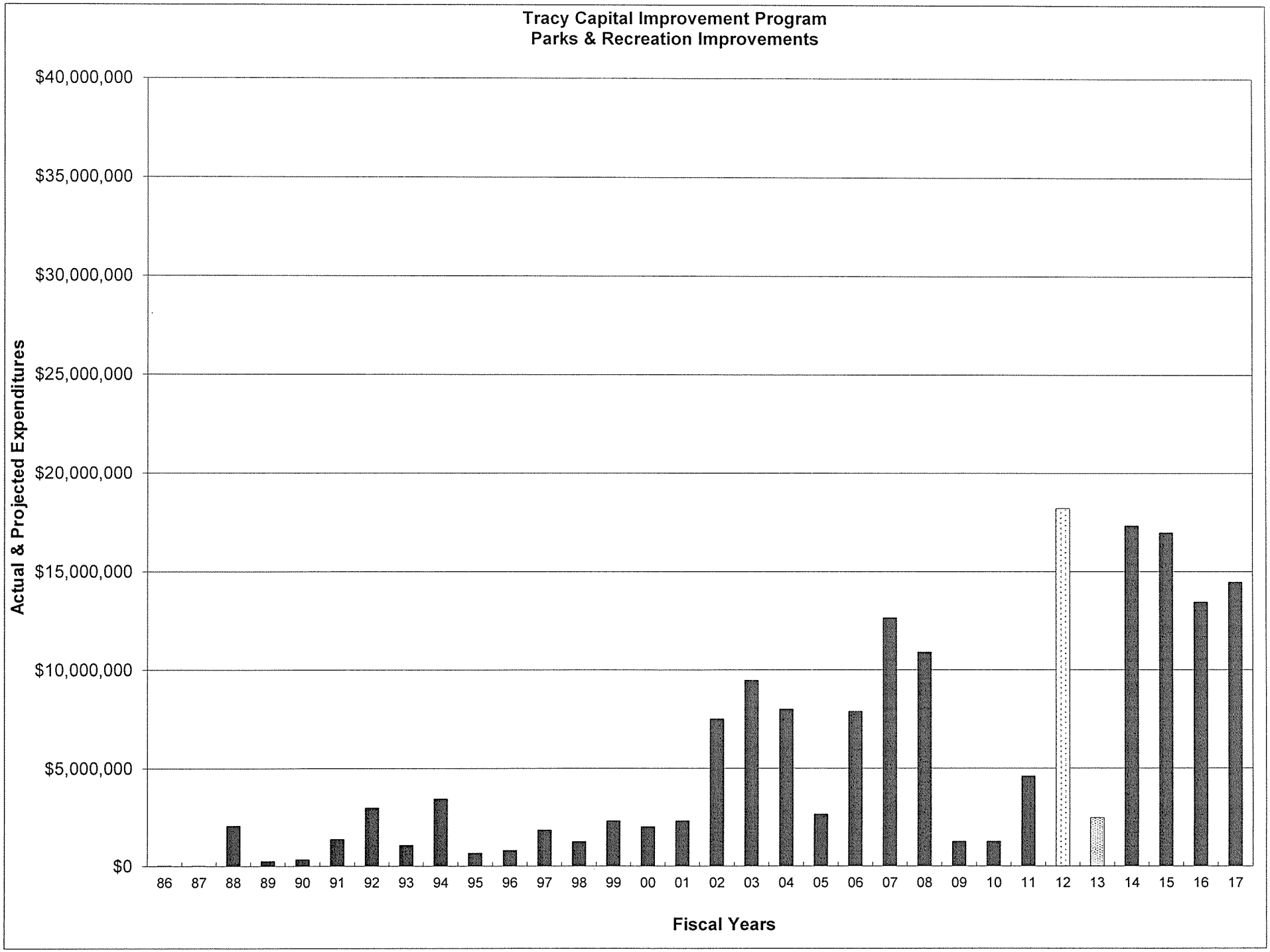
	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget					
25	Current Projects	42,469,787	4,449,932	18,194,255	19,825,600	1,909,000	14,482,000	3,434,600	0	0
2	New Projects	563,000	0	0	563,000	563,000	0	0	0	0
24	Future Projects	44,270,100	0	0	44,270,100	0	2,832,700	13,523,500	13,454,400	14,459,500
51	Totals	87,302,887	4,449,932	18,194,255	64,658,700	2,472,000	17,314,700	16,958,100	13,454,400	14,459,500

Projects Requiring
4 New Funding
1 in FY11-12

by Funding Sources

F101-General	0	0	0	0	0	0	0	0	0
F242-Transp Sales Tax	180,000	88,488	91,512	0	0	0	0	0	0
F268-Com Dev Block G	128,000	0	128,000	0	0	0	0	0	0
F271-Landscaping Distr	930,710	129,630	147,080	654,000	238,000	70,000	346,000	0	0
F301-General Projects	42,913,197	2,623,977	7,954,320	32,334,900	2,234,000	5,700,500	5,271,500	9,445,400	9,683,500
F311-Infill Parks	5,303,000	0	0	5,303,000	0	0	527,000	0	4,776,000
F317-Redev Projects	3,810,000	341,762	3,468,238	0	0	0	0	0	0
F321-Parks Plan "C"	2,432,100	0	2,432,100	0	0	0	0	0	0
F324-Gen Fac Plan "C"	4,016,200	1,065,401	1,690,599	1,260,200	0	400,000	860,200	0	0
F345-RSP Prgm Mgmt	131,500	0	0	131,500	0	131,500	0	0	0
F352-So MacArthur PA	1,321,800	0	1,180,800	141,000	0	0	141,000	0	0
F353-I205 Area Spec Pl	572,500	0	0	572,500	0	0	572,500	0	0
F354-ISP South Area	300,500	0	231,500	69,000	0	0	69,000	0	0
F355-Presidio Area	359,980	0	244,280	115,700	0	0	115,700	0	0
F391-Kagehiro Parks	457,000	0	310,000	147,000	0	147,000	0	0	0
State Park Grant	3,809,000	0	0	3,809,000	0	0	0	3,809,000	0
Other Grants	8,118,500	69,174	315,826	7,733,500	0	200,000	7,333,500	200,000	0
Developer's Contributior	10,797,200	131,500	0	10,665,700	0	10,665,700	0	0	0
Future Developments	1,721,700	0	0	1,721,700	0	0	1,721,700	0	0
	87,302,887	4,449,932	18,194,255	64,658,700	2,472,000	17,314,700	16,958,100	13,454,400	14,459,500

CIP Expenditures				
	in FY10-11 >>	4,596,373	11,738,400	New Appropriations
	in FY09-10 >>	1,265,090	16,558,690	Carryovers from FY11
	in FY08-09 >>	1,268,752	-10,274,000	Deferrals
	in FY07-08 >>	10,928,672	171,165	Supplementals


Tracy Capital Improvement Program
Parks & Recreation Improvements
$40,000,000
$35,000,000
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Actual & Projected Expenditures
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17
Fiscal Years

Group 78 - Parks & Recreation Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS					Approved Capital Budget						
78053	Ballpark Renovations -	3,965,852	F301-General Projects	30,852	0	3,935,000	0	3,935,000	0	0	0	Jun 14 Priority A2
	Tracy Ball Park, Phase I		State Park Grant	0	0	0	0	0	0	0	0	Deferred to FY12-14
78054	Aquatics Center -	15,460,000	F301-General Projects	0	0	1,909,000	1,909,000	0	0	0	0	Jun 15 Priority A5
	Ellis Area		F324-Gen Fac Plan "C"	1,065,401	1,690,599	0	0	0	0	0	0	Design Underway
			F352-So MacArthur PA	0	138,800	0	0	0	0	0	0	
			F354-ISP South Area	0	231,500	0	0	0	0	0	0	
			F355-Presidio Area	0	114,700	0	0	0	0	0	0	
			F391-Kagehiro Parks	0	310,000	0	0	0	0	0	0	
			Developer's Contributio	0	0	10,000,000	0	10,000,000	0	0	0	
78063	Park Eqpt Replacement	100,000	F301-General Projects	17,877	82,123	0	0	0	0	0	0	Jan 12 Priority A13
	Dr Powers Park		State Park Grant	0	0	0	0	0	0	0	0	Contract Award Sep 11
78088	Library Facility Expansic	3,834,600	F311-Infill Parks	0	0	527,000	0	0	527,000	0	0	Jun 15 Priority A6
	Unknown Location		F324-Gen Fac Plan "C"	0	0	1,260,200	0	400,000	860,200	0	0	Expansion
			F352-So MacArthur PA	0	0	141,000	0	0	141,000	0	0	Deferred to FY12-15
			F354-ISP South Area	0	0	69,000	0	0	69,000	0	0	
			F355-Presidio Area	0	0	115,700	0	0	115,700	0	0	
			Future Developments	0	0	1,721,700	0	0	1,721,700	0	0	
78093	Park Expansion -	131,500	F345-RSP Prgm Mgmt	0	0	131,500	0	131,500	0	0	0	Dec 05
	Tracy Press Park		Developer's Contributio	131,500	0	-131,500	0	-131,500	0	0	0	Reimbursement Due
78106	Park Eqpt Replacement	105,000	F301-General Projects	8,220	96,780	0	0	0	0	0	0	Jan 12
	Program - FY08 Phase		F271-Landscaping Districts			0	0	0	0	0	0	Contract Award Sep 11
78111	Park Revitalization -	181,710	F271-Landscaping Distı	129,630	52,080	0	0	0	0	0	0	Jun 11
	LMD Areas - FY09											Work Completed
78113	Bikeway Improvements	210,600	F301-General Projects	3,557	27,043	0	0	0	0	0	0	Feb 12
	FY09 Phase		F242-Bikeway Grants	88,488	91,512	0	0	0	0	0	0	Phase 2 Out to Bid

(Continued)

Group 78 - Parks & Recreation Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
78115	Youth Sports Facilities - Holly Sugar Site, Phase I	11,069,630	F301-General Projects	1,545,261	6,998,369	0	0	0	0	0	0	Dec 12 New Facilities Design Underway
			F321-Parks Plan "C"	0	1,648,000	0	0	0	0	0	0	
			F352-So MacArthur PA	0	878,000	0	0	0	0	0	0	
78116	Telecom Replacements Community Facilities	37,000	F301-General Projects	7,794	29,206	0	0	0	0	0	0	Dec 12 Replacement
78117	6th Street Plaza - 6th & Central Ave	4,000,000	Grant Funding	69,174	120,826	0	0	0	0	0	0	Mar 12 Work Underway
			F317-Redev Projects	341,762	3,468,238	0	0	0	0	0	0	
78118	Park Eqpt Replacement Program - FY09-10 Phase	275,230	F301-General Projects	43,009	232,221	0	0	0	0	0	0	Jan 12 Work Completed
			F271-Landscaping Districts		0	0	0	0	0	0	0	
78119	HVAC Replacement - P&CS Building	550,865	F301-General Projects	90,983	459,882	0	0	0	0	0	0	Dec 11 Work Completed
78121	Resurfacing Hardcourts various City Parks	113,400	F301-General Projects	71,864	41,536	0	0	0	0	0	0	Jan 12 Work Completed
78123	Park Renovation - Lincoln Park	1,595,600	F301-General Projects	702,278	893,322	0	0	0	0	0	0	May 12 Work Completed
			State Park Grant	0	0	0	0	0	0	0	0	
78124	Dog Park Site - Gretchen Talley Park	147,000	F301-General Projects	0	0	0	0	0	0	0	0	Jun 14 Priority B New Facility
			F391-Kagehiro Parks	0	0	147,000	0	147,000	0	0	0	
78126	Gazebo Renovation - Lincoln Park	113,800	F301-General Projects	102,282	11,518	0	0	0	0	0	0	May 12 Work Completed
78127	Park Revitalization - LMD Areas - FY11	95,000	F271-Landscaping Distr	0	95,000	0	0	0	0	0	0	Jun 12 Rehabilitation
78131	Security Cameras for Parks	100,000	F301-General Projects	0	100,000	0	0	0	0	0	0	Jun 12 New Equipment

(Continued)

Group 78 - Parks & Recreation Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
78132	Various Frequency Drives-City Parks	75,000	Grant Funding	0	75,000	0	0	0	0	0	0	Jun 12 New Eqpt
78133	Retrofit Field Lighting - Tracy Ballpark	120,000	Grant Funding	0	120,000	0	0	0	0	0	0	Jun 12 New Eqpt
78134	Repair/Repaint - Downtown Lights	35,000	F301-General Projects	0	35,000	0	0	0	0	0	0	Jun 12 Replace/Rehab
78135	Door Replacement - Grand Theatre	70,000	F301-General Projects	0	12,000	0	0	0	0	0	0	Mar 12
			F268-Com Dev Block G	0	58,000	0	0	0	0	0	0	Replace/Rehab
78136	Recreation Area - Senior Center	83,000	F301-General Projects	0	13,000	0	0	0	0	0	0	Jun 13
			F268-Com Dev Block G	0	70,000	0	0	0	0	0	0	Design Underway
78137	Community Facilities Reimbursements	0	F301-General Projects	0	-1,077,680	0	0	0	0	0	0	Jan 12
			F321-Parks Plan "C"	0	784,100	0	0	0	0	0	0	Reimbursements Paid
			F352-So MacArthur PA	0	164,000	0	0	0	0	0	0	
			F355-Presidio Area	0	129,580	0	0	0	0	0	0	
	Totals											
25	Current Projects	42,469,787		4,449,932	18,194,255	19,825,600	1,909,000	14,482,000	3,434,600	0	0	

Group 78 - Parks & Recreation Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
78139	Park Revitalization - LMD Areas - FY13	238,000	F271-Landscaping Distr	0	0	238,000	238,000	0	0	0	0	Jun 13 Priority A8 Rehabilitation
78140	Park Revitalization - City Areas - Future Phases	325,000	F301-General Projects	0	0	325,000	325,000	0	0	0	0	Dec 13 Priority A5 Rehabilitation
2	Totals New Projects	563,000		0	0	563,000	563,000	0	0	0	0	

Group 78 - Parks & Recreation Improvements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
78PP- 018	Park Development -	797,200	F311-Infill Parks	0	0	0	0	0	0	0	0	Jun 14
	El Pescadero Park, Phase II		Developer's Contributio	0	0	797,200	0	797,200	0	0	0	Rehab & Expan
78PP- 079	Park Renovation -	1,252,000	F301-General Projects	0	0	1,252,000	0	1,252,000	0	0	0	Jun 15 Priority A3
	Dr Powers Park		State Park Grant	0	0	0	0	0	0	0	0	Rehabilitation
78PP- 096	Bikeway Improvements	590,000	F301-General Projects	0	0	190,000	0	95,000	0	95,000	0	Jun 16 Priority A4
	Future Phases		Bikeway Grants	0	0	400,000	0	200,000	0	200,000	0	New & Upgrade
78PP- 108	Park Revitalization -	245,000	F301-General Projects	0	0	245,000	0	80,000	80,000	85,000	0	Jun 16 Priority A5
	City Areas - Future Phases											Rehabilitation
78PP- 118	New Gymnasium/Multi	10,788,500	F301-General Projects	0	0	3,600,000	0	0	3,600,000	0	0	Oct 16 Priority B3
	Purpose Facility		Grant Funding	0	0	7,188,500	0	0	7,188,500	0	0	New Facility
78PP- 119	Scoreboard Replacemei	39,000	F301-General Projects	0	0	39,000	0	0	0	39,000	0	Jun 16 Priority C5
	Tracy Sports Complex											Replacement
78PP- 123	Neighborhood Park -	4,776,000	F311-Infill Parks	0	0	4,776,000	0	0	0	0	4,776,000	Jun 17 Priority D
	Location to be Determined											New Facilities
78PP- 124	Bicycle Motocross Trac	381,300	F301-General Projects	0	0	381,300	0	0	37,500	343,800	0	Jun 16 Priority C11
												New Facility
78PP- 125	Skate Park -	293,700	F301-General Projects	0	0	293,700	0	0	24,500	269,200	0	Jun 16 Priority C9
	2nd Location											New Facility
78PP- 126	Restroom -	349,500	F301-General Projects	0	0	349,500	0	0	29,000	320,500	0	Jun 16 Priority B5
	El Pescadero Park											New Facility
78PP- 128	Swainson Hawk	572,500	F353-I205 Area Spec P	0	0	572,500	0	0	572,500	0	0	Jun 15 Priority C12
	Mitigation - I205 Area, Phase II											New Facilities
78PP- 134	Building Demolition -	118,500	F301-General Projects	0	0	118,500	0	118,500	0	0	0	Jun 14 Priority A7
	Scout Hut											Demolition

(Continued)

Group 78 - Parks & Recreation Improvements

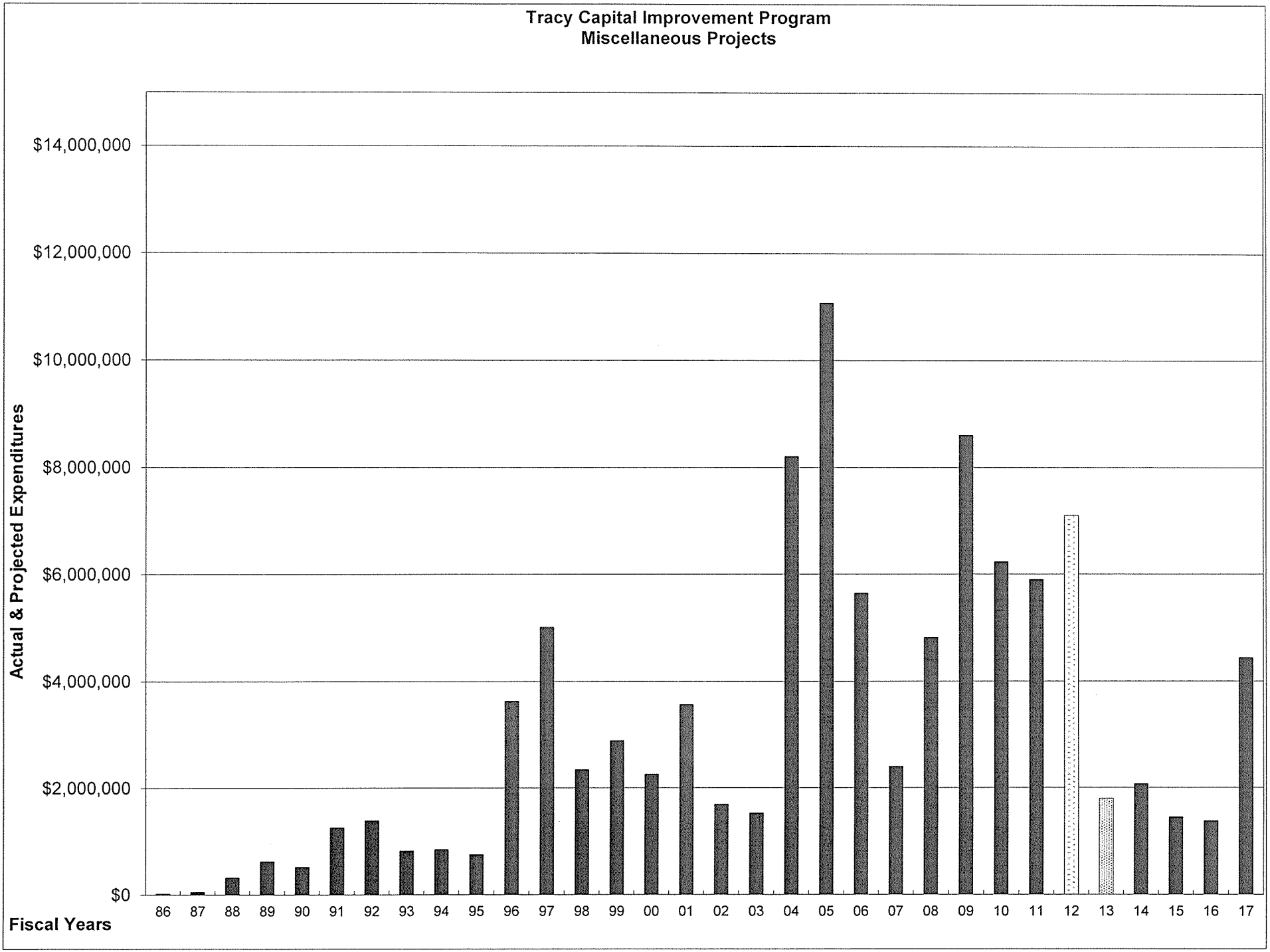
FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
FUTURE PROJECTS (Continued)							Approved Capital Budget					
78PP- 135	Bikeway Rehabilitation - Various Locations	177,500	F301-General Projects	0	0	32,500	0	0	32,500	0	0	Jun 15 Priority C14
			Bikeway Grants	0	0	145,000	0	0	145,000	0	0	Rehabilitation
78PP- 136	Pool Demolition Dr Powers Park	393,500	F301-General Projects	0	0	393,500	0	0	0	0	393,500	Optional
			State Park Grant	0	0	0	0	0	0	0	0	
78PP- 137	Youth Sports Facilities - Holly Sugar Site, Phase II	7,609,000	F301-General Projects	0	0	3,800,000	0	0	0	3,800,000	0	Jun 16 Priority C13
			State Park Grant	0	0	3,809,000	0	0	0	3,809,000	0	New Facilities
78PP- 138	Wooden Play Structures Hoyt Park	304,000	F301-General Projects	0	0	304,000	0	0	304,000	0	0	Jun 15 Priority B7 New Facilities
78PP- 139	Park Renovation - Lincoln Park, Phase II	304,000	F301-General Projects	0	0	304,000	0	0	304,000	0	0	Jun 15 Priority B1 Rehabilitation
78PP- 140	Handball Court Refinish MacDonald Park	20,700	F301-General Projects	0	0	20,700	0	0	0	20,700	0	Jun 16 Priority C7 Rehabilitation
78PP- 141	Restroom Replacement MacDonald Park	476,200	F301-General Projects	0	0	476,200	0	0	0	476,200	0	Jun 16 Priority C5 Rehabilitation
78PP- 143	Park Renovation - LMZ 07, Bailor-Hennan	208,000	F271-Landscaping Distr	0	0	208,000	0	35,000	173,000	0	0	Jun 15 Priority B13 Rehabilitation
78PP- 144	Park Renovation - LMZ 17, Sullivan & Huck	208,000	F271-Landscaping Distr	0	0	208,000	0	35,000	173,000	0	0	Jun 15 Priority B14 Rehabilitation
78PP- 145	Downtown Landmark Sculpture	220,000	F301-General Projects	0	0	220,000	0	220,000	0	0	0	Jun 14 Priority C New Installation
78PP- 146	Ballpark Renovations - Tracy Ball Park, Phase II	4,856,000	F301-General Projects	0	0	4,856,000	0	0	860,000	3,996,000	0	Jun 16 Priority B15
			State Park Grant	0	0	0	0	0	0	0	0	Deferred to Future
78PP- 147	Pool Replacement - Dr Powers Park - Option II	9,290,000	F301-General Projects	0	0	9,290,000	0	0	0	0	9,290,000	Optional
Totals												
24	Future Projects	44,270,100		0	0	44,270,100	0	2,832,700	13,523,500	13,454,400	14,459,500	

Group 79 - Miscellaneous Projects **FY12-13 CIP Adopted**

	by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	
					Approved Capital Budget						
29	Current Projects	34,867,378	22,121,613	4,764,537	7,981,228	1,000,000	1,221,006	945,094	874,135	3,940,993	Projects Requiring 11 New Funding 1 in FY12-13
3	New Projects	835,000	0	35,000	800,000	800,000	0	0	0	0	
3	Future Projects	2,350,000	0	0	2,350,000	0	850,000	500,000	500,000	500,000	
35	Totals	38,052,378	22,121,613	4,799,537	11,131,228	1,800,000	2,071,006	1,445,094	1,374,135	4,440,993	
	by Funding Sources										
	F101-General	1,077,877	1,077,877	0	0	0	0	0	0	0	
	F281-CDA Housing	2,553,877	2,546,760	7,117	0	0	0	0	0	0	
	F301-General Projects	2,788,904	1,790,755	648,149	350,000	0	350,000	0	0	0	
	F345-RSP Prgm Mgmt	4,184,639	2,814,386	70,253	1,300,000	1,300,000	0	0	0	0	
	F351-NE Indus Area #1	2,278,821	2,111,227	50,000	117,594	0	50,000	67,594	0	0	
	F352-SMPA	383,989	187,354	50,000	146,635	0	50,000	50,000	46,635	0	
	F353-I205 Area Spec Pl	802,217	760,628	25,000	16,589	0	16,589	0	0	0	
	F354-ISP South	1,568,060	465,632	75,000	1,027,428	0	75,000	75,000	75,000	802,428	
	F355-Presidio Area	177,796	77,796	50,000	50,000	0	50,000	0	0	0	
	F356-Tracy Gateway	1,889,250	9,610	389,900	1,489,740	0	242,300	292,300	292,300	662,840	
	F357-NE Indus Area #2	2,300,760	348,294	280,200	1,672,266	0	280,200	280,200	280,200	831,666	
	F318-Comm Devel Agei	1,942,000	1,252,826	689,174	0	0	0	0	0	0	
	F391-UMP Facilities	8,867,428	7,325,919	945,450	596,059	0	100,000	100,000	100,000	296,059	
	F602-Central Services	50,000	0	50,000	0	0	0	0	0	0	
	F605-Eqpt Acq	1,675,000	404,718	270,282	1,000,000	200,000	200,000	200,000	200,000	200,000	
	State & Local Grants	0	0	0	0	0	0	0	0	0	
	Developer's Contributior	5,511,760	947,831	1,199,012	3,364,917	300,000	656,917	380,000	380,000	1,648,000	
		38,052,378	22,121,613	4,799,537	11,131,228	1,800,000	2,071,006	1,445,094	1,374,135	4,440,993	

CIP Expenditures				
	in FY10-11 >>	5,900,745	1,452,500	New Appropriations
	in FY09-10 >>	6,233,636	5,054,795	Carryovers from FY11
	in FY08-09 >>	8,643,406	-2,655,123	Recisions & Deferrals
	in FY07-08 >>	4,332,082	947,365	Supplementals


Tracy Capital Improvement Program
Miscellaneous Projects
Actual & Projected Expenditures
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
Fiscal Years
86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17

Group 79 - Miscellaneous Projects

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	CURRENT PROJECTS						Approved Capital Budget					
79201	Infill Program Management	2,007,107	F31x-Infill Funds	311,049	108,058	1,588,000	0	80,000	80,000	80,000	1,348,000	Jun 16 On-going Program Annual Contingency
79203	I205 Area Program Management	802,217	F353-I205 Area Develo	760,628	25,000	16,589	0	16,589	0	0	0	Jun 12 On-going Program Annual Contingency
79204	Plan "C" Program Management	5,092,511	F391-UMP Facilities	4,396,452	100,000	596,059	0	100,000	100,000	100,000	296,059	Jun 16 On-going Program Annual Contingency
79205	Industrial SP South, Prg Management	1,805,040	Developer's Contributio	236,980	0	0	0	0	0	0	0	Jun 16 On-going Program
			F354-Indus SP, South	465,632	75,000	1,027,428	0	75,000	75,000	75,000	802,428	Annual Contingency
79206	NE Industrial Area #1 - Program Management	2,342,326	F351-NE Indus Area #1	2,111,227	50,000	117,594	0	50,000	67,594	0	0	Jun 14 On-going Program
			Developer's Contributio	63,505	0	0	0	0	0	0	0	Annual Contingency
79207	South MacArthur Area - Program Management	383,989	F352-SMPA	187,354	50,000	146,635	0	50,000	50,000	46,635	0	Jun 15 On-going Program Annual Contingency
79208	NE Industrial Area #2 - Program Management	2,300,760	F357-NE Indus Area #2	348,294	280,200	1,672,266	0	280,200	280,200	280,200	831,666	Jun 16 On-going Program
			Developer's Contributio	0	0	0	0	0	0	0	0	Annual Contingency
79209	Tracy Gateway - Program Management	1,889,250	F356-Tracy Gateway	9,610	389,900	1,489,740	0	242,300	292,300	292,300	662,840	Jun 16 On-going Program
			Developer's Contributio	0	0	0	0	0	0	0	0	Annual Contingency
79210	Presidio Area - Program Management	437,608	F355-Presidio Area	77,796	50,000	50,000	0	50,000	0	0	0	Jun 13 On-going Program
			Developer's Contributio	259,812	0	0	0	0	0	0	0	Annual Contingency
79310	Development Reviews - FY10 Projects	649,556	Developer's Contributio	442,623	206,933	0	0	0	0	0	0	Annual Contingency New Developments
79311	Development Reviews - FY11 Projects	1,144,356	Developer's Contributio	76,485	790,954	276,917	0	276,917	0	0	0	Annual Contingency New Developments
79312	Development Reviews - FY12 Projects	300,000	Developer's Contributio	0	300,000	0	0	0	0	0	0	Annual Contingency New Developments

(Continued)

Group 79 - Miscellaneous Projects

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
79351	General Plan Update	1,307,840	F101-General	1,016,353	0	0	0	0	0	0	0	Jun 11
			F301-General Projects	260,035	6,813	0	0	0	0	0	0	Work Underway
			F345-RSP Prgm Mgmt	24,639	0	0	0	0	0	0	0	
79352	Zoning Code Update	400,000	F101-General	61,524	0	0	0	0	0	0	0	Jun 11
			F301-General Projects	241,539	96,937	0	0	0	0	0	0	Work Underway
79355	Infrastructure Master Pl	3,125,361	F391-UMP Facilities	1,690,628	638,517	0	0	0	0	0	0	Sep 11
			F345-RSP Prgm Mgmt	796,216	0	0	0	0	0	0	0	Work Underway
79356	Downtown Tracy Specific Plan	1,292,000	F318-Comm Devel Age	1,252,826	39,174	0	0	0	0	0	0	Sep 11 Work Underway
79357	Way Finding Signage Program	435,000	F101-General	0	0	0	0	0	0	0	0	Sep 12 Priority B10
			F301-General Projects	75,253	359,747	0	0	0	0	0	0	Design Completed
79360	General Plan - Housing Element Update	100,000	F101-General	0	0	0	0	0	0	0	0	Jun 10 Priority B10
			F301-General Projects	55,330	44,670	0	0	0	0	0	0	New Installation
79363	Retail Incentives - West Valley Mall Revitalization	2,790,000	F101-General	0	0	0	0	0	0	0	0	Apr 11
			F345-RSP Prgm Mgmt	2,789,747	253	0	0	0	0	0	0	Completed
79364	Downtown Brew Pub/ Property Acquistion	1,650,000	F318-Comm Devel Age	0	650,000	0	0	0	0	0	0	Jun 13
			F345-RSP Prgm Mgmt	0	0	1,000,000	1,000,000	0	0	0	0	
79402	New Computer System Finance Division	440,000	F605-Eqpt Acq	404,718	-14,718	0	0	0	0	0	0	Jun 10
			F602-Central Services	0	50,000	0	0	0	0	0	0	Completed
79403	Geographical Informatio System for City	1,200,000	F301-General Projects	1,083,598	116,402	0	0	0	0	0	0	Jun 11 Work Underway
79404	Website Redesign	98,580	F301-General Projects	75,000	23,580	0	0	0	0	0	0	Jan 12 Work Underway

(Continued)

Group 79 - Miscellaneous Projects

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
CURRENT PROJECTS (Continued)							Approved Capital Budget					
79406	Phone System - Boyd Service Center	85,000	F605-Eqpt Acq	0	85,000	0	0	0	0	0	0	Jan 13 Priority A Equipment Replacement
79407	Computer Replacement & Upgrades - FY12 Phase	200,000	F605-Eqpt Acq	0	200,000	0	0	0	0	0	0	Jun 12 Equipment Replacement
79601	Downtown Neighborhoo Housing Revitalization	395,792	F281-CDA Housing	393,425	2,367	0	0	0	0	0	0	CDA Closed by State
79602	Downtown Neighborhoo First Time Homebuyer Assistance	2,153,335	F281-CDA Housing	2,153,335	0	0	0	0	0	0	0	CDA Closed by State
79604	Affordable Housing Site Assembly	4,750	F281-CDA Housing	0	4,750	0	0	0	0	0	0	CDA Closed by State
79366	Retail Incentives - Office/Industrial	35,000	F101-General	0	0	0	0	0	0	0	0	Jan 13
			F345-RSP Prgm Mgmt	0	35,000	0	0	0	0	0	0	
	Totals											
29	Current Projects	34,867,378		22,121,613	4,764,537	7,981,228	1,000,000	1,221,006	945,094	874,135	3,940,993	

Group 79 - Miscellaneous Projects

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	NEW PROJECTS						Approved Capital Budget					
79313	Development Reviews - FY13 Projects	300,000	Developer's Contributio	0	0	300,000	300,000	0	0	0	0	Annual Contingency New Developments
79408	Computer Replacement & Upgrades - FY13 Phase	200,000	F605-Eqpt Acq	0	0	200,000	200,000	0	0	0	0	Jun 13 Priority A Equipment Replacement
79365	Business Incubator	335,000	F345-RSP Prgm Mgmt	0	35,000	300,000	300,000	0	0	0	0	Jun 13 Priority A
	Totals											
3	New Projects	835,000		0	35,000	800,000	800,000	0	0	0	0	

Group 79 - Miscellaneous Projects

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion & Comments
	FUTURE PROJECTS						Approved Capital Budget					
79PP- 001	Development Reviews - Future Projects	1,200,000	Developer's Contributio	0	0	1,200,000	0	300,000	300,000	300,000	300,000	Annual Contingency New Developments
79PP- 031	Computer Replacement Citywide - FY13	800,000	F605-Eqpt Acq	0	0	800,000	0	200,000	200,000	200,000	200,000	Annual Contingency Equipment Replacement
79PP- 051	Asset Management Plar	350,000	F301-General Projects	0	0	350,000	0	350,000	0	0	0	Jun 14 Priority B
	Totals											
3	Future Projects	2,350,000		0	0	2,350,000	0	850,000	500,000	500,000	500,000	

Group 799IFR - Interfund CIP Reimbursements **FY12-13 CIP Adopted**

by Project Type	Group $ Total	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
					Approved Capital Budget				
4 Reimbursement Project	0	0	0	0	0	0	0	0	0
by Funding Sources									
F101-General	0	0	0	0	0	0	0	0	0
F322-Drainage Plan "C"	4,701,000	4,701,000	0	0	0	0	0	0	0
F323-Arterials Plan "C"	6,781,100	6,781,100	0	0	0	0	0	0	0
F325-Utilities - Plan "C"	5,616,300	6,390,500	0	-774,200	0	0	-774,200	0	0
F342-RSP Drainage	0	0	0	0	0	0	0	0	0
F343-RSP Arterials	-406,500	-406,500	0	0	0	0	0	0	0
F345-RSP Prgm Mgmt	-13,574,700	-11,984,100	0	-1,590,600	0	-795,300	-795,300	0	0
F351-NE Indus Area #1	12,416,000	3,993,000	2,600,000	5,823,000	0	4,720,200	1,102,800	0	0
F352-So MacArthur PA	323,450	323,450	0	0	0	0	0	0	0
F353-I205 Area Spec Pl	6,198,600	1,333,300	0	4,865,300	0	2,970,000	1,895,300	0	0
F354-Indus SP, South	774,200	0	0	774,200	0	0	774,200	0	0
F355-Presidio Area	1,325,700	1,325,700	0	0	0	0	0	0	0
F356-Tracy Gatewat Ar	738,800	0	0	738,800	0	738,800	0	0	0
F357-NE Indus Area #2	9,204,000	9,204,000	0	0	0	0	0	0	0
F513-Water	-15,978,900	-10,988,000	-2,600,000	-2,390,900	0	-2,390,900	0	0	0
F523-Wastewater	-10,716,500	-5,317,200	0	-5,399,300	0	-4,405,500	-993,800	0	0
F834-AD 84-1 Debt	-5,465,200	-3,418,900	0	-2,046,300	0	-837,300	-1,209,000	0	0
F835-CFD 89-1	-1,937,350	-1,937,350	0	0	0	0	0	0	0
Developer's Contributior	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0

Group 799 - Interfund CIP Reimbursements

FY12-13 CIP Adopted

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY11-12 Appropriations	NEW APPROPRIATIONS REQUIRED Total	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	Anticipated Completion	& Comments
	REIMBURSEMENT PROJECTS						**Proposed Capital Budget**						
79911	Arterial CIP	0	F323-Arterials Plan "C"	6,781,100	0	0	0	0	0	0	0	Jun 07	
	Reimbursements		F835-CFD 89-1	-463,000	0	0	0	0	0	0	0		Reimbursements
	Was 7347		F343-RSP Arterials	-406,500	0	0	0	0	0	0	0		Reimbursements
			F351-NE Indus Area #1	511,300	0	0	0	0	0	0	0	Jun 07	
			F357-NE Indus Area #2	111,800	0	0	0	0	0	0	0	Jun 10	
			F345-RSP Prgm Mgmt	-6,534,700	0	0	0	0	0	0	0		Reimbursements
79912	Wastewater CIP	0	F353-I205 Area Spec P	1,333,300	0	2,604,000	0	1,504,000	1,100,000	0	0	Jun 12	Priority B
	Reimbursements		F523-Wastewater	-5,317,200	0	-5,399,300	0	-4,405,500	-993,800	0	0		Reimbursements
	Was 7420		F834-AD 84-1 Debt	-3,418,900	0	-2,046,300	0	-837,300	-1,209,000	0	0		Reimbursements
			F325-Utilities - Plan "C"	3,753,500	0	0	0	0	0	0	0	Jun 07	
			F352-So MacArthur PA	233,600	0	0	0	0	0	0	0	Jun 07	
			F351-NE Indus Area #1	3,423,500	0	4,102,800	0	3,000,000	1,102,800	0	0	Jun 12	Priority A
			F355-Presidio Area	586,500	0	0	0	0	0	0	0	Jun 07	
			F356-Tracy Gatewat Ar	0	0	738,800	0	738,800	0	0	0	Jun 11	Priority B
			F357-NE Indus Area #2	677,000	0	0	0	0	0	0	0	Jun 10	
			F835-CFD 89-1	-1,271,300	0	0	0	0	0	0	0		Reimbursements
79913	Water CIP	0	F353-I205 Area Spec P	0	0	670,700	0	670,700	0	0	0	Jun 13	Priority B
	Reimbursements		F513-Water	-10,988,000	-2,600,000	-2,390,900	0	-2,390,900	0	0	0		Reimbursements
			F325-Utilities - Plan "C"	2,637,000	0	-774,200	0	0	-774,200	0	0		Reimbursements
			F351-NE Indus Area #1	0	2,600,000	1,720,200	0	1,720,200	0	0	0	Jun 13	Priority A
			F354-Indus SP, South	0	0	774,200	0	0	774,200	0	0	Jun 14	Priority C
			F357-NE Indus Area #2	8,351,000	0	0	0	0	0	0	0	Jun 10	Priority A
79914	Drainage CIP	0	F322-Drainage Plan "C'	4,701,000	0	0	0	0	0	0	0	Jun 07	
	Reimbursements		F345-RSP Prgm Mgmt	-739,200	0	-1,590,600	0	-795,300	-795,300	0	0		Reimbursements
			F351-NE Indus Area #1	58,200	0	0	0	0	0	0	0	Jun 06	
			F352-So MacArthur PA	89,850	0	0	0	0	0	0	0	Jun 06	
			F353-I205 Area Spec P	0	0	1,590,600	0	795,300	795,300	0	0	Jun 11	Priority C
			F355-Presidio Area	739,200	0	0	0	0	0	0	0	Jun 07	
			F357-NE Indus Area #2	64,200	0	0	0	0	0	0	0	Jun 09	Priority A
			F835-CFD 89-1	-203,050	0	0	0	0	0	0	0		Reimbursements
			F345-RSP Prgm Mgmt	-4,710,200	0	0	0	0	0	0	0		Reimbursements
	Totals												
	4 Reimbursement Projects	0		0	0	0	0	0	0	0	0		

Debt Service

TRACY

Think Inside the Triangle™

DEBT SERVICE

Debt service obligations of the City and budgeted amounts required to meet these obligations are presented in this section. These obligations involve long-term debt, which was used to build capital facilities or to acquire equipment that the City is now using.

Debt Policy

The City of Tracy has no formally adopted debt policy other than that for Community Facilities Districts. However, State law pertaining to local government debt and past City debt transactions do serve as a de facto policy.

Under the State Constitution, GENERAL OBLIGATION DEBT pledging City general taxes requires voter approval by two-thirds majority. With this difficult electoral requirement, such debt obligations are rarely issued. Any effort to issue general obligation debt would have to be for projects of special significance and of community wide benefit. Currently, the City of Tracy has no outstanding general obligation debt. Debt limit for any general obligation debt is 15% of the City's assessed valuation.

CAPITAL LEASING can be used to acquire tangible assets where there is a pledge to pay the debt from current annual receipts and where the acquired assets can be placed under a lien until the debt obligation is paid off. The City of Tracy has used capital leasing to acquire equipment and land.

SPECIAL REVENUE DEBT can be used to finance capital projects where there is a pledge to pay the debt from a stream of revenue accruing to the City. This form of debt is used to finance facilities for Enterprise Fund activities, which generate ongoing revenues. The City of Tracy has used this type of debt for its water and sewer enterprises.

The City of Tracy Public Facilities Corporation has issued CERTIFICATES OF PARTICIPATION (COPs) to finance infrastructure improvements.

SPECIAL ASSESSMENT DISTRICTS or COMMUNITY FACILITIES DISTRICTS can be used to finance infrastructure for a limited area of the City. With this kind of debt, special assessments or special taxes are levied against the property owners in a defined district, either an AD or CFD, who benefit from the infrastructure improvements. The City of Tracy has used both of these means to finance infrastructure for new development in the City.

Under redevelopment law, TAX INCREMENT FINANCING can be used for redevelopment activities. Here, property tax receipts, from a defined redevelopment project area above a base level set when the area is defined, are restricted to the payment of debt. This incremental revenue, above the base, can then be pledged for redevelopment debt. The City of Tracy, through its Community Development Agency (CDA), initiated such debt for the first time in 1994.

The State disbanded all redevelopment agencies in the State of California effective January 31, 2012. As a result the Tracy Community Redevelopment Agency has been disbanded and will issue no new debt. Although outstanding debt still remains to paid off.

Debt Refinancing

The City also used DEBT REFINANCING when interest rates or development activity would lead to savings through refinancing. For example, it may be advantageous to refinance an earlier debt issuance if interest rates at the present time are lower than the rates at which the original bonds were issued. There would have to be enough present value savings to justify the cost of issuance of the new bonds as well as provide real savings. With land-based debt such as an Assessment District or Community Facilities District (Mello-Roos) issues, development of the land may lend to a refinancing which carries credit enhancement.

Debt Service Outstanding

The following long-term debt service obligations were outstanding on July 1, 2011, the beginning of FY 11-12. The programs following detail the payments required for both FY 11-12 and FY 12-13 for these debt obligations:

Debt Issues	Fund	Original Principal	Year Issued	Outstanding Principal	Outstanding Interest	Due Thru
1. EDA Notes/Water System	511	$4,170,400	1981	$1,266,669	$222,230	2017
2. 1992 Ref AD 87-3	831	16,900,000	1997	1,610,000	39,285	2011
3. CFD 89-1 NE Industrial #1	835	19,200,000	1996	10,210,000	2,337,410	2021
4. CFD 93-1 Tracy Marketplace	844	1,385,000	1996	1,050,000	618,155	2027
5. Airport Loan #3 (1998)	561	250,000	1998	91,541	13,120	2015
6. Police Radios-Sun Trust Leasing	605	438,492	2005	142,015	8,327	2012
7. AD 98-4 Morrison Homes	849	2,485,781	1999	1,685,000	688,703	2024
8. CFD 98-3 Souza-Citation	847	4,025,000	1999	2,635,000	989,885	2023
9. I-205 Residential	850	11,500,000	1999	7,340,000	1,790,049	2022
10. CFD 99-2 South MacArthur	838	3,835,000	2000	3,490,000	2,140,205	2026
11. CFD 00-02 Heartland 3	839	893,000	2000	680,000	392,101	2026
12. CFD 93-1 Tracy Mkt Place (2002)	844	2,165,000	2002	1,950,000	2,045,054	2032
13. AD 94-1 Naglee Auto Mall (2002)	841	4,500,000	2002	3,150,000	1,170,213	2021
14. CFD 99-2 South MacArthur (2002)	838	7,665,000	2002	6,965,000	4,402,900	2027
15. AD 2003-01 Berg Ave.	852	990,000	2003	815,000	431,751	2028
16. 2003 Wastewater COP	521	3,340,000	2003	1,000,000	51,479	2013
17. CDA 2003 Bond A	404	35,095,000	2004	30,190,000	19,586,897	2034
18. CDA 2003 Bond B	404	20,625,000	2004	18,525,000	15,739,289	2034
19. 2004 Wastewater COP	521	30,955,000	2004	28,580,000	22,611,040	2036
20. Water Rights Notes	511	6,000,000	2004	5,000,000	300,000	2014
21. CFD 99-1 Refinancing (2004)	837	9,635,000	2004	7,130,000	2,849,369	2024
22. TOPJPA 2005 Series A	846	69,640,000	2005	61,840,000	26,162,467	2028
23. TOPJPA 2005 Series B	846	3,915,000	2005	3,155,000	1,197,771	2035
24. TOPJPA 2005 Series C	840	14,965,000	2005	13,795,000	8,106,647	2035
25. State Water Loan (2005)	511	20,000,000	2005	17,136,325	4,287,041	2028
26. CFD 06-01 NE Industrial #2	853	10,660,000	2006	10,605,000	13,355,380	2036
27. 2007 Lease Revenue Bonds	407	4,670,000	2007	4,275,000	2,917,173	2035
28. 2008 Lease Revenue Bonds	408	19,765,000	2008	19,385,000	23,183,059	2038
Totals				$263,696,550	$157,637,000	
				Grand Total	**$421,333,550**	

	Principal	Interest	Total
FY 11-12 Debt Payments	$8,583,100	$12,522,800	$21,105,900
Total Debt Outstanding July 1,2012*	$255,113,450	$145,114,200	**$400,227,650**
FY 12-13 Debt Payments	10,130,800	12,239,800	22,370,600
Total Debt Outstanding July 1, 2013*	$244,982,650	$132,874,400	**$377,857,050**

**excluding any new debt issues in FY 11-12 and FY 12-13*

Debt Issues in FY 11-12

During FY 11-12, a $13,382,400 refunding of the TOPJPA Revenue Bonds 2011, Series A, was issued. This new issue refunded issues #10, #14, #11, and #7 shown on page G-2.

Also, it provided $1,009,090 in net proceeds for capital projects. These monies were transferred to the General Projects Fund 301 and the South MacArthur Fund 352.

New Debt Issues Anticipated in FY 12-13

29. The budget provides for a contingency for $2,000,000 in bond proceeds through new financing districts. These proceeds may be used to pay capital development fees for the I-205 area, UMP area, and South MacArthur area developments. Depending on the level of development, the amount of the proceeds may be sufficient or have to be increased later in the fiscal year.

Tracy War Memorial

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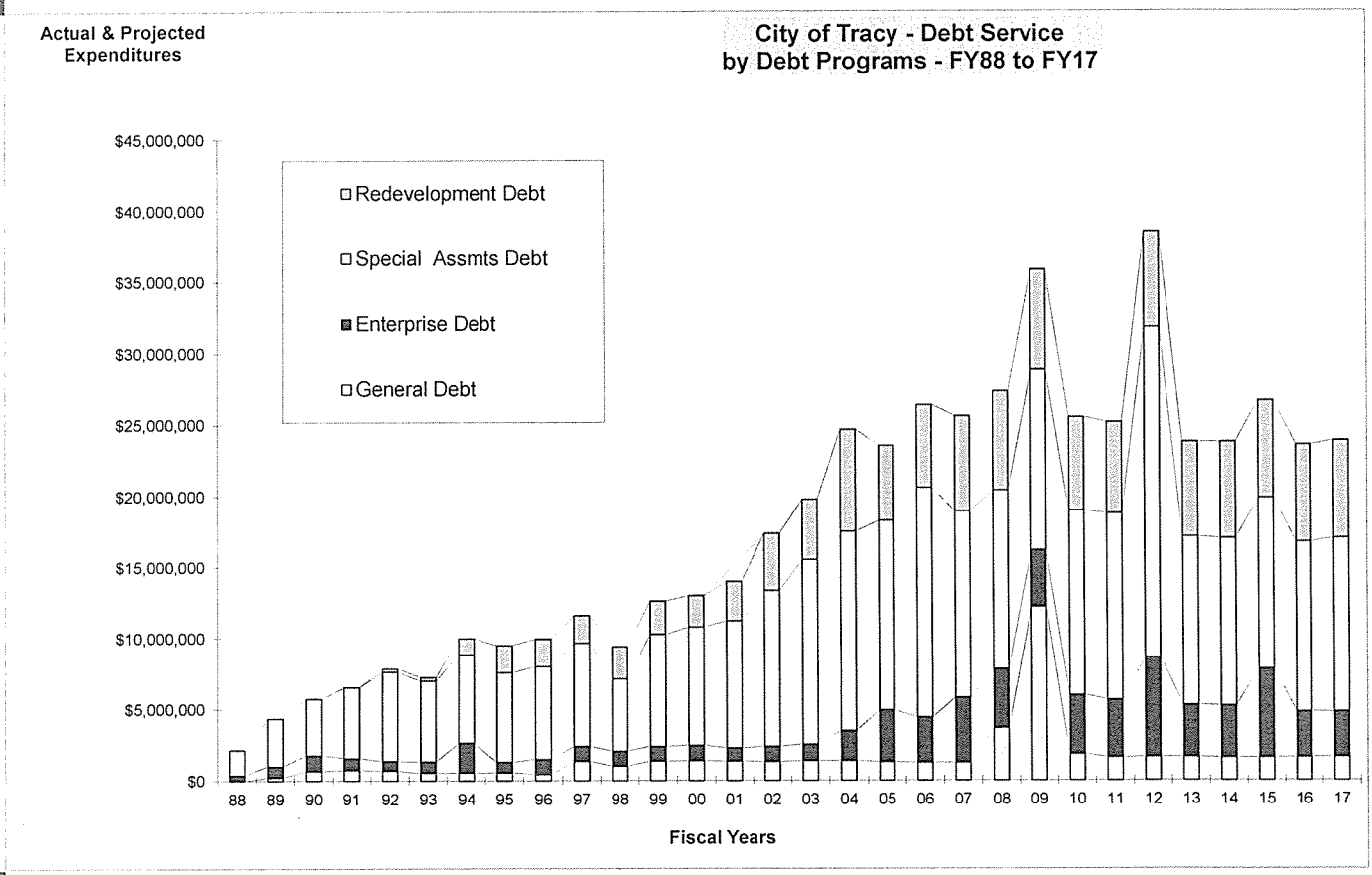
DEPARTMENT: 60000 - Debt Service

This department provides for a grouping for the City's debt service expenditures.

COMMENTARY

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely and/or new debt being incurred.

DEBT EXPENDITURES BY PROGRAM	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
61000 - General Debt	12,154,262	1,836,686	1,609,669	1,712,500	1,631,580	1,647,280	1,588,700	1,604,000	1,622,020	1,638,400
62000 - Enterprise Debt	4,000,508	4,131,420	4,014,264	5,942,200	6,966,060	3,628,070	3,622,130	6,187,230	3,172,380	3,156,060
63000 - Special Assessment Debt	12,627,265	12,965,157	13,097,438	13,388,400	23,186,360	11,800,740	11,760,120	12,025,300	11,924,980	12,185,070
64000 - Redevelopment Debt	7,043,110	6,553,570	6,412,927	7,154,300	6,664,320	6,676,020	6,795,900	6,822,800	6,846,470	6,871,310
Total	35,825,145	25,486,833	25,134,298	28,197,400	38,448,320	23,752,110	23,766,850	26,639,330	23,565,850	23,850,840
Annual % Change	40.11%	-28.86%	-1.38%	10.64%	50.86%	-38.22%	0.06%	12.09%	-11.54%	1.21%
EQUIVALENCY FACTOR										
Outlay per EDU	$1,027.10	$756.06	$740.99	$824.73	$1,123.56	$689.67	$685.71	$763.09	$670.25	$672.99
Annual % Change	43.12%	-26.39%	-1.99%	9.08%	48.61%	-38.62%	-0.57%	11.28%	-12.17%	0.41%



DEPARTMENT: 60000 - Debt Service

COMMENTARY

DEBT EXPENDITURES BY FUNDING SOURCES	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
General Fund										
Fund 101 - General	0	0	0	0	0	0	0	0	0	0
Special Revenue Funds										
Fund 281 - CDA Housing	36,680	36,766	38,429	35,000	0	0	0	0	0	0
Debt Service Funds										
Fund 404 - Comm Devel Ag Debt	7,006,430	6,516,804	6,374,498	7,119,300	1,262,370	0	0	0	0	0
Fund 405 - Regional Mall COP Debt	10,713,881	0	0	0	0	0	0	0	0	0
Fund 407 - 2007 Lease Rev Bonds	279,394	283,030	283,330	284,800	286,180	281,080	282,300	279,100	279,700	280,100
Fund 408 - 2008 Lease Rev Bonds	1,015,129	1,481,563	1,254,613	1,354,500	1,272,200	1,293,000	1,306,400	1,324,900	1,342,320	1,358,300
Fund 495 - Sucessor Ag-Debt	0	0	0	0	5,401,950	6,676,020	6,795,900	6,822,800	6,846,470	6,871,310
Enterprise Funds										
Fund 511 - Water	1,711,643	1,657,476	1,657,476	3,657,700	4,664,460	1,340,430	1,340,430	4,260,470	1,258,020	1,258,060
Fund 521 - Wastewater	2,270,499	2,276,759	2,265,426	2,259,200	2,278,400	2,264,500	2,258,700	1,903,900	1,901,800	1,898,000
Fund 561 - Airport	18,366	197,185	91,362	25,300	23,200	23,140	23,000	22,860	12,560	0
Trust & Agency Funds										
Fund 831 - AD 87-3 Water RSP	1,720,767	1,758,622	1,725,620	1,670,200	1,619,660	0	0	0	0	0
Fund 835 - CFD 89-1 ISP-NE	1,276,713	1,285,029	1,289,309	1,317,400	1,317,400	1,300,500	1,294,200	1,258,920	1,221,000	1,292,300
Fund 837 - CFD 99-1 NE Indus #2	739,753	748,146	750,032	744,100	752,230	758,510	755,900	763,200	758,900	763,200
Fund 838 - CFD 99-2 SoMacArthur /	785,243	861,369	881,399	888,000	10,932,110	0	0	0	0	0
Fund 839 - AD 00-2 Heartland #3	78,833	81,140	79,299	74,800	55,160	0	0	0	0	0
Fund 840 - CFD 00-1 Presidio	852,972	871,516	890,679	896,600	887,020	907,300	935,500	947,000	967,000	985,300
Fund 841 - AD 94-1 Auto Mall	395,126	406,836	409,489	396,000	414,150	412,410	415,200	416,700	421,900	420,600
Fund 844 - CFD 93-1 Tracy Mktpl	263,768	261,980	265,425	306,000	266,900	263,000	268,500	263,700	263,800	263,400
Fund 846 - CFD 98-1 Plan "C"	4,359,892	4,472,229	4,574,613	4,690,700	4,657,300	4,753,800	4,719,700	4,970,000	5,072,800	5,186,800
Fund 847 - AD 98-3 Souza Citiation	321,676	327,418	322,575	325,000	326,200	329,400	327,000	324,200	325,800	326,700
Fund 849 - AD 98-4 Morrison Homes	198,752	203,518	206,191	204,000	144,250	0	0	0	0	0
Fund 850 - I205 RRA Debt Refinanc	933,906	962,606	965,825	930,000	894,300	949,600	898,400	893,800	887,200	893,510
Fund 852 - AD00-01 Berg Avenue	75,237	81,710	81,485	79,800	80,370	79,120	77,820	81,370	79,780	78,160
Fund 853 - CFD 99-1 NE Indus #2	624,627	643,038	655,497	657,800	667,010	679,400	695,900	706,410	721,000	734,500
Fund 854 - TOPJPA Rev Bds 2011A	0	0	0	0	172,300	1,159,700	1,164,000	1,192,000	1,205,800	1,240,600
Fund 8xx - New Financing Districts	0	0	0	208,000	0	208,000	208,000	208,000	0	0
Internal Service Funds										
Fund 602 - Central Services	0	0	0	0	0	0	0	0	0	0
Fund 605 - Eqpt Acquisition	145,858	72,093	71,726	73,200	73,200	73,200	0	0	0	0
Total	35,825,145	25,486,833	25,134,298	28,197,400	38,448,320	23,752,110	23,766,850	26,639,330	23,565,850	23,850,840

CITY OF TRACY | Program Budget Data | 01-Jul-12

PROGRAM: 61000 - General Debt

Payment of debt service obligations applicable to the general operations of the City. These include capital leases and have included in the past short-term borrowing for cash flow purposes for the General Fund.

COMMENTARY

There were refundings in FY07-08 amd FY08-09 which resulted in higher than normal program outlays. Thereafter, outlays returned to a normal and stable level.

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
Land COP - Chrisman Site											
402-61001511	Debt Principal	0	0	0	0	0	0	Refunded in FY07-08; See 407-6114			
402-61001513	Debt Interest	0	0	0	0	0	0				
402-61001515	Debt Fees	0	0	0	0	0	0				
1994 Regional Mall COP Debt											
405-61003511	Debt Principal	10,155,000	0	0	0	0	0	Refunded in FY08-09; See 408-6116			
405-61003513	Debt Interest	359,631	0	0	0	0	0				
405-61003515	Debt Fees	2,550	0	0	0	0	0				
405-61003529	Capitalized Intere	0	0	0	0	0	0				
405-61003539	Proceeds Distribu	196,700	0	0	0	0	0				
Fire Engine Lease (1998)											
605-61007511	Debt Principal	70,092	0	0	0	0	0	Paid Off in FY08-09			
605-61007513	Debt Interest	2,663	0	0	0	0	0				
Police Comm System Lease (2005)											
605-61013511	Debt Principal	60,085	62,489	64,988	67,600	67,600	70,300	Paid Off in FY12-13			
605-61013513	Debt Interest	13,018	9,604	6,738	5,600	5,600	2,900				
Lease Revenue Bonds (2007)											
407-61014511	Debt Principal	0	0	0	0	0	0	0	0	0	0
407-61014513	Debt Interest	156,990	119,500	119,500	119,500	119,500	119,500	119,500	119,500	119,500	119,500
407-61014515	Debt Fees	2,874	2,850	3,100	2,900	2,900	3,200	3,200	3,200	3,200	3,200
407-61014 5xx	Issuance Costs	0	0	0	0	0	0				
407-61015511	Debt Principal	80,000	85,000	90,000	90,000	95,000	95,000	100,000	105,000	110,000	115,000
407-61015513	Debt Interest	37,490	71,780	68,380	68,400	64,780	60,980	57,200	49,000	44,600	40,000
407-61015515	Debt Fees	2,040	3,900	2,350	4,000	4,000	2,400	2,400	2,400	2,400	2,400
407-61015 5xx	Issuance Costs	0	0	0	0	0	0				
Lease Revenue Bonds (2008)											
408-61016511	Debt Principal	0	300,000	80,000	80,000	100,000	125,000	145,000	170,000	195,000	220,000
408-61016513	Debt Interest	344,710	1,177,363	1,171,263	1,270,000	1,167,700	1,164,000	1,158,000	1,151,500	1,143,920	1,134,900
408-61016515	Debt Fees	1,124	4,200	3,350	4,500	4,500	4,000	3,400	3,400	3,400	3,400
408-61016 5xx	Issuance Costs	669,295	0	0	0	0	0	0	0	0	0
	Program Total	12,154,262	1,836,686	1,609,669	1,712,500	1,631,580	1,647,280	1,588,700	1,604,000	1,622,020	1,638,400

CITY OF TRACY | Program Budget Data | 01-Jul-12

PROGRAM: 62000 - Enterprise Debt

Payment of debt service obligations secured by the revenues of the City's enterprise funds.

COMMENTARY

Program outlays will generally show a decrease over time as debt is paid down. However, major pay-outs are scheduled from the Water Fund in FY11-12 and FY13-14.

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
EDA Water Notes											
511-62001511	Debt Principal	160,866	168,909	177,355	186,400	1,266,670	0	Paid off in FY11-12			
511-62001513	Debt Interest	88,690	80,647	72,201	63,300	44,860	0				
Water Refunding Bonds 1993											
511-62005511	Debt Principal	0	0	0	0	0	0	Paid off in FY07-08			
511-62005513	Debt Interest	0	0	0	0	0	0				
511-62005515	Debt Fees	0	0	0	0	0	0				
1993 Sewer Bonds											
521-62004511	Debt Principal	0	0	0	0	0	0	Paid off in FY03-04			
521-62004513	Debt Interest	0	0	0	0	0	0				
521-62004515	Debt Fees	0	0	0	0	0	0				
Airport Loans											
561-62007511	Debt Principal	16,003	16,869	17,734	19,500	18,600	19,500	20,330	21,200	11,960	Paid off in FY15-
561-62007513	Debt Interest	2,363	5,730	4,861	5,800	4,600	3,640	2,670	1,660	600	
561-62015511	Debt Principal	0	0	0	0	0	0	0	0	0	0
561-62015513	Debt Interest	0	174,586	68,767	0	0	0	0	0	0	0
2003 Wastewater Bonds											
521-62009511	Debt Principal	300,000	310,000	315,000	320,000	320,000	335,000	345,000	Paid off in FY13-14		
521-62009513	Debt Interest	53,458	45,563	36,820	28,000	28,000	17,600	6,100			
521-62009515	Debt Fees	3,509	3,485	4,771	3,600	4,800	4,800	3,600			
2004 Wastewater COPs											
521-62008511	Debt Principal	585,000	600,000	615,000	630,000	630,000	650,000	670,000	695,000	720,000	745,000
521-62008513	Debt Interest	1,324,110	1,315,029	1,291,153	1,274,600	1,292,600	1,254,100	1,231,000	1,205,900	1,178,800	1,150,000
521-62008515	Debt Fees	4,422	2,682	2,682	3,000	3,000	3,000	3,000	3,000	3,000	3,000
521-62008 52x	Issuance Costs	0	0	0	0	0	0	0	0	0	0
2004 Water Rights Debt											
511-62011511	Debt Principal	0	0	0	2,000,000	2,000,000	0	0	3,000,000	Paid off in FY14-15	
511-62011513	Debt Interest	204,167	150,000	150,000	150,000	95,000	82,500	82,500	2,500		
511-62012511-	Debt Principal	0	0	0	0	0	0	Paid off in FY06-07			
511-62012513	Debt Interest	0	0	0	0	0	0				
2005 State Water Loan - Contract #SRF01CX134											
511-62013511-G3C	Debt Principal	803,837	822,757	842,122	882,300	861,950	882,230	903,000	924,300	946,100	968,400
511-62013513-G3C	Debt Interest	454,083	435,163	415,798	375,700	395,980	375,700	354,930	333,670	311,920	289,660
511-62013515-G3C	Debt Fees	0	0	0	0	0	0	0	0	0	0
	Program Total	4,000,508	4,131,420	4,014,264	5,942,200	6,966,060	3,628,070	3,622,130	6,187,230	3,172,380	3,156,060

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PROGRAM: 63000 - Special Assessment Debt

Payment of debt service obligations secured through special assessment levies and community facilities districts.

COMMENTARY

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely, or being refinanced, and/or new debt being incurred.

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
AD 87-3 Water Facilities											
831-63002 511	Debt Principal	1,480,000	1,520,000	1,560,000	1,610,000	1,590,000	0	Paid off in FY11-12			
831-63002 513	Debt Interest	166,118	125,255	78,410	27,200	26,770	0				
831-63002 515	Debt Fees	74,649	113,367	87,210	33,000	2,890	0				
AD 84-1 Refunding Sewer Facilities											
834-63001 511	Debt Principal	0	0	0	0	0	0	Paid off in FY05-06			
834-63001 513	Debt Interest	0	0	0	0	0	0				
834-63001 515	Debt Fees	0	0	0	0	0	0				
CFD 89-1 NE Industrial Area #1											
835-63003 511	Debt Principal	775,000	800,000	830,000	860,000	860,000	885,000	920,000	920,000	920,000	1,075,000
835-63003 513	Debt Interest	485,121	461,915	435,960	442,400	442,400	392,000	359,200	323,920	286,000	202,300
835-63003 515	Debt Fees	16,592	23,114	23,349	15,000	15,000	23,500	15,000	15,000	15,000	15,000
CFD 91-1 I205 Specific Plan											
836-63004 511	Debt Principal	0	0	0	0	0	0	Paid off in FY03-04			
836-63004 513	Debt Interest	0	0	0	0	0	0				
836-63004 515	Debt Fees	0	0	0	0	0	0				
CFD 99-1 NE Industrial Area #2											
837-63016 511	Debt Principal	345,000	360,000	375,000	405,000	390,000	405,000	425,000	450,000	465,000	490,000
837-63016 513	Debt Interest	384,115	372,940	360,066	330,100	353,230	338,210	321,900	304,200	284,900	264,200
837-63016 515	Debt Fees	10,638	15,206	14,966	9,000	9,000	15,300	9,000	9,000	9,000	9,000
837-63016 5xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
CFD 99-2 South MacArthur Area 2000 Bond											
838-63017 511	Debt Principal	5,500	65,000	80,000	90,000	3,485,000	0	Refunded in FY11-12; See 854-63030			
838-63017 513	Debt Interest	0	0	0	221,300	0	0				
838-63017 515	Debt Fees	11,327	3,655	4,105	6,000	150	0				
CFD 99-2 South MacArthur Area 2002 Bond											
838-63023 511	Debt Principal	110,000	130,000	145,000	165,000	6,955,000	0	Refunded in FY11-12; See 854-63030			
838-63023 513	Debt Interest	652,645	643,810	633,142	402,700	487,540	0				
838-63023 515	Debt Fees	5,771	18,904	19,152	3,000	4,420	0				
AD 00-2 Heartland #3											
839-63018 511	Debt Principal	25,000	25,000	25,000	30,000	30,000	0	Refunded in FY11-12; See 854-63030			
839-63018 513	Debt Interest	47,618	46,180	44,718	43,800	21,990	0				
839-63018 515	Debt Fees	6,215	9,960	9,581	1,000	3,170	0				
AD 00-1 Presidio - 2000 Bonds											
840-63019 511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 840-6329			
840-63019 513	Debt Interest	0	0	0	0	0	0				
840-63019 515	Debt Fees	7,047	0	0	0	0	0				
840-63019 5xx	Issuance Costs	0	0	0	0	0	0				

(Continued)

PROGRAM: 63000 - Special Assessment Debt

COMMENTARY

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
AD 00-1 Presidio - 2001 Bonds											
840-63021 511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 840-6329			
840-63021 513	Debt Interest	0	0	0	0	0	0				
840-63021 515	Debt Fees	2,000	17,838	19,763	0	0	0				
AD 94-1 West Naglee Area - 2001											
841-6302 511	Debt Principal	0	0	0	0	0	0	Refunded in FY02-03; See 841-6325			
841-6302 513	Debt Interest	0	0	0	0	0	0				
841-6302 515	Debt Fees	0	0	0	0	0	0				
AD 94-1 West Naglee Area - 2002											
841-6302 511	Debt Principal	170,000	180,000	190,000	205,000	205,000	215,000	230,000	245,000	265,000	280,000
841-6302 513	Debt Interest	210,255	201,543	191,965	187,000	181,450	169,710	157,500	144,000	129,200	112,900
841-6302 515	Debt Fees	14,871	25,293	27,524	4,000	27,700	27,700	27,700	27,700	27,700	27,700
CFD 93-1 Tracy Marketplace - 1996											
844-6300 511	Debt Principal	35,000	35,000	35,000	30,000	40,000	40,000	45,000	45,000	50,000	55,000
844-6300 513	Debt Interest	71,210	69,162	67,080	119,100	64,900	62,400	59,700	56,900	53,900	50,600
844-6300 515	Debt Fees	4,584	3,220	4,044	3,500	4,100	4,200	4,200	4,200	4,200	4,200
CFD 98-1 Plan "C" - 1998 Bonds											
846-6301 511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 846-6327			
846-6301 513	Debt Interest	0	0	0	0	0	0				
846-6301 515	Debt Fees	37,638	0	0	0	0	0				
CFD 98-1 Plan "C" - 2001 Bonds											
846-6302 511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 846-6327			
846-6302 513	Debt Interest	0	0	0	0	0	0				
846-6302 515	Debt Fees	0	0	0	0	0	0				
CFD 98-3 Souza Citation											
847-63011 511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 847-6328			
847-63011 513	Debt Interest	0	0	0	0	0	0				
847-63011 515	Debt Fees	2,520	0	0	0	0	0				
AD 98-4 Morrison Homes											
849-6301 511	Debt Principal	80,000	85,000	90,000	95,000	95,000	0	Refunded in FY11-12; See 854-63030			
849-6301 513	Debt Interest	106,185	102,017	97,510	99,000	47,590	0				
849-6301 515	Debt Fees	12,567	16,501	18,681	10,000	1,660	0				
I205 RRA 1999 Debt Refunding											
850-6301 511	Debt Principal	545,000	565,000	580,000	580,000	585,000	605,000	635,000	655,000	680,000	715,000
850-6301 513	Debt Interest	346,489	331,736	313,881	335,000	294,300	272,600	248,400	223,800	197,200	168,510
850-6301 515	Debt Fees	42,417	65,870	71,944	15,000	15,000	72,000	15,000	15,000	10,000	10,000
CFD 93-1 Tracy Marketplace - 2002											
844-6302 511	Debt Principal	25,000	25,000	30,000	25,000	30,000	30,000	35,000	35,000	35,000	35,000
844-6302 513	Debt Interest	122,919	121,813	120,517	122,400	119,100	117,600	115,800	113,800	111,900	109,800
844-6302 515	Debt Fees	5,055	7,785	8,784	6,000	8,800	8,800	8,800	8,800	8,800	8,800

(Continued)

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PROGRAM: 63000 - Special Assessment Debt

COMMENTARY

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
CFD 98-1 Plan "C" - 2003 Bonds											
846-6302(511	Debt Principal	0	0	0	0	0	0	Refunded in FY05-06; See 846-6327			
846-6302(513	Debt Interest	0	0	0	0	0	0				
846-6302(515	Debt Fees	0	0	0	0	0	0				
AD 03-01 Berg Avenue											
852-6305: 511	Debt Principal	25,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000
852-6305: 513	Debt Interest	43,295	42,334	41,179	41,800	39,970	38,720	37,420	35,970	34,380	32,760
852-6305: 515	Debt Fees	6,942	9,376	10,306	8,000	10,400	10,400	10,400	10,400	10,400	10,400
CFD 06-01 NE Industrial Area #2											
853-6305: 511	Debt Principal	5,000	20,000	30,000	45,000	45,000	60,000	80,000	95,000	115,000	135,000
853-6305: 513	Debt Interest	609,570	608,983	607,645	606,800	604,010	601,400	597,900	593,410	588,000	581,500
853-6305: 515	Debt Fees	10,057	14,055	17,852	6,000	18,000	18,000	18,000	18,000	18,000	18,000
853-6305: 5xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
TOPJPA 2005 A - CFD 98-1 Plan "C"											
846-6302; 511	Debt Principal	1,525,000	1,670,000	1,835,000	2,050,000	2,005,000	2,180,000	2,230,000	2,575,000	2,785,000	3,015,000
846-6302; 513	Debt Interest	2,773,705	2,716,749	2,652,074	2,617,700	2,564,300	2,485,800	2,401,700	2,307,000	2,199,800	2,083,800
846-6302; 515	Debt Fees	23,549	85,480	87,539	23,000	88,000	88,000	88,000	88,000	88,000	88,000
846-6302; 5xx	Issuance Costs	0	0	0		0					
TOPJPA 2005 B - CFD 98-3 Souza Citation											
847-6302(511	Debt Principal	150,000	160,000	160,000	170,000	170,000	180,000	185,000	190,000	200,000	210,000
847-6302(513	Debt Interest	160,625	155,294	149,494	146,500	143,100	136,100	128,700	120,900	112,500	103,400
847-6302(515	Debt Fees	8,531	12,124	13,081	8,500	13,100	13,300	13,300	13,300	13,300	13,300
847-6302(5xx	Issuance Costs	0	0	0		0					
TOPJPA 2005 C - CFD 00-01 Presidio											
840-6302! 511	Debt Principal	200,000	220,000	245,000	270,000	270,000	300,000	340,000	365,000	400,000	435,000
840-6302! 513	Debt Interest	635,613	628,678	620,766	616,600	611,820	601,700	589,900	576,400	561,400	544,700
840-6302! 515	Debt Fees	8,312	5,000	5,150	10,000	5,200	5,600	5,600	5,600	5,600	5,600
840-6302! 5xx	Issuance Costs	0	0	0		0					
TOPJPA Rev Bonds 2011A											
854-6303(511	Debt Principal	0	0	0	0	0	750,000	605,000	645,000	675,000	730,000
854-6303(513	Debt Interest	0	0	0	0	0	404,700	554,000	542,000	525,800	505,600
854-6303(515	Debt Fees	0	0	0	0	0	5,000	5,000	5,000	5,000	5,000
854-6303(5xx	Issuance Costs	0	0	0	0	172,300	0	0	0	0	0
Financing Districts - UMP Developments											
8xx-65002 525	Issuance Costs	0	0	0	87,000	0	87,000	87,000	87,000	0	0
8xx-65002 529	Capitalized Intere	0	0	0	121,000	0	121,000	121,000	121,000	0	0
8xx-65002 515	Debt Fees	0	0	0	0	0	0	0	0	0	0
	Program Total	12,627,265	12,965,157	13,097,438	13,388,400	23,186,360	11,800,740	11,760,120	12,025,300	11,924,980	12,185,070

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PROGRAM: 64000 - Redevelopment Debt

Payment of debt service and interagency obligations applicable to the redevelopment activites of the City's Community Development Agency.

COMMENTARY

Program outlays will increase since CDA debt repayment is scheduled so that principal payments increase in future years.
Effective January 31st, 2012, the State abolished all redevelopment agencies in the State, including the Tracy Community Development Agency. So, no new debt will be issued. However, the City as a Successor Agency to the CDA will oversee the repayment of outstanding CDA debt.

Acct #	Account Description	FY08-09 $ Actual	FY09-10 $ Actual	FY10-11 $ Actual	FY11-12 $ Adopted	FY11-12 $ Estimated	FY12-13 $ Projected	FY13-14 $ Projected	FY14-15 $ Projected	FY15-16 $ Projected	FY16-17 $ Projected
CDA Interagency Payments											
4xx-64001 535	Direct Allocation	569,331	225,536	224,122	660,000	227,540	230,000	235,000	240,000	245,000	250,000
4xx-64001 536	Pass-Thru Payme	2,571,545	2,425,217	2,274,700	2,600,000	2,513,500	2,520,000	2,630,000	2,645,000	2,660,000	2,675,000
4xx-64001 531	Tax Collection Fe	146,741	147,062	153,685	137,200	195,000	200,000	205,000	210,000	215,000	220,000
281-64001 531	Tax Collection Fe	36,680	36,766	38,429	35,000	0	0	0	0	0	0
CDA Loan Debt											
804-5171-650-310	Debt Interest	0	0	0	0	0	0	0	0	0	0
CDA 1994 Bonds Debt											
4xx-64003 511	Debt Principal	0	0	0	0	0	0	Refinanced in FY03-04; See 404-6406			
4xx-64003 513	Debt Interest	0	0	0	0	0	0				
4xx-64003 515	Debt Fees	0	0	0	0	0	0				
804-5171-651-330	Issuance Costs	0	0	0	0	0	0				
CDA Housing Debt											
281-64004 511	Debt Principal	0	0	0	0	0	0	Paid off in FY02-03			
281-64004 513	Debt Interest	0	0	0	0	0	0				
281-64004 515	Debt Fees	0	0	0	0	0	0				
281-64004-5xx	Issuance Costs	0	0	0	0	0	0				
CDA 2001 Bonds Debt											
4xx-64005 511	Debt Principal	0	0	0	0	0	0	Refinanced in FY03-04; See 404-6406			
4xx-64005 513	Debt Interest	0	0	0	0	0	0				
4xx-64005 515	Debt Fees	0	0	0	0	0	0				
4xx-64005 529	Capitalized Intere	0	0	0	0	0	0				
4xx-64005 5xx	Issuance Costs	0	0	0	0	0	0				
CDA 2003 Bonds Debt - Series A											
4xx-64006 511	Debt Principal	715,000	735,000	760,000	760,000	790,000	820,000	850,000	885,000	920,000	960,000
4xx-64006 513	Debt Interest	1,483,219	1,461,769	1,436,043	1,436,100	1,409,450	1,377,850	1,345,050	1,311,050	1,275,650	1,238,490
4xx-64006 515	Debt Fees	3,697	2,385	8,013	6,000	8,600	8,700	8,800	8,900	9,000	9,000
4xx-64006 529	Capitalized Intere	0	0	0	0	0	0	0	0	0	0
4xx-64006 5xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
CDA 2003 Bonds Debt - Series B											
4xx-64007 511	Debt Principal	350,000	370,000	385,000	385,000	405,000	425,000	450,000	475,000	500,000	525,000
4xx-64007 513	Debt Interest	1,163,200	1,147,450	1,129,875	1,130,000	1,110,630	1,089,770	1,067,250	1,042,950	1,016,820	988,820
4xx-64007 515	Debt Fees	3,697	2,385	3,060	5,000	4,600	4,700	4,800	4,900	5,000	5,000
4xx-64007 529	Capitalized Intere	0	0	0	0	0	0	0	0	0	0
4xx-64007 5xx	Issuance Costs	0	0	0	0	0	0	0	0	0	0
	Program Total	7,043,110	6,553,570	6,412,927	7,154,300	6,664,320	6,676,020	6,795,900	6,822,800	6,846,470	6,871,310

Appendix

Think Inside the Triangle™

APPENDIX

This part of the budget document is for supplemental data supporting the adopted budget.

The following items have been included:

- Resolution No. 2012-110
  Adopting the Budget and Appropriations for the City of Tracy for Fiscal Year 2012-2013
  (pages H2 to H10)

  ⇒ The adopting resolution appropriates monies using a Fund-Department format.

- Resolution No. 2012-112
  Establishing the Appropriations Limit for the City of Tracy for Fiscal Year 2012-2013
  (page H11)

  ⇒ See pages C18 and C19 for an explanation of the Appropriations Limit.

- Calculation of the Appropriations Limit for FY 12-13
  (pages H12 to H16)

- Cost Allocation Plan
  Description of Central Services, Department Overhead, and Internal Services Costs
  (pages H17 to H20)

- Indirect costs and overhead allocations for FY 12-13 Adopted
  (pages H21 to H26)

  ⇒ The FY 11-12 estimated charges for Indirect Costs are a 5.5% across the board increase from the FY 10-11 actuals. The charges budgeted for FY 12-13, are an 5.8% across the board increase over FY 11-12 estimate.

  ⇒ An update of the cost calculations will be performed for FY 11-12. The results of this update will be an adjusting entry at the end of FY 11-12, which will bring the various charges up-to-date.

  ⇒ At the end of FY 12-13, similar updated cost calculations will be done which will also result in adjustments to update budgeted charges to actual.

- Internal Charges
  Allocation for Worker's Compensation and General Liability Insurance, Vehicle Operations, Equipment Replacements, Copier and Postage Costs, and Telecommunications and Information Systems
  (pages H27 to H30)

  ⇒ These internal charges allocations have been budgeted for FY 12-13 in various operating budget programs as indicated. They are shown in the budgets of the individual programs on the "Internal Charges" line under program expenditures, except for worker's compensation, which is included on the "Personnel Expenses" line, and vehicle fuel, which is included on the "Commodities" line.

- Index *(pages i-iv)*

RESOLUTION 2012-110

ADOPTING THE ANNUAL BUDGET AND APPROPRIATIONS FOR THE CITY OF TRACY FOR FISCAL YEAR 2012-2013

WHEREAS, The proposed operating, capital, and debt budgets for the City of Tracy for Fiscal Year 2012-2013 were submitted to the City Council on May 15, 2012, and

WHEREAS, Public workshops and a public hearing were held by the City Council to review, consider, and deliberate upon the proposed budgets, as well as to hear any public comments upon the budgets, and

WHEREAS, The proposed budgets presented to the City Council and any modifications made have been incorporated into budget;

NOW, THEREFORE, BE IT RESOLVED That the City Council of the City of Tracy does approve as follows:

Section 1: Adopted Budget for the Fiscal Year 2012-2013

There is hereby appropriated from the unappropriated fund balances anticipated to be available on July 1, 2012, and from the estimated revenues and transfers in to be received during the Fiscal Year beginning July 1, 2012, and ending June 30, 2013, the following amounts necessary to fund the operating programs of City departments, the City debt service programs, and the various projects of the City's Capital Improvement Program (CIP) during said Fiscal Year.

1. From the General Fund 101 and its various sub-funds for:

The Police Department	$22,217,490
The Fire Department	8,712,180
The Public Works Department	4,031,000
The Development Services Department	6,263,800
The City Council	97,400
The City Attorney's Office	861,540
The City Manager's Office	1,779,750
Recreation and Cultural Arts Programs	3,390,070
The Administrative Services Department	2,953,810
The Indirect Costs Program	(1,144,240)
The Equipment Acquisition Program	291,000
The Special Reserves Program	250,020
CIP Projects	0
Debt Service Program	0
Sub-Total	$49,703,820
Budget Savings	(1,000,000)
TOTAL	**$48,703,820**

2.	From the South County Fire Authority Fund 211 for:		
	The Indirect Costs Program	$	176,780
	The Equipment Acquisition Program		7,000
	The Fire Department		6,517,020
	Special Reserves Program		15,000
		$	6,715,800
3.	From the Downtown Improvement District Fund 221 for:		
	The Downtown Promotions Program	$	117,200
4.	From the Asset Forfeiture Fund 231 for:		
	The Equipment Acquisition Program	$	30,000
	The Police Department		14,000
		$	44,000
5.	From the Transportation Development Act Fund 241 for:		
	The Indirect Costs Program	$	35,360
	The Public Works Department		1,307,440
	The Development Services Department		175,000
	The Equipment Acquisition Program		0
	CIP Streets and Highways Projects		0
		$	1,517,800
6.	From the Transportation Sales Tax Fund 242 for:		
	CIP Traffic Safety Program	$	0
	CIP Streets and Highways Projects		1,480,000
	CIP Parks & Recreation Projects		0
		$	1,480,000
7.	From the State Prop 1B Road Bonds Fund 244 for:		
	CIP Streets and Highway Projects	$	325,000
8.	From the Gas Tax (Maintenance) Funds 245, 246 & 247 for:		
	The Indirect Costs Program	$	37,440
	The Public Works Department		1,312,560
	CIP Traffic Safety Program		805,000
	CIP Streets & Highways Projects		430,000
		$	2,585,000
9.	From the Federal TEA Grant Fund 261 for:		
	CIP Traffic Safety Program	$	0
	CIP Streets & Highways Projects		1,360,100
		$	1,360,100
10.	From the Community Development Block Grant Fund 268 for:		
	The Development Services Department	$	395,840
	CIP General Government Projects		90,000
		$	485,840
11.	From the Landscaping Districts Fund 271 for:		
	The Indirect Costs Program	$	83,580
	The Equipment Acquisition Program		0
	The Public Works Department		2,260,750
	The CIP Streets and Highways Projects		0
	The CIP Parks & Recreation Projects		238,000
		$	2,582,330

12.	From the CDA and Successor Housing Fund 281 & 282 for:		
	The Indirect Costs Program	$	0
	The Equipment Acquisition Program		0
	Debt Service Programs		0
	CIP Miscellaneous Projects		0
		$	0
13.	From the Education Government CTV Fund 295 for:		
	The Indirect Costs Program	$	27,950
	The Equipment Acquisition Program		0
	The City Manager's Office		90,470
		$	118,420
14.	From the General Projects Fund 301 for:		
	CIP General Government Projects	$	4,906,050
	CIP Traffic Safety Projects		2,756,000
	CIP Streets & Highways Projects		0
	CIP Airport Projects		76,000
	CIP Parks & Community Services Projects		2,234,000
	CIP Miscellaneous Projects		0
		$	9,972,050
15.	From the Parks Infill Fund 311 for:		
	CIP Parks and Recreation Projects	$	0
16.	From the Drainage Infill Fund 312 for:		
	CIP Drainage Projects	$	0
17.	From the Arterials Infill Fund 313 for:		
	CIP Streets and Highways Projects	$	0
18.	From the Building Infill Fund 314		
	CIP General Government Projects	$	0
19.	From the Redevelopment Agency Obligations Fund 317 & 318		
	Indirect Costs Program	$	0
	The Development Services Department		0
		$	0
20.	From the Plan C Arterials Fund 322 for:		
	CIP Drainage Projects		
		$	0
21.	From the Plan C Drainage Fund 323 for:		
	CIP Traffic Safety Projects	$	0
22.	From the Plan C General Facilities Fund 324 for:		
	CIP Parks and Recreation Projects	$	0
23.	From the Plan C Utilities Fund 325 for:		
	CIP Water Projects	$	0
	CIP Wastewater Projects		0
	CIP Interfund Reimbursements		0
		$	0

24.	From the RSP Program Management Fund 345 for:		
	CIP General Government Projects	$	0
	CIP Economic Development Projects		1,300,000
	CIP Interfund Reimbursements		0
		$	1,300,000
25.	From the Northeast Industrial Area #1 Fund 351 for:		
	CIP General Government Projects	$	0
	CIP Arterials Projects		342,000
	CIP Traffic Safety Projects		0
	CIP Miscellaneous Projects		0
	CIP Interfund Reimbursements		0
		$	342,000
26.	From the South MacArthur Area Fund 352 for:		
	CIP General Government Projects	$	0
	CIP Water Projects		220,900
	CIP Miscellaneous Projects		0
		$	220,900
27.	From the I-205 Corridor Development Fund 353 for:		
	CIP Arterials Projects	$	0
	CIP Miscellaneous Projects		0
		$	0
28.	From the Industrial Specific Plan, South Fund 354 for:		
	CIP General Government Projects	$	0
	CIP Traffic Safety Projects		102,000
	CIP Streets and Highways Projects		0
	CIP Wastewater Projects		0
	CIP Drainage Projects		500,000
	CIP Miscellaneous Projects		0
		$	602,000
29.	From the Presidio Fund 355 for:		
	CIP Parks & Recreation Projects	$	(178,900)
	CIP Miscellaneous		0
		$	(178,900)
30.	From the Tracy Gateway Area Fund 356 for:		
	CIP Traffic Safety Projects	$	0
	CIP Streets & Highways Projects		0
	CIP Wastewater Improvements		0
	CIP Water Improvements		0
	CIP Parks & Recreation Projects		0
		$	0
31.	From the NE Industrial Area #2 Fund 357 for:		
	CIP General Government Projects	$	0
	CIP Streets & Highways Projects		0
	CIP Miscellaneous Projects		0
		$	0

32.	From the Community Development Agency Project Fund 381 for:		
	The Indirect Costs Program	$	0
	The Development Services Department		0
	CIP Streets & Highways Projects		0
	CIP Airport Projects		0
	CIP Parks & Recreation Projects		0
		$	0
33.	From the UMP Facilities Fund 391 for:		
	CIP Parks and Recreation Projects	$	0
	CIP Miscellaneous Projects		0
		$	0
34.	From the CIP Deposits Fund 395 for:		
	The Capital Improvements Programs CIP Deposits	$	500,000
35.	From the Community Development Agency Debt Fund 404 for:		
	The Redevelopment Debt Program	$	0
36.	From the 2008 Lease Revenue Bonds Fund 407 for:		
	Debt Service Programs	$	281,080
37.	From the 2009 Lease Revenue Bonds Fund 408 for:		
	Debt Service Programs	$	1,293,000
38.	From the Successor Agency Fund 495 for:		
	The Indirect Costs Program	$	125,990
	The Development Services Department		124,010
	The Debt Services Program		6,676,020
		$	6,926,020
39.	From the Water Operating Fund 511 for:		
	The Indirect Costs Program	$	262,310
	The Administrative Services Department		552,400
	The Special Reserves Program		25,000
	The Equipment Acquisition Program		30,000
	The Public Works Department		12,036,140
	The Development Services Department		79,050
	Water Purchases for Storage		275,000
	Debt Service Programs		1,340,430
		$	14,600,330
40.	From the Water Capital Fund 513 for:		
	CIP Water Improvements Projects	$	433,000
	CIP Interfund Reimbursements		0
		$	433,000
41.	From the Wastewater Operating Fund 521 for:		
	The Indirect Costs Program	$	183,430
	The Administrative Services Department		244,700
	The Special Reserves Program		25,000
	The Equipment Acquisition Program		104,600
	The Public Works Department		7,351,910
	The Development Services Department		96,680
	Debt Service Programs		2,264,500
		$	10,270,820

42.	From the Wastewater Capital Fund 523 for:		
	CIP Wastewater Improvements Projects	$	1,997,000
	CIP Interfund Reimbursements		0
		$	1,997,000
43.	From the Solid Waste Funds 531, 532 and 533 for:		
	The Indirect Costs Program	$	32,030
	The Administrative Services Department		280,500
	The Public Works Department		18,241,530
		$	18,554,060
44.	From the Drainage Fund 541 for:		
	The Indirect Costs Program	$	15,790
	The Administrative Services Department		18,800
	The Public Works Department		543,160
	The Development Services Department		25,000
	CIP Drainage Projects		140,500
		$	743,250
45.	From the Airport Fund 561 for:		
	The Indirect Costs Program	$	69,800
	The Public Works Department		291,950
	Debt Service Programs		23,140
		$	384,890
46.	From the Airport Capital Fund 563 for:		
	CIP Airport Improvements Projects	$	0
47.	From the Transit Fund 571 for:		
	The Indirect Costs Program	$	58,960
	The Equipment Acquisition Program		20,000
	The Public Works Department		1,724,830
		$	1,803,790
48.	From the Transit Capital Fund 573 for:		
	CIP Transit Projects	$	1,355,000
49.	From the Central Garage Fund 601 for:		
	The Indirect Costs Program	$	34,820
	The Equipment Acquisition Program		20,000
	The Public Works Department		1,429,380
	CIP General Government Projects		0
		$	1,484,200
50.	From the Central Services Fund 602 for:		
	The Administrative Services Department	$	1,494,550
	The Equipment Acquisition Program		0
	Debt Service Programs		0
		$	1,494,550
51.	From the Equipment Acquisition Fund 605 for:		
	Debt Services Programs	$	73,200
	The Equipment Acquisition Program		671,360
	CIP Projects		200,000
		$	944,560

52.	From the Vehicle Acquisition Fund 606 for:		
	The Equipment Acquisition Program	$	573,900
53.	From the Building Maintenance Fund 615 for:		
	The Public Works Department	$	811,300
	The Equipment Acquisition Program		0
		$	811,300
54.	From the Self-Insurance Fund 627 for:		
	The Equipment Acquisition Program	$	0
	The Administrative Services Department		502,000
	The NonDepartmental Group		3,128,600
		$	3,630,600
55.	From the Medical Leave Bank Fund 811 for:		
	The Special Reserves Program	$	300,000
56.	From the CFD 89-1 Debt Fund 835 for:		
	Debt Service Programs	$	1,300,500
	CIP Interfund Reimbursements		0
		$	1,300,500
57.	From the CFD 99-1 Fund 837 for:		
	Debt Service Programs	$	758,510
58.	From the CFD 00-01 Fund 840 for:		
	Debt Service Programs	$	907,300
59.	From the Assessment District 94-1 Fund 841 for:		
	Debt Service Programs	$	412,410
60.	From the CFD 93-1 Fund 844 for:		
	Debt Service Programs	$	263,000
61.	From the CFD 98-1 Fund 846 for:		
	Debt Service Programs	$	4,753,800
62.	From the CFD 98-3 Fund 847 for:		
	Debt Service Programs	$	329,400
63.	From the I-205 RAA Debt Refinancing Fund 850 for:		
	Debt Service Programs	$	949,600
64.	From the AD 03-01 Berg Avenue Area Fund 852 for:		
	Debt Service Programs	$	79,120
65.	From the CFD 06-01 NE Industrial Area #2 Fund 853 for:		
	Debt Service Programs	$	679,400
66.	From the TOPJPA Revenue Bonds 2011A Fund 854 for:		
	Debt Service Programs	$	1,159,700
67.	From new Financing Districts to be established:		
	Debt Service Programs	$	208,000
	Grand Total All Funds	**$**	**158,475,450**

Section 2: Authorized Interfund Transfers for Fiscal Year 2012-2013.

There is hereby authorized the transfers of the following amounts from one fund to another for the stated purpose during said Fiscal Year 2012-2013.

1.	From the General Fund 101 for debt service payments:		
	To the 2007 Lease Revenue Bond Fund 407		$ 282,000
	To the 2008 Lease Revenue Bond Fund 408		$ 893,000
		Sub-total	$ 1,175,000
2.	From Successor Agency Fund 495 for debt service payments:		
	To the 208 Lease Revenue Bond Fund 408		$ 400,000
3.	From the Airport Fund 561 for loan repayment:		
	To the Water Capital Fund 513		$ 20,000
4.	From the Economic Uncertainty Fund 299 for a operating transfer:		
	To the General Fund 101		$ 2,180,100
	Total Transfers		$ 3,775,100

Section 3: Interest Allocation and Stabilization

All investment earnings and gains in FY 11-12 and FY 12-13 for funds with General Fund derived cash balances and the City's internal services funds, will be allocated to the General Fund 101.

Section 4: Contingency Reserves

Any proceeds of taxes received in FY 11-12 or FY 12-13, in excess of those appropriated or transferred in Sections 1 and 2 above shall be appropriated into a contingency reserve for their respective fund.

The General Fund fund balance is targeted at $18,985,100 at fiscal year-end for both FY 11-12 and FY 12-13. Staff is authorized to transfer any monies into or out of the General Fund 101, and from or to the Economic Uncertainty Fund 299 respectively, to maintain the targeted fund balance.

Section 5: No Uncommitted Development Fees

The City prepares and maintains a five-year capital improvement plan. In accordance with this plan, there are no uncommitted development fee monies from prior fiscal years that should be refunded as per Government Code 66001(d).

Section 6: Reduction for Prior Year Over Expenditures

Any over expenditures of the FY 11-12 operating budget as amended at the fund and department level shall be offset by an equal reduction for the same fund and department in the new FY 12-13 budget.

Section 7: Reduction for Expenditures of Unrealized Fee & Grant Revenues

In any program where a budget is established based upon a projection of fee and/or grant revenues, covering at least 20% of program costs, it is expected that if actual revenues received are less than projected, that actual expenses paid from the program should also be less by an equal amount. If any expenditure of unrealized revenue occurs in FY 11-12, the portion over shall be offset by an equal reduction for the same fund and department in the new FY 12-13 budget.

* * * * * * * * * * * * * * * * * * * *

The foregoing Resolution 2012-110 was adopted by the Tracy City Council on the 5th day of June 2012, by the following vote:

AYES: COUNCIL MEMBERS: ABERCROMBIE, ELLIOTT, MACIEL, RICKMAN, IVES

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: ABERCROMBIE (Absent from voting on the budget allocation for D.A.R.E.)

ABSTAIN: COUNCIL MEMBERS: NONE

Mayor

ATTEST:

City Clerk

RESOLUTION 2012-112

ESTABLISHING THE APPROPRIATIONS LIMIT FOR THE CITY OF TRACY
FOR FISCAL YEAR 2012-2013

WHEREAS, Article XIIIB of the State Constitution places an appropriations limit on the proceeds of taxes received by the State and local governments in California, and

WHEREAS, Article XIIIB provides that the appropriations limit can be adjusted annually to account for growth and inflation, and

WHEREAS, It is necessary for the City Council to establish the appropriations limit for the City of Tracy for FY 12-13 and to specify the options used in the annual adjustment, and

WHEREAS, The attachments to this resolution show the calculations used to determine the appropriations limit as adjusted for the City of Tracy for FY 12-13, and

NOW, THEREFORE, BE IT RESOLVED That:

1) The FY 12-13 appropriations limit for the City of Tracy is established as $49,508,950;

2) In setting the appropriations limit for FY 12-13 the City Council has chosen the "City Population Growth" and "California Per Capita Income" options for the annual adjustment in the limit;

3) The appropriations, subject to the limit based upon the proposed City budget for FY 12-13 are $35,269,520, or 71.24% of the limit, which is $14,239,430 below the limit.

* * * * * * * * * * * *

The foregoing Resolution 2012-112 was adopted by the Tracy City Council on the 5th day of June, 2012, by the following vote:

AYES: COUNCIL MEMBERS: ABERCROMBIE, ELLIOTT, MACIEL, RICKMAN, IVES

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

ABSTAIN: COUNCIL MEMBERS: NONE

MAYOR

ATTEST:

CITY CLERK

FY 1978-79 Base	TAX PROCEEDS	NON-TAX PROCEEDS
TAXES	$1,141,967	
LIC, PERMIT & Franchises		$370,119
FINES		$108,860
USE OF MONEY	$175,167	$182,952
RENTS & CONCESSIONS		$60,650
STATE SHARED REVENUES	$849,352	$697,618
COUNTY GRANTS		$39,451
FEDERAL GRANTS		$3,860,398
CHARGES/FEES		$3,227,759
OTHER REVENUES		$328,834
Fund Balance from FY76-77	$428,595	$162,571
Sub-Totals	$2,595,081	$9,039,212
TOTAL Revenues	$11,634,293	

Prop 4 Adjustments	Population	CPI	FACTOR	Updated App Limit
FY 1978-79 BASE LIMIT				$2,595,081
FY 1979-80 BASE UPDATE	1.0006	1.102	1.1023	$2,860,456
FY 1980-81 BASE UPDATE	1.0354	1.105	1.1444	$3,273,585
FY 1981-82 BASE UPDATE	1.0603	1.091	1.1570	$3,787,536
FY 1982-83 BASE UPDATE	1.0464	1.068	1.1175	$4,232,546
FY 1983-84 BASE UPDATE	1.0362	1.024	1.0606	$4,489,003
FY 1984-85 BASE UPDATE	1.0489	1.047	1.0986	$4,931,699
FY 1985-86 BASE UPDATE	1.0732	1.037	1.1133	$5,490,646
FY 1986-87 BASE UPDATE	1.0884	1.030	1.1211	$6,155,300
FY 1987-88 BASE UPDATE	1.0626	1.030	1.0949	$6,739,457
FY 1988-89 BASE UPDATE	1.0548	1.036	1.0931	$7,366,828
FY 1989-90 BASE UPDATE	1.0340	1.041	1.0764	$7,929,609
FY 1990-91 BASE UPDATE	1.1123	1.048	1.1657	$9,243,469
FY 1991-92 BASE UPDATE	1.1039	1.054	1.1635	$10,754,874
FY 1992-93 BASE UPDATE	1.0559	1.042	1.1002	$11,832,691
FY 1993-94 BASE UPDATE	1.0695	1.030	1.1016	$13,034,593
FY 1994-95 BASE UPDATE	1.0403	1.030	1.0715	$13,966,683
FY 1995-96 BASE UPDATE	1.0336	1.026	1.0605	$14,811,299
FY 1996-97 BASE UPDATE	1.0307	1.028	1.0596	$15,693,454
FY 1997-98 BASE UPDATE	1.0262	1.030	1.0570	$16,587,761
FY 1998-99 BASE UPDATE	1.0281	1.023	1.0517	$17,446,117
FY 1999-00 BASE UPDATE	1.0549	1.016	1.0718	$18,698,371
FY 2000-01 BASE UPDATE	1.0729	1.022	1.0965	$20,502,835
FY 2001-02 BASE UPDATE	1.0759	1.034	1.1125	$22,809,006
FY 2002-03 BASE UPDATE	1.0785	1.028	1.1087	$25,288,299
FY 2003-04 BASE UPDATE	1.0645	1.016	1.0815	$27,350,105
FY 2004-05 BASE UPDATE	1.0685	1.012	1.0816	$29,581,222
FY 2005-06 BASE UPDATE	1.0499	1.018	1.0684	$31,603,934
FY 2006-07 BASE UPDATE	1.0250	1.020	1.0451	$33,028,955
FY 2007-08 BASE UPDATE	1.0078	1.032	1.0396	$34,338,437
FY 2008-09 BASE UPDATE	1.0054	1.042	1.0476	$35,973,867
FY 2009-10 BASE UPDATE	0.9976	0.998	0.9956	$35,815,755
FY 2010-11 BASE UPDATE	1.0163	1.030	1.0468	$37,491,538
FY 2011-12 BASE UPDATE	1.0069	1.018	1.0250	$38,429,734
FY 2012-13 BASE UPDATE	1.0079	1.026	1.0341	$39,740,395

Prop 111	Adjustments	City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 1986-87 BASE					$6,155,300
FY 1987-88 BASE UPDATE		1.0626	1.0347	1.0995	$6,767,581
FY 1988-89 BASE UPDATE		1.0548	1.0466	1.1040	$7,471,096
FY 1989-90 BASE UPDATE		1.0340	1.0519	1.0877	$8,126,047
FY 1990-91 BASE UPDATE		1.1123	1.0421	1.1591	$9,419,127
Adjustments:					
	Drainage Fees				($92,060)
	Landscaping Fees				$0
	Redevelopment Agency Cost Transfer				($99,140)
	FY 1990-91 Limit				$9,227,927
FY 1991-92 BASE UPDATE		1.1039	1.0414	1.1496	$10,608,439
Adjustments:					
	County Booking Fees				$36,000
	County Tax Administration Fees				$90,000
	Street Sweeping transfer to fee support				($144,700)
	FY 1991-92 Limit				$10,589,739
FY 1992-93 BASE UPDATE		1.0559	0.9936	1.0491	$11,109,827
Adjustments:					
	State Fees for Criminal Justice Services				$5,000
	FY 1992-93 Limit				$11,114,827
FY 1993-94 BASE UPDATE		1.0695	1.0272	1.0986	$12,210,528
Adjustments:					
	FY 1993-94 Limit				$12,210,528
FY 1994-95 BASE UPDATE		1.0403	1.0071	1.0477	$12,792,800
Adjustments:					
	FY 1994-95 Limit				$12,792,800
FY 1995-96 BASE UPDATE		1.0336	1.0472	1.0824	$13,846,747
Adjustments:					
	FY 1995-96 Limit				$13,846,747
FY 1996-97 BASE UPDATE		1.0307	1.0467	1.0788	$14,938,337
Adjustments:					
	FY 1996-97 Limit				$14,938,337
FY 1997-98 BASE UPDATE		1.0262	1.0467	1.0741	$16,045,620
Adjustments:					
	FY 1997-98 Limit				$16,045,620

(Continued)

Prop 111	Adjustments	City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 1998-99 BASE UPDATE		1.0281	1.0415	1.0708	$17,181,106
Adjustments:					
	State Fees for DUI Laboratory Expenses				$7,000
	Landscaping & Lighting District Costs				$345,770
	FY 1998-99 Limit				$17,533,876
FY 1999-00 BASE UPDATE		1.0549	1.0453	1.1027	$19,334,377
Adjustments:					
	State Fees for Laboratory Expenses				$12,500
	County Tax Administration Fees (Increase since FY91-92)				$19,000
	FY 1999-00 Limit				$19,365,877
FY 2000-01 BASE UPDATE		1.0729	1.1405 *	1.2236	$23,696,909
Adjustments:					
			* using change in		$0
			non-residential AV		$0
	FY 2000-01 Limit				$23,696,909
FY 2001-02 BASE UPDATE		1.0759	1.0782	1.1600	$27,489,253
Adjustments:					
	None				$0
	FY 2001-02 Limit				$27,489,253
FY 2002-03 BASE UPDATE		1.0785	0.9873	1.0648	$29,270,641
Adjustments:		Revised for FY04-05			
	None				$0
	FY 2002-03 Limit				$29,270,641
FY 2003-04 BASE UPDATE		1.0645	1.0231	1.0891	$31,878,361
Adjustments:		Revised for FY04-05			
	County Booking Fees (Increase since 1992)				$80,000
	County Tax Administration Fees (Increase since 2000)				$66,000
	FY 2003-04 Limit				$32,024,361
FY 2004-05 BASE UPDATE		1.0685	1.0328	1.1036	$35,341,704
Adjustments:					
	None				$0
	FY 2004-05 Limit				$35,341,704

(Continued)

Prop 111	Adjustments		City Population	CA per Capita Income	FACTOR	Updated App Limit
FY 2005-06 BASE UPDATE			1.0499	1.0526	1.1051	$39,056,991
Adjustments:						
	None					$0
	FY 2005-06 Limit					$39,056,991
FY 2006-07 BASE UPDATE			1.0250	1.0396	1.0656	$41,618,739
Adjustments:						
	None					$0
	FY 2006-07 Limit					$41,618,739
FY 2007-08 BASE UPDATE			1.0078	1.0442	1.0523	$43,797,262
Adjustments:						
	None					$0
	FY 2007-08 Limit					$43,797,262
FY 2008-09 BASE UPDATE			1.0054	1.0429	1.0485	$45,922,816
Adjustments:						
	None					$0
	FY 2008-09 Limit					$45,922,816
FY 2009-10 BASE UPDATE			1.0020	1.0062	1.0082	$46,301,339
Adjustments:						
	None					$0
	FY 2009-10 Limit					$46,301,339
FY 2010-11 BASE UPDATE			1.0163	0.9746	0.9905	$45,860,827
Adjustments:						
	None					$0
	FY 2010-11 Limit					$45,860,827
FY 2011-12 BASE UPDATE			1.0069	1.0251	1.0322	$47,336,316
Adjustments:						
	None					$0
	FY 2011-12 Limit					$47,336,316
FY 2012-13 BASE UPDATE			1.0079	1.0377	1.0459	$49,508,950
Adjustments:						
	None					$0
	FY 2012-13 Limit					$49,508,950

	TAX PROCEEDS	NON-TAX PROCEEDS
TAXES	$37,028,600	$6,593,700
Special Assessments		$16,462,050
LIC, PERMIT & Franchises	$0	$3,191,450
STATE SHARED REVENUES	$465,000	$2,135,390
STATE GRANTS		$167,000
FEDERAL GRANTS		$3,811,230
COUNTY & OTHER GRANTS		$7,249,440
CHARGES/FEES	$0	$62,918,500
FINES		$1,903,000
USE OF MONEY	$430,000	$191,000
RENTS & CONCESSIONS		$471,300
OTHER REVENUES		$594,600
OTHER FINANCING SOURCES		$2,525,000
FUND Balance	$0	$0
Sub-Totals	$37,923,600	$108,213,660
TOTAL Revenues	$146,137,260	

Proceeds of Taxes	$37,923,600
Less Exemptions	
Debt Service	$1,174,080
Qualified Capital Outlays	$1,480,000
Court Orders	$0
Federal Mandates	$0
Appropriations Subject to Limit	$35,269,520
Appropriations Limit	$49,508,950
Amount under Limit	$14,239,430
% of Limit Appropriated	71.24%

Qualified Capital Outlays

Widen-Corral Hollow Rd	$950,000
Street Patch & Overlay	$380,000
Sidewalk Repairs	$150,000
	$1,480,000

CITY OF TRACY
COST ALLOCATION PLAN
Based on FY 12-13 Adopted Budget

Purpose of the Plan

The purpose of the City's cost allocation plan is to identify the total costs of providing City services. Why is a separate cost accounting analysis required to do this? Because in most organizations—whether in the private or public sector—the cost of producing goods or delivering services can be classified into two basic categories: direct and indirect costs.

Direct and Indirect Costs

Direct costs are those costs necessary and related to providing a specific service to the public. While indirect costs are those that support the organization so that it can provide various services. Most budget and accounting systems record and accumulate cost data based on their organizational structure. So, what is direct or indirect is usually analyzed in terms of the organization structure. Operating units provide the direct services to the public. But, other units provide management and support services to the operating units. The costs of the operating units are direct costs; while the costs of the management and support units are indirect costs. Sometimes, these indirect costs are also referred to as overhead costs, central service costs, and/or internal services.

Indirect Costs Accounting and Allocation

Indirect costs are usually recorded and accumulated for management and support units; and these are separate from the direct costs of operating units. So, to determine the total costs of providing services, the indirect costs must be allocated out or distributed back to the various operating units in the organization. The cost allocation plan is used to identify both the indirect and direct costs of an organization and then allocate the former back to the latter on the basis of benefit in a logical and uniform manner.

The first step in preparing a cost allocation plan is determining direct and indirect costs. To do this, the City's program structure for the operating budget can be used. In preparing the cost allocation plan, only operating costs are considered. Capital outlay and debt service costs are excluded from the calculations.

Program Structure

The City of Tracy is organized into a number of departments, each providing services in a particular function area. Each City department is organized into a number of divisions or offices. Under the City's program budget, the City's operating budget is organized around programs, which focus upon a particular service provided by the City.

For budget purposes, each City department consists of a number of programs, which serve as the basic units of the City's operating budget. The arrangement of programs to build the City's operating budget is called the program structure. Thus, the City's program structure consists of departments, divisions, and programs. The various programs can be classified as: operating, support, or administration. The operating programs provide direct public services. The support programs provide services to other City programs. The administration programs manage, coordinate, and provide administrative support to other City programs.

Citywide Cost Allocation

At the City wide level, the City of Tracy provided direct public services: police, fire, public works, parks, recreation, cultural arts, transit, airport, community facilities, economic development, planning, building, code enforcement, and engineering. These are the operating programs in the City budget and represent the first level of direct costs.

At the City wide level, the indirect costs consist of central services costs, department overhead costs, and internal service costs. These costs are allocated back to direct program operating costs, so that total program costs can be determined. The following tables provide a brief description of these cost elements. Also, provided are the factors used to allocate these costs back to City operating programs.

The city wide indirect costs are classified differently into 3 categories because of how they are budgeted and accounted for.

CENTRAL SERVICES COSTS		
Service/Program	Service/Program Description	Allocation Factor
City Clerk Program 58320	Prepares Council and CDA agendas and minutes, maintain official City and CDA records and documents, and provides general administrative support for the Mayor and the City Council.	% of agenda items and workload generated by programs for the City Clerk
City Attorney Program 58210	Provides legal counsel to the City Council, City Boards and Commissions, and City staff, prepare and/or review all City legal documents, prosecute municipal Code violations, and coordinate special counsel and City litigation	% of time spent by Attorney staff on program legal matters
City Administration Program 58310	The City Manager manages City affairs supervising policy and program implementation, administration, and enforcement activities and provides policy and program development support to the City Council	% of time spent by CM staff on oversight of program affairs
Human Resources Program 58410	Provides central personnel services for the City including compensation review, recruitment, examinations, transaction processing, employee development, and records maintenance.	% of Full-Time equivalent employees in City departments and programs
Finance Programs 58730 through 58750	Administers the City's financial system providing financial management, budget coordination, accounting, payroll, and disbursements.	50% >> % of Full-Time equivalent employees in City departments and programs, and 50% >> % of fiscal transactions and workload generated by programs
Revenue Collection Program 58760	Processing of all receipts received by the City, billing and collection for the City's utilities, business licenses, and miscellaneous receivables.	% of staff time spent on different revenue sources
Cash Management Program 58720	The City Treasurer manages the City's cash and investment portfolio and maintains banking relations	Program costs are charged against pooled investment earnings prior to interest allocation to the various City funds

Central services are citywide management and administrative support services overseeing or benefitting all City departments and programs.

Their costs are accumulated through the Central Administration Sub-Fund 125 of the City's General Fund. This sub-fund is then reimbursed by other City Fund's and other major sub-funds of the General Fund, including its main sub-fund. (See page B6 of the City's budget document to see the City's Fund Structure).

Department overhead are departmental management and administrative support services overseeing and/or benefitting all or most programs within a department. Their costs are accumulated in the General Fund. But then, the General Fund is reimbursed by other City Funds and other major sub-funds of the General Fund.

Internal services are citywide support services benefitting all or most other City programs. The services are usually tangible and direct but internal, within the City organization, as opposed to administrative or general in nature. Their costs and receipts are accounted for through internal service funds. *(See page B10 of the City's budget document).*

The reimbursements for central services and departmental overhead costs are budgeted annually based upon prior year costs adjusted for any changes in base factors in the programs. During the fiscal year, reimbursements are made quarterly. At year end, actual costs for operating and support programs are tallied, and the indirect cost allocations then recalculated. Afterward, adjustments are made to make actual reimbursements equal the recalculated costs.

These reimbursements are done on a fund or sub-fund level, not a program by program level. The central services reimbursements are accounted for through Program 59210. The department overhead reimbursements are done within each of the respective Department Administration Programs 5X110.

DEPARTMENT OVERHEAD COSTS		
Service/Program	Service/Program Description	Allocation Factor
Administration Programs: 53110, 55110, & 56110	The costs of the Administrative programs for the Development & Engineering, Parks & Community Services, and Public Works Departments are allocated among the various funds that support their respective operating programs.	% of Full-Time Equivalent employees in programs to total for department
INTERNAL SERVICE COSTS		
Service/Program	Service/Program Description	Allocation Factor
Central Garage Program 53310	Provides maintenance, repairs, and fuel for City owned vehicles and equipment.	Costs are accumulated through work orders and fuel tickets for individual vehicles, which are assigned to operating programs.
Building Maintenance Programs 53320 & 53330	Provides maintenance, repairs, and custodial services for City buildings and facilities (except for the City's Water and Wastewater Plants). Also, the utilities costs for the City buildings are accumulated for allocation.	Combination of space utilized by various programs and the amount of effort provided by custodial staff to different facilities
Risk Management Programs 58420, 59410, & 59420	Worker's Compensation premiums and costs for worker's compensation cases. Rates applied to different job classes based upon a schedule provided by the City's Risk Management Authority. Rates are applied to direct salary costs through the payroll system. General Liability premiums and costs for general liability claims.	Rates applied to programs based upon staffing level and weighted risk
Information Systems Program 58770	Provides computer and telecommunications systems, hardware, and general software for the City.	Costs allocated among programs based upon # of phone lines and # of computers that they utilize.
Copier and Postage Program 58710	City Hall copier, postage meter, and mailroom services.	Costs allocated based upon copier counter and the costs of outgoing postage.
Equipment Replacement Programs 593xx	Charges made for equipment replacement for portable and mobile equipment. These charges are placed in departmental savings accounts in a separate fund, accumulated, and then used to acquire replacements in the future. Separate Funds have been established for general equipment and for vehicles. For the Water, Wastewater, and Transit Funds, there is no separate placement. The charges are netted against each fund's respective depreciation charges.	Costs are allocated based on an inventory of equipment as assigned and utilized by the various programs and an analysis costs and useful life.

Internal services are citywide support services benefitting all or most other City programs. The services are usually tangible and direct but internal, within the City organization, as opposed to administrative or general in nature. Their costs and receipts are accounted for through internal service funds. *(See page B10 of the City's budget document).*

Postage, copier, and central garage charges are based upon actual usage and charge rates. Postage and copier charges are made monthly, while charges for fuel and vehicle maintenance are made quarterly.

The other internal services costs are budgeted based on the factor analysis described above for each respective service. During the fiscal year, IS charges are made quarterly. Year end adjustments may be made for utilities costs being lower than budgeted at year end.

The Internal Services charges are done on a program by program basis and are recorded as program expenditures. On the receipt side, they are recorded as revenues in their respective internal service funds.

Cost Allocation Schedules

Attached on page H21 is a schedule showing the breakout of city costs and their allocation back to program costs.

Also, attached are spreadsheets, which show a calculation for FY 12-13 for central services costs and department overhead costs based upon the adopted budget (*Pages H22 to H26*) and the distribution of internal service charges as budgeted for FY 12-13 (*Pages H27 to H30*).

Work Unit Costs

In a large organization, an analysis of direct and indirect costs must be carried down through the organization. Direct services are usually provided by work units at the lowest level of the organization; but then, there are various levels of management and support above the direct units. The work units at the lowest level incur the direct costs, while the levels above incur indirect costs.

Within the work unit, it costs can also be divided into direct and indirect. Direct costs are the labor costs of unit employee for the hours worked when they directly serve the public. If these costs were to be billed for, they are called "billable" hours. Other direct costs may include materials and contract work which can be directly associated with a specific project or work product.

Indirect costs are all the other work unit costs that can not be directly associated with a specific project or work product. These would be all the "unbillable" hours for which the unit employees are paid. These hours would include holiday, sick, and vacation pay, as well as all work hours which are NOT associated with a specific project or work product. Also, there are supervisory, clerical, or support personnel who do may not bill their hours. In addition, there are all the other contract, service, and material costs, which support the total unit work effort. These costs might include: rent, utilities, training, equipment rental, and office/operating supplies.

So, total costs for a particular project or product would include not only the direct labor, contract, and materials costs of the work unit, but also an allocation of indirect costs of both the work unit itself and the various higher level management and support units in the larger organization. So, total costs would include the following:

- Salary & Benefits for Direct Labor Hours
- Costs for Direct Contracts and Materials
- Salary & Benefits for All Other Hours
- Salary & Benefits for All Other Unit Personnel
- Costs for All Other Unit Contracts and Materials
- Cost Allocations from Higher Level Units

The first two items can be accounted for directly, and therefore, are direct costs, and can be billed as such. But, the other items are indirect costs and must be allocated back to the direct costs proportionately as a cost allocation plan or method. These indirect costs are then added to the direct costs to obtain the total costs for a project or work product.

CITY OF TRACY 07/01/12
Cost Allocation based on
FY12-13 Operating Budget

At the Citywide level, break out Total City Costs based upon Adopted FY12-13 Operating Budget among Direct Program costs, Central Services costs, and Internal Services costs. In the City's budget document, see Page E2.

City Departments	FY12-13 Op Budget Total	Direct Program Costs		Central Services Costs		Internal Services Costs
City Council	$97,400	$56,070				
City Clerk	$383,610	$80,000	City Clerk	$303,610		
City Manager	$1,486,610	$565,410	City Manager	$884,190		
City Attorney	$861,540	$0	City Attorney	$861,540		
Hum Res	$1,178,080	$0	Hum Res	$676,080	Self-Insurance	$502,000
Finance and Admin	$4,903,680	$756,760	Fin & AS	$2,639,610	Central Services	$99,940
					Inform Systems	$1,394,610
Fire	$15,229,200	$13,928,710				
Police	$22,231,490	$19,739,680				
Recreation & Cult Arts	$3,390,070	$2,940,010				
Dev & Eng Services	$7,276,580	$6,485,300				
Public Works	$51,326,970	$46,481,780			Central Garage	$1,449,400
					Bldg Maint	$811,300
Non-departmental Group	$5,471,480	$615,020			Self-Insurance	$3,128,600
					Eqpt Acq	$1,245,260
Totals	**$113,836,710**	**$91,648,740**		**$5,365,030**		**$8,631,110**
		80.5%		4.7%		7.6%

At the Citywide level, allocate Central Services costs and Internal Services costs back to City Departments providing Direct Services.

City Departments	Total Program Costs	Direct Program Costs	Central Services Costs	% of Total CS Costs	Internal Services Costs	% of Total IS Costs
City Council	$101,570	$56,070	$4,170	0.1%	$41,330	0.5%
City Manager	$700,640	$645,410	$18,220	0.3%	$37,010	0.5%
Finance and Admin	$784,660	$756,760	$15,140	0.3%	$12,760	0.2%
Fire	$15,709,000	$13,928,710	$479,800	8.9%	$1,300,490	16.9%
Police	$22,986,310	$19,739,680	$754,820	14.1%	$2,491,810	32.3%
Recreation & Cult Arts	$3,788,630	$2,940,010	$398,560	7.4%	$450,060	5.8%
Dev & Eng Services	$8,797,100	$6,485,300	$1,520,520	28.3%	$791,280	10.3%
Public Works	$51,240,070	$46,481,780	$2,173,800	40.5%	$2,584,490	33.5%
Non-departmental Group	$615,020	$615,020	$0	0.0%	$0	0.0%
Total	**$104,723,000**	**$91,648,740**	**$5,365,030**	**100.0%**	**$7,709,230**	**100.0%**

NOTE: The difference between the $113,836,710 total above and the $104,723,000 total is due to the elimination of the double count of ISC charges. In the operating budget, these charges are shown as expenditures in both the Operating programs and the Support programs.

CITY OF TRACY
INDIRECT COSTS ALLOCATION
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INDIRECT COSTS ALLOCATION
based upon FY12-13 Adopted Budget

INDIRECT COSTS ALLOCATION
for FY12-13

Program	Fund	FTEs FY11-12	Budget FY11-12		City Clerk $303,610 % & $ Allocated		City Attorney $861,540 % & $ Allocated		City Administration $884,190 % & $ Allocated		Human Resources $676,080 % & $ Allocated		50% of Finance $592,105 % & $ Allocated	
58110 - City Council	Fund 101	1.00	$97,400								0.2%	$1,515	0.2%	$1,327
58210 - Legal Counsel	Fund 125	4.00	$861,540	IDC	5.0%	$15,181	xxx	xxx	2.0%	$17,684	0.9%	$6,061	0.9%	$5,308
58310 - City Administration	Fund 125	3.98	$884,190	IDC	5.0%	$15,181	3.0%	$25,846	xxx	xxx	0.9%	$6,030	0.9%	$5,281
58320 - City Clerk	Fund 125	2.15	$303,610	IDC	xxx	xxx	3.0%	$25,846	2.0%	$17,684	0.5%	$3,258	0.5%	$2,853
58321 - Elections	Fund 101	0.00	$80,000		6.0%	$18,217			0.0%	$0	0.0%	$0	0.0%	$0
58410 - Human Resources	Fund 125	3.00	$676,080	IDC	5.0%	$15,181	1.0%	$8,615	5.0%	$44,210	0.7%	$4,546	0.7%	$3,981
58420 - Risk Management	Fund 627	3.00	$3,730,600				3.5%	$30,154	2.0%	$17,684	0.7%	$4,546	0.7%	$3,981
58710 - Central Services	Fund 602	0.25	$99,940								0.1%	$379	0.1%	$332
58720 - Cash Management	Fund 125	0.25	$334,520		1.0%	$3,036	1.0%	$8,615	1.0%	$8,842	0.1%	$379	0.1%	$332
587xx - Finance	Fund 125	7.05	$1,184,210		4.0%	$12,144	2.5%	$21,539	5.0%	$44,210	1.6%	$10,682	1.6%	$9,355
58760 - Revenue Collection	Fund 101	0.01	$400,000								0.0%	$15	0.0%	$13
58760 - Revenue Collection	Fund 125	2.00	$359,000	IDC					0.0%	$0	0.4%	$3,030	0.4%	$2,654
58760 - Revenue Collection	Fund 5xx	7.84	$1,096,400	IDC					0.5%	$4,421	1.8%	$11,879	1.8%	$10,404
58770 - Information Systems	Fund 602	7.00	$1,394,610						1.0%	$8,842	1.6%	$10,606	1.6%	$9,289
6xxx - Debt Service	Fund 4xx	0.05	$23,752,110	x							0.0%	$76	0.0%	$66
		41.58	$35,254,210		26.0%	$78,939	14.0%	$120,616	18.5%	$163,575	9.3%	$63,002	9.3%	$55,176
51000- Police	Fund 101	126.94	$22,231,490	x	4.0%	$12,144	6.6%	$56,862	14.0%	$123,787	28.4%	$192,339	28.4%	$168,449
2100 - Police Grants	Fund 101	0.00	$0								0.0%	$0	0.0%	$0
52000 - Fire	Fund 101	42.29	$8,712,180		3.0%	$9,108	4.7%	$40,492	7.5%	$66,314	9.5%	$64,078	9.5%	$56,119
52000 - SCFA	Fund 211	34.16	$6,517,020	x	1.0%	$3,036	0.3%	$2,585	1.5%	$13,263	7.7%	$51,759	7.7%	$45,330
58380 - Community Promotion	Fund 101	0.02	$159,150						0.5%	$4,421	0.0%	$30	0.0%	$27
56350 - Comm Access CTV	Fund 295	2.00	$90,470				0.3%	$2,585	0.5%	$4,421	0.4%	$3,030	0.4%	$2,654
58360 - Mayor's Comm Youth	Fund 101	1.00	$352,800		0.5%	$1,518	0.1%	$862	0.5%	$4,421	0.2%	$1,515	0.2%	$1,327
5611 - DES Admin	Fund 101	1.75	$371,220		2.00%	$6,072	1.0%	$8,615	2.5%	$22,105	0.4%	$2,652	0.4%	$2,322
562x - Planning Division	Fund 116	6.45	$1,036,100		10.0%	$30,361	10.0%	$86,154	10.0%	$88,419	1.4%	$9,773	1.4%	$8,559
564x - Building Division	Fund 111	9.45	$1,445,900		3.0%	$9,108	5.0%	$43,077	2.0%	$17,684	2.1%	$14,319	2.1%	$12,540
5643 - Code Enforcement	Fund 101	2.70	$421,750		1.0%	$3,036	4.0%	$34,462	2.0%	$17,684	0.6%	$4,091	0.6%	$3,583
566x Engineering Division	Fund 112	19.55	$2,979,140		27.0%	$81,975	20.0%	$172,308	20.0%	$176,838	4.4%	$29,622	4.4%	$25,943
56810 Economic Development	Fund 101	1.00	$385,420		1.0%	$3,036	1.0%	$8,615	1.5%	$13,263	0.2%	$1,515	0.2%	$1,327
56820 Redevelopment	Fund 381	1.70	$124,010		3.0%	$9,108	2.0%	$17,231	0.5%	$4,421	0.4%	$2,576	0.4%	$2,256
56810 Comm Devel Block Gt	Fund 268	0.30	$395,840								0.1%	$455	0.1%	$398
56850 Downtown Promotion	Fund 221	0.00	$117,200						0.0%	$0	0.0%	$0	0.0%	$0
		42.90	$7,276,580	x	47.0%	$142,697	43.0%	$370,462	38.5%	$340,413	9.6%	$65,002	9.6%	$56,928
(Continued)						10.8%		28.1%		25.8%		4.9%		4.3%
						164,351		426,679		392,070		74,866		65,567

CITY OF TRACY
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INDIRECT COSTS ALLOCATION
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Net of Treasurer's Fees

INDIRECT COSTS ALLOCATION for FY12-13		**50% of Finance**		**Revenue Coll**		**Allocated Totals**	**GGA Overhead Reallocated**		**Dept Overhead Reallocated**	**Total $ Allocated**
			$592,105		$1,455,400	$5,365,030				$5,365,030
Program	Fund	% & $ Allocated		% & $ Allocated						
58110 - City Council	Fund 101	0.2%	$1,327			$4,169				$4,169
58210 - Legal Counsel	Fund 125	0.9%	$5,308			$49,541	-$49,541			$0
58310 - City Administration	Fund 125	0.9%	$5,281	0.1%	$1,455	$59,075	-$59,075			$0
58320 - City Clerk	Fund 125	0.5%	$2,853	0.1%	$1,455	$53,949	-$53,949			$0
58321 - Elections	Fund 101	0.0%	$0			$18,217				$18,217
58410 - Human Resources	Fund 125	1.0%	$5,921			$82,453	-$82,453			$0
58420 - Risk Management	Fund 627	0.6%	$3,553	0.5%	$7,277	$67,194	-$67,194			$0
58710 - Central Services	Fund 602	0.1%	$592			$1,303	-$1,303			$0
58720 - Cash Management	Fund 125	0.1%	$592	0.5%	$7,277	$29,073	-$29,073			$0
587xx - Finance	Fund 125	xxx	xxx	2.2%	$32,019	$129,949	-$129,949			$0
58760 - Revenue Collection	Fund 101		$15	xxx	xxx	$43	-$43			$0
58760 - Revenue Collection	Fund 125	1.0%	$5,921	xxx	xxx	$11,605	-$11,605			$0
58760 - Revenue Collection	Fund 5xx	1.8%	$10,404	xxx	xxx	$37,107	-$37,107			$0
58770 - Information Systems	Fund 602	2.5%	$14,803			$43,540	-$43,540			$0
6xxx - Debt Service	Fund 4xx	1.3%	$7,501	0.5%	$7,277	$14,920				$14,920
		10.9%	$64,071	3.9%	$56,761	$602,139	-$564,833	0.0%	$0	$37,306
51000- Police	Fund 101	15.0%	$88,816	0.5%	$7,277	$649,673	$98,587	308.5%		$748,260
2100 - Police Grants	Fund 101	0.2%	$1,184	0.2%	$2,911	$4,095	$621	0.0%		$4,716
52000 - Fire	Fund 101	4.0%	$23,684	0.2%	$2,911	$262,706	$39,865	102.8%		$302,571
52000 - SCFA	Fund 211	5.0%	$29,605	0.5%	$7,277	$152,855	$23,195	83.0%		$176,050
58380 - Community Promotion	Fund 101	0.0%	$27			$4,504	$684	0.0%		$5,188
56350 - Comm Access CTV	Fund 295	0.4%	$2,654	0.8%	$11,643	$26,987	$4,095	4.9%		$31,082
58360 - Mayor's Comm Youth	Fund 101	0.2%	$1,327			$10,970	$1,665	2.4%		$12,634
5611 - DES Admin	Fund 101	0.4%	$2,322			$44,088	$6,690.34		-$50,779	$0
562x - Planning Division	Fund 116	2.1%	$12,434	2.5%	$36,385	$272,085	$41,288.45	15.7%	$7,959	$321,333
564x - Building Division	Fund 111	2.1%	$12,540	4.0%	$58,216	$167,484	$25,415	23.0%	$11,661	$204,560
5643 - Code Enforcement	Fund 101	0.8%	$4,737			$67,592	$10,257	6.6%	$3,332	$81,181
566x Engineering Division	Fund 112	10.2%	$60,395	8.0%	$116,432	$663,512	$100,687	47.5%	$24,125	$788,324
56810 Economic Development	Fund 101	0.2%	$1,327			$29,084	$4,413.37	2.4%	$1,234	$34,731
56820 Redevelopment	Fund 381	4.0%	$23,684	0.3%	$4,366	$63,642	$9,658	4.1%	$2,098	$75,398
56810 Comm Devel Block Gt	Fund 268	1.0%	$5,921			$6,774	$1,028	0.7%	$370	$8,172
56850 Downtown Promotion	Fund 221	1.0%	$5,921	0.0%	$0	$5,921	$899	0.0%	$0	$6,820
					$0					$0
		21.8%	$129,281	14.8%	$215,399	$1,320,183	$200,335	100.0%	$0	$1,520,518
(Continued)			9.8%		16.3%	100.0%				1.15
			148,900		248,086	1,520,518				

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INDIRECT COSTS ALLOCATION
for FY12-13

	Program	Fund	FTEs FY11-12	Budget FY11-12		City Clerk % & $ Allocated		City Attorney % & $ Allocated		City Administration % & $ Allocated		Human Resources % & $ Allocated		50% of Finance % & $ Allocated	
5311 -	Public Works Admin	Fund 101	4.46	$647,790		4.0%	$12,144	3.0%	$25,846	3.0%	$26,526	1.0%	$6,758	1.0%	$5,918
5331 -	Central Garage	Fund 601	4.35	$1,410,650								1.0%	$6,591	1.0%	$5,772
533x -	Bldg Maint & Custodial	Fund 615	5.00	$766,810								1.1%	$7,576	1.1%	$6,635
5513 -	Community Facilities	Fund 101	4.70	$486,380		1.0%	$3,036					1.1%	$7,121	1.1%	$6,237
5340 -	Street Maint 25.0%	Fund 101	3.61	$614,690				3.0%	$25,846			0.8%	$5,470	0.8%	$4,790
5340 -	Street Maint 80.0%	Fund 24x	11.00	$1,865,000								2.5%	$16,667	2.5%	$14,597
5343 -	Street Sweeping	Fund 531	0.10	$341,330								0.0%	$152	0.0%	$133
5348 -	Traffic Electric	Fund 101	0.00	$128,350								0.0%	$0	0.0%	$0
5348 -	Traffic Electric	Fund 24x	0.00	$565,000								0.0%	$0	0.0%	$0
5347 -	Graffitit Removal	Fund 101	0.55	$81,390								0.1%	$833	0.1%	$730
537x -	Parks Maint	Fund 101	16.50	$2,172,890				3.0%	$25,846			3.7%	$25,001	3.7%	$21,895
5375 -	Landscape Districts	Fund 101	0.89	$261,000								0.2%	$1,349	0.2%	$1,181
5375 -	Landscape Districts	Fund 24x	0.15	$190,000								0.0%	$227	0.0%	$199
5375 -	Landscape Districts	Fund 271	7.00	$2,224,360		2.0%	$6,072	1.5%	$12,923	2.0%	$17,684	1.6%	$10,606	1.6%	$9,289
558x -	Sol Waste	Fund 53x	1.00	$17,891,380		1.0%	$3,036	1.0%	$8,615	1.0%	$8,842	0.2%	$1,515	0.2%	$1,327
535s -	Sewer Maintenance	Fund 521	2.00	$1,524,690				2.0%	$17,231			0.4%	$3,030	0.4%	$2,654
536s -	Sewer Operations	Fund 521	25.58	$5,802,320		1.0%	$3,036	2.0%	$17,231	2.0%	$17,684	5.7%	$38,759	5.7%	$33,945
535w -	Water Maintenance	Fund 511	18.65	$3,932,720				2.0%	$17,231			4.2%	$28,258	4.2%	$24,748
536w -	Water Operations	Fund 511	21.76	$7,931,990		1.0%	$3,036	2.0%	$17,231	2.0%	$17,684	4.9%	$32,971	4.9%	$28,875
53dr -	Drainage	Fund 541	2.30	$506,450						0.5%	$4,421	0.5%	$3,485	0.5%	$3,052
5551 -	Transit Operations	Fund 571	2.78	$1,724,830		1.0%	$3,036	0.5%	$4,308	0.5%	$4,421	0.6%	$4,212	0.6%	$3,689
5552 -	Airport Operations	Fund 561	1.72	$291,950		1.0%	$3,036	1.0%	$8,615	0.5%	$4,421	0.4%	$2,606	0.4%	$2,282
			134.10	$51,361,970	x	12.0%	$36,433	21.0%	$180,923	11.5%	$101,682	30.1%	$203,188	30.1%	$177,950
55xx -	P&CS Admin	Fund 101	0.23	$170,580								0.1%	$348	0.1%	$305
5513 -	Library	Fund 101	0.02	$182,370		0.5%	$1,518					0.0%	$30	0.0%	$27
5544 -	Recreation Div 55.1%	Fund 101	7.69	$867,600		2.0%	$6,072	5.0%	$43,077	4.0%	$35,368	1.7%	$11,652	1.7%	$10,205
5544 -	Recreation Div 44.9%	Fund 113	6.27	$707,300		2.0%	$6,072					1.4%	$9,500	1.4%	$8,320
556x -	Cultural Arts	Fund 101	7.00	$1,462,220		2.0%	$6,072	5.0%	$43,077	3.0%	$26,526	1.6%	$10,606	1.6%	$9,289
			21.21	$3,390,070	x	6.5%	$19,735	10.0%	$86,154	7.0%	$61,893	4.8%	$32,137	4.8%	$28,146
7xxx -	Capital Projects	Fund xxx	0.00	$19,130,650	x	Work effort for Capital Projects allocated to Planning Division & Engineering Divisions									
59xx	Non Departmental	Fund xxx	0.00	$2,242,880	x	Most of the $ expended are Equipment Acquisition									
	Citywide Totals		446.20	$156,719,470		100.0%	$303,610	100.0%	$861,540	100.0%	$884,190	100.0%	$676,080	100.0%	$592,105
		Target	446.2	156719470	x										

CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY12-13 Adopted

13-Jun-12
Page 2B

INDIRECT COSTS ALLOCATION
based upon FY12-13 Adopted Budget

INDIRECT COSTS ALLOCATION for FY12-13		50% of Finance		Revenue Coll		Allocated Totals	GGA Overhead Reallocated		Dept Overhead Reallocated	Total $ Allocated
Program	Fund	% & $ Allocated		% & $ Allocated						
5311 - Public Works Admin	Fund 101	0.1%	$592	0.2%	$2,911	$80,695	$12,245		-$92,941	$0
5331 - Central Garage	Fund 601	2.5%	$14,803			$27,166	$4,122	3.4%	$3,119	$34,407
533x - Bldg Maint & Custodial	Fund 615	1.5%	$8,882			$23,093	$3,504	3.9%	$3,585	$30,181
5513 - Community Facilities	Fund 101	0.6%	$3,553			$19,947	$3,027	3.6%	$3,369	$26,343
5340 - Street Maint 25.0%	Fund 101	1.6%	$9,474			$45,580	$6,917	2.8%	$2,588	$55,085
5340 - Street Maint 80.0%	Fund 24x	3.5%	$20,428			$51,692	$7,844	8.5%	$7,886	$67,422
5343 - Street Sweeping	Fund 531	0.1%	$592			$876	$133	0.1%	$72	$1,081
5348 - Traffic Electric	Fund 101	0.1%	$592			$592	$90	0.0%	$0	$682
5348 - Traffic Electric	Fund 24x	0.3%	$1,776			$1,776	$270	0.0%	$0	$2,046
5347 - Graffitit Removal	Fund 101	0.1%	$592			$2,155	$327	0.4%	$394	$2,877
537x - Parks Maint	Fund 101	3.0%	$17,763			$90,505	$13,734	12.7%	$11,829	$116,069
5375 - Landscape Districts	Fund 101	0.2%	$1,184			$3,714	$564	0.7%	$638	$4,915
5375 - Landscape Districts	Fund 24x	0.1%	$592			$1,018	$155	0.1%	$108	$1,281
5375 - Landscape Districts	Fund 271	1.4%	$8,289			$64,864	$9,843	5.4%	$5,018	$79,725
558x - Sol Waste	Fund 53x	0.5%	$2,961	18.0%	$261,972	$26,296	$3,990	0.8%	$717	$31,003
535s - Sewer Maintenance	Fund 521	1.0%	$5,921	2.0%	$29,108	$28,836	$4,376	1.5%	$1,434	$34,646
536s - Sewer Operations	Fund 521	4.0%	$23,684	14.0%	$203,756	$134,338	$20,386	19.7%	$18,339	$173,062
535w - Water Maintenance	Fund 511	2.4%	$14,211	2.5%	$36,385	$84,448	$12,815	14.4%	$13,370	$110,633
536w - Water Operations	Fund 511	4.1%	$24,276	33.0%	$480,282	$124,073	$18,828	16.8%	$15,600	$158,501
53dr - Drainage	Fund 541	2.4%	$14,211	2.0%	$29,108	$25,169	$3,819.28	1.8%	$1,649	$30,637
5551 - Transit Operations	Fund 571	2.0%	$11,842	1.0%	$14,554	$46,062	$6,989.85	2.1%	$1,993	$55,045
5552 - Airport Operations	Fund 561	1.0%	$5,921	2.0%	$29,108	$55,990	$8,496.39	1.3%	$1,233	$65,720
		32.5%	$192,138	74.7%	$1,087,184	$938,887	$142,474	100.0%	$0	$1,081,361
55xx - P&CS Admin	Fund 101	2.0%	$11,842	0.4%	$5,822	$18,317	$2,780		-$21,097	$0
5513 - Library	Fund 101	0.0%	$0			$1,575	$239	0.1%	$20	$1,834
5544 - Recreation Div 55.1%	Fund 101	3.0%	$17,763			$124,136	$18,837	36.7%	$7,733	$150,707
5544 - Recreation Div 44.9%	Fund 113	3.0%	$17,763	2.0%	$29,108	$70,764	$10,738	29.9%	$6,305	$87,807
556x - Cultural Arts	Fund 101	2.0%	$11,842	2.0%	$29,108	$136,520	$20,717	33.4%	$7,039	$164,276
		10.0%	$59,211	4.4%	$64,038	$351,313	$53,311	100.0%	$0	$404,624
7xxx - Capital Projects	Fund xxx									
59xx Non Departmental	Fund xxx									
Citywide Totals		100.0%	$591,998	100.0%	$1,455,400	$4,324,312	$0		$0	$4,324,312
	Target				$5,364,923					

*1 - Revenue Collection allocation for F511, F521, F531, & F541
See Page 3

CITY OF TRACY
OVERHEAD COSTS ALLOCATION
FY12-13 Adopted

13-Jun-12

DEPARTMENTAL OVERHEAD ALLOCATION
based upon FY12-13 Adopted Budget

DEPARTMENTAL OVERHEAD ALLOCATION
for FY12-13

	Program	Fund	FTEs FY11-12	Budget FY11-12	% Allocated	$ Amount Allocated		
5855 -	Enterprise Rev Coll	Fund 125					From Page 1 above	
53wt -	Water Operations	Fund 511	40.41	$11,864,710		$516,667	$1,040,611	
53sw -	Sewer Operations	Fund 521	27.58	$7,327,010		$232,864		
5553 -	Sol Waste	Fund 531	1.00	$17,891,380		$261,972		
53dr -	Drainage	Fund 541	2.30	$506,450		$29,108		
			71.29	$37,589,550		$1,040,611		
5611	DES Admin	Fund 101		$371,220				
562x -	Planning Division	Fund 116	6.45	$1,036,100	20.0%	$74,244		
564x -	Building Division	Fund 111	9.45	$1,445,900	20.0%	$74,244		
5631 -	Redevelopment	Fund 381	1.70	$124,010	5.0%	$18,561		
5632 -	Housing	Fund 281	0.00	$0		$0		
5643 -	Code Enforcement	Fund 101	2.70	$421,750	10.0%	$37,122		
563x -	Economic Development	Fund 2xx	1.3	$898,460	5.0%	$18,561		
532x -	Engineering Division	Fund 112	19.55	$2,979,140	40.0%	$148,488		
			41.15		100.0%	$371,220		
5511	Parks & CS Admin	Fund 101		$170,580				
5544 -	Recreation Div 54%	Fund 113	7.69	$867,600	36.7%	$62,524		
5544 -	Recreation Div 43%	Fund 101	6.27	$707,300	29.9%	$50,979		
556x -	Cultural Arts	Fund 101	7.00	$1,462,220	33.4%	$56,914		
5551 -	Transit Operations	Fund 571	2.78	$1,724,830	2.1%	$3,658		
5552 -	Airport Operations	Fund 561	1.72	$291,950	1.3%	$2,263		
					103.4%	$176,338		
5311	Public Works Admin	Fund 101		$647,790				
5343 -	Street Sweeping	Fund 531	0.10	$341,330	7.5%	$48,469		10.8%
5513 -	Community Facilities	Fund 101	4.70	$486,380	6.4%	$59,833		9.2%
5340 -	Street Maintenance	Fund xxx	14.61	$2,479,690	11.3%	$105,193		16.2%
537x -	Parks Maintenance	Fund 101	17.05	$2,254,280	13.2%	$122,761		19.0%
5375 -	Landscape Districts	Fund 271	7.00	$2,224,360	5.4%	$50,400		7.8%
538x -	Sol Waste	Fund 53x	1.00	$17,891,380	0.8%	$7,200		1.1%
535w -	Water Maintenance	Fund 511	18.65	$3,932,720	14.4%	$134,281	Maintenance Div	20.7%
535s -	Sewer Maintenance	Fund 521	2.00	$1,524,690	1.5%	$14,400	Maintenance Div	2.2%
53dr -	Drainage	Fund 541	2.30	$506,450	1.8%	$16,560		2.6%
5331 -	Central Garage	Fund 601	4.35	$1,410,650	3.4%	$31,320		4.8%
533x -	Bldg Maint & Custodial	Fund 615	5.00	$1,381,500	3.9%	$36,000		5.6%
				$34,433,430	69.4%	$626,419		100.0%

City of Tracy
Internal Service Charges
FY12-13

Adopted Budget FY12-13

01-Jul-12

PROGRAMS	Worker's Comp "188"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "338"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
Police Department									
51110 - Police Administration	$38,900	$17,160	$5,200	$780	$15,950	$4,400	$4,060	$15,740	$102,190
51210 - Patrol Force	412,600	71,350	140,100	147,790	130,930	131,170	151,100	167,030	1,352,070
51220 - Traffic Enforcement	49,000	3,730	15,800	1,760	11,090	7,090	11,400	9,470	109,340
51230 - Parking Enforcement	4,300	2,240	680	3,640	3,160	690	1,420	4,490	20,620
51260 - Animal Control	19,500	18,560	4,860	8,200	17,700	2,300	4,100	7,210	82,430
51270 - Youth Services	27,400	6,140	2,910	2,140	5,950	3,390	2,640	9,640	60,210
51280 - Crime Prevention	22,960	8,160	5,070	4,040	7,550	3,930	5,320	11,150	68,180
51310 - General Investigations	90,140	22,980	8,640	7,930	37,200	8,550	19,800	21,880	217,120
51330 - Special Investigations	45,000	25,340	2,660	7,180	21,000	14,980	9,140	11,420	136,720
51340 - Forsenic Services	30,000	13,500	5,630	1,630	21,770	4,420	1,280	8,720	86,950
51410 - Police Records	25,000	79,410	0	0	45,980	13,900	0	14,980	179,270
51460 - Communications	83,130	90,600	1,390	240	53,020	45,570	0	32,560	306,510
Dept Total 12 Programs	$847,930	$359,170	$192,940	$185,330	$371,300	$240,390	$210,260	$314,290	$2,721,610
Fire Department									
52110 - Fire Administration	$2,800	$13,850	$4,550	$4,340	$14,190	$3,160	$6,040	$7,970	$56,900
52150 - Fire Prevention & Education	12,800	13,650	4,320	5,800	21,470	3,480	6,000	9,860	77,380
52210 - Fire Operations	585,070	129,640	19,180	30,990	123,260	84,010	98,600	119,890	1,190,640
52250 - Fire Training & Safety	2,900	3,600	1,490	3,430	7,970	2,340	1,580	2,320	25,630
Dept Total 4 Programs	$603,570	$160,740	$29,540	$44,560	$166,890	$92,990	$112,220	$140,040	$1,350,550
Public Works Department									
53110 - Public Works Administration	$10,260	$24,230	$14,640	$2,640	$14,370	$5,160	$2,500	$8,460	$82,260
53120 - Utilities Management	6,400	5,240	2,500	200	9,540	2,100	0	2,840	$28,820
PW - Maintenance Division									
53310 - Central Garage	19,700	4,480	16,120	0	22,150	6,160	1,120	11,170	80,900
53320 - Building Maintenance	19,990	2,480	11,980	4,150	8,890	1,980	5,300	7,330	62,100
53330 - Custodial Maintenance	800	0	0	0	0	1,390	0	8,200	10,390
53410 - Roadway Maintenance	20,770	6,470	56,890	20,360	8,410	6,920	57,320	14,580	191,720
53420 - Sidewalk & Median Maintena	13,150	4,400	24,000	11,660	6,100	5,230	18,700	16,690	99,930
53430 - Street Sweeping	500	0	0	0	260	0	0	3,060	3,820
53440 - Traffic Maintenance	9,130	5,400	8,160	3,990	5,220	1,170	4,400	8,810	46,280
53460 - Street Tree Maintenance	1,900	5,400	15,640	6,710	490	5,570	5,550	12,190	53,450
53470 - Graffiti Removal	2,200	1,510	2,460	3,190	1,300	4,850	2,540	740	18,790
53480 - Traffic Electric	0	3,510	0	0	0	0	0	1,840	5,350
53510 - Water Distribution	20,330	9,530	72,820	49,800	12,820	4,860	34,570	16,450	221,180
53520 - Water Meters	46,800	6,670	18,260	16,040	15,890	2,590	8,460	20,520	135,230
53530 - Wastewater Collection	10,000	7,480	8,940	5,490	3,640	13,890	19,070	14,850	83,360
53540 - Storm Drain Maintenance	9,100	7,240	5,150	3,660	2,580	2,340	11,150	5,870	47,090
53710 - Parks Maintenance	59,310	14,870	68,550	37,770	39,530	9,540	45,000	29,310	303,880
53720 - Sportsfield Maintenance	8,500	1,660	18,460	8,580	19,070	2,280	9,000	3,790	71,340
53750 - Landscaping Districts	26,870	27,050	24,210	4,610	8,310	2,090	16,600	16,460	126,200
53780 - Community Facilities	6,380	5,150	0	0	79,810	4,050	0	5,400	100,790
Sub-Total	275,430	113,300	351,640	176,010	234,470	74,910	238,780	197,260	1,661,800

PROGRAMS	Worker's Comp "188"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
PW - Utilities Division									
53610 - WW Lift Stations	1,600	2,330	470	0	0	1,880	0	1,010	7,290
53620 - Water Wells & Pumping	5,400	2,330	9,020	6,270	0	1,260	4,500	2,490	31,270
53630 - WWT Plant Maintenance	35,520	6,230	17,880	10,000	1,080	9,720	10,340	12,070	102,840
53640 - Water Plant Maintenance	25,820	5,650	1,450	340	500	2,050	5,200	1,790	42,800
53650 - Electrical Maintenance	8,630	4,330	30,520	3,980	1,730	4,840	10,190	7,680	71,900
53660 - WWT Plant Operations	55,700	27,410	5,850	5,030	1,080	5,700	2,630	19,090	122,490
511-53670 - Utilities Laboratory	6,400	5,140	1,680	450	420	2,550	950	2,970	20,560
521-53670 - Utilities Laboratory	16,500	5,650	7,590	2,710	570	11,240	2,120	6,860	53,240
53680 - Water Plant Operations	45,200	6,960	7,570	1,730	1,080	3,440	1,360	16,190	83,530
53690 - Water Management	2,200	3,320	7,820	1,260	3,320	880	1,250	1,500	21,550
Sub-Total	202,970	69,350	89,850	31,770	9,780	43,560	38,540	71,650	557,470
PW - Community Services Division									
53810 - SW Collection & Disposal	100	2,140	0	200	1,010	1,190	0	790	5,430
53820 - SW Recycling	2,000	2,820	2,580	340	4,970	1,160	1,250	1,370	16,490
55510 - Transit Operations	6,270	9,660	1,390	87,080	36,400	31,330	107,680	19,980	299,790
55520 - Airport Operations	4,550	7,150	5,020	4,240	2,270	2,820	2,630	14,550	43,230
Sub-Total	12,920	21,770	8,990	91,860	44,650	36,500	111,560	36,690	364,940
Dept Total 33 Programs	$507,980	$233,890	$467,620	$302,480	$312,810	$162,230	$391,380	$316,900	$2,695,290
Development Services Department									
56110 - DES Admininstration	$5,300	$9,450	$3,890	$1,330	$4,450	$1,330	$2,650	$3,590	$31,990
56230 - Planning Services	17,470	32,590	320	0	20,840	4,610	0	25,500	101,330
56410 - Building Plans Checking	18,000	24,220	1,450	560	19,280	6,080	1,050	11,990	82,630
56420 - Building Inspections	20,080	28,860	14,430	5,670	6,550	1,870	3,830	23,470	104,760
56430 - Code Enforcement	10,800	12,400	540	1,850	7,360	1,170	2,250	16,650	53,020
56610 - Engineering Project Review	12,580	28,690	3,620	2,760	18,440	4,280	1,250	10,560	82,180
56620 - Capital Project Design	15,550	34,350	2,380	1,080	21,970	6,400	3,750	32,560	118,040
56630 - Utilities Engineering	1,400	34,480	610	0	3,800	1,700	0	2,920	44,910
56640 - Traffic Engineering	6,000	20,880	330	0	6,620	640	0	4,650	39,120
56650 - Construction Management	7,600	38,440	7,690	4,530	21,150	5,330	4,250	23,710	112,700
56810 - Economic Development	5,150	5,570	0	0	4,360	1,530	0	3,990	20,600
Dept Total 11 Programs	$119,930	$269,930	$35,260	$17,780	$134,820	$34,940	$19,030	$159,590	$791,280

PROGRAMS	Worker's Comp "188"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
General Government Agencies									
58110 - Legislation & Policy	$0	$11,730	$0	$0	$20,580	$5,380	$0	$3,640	$41,330
58210 - Legal Counsel	10,930	12,070	0	0	16,920	3,830	0	3,240	46,990
58310 - City Administration	11,740	25,580	0	0	12,050	10,290	0	11,800	71,460
58320 - City Clerk	4,310	7,750	0	0	8,460	4,320	0	3,600	28,440
58350 - Educ/Govt CTV	1,030	2,230	0	0	11,540	5,040	0	220	20,060
58360 - MCYSN CMO	2,500	5,570	0	0	4,880	1,530	0	2,470	16,950
Dept Total 6 Programs	$30,510	$64,930	$0	$0	$74,430	$30,390	$0	$24,970	$225,230
Recreation & Cultural Arts Division									
5511 - Recreation Management	$1,210	$12,380	$2,080	$1,560	$1,470	$1,440	$1,800	$1,760	$23,700
55130 - Library	0	1,520	0	0	40,900	2,360	0	6,900	51,680
55410 - Special Interest Classes	1,720	6,650	0	0	3,530	3,050	0	12,890	27,840
55420 - Aquatics/Community Pool	800	3,260	1,620	590	7,720	2,720	0	17,460	34,170
55430 - Athletics	1,760	3,330	0	1,410	940	2,890	0	12,170	22,500
55440 - Youth Development	2,410	5,370	0	0	1,410	9,030	0	14,660	32,880
55450 - Senior Citizens	2,600	11,060	0	0	25,570	2,190	0	14,330	55,750
55460 - MCYSN Recreation	2,600	2,420	0	0	1,530	1,230	0	3,060	10,840
55480 - Community Events	2,160	2,750	0	0	3,810	410	0	4,040	13,170
55490 - Teen Recreation	1,640	3,400	0	0	2,380	1,220	0	6,430	15,070
5837x - Cultural Arts	10,320	13,890	0	0	114,390	7,580	0	16,280	162,460
Dept Total 12 Programs	$27,220	$66,030	$3,700	$3,560	$203,650	$34,120	$1,800	$109,980	$450,060
Administrative Services Department									
58410 - Human Resources	$5,420	$19,880	$0	$0	$14,150	$12,790	$0	$16,800	$69,040
58420 - Risk Management	6,520	8,240	0	0	14,000	6,130	0	0	34,890
58710 - Central Services	370	0	0	0	3,440	12,990	0	240	17,040
58720 - Cash Management	30	4,120	0	0	1,780	1,250	0	5,580	12,760
58730 - Budget Coordination	5,620	9,010	0	0	7,620	3,100	0	1,420	26,770
58740 - Fiscal Operations	6,150	13,720	0	0	14,090	11,030	0	7,310	52,300
58750 - Accounting Services	3,370	10,870	0	0	8,220	6,190	0	3,480	32,130
58760 - Revenue Collection	16,010	28,130	0	0	21,290	23,780	0	20,990	110,200
58770 - Information Systems	11,880	5,430	1,330	550	29,120	77,920	2,200	12,390	140,820
Dept Total 7 Programs	$55,370	$99,400	$1,330	$550	$113,710	$155,180	$2,200	$68,210	$495,950
City Totals 85 Programs	$2,192,510	$1,254,090	$730,390	$554,260	$1,377,610	$750,240	$736,890	$1,133,980	$8,729,970

PROGRAMS	Worker's Comp "188"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
Funding Sources									
271 - Landscaping	26,870	27,050	24,210	4,610	8,310	2,090	16,600	16,460	126,200
295 - CTV	$1,030	$2,230	$0	$0	$11,540	$5,040	$0	$220	$20,060
281 - CDA Housing	0	0	0	0	0	0	0	0	0
381 - CDA Redevelopment	0	0	0	0	0	0	0	0	0
511 - Water	156,050	59,460	120,175	75,990	40,700	19,530	56,290	64,790	592,985
521 - Wastewater	123,220	68,960	42,285	23,330	13,040	44,330	34,160	56,760	406,085
531 - Solid Waste	2,600	4,960	2,580	540	6,240	2,350	1,250	5,220	25,740
541 - Drainage	9,100	7,240	5,150	3,660	2,580	2,340	11,150	5,870	47,090
561 - Airport	4,550	7,150	5,020	4,240	2,270	2,820	2,630	14,550	43,230
571 - Transit	6,270	9,660	1,390	87,080	36,400	31,330	107,680	19,980	299,790
601 - Central Garage	19,700	4,480	16,120	0	22,150	6,160	1,120	11,170	80,900
602 - Central Services	12,250	5,430	1,330	550	32,560	90,910	2,200	12,630	157,860
615 - Building Maintenance	20,790	2,480	11,980	4,150	8,890	3,370	5,300	15,530	72,490
627 - Self Insurance	6,520	8,240	0	0	14,000	6,130	0	0	34,890
101 - General	1,803,560	1,046,750	500,150	350,110	1,178,930	533,840	498,510	910,800	6,822,650
	$2,192,510	$1,254,090	$730,390	$554,260	$1,377,610	$750,240	$736,890	$1,133,980	$8,729,970
Revenues to IS Funds									
601 - Central Garage			$730,390	$554,260					
602 - Central Services		$1,254,090							
605 - Equipment Replacement						$655,050	$538,760		
615 - Building Maintenance					$770,550				
627 - Self Insurance	$2,192,510							$1,133,980	
Enterprise Funds Retainage						$95,190	$198,130		
Credits for Direct Paid Bills					$607,060				

City of Tracy
Adopted FY 2012-2013 Budget

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