GRAND
CITY OF TRACY CA
FY 08 – 09
ADOPTED BUDGET

About the Cover:

In September 2007, the City of Tracy opened the fabulous Grand Theatre Center for the Arts. Although the grand marquee may look like a painting or an artists rendering, this budget cover is an actual photograph. The Grand Theatre Center was a $20 million project funded by the City's Community Development Agency (redevelopment). The facility is actually comprised of the 5 historic buildings, the original Grand Theatre, and 2 old hotels, storefront and the City's old jail. As part of the construction project, the buildings were completely renovated and linked together with a modern atrium interior /exterior lobby. Also new was the construction of a new "black box" theatre for small stage performance in place of the old firehouse.

The Grand Theatre Center for the Arts boasts 37,000 square feet of space. Today the Center operates 3 main types of programs - performance, art exhibition, and arts instruction. Musical and theatrical performances can take place in either the 547 seat EKT Theatre or the 110 seat studio theatre. The City offers an annual performance series and either theater may be rented. Art exhibition is offered in the Grand Galleries with 1800 square feet of exhibit space. A variety of arts instruction takes place in the Center within the music, art, ceramics and dance studios as well as the children's art studio.

The Grand Theatre Center for the Arts is the cornerstone of the City of Tracy's ongoing commitment to keep its historic downtown district alive and vibrant.

City of Tracy, California

PROGRAM BUDGET

FISCAL YEAR 2008-2009

Prepared by

Finance and Administrative Services Department

July 2008

City Council

Brent Ives
Mayor

Suzanne Tucker
Mayor Pro Tem

Steve Abercrombie
Council Member

Irene Sundberg
Council Member

Evelyn Tolbert
Council Member

Other Elected Officials

Sandra Edwards
City Clerk

Raymond McCray
City Treasurer

City of Tracy, California

PROGRAM BUDGET
FISCAL YEAR 2008-2009

Leon Churchill
City Manager

Maria Hurtado
Assistant City Manager

Debra Corbett
City Attorney

Zane Johnston
Finance & Administrative Services Director

Other Department Heads

David Krauss
Police Chief

Chris Bosch
Fire Chief

Andrew Malik
Development & Engineering Services Director

Kevin Tobeck
Public Works Director

Rod Buchanan
Interim Parks & Community Services Director

Maria Olvera
Human Resources Director

Ursula Luna-Reynosa
Economic Development Director

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Tracy

California

For the Fiscal Year Beginning

July 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Tracy, California** for its annual budget for fiscal year beginning July 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

California Society of Municipal Finance Officers

Certificate of Award
For
Excellence in Operating Budgeting

Fiscal Year 2007-2008

The California Society of Municipal Finance Officers (CSMFO) proudly presents this certificate to

City of Tracy

For meeting the criteria established to achieve the Excellence Award in the OPERATING BUDGET CATEGORY.

March 6, 2008

Brad Grant
CSMFO President

Cindy Guziak, Chair
Budgeting & Financial Reporting

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CITY OF TRACY
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Telephone (209) 831-6000
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July 1, 2008

Honorable Mayor and Members of the City Council, Honorable Chair and Members of the Community Development Agency:

It is my privilege to present the FY 2008-09 Budget for the City of Tracy. The City's budget for this coming year will focus on providing core services to the people the people and organizations that live and work in Tracy. Additionally, the budget addresses the major goals and priorities identified by the City Council for this coming year.

FY 07-08 marked the first year of a new economic cycle for the City. For 15 previous years the City had enjoyed a major economic growth cycle. The assessed value of property in the City grew from $1.5 billion in 1990 compared to $7.8 billion in 2005 (a 420% increase or a compounded rate of 11.6% per year). As property tax is based on assessed value, the City has enjoyed a prolonged period of annual double digit property tax growth. Similar growth has also occurred in sales tax. In short the City was able to rely on strong growth in its revenues in order to pay for increased operating expenses. However, due to national, state and regional economic conditions, most notably the real estate market collapse, the City is now faced with stagnant or declining revenues. For the first time since the recession of 90-91, the City experienced a decline of revenues from the previous year, and as a result, will have to draw upon reserves in the amount of approximately $3.59 million. The Proposed FY 08-09 General Fund budget anticipates needing to draw upon reserves by $5,001,400.

There are several considerations as it relates to this budget that are outlined as follows:

1. Use of One-Time Revenue

For FY 07-08 and 08-09 the City has anticipated one-time revenue that will not likely be repeated in future years. This is primarily associated with investment earnings. The City expects to make substantial gains by shortening its investment portfolio and selling some of its longer term investments at above purchase price. As the Federal Reserve Board lowered interest rate quickly and dramatically during the first half of 2008, the City had investments earning higher interest rates that now became more valuable. Taking advantage of this opportunity, the City Treasurer authorized the shortening of the City's investment portfolio thereby realizing gains. Additional earnings from the sale of investments beginning in late FY 07-08 will result in a substantial increase in revenue. The General Fund receives its share of investment earnings and as a result, the City will receive about $1.6 million more than it had budgeted in investment earnings for FY 07-08. It is estimated that a total of $2,436,830 in General Fund investment earnings will be allocated to FY 07-08. However, since the exact timing of each investment sale is not yet known and in an effort to equalize investment earnings between fiscal years, the City will reserve all amounts in excess of this figure in FY 07-08 to an Interest Stabilization Fund. These funds will then become available as one-time only transfers to investment earnings in FY 08-09. Without this gain in investments, it is estimated the City would have about $2 million less in General Fund revenue for FY 08-09.

In order to achieve maximum General Fund revenues associated with investment earnings, interest is being allocated to the General Fund for not only the General Fund's (Fund 101) cash position but also the cash position of several internal service funds and one capital fund (Fund 301) derived from General Fund contributions. Since the General Fund is the revenue source for these funds, interest will be allocated to the General Fund directly for the cash position of these other funds.

2. Measure A

The impacts of the November 2000 voter approval of Measure A are being felt, particularly with regard to the slow down of property taxes in this current fiscal year. Measure A limited the number of new single family homes that could be constructed in Tracy from a previous annual average of 1,200 to a new annual average of 600. However, there were

	Operating Budget	Capital Budget	Debt Budget	Total City Budget
FY 04-05 Adopted	$83,228,210	$74,906,200	$21,921,500	$180,055,910
FY 04-05 Amended	$87,578,962	$207,524,663	$21,921,500	$317,025,125
FY 04-05 Actuals	$81,909,509	$53,393,405	$22,961,744	$158,264,658
% of Amended	93.5%	25.7%	104.7%	49.9%
FY 05-06 Adopted	$94,837,540	$45,215,000	$24,752,150	$164,804,690
FY 05-06 Amended	$97,952,333	$200,156,102	$28,727,150	$326,835,585
FY 05-06 Actuals	$88,933,146	$89,819,488	$26,357,659	$205,110,293
% of Amended	90.8%	44.9%	91.8%	62.8%
FY 06-07 Adopted	$104,247,180	$48,898,630	$25,052,910	$178,198,720
FY 06-07 Amended	$107,465,266	$149,418,171	$25,973,020	$282,856,457
FY 06-07 Actuals	$95,633,916	$75,586,511	$25,569,795	$196,790,222
% of Amended	89.0%	50.6%	98.4%	69.6%
FY 07-08 Adopted	$113,657,060	$48,898,630	$24,725,280	$187,280,970
FY 07-08 Amended	$117,792,883	$95,762,035	$24,977,690	$238,532,608
FY 07-08 Estimated	$109,535,680	$41,677,011	$26,153,700	$177,366,391
% of Amended	93.0%	43.5%	104.7%	74.3%
FY 08-09 Adopted	$118,854,140	$81,106,070	$24,082,080	$224,042,290
% Over Prior Year Amended	+0.9%	-15.3%	-3.6%	-6.1%
% Over Prior Year Estimated	+8.5%	+94.6%	-7.9%	+26.3%

The City budget consists of three components: the operating budget, the capital budget, and the debt budget.

This table compares the City budget by these components to prior fiscal years' adopted and amended budgets and year-end actuals as well as the current fiscal year budget and estimates.

slightly over 5,000 future homes already with vested rights that could be constructed under the old average but these new homes had to be counted toward the new 600 average. Therefore after most of these vested right properties were constructed, there would be a period of approximately 5 years where no new homes could be constructed in order to get back under the 600 average. (There is a possibility to construct 100 "infill" or "affordable" homes per year). The City has now entered that 5 year period and until approximately 2013, there will be very few homes built in Tracy even if the real estate climate improves. New home construction of this magnitude was responsible for a good portion of the growth in property taxes the City enjoyed for the past 15 years. Population growth also added to sales tax growth during the same period of time. Single family home construction also resulted in General Fund fee revenue and contributed to a robust local economy.

The restrictions of Measure A mean that the City cannot expect construction activity to improve the local economy and lead to substantial greater revenue for the City. The City recovered quickly from the FY 90-91 recession because it did not have this level of limits on residential construction.

3. Increased Demand for Services

Although because of Measure A, City population growth should be very limited, demands for services are nevertheless increasing. During economic hard times, even without population growth, calls for public safety services tend to rise. The City is fortunate to have a highly trained, energetic and efficient workforce to meet these service delivery challenges, but sustaining levels of service over a sustained period of time without additional resources is difficult.

With stagnant or declining revenues it is also difficult to address emerging needs or service enhancements. One example is the Fire Department's recently completed standard of coverage study where service improvements were identified. Although emerging needs or service enhancements are important, we may need to develop a multi-year plan to address them; particularly one that identifies alternative funding resources or service model modifications.

4. Structural Budget Deficit and its Sustainability

As stated, for FY 07-08 projected General Fund expenses will exceed revenues by $3.59 million. The proposed FY 08-09 budget anticipates expenses will exceed revenues by nearly $5 million. When such expenses exceed revenues, this means there is a structural budget deficit. . The current fiscal environment is resulting in an ongoing General Fund structural operating budget deficit. Increased costs of labor and supplies (gasoline and other inflationary influenced commodities) will result in annual increases to the City's General Fund operating costs of about $3 million per year. Without a corresponding increase in revenues, the City will operate in a deficit.

Also contributing to the structural deficit is that several program areas as are requiring greater subsidy from General Fund taxes. The City added a significant new program with the opening of the Grand Theatre Center for the Arts in September 2007. While this $20 million facility was primarily constructed with Community Development Agency Funds its operational expenses are borne by the City's General Fund. The FY 07-08 budget anticipated the Center would receive just over $1 million in a General Fund subsidy. However, given that this year was the first year of operations and several programs gauged community interest, attendance at various programs has resulted in lower than expected fee revenue consequently increasing the General Fund subsidy to $1.5 million. For FY 08-09 the subsidy is projected to be $1,360,040.

Additionally, the limitations Measure A has on residential growth, currently and over the next 4 years, the associated development fee revenues to the General Fund expected to be significantly less. In FY 04-05 these fee revenues entirely supported the operational costs of the Development and Engineering Services (DES) Department. Because of the decline of development fees over the last 3 years, the operational costs of the DES Department is anticipated to required a $3.38 million General Fund subsidy for FY 08-09.

5. Revenue Projections

The FY 08-09 budget anticipates slight improvement in a couple of key tax line items despite the current economic environment. First, it is expected general sales tax will increase 3% over FY 07-08 estimates. In spite this increase however, the City will not be back to what was actually received in FY 06-07. General property taxes are also expected to increase 3.3% over FY 07-08 estimates, but again, even with this increase property tax is virtually the same as from two years ago in FY 06-07. This will result in actual property tax revenue virtually the same amount as from two years ago. A prolonged stagnation or continued decline in economic growth may mean these estimates could be too optimistic. This should be factor of consideration as a plan is developed to address the City's structural budget deficit.

FISCAL STRATEGIES AND RESERVES

The City Council adopted Resolution 2008-066 on April 15, 2008 which set forth budget principles to help guide the City during these difficult economic times. (See page A16 for details of adopted strategy.) Both short term and long term fiscal strategies were included.

Personnel Expenditures

One short term strategy is to authorize the City Manager to evaluate any current or future vacant positions on a case-by-case basis. However, public safety vacancies will continue to be recruited and filled as vacancies arise. As a result of this authorization, 8 vacant General Fund positions have been cut from the FY 08-09 budget. Both the authorized position as well as the funding has been eliminated. In addition to these positions, there are a number of current vacant positions that may be left open for an indefinite period of time. However, these will remain "on the books" at least until the adoption of the FY 09-10 budget.

Approximately 80% of General Fund expenditures are related to personnel costs. To achieve substantial budget savings, personnel expenditures have to be closely scrutinized. However, as part of the Council adopted budget principles, the City Council also stressed a no layoff position. It is anticipated that if the City needs to make further budget reductions over the next several years, that this can be achieved through attrition. While the City has added many positions during the past several years in an effort to improve public safety and service levels, also consistent with Resolution 2008-066, the FY 08-09 budget will not add any new General Fund full time staffing. The following chart depicts the recent history of budgeted positions by Full Time Equivalents (FTE) for all funds.

Budgeting for Historical Savings

Another short term budget principle adopted by the City Council allows for the recognition of historical spending averages. Because there is always turnover in the City's workforce, even positions that are to be replaced remain vacant for a period of time while recruitment efforts are undertaken. The typical position vacancy factor is 4%, therefore resulting in historical spending averages of about 96% of the General Fund budget. Beginning with FY 08-09, this historical spending average is recognized and budget savings of $2,090,000 are woven into the General Fund budget estimates. While $55,300,760 is being appropriated for the General Fund operations (outside of debt service), this will be offset by $2,090,000 in historical budget savings. This means expenditures will be monitored very closely throughout FY 08-09 and savings from budgeted positions will not be permitted to be transferred to other lines items as savings of $2,090,000 must be achieved in order to stay within budget parameters.

By department, authorized and proposed City staffing (All Funds) is as follows:

Department	Authorized FY 05-06 FTEs	Authorized FY 06-07 FTEs	Authorized FY 07-08 FTEs	Proposed FY 08-09 FTEs
Police	131.44	148.44	154.44	154.44
Fire	81.62	80.32	83.95	83.95
Public Works	126.45	139.95	150.00	147.50
Parks & Community Services	47.72	50.11	53.30	56.92
Development & Engineering Services	53.18	56.18	59.18	55.18
City Council	1.00	1.00	1.00	1.00
City Attorney's Office	4.00	4.00	4.00	4.00
City Manager's Office	7.90	11.65	15.03	14.15
Human Resources	6.25	8.46	8.46	8.46
Economic Development	2.50	2.00	2.00	2.00
Finance & Administrative Services	25.65	24.90	26.90	25.90
TOTAL	487.71	527.01	558.26	553.50

Reserve Funds

During the boom years, the City specifically set aside money in the Reserve for Economic Uncertainty Fund. This fund had a balance of approximately $19.6 million as of 6/30/07. As previously stated, it is estimated that $3.59 million from this fund will be used during FY 07-08. The FY 08-09 budget calls for spending another $5.0 million from this fund thereby leaving a projected balance of $11 million as of 6/30/09. In addition to the Reserve for Economic Uncertainty Fund, the General Fund reserve is approximately $18.9 million, for a total of $29.9 million in reserves.

On April 15, 2008 the Council adopted a fiscal strategy, recognizing that reserve funds will be utilitized over the next several years, during this period of economic uncertainty until we get to a balanced budget. However, the Council's goal to maintain a 15% General Fund reserve of the General Fund expenditures projected in FY 12/13, which are projected to be $75 million means that we will maintain a minimum of $11.25 million in the General Fund Reserve to meet this objective, leaving almost $19 million in reserves to utilize over the next 5 years. The draw on reserves for FY 08-09 is estimated at just under $5 million so the pace of future draws will have to be monitored closely to ensure the reserves are efficiently utilized during these economic hardship years until we return to a balanced budget.

Clearly there is a substantial challenge to return to structurally balanced budgets. Additional long term budget strategies will be needed. In this regard, the City will be working closely with a consulting firm over the next 6 months to thoroughly examine the City's fiscal position. Specifically, the firm will be working with a City of Tracy internal staff budget committee made up of interdepartmental representatives to begin to outline potential options for Council's consideration.

Areas that will be reviewed included:

- Alternative Revenue Options
- Service Delivery Model Changes
- Expenditure Controls or Shifts
- Assessment of Potential Service Level Reductions

FREQUENTLY ASKED QUESTIONS

ABOUT THE BUDGET

WHAT IS THE SINGLE LARGEST GENERAL FUND EXPENSE?

By item, the largest expense is for personnel. City Government is labor intensive. Police officers, firefighters, maintenance personnel, and other workers are employed to provide services to the community and plan for our future. That is what City government is all about. Of the $120.9 million operating budget (all funds) for the City, approximately 52% ($62.7 million) is for personnel expenses.

In terms of operating budgets supported by the General Fund, the single largest expense is for police services. Providing a full service **Police Department** for the City will cost $23.0 million in FY 07-08 and 100% of this amount comes from the General Fund. This is 41.5% of General Fund expenditures. The **Fire Department** will cost $15.4 million in FY 08-09, and after reimbursements from fire districts, 52% comes from the General Fund. This is 14.6% of the General Fund operating outlays. Therefore, public safety comprises 56.1% of the **General Fund** Operating Budget.

Economic Conditions and Outlook

National

Critical to any budget planning are the current economic conditions and outlook for the Nation, the State, and the City.

The City of Tracy uses banking services from Wells Fargo. The following is taken from the economic reports prepared by Well Fargo Senior Economist, Scott Anderson, Ph.D.

Consumer spending which comprises about 70 percent of U.S. GDP has been trending at a 2.8% growth rate in 2007, but in 2008, U.S. consumer spending should slow to around 1.8% and possible as low as 1.0%. The factors leading the consumer pullback appear fairly obvious: tighter credit standards, fewer net new jobs, and declining housing and perhaps stock market wealth. Most troubling is the weakening labor market. A rising unemployment rate is troublesome for several reasons. Indeed, the downside risks for the economy rise at an exponential rate the higher the unemployment rate goes. This is why the Fed and policy makers in Washington have been so anxious to provide short-term stimulus to the economy and help out ailing homeowners.

Many Americans appear to be one job loss away from mortgage default and bankruptcy with high debt to income ratios that provide little room for consumers to maneuver should household cash flows become restricted. Banks would respond by further restricting credit to consumers and home prices would continue to fall. These effects could start a downward spiral in the economy that magnifies the impact of slowing job growth on consumer spending. There is a good change the U.S. will experience a recession in 2008 by the technical definition. But even if the technical definition is avoided, the first half of 2008 is going to feel recessionary to most consumers.

Despite a slower economy this has not lead to slower inflation, at least over the near-term. Economist coined the phrase "stagflation" in the 1970's to describe this economic state, combining the words "stagnation" and "inflation". Economist even came up with a new measure to track consumers growing economic pain. While today's degree of stagflation is nowhere near the 1970's, it still poses a distinct challenge for the Federal Reserve. While painful, if pushed into a corner by higher inflation, there is a possibility that Fed might have to hold short term interest rates firm in the face of a slowing economy.

While healthy export growth and continued business spending will help the economy it will not likely forestall an economic slowdown in 2008. Rapidly cooling earnings growth and rising economic uncertainty will make U.S. companies reluctant to undertake ambitions expansion plans in 2008. Most of the growth in business investment will be to maintain the current infrastructure. At the same time global growth will reveal more obvious signs of slowing and the concept that global economic strength will continue to carry the U.S. economy which was so in vogue in 2007 will lose currency in 2008. Export growth will begin following import growth lower, tempering the economic gains from an improving trade balance.

Given the above, the national economy will be particularly challenging to the City of Tracy. The outlook for continued home price decline could result in reduced or at least very slow growth in property taxes, the number one source of General Fund tax revenue for the City.

State

As reported by Wells Fargo Economics, California's economy is slowing rapidly. The State's economy is bound to get hit harder than the nation's given its outsized exposure to the excesses of the housing and finance boom. The rapid tightening of mortgage standards and reluctance of banks to lend on non-conforming high-priced residential properties has triggered another severe contraction in the

state's housing activity and has intensified home price declines and mortgage defaults statewide. The headwinds from the housing market implosion have been strong enough that the rest of the state's economy is suffering the effects. The breadth of job declines has a recessionary feel to them. In fact a modest recession for the state's economy in the first half of 2008 cannot be ruled out. Home sales continue to drop and home inventories remain high. In order to knock down home inventories, prices will need to fall further in 2008, spilling over into slower consumer spending and retail trade across the state. A weak dollar however, will be supportive of high tech manufacturing and tourism industries, and continued robust population trends will support education, health and business services growth. By the end of 2008, the growth should be on the mend, and the state should finish out the year with modestly positive job creation.

Because of the significant downturn in the State of California's economy, the State is experiencing significant budget issues. In the past, bad times for the state budget usually resulted in the state raiding local government funds. However, since the passage of Proposition 1A in November of 2006, the State can no longer look to just shift revenue from the cities and counties to the state. This does not mean the City of Tracy is "home free" as relates to state budget impacts. There are avenues by which certain state action could still pose financial difficulty for the City. Already, the Governor has proposed suspending gas tax payments for the last several months of FY 07-08 due to cash flow issues and instead those will be repaid (without interest) in September 2008. Another proposal floating in Sacramento involves realigning probation services whereby counties would get saddled with the costs but with the allocation of all of Prop 172 (public safety sales tax) funds going to counties instead of shared with cities. This would be a loss of over $400,000 in General Fund revenues to the City. This budget is presented prior to the state resolving its fiscal crisis and no impacts to the City of Tracy by such action have been included in this budget.

City

Northern California's economy as a whole is performing better than the rest of the state, but it also has lost a good bit of momentum over the past year. East Bay manufacturers have added jobs over the past year as the weaker dollar and strong demand from aboard bolster production. The West and South Bay regions are the strongest especially San Jose. San Francisco's economy is still fairly broad based. A significant number of Tracy residents work in the San Jose, East Bay, and the Livermore Valley areas. As such, a more solid economy in these areas is important to the economy of Tracy. Job stability for Tracy residents results in money being spent locally for goods and services. One dark cloud on the job front concerns employment at the Lawrence Livermore Lab. Just a dozen miles from Tracy, the Lab has a new operating contractor and in order to stay within reduced budgets, there have been job eliminations.

While Tracy residents are more likely to work in the East Bay, San Jose and Livermore Valley areas, the Tracy economy is also influenced by what is happening on this side of the Altamont Pass – the great Central Valley of California. The Central Valley is ground zero for the construction and housing finance implosion, and as one would expect, the regional economy is teetering on the brink of recession. The region's growth prior to 2006 was being led by the construction boom. Stockton's economy has now moved into recession as a result of the collapse of the housing market. Clearly, problems that began in the housing sector did not stay in the housing sector in Stockton, but have now moved into the retail trade, finance, and services industries.

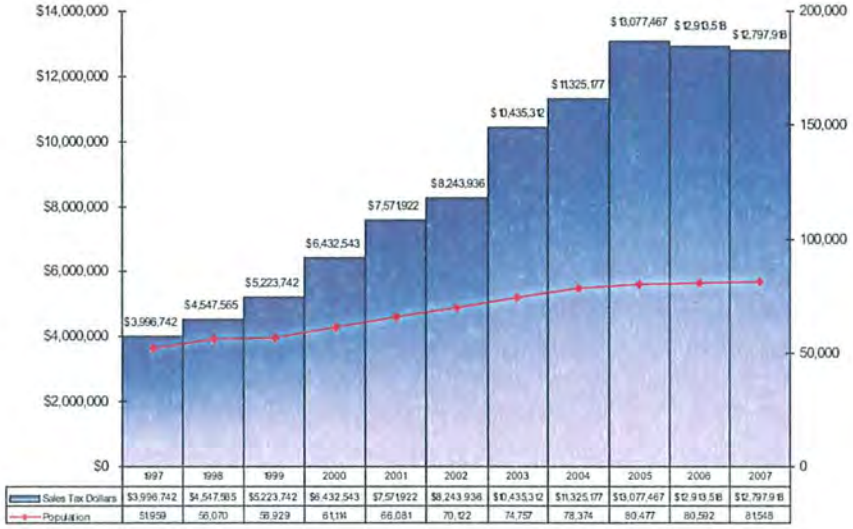
Central California was the place to be in California in the early years of this decade. Population growth was twice the U.S. and California average. The robust population growth in turn, stimulated demand for a whole host of businesses. But now with the housing bust and fewer job opportunities, population growth has dropped back to the California average, and net in-migration has turned to a modest outflow of people. This change in the demographic winds is expected to reduce Central California's economic speed limit in the foreseeable future.

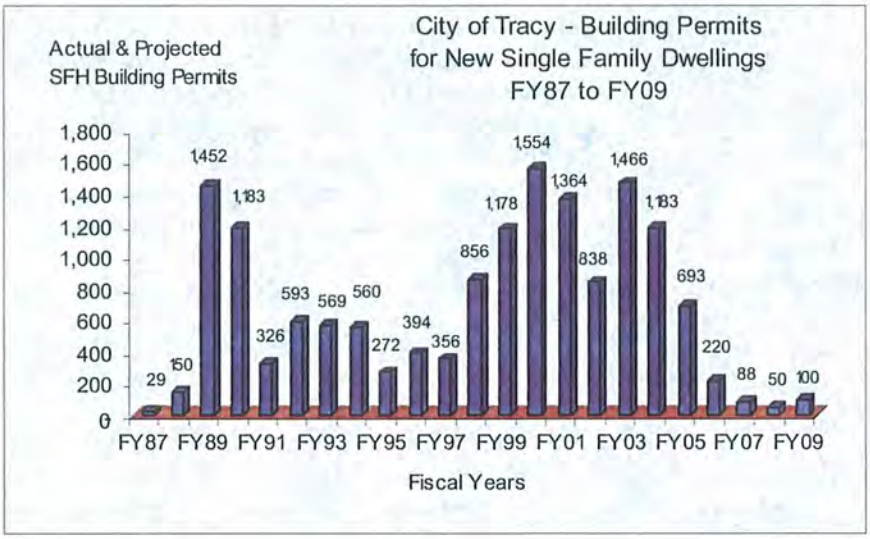
So the Tracy economy has twin influences – that of a more diverse Bay area economy where many Tracy residents are employed, and that of the Central Valley economy which is hurting due to the downturn in construction. For two years in a row, the City has now experienced a decline in sales tax from the previous year. This downturn is being lead by the construction category which is off 25% from a year earlier. Those in City leadership are keenly aware that although the City has enjoyed a sustained 15 year period of solid economic growth, we must continue to invest in diversifying the tax base beyond traditional retail.

Population Forecast

One of the major factors for the City's budget and a force in the local economy is the City's population growth. This graph diagrams the annual population growth for the City of Tracy.

The State Department of Finance population estimate for Tracy as of January 1, 2008 was 81,548. We estimate this figure will increase to 81,700 by January 2009. Between 1995 and 2008 the City's population grew from 43,570 to 81,548 or by 87.3 percent. Going back to 1988, the City grew from 28,762 in 1988 to 81,548 in 2008. Over this 20 year period, this translates to a 183 percent increase which works out to an annual population average increase of 5.4% a year (considering the rule of compounding).



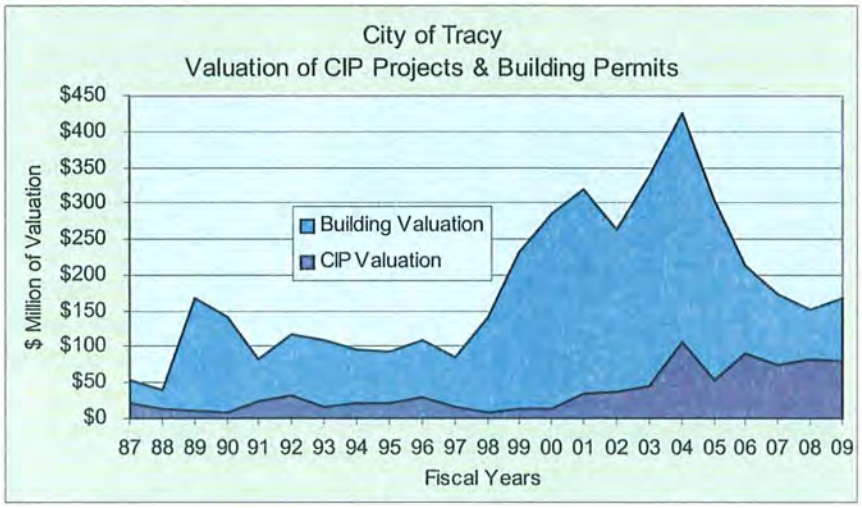


Local Growth Activity

As previously noted, growth in population has an impact on construction and the local economy. To the left is a graph of the number of building permits issued for new single-family dwellings.

Increased building activity, for not only single-family dwellings but also for commercial and industrial construction, lead to improved assessed valuation in the community.

Property taxes are based on assessed valuation, and in turn, the City's revenue from this tax source has significantly increased. Also the local economy improves when the City itself initiates construction of public projects within the community as evidenced in the value of capital improvement projects. The graph to the right indicates the value of building permits and completed capital improvement projects.



Budget Policies, Issues, and Changes

Program Budget

The City's budget emphasizes reporting and controlling by program rather than department. A variety of programs representing major work efforts are established within each department. A budget is developed for each program in order to more accurately measure the true cost of providing services.

While, there are ten City departments there are about 100 operating programs. Program budgeting provides much more useful information concerning the operations of the City. For example, rather than simply allocating $22,992,000 in FY 08-09 for the entire Police Department, with program budgeting we can specify the resources necessary to provide for a particular activity, such as Traffic Enforcement, Narcotics Enforcement, General Investigations, or Crime Prevention.

Base Budget

The base budget is developed for all operating programs for contracted services and commodities accounts. The base is determined by utilizing the historical spending average from the prior 2 years (but adjusted each year for an inflation factor of up to 3%) plus the 07-08 budget amounts. Finally this may be adjusted for specific one time items that were not considered to be ongoing.

Internal Services

The City's budget policy provides for internal service funds for vehicle operations and maintenance (fuel and repair services), self-insurance (worker's compensation and general liability), equipment replacement, central services (copier and mail), building maintenance (custodial, repair, and utilities), and information systems and telecommunications. Direct utilities costs, while allocated as internal service costs to different programs are charged as departmental expenses. Direct use phone costs (local and long distance), as opposed to system costs, are charged to the various programs.

Personnel Expenses

The base budget provides for inflationary increases in personnel expenses for all current positions. Where there are existing labor agreements that specify cost of living adjustments the budget provides for these, but also includes allowance for the standard 5% merit increase when an eligible employee advances to a higher step within their pay range. The City is in the midst of most of its current contracts with all employees. The only contract to expire in FY 08-09 is the Fire contract which will expire on March 31, 2009.

Negotiated labor agreements provide for general across the board cost of living increases for different groups as follows:

Unit	Increase	Date
Police		
contract expires 6/30/11	5%	7/01/08
	5%	7/01/09
	5%	7/01/10
Fire		
contract expires 3/31/09	4.2%	4/01/08
Technical		
contract expires 9/30/10		
All +	4.2%	4/01/08
Group 1 - additional	1%	
Group 2 - additional	3%	
All +	3-5%	4/01/09
Group 2	1%	
All	3-5%	4/10/10
Mid-Managers		
contract expires 3/31/11		
All +	4.2%	4/01/08
Group 1 - additional	2%-6%	
All	3% to 5%	4/01/09
Teamsters		
contract expires 6/30/10	4.2%	7/01/08
	3-5%	7/01/09
Department Heads		
contract expires 9/30/11	8.2%	4/01/08
	5.7%	4/01/09

An important part of any compensation package as well as a significant expense to the City is the retirement plan. The City participates in the California Public Employees Retirement System (PERS). The retirement formula for police officers is 3% at 50. The retirement formula for fire personnel is 3% at 55. For all other employees, the retirement benefit is 2.5% at 55. The above formulas are fairly standard in terms of municipal employment throughout California. As an additional employment benefit, the City pays the employee's share PERS (9% for police and fire and 8% for all others) in addition to paying the employer's share.

Equipment Acquisition and Replacement

The City's budget policy provides for the annual accumulation and set aside of monies for the purposes of replacing vehicles and equipment. These amounts are budgeted as internal service charges in the operating programs of City departments. These charges are then expended quarterly, and the receipts are placed into the Equipment Acquisition Fund 605, except for the Water, the Wastewater, and the Transit Funds, where the receipts are retained within those respective funds.

When preparing their annual budget requests, departments divide equipment requests into "new" and "replacement". New items have to compete for funding with other requests for new funding throughout the City operations. However, replacement items may be replaced from available funds within the Equipment Acquisition Fund 605. Occasionally for larger ticket items, it may be more feasible to obtain debt or lease financing. If this is done, then the annual lease payment or debt payment then becomes payable out of the respective department's annual set aside. Proposed equipment purchases for FY 08-09 are detailed further in the Equipment Acquisition Program 593x of the non-departmental group in the Operating Budget section of this budget document. Major lease payments are budgeted in the Debt section.

Fire Consolidation

On September 16, 1999, the City entered into an agreement with the Tracy Rural Fire District (TRFD) to consolidate services through a Joint Powers Authority, named the South County Fire Authority. The Authority then contracts with the City to provide consolidated fire services for both the City and surrounding rural areas. The total area served is 215 square miles, with 20.6 square miles in the City. As of January 1, 2008, the population served is about 81,548 in the City, and about 20,840 outside the City.

Revenues of the District are given to the City and recorded in the South County Fire Authority Fund 211 to pay for the TRFD's share of the joint costs. During the first 7 years of the consolidation, Tracy Rural did not have sufficient funds to pay its share of Fire costs. As a result, the District now owes the City approximately $6.7 million. However, the District has had sufficient funds in the past 2 years to pay its operating obligation but the debt remains large due to accumulated interest.

Other Budget Changes

The City Council fiscal strategy adopted in Resolution 2008-066 on April 15, 2008 also called for no new General Fund full time positions to be added, unless offset by revenue or a corresponding budget reduction is made. The strategy also called for no new General Fund programs or expansion of programs. The FY 08-09 budget is consistent with these objectives and no new full time positions are being proposed with one exception. The City had already made a prior commitment to enter into an MOU with Tracy Unified School District regarding the construction of a 53 meter swimming pool at West High School. The City paid for approximately one quarter of the construction cost and will be responsible for about one quarter of the operating expense. In exchange the City will use the pool on weekends and during the summer in order to offer community access for recreational programming such as swim lessons. Staffing ad other related expense for this new venue will begin in June 2008 and annual costs are about $250,000. Additional augmentations to existing base budgets were kept to an absolute minimum with only mandated expenditures being considered. For example, $80,000 had to be added to the City Clerk's budget to cover the cost of the November 2008 City elections. Other than this type of unavoidable or mandated expense, the adopted budget is very much a "hold the line" budget from the previous fiscal year.

FREQUENTLY ASKED QUESTIONS

ABOUT THE BUDGET

WHAT ARE THE CITY'S MAJOR GENERAL FUND REVENUE SOURCES?

The largest source of General Fund revenue is **property tax**. In FY 08-09 the City will receive $20.5 million in property tax which is 41.5% of General Fund revenues. However, it should be noted that on average the City receives only about 14% of every property tax dollar paid by a property owner with property in the Tracy city limits. For a home with an assessed value of $400,000, the homeowner would pay about $4,000 per year in property taxes under Proposition 13 (school bonds and other voter approved additions to property tax are extra). Of this $4,000, the City receives just $560. The rest of the property tax goes to the County, the State, schools and other special districts. On property annexed to the City since 1996, the City receives only about 4% instead of 14% of every $1 of property tax paid.

The City receives one cent of the 7.75 cents sales tax on all applicable sales transactions within the City. The other 6.75 cents goes to the State, County and transportation programs. **Sales tax** is expected to yield $13.0 million to the City in FY 08-09, or 26.3% of total General Fund revenue.

Together, property tax and sales tax account for 95% of all General Fund taxes received by the City. It is important to shop within the City to help the City's revenue stream for sales tax. Those sales tax dollars help provide important services like police and fire.

Revenue Highlights

For FY 08-09, overall revenues (operating and capital) are projected at $218,062,170 which will be an increase of 16.0% over the current FY 07-08 estimates. The increase is primarily associated with the anticipation that a large commercial/office development project will proceed during FY 08-09 and pay capital fees specified in their agreements with the City. The revenues estimate for FY 07-08 is $187,925,320, which is an 11.3% increase from FY 06-07 actual revenues. Keep in mind this is the total of all revenues in all funds and an increase or decrease in one type of revenue may skew the total but have little effect on the core City services.

To better understand how this affects the City's budget, the Operating Budget (including the General Fund), the Capital Budget, and Debt Service should be considered separately.

Operating Revenues

Operating budget revenues for FY 08-09 are projected at $107,808,160, which is 49% of overall revenues, and will show an 3.9% increase over FY 07-08. Operating budget revenues can be viewed in three categories: General Fund Revenues, Utilities Rate Revenues, and Other Operating Revenues.

1. General Fund Revenues
   (see page C9 or pages D26-D27 for details)

General Fund revenues for FY 08-09 are projected at $49,397,000 or a 4.4% increase. The General Fund is the primary City operating fund comprising 45.8% of the City's operating revenues and receives the most analysis and concern when looking at City revenues. General Fund Revenues can best be viewed in these categories: General Tax Revenues, Development Fee Revenues, and Other General Revenues.

- General Tax Revenues

  General tax revenues include general property tax, general tax sales, and other local taxes, franchise fees, and state shared taxes. They are the base of the General Fund providing about 77.6% of the General Fund total revenues, and thus fund the City's major services. They are projected at $38,342,700 for FY 08-09 which is a 2.15% decrease from the prior year projection. These revenues generally increase as the community and the local economy grow. They can be relied upon year after year, unless there is a change in state law or some form of community decline or catastrophe. In the event of a cyclical economy downturn, they usually level off or show a minimum decrease. In recent years, they have shown major increases reflecting strong community growth and a growing local economy. In FY 08-09, with the economic downturn, they will be down about 3.7% or $1.43 million from FY 07-08.

- Development Fee Revenues
  (see pages D12-D13 and D16-D17 for details)

  Development fee revenues vary with the level and phases of building and construction activities within the community. Depending on the phase of the development process, one or more of these revenue sources may be up, while the others are down. It is possible with a severe economic downturn and/or development limitations on the residential side; these revenues could experience significant decreases, possibly as much as 80%. Measure A will have just such an affect in future years.

- Other General Revenues
  (see page D26 for details)

  These revenues make up the balance of the General Fund. They can be described as variable from year to year with ups and downs in various sources depending on the fiscal year. These revenues consist of departmental fees, operating grants, fines and forfeitures, investment earnings, and miscellaneous revenues. The services fees collected in this category are usually restricted to covering the costs of a particular City service. While other grants are also restricted, they allow the City to provide added services in particular areas that it might not otherwise, as long as the grant funding continues.

2. Utilities Rate Revenues
   (see pages D18-D19 for details)

After the General Fund Revenues, Utilities Rate Revenues are the most important source of funding for the City's operating budget. They make up 35.0% of the City's operating revenues. These consist of four main sources: water sales, wastewater charges, solid waste charges, and drainage charges.

The increases in utilities revenues reflect community growth coupled with some rate increases. Water rates were just increased in April 2008, solid waste rates in 2007, and wastewater rates in 2006. The drainage rate has not been increased since FY 92-93.

The use of the revenues is restricted to cover the operation and maintenance costs and debt service of each of the respective systems. These costs though, can include their apportioned departmental and citywide overhead costs. They can also be used to pay for new and replacement facilities and infrastructure for these systems. Generally, 70% to 76% of these revenues are allocated to operations and maintenance, with 10% to 11% to debt service, and 13% to 20% for capital projects.

3. Other Operating Revenues

General Fund revenues and utilities rate revenues total to about 79.5% of total operating revenues. Other operating revenues make up the remaining 21.5%. For FY 08-09, they are projected to reach $20,690,000.

Other operating revenues include the following: Transportation Development Act (TDA) taxes, gasoline taxes, landscaping district assessments, Tracy Rural Fire District proceeds, and other non-general fund operating grants.

Transportation Development Act taxes are the primary funding source for the City's Transit Fund. However, the amount the City claims for transit purposes can vary from year-to-year depending upon how much funded transit grant monies are received to offset transit costs. After transit needs are met, excess TDA funds may be used for street maintenance. For FY 08-09 about $2,400,000 is allocated to street programs, with $926,500 to transit programs.

One grant source added in FY 99-00 is contract payments coming from the Tracy Rural Fire District to provide for their share of the cost of consolidated fire service. A source added in FY 02-03 is the payments from Mountain House Community Services district for fire protection. Together, these sources will provide about $7,311,700 in FY 08-09.

Landscaping District assessments are used to finance maintenance in the newer parts of the City developed since 1985. They have shown significant increases reflecting community growth. As new residential, commercial, and industrial developments are completed, the properties are added to the assessor's roll for the districts. It should be noted however, that landscape maintenance levies in many zones of the Landscape District, are not sufficient to keep up with increased costs of landscape maintenance. It requires a vote of the property owners to increase the landscape levy beyond the CPI. The City continues to work closely with any neighborhood interested in improving landscaping services through balloting. One such zone approved an increase in FY 06-07. In FY 08-09, landscaping assessments are projected at $2,351,300.

Other operating grants vary from year to year reflecting federal and state programs.

Capital Revenues

(see pages D4, D8-D9, D14-D15, and D22-D23 for details)

Capital Revenues are those which are restricted to funding capital projects. For FY 08-09, these are projected at $77,918,700. This is a 41.1% increase from the prior year projection.

These include the following revenue sources: capital development fees, capital grants, debt proceeds, transportation sales (Prop K) tax, gasoline taxes (section 2105), CIP contributions, and interfund transfers.

Capital development fees are the major funding source for the City's capital budget. Like development fee revenues, their receipts fluctuate with the local building and construction cycle. Some development finance plans call for the issuance of bonds in order to provide capital funds up front. Most other capital revenues are one-time sources, such as grants, contributions, and interfund transfers. They can vary from year to year depending upon the CIP schedule.

Debt Revenues

(see pages D4, D6-D7, and D10-D11 for details)

Debt revenues are those used to pay off debt service obligations and for the issuance costs of new debt issues. These revenues include the following revenue sources: CDA property taxes, debt assessments, and transfers. For FY 08-09, they are projected at $32,335,310.

CDA property taxes collected in the City's redevelopment project area and special assessments levied through assessment districts and community facilities districts are the base long-term revenue source for debt. They should remain in effect until their associated debt obligations are paid off.

Debt revenues also include transfers from the General Fund for general debt obligations. Enterprise revenues are also allocated toward paying the appropriate enterprise debt service.

Investment Earnings

The cash balances of City funds are pooled together and directed for investment by the City Treasurer. The City Treasurer utilizes the services of professional investment managers who select investments in accordance with State law and per the objectives outlined by the Treasurer. The earnings on such investments are distributed to all funds, minus the costs of the City's cash management program, based upon their proportionate share of the monthly cash balances throughout the fiscal year. Beginning in FY 07-08 interest to General Fund supported funds such as internal service funds and capital Fund 301 will be allocated directly to the General Fund.

Ray McCray
City Treasurer

Because of the rapid decline in interest rates by the Federal Reserve Board over the first half of 2008, the City's current investments have increased substantially in market value above their book value (price they were purchased at). For a number of reasons, the Treasurer has decided to shorten the City's portfolio which will result in a gain on a number of investments. In order to stabilize investment earnings between fiscal years and because the exact timing of the sale of various investments is not yet know, a budget figure of $2,436,830 in General Fund investment earnings has been established for FY 07-08. Any amount over this figure for FY 07-08 will be placed in an interest stabilization fund and then made available as investment revenue in FY 08-09.

For budgeting purposes, investment earnings are projected only for the General Fund and certain major operating funds.

Interfund Transfers

(see page D24 for details and comparison to prior fiscal years)

Proposed interfund transfers for FY 08-09 amount to $8,297,400. Noteworthy interfund transfers are:

- For the sixteenth year, a $284,000 transfer from the General Fund 101 to pay the debt service on the Chrisman and civic center sites.
- An $889,000 transfer from the General Fund 101, will be made to the Regional Mall COP Debt Fund 405 to fund debt service payments.
- A $2,103,000 transfer to set aside 20% of Community Development Agency property tax increment receipts into the CDA Housing Fund 281.
- The Airport Fund 561, will repay the Water Fund 511 $20,000. This is for past loans for CIP projects. The $20,000 represents the tenth year of a 15-year repayment plan.
- A transfer of $5,001,400 is anticipated from the Economic Uncertainty Fund 299 to augment the General Fund.

FREQUENTLY ASKED QUESTIONS

ABOUT THE BUDGET

THE CITY HAS JUST BUILT A NEW CITY HALL, WHY CAN'T THIS MONEY BE USED TO FIX STREETS?

City finances are fairly complex. Some revenue can only be utilized for certain types of expenditures. Since the late 1980's the City has collected fees on new development to construct various new public facilities and projects. Fees have been collected to expand the wastewater treatment plant, build new City parks, construct storm drain facilities, build new roadway segments, and to construct new City buildings for Police and Fire. All of these facilities have been built. In addition, a fee on new development was also collected for the past 20 years to build a new City Hall. The money collected for the construction of a new City Hall by State law can only be spent on this purpose. If the City did not build the new City Hall, it would have to refund the money collected for this purpose to the developers who paid the fee. The City is not allowed to use this money on another purpose such as fixing streets.

Developers install new streets within any subdivision they are constructing. In addition, developers must pay for the expansion of arterial streets. Existing residential streets are maintained by gas tax funds. The City has limited gas tax funds available for this purpose. A big reason why some funds for street repair have been in short supply in recent years is because the State of California has redirected some of these funds. Voters approved Proposition 42 which dedicates a portion of the sales tax on gasoline to transportation programs including funding local city projects. Since its passage in 2002, Proposition 42 has been suspended several times.

OPERATING BUDGET OVERVIEW

(see pages E4 and E5 for details)

The FY 08-09 operating budget of $118,854,140 represents an 8.5% increase over estimated expenditures for FY 07-08 and a 26.5% increase over actual expenditures for FY 06-07. This is comprised of only a 5.0% increase in the base budget plus an additional 5.2% in augmentations (additions beyond the base budget).

Personnel and internal service costs get first priority, and drive total budget costs above the base average. Only when there are sufficient resources to cover them, can other budget augmentations be considered.

The largest department operating budget in the City is the Public Works Department. This is due to the Solid Waste programs, which are $19.6 million or 16.5% of the total operating budget. Also in the budget of the Public Works Department are the Water Fund and the Wastewater Fund operations and maintenance programs for $19.5 million, or 16.4% of the City's total operating budget. The Police Department has the second largest budget at $22.9 million or 19.3% of the City's total operating budget and the Fire Department is $15.8 million or 13.3%.

In terms of type of expenditure, personnel expenses at $62,669,400 are the largest cost representing just over 53.7% of the total operating budget. Contracted services total $36,345,490 and are second with 30.6% of the total operating budget. Note that costs from the Solid Waste programs comprise $16,825,590 of the total budget for contracted services; otherwise, contracted services would only be 16.4% of the total operating budget.

The General Fund is the largest fund in the operating budget at 44.8% of the total. The next largest are the Solid Waste, Water, and Wastewater Funds at 16.5%, 10.4% and 6.1% respectively. These four make up 77.8% of the operating budget. There are about 20 other funds that make up the remaining 22.2% of the operating budget.

CAPITAL BUDGET OVERVIEW

(see pages F5 to F10 for details)

In FY 07-08, the City's capital budget totaled $95,762,035 with 186 current projects. For FY 08-09, additional appropriations of $81,106,070 are proposed. These include $58,805,300 of added funding for 33 current projects, but also $22,300,770 for 40 new projects.

About $7,181,700 of the additional appropriations for the capital budget in FY 08-09 will come from special revenues such as TDA, transportation sales tax, and gas taxes. $63,827,700 will come from capital project funds and only $6,040,000 from the City's Enterprise Funds.

DEBT SERVICE OVERVIEW

(see pages G5 and G6 for details)

For FY 08-09, the City's debt service budget totals $24,082,080 which is a 7.9% decrease from FY 07-08. The City has 30 debt obligations for which payments are required during the year. Most of these payments will be made from special assessments although $5,805,100 will be paid by CDA redevelopment revenues, $4,053,000 by Enterprise Funds, and $1,172,280 by General Fund revenues.

STAFF APPRECIATION

In closing, let me express my appreciation to Finance and Administrative Services Director Zane Johnston, and all department directors and staff who contributed to the preparation of the Fiscal Year 2008-2009 Program Budget. Special thanks, as usual, to Allan Borwick, Budget Officer, who deserves recognition for his dedication and professionalism.

Finally, I want to thank our hard working City employees who deliver quality services to the people of Tracy. Their continuing dedication and loyalty speaks well for the commitment of those who serve our community.

Sincerely,

Leon Churchill
City Manager

City of Tracy
City Council
Goals and Work Plan

On February 19, 2008 the City Council met and conducted a Council Goal Prioritization Workshop to update the FY 07-08 Goals and develop the FY 08-09 Goals. From this discussion, the final FY 08-09 Council goals were identified and on April 15, 2008 the Council adopted Resolution 2008-066 which officially adopted the FY 08-09 goals.

The Council's adopted goals are in the areas of:

- Public Safety
- Land Use/General Plan
- Economic Development/Revenue Enhancement
- Infrastructure
- Organizational Development
- Leisure Services

Within these 6 priority areas, there are 18 specific work plan items and 62 action items associated with the implementation of the Council goals. The adopted goals served as the policy direction for the FY 08-09 budget development.

The FY 08-09 budget allocates funds in conjunction with these goals and priorities. However, a goal might not require funds expended at this time. For example, under the Pubic Safety category there is the goal regarding Fire Department response times. This matter will be closely examined during FY 08-09 in order to determine various methods that may be available to achieve this goal including the identification of the costs of each. For other goals, there is specific funding included to meet this objective. For example, nearly $800,000 has been budgeted in the CIP toward the Geographic Information System Project.

FY 08-09 COUNCIL GOALS AND WORK PLAN

Public Safety

- Fire Department Advanced Life Support Program
- Fire Department Response Times

Land Use/General Plan

- Surland Development Agreement: Aquatics Center
- AKT Development
- General Plan Update and Implementation
- Re-Use Options for Schulte Surplus Property

Economic Development / Revenue Enhancement

- Educational Consortium
- Gateway Development
- Expand Tax Base
- Explore Alternative Revenue (Grant Writing)

Infrastructure

- Facilities (Boyd Service Center Master Plan)
- Geographic Information Systems (GIS)

Leisure Services
(Parks, Seniors, Youth, Recreation, Library)

- Fee Assessment Cost Recovery
- Wetlands Habitat Project
- Youth Sports Field

Organizational Development

- Investment in Excellence Training
- Adopt Best Human Resources Practices
- Investigate City-wide Strategy for Tracy Goes Green Initiative

BUDGET PRINCIPLES AND SHORT AND LONG-TERM FISCAL STRATEGIES

These six principles serve as a guide in the development of a five year fiscal strategy towards a balanced budget. These budget principles include:

- **General Fund Reserves**: Over the next five Years through FY 2012-2013, maintain a General Fund Reserve of at least 15% of the City's General Fund Operating Budget;
- **Balanced Budget**: By FY 2012-2013, present a balanced budget for Council adoption (the General Fund annual expenditures should not exceed annual/recurring revenues);
- **Economic Uncertainty Fund:** In five years beginning in FY 2012-2013 or when conditions permit, begin building up the Economic Uncertainty Fund;
- **Service Levels Maintained:** Strive to maintain existing service levels between now and FY 2012-2013;
- **No Employee Layoffs:** Ensure no employee layoffs occur between now and FY 2012-2013;
- **Fiscal Updates To Council:** Increase frequency of fiscal updates to City Council during these next five years.

SHORT AND LONG-TERM FISCAL STRATEGIES (One Year)

The proposed short-term fiscal strategies will be implemented for the remainder of the FY 07-08 and will guide the development of the FY 08-09 budget. Implementation of these short-term fiscal strategies is a "stop" gap while the five year plan is developed and presented to Council for consideration.

- **Vacancies:** The City Manager will evaluate any current or future vacant positions on a case-by-case basis. The assessment will include whether (1) the position can be maintained unfilled for a period of time with minimal service level impacts; (2) recruitment can be postponed; (3) service level modifications can be made to create greater efficiencies, or (4) contract services, temporary staff, or existing staff can complete the required service needed. The City Manager will periodically advise Council of actions taken in regards to these vacancies;
- **Public Safety Positions and non-General Fund positions:** Public Safety positions and non-General Fund positions will continue to be recruited and filled as vacancies arise;
- **No New Programs:** No new or expansion of General Fund programs will be proposed outside of the adopted FY 08-09 Council Goals and budget;
- **No New Full-Time Staff Will Be Added:** No new full-time staffing will be added, unless offset by revenue (revenue-neutral) or a corresponding budget reduction is made;
- **Recognize Historical Spending Averages and Vacancy Rates:** Recognize historical spending averages, including vacancy rates and related budget savings, when projecting expenditures and revenues in the development of the FY 08-09 budget.

LONG-TERM FISCAL STRATEGIES (Five Years)

In order to achieve a balanced budget in five years, staff will provide Council with a plan that outlines a five-year strategy to address the City's structural budget deficit based on the Council's recommended Budget Principles. In preparation for this report, staff will (1) work with a consultant, and (2) establish an internal staff budget committee made up of interdepartmental representatives to begin to outline potential options for Council's consideration. The five (5) year strategy plan will include:

- **Alternative Revenue Options**: Alternative revenue options will be identified, including a variety of fee studies, cost recovery goals, potential fee assessments or other voter-approved options for Council's consideration;
- **Service Delivery Model Changes**: Current service delivery models will be evaluated. Alternative service delivery models that create greater efficiencies will be identified;
- **Expenditure Controls or Shifts**: Various expenditures will be reviewed, including a review of high cost, low participatory (i.e., attendance or fee paying) programming, utilizing enterprise funds, grant funds, or alternative funding versus general fund where appropriate, assess programmed CIP projects for ongoing operational impacts, and review of other expenditures as deemed necessary;
- **Assessment of Potential Service Level Reductions**: A review of current services and effectiveness will be completed and any potential service level reduction opportunities will be identified for Council consideration;
- **Plan for Use of Reserve Funds**: A plan for utilizing the Reserve for Economic Uncertainty Fund and the General Fund Reserve Fund during this five year period will be developed and presented to Council for consideration.

TRACY, CALIFORNIA

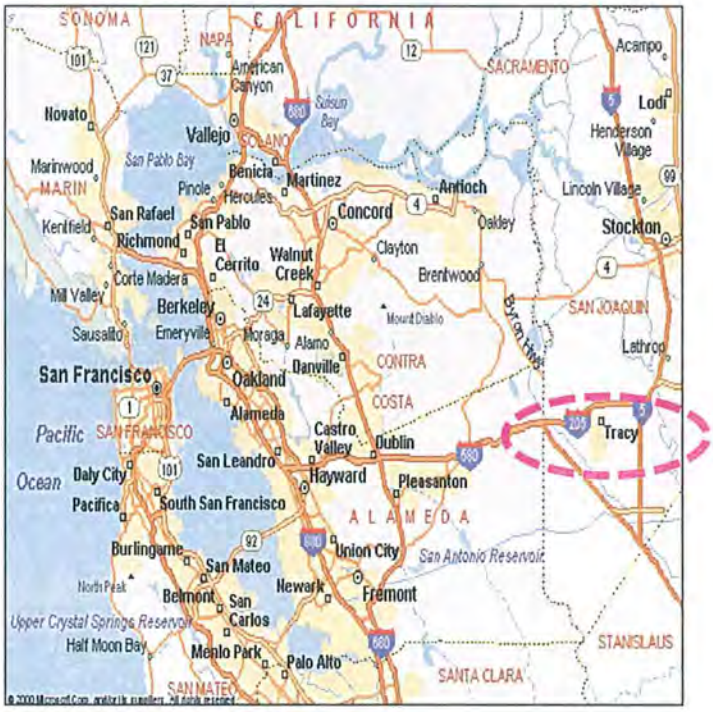
Located in Northern California, 60 miles east of San Francisco, 70 miles south of Sacramento, 20 miles south of Stockton, and 343 miles north of Los Angeles

Located within a triangle formed by I-5, I-205, and I-580

The community was founded in 1878 as a railroad center. It was incorporated as a city in 1910. For many decades, it served both as a railroad center and farm market town. Since World War II, it has been the location of a

defense supply center. By 1960, the City's employment base included a few food processing plants and small related manufacturing operations within the town and its vicinity. A state correctional facility and both a federal and state water project facility are located nearby.

Since 1985, Tracy has experienced a period of major growth influenced by the East Bay area of the San Francisco region, where considerable office and industrial development has been occurring. With this development and the problem of affordable housing, Tracy, with more affordable housing than the Bay area, has become an attractive residential location for many Bay area workers. Tracy has become more of an outer suburb of the Bay area, rather than a small agricultural and industrial town. Also, Tracy is experiencing industrial growth with new trucking, warehousing, and distribution facilities, as a number of firms seek to relocate from the Bay area.



Demographics

Total Population	88,420	Tracy Percent	U.S. Percent
Male	46,541	52.6%	49.2%
Female	41,879	47.4%	50.8%
Median Age	29.9		36.4
Less than 18 years	28,287	32.0%	24.6%
18 to 64 years	55,226	62.5%	12.4%
65 years and over	4,907	5.5%	12.4%
White	46,976	53.1%	73.9%
Asian	12,107	13.7%	4.4%
Black	8,681	9.8%	12.4%
Mixed or other races	20,656	23.4%	9.3%
Labor Force	42,167		
% of population over 16		67.1%	65.0%

Housing

Housing Units	26,373	Tracy Percent	U.S. Percent
Occupied Units	25,281	95.5%	88.4%
Owner Occupied	19,039	75.3%	67.3%
Median Value	$569,300		$185,200
Rental	6,242	24.7%	32.7%
Vacant Units	1,092	4.1%	11.6%
Average Household Size	3.50		2.61
Income (2006 inflation adjusted)			
Median Household Income	$76,976		$48,451
Median Family Income	$81,293		$58,526
Per Capita Income	$24,834		$25,267
Families below poverty level		6.9%	9.8%

Major Area Employers

	Employees
Summit Logistics	2,100
Tracy Depot, Defense Logistic Agency	1,610
Tracy Unified School District	1,500
Duel Vocational Institution	1,050
Diversified Collection	575
City of Tracy	570
Sutter Tracy Community Hospital	465

Data Source:
U.S. Bureau of Census Estimated/
2006 American Community Survey
City of Tracy, Economic Development Department

Major Retail Outlets

JC Penney	Best Buy
Sears	Staples
Gottschalks	Costco
Wal-Mart	Petco
Target	PetSmart
Home Depot	Barnes and Noble

Supermarkets

Safeway	FoodMax
Save Mart (3)	Raley's (planned)

Budget Guide

The City's budget represents the official financial and organizational plan by which City policies and programs are implemented. This budget document presents the budget for the fiscal year running from July 1, 2008 to June 30, 2009.

Budget Document

The FY 08-09 budget for the City of Tracy is presented here in this document in eight parts:

Section A: **Budget Message**
This includes the City Manager's letter of transmittal to the City Council with supporting presentation of budget issues and policies.

Section B: **Budget Guide**
This section provides a general explanation of the budget document and process and includes a glossary of budget terms and other information helpful in understanding the City's budget.

Section C: **Fiscal Overview**
An overview of the budget comparing total City expenditures against anticipated resources. It presents the City's budget summaries.

Section D: **Estimated Revenues**
A presentation of the estimated revenues forecasted to be received by the City and available to fund expenditures.

Section E: **Operating Programs**
A presentation of the expenditures necessary to fund the everyday operating activities and programs of the City.

Section F: **Capital Improvement Program (CIP) and Capital Budget**
The CIP is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. This section provides a presentation of CIP projects and their costs.

Section G: **Debt Service**
Debt service obligations are shown separately from the operating budget and the CIP in this section. This section provides a presentation of outstanding debt issues and their obligations.

Section H: **Appendix**
Supplemental data and information supporting the budget.

Budget Development

The City's budget is prepared by City staff under direction of the City Manager. The City Manager reviews and considers preliminary budget estimates and proposals submitted by City departments, then formulates these estimates and proposals into a "Proposed Budget" for submission to the City Council. The City Manager is supported in this budget-making role by the Finance and Administrative Services Director and the Budget Officer.

Budget Preparation Calendar FY 08-09 Budget

September 2007	CIP Update prepared by Budget Officer
October through December 2007	Distribution of CIP forms and instructions. Departments update and prepare CIP proposals.
December 2007	Base budget prepared by the Budget Officer
January through February 2008	Finance review of CIP proposals
January 17, 2008	Distribution of budget forms and instructions
January 17 through March 7, 2008	Departments prepare operating budget submittals
March 7through March 21, 2008	Finance review of budget submittals and packaging of preliminary operating budget
March 31 through April 19, 2008	City Manager's review of the preliminary operating budget and formulation of proposed budget
April 19 through May 9, 2008	Finance preparation and printing of proposed budget document
May 9, 2008	Release of proposed budget document
May 20, 2008	City Council Budget Workshop
June 3, 2008	City Council adoption of the budget
July 1, 2008	Start of new fiscal year

Program Budget

The budgetary model used by the City of Tracy is known as "program budgeting". This approach is a balanced integration of management by objectives, program budgeting, and line accounting control, with emphasis on program planning and evaluation, resource allocation, and financial management reporting and control.

Under a program system, the City's budget is organized around programs subject to review and analysis. Each budgetary program has performance objectives that represent its intended level of service.

The purpose of utilizing a program approach for the operating budget is to achieve the following:

1. An emphasis on the services and activities of City departments rather than only detailed expense items. Budget justifications can then focus on public needs, departmental responses, and the resources needed for such.

2. Improved management capabilities. Rather than relying only on line-item accounting control, budget management can focus on service delivery and allow flexibility in managing resources.

3. Improved performance evaluation of City activities and operations. Budget preparation will require the formulation of specific performance objectives, and the budget execution can be evaluated against these objectives.

4. The use of manageable cost centers. Budget management can focus on more detailed breakdowns for various City activities, when necessary.

Base Budget and Augmentations

For purposes of budget preparation and formulation, departmental budget submittals for a program consisted of two parts: a base request and augmentation requests to enhance the base.

A program's base request details the fiscal resources necessary to carry on the program at its current level. Personnel expenses for current regular staffing were adjusted only for mandated cost increases. However, contracted services and commodities expenses were adjusted possibly up to 3% per annum across the board as an inflationary adjustment. Departments are given at least their current budgeted amounts and possibly up to a 3% increase based upon past usage.

An augmentation request for a program details the funding to increase or significantly change the program budget from its current level (beyond the base request). Such funding would provide for:

- New or reorganized staffing;
- Contracted services or commodities expenses above those provided for in the base request;
- Purchase of new or replacement equipment;
- Outlays for minor improvements or building renovations;
- Any expenses for a special project or one-time effort.

As is the usual case, the base budget and augmentation requests totaled more than the amount of funds available. Management reviewed all augmentation requests in order to determine priority. A significant amount of augmentations, however, were able to be included in the budget while retaining an acceptable reserve level.

Tracy City Council

Budget Review and Adoption

The proposed budget was released on May 9, 2008. A budget workshop was held on May 20, 2008, when the City Council reviewed and considered the proposed budget prepared by City staff. The workshop provided the opportunity for City Council to discuss the budget in detail and to modify the proposed budget to reflect the Council's priorities. The workshop also permits public comment and participation in the budget process. Copies of the proposed budget were made available for public viewing at the City's Public Library and at City Hall.

After review and deliberation, the City Council adopted and approved the budget on June 3, 2008. The adopted budget includes any modifications made by the City Council during

their review. The resolution adopted appropriates the monies necessary to fund the budget. Along with the budget resolution, the Council adopts a resolution establishing the appropriation limit for tax proceeds for the fiscal year as required by Article XII(B) of the State Constitution. Additional information regarding the appropriations limit can be found starting on Page C15.

After adoption, the Budget Officer prepares and has the approved budget document published. This document represents the official fiscal policy and plan of the City of Tracy for Fiscal Year 2008-2009. It serves as a communications medium for the general public concerning City activities, as well as a directive to City staff concerning the management and operations of City activities.

Equivalency Factor

An analysis tool provided by the Program Budget is the Equivalency Factor, which provides a common unit cost measure for all City programs. The unit cost is computed by dividing expenditures by the base factor of Equivalent Dwelling Units or EDUs.

Public services are delivered to the community, which consists of both residences and businesses. An EDU equates to one residential unit. The total number of EDUs would include all residences in the community. Along with residences, businesses must also be factored into the total. This is done by counting their employees and determining the equivalent to residential units based on the number of persons per dwelling unit.

New updated EDU figures are determined annually by the Finance Department and are based upon economic projections, census data, utility billings, and business license records. The 3.2 people per dwelling unit figure was derived from the 2000 census for the City. EDU figures are applied across the board to the total City budget and to all City operating programs to determine their respective cost per EDU.

Determining the "Cost per EDU" enables the operating budget, or any part of it, to be analyzed in terms of how the cost will impact the "average" household in the City of Tracy. Multi-year EDU figures measure the changing impact on the "average" household. The Equivalency Factor can also be used as a relative measure of productivity for a number of budgetary programs. It can also be used in many cases as a quick method of fiscal impact analysis in relation to growth and development issues.

In the preparation of this budget, EDU figures were used for:

Fiscal Year 2005-2006
Fiscal Year 2006-2007
Fiscal Year 2007-2008
Fiscal Year 2008-2009

These figures were computed as show pictured on this page.

FY 05-06 Estimated:
80,460 population + 31,200 employees = 34,890 EDUs
3.2 people/dwelling unit

FY 06-07 Estimated:
81,110 population + 32,900 employees = 35,630 EDUs
3.2 people/dwelling unit

FY 07-08 Estimated:
81,548 population + 30,950 employees = 35,160 EDUs
3.2 people/dwelling unit

FY 08-09 Projected:
81,700 population + 30,900 employees = 35,190 EDUs
3.2 people/dwelling unit

Capital Improvement Program

Definition of CIP

The term, Capital Improvement Program, or CIP, refers to a local government's ongoing program of construction projects. Usually these projects have high costs, take a year or more to complete, and result in the creation of a capital asset for the local government.

From a planning perspective, a Capital Improvement Program (CIP) is a comprehensive multi-year plan for the development of a City's capital facilities and improvements. Considering the high cost and completion time involved, a comprehensive multi-year plan is recommended as a good management and planning tool. Such a plan attempts to identify for a City all capital maintenance, facilities, and improvements needed within the next few years. Sometimes, it also included major equipment purchases and capital related studies and master plans.

From a management perspective, it is a middle range implementation plan for City staff. It provides the scope of the project's efforts necessary to develop the capital facilities and improvements. For such projects, it establishes priorities, develops preliminary time schedules, estimates project costs, and determines funding sources.

After adoption by the City Council, a CIP Plan represents Council direction and authorization for City staff to implement the approved projects necessary to develop the capital facilities and improvements. Also, it serves as a management guide to City staff in the coordination and scheduling of project efforts and resources. It provides a reference for the monitoring and reporting upon progress in the implementation of the approved projects.

The approved project costs for the first year of a CIP Plan usually becomes the Capital Budget for the new upcoming fiscal year.

A CIP Plan should be annually updated and revised. New projects can then be added, approved projects reviewed and updated, and priorities reconsidered and possibly reassigned.

Definition/Scope of CIP Project

For the City of Tracy, a CIP project includes the construction, acquisition, expansion, rehabilitation, or replacement of a facility or improvement, or non-routine maintenance work on such, which cost $10,000 or more. It would also include any capital plan or study costing $25,000 or more, or any equipment or systems acquisition costing $100,000 or more.

The scope of a CIP project would include those activities which are preliminary and which would facilitate the primary project effort. Thus, it would include: planning and design work, land acquisition, contract bidding and negotiations, construction, project management and monitoring, equipment purchase and installation, and any contingencies set aside for a project.

CIP Preparation and Review Schedule

The process for CIP preparation started last September with the preliminary planning for the process. City departments in November through December then developed their CIP proposals. In September through February, Public Works Engineering staff reviewed and refined the cost estimates for the proposals. In March and April, the proposals were reviewed by Central Management staff. This review resulted in the formulation of this proposed CIP document.

CIP Council Review

The proposed CIP was presented to the City Council on May 9, 2008 as part of the proposed City budget. The Council Budget Workshop was held on May 20th to review and consider the proposed CIP.

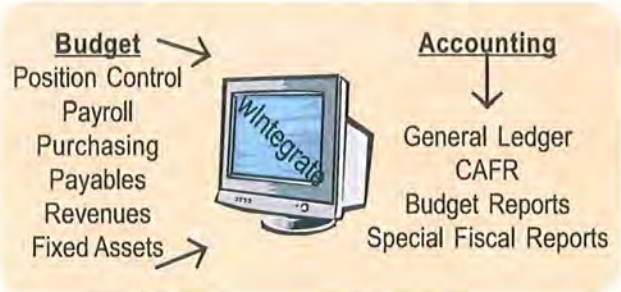
Approved Capital Budget

The Council's budget review includes consideration of the proposed Capital Budget. Any modifications to the proposed Capital Budget resulting from City Council deliberations are then incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.

Budget and Financial Controls

The Finance Department is responsible for the City's budget and financial controls. The Finance Department reviews purchasing transactions and payment requests for compliance with City's rules, regulations, and budgetary limits. Finance also administers the City's payable system to review, process, and pay purchasing transactions and expense claims. The Finance Department also receives and deposits all City receipts. City deposits are invested by the elected City Treasurer. The Finance Department maintains the records of all City receipts, outlays, and cash balances.

Monthly budget detail reports are prepared and distributed to department heads and program managers. These reports are organized by program and show the budget amount authorized as well as expenditures and encumbrances to date.



The Finance Department, in conjunction with Human Resources, maintains a position control system based on the budget to control City staffing. The Finance Department administers the City's payroll system to process personnel transactions and to review and pay personnel expenses.

In the course of the fiscal year, it may become necessary to amend, transfer, or adjust the amounts appropriated in the adopted budget. Any subsequent appropriation of additional monies for a fiscal year requires approval of the City Council. Any transfer of appropriations between departments in the operating budget or between capital projects in the capital budget also requires Council approval. However, the City Manager may approve transfers between administrative control accounts within a department or within a capital project.

On July 1, 1996, the Finance Department started the phased installation and utilization of a new financial system with new hardware and software. This new system replaced the system used for the previous ten years. Most components of the new system, were installed and activated during the 1996-97 fiscal year. The remaining components were installed subsequently. Payroll was the last component installed at the start of FY 98-99. The new system has provided an opportunity for the department to review and evaluate current procedures, operations, and methods; and to seek improvements, where possible.

Basis of Accounting

The City's financial records are prepared and maintained in accordance with generally accepted accounting principles (GAAP) of governmental accounting. Under GAAP, the modified accrual basis of accounting is used for governmental funds, while the full accrual basis of accounting is used for proprietary funds.

Governmental funds include the General Fund, special revenue, capital projects, and debt service funds. Proprietary funds include enterprise and internal service funds. A following sub-section provides more details concerning the City's fund structure.

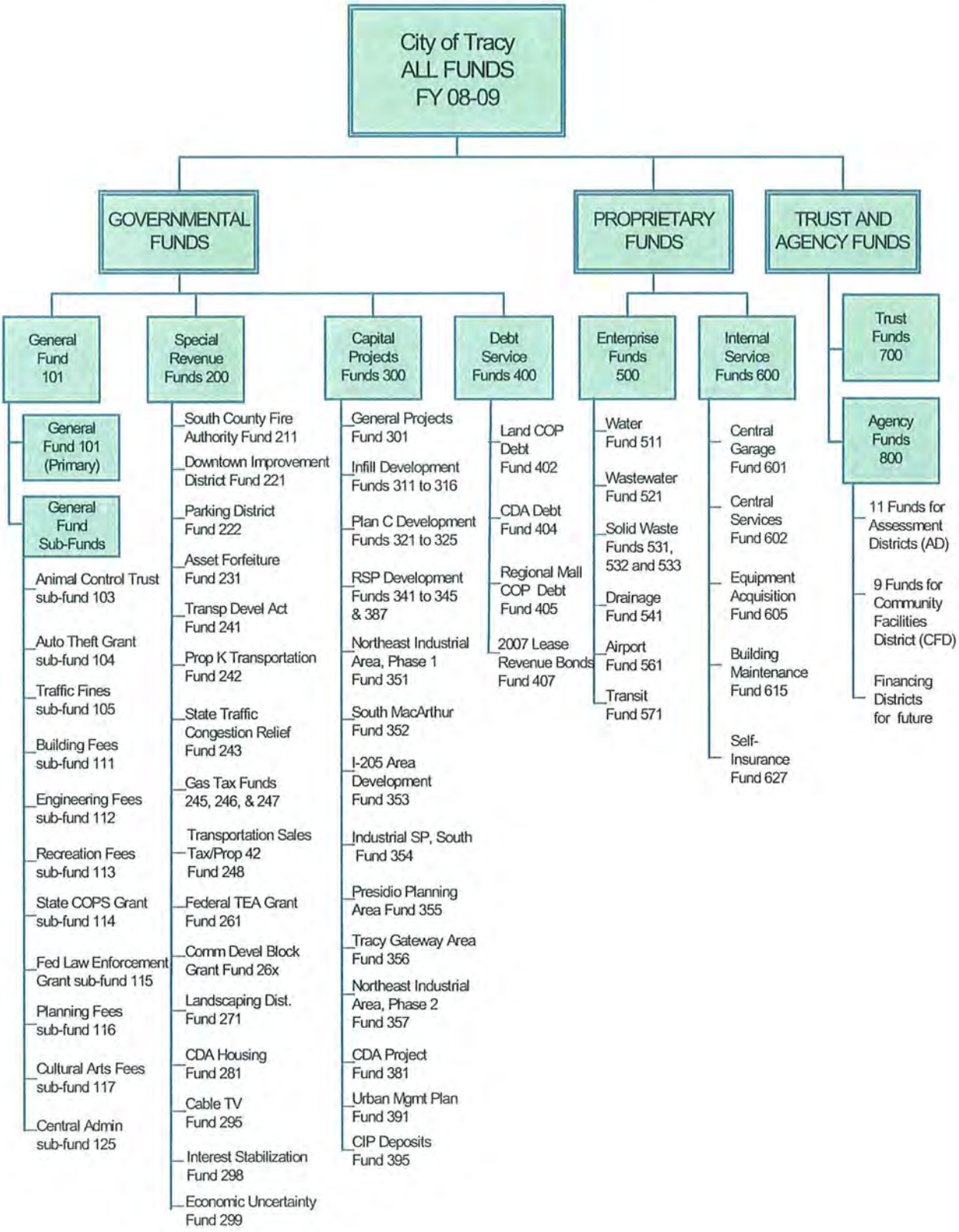
Basis of Budgeting

The City's budget is prepared, recorded, and controlled using a modified accrual basis for all funds budgeted, including proprietary funds. Under this basis of budgeting, capital outlays and debt service principal payments are budgeted and recorded as expenditures. Debt proceeds, capital grants, interfund transfers, and interfund loans exceeding one year are budgeted and recorded as revenues. However, for accounting purposes, these entries in the proprietary funds are adjusted at year-end to comply with the full accrual basis of accounting in the City's Comprehensive Annual Financial Report (CAFR). In City budget documents and periodic budget reports, they are treated as revenues and expenditures.

Funds

The City of Tracy's fiscal activities are budgeted and accounted for through the use of funds. A fund is a separate fiscal entity, which is self-balancing and free standing. The use of funds enables the maintaining of separate records for particular purposes. The following pages B6 through B10 provide a list and description of the funds used by the City.

City of Tracy Fund Structure



City Of Tracy
Description of Funds
For FY 2008-2009 Budget

This list provides a description of the funds used in the City's FY 08-09 budget. However, it is not an all-inclusive list since it does not include those trust and agency funds for which no budgets are prepared. The City's Comprehensive Annual Financial Report (CAFR) should be consulted for a complete listing of all City funds.

General Fund 100

General Fund 101 - This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. This is the City's most significant fund because it is the City's main operating fund and accounts for about 45% of the City's operating budget.

A number of sub-funds have been established under the General Fund to account separately for certain grants and fee revenues. For internal administrative purposes, these sub-funds are used to record appropriate revenues and expenditures, and then to determine sub-fund equity. For CAFR reporting purposes, these sub-funds are consolidated into the final year-end General Fund figures.

Sub-funds established under the General Fund are:

- **103** - Animal Control Trust
- **104** - Auto Theft Grant
- **105** - Traffic Fines
- **111** - Building Fees
- **112** - Engineering Fees
- **113** - Recreation Fees
- **114** - COPS Grant
- **115** - Federal Law Enforcement Grants
- **116** - Planning Fees
- **117** - Cultural Arts Fees (new for FY 05-06)
- **125** - Central Administration

Special Revenue Funds 200

Special Revenue funds are used to account for specific revenues that are legally restricted to expenditures for a particular purpose. These funds are as follows:

South County Fire Authority Fund 211 - This fund is used to account for revenues and expenses of the South County Fire Authority.

Downtown Improvement District Fund 221 - This fund is used to accumulate revenues from business assessments and promotional income from special events to promote Downtown Tracy.

Parking District Fund 222 - This fund is used to account for the revenues from assessments for a parking district that the City uses to finance the operation and maintenance of downtown parking lots.

Asset Forfeiture Fund 231 - This fund is used to account for the revenues that result from asset seizures. They are specifically restricted for law enforcement purposes.

Transportation Development Fund 241 - This fund is used to account for the City's share of the quarter cent statewide transportation sales tax devoted to street maintenance purposes. The first claim on the tax goes to the Transit Fund and then any balance goes to this fund.

Proposition K Transportation Tax Fund 242 - This fund is used to account for the City's share of the half-cent transportation sales tax for San Joaquin County. It is used for street maintenance and repairs.

State Traffic Congestion Relief Fund 243 - This fund is used to account for State Traffic Congestion Relief grant monies. These monies are restricted to street and traffic projects.

State Prop 1B Road Bonds Fund 244 - These funds are used to account for the City's share of proceeds from State Prop 1B Road Bonds. These proceeds are restricted to street and traffic projects.

Gas Tax Street Funds 245, 246, 247 - These funds are used to account for the City's share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 325, 2105, 2106, 2107, and 2107.5, which are legally restricted for the acquisition, construction, improvement and maintenance of public streets.

Transportation Sales Tax Prop 42 Fund 248 - This fund is used to account for the City's 1% share of general sales tax revenues resulting from gasoline and fuel sales. This money is received from the State and is now restricted to use for street maintenance, repair, and construction.

Federal TEA Grant Fund 261 - This fund is used to account for the revenues from federal aid for transportation projects.

Community Development Block Grant Fund 268 and 269 - These funds are used to account for the federal grant monies received from the Housing and Urban Development Department for Community Development Block Grants. Grant allocations for FY 00-01 and future years will be accounted for in Fund 268, while previous allocations will be handled by Fund 269.

Landscaping District Fund 271 - This fund is used to account for the revenues collected from benefit assessment districts established to provide landscaping services in certain areas of the City. These districts cover all the newer developments in the City since 1985.

Community Development Agency Housing Fund 281 - This fund is used to account for the 20% portion of tax increment funds received for redevelopment related purposes, and set aside for low and moderate-income housing.

Cable TV Fund 295 – This fund is used to account for the portion of cable television franchise fees allocated to provide a community access cable television channel in the City Of Tracy.

Interest Stabilization Fund 298 - To be established at the end of FY 07-08, to provide a holding fund to stabilize annual interest earnings which fluctuate due to changes in market value.

Economic Uncertainty Fund 299 - Established at the end of FY 00-01, with transfer from the General Fund, to provide a reserve for future economic uncertainties arising out of slowing economic growth.

Capital Projects Funds 300

Capital Project funds are used to account for the acquisition and development of major capital facilities, other than those financed by proprietary or trust funds. The revenues to fund most capital projects are derived from development impact fees, bond proceeds, and/or special revenues. These funds are as follows:

General Projects Fund 301 - This fund is used to account for capital projects financed through the transfer of General Fund monies or proceeds for community wide benefit.

Infill Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developers in the City's infill area. There are separate funds as follows:

Fund 311 - Infill - Parks
Fund 312 - Infill - Storm Drainage
Fund 313 - Infill - Arterials
Fund 314 - Infill - Building & Equipment
Fund 316 - Downtown Improvement

New Areas Development Funds - These funds are used to account for capital projects financed through capital development fees levied upon developer's in respective new development areas.

Plan C Development

Fund 321 - Plan C Areas - Parks
Fund 322 - Plan C Areas - Arterials
Fund 323 - Plan C Areas - Drainage
Fund 324 - Plan C Areas - General Facilities
Fund 325 - Plan C - Utilities
RSP Development -1987 Residential Specific Plan (RSP)
(At the end of FY 07-08, all these funds will be consolidated in Fund 345)

Fund 341 - RSP Areas - Parks
Fund 342 - RSP Areas - Storm Drainage
Fund 343 - RSP Areas - Arterials
Fund 344 - RSP Areas - Public Buildings
Fund 345 - RSP Areas - Program Management
Fund 387 - RSP Areas - Reserve (AD 87-3 Capital)

Other Planning Areas -

Fund 351 - Northeast Industrial Area, Phase 1
Fund 352 - South MacArthur Planning Area
Fund 353 - I-205 Development Area
Fund 354 - Industrial Specific Plan, South
Fund 355 - Presidio Planning Area
Fund 356 - Tracy Gateway Area
Fund 357 - Northeast Industrial Area, Phase 2

Community Development Agency Project Fund 381 - This fund is used to account for construction projects related to the redevelopment project area. These projects are financed by bond proceeds and loans pledging repayment from tax increment monies.

Urban Management Plan Facilities Fund 391 - This fund is used to account for expenditures for the planning, design, and program arrangement required for new development beyond the Residential Specific Plan (RSP) and I-205 development areas.

Capital Improvement Program Deposits Fund 395 - This fund is used to account for monies received from developers, contractors and other entities for the purpose of reimbursing the City for expenditures incurred in studies, research, etc., regarding their proposed development or for construction of facilities that would normally be the owner's responsibility. For budgeting, it is also used to measure in-kind contributions from developers of constructed facilities.

Debt Service Funds 400

Debt Service funds account for the accumulation of monies for the payment of debt where the City has some obligation. These funds are as follows:

Land COP Debt Fund 402 - This fund is used to account for the accumulation and payment of certificates of participation (COP) principal and interest. This COP provided the resources to purchase the Chrisman Road Property as well as two civic center parcels. Monies are transferred from the General Fund into this fund for this debt. This debt was refinanced in FY 07-08 and so this fund will become inactive afterward.

Community Development Agency Debt Fund 404 - This fund is used to account for tax increment funds received for redevelopment purposes to repay outstanding CDA debt.

Regional Mall COP Debt Fund 405 - This fund is used to account for the accumulation of monies used for payment of debt service on the COP debt issued for public infrastructure around the new regional mall. Monies are transferred from the General Fund into this fund for this debt.

2007 Lease Revenue Bonds Fund 407 - This fund is used to accumulate the debt service on the 2007 Lease Revenue Bonds, which were used to refinance the Land COP debt. Monies are transferred into the fund from the General Fund 101 to make debt service payments.

Enterprise Funds 500

Enterprise funds are used to account for those operations that are financed and managed in a manner similar to private business enterprises, where the intent is that the costs of provided goods and services recovered primarily through user charges. Three of these enterprise funds — Water, Wastewater, and Solid Waste — are significant in that they represent about 34% of the City's operating expenditures.

Water Fund 511 - This fund is used to account for the activities associated with the production, distribution, and transmission of potable water by the City to its residents and businesses.

Wastewater Fund 521 - This fund is used to account for the activities associated with operating and maintaining the City's wastewater and collection system, and the treatment and disposal of wastewater from City residences and businesses.

Solid Waste Funds 531, 532, 533 - These funds are used to account for the activities associated with the collection and disposal of refuse throughout the City which is accomplished through a franchised operator. Fund 531 is used to account for waste disposal activities and street sweeping. Fund 532 is for solid waste collection, and Fund 533 is for recycling activities.

Drainage Fund 541 - This fund is used to account for the activities related to the operations and maintenance of the City's storm drainage system.

Airport Fund 561 - This fund is used to account for the activities associated with the operations and maintenance of the City's airports.

Transit Fund 571 - This fund is used to account for the activities associated with the operations and maintenance of the City's public transit activities, and has particular emphasis on serving the elderly and the handicapped.

Internal Service Funds 600

Internal Service funds are used to account for the financing of goods or services provided by one department to another on a cost reimbursement basis. These funds are as follows:

Central Garage Fund 601 - This fund is used to account for the fueling and maintenance of the City's fleet of vehicles which serves the vehicle and equipment needs of all City departments and divisions.

Central Services Fund 602 - This fund is used to account for charges received from City agencies for central postage and copying, telecom, and computer services.

Equipment Acquisition Fund 605 - This fund is used to account for monies received from all City agencies and programs, except for the water, wastewater and transit funds, for the acquisition of replacement equipment. Agencies' payments are maintained in a savings account until purchases and/or lease payments are made.

Building Maintenance Fund 615 - This fund is used to account for charges received from City agencies to provide for building maintenance & repair activities and custodial services.

Self Insurance Fund 627 - This fund is used to finance and account for the City's risk management, insurance, and workers compensation programs.

Trust and Agency Funds 700 & 800

Trust and Agency funds are used to account for assets held by the City in a trustee capacity or as an agent for a third party are recorded here. While the City has a number of such funds, usually they are not subject to budgeting requirements and are not included in the budget. However, there are a few included in the budget where the City serves as the debt administrator for certain special assessment and community facilities districts. These funds are as follows:

Agency Debt Funds - These funds are the only trust and agency funds budgeted and they are used to account for the monies held on behalf of Assessment District (AD) or Community Facilities District (CFD) property owners, until they are remitted to the bond trustee. The debt issues for these districts were used to finance new infrastructure in or for the respective new development in the districts.

Financing Districts 8xx - It is anticipated that one or more new assessments or community facilities districts may be established in FY 07-08 and/or future years.

The following chart provides an outline of the City's fund structure.

Separate funds for these districts as follows:

Fund 831 Assessment District 87-3 Water RSP

*** Fund 832 Assessment District 93-2 Woodfield Estates

Fund 834 Assessment District 84-1 Sewer RSP

Fund 835 Community Facilities District 89-1 ISP-NE

Fund 837 Community Facilities District 99-1 Northeast Industrial Area, Phase 1

Fund 838 Community Facilities District 99-2 South MacArthur Area

Fund 839 Assessment District 00-02 Heartland #3

Fund 840 Community Facilities District 00-01 Presidio

Fund 841 Assessment District 94-1 Auto Mall

*** Fund 842 Assessment District 95-1 Pheasant Run

*** Fund 843 Assessment District 96-1 Bridle Creek 1 & 2

Fund 844 Community Facilities District 93-1 Tracy Marketplace

*** Fund 845 Assessment District 97-2 Bridle Creek 3 & 4

Fund 846 Community Facilities District 98-1 Plan "C"

Fund 847 Community Facilities District 98-3 Souza Citation

*** Fund 848 Assessment District 97-1/Park Atherton

Fund 849 Assessment District 98-4 Morrision Homes

Fund 850 I-205 RAA 1999 Debt Refinancing

Fund 851 Community Facilities District 00-03 Larch-Clover

Fund 852 Assessment District 03-01 Berg Avenue Utilities

Fund 853 Community Facilities District 06-01 NE Industrial Area, Phase 2

***These five funds were closed and consolidated into Fund 850 in FY 99-00.
However, their respective assessment districts remain active for revenue collection purposes.

City Of Tracy
Budget & Fiscal Policies

The City of Tracy's annual budget is prepared, reviewed, approved, and administered in accordance with several sources of policy direction including the Tracy Municipal Code and the City's Administrative Policies and Procedures Manual.

Budget Policies

Fiscal Year

The fiscal or budget year of the City shall begin on the first day of July and shall end on the thirtieth day of June of the succeeding year, unless otherwise prescribed by State law.

Comprehensive Budget

The City budget shall consist of the operating budget, the debt service budget, the capital budget, the capital program, and the budget message. The budget will be organized in a comprehensive programmatic format emphasizing annual work effort and performance. It shall represent a complete financial plan for a fiscal year for the City reflecting all receipts and disbursements from all sources, including all revenues, all expenditures, and the surplus or deficit in the general fund and all governmental, proprietary and expendable trust and agency funds of the City government.

Operating Budget

The "operating budget" is the plan of the City to receive and expend funds for obligations and charges incurred for current operating activities and programs of the City for a specific fiscal year.

Debt Service Budget

The "debt service budget" is the fiscal plan and schedules to receive and expend funds to payoff long-term city debt.

Capital Budget

The "capital budget" is the fiscal plan of the City to receive and expend funds for capital projects scheduled during the first fiscal year included in the capital program.

Capital Project

A "capital project" is; (1) any physical public betterment or improvement and any preliminary studies and surveys relative thereto; (2) the acquisition of property of a permanent nature for public use; and (3) the purchase of equipment for any public betterment or improvement when first constructed.

Capital Program

The "capital program" is the fiscal plan and schedule of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

Formulation of Budget

The City Manager shall be responsible for the formulation of the proposed City budget.

Submission of the City Budget

- Not later than June 1st, the City Manager shall submit to the City Council the proposed City budget for the next fiscal year.
- The proposed City budget shall be filed with the City Clerk and copies thereof shall be made available to the public upon request. A copy thereof shall also be made available to the public at the City library and the City's website.

Public Budget Hearings

- Upon receipt of the proposed City budget, the City Clerk shall cause to be published a public notice of the place and time of at least one public hearing on the budget by the City Council.
- The City Council may hold such other preliminary workshops on the budget for the purpose of obtaining information as it may determine, but final budget adoption shall not be taken by the City Council until after the public hearing prescribed in this section.

Council Action on the Budget

After the public hearing, the City Council may add, decrease, or delete any items in the budget except any provisions for debt service on obligations then outstanding or for estimated cash deficits.

Council Adoption of the Budget

- The adoption of the City's annual budget shall be by the affirmative vote of a majority of the City Council by a resolution to be known as the Annual Budget and Appropriations Resolution.
- The format of the adopted budget shall be by fund and department for the operating budget and by fund and capital project group for the capital budget.
- The adopted budget shall also include a list of authorized interfund transfers.

Effective Date of the Budget

The adopted budget shall take effect on the first day of the fiscal year to which it applies.

Accounting and Audit Policies

Governmental Accounting
The City's financial records will be maintained in accordance with generally accepted accounting principles for governmental accounting, which prescribe fund accounting.

Financial Reporting
After the close of the fiscal year, a comprehensive annual financial report (CAFR) covering all funds and financial operations shall be prepared and submitted to the City Council.

Annual Independent Audit
All the funds, accounts and financial transactions of the City shall be subjected to an annual audit by an independent certified public accountant that is to be selected by the City Council.

Basis of Accounting
The basis of accounting within Governmental Fund types used by the City is modified accrual. Under this method of accounting, revenue is recorded when susceptible to accrual, which is when both measurable and available for the funding of current appropriations. Further, expenditures are recognized when the related fund liability is incurred. Under the modified accrual basis of accounting, principal and interest on long-term debt are recorded as fund liabilities when due. All Enterprise and Internal Service Funds follow the accrual basis of accounting. Under this method of accounting, revenues are recognized when earned and expenses are recorded when incurred.

Accounting System Maintenance
The City places continued emphasis on maintenance of an accounting system that provides strong internal budgetary and accounting controls. It is designed to provide reasonable assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and reports, such as the budget and the City's Comprehensive Annual Financial Report (CAFR), as well as the maintenance and accountability of assets.

Comprehensive Annual Financial Report
The City of Tracy issues a CAFR in accordance with accounting principles generally accepted in the United States of America and outlined by the Governmental Accounting Standards Board. An independent audit of the City's CAFR is performed annually.

Budget Control

Administrative Budget Control
The adopted budget shall be detailed to administrative control accounts. Such detailing shall be consistent with the format of the adopted budget and be based upon the supporting detail underlying the proposed budget submitted to the Council and as modified by any Council action.

Budgetary Accounts
- For the operating budget, expenditures and encumbrances shall be accounted for by department, program, object, and sub-object within a fund.
- For the capital budget, expenditures and encumbrances shall be accounted for by capital project group, project, and sub-object within a fund.
- Revenue shall be accounted for by source within a fund.
- Budget and Finance staff shall be responsible for maintaining tables for accounts for program, projects, objects, sub-objects, and revenue sources to be used for budgetary accounting.

Budget Reporting
The City Manager shall provide budget reports to the City Council quarterly showing the status of the budget. These reports shall match the format of the adopted budget and be by fund and major sources for revenues, by department and program for operating expenditures and by capital group for capital projects.

Limitations on Expenditures
No expenditures of City funds shall be made or authorized in excess of the available unencumbered appropriations therefor. Nothing in this chapter shall prevent the making of contracts providing for the payment of funds at a time beyond the fiscal year in which such contracts are made, provided the nature of such transactions reasonably requires the making of such contracts.

Composition and Limitations Upon City Funds
- All revenues and receipts from assessments; from special services or benefit charges; from special taxes or assessments imposed upon special taxing areas for special or particular services, purposes or benefits; from funds held by the City as trustee or agent; or from bond proceeds, shall be paid into and appropriated from special funds created therefore. All other revenues and

receipts of the City from taxes, grants, State revenues and other receipts shall be paid into and appropriated from the general fund which shall be the primary fund for the financing of current expenses for the conduct of City business.

- No general fund revenues or receipts shall be dedicated to, expended for, or used to supplement appropriations from the special funds except as a loan to such special fund as authorized by the City Council.
- Upon request of the City Manager, the City Council may, by the Annual Budget and Appropriation Resolution, or by other legislative act, provide for the establishment of working capital or revolving funds for the financing of internal services common to the agencies of the City.
- Notwithstanding other provisions of this section, the City Council may establish a reserve fund for permanent public improvements, into which there may be paid by the annual budget and appropriation resolution cash surpluses not otherwise appropriated or toward the financing of which taxes or other sources of revenue may be dedicated.

Transfer of Appropriations

- Transfers of appropriations between expenditure accounts in the operating budget within the same agency and within the same fund may be authorized by the City Manager.
- Transfers between agencies of the City government and within the same fund of the operating budget may be made by resolution of the City Council upon request of the City Manager.
- Inter-project transfers of appropriations between capital projects in the capital budget may be authorized by resolution of the City Council upon request of the City Manager.
- Nothing contained herein shall be construed to prevent the City Council, upon request of the City Manager, from adopting a resolution for interfund cash borrowings to meet temporary cash requirements or to prevent reimbursements among funds for goods supplied or services rendered.

Supplementary Appropriations

During any fiscal year, the City Council, by the affirmative vote of a majority of the Council, upon the recommendation of the City Manager, may by resolution make additional or supplementary appropriations from unexpended and unencumbered funds set aside for contingencies in the City budget, from revenues received from anticipated sources, but in excess of budget estimates therefor, or from revenues received from sources not anticipated in the budget.

Grant Appropriations

Revenues from grant allocations which were unanticipated in any current fiscal year may be appropriated by resolution by the City Council upon request of the City Manager. The appropriation shall be made to the proper grant account established for the revenues and any surplus grant funds remaining at the end of the fiscal year shall be carried over to the following fiscal year without the necessity of further action by the City Council.

Unexpended Appropriations

- Unless otherwise provided by law, all expended and unencumbered appropriations in the operating budget remaining at the end of the fiscal year shall lapse and revert into the appropriate fund balance.
- No appropriation for a capital project in the capital budget shall lapse until the purpose for which the appropriation was made shall have been accomplished or abandoned; provided that any capital project shall stand abandoned if five (5) fiscal years elapse without any expenditure from or encumbrance of the appropriation made therefor.
- The balances remaining to the credit of the completed or abandoned capital projects shall be available for appropriation in subsequent capital budgets to the extent permitted by State law.

Year End Budget Carryovers

- Any unexpended but encumbered appropriations for specific orders or contracts outstanding at the end of the fiscal year shall be carried over into the new fiscal year.
- Any expended appropriations for uncompleted active projects in the capital budget at the end of the fiscal year shall be carried over into the new fiscal year.
- When carried over and rebudgeted in the new fiscal year, these appropriations shall be offset against the appropriate fund balance and/or revenue source.
- These carryovers may be made without further Council actions, since prior authorization has been given for these appropriations.

Contract and Purchasing Policies

Formal Bids

- Contracts and purchases of $50,000 or more, and for public projects over $5,000, require a formal bidding process (or a formal RFP process for professional services contracts) and award by City Council action. However, an award may be made by City Council action while waiving the formal process for the contract or purchase.

Informal Quotations

- Contracts and purchases of $10,000 or more but less than $50,000 require an informal quotations process (or an informal RFP process) with award by the City Manager.

Open Market Purchases

- Contracts and purchases over $3,000 but under $10,000 have no procedural requirements but awards may be made by the department head after review and approval by the finance department.

Small Purchases

- Contracts and purchases of $3,000 or less may be made by the department staff under delegation by the department head.

Budget Sufficiency

- A contract of purchase may be initiated only if sufficient funds have been appropriated and for which there is an unexpended and encumbered remaining balance sufficient to pay for the purchase or contract.

Encumbrances

- Each contract or purchase requiring the payment of City funds, after execution will be entered into the City's financial system by an encumbrance against the appropriate budgeted funds.

Cash Management/Investment Policies

Pooled Cash

The majority of unrestricted cash is combined into one pooled operating account to facilitate effective management of the City's resources.

Investments

The City Treasurer invests temporarily idle funds in accordance with Government Code Sections 53600 et al, 16429.1 and 53684 and a formal investment policy approved by the City Council and the Investment Advisory Commission. Permissible investments include obligations of the U.S. Government, Federal Agencies, Government Sponsored Enterprises Medium Term Notes, Certificates of Deposit, Bankers Acceptances, Commercial Paper rated A-1 by Standard and Poor's Corporation, P-1 by Moody's Investors Service or F-1 by Fitch Ratings, State of California Local Agency Investment Fund, Repurchase Agreements, Reverse Repurchase Agreements, and Money Market Mutual Funds.

Position Control System

- A position control system shall be maintained to control personnel transactions and to ensure that they are in compliance with budgetary limits.

- After the adoption of the budget, a position control roster showing authorized positions will be prepared based upon the tables of staffing submitted in the proposed budget and as modified and approved by Council action.

- No personnel transaction for a City department shall be made or authorized in excess of the number of authorized positions for the agency or in excess of budgeted funds for personnel expenses.

- Temporary over-hires in a City department may be allowed for particular positions if their impact is offset by other vacancies in other authorized positions of equal and/or higher compensation in the department.

- Substitute positions in a City department may be allowed for particular positions if their impact is offset by absences or vacancies in other authorized positions and the budget authority is not exceeded.

- The establishment of any new full-time regular position, the reclassification of any current positions, or the transfer of a current position between departments shall require the amending of the position control roster by Council action upon request of the City Manager.

GLOSSARY OF BUDGET TERMS

ADOPTED BUDGET The official budget as approved by a legislative body at the start of each fiscal year.

AMENDED BUDGET The official budget as adopted and as amended by the legislative body through the course of a fiscal year.

APPROPRIATION A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and in time as to when it may be expended.

ASSET An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

AUGMENTATION An increase to the base budget proposed during the budget preparation process and to be added to the budget for the new upcoming fiscal year. See page B2 for further explanation.

BASE BUDGET A preliminary budget forecast used as a starting point in the budget preparation process. It usually provides financial resources to carry on current service levels with only an inflationary increase.

BUDGET A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

BUDGET MESSAGE A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

CAPITAL BUDGET A budget which focuses on capital projects to implement the first year of Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM A plan for capital improvements to be implemented over a fixed period of years to meet capital needs arising from long-term work effort. It sets forth projects or other contemplated expenditures in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures. Usually, the plan is updated annually.

CAPITAL PROJECT The budget unit to group all activities and costs necessary to implement a specific capital improvement and/or acquisition, costing $10,000 or more. Such would involve the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Also, such projects involve planning and design, land acquisition, and project management related to such facilities and improvements. For the City of Tracy, studies over $25,000 and equipment purchases over $100,000 are budgeted as capital projects.

CAPITAL OUTLAYS Expenditures which result in the acquisition of or addition to fixed assets. In the operating budget, they usually involve equipment acquisitions under $100,000, or facility improvements under $10,000. In the capital budget, they are grouped into capital improvements projects.

COMMODITIES The object expenditure class for payments made for good and materials used in City operations and activities and supplied by external parties. The class is further detailed into sub-objects for different types of commodities.

CONTRACTED SERVICES The object expenditure class for payments made for services rendered in support of City operations and activities by external parties. These may be based upon either formal contracts or ad-hoc charges. The class is further detailed into sub-objects for different types of services.

CURRENT ASSETS Those assets likely to be used up and/or converted into cash within one year.

CURRENT CHARGES Charges collected by a government in exchange for a particular public service of a limited and specific benefit. These may be voluntary or mandatory if necessary depending on the particular service.

CURRENT LIABILITIES Liabilities likely to be paid off or liquidated within one year.

DEBT SERVICE A budget which focuses on obligations for outstanding debt issues. Also, the expenditure object for the payment of these debt obligations. The object is detailed into sub-objects for principal, interest, and debt service fees.

DEFERRAL The administrative act of reducing the budget during the fiscal year. This is usually done when items or projects are to be rescheduled for future years.

EDUs See Equivalency Factor.

ENCUMBRANCE An obligation or reserve charged against a budget indicating that a commitment has been made or an order placed for a certain amount and that is not then available for other transactions, prior to the actual spending.

EQUIVALENCY FACTOR A unit cost measure providing a relative common base for all elements of the City budget. The factor is expressed in terms of an Equivalence Dwelling Unit or EDUs, which equates to the "average" household in the City. See page B3 for further explanation.

EQUITY The residual economic net worth of a particular entity calculated by adding up its assets minus its liabilities.

EXPENDITURES Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FTEs See full-time equivalent.

FULL ACCRUAL BASIS The basis of accounting where revenues are recognized when they are earned, expenses when incurred, and fixed assets are depreciated. All enterprise and internal service funds are accounted for using the full accrual basis of accounting.

FULL-TIME EQUIVALENT A unit measure for counting staffing where 1.00 FTE represents one full-time regular employee. Part-time and temporary employees are measured as proportionately based upon 2,080 staff hours per year for the equivalent of the 1.00 FTE.

FUND A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices as a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GROSS BUDGET The total of the budgets of each City fund including budgeted transfers between funds. See Net Budget.

INDIRECT COSTS Payments made by City Departments and activities to pay for their share of Citywide overhead and support activities. These payments are made to the General Fund by non-General Funds through a separate program in the non-departmental group under the operating budget. Administratively, the central administration sub-fund 125 accumulates the overhead expenses and is then reimbursed by the other funds, including the General Fund and its net fee producing sub-funds.

INTERGOVERNMENTAL REVENUE Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL CHARGES These charges are paid into one or more of the City's internal service funds. Object of expenditure for payments made to other City programs for particular services rendered and/or materials supplied, on a cost reimbursement basis. These are further detailed into sub-objects for different services.

LAPSED APPROPRIATIONS Under the "use it or lose it" rule, operating budget appropriations not spent or encumbered at the end of a fiscal year lapse or terminate as budget authority. For capital budget appropriations, they lapse at the end of fiscal year only when a project has been completed or canceled, or when there has been no activity for more than three fiscal years.

LIABILITY A legal claim upon, or probable future sacrifice of, economic resources or benefits of a particular entity, arising from an obligation to transfer assets or provide service to others in the future as a result of past transactions or events.

LONG-TERM DEBT Any debt obligation which is not payable within one year.

MEASUREMENTS FOCUS The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MODIFIED ACCRUAL BASIS The basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

NET BUDGET The gross budget less all interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements which in effect are double counted in from the perspective of the entire budget are subtracted from the gross budget amount.

OBJECTIVE A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard of performance for a given program:

(a) An operational objective focuses on service delivery.

(b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

OBJECTS The classification of expenditures in terms of what is bought and paid for. For the City of Tracy the following are used: personnel expenses, contracted services, commodities, internal charges, and other payments. Objects are detailed into sub-objects to further specify what expenditures are for.

OPERATING BUDGET A budget which focuses on everyday operating activities and programs.

OPERATING TRANSFERS Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended, transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund to a Special Revenue or Capital Projects Fund, operating subsidy transfers from the General or a Special Revenue Fund to an Enterprise Fund, and transfers from an Enterprise Fund other than payments in lieu of taxes to finance General Fund expenditures.

PERFORMANCE BUDGET A budget which relates expenditures to measures of activity and performance.

PERSONNEL EXPENSES The object expenditure class for the compensation paid to or for City employees. The class is detailed into sub-objects for regular salaries, temporary wages, overtime, and various benefits.

PRELIMINARY BUDGET A budget in its preliminary preparation stage prior to review and formulation by the formal budget-making authority. In the preliminary stage, a budget consists of various estimates forecasting current costs into the future and new or modified spending proposals for the future.

PROGRAM BUDGET A budget organized by programs. A program used in this application is a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET Combines performance measures with a program budget structure.

PROPOSED BUDGET The budget as formulated and proposed by the budget-making authority. It is submitted to the legislative body for review and approval.

RECISION The legislative act of reducing and/or canceling appropriations, after budget adoption. The effect is to reduce the budget.

RESERVES Those monies that are set aside in the budget for contingencies, for future projects, for debt services, or for cash flow purposes.

RETAINED EARNINGS An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund. For budgeting purposes, the working capital definition of fund balance is used.

REVENUES (1) Increases in government fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

SPECIAL ASSESSMENTS Compulsory charges levied by a government for the purpose of financing a particular public service performed for the benefit of a limited group of property owners.

SUPPLEMENTAL An increase to the adopted or amended budget proposed during the middle of the fiscal year. When approved as a supplemental appropriation, it becomes part of the amended budget.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

WORKING CAPITAL A term used to express the liquid equity of funds. It is determined by current assets minus current liabilities. It provides a measure of residual resources available to be used in the current or next fiscal year. For governmental fund types, working capital and fund balance are synonymous.

FISCAL OVERVIEW

A variety of financial overviews are presented within this section of the budget. These summaries compare approved expenditures against the anticipated resources to fund these expenditures. As mentioned in the Budget Guide, the City's fiscal activities are budgeted and accounted for through funds. For FY08-09, there are over 79 funds used for budgeting.

A Balanced Budget

To maintain a "balanced budget", total expenditures in a fund cannot exceed its total of revenues and its beginning balance. An ending fund balance should always be positive. A negative fund balance indicates that the budget for a fund is not balanced. An ending fund balance for the fiscal year also represents the anticipated reserves of the fund.

Normally, a sufficient reserve for operating funds should be at least 10% of their estimated revenues for the fiscal year. Any supplemental appropriations, after the budget is adopted, would decrease the reserves or projected ending fund balances.

Overview of Funds

In the budget summaries and overviews that follow, each fund or group of funds is presented for each fiscal year using this format.

+ Beginning Fund Balance
  (Actual or Projected at start of the Fiscal Year)

+ Estimated Revenues for the Year
+ Transfers In for the Year

- Operating Expenditures for the Year
- Capital Appropriations for the Year
- Debt Service for the Year
- Transfers out for the Year

= Projected Ending Fund Balance (at Fiscal Year-end)

Budget Summaries

The budget summaries provide an overview or top-level picture of the City's budget.

The following is a description of each summary.

Page C-3 Composite Budget Summary

This is a summary of all funds by major revenue and expenditure categories of the FY08-09 operating and capital budgets and debt service obligations. It also references this same information for FY05-06 and FY06-07 (actuals) and FY07-08 (adopted and estimated).

Page C-4 Composite Budget Summary by EDU

The information in the composite summary of the preceding page is presented again, but the figures are detailed to show each item with its respective dollar value per Equivalent Dwelling Unit. (See the Budget Guide for an explanation of EDU's and their value in analyzing budget impacts.)

Page C-5 Composite Summary/Operating Budget

This is a summary of the operating budget and debt service obligations including all funds involved, by major revenue and expenditure categories. The FY08-09 budget figures are presented and compared to FY07-08 (adopted and estimated) and FY05-06 and FY06-07 (actuals).

Page C-6 Composite Summary/Capital Budget

This summary is the same as on the preceding page but the capital budget, rather than the operating budget, is featured.

Page C-7 General Fund Summary

Because of its importance, a separate summary for the General Fund is shown here. The summary highlights the major revenue categories and expenditures by department of the General Fund budget for FY08-09. For comparison purposes, budget figures for FY07-08 (adopted and estimated) and FY05-06 and FY06-07 (actuals) are also referenced.

Page C-8 General Fund Summary/per EDU

The General Fund revenue and expenditures shown in the preceding summary are detailed to show each item with its respective dollar value per Equivalent Dwelling Unit (EDU).

Fiscal Overview by Funds

Pages C-9 to C-11 FY 07-08 Overview

An overview of the financial activities anticipated for FY 07-08 for each fund is presented on these pages. Figures for FY 07-08 have not been finalized by the time this budget document is printed. As such, only estimates for this fiscal year are shown. Only the beginning fund balance figures for July 1, 2007 are actual figures based on the City's audit of FY 06-07 activities.

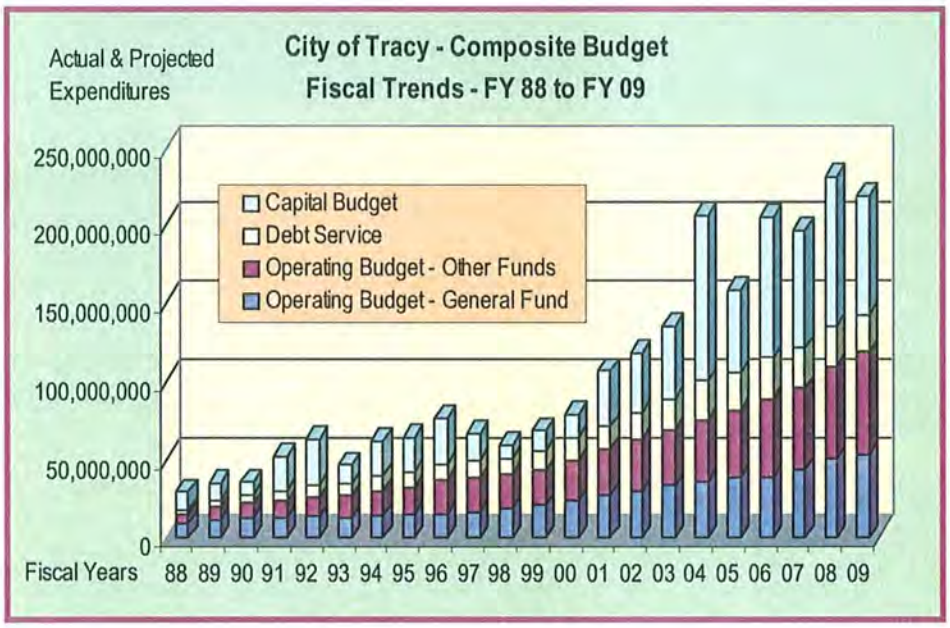
Page C-12 to C-14 FY 08-09 Overview

An overview of the financial activities approved for the FY 08-09 budget for each fund is shown in this summary. These figures are also estimated for resources, and approved appropriations.

Year-End Budget Carryovers

Normally, budget appropriations are only valid for a fiscal year, and budget authority lapses at the end of a fiscal year. Any unspent funds are returned to their respective fund balances. In certain cases, appropriations are carried over from the prior fiscal year. Such prior appropriations are carried over by the Finance Department without further Council action. Action by the City Council on the budget for a new fiscal year is concerned with new appropriations.

Prior fiscal year appropriations eligible to be carried over at year-end include any outstanding encumbrances for $1,000 or more against the operating budget still open at year-end. It is expected that these encumbrances will be expended in the new fiscal year. Also, unexpended capital budget appropriations are eligible to be carried over for uncompleted capital projects that are expected to be completed in the new or future fiscal years. See pages E8 and F3 for carryover estimates.



Note: Pertaining to Multi-year Graphs

The multi-year graphs in this budget document, like the one on this page, show trends in a "stacked" format. They show the cumulative figures of the various components or elements involved.

- Over the years with City growth, the General Fund and the Operating Budget have shown modest to moderate increases.
- Debt Service has increased also, particularly recent, due to special assessments for new development and City efforts at redevelopment.
- The Capital Budget can vary from year-to-year depending on the level of growth and the schedule and progress made on particular capital projects.
- The "spiking" caused by the Capital Budget in FY 08 reflects budgeted capital projects in the City's capital improvement program. About 50% of the dollar amounts budgeted will be carried forward into FY 09.

(see above and pages C11, C14, E8, and F3 for further explanation)

COMPOSITE SUMMARY - ALL FUNDS	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES	$292,056,270	$265,276,290	$153,536,400	$237,383,720	$193,857,630	-18.3%
REVENUES						
Property Taxes	$24,615,425	$29,590,536	$29,937,400	$29,880,170	$30,879,000	3.3%
Sales Taxes	16,916,560	17,335,877	18,314,700	16,948,260	17,562,500	3.6%
Other Taxes	2,355,796	2,092,398	1,896,000	1,810,800	1,810,000	0.0%
Operating Assessments	2,414,130	2,347,332	2,607,700	2,623,170	2,709,700	3.3%
Capital Development Fees	9,381,438	7,004,651	7,357,000	25,350,360	1,374,000	-94.6%
Debt Assessments	11,884,800	12,864,212	12,511,700	13,078,720	13,019,300	-0.5%
License & Permit Fees	1,662,767	1,253,992	1,423,850	709,000	710,000	0.1%
Franchise Fees	1,926,735	2,128,461	2,212,700	2,111,160	2,200,800	4.2%
State Shared Taxes	2,913,359	3,212,941	2,888,800	2,497,310	2,580,100	3.3%
Other Grants	16,600,054	16,339,934	16,455,350	22,476,970	21,678,590	-3.6%
Current Charges	5,325,712	5,233,711	5,371,730	4,143,120	5,205,640	25.6%
Enterprise Charges	43,917,955	47,927,624	52,962,510	52,404,440	55,011,400	5.0%
Fines & Forfeitures	1,160,608	1,405,958	1,182,000	1,482,500	1,456,000	-1.8%
Use of Money & Property	3,141,084	7,063,611	2,759,500	3,492,930	4,147,540	18.7%
Other Revenues	1,802,754	955,059	639,100	1,088,930	1,837,600	68.8%
Other Financing Sources	32,311,236	12,141,355	8,182,000	7,827,480	55,880,000	613.9%
Total Revenues	$178,330,413	$168,897,652	$166,702,040	$187,925,320	$218,062,170	16.0%
EXPENDITURES					**FY 08-09 Approved**	
Operating Budget						
Police	$15,633,988	$17,602,756	$21,921,000	$20,355,110	$22,992,230	13.0%
Fire	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%
Public Works	20,083,227	39,596,536	46,484,510	43,736,860	50,463,890	15.4%
Parks & Community Services	21,945,527	4,944,916	7,247,610	6,872,430	7,773,080	13.1%
Development & Engineering Services	6,550,060	7,086,266	8,474,580	7,594,340	8,367,000	10.2%
General Government Agencies	3,432,167	4,096,219	4,659,360	4,808,640	5,685,590	18.2%
Finance & Administrative Services	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%
Non-Departmental	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%
Budget Savings	0	0	0	0	(2,090,000)	
Total	$88,933,246	$95,633,916	$113,657,060	$109,535,680	$118,854,140	8.5%
Capital Budget						
Govt Buildings & Pubic Safety Facilities	$13,026,220	$15,641,040	$3,491,740	$7,785,690	$3,882,500	-50.1%
Traffic, Streets & Highways	3,434,558	5,659,376	14,124,900	26,729,716	36,506,700	36.6%
Water & Sewer Improvements	58,619,571	32,715,208	13,102,690	24,670,823	14,561,800	-41.0%
Drainage Improvements	647,248	4,272,920	1,175,900	2,130,062	187,600	-91.2%
Airport & Transit Improvements	811,028	2,234,837	2,848,000	6,801,971	8,308,400	22.1%
Parks & Recreation Improvements	7,635,482	12,663,377	11,259,200	17,464,121	11,981,570	-31.4%
Miscellaneous Projects	5,645,381	2,399,753	2,896,200	10,179,652	5,677,500	-44.2%
Total	$89,819,488	$75,586,511	$48,898,630	$95,762,035	$81,106,070	-15.3%
Debt Service	$26,357,659	$25,569,795	$24,725,280	$26,153,700	$24,082,080	-7.9%
Total Expenditures	$205,110,393	$196,790,222	$187,280,970	$231,451,415	$224,042,290	-3.2%
ENDING FUND BALANCES	$265,276,290	$237,383,720	$132,957,470	$193,857,625	$187,877,510	-3.1%

COMPOSITE SUMMARY - ALL FUNDS Per Equivalent Dwelling Unit	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES	$8,370.77	$7,445.31	$4,235.49	$6,751.53	$5,508.88	-18.4%
REVENUES						
Property Taxes	$705.52	$830.49	$825.86	$849.83	$877.49	3.3%
Sales Taxes	$484.85	$486.55	$505.23	$482.03	$499.08	3.5%
Other Taxes	$67.52	$58.73	$52.30	$51.50	$51.44	-0.1%
Operating Assessments	$69.19	$65.88	$71.94	$74.61	$77.00	3.2%
Capital Development Fees	$268.89	$196.59	$202.95	$721.00	$39.05	-94.6%
Debt Assessments	$340.64	$361.05	$345.15	$371.98	$369.97	-0.5%
License & Permit Fees	$47.66	$35.19	$39.28	$20.16	$20.18	0.1%
Franchise Fees	$55.22	$59.74	$61.04	$60.04	$62.54	4.2%
State Shared Taxes	$83.50	$90.18	$79.69	$71.03	$73.32	3.2%
Other Grants	$475.78	$458.60	$453.94	$639.28	$616.04	-3.6%
Current Charges	$152.64	$146.89	$148.19	$117.84	$147.93	25.5%
Enterprise Charges	$1,258.75	$1,345.15	$1,461.03	$1,490.46	$1,563.27	4.9%
Fines & Forfeitures	$33.26	$39.46	$32.61	$42.16	$41.38	-1.9%
Use of Money & Property	$90.03	$198.25	$76.12	$99.34	$117.86	18.6%
Other Revenues	$51.67	$26.80	$17.63	$30.97	$52.22	68.6%
Other Financing Sources	$926.09	$340.76	$225.71	$222.62	$1,587.95	
Total Revenues per EDU	$5,111.22	$4,740.32	$4,598.68	$5,344.86	$6,196.71	15.9%
EXPENDITURES					**FY 08-09 Approved**	
Operating Budget						
Police	$448.09	$494.04	$604.72	$578.93	$653.37	12.9%
Fire	$342.94	$374.97	$386.92	$364.11	$384.48	5.6%
Public Works	$575.62	$1,111.33	$1,282.33	$1,243.94	$1,434.04	15.3%
Parks & Community Services	$628.99	$138.79	$199.93	$195.46	$220.89	13.0%
Development & Engineering Services	$187.73	$198.88	$233.78	$215.99	$237.77	10.1%
General Government Agencies	$98.37	$114.97	$128.53	$136.76	$161.57	18.1%
Finance & Administrative Services	$106.22	$115.41	$124.93	$126.75	$137.16	8.2%
Non-Departmental	$160.99	$135.69	$174.21	$204.63	$155.17	-24.2%
Budget Savings	$0.00	$0.00	$0.00	$0.00	($59.39)	
Total	$2,548.96	$2,684.08	$3,135.37	$3,066.57	$3,325.05	8.4%
Capital Budget						
Govt Buildings & Pubic Safety Facilities	$373.35	$438.99	$96.32	$221.44	$110.33	-50.2%
Traffic, Streets & Highways	$98.44	$158.84	$389.65	$760.23	$1,037.42	36.5%
Water & Sewer Improvements	$1,680.13	$918.19	$361.45	$701.67	$413.81	-41.0%
Drainage Improvements	$18.55	$119.92	$32.44	$60.58	$5.33	-91.2%
Airport & Transit Improvements	$23.25	$62.72	$78.57	$193.46	$236.10	22.0%
Parks & Recreation Improvements	$218.84	$355.41	$310.60	$496.70	$340.48	-31.5%
Miscellaneous Projects	$161.81	$67.35	$79.90	$289.52	$161.34	-44.3%
Total	$2,574.36	$2,121.43	$1,348.93	$2,723.61	$2,304.80	-15.4%
Debt Service	$755.45	$717.65	$682.08	$743.85	$684.34	-8.0%
Total Expenditures per EDU	$5,878.77	$5,523.16	$5,166.37	$6,534.03	$6,314.20	-3.4%
# of Equivalent Dwelling Units	34,890	35,630	36,250	35,160	35,190	0.1%

COMPOSITE SUMMARY - ALL FUNDS Operating Budget - All Funds	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES	$73,242,750	$90,540,487	$113,903,490	$110,571,520	$104,759,490	-5.3%
REVENUES						
Property Taxes	$24,615,425	$29,590,536	$29,937,400	$29,880,170	$30,879,000	3.3%
Sales Taxes	15,701,191	16,108,674	17,020,700	15,748,260	16,326,500	3.7%
Other Taxes	2,355,796	2,092,398	1,896,000	1,810,800	1,810,000	0.0%
Operating Assessments	2,313,432	2,155,959	2,327,700	2,124,870	2,709,700	27.5%
Capital Development Fees	0	0	0	0	0	
Debt Assessments	11,884,800	12,864,212	12,511,700	13,078,720	13,019,300	-0.5%
License & Permit Fees	1,662,767	1,253,992	1,423,850	709,000	710,000	0.1%
Franchise Fees	1,926,735	2,128,461	2,212,700	2,111,160	2,200,800	4.2%
State Shared Taxes	1,766,566	2,174,039	2,040,800	830,660	1,734,700	108.8%
Other Grants	15,635,792	12,831,349	9,623,850	10,357,150	17,621,160	70.1%
Current Charges	5,325,712	5,233,711	5,371,730	4,143,120	5,205,640	25.6%
Enterprise Charges	40,130,001	47,649,988	49,744,510	45,376,440	46,383,400	2.2%
Fines & Forfeitures	1,160,608	1,405,958	1,182,000	1,482,500	1,456,000	-1.8%
Use of Money & Property	3,141,084	7,063,611	2,759,500	3,492,930	4,147,540	18.7%
Other Revenues	1,802,754	955,059	639,100	1,088,930	637,600	-41.4%
Other Financing Sources	9,743,667	1,437,766	280,000	4,672,480	4,300,000	-8.0%
Transfers to Capital Budget	(19,258,554)	(13,500,911)	(4,181,500)	(4,195,390)	(1,080,570)	-74.2%
Transfers to Debt Service	(13,676,793)	(15,779,853)	(23,111,700)	(28,988,150)	(32,335,310)	11.5%
Total Revenues	$106,230,983	$115,664,949	$111,678,340	$103,723,650	$115,725,460	11.6%
EXPENDITURES					**FY 08-09 Approved**	
Operating Budget						
Police	$15,633,988	$17,602,756	$21,921,000	$20,355,110	$22,992,230	13.0%
Fire	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%
Public Works						
Maintenance & Operations	6,086,963	8,323,615	10,549,050	9,442,230	11,251,670	19.2%
Central Garage	1,050,451	1,073,271	1,254,670	1,164,580	1,364,770	17.2%
Solid Waste	270,204	16,201,950	17,825,750	17,067,630	19,320,970	13.2%
Water	8,167,554	8,606,852	10,407,350	10,155,390	11,292,330	11.2%
Wastewater	4,157,637	4,772,355	5,714,790	5,225,050	6,466,160	23.8%
Drainage	350,418	618,493	732,900	681,980	767,990	12.6%
Parks & Community Services						
Maintenance Programs	1,929,782	0	0	0	0	
Recreation Programs	2,693,328	3,038,942	3,752,390	3,484,860	4,198,670	20.5%
Cultural Arts	130,496	392,767	1,701,300	1,777,340	1,765,240	-0.7%
Airport & Transit	1,360,098	1,513,207	1,793,920	1,610,230	1,809,170	12.4%
Solid Waste	15,831,823	0	0	0	0	
Development & Engineering						
Planning & Building	2,888,511	3,071,620	3,850,070	3,411,930	3,656,480	7.2%
Redevelopment	737,254	898,307	989,660	961,820	1,111,150	15.5%
Engineering	2,924,295	3,116,339	3,634,850	3,220,590	3,599,370	11.8%
General Government Agencies	3,432,167	4,096,219	4,659,360	4,808,640	5,685,590	18.2%
Finance & Administrative Services	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%
Non-Departmental	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%
Budget Savings	0	0	0	0	(2,090,000)	
Total	$88,933,246	$95,633,916	$113,657,060	$109,535,680	$118,854,140	8.5%
ENDING FUND BALANCE	$90,540,487	$110,571,520	$111,924,770	$104,759,490	$101,630,810	-3.0%

COMPOSITE SUMMARY - ALL FUNDS Capital Budget - All Funds	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES	$196,342,712	$164,945,861	$57,134,260	$126,812,200	$86,263,690	-32.0%
REVENUES						
Property Taxes	$0	$0	$0	$0	$0	
Sales Taxes	1,215,369	1,227,203	1,294,000	1,200,000	1,236,000	3.0%
Other Taxes	0	0	0	0	0	
Operating Assessments	100,698	191,373	280,000	498,300	0	
Capital Development Fees	9,381,438	7,004,651	7,357,000	25,350,360	1,374,000	-94.6%
License & Permit Fees	0	0	0	0	0	
State Shared Taxes	1,146,793	1,038,902	848,000	1,666,650	845,400	-49.3%
Other Grants	964,262	3,508,585	6,831,500	12,119,820	4,057,430	-66.5%
Current Charges	0	0	0	0	0	
Enterprise Charges	3,644,671	0	3,090,000	6,900,000	8,500,000	23.2%
Internal Charges	143,283	277,636	128,000	128,000	128,000	0.0%
Use of Money & Property	0	0	0	0	0	
Other Revenues	0	0	0	0	1,200,000	
CIP Contributions	2,567,569	1,481,355	6,182,000	3,155,000	32,880,000	942.2%
Debt Proceeds	20,000,000	9,222,234	1,720,000	0	18,700,000	
Net Transfers	19,258,554	13,500,911	4,181,500	4,195,390	1,080,570	-74.2%
Total Revenues	$58,422,637	$37,452,850	$31,912,000	$55,213,520	$70,001,400	26.8%
EXPENDITURES					**FY 08-09 Approved**	
Capital Budget						
Government Bldgs & Pubic Safety Facilities	$13,026,220	$15,641,040	$3,491,740	$7,785,690	$3,882,500	-50.1%
Traffic Improvements	772,768	150,823	287,500	1,050,796	1,625,400	54.7%
Streets & Highways	2,661,790	5,508,553	13,837,400	25,678,920	34,881,300	35.8%
Wastewater Improvements	33,189,033	17,934,654	4,605,800	12,644,382	6,062,000	-52.1%
Water Improvements	25,430,538	14,780,554	8,496,890	12,026,441	8,499,800	-29.3%
Drainage Improvements	647,248	4,272,920	1,175,900	2,130,062	187,600	-91.2%
Airport & Transit Improvements	811,028	2,234,837	2,848,000	6,801,971	8,308,400	22.1%
Parks & Recreation Improvements	7,635,482	12,663,377	11,259,200	17,464,121	11,981,570	-31.4%
Miscellaneous Projects	5,645,381	2,399,753	2,896,200	10,179,652	5,677,500	-44.2%
Total Expenditures	$89,819,488	$75,586,511	$48,898,630	$95,762,035	$81,106,070	-15.3%
ENDING FUND BALANCE	$164,945,861	$126,812,200	$40,147,630	$86,263,685	$75,159,020	-12.9%

GENERAL FUND SUMMARY	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES	$20,094,074	$19,980,240	$19,987,090	$19,111,270	$18,900,190	
REVENUES						
Property Taxes	$17,185,106	$20,131,184	$20,308,000	$19,829,870	$20,485,000	3.3%
Sales Taxes	12,729,396	13,298,126	13,674,600	12,622,940	13,000,000	3.0%
Other Taxes	2,355,796	2,092,398	1,896,000	1,810,800	1,810,000	0.0%
Operating Assessments	403,735	306,067	310,000	315,300	325,000	3.1%
License & Permit Fees	1,662,767	1,253,992	1,423,850	709,000	710,000	0.1%
Franchise Fees	1,807,158	2,010,294	2,089,700	1,996,260	2,085,800	4.5%
State Shared Taxes	1,018,984	1,090,772	1,216,000	929,100	961,900	3.5%
Other Grants	418,099	865,645	547,600	672,860	486,100	-27.8%
Current Charges	5,161,420	4,850,119	5,064,630	3,946,760	4,954,700	25.5%
Fines & Forfeitures	875,639	1,272,585	936,000	1,240,700	1,246,000	0.4%
Use of Money & Property	962,117	2,245,304	955,000	2,586,030	3,140,000	21.4%
Other Revenues	188,978	623,378	237,000	653,930	192,500	-70.6%
Other Financing Sources	0	0	0	0	0	
Sub-total	$44,769,195	$50,039,864	$48,658,380	$47,313,550	$49,397,000	4.4%
IF Transfers in from EU Fund 299	0	0	5,733,000	3,586,000	5,001,400	39.5%
IF Transfers in from other funds	0	19,426	0	328,410	0	
Total Revenues	$44,769,195	$50,059,290	$54,391,380	$51,227,960	$54,398,400	6.2%
EXPENDITURES					**FY 08-09 Approved**	
Operating Budget						
Police	$15,626,282	$17,593,600	$21,915,000	$20,341,750	$22,986,230	13.0%
Fire	6,507,586	7,062,674	7,456,700	7,663,630	8,092,240	5.6%
Public Works						
Street & Traffic Maintenance	1,218,068	1,251,448	2,036,760	1,454,260	1,810,010	24.5%
Parks & Property Maintenance	2,149,089	2,527,204	2,977,910	2,831,000	3,269,560	15.5%
Parks & Community Services						
Landscaping Districts	300,028	0	0	0	0	
Recreation Programs	2,693,328	3,038,942	3,752,390	3,484,860	4,198,670	20.5%
Cultural Arts	130,496	392,767	1,701,300	1,777,340	1,765,240	-0.7%
Development & Engineering						
Planning & Building	2,888,511	3,075,120	3,850,070	3,411,930	3,656,480	7.2%
Engineering	2,743,069	2,874,437	3,289,450	2,928,020	3,257,770	11.3%
General Government Agencies	2,925,913	3,414,513	3,925,470	4,074,280	4,815,970	18.2%
Finance & Administrative Services	1,735,126	1,928,861	2,200,940	2,154,640	2,323,890	7.9%
Non-Departmental	401,173	1,011,257	908,340	1,155,000	399,700	-65.4%
Indirect Cost Reimbursement	(948,100)	(1,080,490)	(1,096,000)	(1,167,200)	(1,260,600)	8.0%
Subtotal	$38,370,569	$43,090,333	$52,918,330	$50,109,510	$55,315,160	10.4%
Capital Projects	109,130	73,927	300,000	156,528	0	-100.0%
Debt Service	1,187,000	1,198,000	1,173,000	1,173,000	1,173,000	0.0%
IF Transfers Out	5,216,960	6,566,000	0	0	0	
Budget Savings	0	0	0	0	(2,090,000)	
Total Expenditures	$44,883,659	$50,928,260	$54,391,330	$51,439,038	$54,398,160	5.8%
ENDING FUND BALANCE	$19,980,240	$19,111,270	$19,987,140	$18,900,192	$18,900,430	0.0%

GENERAL FUND SUMMARY Per Equivalent Dwelling Unit	FY05-06 Actual	FY06-07 Actual	FY07-08 Adopted	FY07-08 Estimated	FY08-09 Projected	% Change
BEGINNING FUND BALANCES						
REVENUES						
Property Taxes	$492.55	$565.01	$560.22	$563.99	$582.13	3.2%
Sales Taxes	$364.84	$373.23	$377.23	$359.01	$369.42	2.9%
Other Taxes	$67.52	$58.73	$52.30	$51.50	$51.44	-0.1%
Operating Assessments	$11.57	$8.59	$8.55	$8.97	$9.24	0.0%
License & Permit Fees	$47.66	$35.19	$39.28	$20.16	$20.18	0.1%
Franchise Fees	$51.80	$56.42	$57.65	$56.78	$59.27	4.4%
State Shared Taxes	$29.21	$30.61	$33.54	$26.42	$27.33	3.4%
Other Grants	$11.98	$24.30	$15.11	$19.14	$13.81	-27.8%
Current Charges	$147.93	$136.12	$139.71	$112.25	$140.80	25.4%
Fines & Forfeitures	$25.10	$35.72	$25.82	$35.29	$35.41	0.3%
Use of Money & Property	$27.58	$63.02	$26.34	$73.55	$89.23	21.3%
Other Revenues	$5.42	$17.50	$6.54	$18.60	$5.47	0.0%
Other Financing Sources	$0.00	$0.00	$0.00	$0.00	$0.00	
IF Transfers	$0.00	$0.55	$158.15	$111.33	$142.13	0.0%
Total Revenues per EDU	$1,283.15	$1,404.98	$1,500.45	$1,457.00	$1,545.85	6.1%
EXPENDITURES					**FY 08-09 Approved**	
Operating Budget						
Police	$447.87	$493.79	$604.55	$578.55	$653.20	12.9%
Fire	$186.52	$198.22	$205.70	$217.96	$229.96	5.5%
Public Works						
Street & Traffic Maintenance	$34.91	$35.12	$56.19	$41.36	$51.44	24.4%
Parks & Property Maintenance	$61.60	$70.93	$82.15	$80.52	$92.91	15.4%
Parks & Community Services						
Landscaping Districts	$8.60	$0.00	$0.00	$0.00	$0.00	
Recreation Programs	$77.19	$85.29	$103.51	$99.11	$119.31	20.4%
Cultural Arts	$3.74	$11.02	$46.93	$50.55	$50.16	-0.8%
Development & Engineering						
Planning & Building	$82.79	$86.31	$106.21	$97.04	$103.91	7.1%
Engineering	$78.62	$80.67	$90.74	$83.28	$92.58	11.2%
General Government Agencies	$83.86	$95.83	$108.29	$115.88	$136.86	18.1%
Finance & Administrative Services	$49.73	$54.14	$60.72	$61.28	$66.04	7.8%
Non-Departmental	$11.50	$28.38	$25.06	$32.85	$11.36	-65.4%
Indirect Cost Reimbursement	($27.17)	($30.33)	($30.23)	($33.20)	($35.82)	7.9%
Capital Projects	$3.13	$2.07	$8.28	$4.45	$0.00	-100.0%
Debt Service	$34.02	$33.62	$32.36	$33.36	$33.33	-0.1%
IF Transfers Out	$149.53	$184.28	$0.00	$0.00	$0.00	
Budget Savings	$0.00	$0.00	$0.00	$0.00	-$59.39	
Total Expenditures per EDU	$1,286.43	$1,429.36	$1,500.45	$1,463.00	$1,545.84	5.7%
# of Equivalent Dwelling Units	34,890	35,630	36,250	35,160	35,190	0.1%

FISCAL OVERVIEW BY FUNDS

Funds	Actual Beginning Fund Balance 7/1/2007	FY 07-08 Estimated: Estimated Revenues	Transfers In	Operating Expenditures	Capital Expenditures	Debt Service	Transfers Out	Project Ending Fund Balance 6/30/2008
GENERAL FUND		Plus			Minus			Equals
101 General	$19,111,270	$47,313,550	$3,914,410	$50,109,510	$156,528	$0	$1,173,000	$18,900,192
SPECIAL REVENUE FUNDS								
211 South County Fire Authority	$1,277,680	$7,364,960	$0	$7,242,380	$0	$0	$328,410	$1,071,850
221 Downtown Business Improvement District	($1,250)	$141,900	$0	$142,590	$0	$0	$0	($1,940)
222 Parking District	$67,290	$300	$0	$16,390	$0	$0	$0	$51,200
231 Asset Forfeiture	$46,590	$46,800	$0	$19,760	$0	$0	$0	$73,630
241 Transportation Development Act	$1,331,400	$2,268,500	$0	$2,292,400	$1,298,386	$0	$0	$9,114
242 Transp Sales Taxes Prop K	$3,503,270	$6,478,120	$0	$0	$6,663,909	$0	$0	$3,317,481
243 Traffic Congestion Relief	$332,770	$0	$0	$0	$330,000	$0	$0	$2,770
244 State Prop 1B Road Bonds	$0	$1,304,550	$0	$0	$1,304,550	$0	$0	$0
24x Gas Taxes	$3,669,070	$1,454,500	$0	$250,650	$4,596,498	$0	$0	$276,422
261 Federal TEA Grant	$13,560	$1,719,160	$0	$0	$1,732,718	$0	$0	$2
269 Community Development Block Grant	$840	$425,420	$0	$92,120	$334,135	$0	$0	$5
271 Landscaping Districts	$1,772,780	$2,284,470	$0	$1,700,400	$490,881	$0	$0	$1,865,969
281 Com Dev Agency Housing	$6,102,530	$41,000	$2,033,000	$540,220	$5,600,859	$31,700	$0	$2,003,751
295 Cable TV	$1,110	$115,400	$0	$107,320	$0	$0	$0	$9,190
299 Economic Uncertainty	$19,621,920	$0	$0	$0	$0	$0	$3,586,000	$16,035,920
Total	$37,739,560	$23,645,080	$2,033,000	$12,404,230	$22,351,936	$31,700	$3,914,410	$24,715,364
CAPITAL PROJECT FUNDS								
301 General Projects	$17,701,540	$0	$2,548,080	$0	$8,726,944	$0	$0	$11,522,676
311 Infill Parks	$776,050	$10,000	$0	$0	$0	$0	$0	$786,050
312 Infill Drainage	$358,440	$20,000	$0	$0	$0	$0	$0	$378,440
313 Infill Arterials	$2,757,540	$345,000	$0	$0	$1,953,106	$0	$0	$1,149,434
314 Infill Bldgs & Eqpt	$703,110	$25,000	$0	$0	$0	$0	$0	$728,110
316 Downtown Improvements	$41,780	$1,000	$0	$0	$0	$0	$0	$42,780
321 Plan"C" Parks	$6,252,290	$1,000	$0	$0	$3,583,965	$0	$0	$2,669,325
322 Plan "C" Drainage	$5,762,510	$32,000	$0	$0	$0	$0	$0	$5,794,510
323 Plan "C" Arterials	$2,768,500	$265,000	$0	$0	$350,000	$0	$0	$2,683,500
324 Plan "C" Gen Fac	$8,334,610	$20,000	$0	$0	$4,553,654	$0	$0	$3,800,956
325 Plan "C" Utilities	$6,119,410	$120,000	$0	$0	$1,758,910	$0	$0	$4,480,500
341 RSP Parks	$1,518,490	$3,900	($1,007,247)	$0	$515,143	$0	$0	$0
342 RSP Drainage	$2,947,200	$68,850	($3,016,050)	$0	$0	$0	$0	$0
343 RSP Arterials	$1,857,400	$800	($526,945)	$0	$1,331,255	$0	$0	$0
344 RSP Public Buildings	$3,432,260	$146,810	($2,588,971)	$0	$990,099	$0	$0	$0
345 RSP Pgm Mgmt	$17,640	$20,000	$7,166,533	$0	$49,970	$0	$0	$7,154,203
351 NE Industrial Area #1	$11,734,390	$9,986,000	$0	$0	$4,225,202	$0	$0	$17,495,188
352 So MacArthur Area	$9,335,890	$50,000	$0	$0	$3,748,000	$0	$0	$5,637,890
353 I-205 Area Development	$401,940	$700,000	$0	$0	$932,005	$0	$0	$169,935
354 Industrial SP, South	$2,042,130	$35,000	$0	$0	$1,600,964	$0	$0	$476,166

(continued)

FISCAL OVERVIEW BY FUNDS

Funds	Actual Beginning Fund Balance 7/1/2007	FY 07-08 Estimated: Estimated Revenues	Transfers In	Operating Expenditures	Capital Expenditures	Debt Service	Transfers Out	Project Ending Fund Balance 6/30/2008
CAPITAL FUND PROJECTS (continued)		Plus			Minus			Equals
355 Presidio Planning Area	$5,612,040	$0	$0	$0	$489,600	$0	$0	$5,122,440
356 Tracy Gateway Area	$0	$100,000	$0	$0	$586,680	$0	$0	-$486,680
357 NE industrial Area #2	$8,332,140	$13,200,000	$0	$0	$8,027,285	$0	$0	$13,504,855
381 Com Dev Agency Project	$10,783,830	$1,000,000	$3,150,000	$447,390	$9,186,090	$0	$0	$5,300,350
387 RSP Reserve	$27,320	$0	-$27,320	$0	$0	$0	$0	$0
391 UMP Facilities	$5,839,800	$20,000	$0	$0	$256,173	$0	$0	$5,603,627
395 CIP Deposits	$1,360,840	$2,155,000	$0	$0	$3,514,305	$0	$0	$1,535
CIP In-Kind Contributions	$0	$0	$0	$0	$0	$0	$0	$0
Total	$116,819,090	$28,325,360	$5,698,080	$447,390	$56,379,350	$0	$0	$94,015,790
DEBT SERVICE FUNDS								
402 Land COP Debt	$641,660	$0	$1,592,540	$0	$0	$2,234,200	$0	$0
404 Com Dev Agency Debt	$4,934,080	$10,784,930	$0	$0	$0	$5,740,000	$5,183,000	$4,796,010
405 Reg Mall COP Debt	$2,463,670	$0	$889,000	$0	$0	$887,700	$0	$2,464,970
407 2007 Lease Rev Bonds	$0	$4,672,480	$284,000	$0	$0	$471,120	$4,140,620	$344,740
								$0
Total	$8,039,410	$15,457,410	$2,765,540	$0	$0	$9,333,020	$9,323,620	$7,605,720
ENTERPRISE FUNDS	Working Capital							Working Capital
511 Water - Operating	$2,229,690	$12,038,100	$0	$11,110,430	$0	$1,710,100	$0	$1,447,260
511 Water - Capital	$52,600	$2,620,000	$20,000	$0	$3,696,391	$0	$0	($1,003,791)
521 Wastewater - Operating	$8,322,600	$8,287,300	$0	$6,511,320	$0	$2,276,100	$0	$7,822,480
521 Wastewater - Capital	$2,967,940	$4,380,000	$0	$0	$7,331,179	$0	$0	$16,761
531 Solid Waste	$3,177,590	$17,425,680	$0	$17,377,130	$0	$0	$0	$3,226,140
541 Drainage	$500,580	$607,500	$0	$745,580	$41,000	$0	$0	$321,500
561 Airport - Operating	$308,700	$208,080	$0	$338,500	$0	$23,100	$20,000	$135,180
561 Airport - Capital	($340,900)	$2,881,300	$0	$0	$2,879,601	$0	$0	($339,201)
571 Transit	$240,700	$3,417,100	$0	$1,581,830	$2,066,596	$0	$0	$9,374
Total	$17,459,500	$51,865,060	$20,000	$37,664,790	$16,014,767	$4,009,300	$20,000	$11,635,703
INTERNAL SERVICE FUNDS	Working Capital							Working Capital
601 Central Garage	$759,300	$1,282,900	$0	$1,370,480	$0	$0	$0	$671,720
602 Central Services	$692,050	$1,289,290	($350,000)	$1,301,940	$300,000	$0	$0	$29,400
605 Equipment Acquisition	$5,021,760	$2,158,750	$350,000	$1,705,000	$900,654	$148,680	$0	$4,776,176
615 Building Maintenance	$259,630	$1,348,600	$0	$1,262,120	$0	$0	$0	$346,110
627 Self Insurance	$5,143,400	$2,160,600	$0	$3,270,220	$0	$0	$0	$4,033,780
Total	$11,876,140	$8,240,140	$0	$8,909,760	$1,200,654	$148,680	$0	$9,857,186

For Enterprise and Internal Service Funds, Working Capital, Current Assets minus Current Liabilities, is used in lieu of Fund Balance

FISCAL OVERVIEW BY FUNDS

Funds	Actual Beginning Fund Balance 7/1/2007	FY 07-08 Estimated: Estimated Revenues	Transfers In	Operating Expenditures	Capital Expenditures	Debt Service	Transfers Out	Project Ending Fund Balance 6/30/2008
TRUST & AGENCY FUNDS		Plus			Minus			Equals
831 AD87-3 Water RSP	$5,218,070	$1,744,300	$0	$0	$0	$1,725,900	$0	$5,236,470
834 AD84-1 Sewer RSP	$1,358,140	$0	$0	$0	$0	$0	$0	$1,358,140
835 CFD89-1 ISP-NE	$3,888,720	$1,285,350	$0	$0	($341,200)	$1,297,300	$0	$4,217,970
836 CFD91-1 I205 Area	$0	$0	$0	$0	$0	$0	$0	$0
837 CFD99-1 NE Indus #1	$1,546,900	$743,360	$0	$0	$0	$733,400	$0	$1,556,860
838 CFD99-2 So MacArthur Area	$1,714,270	$834,320	$0	$0	$0	$830,100	$0	$1,718,490
839 AD00-2 Heartland #3	$114,580	$79,900	$0	$0	$0	$78,600	$0	$115,880
840 CFD00-1 Presidio	$649,630	$858,060	$0	$0	$0	$829,500	$0	$678,190
841 AD94-1 (Auto Mall)	$1,028,540	$402,070	$0	$0	$0	$385,800	$0	$1,044,810
844 CFD93-1 (Tracy Marketplace)	$2,810,780	$362,260	$0	$0	$0	$311,800	$0	$2,861,240
846 CFD98-1 Plan "C"	$3,279,710	$4,424,200	$0	$0	$0	$4,259,110	$0	$3,444,800
847 CFD 98-3 Souza/Citation	$384,460	$349,200	$0	$0	$0	$318,200	$0	$415,460
849 AD98-4 Morrison Homes	$460,430	$198,700	$0	$0	$0	$196,500	$0	$462,630
850 I205 RRA Debt Refinancing	$2,240,830	$975,790	$0	$0	$0	$952,600	$0	$2,264,020
851 AD00-03 Larch Clover Area	$31,690	$0	$0	$0	$0	$0	$0	$31,690
852 AD03-01 Berg Ave Area	$122,540	$75,120	$0	$0	$0	$77,500	$0	$120,160
853 CFD06-1 NE Indus #2	$1,489,460	$746,090	$0	$0	$0	$634,700	$0	$1,600,850
8xx New Financing Districts	$0	$0	$0	$0	$0	$0	$0	$0
Total	$26,338,750	$13,078,720	$0	$0	($341,200)	$12,631,010	$0	$27,127,660
Total - All Funds FY 07-08	$237,383,720	$187,925,320	$14,431,030	$109,535,680	$95,762,035	$26,153,700	$14,431,030	$193,857,625

Notes:

1. The operating expenditures figures for FY 07-08 include anticipated expenditures through June 30th, as well as any outstanding encumbrances on June 30th. Any unencumbered or unexpended appropriations in the operating budget will be returned to the respective fund balance.

2. The capital appropriations figures for FY 07-08 are the total appropriations for budgeted projects.

3. Any outstanding encumbrances against the operating budget or unexpended appropriations for uncompleted projects in the capital budget will be determined during the 1st quarter of FY 08-09 and the be carried forward into FY 08-09 and added to the new appropriations.

4. Such encumbrances and unexpended capital appropriations will result in a higher than projected ending fund balances, which can then also be carried forward to provide for the added appropriations.

FISCAL OVERVIEW BY FUNDS

Funds	Projected Beginning Fund Balance 7/1/2008	FY 08-09 Projected Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2009
GENERAL FUND		Plus			Minus			Equals
101 General	$18,900,190	$49,397,000	$5,001,400	$53,225,160	$0	$0	$1,173,000	$18,900,430
				Includes $2,090,000 Budget Savings				
SPECIAL REVENUE FUNDS								
211 South County Fire Authority	$1,071,850	$7,522,140	$0	$7,480,860	$0	$0	$0	$1,113,130
221 Downtown Business Improvement District	-$1,940	$145,500	$0	$143,360	$0	$0	$0	$200
222 Parking District	$51,200	$400	$0	$35,600	$0	$0	$0	$16,000
231 Asset Forfeiture	$73,630	$15,000	$0	$76,000	$0	$0	$0	$12,630
241 Transportation Development Act	$9,110	$2,400,000	$0	$2,342,800	$0	$0	$0	$66,310
242 Transp Sales Taxes Prop K	$3,317,480	$2,387,800	$0	$0	$5,681,800	$0	$0	$23,480
243 Traffic Congestion Relief	$2,770	$0	$0	$0	$0	$0	$0	$2,770
244 State Prop 1B Road Bonds	$0	$0	$0	$0	$0	$0	$0	$0
24x Gas Taxes	$276,420	$1,498,200	$0	$450,000	$959,500	$0	$0	$365,120
261 Federal TEA Grant	$0	$0	$0	$0	$0	$0	$0	$0
269 Community Development Block Grant	$10	$418,720	$0	$73,320	$345,400	$0	$0	$10
271 Landscaping Districts	$1,865,970	$2,358,300	$0	$2,246,540	$195,000	$0	$0	$1,782,730
281 Com Dev Agency Housing	$2,003,740	$42,000	$2,103,000	$522,580	$0	$33,000	$0	$3,593,160
295 Cable TV	$9,190	$115,500	$0	$123,000	$0	$0	$0	$1,690
299 Economic Uncertainty	$16,035,920	$0	$0	$0	$0	$0	$5,001,400	$11,034,520
Total	$24,715,350	$16,903,560	$2,103,000	$13,494,060	$7,181,700	$33,000	$5,001,400	$18,011,750
CAPITAL PROJECT FUNDS								
301 General Projects	$11,522,680	$3,398,970	$0	$0	$14,904,570	$0	$0	$17,080
311 Infill Parks	$786,040	$25,000	$0	$0	$0	$0	$0	$811,040
312 Infill Drainage	$378,440	$42,000	$0	$0	$0	$0	$0	$420,440
313 Infill Arterials	$1,149,430	$110,000	$0	$0	$0	$0	$0	$1,259,430
314 Infill Bldgs & Eqpt	$728,110	$45,000	$0	$0	$0	$0	$0	$773,110
316 Downtown Improvements	$42,780	$2,000	$0	$0	$0	$0	$0	$44,780
321 Plan"C" Parks	$2,669,330	$0	$0	$0	$1,648,000	$0	$0	$1,021,330
322 Plan "C" Drainage	$5,794,510	$0	$0	$0	$0	$0	$0	$5,794,510
323 Plan "C" Arterials	$2,683,500	$0	$0	$0	$1,973,100	$0	$0	$710,400
324 Plan "C" Gen Fac	$3,800,960	$0	$0	$0	$3,700	$0	$0	$3,797,260
325 Plan "C" Utilities	$4,480,500	$0	$0	$0	$2,637,000	$0	$0	$1,843,500
341 RSP Parks	$0	$0	$0	$0	$0	$0	$0	$0
342 RSP Drainage	$0	$0	$0	$0	$0	$0	$0	$0
343 RSP Arterials	$0	$0	$0	$0	$0	$0	$0	$0
344 RSP Public Buildings	$0	$0	$0	$0	$0	$0	$0	$0
345 RSP Pgm Mgmt	$7,154,190	$900,000	$0	$0	$688,200	$0	$0	$7,365,990
351 NE Industrial Area #1	$17,495,190	$50,000	$0	$0	$297,200	$0	$0	$17,247,990
352 So MacArthur Area	$5,637,890	$200,000	$0	$0	$920,300	$0	$0	$4,917,590
353 I-205 Area Development	$169,940	$200,000	$0	$0	$40,000	$0	$0	$329,940
354 Industrial SP, South	$476,170	$80,000	$0	$0	$211,100	$0	$0	$345,070

(continued)

FISCAL OVERVIEW BY FUNDS

Funds	Projected Beginning Fund Balance 7/1/2008	FY 08-09 Projected Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2009
CAPITAL FUND PROJECTS (continued)		Plus			Minus			Equals
355 Presidio Planning Area	$5,122,440	$0	$0	$0	$0	$0	$0	$5,122,440
356 Tracy Gateway Area	($468,680)	$29,100,000	$0	$0	$29,167,000	$0	$0	($535,680)
357 NE industrial Area #2	$13,504,860	$200,000	$0	$0	$10,365,500	$0	$0	$3,339,360
381 Com Dev Agency Project	$5,300,350	$17,000,000	$0	$599,850	$471,000	$0	$0	$21,229,500
387 RSP Reserve	$0	$0	$0	$0	$0	$0	$0	$0
391 UMP Facilities	$5,603,640	$3,570,000	$0	$0	$3,500,000	$0	$0	$5,673,640
395 CIP Deposits	$1,550	$380,000	$0	$0	$380,000	$0	$0	$1,550
CIP In-Kind Contributions	$0	$0	$0	$0	$0	$0	$0	$0
Total	$94,015,820	$55,302,970	$0	$599,850	$67,206,670	$0	$0	$81,512,270
DEBT SERVICE FUNDS								
402 Land COP Debt	$0	$0	$0	$0	$0	$0	$0	$0
404 Com Dev Agency Debt	$4,796,010	$15,161,000	$0	$0	$0	$5,805,100	$2,103,000	$12,048,910
405 Reg Mall COP Debt	$2,464,970	$0	$889,000	$0	$0	$889,800	$0	$2,464,170
407 2007 Lease Rev Bonds	$344,740	$0	$284,000	$0	$0	$282,480	$0	$346,260
				$0				$0
Total	$7,605,720	$15,161,000	$1,173,000	$0	$0	$6,977,380	$2,103,000	$14,859,340
ENTERPRISE FUNDS	Working Capital							Working Capital
511 Water - Operating	$1,447,260	$13,168,000	$0	$12,313,430	$0	$1,757,700	$0	$544,130
511 Water - Capital	($1,003,790)	$2,650,000	$20,000	$0	($7,237,000)	$0	$0	$8,903,210
521 Wastewater - Operating	$7,822,480	$6,810,000	$0	$7,253,660	$0	$2,272,300	$0	$5,106,520
521 Wastewater - Capital	$16,760	$6,100,000	$0	$0	$5,847,000	$0	$0	$269,760
531 Solid Waste	$3,226,140	$18,196,140	$0	$19,620,170	$0	$0	$0	$1,802,110
541 Drainage	$321,500	$615,000	$0	$854,190	$43,000	$0	$0	$39,310
561 Airport - Operating	$135,180	$326,100	$0	$364,440	$0	$23,190	$20,000	$53,650
561 Airport - Capital	($339,200)	$0	$0	$0	$0	$0	$0	($339,200)
571 Transit	$9,370	$9,633,400	$0	$1,574,430	$8,067,400	$0	$0	$940
Total	$11,635,700	$57,498,640	$20,000	$41,980,320	$6,720,400	$4,053,190	$20,000	$16,380,430
INTERNAL SERVICE FUNDS	Working Capital							Working Capital
601 Central Garage	$671,720	$1,354,700	$0	$1,403,470	$0	$0	$0	$622,950
602 Central Services	$29,400	$1,360,200	$0	$1,471,790	$50,000	$0	$0	($132,190)
605 Equipment Acquisition	$4,776,180	$2,328,800	$0	$1,919,870	$350,000	$145,880	$0	$4,689,230
615 Building Maintenance	$346,110	$1,433,500	$0	$1,519,160	$0	$0	$0	$260,450
627 Self Insurance	$4,033,780	$2,302,500	$0	$3,240,460	$0	$0	$0	$3,095,820
Total	$9,857,190	$8,779,700	$0	$9,554,750	$400,000	$145,880	$0	$8,536,260

For Enterprise and Internal Service Funds, Working Capital, Current Assets minus Current Liabilities, is used in lieu of Fund Balance

FISCAL OVERVIEW BY FUNDS

Funds	Projected Beginning Fund Balance 7/1/2008	FY 08-09 Projected Estimated Revenues	Transfers In	Operating Expenditures	Capital Appropriations	Debt Service	Transfers Out	Projected Ending Fund Balance 6/30/2009
TRUST & AGENCY FUNDS		Plus			Minus			Equals
831 AD87-3 Water RSP	$5,236,470	$1,740,000	$0	$0	$0	$1,683,400	$0	$5,293,070
834 AD84-1 Sewer RSP	$1,358,140	$0	$0	$0	$0	$0	$0	$1,358,140
835 CFD89-1 ISP-NE	$4,217,970	$1,250,000	$0	$0	($402,700)	$1,291,100	$0	$4,579,570
836 CFD91-1 I205 Area	$0	$0	$0	$0	$0	$0	$0	$0
837 CFD99-1 NE Indus #1	$1,556,860	$740,000	$0	$0	$0	$738,200	$0	$1,558,660
838 CFD99-2 So MacArthur Are	$1,718,490	$832,000	$0	$0	$0	$832,630	$0	$1,717,860
839 AD00-2 Heartland #3	$115,880	$82,300	$0	$0	$0	$82,300	$0	$115,880
840 CFD00-1 Presidio	$678,190	$840,000	$0	$0	$0	$848,900	$0	$669,290
841 AD94-1 (Auto Mall)	$1,044,810	$400,000	$0	$0	$0	$388,400	$0	$1,056,410
844 CFD93-1 (Tracy Marketplac	$2,861,240	$362,300	$0	$0	$0	$310,800	$0	$2,912,740
846 CFD98-1 Plan "C"	$3,444,800	$4,430,000	$0	$0	$0	$4,345,400	$0	$3,529,400
847 CFD 98-3 Souza/Citation	$415,460	$350,000	$0	$0	$0	$318,200	$0	$447,260
849 AD98-4 Morrison Homes	$462,630	$195,000	$0	$0	$0	$196,500	$0	$461,130
850 I205 RRA Debt Refinancing	$2,264,020	$976,000	$0	$0	$0	$922,600	$0	$2,317,420
851 AD00-03 Larch Clover Area	$31,690	$0	$0	$0	$0	$0	$0	$31,690
852 AD03-01 Berg Ave Area	$120,160	$76,700	$0	$0	$0	$76,700	$0	$120,160
853 CFD06-1 NE Indus #2	$1,600,850	$745,000	$0	$0	$0	$629,500	$0	$1,716,350
8xx New Financing Districts	$0	$2,000,000	$0	$0	$0	$208,000	$0	$1,792,000
Total	$27,127,660	$15,019,300	$0	$0	($402,700)	$12,872,630	$0	$29,677,030
Total - All Funds FY 08-09	$193,857,630	$218,062,170	$8,297,400	$118,854,140	$81,106,070	$24,082,080	$8,297,400	$187,877,510
				Includes $2,090,000 Budget Savings				

1. The operating expenditures and capital appropriations figures for FY 08-09 reflect the total of only new appropriations for the new fiscal year.

2. Any outstanding encumbrances against the FY 07-08 operating budget or unexpended appropriations for uncompleted projects in the FY 07-08 capital budget will be determined during the 1st quarter of FY 08-09 and the be carried forward into FY 08-09 and added to the new appropriations.

3. Such encumbrances and unexpended capital appropriations will result in a higher than projected beginning fund balances, which then provide for the added appropriations.

Appropriation Limit

As per Article XIIIB of the State Constitution, the City of Tracy is subject to an appropriations limit pertaining to the proceeds of taxes (Gann Initiative). The base year for the limit is Fiscal Year 1978-79 and it may be updated annually for growth and inflation. Proposition 111, approved by the voters in June of 1990, provided for certain modifications to the appropriations limit. The City now has two options each for calculating growth and inflation.

For growth, the options are:

1) City population growth, or
2) County's population growth.

For inflation, the options are:

1) The California Per Capita Income, or
2) Percent change in the local assessment role from the preceding year due to the addition of local non-residential construction in the City.

The decision as to which options to select must be done by a recorded vote of the City Council.

In addition to establishing a new method with options for the annual update of the appropriations limit, Proposition 111 expanded the categories of expenditures exempt from the limit.

The attached worksheets illustrate the computation used to derive the appropriations limit for FY 08-09. This limit is $45,922,816. This is a 4.85% increase over the FY 07-08 limit of $43,797,262.

Page 1 of the attachments shows the calculation to determine the base for the appropriations limit. It also shows the annual update of the limit under the original method. Pages 2, 3, and 4 calculate the annual update of the limit under the new Proposition 111 method. Page 5 indicates the appropriations subject to the limit for FY 08-09.

Staff has used the City's population growth and California Per Capita Income options in the computations and recommends these options for Council selection. These factors were 0.0054% and 4.29% respectively for a combined factor of 4.85%.

The City has used these two options every year since the FY 90-91 update, except for FY 00-01. In FY 00-01, the limit was recalculated and amended after the start of the fiscal year. With the amendment, the second method for the second option was used for the inflation calculator, and provided for a larger increase in the limit for the year.

The population figure provided by the State of California, Department of Finance was 81,548 for the City as of January 1, 2008.

As page 5 shows, the City of Tracy is within its limit. For FY 08-09, the margin is $5,860,776 or 12.76% below the limit. This margin can be construed as the amount by which City tax revenues have been restrained since FY 78-79 when compared to City growth and inflation.

The following represents the City's "proceeds of taxes" by fiscal year.

FY 01-02	$28,404,710	
FY 02-03	$30,393,970	+7.00%
FY 03-04	$32,423,250	+6.68%
FY 04-05	$35,588,790	+9.76%
FY 05-06	$37,522,660	+5.43%
FY 06-07	$41,947,820	+10.6%
FY 07-08	$44,647,400	+6.4%
FY 08-09	$45, 910,200	+2.8%

The "proceed of taxes" figure of $45,910,200 can be adjusted downward to an "appropriations subject to the limit" of $40,062,040. This adjustment can be made due to $1,318,160 budgeted for debt service in FY 08-09 to be paid out of tax proceeds and $4,530,000 tax proceeds either budgeted or reserved for capital outlays.

Long-Term Analysis

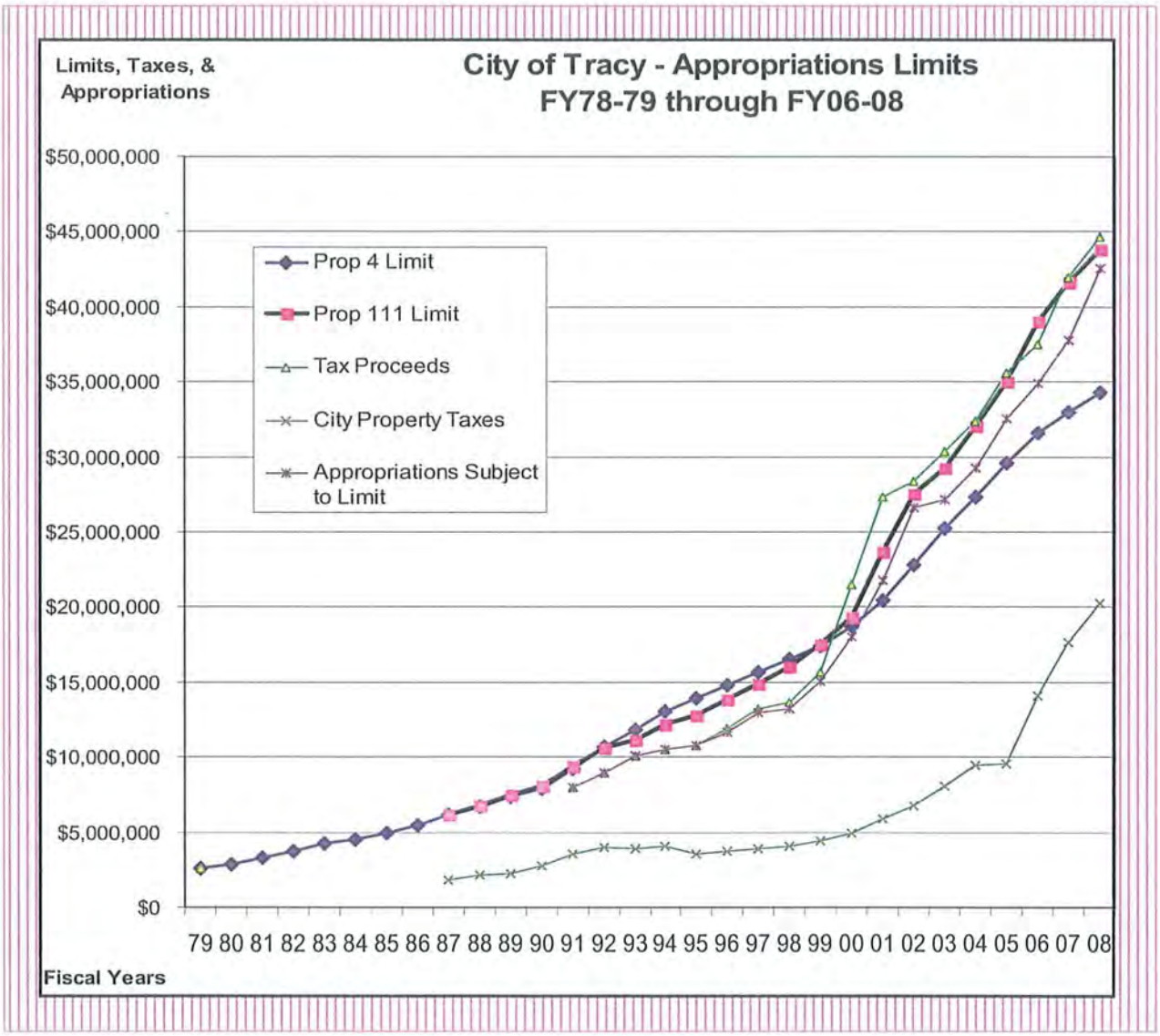
As the graph on page C16 shows, until FY 98-99, the City's "proceed of taxes" and "appropriations subject to the limit" were below the appropriation limit. The difference or margin indicates the amount by which City tax revenues have been restrained since FY 78-79 when compared to City growth and inflation.

However, since FY 99-00, "proceeds of taxes" have exceeded the limit due to significant fee revenues from prior fiscal years due to the City's high growth rate. But the "appropriations subject to the limit" were brought down to within the limit by debt service and capital outlays.

This situation of significant fee revenues might occur in the future, but is expected to stop as the City's growth rate drops.

Then, it is expected that both the City's "proceeds of taxes" and "appropriations subject to the limit" will fall below the appropriations limit, and return to a margin of restrained revenues.

Also, the City does have the option of recalculating its limits for prior fiscal years using option 2 for inflation when the data for the recalculation becomes available. This would increase the limit and provide for a larger margin. This second option was only used once before FY 00-01.



CITY OF TRACY APPROPRIATIONS LIMIT

FISCAL YEAR 1978-79 BASE	TAX PROCEEDS	NON-TAX PROCEEDS
TAXES	$1,141,967	
LICENSE, PERMIT & FRANCHISE:		$370,119
FINES		$108,860
USE OF MONEY	$175,167	$182,952
RENTS & CONCESSIONS		$60,650
STATE SHARED REVENUES	$849,352	$697,618
COUNTY GRANTS		$39,451
FEDERAL GRANTS		$3,860,398
CHARGES/FEES		$3,227,759
OTHER REVENUES		$328,834
OTHER FINANCING SOURCES		$0
FUND BALANCE FROM FY76-77	$428,595	$162,571
Sub-Totals	$2,595,081	$9,039,212
TOTAL Revenues	$11,634,293	

Prop 4 Adjustments	Population	CPI	Factor	Updated Appropriations Limit
FY 1978-79 BASE LIMIT				$2,595,081
FY 1979-80 BASE UPDATE	1.0006	1.102	1.1023	$2,860,456
FY 1980-81 BASE UPDATE	1.0354	1.105	1.1444	$3,273,585
FY 1981-82 BASE UPDATE	1.0603	1.091	1.1570	$3,787,536
FY 1982-83 BASE UPDATE	1.0464	1.068	1.1175	$4,232,546
FY 1983-84 BASE UPDATE	1.0362	1.024	1.0606	$4,489,003
FY 1984-85 BASE UPDATE	1.0489	1.047	1.0986	$4,931,699
FY 1985-86 BASE UPDATE	1.0732	1.037	1.1133	$5,490,646
FY 1986-87 BASE UPDATE	1.0884	1.030	1.1211	$6,155,300
FY 1987-88 BASE UPDATE	1.0626	1.030	1.0949	$6,739,457
FY 1988-89 BASE UPDATE	1.0548	1.036	1.0931	$7,366,828
FY 1989-90 BASE UPDATE	1.0340	1.041	1.0764	$7,929,609
FY 1990-91 BASE UPDATE	1.1123	1.048	1.1657	$9,243,469
FY 1991-92 BASE UPDATE	1.1039	1.054	1.1635	$10,754,874
FY 1992-93 BASE UPDATE	1.0559	1.042	1.1002	$11,832,691
FY 1993-94 BASE UPDATE	1.0695	1.030	1.1016	$13,034,593
FY 1994-95 BASE UPDATE	1.0403	1.030	1.0715	$13,966,683
FY 1995-96 BASE UPDATE	1.0336	1.026	1.0605	$14,811,299
FY 1996-97 BASE UPDATE	1.0307	1.028	1.0596	$15,693,454
FY 1997-98 BASE UPDATE	1.0262	1.030	1.0570	$16,587,761
FY 1998-99 BASE UPDATE	1.0281	1.023	1.0517	$17,446,117
FY 1999-00 BASE UPDATE	1.0549	1.016	1.0718	$18,698,371
FY 2000-01 BASE UPDATE	1.0729	1.022	1.0965	$20,502,835
FY 2001-02 BASE UPDATE	1.0759	1.034	1.1125	$22,809,006
FY 2002-03 BASE UPDATE	1.0785	1.028	1.1087	$25,288,299
FY 2003-04 BASE UPDATE	1.0645	1.016	1.0815	$27,350,105
FY 2004-05 BASE UPDATE	1.0685	1.012	1.0816	$29,581,222
FY 2005-06 BASE UPDATE	1.0499	1.018	1.0684	$31,603,934
FY 2006-07 BASE UPDATE	1.0250	1.020	1.0451	$33,028,955
FY 2007-08 BASE UPDATE	1.0078	1.032	1.0396	$34,338,437
FY 2008-09 BASE UPDATE	1.0054	1.042	1.0476	$35,973,867

CITY OF TRACY APPROPRIATIONS LIMIT

Prop 111 Adjustments	City Population	CA per Capita Income	Factor	Updated Appropriations Limit
FY 1986-87 BASE				$6,155,300
FY 1987-88 BASE UPDATE	1.0626	1.0347	1.0995	$6,767,581
FY 1988-89 BASE UPDATE	1.0548	1.0466	1.1040	$7,471,096
FY 1989-90 BASE UPDATE	1.0340	1.0519	1.0877	$8,126,047
FY 1990-91 BASE UPDATE	1.1123	1.0421	1.1591	$9,419,127
Adjustments:				
Drainage Fees				($92,060)
Landscaping Fees				$0
Redevelopment Agency Cost Transfer				($99,140)
FY 1990-91 Limit				$9,227,927
FY 1991-92 BASE UPDATE	1.1039	1.0414	1.1496	$10,608,439
Adjustments:				
County Booking Fees				$36,000
County Tax Administration Fees				$90,000
Street Sweeping transfer to fee support				($144,700)
FY 1991-92 Limit				$10,589,739
FY 1992-93 BASE UPDATE	1.0559	0.9936	1.0491	$11,109,827
Adjustments:				
State Fees for Criminal Justice Services				$5,000
FY 1992-93 Limit				$11,114,827
FY 1993-94 BASE UPDATE	1.0695	1.0272	1.0986	$12,210,528
Adjustments:				
FY 1993-94 Limit				$12,210,528
FY 1994-95 BASE UPDATE	1.0403	1.0071	1.0477	$12,792,800
Adjustments:				
FY 1994-95 Limit				$12,792,800
FY 1995-96 BASE UPDATE	1.0336	1.0472	1.0824	$13,846,747
Adjustments:				
FY 1995-96 Limit				$13,846,747
FY 1996-97 BASE UPDATE	1.0307	1.0467	1.0788	$14,938,337
Adjustments:				
FY 1996-97 Limit				$14,938,337
FY 1997-98 BASE UPDATE	1.0262	1.0467	1.0741	$16,045,620
Adjustments:				
FY 1997-98 Limit				$16,045,620

(continued)

CITY OF TRACY APPROPRIATIONS LIMIT

Prop 111 Adjustments	City Population	CA per Capita Income	Factor	Updated Appropriations Limit
FY 1998-99 BASE UPDATE	1.0281	1.0415	1.0708	$17,181,106
Adjustments:				
State Fees for DUI Laboratory Expenses				$7,000
Landscaping & Lighting District Costs				$345,770
FY 1998-99 Limit				$17,533,876
FY 1999-00 BASE UPDATE	1.0549	1.0453	1.1027	$19,334,377
Adjustments:				
State Fees for Laboratory Expenses				$12,500
County Tax Administration Fees (Increase since FY91-92)				$19,000
FY 1999-00 Limit				$19,365,877
FY 2000-01 BASE UPDATE	1.0729	* 1.1405	1.2236	$23,696,909
Adjustments:				
		* using change in		$0
		non-residential AV		$0
FY 2000-01 Limit				$23,696,909
FY 2001-02 BASE UPDATE	1.0759	1.0782	1.1600	$27,489,253
Adjustments:				
None				$0
FY 2001-02 Limit				$27,489,253
FY 2002-03 BASE UPDATE	1.0785	0.9873	1.0648	$29,270,641
Adjustments:	Revised for FY04-05			
None				$0
FY 2002-03 Limit				$29,270,641
FY 2003-04 BASE UPDATE	1.0645	1.0231	1.0891	$31,878,361
Adjustments:	Revised for FY04-05			
County Booking Fees (Increase since 1992)				$80,000
County Tax Administration Fees (Increase since 2000)				$66,000
FY 2003-04 Limit				$32,024,361
FY 2004-05 BASE UPDATE	1.0685	1.0328	1.1036	$35,341,704
Adjustments:				
None				$0
FY 2004-05 Limit				$35,341,704

(continued)

CITY OF TRACY APPROPRIATIONS LIMIT

Prop 111 Adjustments	City Population	CA per Capita Income	Factor	Updated Appropriations Limit
FY 2005-06 BASE UPDATE	1.0499	1.0526	1.1051	$39,056,991
Adjustments:				
None				$0
FY 2005-06 Limit				$39,056,991
FY 2006-07 BASE UPDATE	1.0250	1.0396	1.0656	$41,618,739
Adjustments:				
None				$0
FY 2006-07 Limit				$41,618,739
FY 2007-08 BASE UPDATE	1.0078	1.0442	1.0523	$43,797,262
Adjustments:				
None				$0
FY 2007-08 Limit				$43,797,262
FY 2008-09 BASE UPDATE	1.0054	1.0429	1.0485	$45,922,816
Adjustments:				
None				$0
FY 2008-09 Limit				$45,922,816

CITY OF TRACY APPROPRIATIONS LIMIT

DETERMINATION FOR FY 08-09	TAX PROCEEDS	NON-TAX PROCEEDS
TAXES	$39,857,500	$10,394,000
SPECIAL ASSESSMENTS		$17,103,000
LICENSE, PERMIT & FRANCHISES	$2,200,800	$710,000
STATE SHARED REVENUES	$961,900	$1,618,200
STATE GRANTS		$10,019,600
FEDERAL GRANTS		$2,069,020
COUNTY & OTHER GRANTS		$9,442,000
CHARGES/FEES	$0	$58,763,240
FINES		$1,456,000
USE OF MONEY	$2,890,000	$1,012,040
RENTS & CONCESSIONS		$245,500
OTHER REVENUES		$1,837,600
OTHER FINANCING SOURCES		$55,880,000
FUND BALANCE FROM FY 04-05	$0	$0
Sub-Totals	$45,910,200	$170,550,200
TOTAL Revenues	$216,460,400	
Proceeds of Taxes	$45,910,200	
Less Exemptions		
Debt Service	$1,318,160	
Qualified Capital Outlays**	$4,530,000	
Court Orders	$0	
Federal Mandates	$0	
Appropriations Subject to Limit	$40,062,040	
Appropriations Limit	$45,922,816	
Amount under Limit	$5,860,776	
% of Limit Appropriated	87.24%	

**Qualified Capital Outlays	
Widening-Corral Hollow Roadd	$1,000,000
Median Improvements -11th Street	$500,000
Extension - Kavanaugh	$700,000
Reconstruction - Bessie	$1,800,000
Street Overlay (Prop K)	$530,000
	$4,530,000

MULTI-YEAR FORECAST

This part of the budget document is a multi-year budget forecast. It is shown in the same format as the budget summaries seen on pages C3 to C8; however, it extends for an additional four years to FY 12-13. It attempts to show a long-term baseline projection of the approved budget. A separate display is provided for the Operating Budget, the Capital Budget, and the General Fund Budget.

The assumptions for the long-term forecast include:

- A 4% to 5% annual inflationary factor after FY 08-09
- Payroll adjustments for each year after FY 08-09 similar to current labor agreements, but no increase in staffing levels
- Less than 50 permits for new single family homes are expected in FY 07-08 and only 100 permits in FY 08-09. These permits will remain at this level until FY 12-13; then they are expected to jump to 520.
- With the decline in building activities, other revenues, besides building and engineering revenues, are also projected to decline; while others will grow but with smaller annual increments than in the past when growth was stronger

In the forecast, the approved budgets through FY 08-09 are balanced, as shown before in the preceding sections.

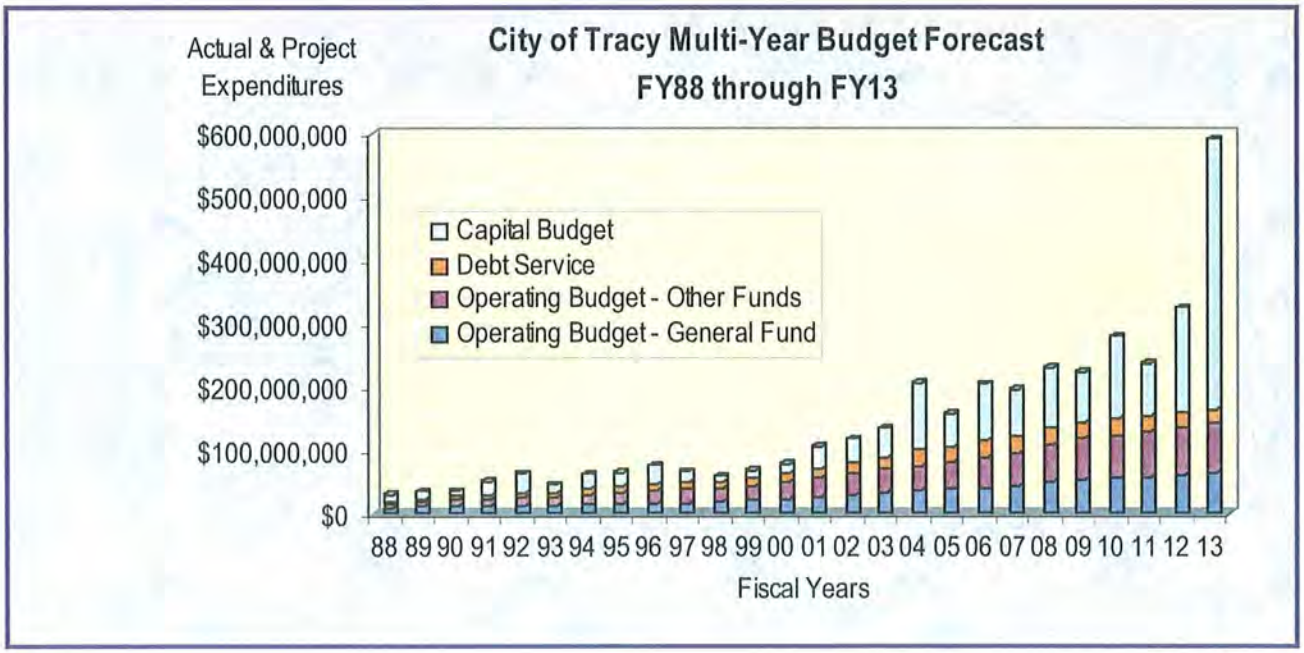
In the composite summary forecast *(page C23)*, the total fund balances figure remains positive until FY 11-12 when there is an ending figure of negative $79.8 million. In FY 12-13, it declines to a negative $263.2 million.

The capital budget forecast *(page C26)* shows an annual deficit occurring in FY 11-12 and each year thereafter. The long-term deficit in the composite forecast is due to the CIP projects for future years.

Some future CIP projects require funding from future developments whose financial implementation plans still have to be completed, reviewed, and accepted by the City. Therefore, capital development fees and bond proceeds, which would come from such developments, are not included in the revenue figures. Thus, the projected deficit appearing in FY 11-12 and beyond. Also, some of the future projects shown in the FY 12-13 column actually are projected into future years. Their supporting revenues are not included.

As shown in the CIP summary *(page F10)*, about $279,084,700 is needed for future developments. Also, $28.1 million is needed for wastewater projects, exclusive of grants for such projects.

Also, in some cases, it will be necessary to transfer added monies from the operating budget and General Fund balances to support future CIP projects. These would include $6.9 million in public buildings CIP projects, and $7.9 million in parks CIP projects. Also, $0.9 million will be needed for landscaping district projects.



Multi-Year Budget Forecast

Composite Summary - All Funds	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$193,857,630	$187,877,510	$122,251,680	$50,309,021	($79,875,720)	
REVENUES						
Property Taxes	$30,879,000	$31,594,000	$32,536,000	$33,507,000	$34,505,000	3.0%
Sales Taxes	17,562,500	18,432,000	19,347,000	20,309,000	21,323,000	5.0%
Other Taxes	1,810,000	1,730,000	1,775,000	1,820,000	1,870,000	2.7%
Operating Assessments	2,709,700	2,789,700	2,873,500	2,961,500	3,087,500	4.3%
Capital Development Fees	1,374,000	4,495,500	2,457,000	2,457,000	208,024,530	8366.6%
Debt Assessments	13,019,300	11,414,600	11,277,200	11,400,100	11,526,300	1.1%
License & Permit Fees	710,000	710,300	710,300	710,300	1,437,800	102.4%
Franchise Fees	2,200,800	2,257,000	2,314,000	2,372,000	2,433,000	2.6%
State Shared Taxes	2,580,100	3,568,500	3,700,300	3,838,100	3,979,000	3.7%
Other Grants	21,678,590	37,150,100	19,887,970	31,954,800	15,485,090	-51.5%
Current Charges	5,205,640	5,213,900	5,359,200	5,556,200	6,245,200	12.4%
Enterprise Charges	55,011,400	55,708,500	57,198,200	58,736,400	60,356,400	2.8%
Fines & Forfeitures	1,456,000	1,461,000	1,466,000	1,471,000	1,476,000	0.3%
Use of Money & Property	4,147,540	2,556,740	2,198,200	1,800,300	1,566,500	-13.0%
Other Revenues	1,837,600	404,500	373,000	378,000	383,000	1.3%
Other Financing Sources	55,880,000	35,049,000	2,410,500	15,778,500	34,527,500	118.8%
Total Revenues	$218,062,170	$214,535,340	$165,883,370	$195,050,200	$408,225,820	109.29%
EXPENDITURES	**FY 08-09 Approved**					
Operating Budget						
Police	$22,992,230	$24,103,500	$25,268,800	$26,481,700	$27,752,800	4.8%
Fire	15,375,300	16,122,100	16,905,300	17,716,800	18,567,200	4.8%
Public Works	50,463,890	52,780,200	55,208,900	57,748,500	60,405,000	4.6%
Parks & Community Services	7,773,080	8,134,400	8,514,400	8,906,000	9,315,700	4.6%
Development & Engineering	8,367,000	8,768,800	9,194,900	9,636,200	11,298,800	17.3%
General Government Agencies	5,685,590	5,951,800	6,232,300	6,531,500	6,838,500	4.7%
Finance & Administrative Services	4,826,680	5,050,100	5,284,900	5,533,300	5,793,400	4.7%
Non-Departmental	5,460,370	2,423,100	4,627,800	4,806,000	5,000,750	4.1%
Budget Savings	(2,090,000)	(2,190,000)	(2,295,000)	(2,406,000)	(2,521,000)	4.8%
Total	$118,854,140	$121,144,000	$128,942,300	$134,954,000	$142,451,150	5.56%
Capital Budget						
Govt Bldgs & Public Safety Facilities	$3,882,500	$4,983,330	$8,284,300	$749,000	$3,518,500	369.8%
Traffic, Streets, & Highways	36,506,700	65,179,400	37,550,600	99,167,500	210,172,750	111.9%
Water & Sewer Improvements	14,561,800	19,539,790	7,979,500	36,299,200	156,649,100	331.55%
Drainage Improvements	187,600	6,882,300	6,538,300	13,158,000	11,026,300	-16.20%
Airport & Transit Improvements	8,308,400	729,000	918,000	10,924,400	33,989,200	211.13%
Parks & Recreation Improvements	11,981,570	26,328,200	14,955,200	635,000	5,716,000	800.16%
Miscellaneous Projects	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700	6.86%
Total	$81,106,070	$129,429,720	$84,069,000	$165,510,600	$425,963,550	157.36%
Debt Service	$ 24,082,080	$ 29,587,450	$ 24,814,730	$ 24,770,340	$ 23,148,480	-6.5%
Total Expenditures	$224,042,290	$280,161,170	$237,826,030	$325,234,940	$591,563,180	81.89%
ENDING FUND BALANCE	$187,877,510	$122,251,680	$50,309,020	($79,875,719)	($263,213,080)	229.53%

Multi-Year Budget Forecast

Composite Summary - All Funds per Equivalent Dwelling Unit	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$5,508.88	$5,313.28	$3,414.85	$1,373.06	($2,180.01)	-258.77%
REVENUES						
Property Taxes	$877.49	$893.50	$920.14	$947.60	$975.82	2.98%
Sales Taxes	$499.08	$521.27	$547.14	$574.35	$603.03	4.99%
Other Taxes	$51.44	$48.93	$50.20	$51.47	$52.88	2.75%
Operating Assessments	$77.00	$78.89	$81.26	$83.75	$87.32	4.25%
Capital Development Fees	$39.05	$127.14	$69.49	$69.49	$5,883.05	8366.61%
Debt Assessments	$369.97	$322.81	$318.93	$322.40	$325.97	1.11%
License & Permit Fees	$20.18	$20.09	$20.09	$20.09	$40.66	102.42%
Franchise Fees	$62.54	$63.83	$65.44	$67.08	$68.81	2.57%
State Shared Taxes	$73.32	$100.92	$104.65	$108.54	$112.53	3.67%
Other Grants	$616.04	$1,050.63	$562.44	$903.70	$437.93	-51.54%
Current Charges	$147.93	$147.45	$151.56	$157.13	$176.62	12.40%
Enterprise Charges	$1,563.27	$1,575.47	$1,617.60	$1,661.10	$1,706.91	2.76%
Fines & Forfeitures	$41.38	$41.32	$41.46	$41.60	$41.74	0.34%
Use of Money & Property	$117.86	$72.31	$62.17	$50.91	$44.30	-12.99%
Other Revenues	$52.22	$11.44	$10.55	$10.69	$10.83	1.32%
Other Financing Sources	$1,587.95	$991.20	$68.17	$446.22	$976.46	
Total Revenues per EDU	$6,196.71	$6,067.18	$4,691.27	$5,516.13	$11,544.85	109.29%
EXPENDITURES	**FY 08-09 Approved**					
Operating Budget						
Police	$653.37	$681.66	$714.62	$748.92	$784.86	4.80%
Fire	$362.97	$455.94	$478.09	$501.04	$525.09	4.80%
Public Works	$1,434.04	$1,492.65	$1,561.34	$1,633.16	$1,708.29	4.60%
Parks & Community Services	$220.89	$230.05	$240.79	$251.87	$263.45	4.60%
Development & Engineering	$237.77	$247.99	$260.04	$272.52	$319.54	17.25%
General Government Agencies	$161.57	$168.32	$176.25	$184.71	$193.40	4.70%
Finance & Administrative Services	$137.16	$142.82	$149.46	$156.48	$163.84	4.70%
Non-Departmental	$155.17	$68.53	$130.88	$135.92	$141.42	4.05%
Budget Savings	($59.39)					
Total	$3,303.55	$3,487.95	$3,711.46	$3,884.62	$4,099.89	5.54%
Capital Budget						
Govt Bldgs & Public Safety Facilities	$110.33	$140.93	$231.41	$20.44	$93.68	358.25%
Traffic, Streets, & Highways	$1,037.42	$1,843.31	$1,048.90	$2,706.54	$5,595.65	106.75%
Water & Sewer Improvements	$413.81	$552.60	$222.89	$990.70	$4,170.64	320.98%
Drainage Improvements	$5.33	$194.64	$182.63	$359.12	$293.56	
Airport & Transit Improvements	$236.10	$20.62	$25.64	$298.16	$904.93	203.51%
Parks & Recreation Improvements	$340.48	$744.58	$417.74	$17.33	$152.18	778.11%
Miscellaneous Projects	$161.34	$163.68	$219.08	$124.93	$130.24	4.25%
Total	$2,304.80	$3,660.34	$2,348.30	$4,517.21	$11,340.88	151.06%
Debt Service	$684.34	$836.75	$701.77	$700.52	$654.65	-6.55%
Total Expenditures per EDU	$6,292.69	$7,985.04	$6,761.53	$9,102.35	$16,095.42	76.83%
# of Equivalent Dwelling Units	$35,190	$35,360	$35,800	$36,640	$37,560	2.51%

Operating Budget Forecast

The operating budget forecast *(page C25)* shows a drawdown of surplus monies. The total fund balance figure is positive through FY 12-13 with an ending figure of about $50.9 million.

Operating revenues will decrease in FY 07-08 with modest increases thereafter. However, the amounts required for debt service has and will drawdown funds for operating purposes in future years. So an operating deficit will appear and get larger.

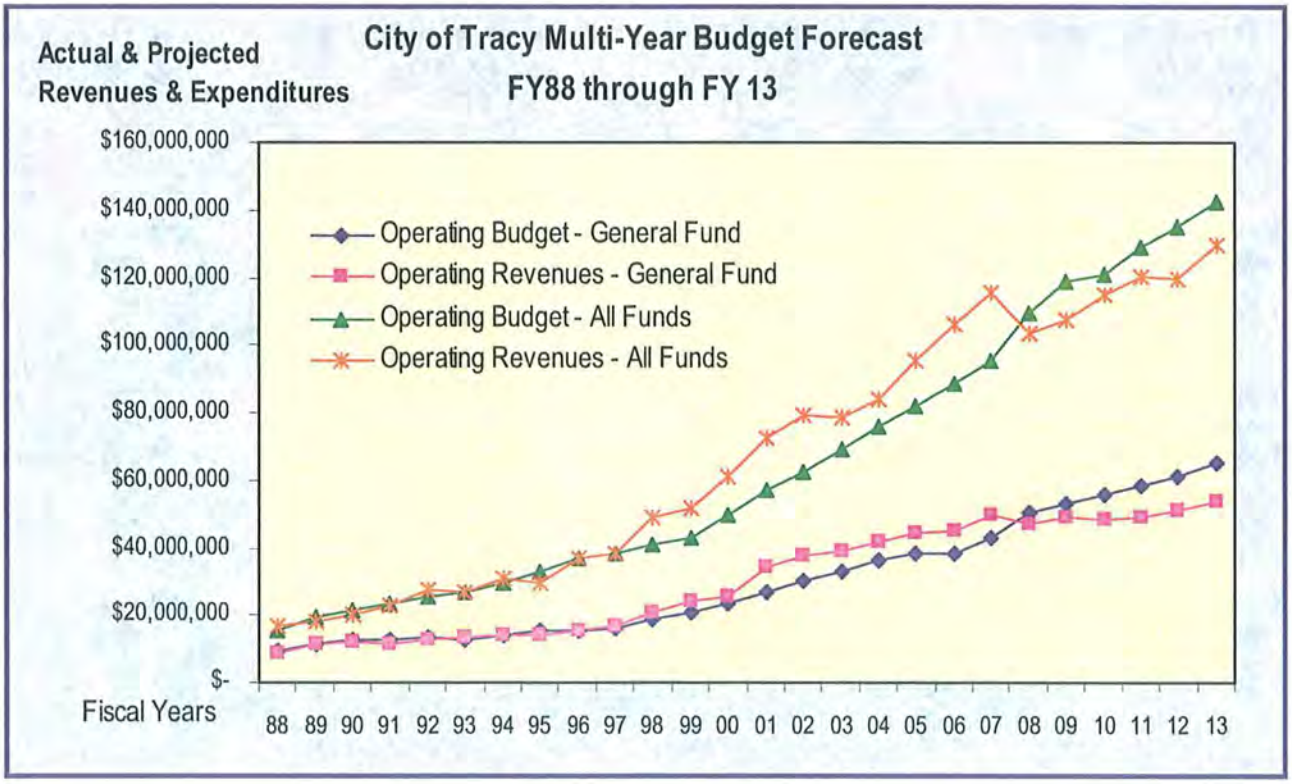
General Fund Forecast

Fund revenues are already running less than outlays. In FY 07-08, they are expected to further decline due to the slowdown in the economy. Thereafter, minimal to modest annual increases are expected, until FY 12-13.

In the ***General Fund budget forecast*** *(page C27)*, the total fund balance is positive through FY 10-11 with an ending figure of about $11.2 million. But in FY 11-12, it will go to a negative of $ 0.3 million and will reach a negative $13.1 million in FY 12-13.

However, the General Fund must be supplemented by $5,001,400 in FY 08-09 and $8,542,000 in FY 09-10 with transfers-in to maintain its fund balance. However, the source of these transfers, the Economic Uncertainty Fund 299, will be exhausted in FY 10-11.

In FY 10-11, revenues will start to increase slowly. However, the General Fund will have an annual deficit of over $10 million of expenditures and outlays over revenues. In the forecast period the General Fund will still be required annually to cover debt service of about $1,187,000. So, through most of the forecast period, the General Fund will maintain a positive fund balance although it will have a declining fund balance and increasing structural deficit. As projected, this deficit will result in a negative fund balance in FY 11-12. However, during the forecast period, the City will have a window of opportunity to address its structural deficit problem.



Multi-Year Budget Forecast

Composite Summary Operating Budget - All Funds	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	104,759,490	93,713,510	87,623,850	78,782,401	63,558,700	-19.32%
REVENUES						
Property Taxes	$30,879,000	$31,594,000	$32,536,000	$33,507,000	$34,505,000	2.98%
Sales Taxes	16,326,500	17,140,000	17,997,000	18,898,000	19,842,000	5.00%
Other Taxes	1,810,000	890,200	1,595,800	1,113,100	1,870,000	68.00%
Operating Assessments	2,709,700	2,789,700	2,873,500	2,961,500	3,087,500	4.25%
Capital Development Fees	0	0	0	0	0	
Debt Assessments	13,019,300	11,414,600	11,277,200	11,400,100	11,526,300	1.11%
License & Permit Fees	710,000	710,300	710,300	710,300	1,437,800	102.42%
Franchise Fees	2,200,800	2,257,000	2,314,000	2,372,000	2,433,000	2.57%
State Shared Taxes	1,734,700	3,059,500	3,165,300	3,277,100	3,389,000	3.41%
Other Grants	9,703,860	10,857,600	9,038,000	6,145,500	10,848,000	76.52%
Current Charges	5,205,640	5,213,900	5,359,200	5,556,200	6,245,200	12.40%
Enterprise Charges	46,383,400	53,101,800	54,487,200	55,916,900	57,424,100	2.70%
Fines & Forfeitures	1,456,000	1,461,000	1,466,000	1,471,000	1,476,000	0.34%
Use of Money & Property	4,147,540	2,556,740	2,198,200	1,800,300	1,566,500	-12.99%
Other Revenues	637,600	404,500	373,000	378,000	383,000	1.32%
Other Financing Sources	4,300,000	2,037,000	0	0	0	
Transfers to Cap Budget	(1,080,570)	(1,932,200)	-2,029,000	(2,130,200)	(2,237,000)	5.01%
Transfers to Debt Service	(32,335,310)	(28,501,300)	-23,260,850	(23,646,500)	(23,992,150)	1.46%
Total Revenues per EDU	$107,808,160	$115,054,340	$120,100,850	$119,730,300	$129,804,250	8.41%
EXPENDITURES	**FY 08-09 Approved**					
Operating Budget						
Police	$22,992,230	$24,103,500	$25,268,800	$26,481,700	$27,752,800	4.80%
Fire	15,375,300	16,122,100	16,905,300	17,716,800	18,567,200	4.80%
Public Works						
Maintenance & Operations	11,251,670	11,783,540	12,346,580	12,914,510	13,553,470	4.95%
Central Garage	1,364,770	1,427,550	1,493,220	1,561,900	1,632,190	4.50%
Solid Waste	19,320,970	20,190,420	21,098,980	22,069,540	23,062,670	4.50%
Water	11,292,330	11,811,780	12,355,120	12,923,450	13,505,010	4.50%
Wastewater	6,466,160	6,763,600	7,074,730	7,400,170	7,733,180	4.50%
Drainage	767,990	803,310	840,270	878,930	918,480	4.5%
Parks & Community Services						
Maintenance Programs	0	0	0	0	0	
Recreation Programs	4,198,670	4,391,200	4,594,120	4,802,490	5,020,510	4.54%
Cultural Arts	1,765,240	1,849,000	1,937,000	2,029,000	2,125,300	4.75%
Airport & Transit	1,809,170	1,894,200	1,983,280	2,074,510	2,169,890	4.60%
Solid Waste	0	0	0	0	0	
Development & Engineering						
Planning & Building	3,656,480	3,846,310	4,050,900	4,260,700	5,481,410	28.65%
Redevelopment	1,111,150	1,161,150	1,213,400	1,268,000	1,325,070	4.50%
Engineering	3,599,370	3,761,340	3,930,600	4,107,500	4,492,320	9.37%
General Government Agencies	5,685,590	5,951,800	6,232,300	6,531,500	6,838,500	4.7%
Finance & Administrative Services	4,826,680	5,050,100	5,284,900	5,533,300	5,793,400	4.70%
Non-Departmental	5,460,370	2,423,100	4,627,800	4,806,000	5,000,750	4.05%
Budget Savings	(2,090,000)	(2,190,000)	(2,295,000)	(2,406,000)	(2,521,000)	4.78%
Total	118,854,140	$121,144,000	128,942,300	134,954,000	142,451,150	5.56%
ENDING FUND BALANCES	$93,713,510	$87,623,850	$78,782,400	$63,558,701	$50,911,800	-19.90%

Multi-Year Budget Forecast

Composite Summary Capital Budget - All Funds	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	86,263,690	83,076,320	24,626,300	(36,921,030)	(150,758,230)	308.33%
REVENUES						
Property Taxes	$0	$0	$0	$0	$0	
Sales Taxes	1,236,000	1,292,000	1,350,000	1,411,000	1,481,000	4.96%
Other Taxes	0	839,800	179,200	706,900	0	
Operating Assessments	0	0	0	0	0	
Capital Development Fees	1,374,000	4,495,500	2,457,000	2,457,000	208,024,530	8366.61%
License, Permit & Franchise Fees	0	0	0	0	0	
State Shared Taxes	845,400	509,000	535,000	561,000	590,000	5.17%
Other Grants	11,974,730	26,292,500	10,849,970	25,809,300	4,637,090	-82.03%
Current Charges	0	0	0	0	0	
Enterprise Charges	8,500,000	2,606,700	2,711,000	2,819,500	2,932,300	4.00%
Internal Charges	128,000	0	0	0	0	
Use of Money & Property	0	0	0	0	0	
Other Revenues	1,200,000	0	0	0	0	
CIP Contributions	32,880,000	27,924,000	2,410,500	15,778,500	34,527,500	
Debt Proceeds	18,700,000	5,088,000	0	0	0	
Net Transfers	1,080,570	1,932,200	2,029,000	2,130,200	2,237,000	5.01%
Total Revenues	$77,918,700	$70,979,700	$22,521,670	$51,673,400	$254,429,420	392.38%
EXPENDITURES	**FY 08-09 Approved**					
Capital Budget						
Govt Bldgs & Public Safety Facilities	$3,882,500	$4,983,330	$8,284,300	$749,000	$3,518,500	369.76%
Traffic Improvements	1,625,400	6,289,100	8,900,800	26,997,700	28,551,900	5.76%
Streets & Highways	34,881,300	58890300	28,649,800	72,169,800	181,620,850	151.66%
Wastewater Improvements	6,062,000	13533400	5,417,500	33,646,200	147,201,900	337.5%
Water Improvements	8,499,800	6,006,390	2,562,000	2,653,000	9,447,200	256.09%
Drainage Improvements	187,600	6,882,300	6,538,300	13,158,000	11,026,300	-16.20%
Airport & Transit Improvements	8,308,400	729,000	918,000	10,924,400	33,989,200	211.13%
Parks & Recreation Improvements	11,981,570	26,328,200	14,955,200	635,000	5,716,000	800.16%
Miscellaneous Projects	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700	6.86%
Total Expenditures	81,106,070	$129,429,720	84,069,000	165,510,600	425,963,550	157.36%
ENDING FUND BALANCES	$83,076,320	$24,626,300	($36,921,030)	($150,758,230)	($322,292,360)	113.78%

Some future projects require funding from future developments whose financial implementation plans still have to been completed, reviewed, and accepted by the City. Therefore, capital development fees and bond proceeds, which would come from such developments are not included in the revenue figures. Thus, the program deficit appearing in FY 09-10 and beyond.

Also, some of the future projects shown in the FY 12-13 column actually are projected for beyond out into future years.

Multi-Year Budget Forecast

General Fund Summary	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
BEGINNING FUND BALANCES	$18,900,190	$18,900,430	$18,900,099	$11,214,500	($348,101)	
REVENUES						
Property Taxes	$20,485,000	$20,895,000	$21,519,000	$22,162,000	$22,824,000	2.99%
Sales Taxes	13,000,000	13,647,000	14,329,000	15,047,000	15,798,000	4.99%
Other Taxes	1,810,000	1,730,000	1,775,000	1,820,000	1,870,000	2.75%
Operating Assessments	325,000	334,000	345,000	357,500	370,000	3.50%
License & Permit Fees	710,000	710,300	710,300	710,300	1,437,800	102.42%
Franchise Fees	2,085,800	2,141,000	2,197,000	2,254,000	2,313,000	2.62%
State Shared Taxes	961,900	997,600	1,036,400	1,077,300	1,118,700	3.84%
Other Grants	486,100	602,000	255,000	261,000	267,000	2.30%
Current Charges	4,954,700	4,953,900	5,094,200	5,286,200	5,970,200	12.94%
Fines & Forfeitures	1,246,000	1,266,000	1,271,000	1,276,000	1,281,000	0.39%
Use of Money & Property	3,140,000	978,700	707,000	469,000	271,000	-42.22%
Other Revenues	192,500	137,000	142,000	147,000	152,000	3.40%
Other Financing Sources			0	0	0	
Sub-total	$49,397,000	$48,392,500	$49,380,900	$50,867,300	$53,672,700	5.52%
IF Transfers in from EU Fund 299	5,001,400	8,542,000	2,648,000	0	0	
IF Transfers in from other funds	0	0	0	0	0	
Total Revenues	$54,398,400	$56,934,500	$52,028,900	$50,867,300	$53,672,700	5.52%
EXPENDITURES	**FY 08-09 Approved**					
Operating Budget						
Police	$22,986,230	$24,103,500	$25,268,800	$26,481,700	$27,752,800	4.80%
Fire	8,092,240	8,385,100	8,794,000	9,216,200	9,658,500	4.80%
Public Works						
Street & Traffic Maintenance	1,810,010	1,893,270	1,980,400	2,071,500	2,166,800	4.60%
Parks & Property Maintenance	3,269,560	3,419,960	3,577,300	3,741,800	3,914,000	4.60%
Parks & Community Services						
Landscaping Districts	0	0	0	0	0	
Recreation Programs	4,198,670	4,391,200	4,594,100	4,802,600	5,020,500	4.54%
Cultural Arts	1,765,240	1,849,000	1,937,000	2,029,000	2,125,300	
Development & Engineering						
Planning & Building	3,656,480	3,846,400	4,050,800	4,260,700	5,481,400	28.65%
Engineering	3,257,770	3,491,300	3,840,600	4,012,500	4,392,300	9.47%
General Government Agencies	4,815,970	5,192,500	5,438,500	5,683,200	5,939,000	4.50%
Finance & Administrative Services	2,323,890	2,427,100	2,495,400	2,607,700	2,725,000	4.50%
Non-Departmental	399,700	300,000	320,000	340,000	350,000	2.94%
Indirect Cost Reimbursement	(1,260,600)	(1,361,500)	(1,470,400)	(1,588,000)	(1,715,080)	8.00%
Subtotal	$55,315,160	$57,937,830	$60,826,500	$63,658,900	$67,810,520	6.52%
Capital Projects	0	0	0	0	0	
Debt Service	1,173,000	1,187,000	1,183,000	1,177,000	1,177,000	0.00%
IF Transfers Out	0	0	0	0	0	
Budget Savings	(2,090,000)	(2,190,000)	(2,295,000)	(2,406,000)	(2,521,000)	4.78%
Total Expenditures	$54,398,160	$56,934,830	$59,714,500	$62,429,900	$66,466,520	6.47%
ENDING FUND BALANCE	$18,900,430	$18,900,100	$11,214,499	($348,100)	($13,141,921)	3675.32%

Multi-Year Budget Forecast

General Fund Summary per Equivalent Dwelling Unit	FY08-09 Projected	FY09-10 Projected	FY10-11 Projected	FY11-12 Projected	FY12-13 Projected	% Change
REVENUES						
Property Taxes	$582.13	$590.92	$601.09	$604.86	$607.67	0.46%
Sales Taxes	$369.42	$385.94	$400.25	$410.67	$420.61	2.42%
Other Taxes	$51.44	$48.93	$49.58	$49.67	$49.79	0.23%
Operating Assessments	$9.24	$9.45	$9.64	$9.76	$9.85	0.00%
License & Permit Fees	$20.18	$20.09	$19.84	$19.39	$38.28	97.46%
Franchise Fees	$59.27	$60.55	$61.37	$61.52	$61.58	0.10%
State Shared Taxes	$27.33	$28.21	$28.95	$29.40	$29.78	1.30%
Other Grants	$13.81	$17.02	$7.12	$7.12	$7.11	-0.21%
Current Charges	$140.80	$140.10	$142.30	$144.27	$158.95	10.17%
Fines & Forfeitures	$35.41	$35.80	$35.50	$34.83	$34.11	-2.07%
Use of Money & Property	$89.23	$27.68	$19.75	$12.80	$7.22	-43.63%
Other Revenues	$5.47	$3.87	$3.97	$4.01	$4.05	0.00%
Other Financing Sources	$0.00	$0.00	$0.00	$0.00	$0.00	0.00%
IF Transfers	$142.13	$241.57	$73.97	$0.00	$0.00	0.00%
Total Revenues per EDU	$1,545.85	$1,610.14	$1,453.32	$1,388.30	$1,428.99	2.93%
EXPENDITURES	**FY 08-09 Approved**					
Operating Budget						
Police	$653.20	$681.66	$705.83	$722.75	$738.89	2.23%
Fire	$229.96	$237.14	$245.64	$251.53	$257.15	2.23%
Public Works						
Street & Traffic Maintenance	$51.44	$53.54	$55.32	$56.54	$57.69	2.04%
Parks & Property Maintenance	$92.91					
Parks & Community Services						
Landscape Districts	$0.00	$0.00	$0.00	$0.00	$0.00	
Recreation Programs	$119.31	$124.19	$128.33	$131.08	$133.67	1.98%
Cultural Arts	$50.16	$52.29	$54.11	$55.38	$56.58	2.18%
Development & Engineering						
Planning & Building	$103.91	$108.78	$113.15	$116.29	$145.94	25.50%
Engineering	$92.58	$98.74	$107.28	$109.51	$116.94	6.78%
General Government Agencies	$136.86	$146.85	$151.91	$155.11	$158.12	1.94%
Finance & Administrative Services	$66.04	$68.64	$69.70	$71.17	$72.55	1.94%
Non-Departmental	$11.36	$8.48	$8.94	$9.28	$9.32	0.42%
Indirect Cost Reimbursement	($35.82)	($38.50)	($41.07)	($43.34)	($45.66)	5.36%
Capital Projects	$0.00	$0.00	$0.00	$0.00	$0.00	
Debt Service	$33.33	$33.57	$33.04	$32.12	$31.34	-2.45%
IF Transfers						
Budget Savings	($59.39)	($61.93)	($64.11)	($65.67)	($67.12)	2.21%
Total Expenditures per EDU	$1,545.84	$1,513.43	$1,568.08	$1,601.75	$1,665.40	3.97%
# of Equivalent Dwelling Units	35,190	35,360	35,800	36,640	37,560	2.51%

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ESTIMATED REVENUES

This part of the budget document focuses on the resources that are anticipated to support the City's budget. It details the estimated revenues that are forecasted to be received to fund City expenditures in FY 08-09.

For comparative purposes, the ***projected*** revenues for FY 08-09 are shown and compared to ***actual*** revenues for the two prior years, FY 05-06, and FY 06-07 and to the budgeted and ***estimated*** revenues for the current FY 07-08.

This presentation of estimated revenues has five schedules. The first schedule, on Page D3, provides a summary of estimated revenues by major revenue categories. The second schedule on D4 breaks out the summary into the three major budget components: operating, capital, and debt service.

The third section, starting on Page D5, lists all revenue sources for the City by account title as they are classified into major and minor revenue categories. The list is complemented by narrative pages, which provide descriptions of the various revenue sources, as well as comments regarding recent trends and/or changes affecting these revenue sources.

A fourth section on Page D24 details the interfund transfers between the various City funds as budgeted and estimated for FY 07-08 and as proposed for FY 08-09.

Finally, a fifth schedule, starting on Page D25, recaps the third, but it lists the revenues by their appropriate funds. Within this schedule, some accounts have been combined and grouped into their appropriate sub-categories. The total estimated revenues shown for a Fund in this section correspond to the amounts shown for it in the Fiscal Overview schedules in the previous section of the budget document.

Revenue Categories

For classification purposes, revenues are usually grouped into major and minor categories. For financial reporting purposes, the California State Controller's Office has established a classification scheme that local governments are required to use when reporting their financial affairs to the State. The presentation of estimated revenues in the third section is based upon the State Controller's classification scheme.

Revenue Forecasts

The forecast of departmental revenues is done by department staff subjected to review by the Budget Officer. The forecast of all other revenues is done by the Budget Officer subjected to review by the Finance Director and the City Manager.

Commentary highlighting the general forecast of estimated revenues is contained in the Budget Message.

More specific forecasts for different revenue sources can be found in the following pages D7 through D23.

Annual Revenue Variation

Revenues to support the Operating Budget are fairly stable and show modest to moderate increases over the years. Although these increases are less than the rate of inflation and growth combined.

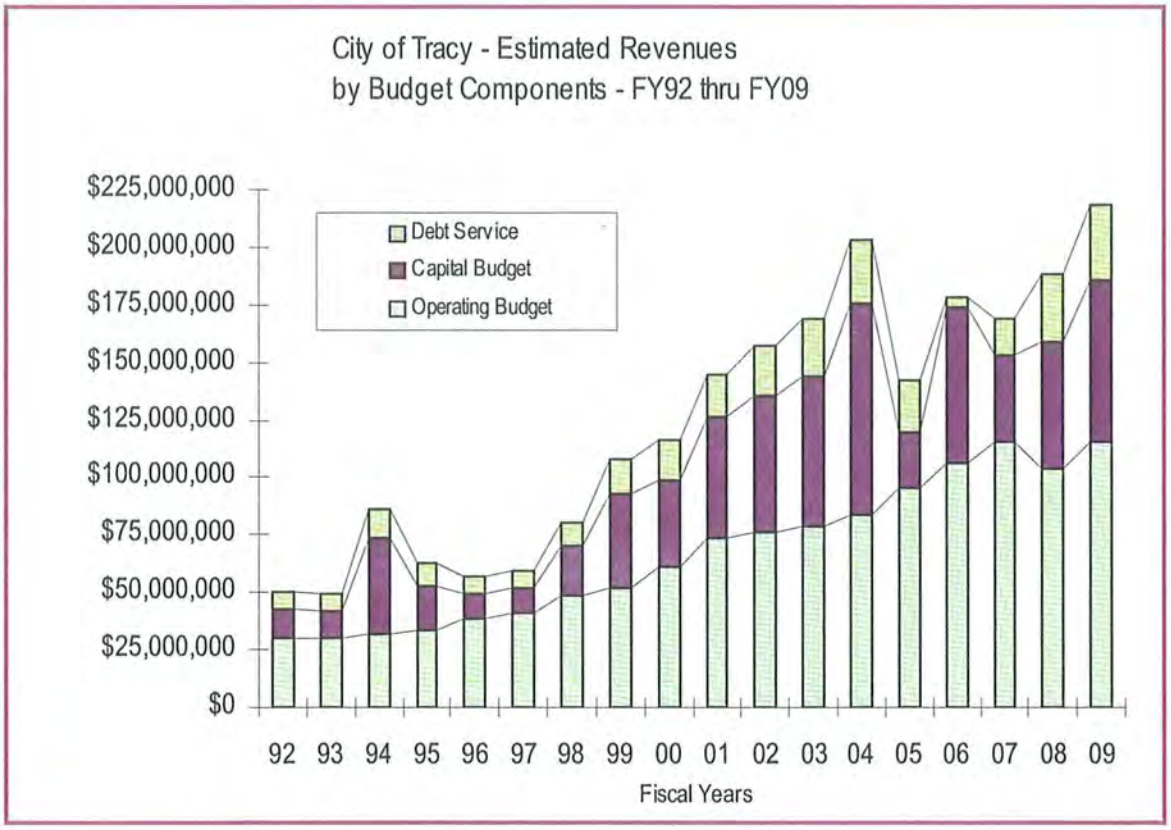
Revenues to support the Capital budget can vary from year-to-year due to the level of development and its impact on capital development fees and the schedule of capital project supported by debt proceeds and grant reimbursements.

Revenues to support Debt Service are increasing with special districts to finance new developments through debt and tax increment financing for redevelopment.

ESTIMATED REVENUES Summary By Major Sources	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
TAXES	43,887,781	49,018,811	50,148,100	48,639,230	50,251,500	3.3%
SPECIAL ASSESSMENTS	23,680,368	22,216,195	22,476,400	41,052,250	17,103,000	-58.3%
LICENSE, PERMIT, & FRANCHISE FEES	3,589,502	3,382,453	3,636,550	2,820,160	2,910,800	3.2%
INTERGOVERNMENTAL REVENUES	19,513,413	19,552,875	19,344,150	24,974,280	24,258,690	-2.9%
CURRENT CHARGES	49,243,667	53,161,335	58,334,240	56,547,560	60,217,040	6.5%
OTHER REVENUES	6,104,446	9,424,628	4,580,600	6,064,360	7,441,140	22.7%
OTHER FINANCING SOURCES	32,311,236	12,141,355	8,182,000	7,827,480	55,880,000	613.9%
TOTAL REVENUES	178,330,413	168,897,652	166,702,040	187,925,320	218,062,170	16.0%
INTERFUND TRANSFERS	29,969,187	22,884,970	11,916,200	14,431,030	8,297,400	-42.5%
TOTAL REVENUES & TRANSFERS	208,299,600	191,782,622	178,618,240	202,356,350	226,359,570	11.9%

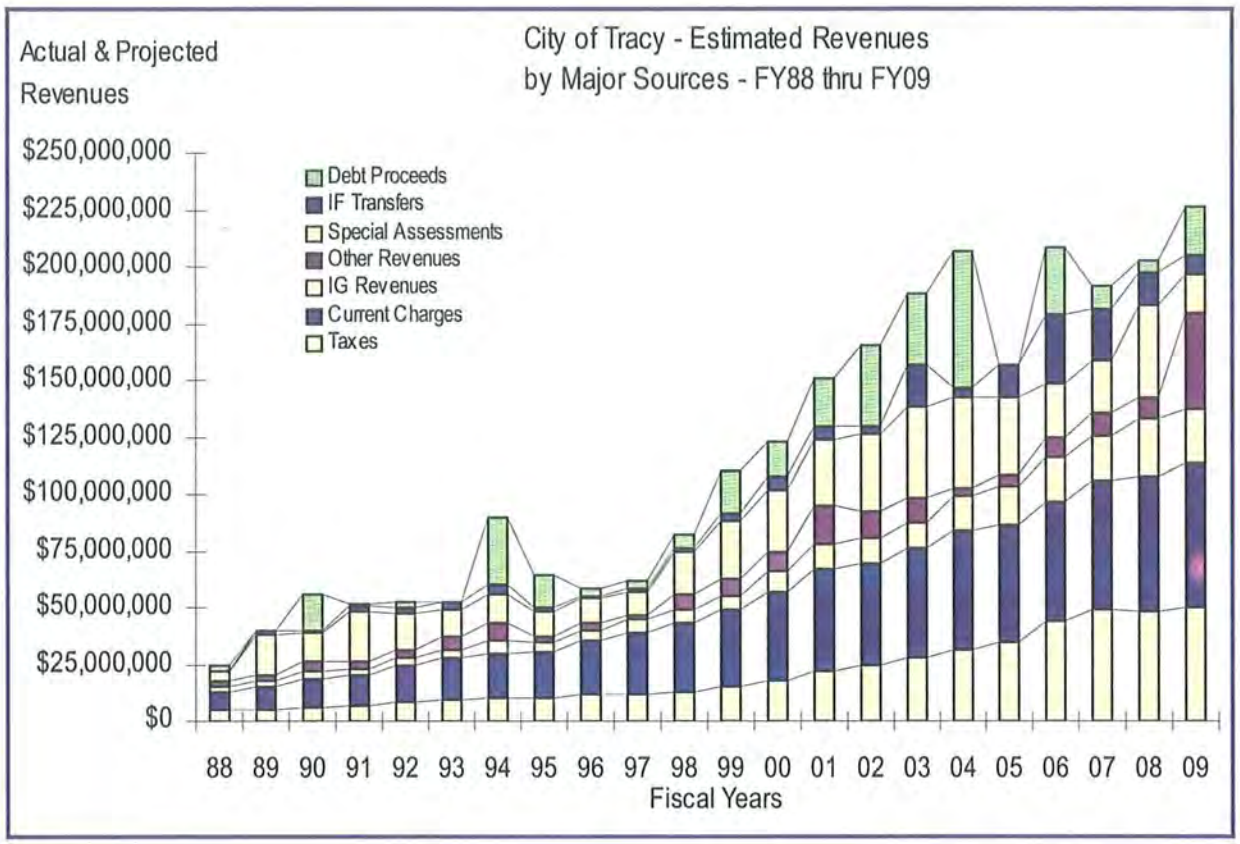
ESTIMATED REVENUES Summary By Fund Types	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
GENERAL FUND	44,769,195	50,039,864	48,658,380	47,313,550	49,397,000	4.4%
SPECIAL REVENUE FUNDS	14,695,465	19,667,078	16,225,350	23,645,080	16,903,560	-28.5%
CAPITAL PROJECTS FUNDS	11,148,790	20,503,548	17,759,000	28,325,360	55,302,970	95.2%
DEBT SERVICE FUNDS	8,460,202	10,949,336	10,370,400	15,457,410	15,161,000	-1.9%
ENTERPRISE FUNDS	70,014,131	45,177,588	52,929,700	51,865,060	57,498,640	10.9%
INTERNAL SERVICE FUNDS	8,052,829	8,258,259	7,967,510	8,240,140	8,779,700	6.5%
TRUST & AGENCY FUNDS	21,189,801	14,301,979	12,791,700	13,078,720	15,019,300	14.8%
TOTAL REVENUES Net of Interfund Transfers	178,330,413	168,897,652	166,702,040	187,925,320	218,062,170	16.0%
EQUIVALENCY FACTOR						
Revenues per EDU	$5,111.22	$4,740.32	$4,598.68	$5,344.86	$6,196.71	15.9%
Annual % Change	62.3%	77.3%	-3.0%	12.8%	15.9%	

ESTIMATED REVENUES
BY BUDGET COMPONENTS



ESTIMATED REVENUES Summary By Budget Component	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
OPERATING BUDGET						
City Property Taxes	17,185,106	20,131,184	20,308,000	19,829,870	20,485,000	3.3%
General Sales Tax	12,729,396	13,298,126	13,674,600	12,622,940	13,000,000	3.0%
Special Sales Tax	2,971,795	2,810,548	3,346,100	3,125,320	3,326,500	6.4%
Other Taxes	2,355,796	2,092,398	1,896,000	1,810,800	1,810,000	0.0%
Operating Assessments	2,313,432	2,155,959	2,327,700	2,124,870	2,709,700	27.5%
Licenses, Permit, & Franchise Fees	3,589,502	3,382,453	3,636,550	2,820,160	2,910,800	3.2%
State Shared Revenues	1,766,566	2,174,039	2,040,800	830,660	1,734,700	108.8%
Other Grants & Reimbursements	15,044,363	12,239,275	9,023,850	9,762,150	17,021,160	74.4%
General Charges	5,325,712	5,233,711	5,371,730	4,143,120	5,205,640	25.6%
Enterprise Charges	30,615,336	36,426,656	38,531,300	33,035,650	33,147,790	0.3%
Internal Charges	6,332,330	6,715,339	7,305,410	7,739,140	8,283,600	7.0%
Fines & Forfeitures	1,160,608	1,405,958	1,182,000	1,482,500	1,456,000	-1.8%
Use of Money & Property	3,141,084	7,063,611	2,759,500	3,492,930	2,947,540	-15.6%
Miscellaneous Revenues	1,802,754	955,059	639,100	1,088,930	1,837,600	68.8%
Debt Proceeds	438,667	0	0	0	0	
Interfund Transfers In	645,536	778,633	808,700	987,610	1,022,430	3.5%
Interfund Transfers Out	(1,187,000)	(1,198,000)	(1,173,000)	(1,173,000)	(1,173,000)	0.0%
Component Total	106,230,983	115,664,949	111,678,340	103,723,650	115,725,460	11.6%
CAPITAL BUDGET						
Special Sales Tax	1,215,369	1,227,203	1,294,000	1,200,000	1,236,000	3.0%
Other Taxes	0	0	0	0	0	
Operating Assessments	100,698	191,373	280,000	498,300	0	
Capital Development Fees	9,381,438	7,004,651	7,357,000	25,350,360	1,374,000	-94.6%
State Shared Revenues	1,146,793	1,038,902	848,000	1,666,650	845,400	-49.3%
Other Grants & Reimbursements	964,262	3,508,585	6,831,500	12,119,820	4,057,430	-66.5%
Enterprise Charges	3,644,671	0	3,090,000	6,900,000	8,500,000	23.2%
Internal Charges	143,283	277,636	128,000	128,000	128,000	0.0%
CIP Contributions	2,567,569	1,481,355	6,182,000	3,155,000	32,880,000	942.2%
Debt Proceeds	20,000,000	9,222,234	1,720,000	0	18,700,000	
Interfund Transfers In	19,904,090	14,279,544	4,990,200	5,183,000	3,303,000	-36.3%
Interfund Transfers Out	(645,536)	(778,633)	(808,700)	(987,610)	(1,022,430)	3.5%
Component Total	58,422,637	37,452,850	31,912,000	55,213,520	70,001,400	26.8%
DEBT SERVICE						
CDA Property Taxes	8,021,748	10,051,426	10,229,400	10,645,300	10,994,000	3.3%
Debt Assessments	11,884,800	12,864,212	12,511,700	13,078,720	13,019,300	-0.5%
Enterprise Charges	3,182,335	4,507,993	3,907,800	4,601,650	4,952,010	7.6%
Debt Proceeds	9,305,000	1,437,766	280,000	4,672,480	4,300,000	
Interfund Transfers In	1,187,000	1,198,000	1,173,000	1,173,000	1,173,000	0.0%
Interfund Transfers Out	(19,904,090)	(14,279,544)	(4,990,200)	(5,183,000)	(2,103,000)	-59.4%
Component Total	13,676,793	15,779,853	23,111,700	28,988,150	32,335,310	11.5%
TOTAL REVENUES	178,330,413	168,897,652	166,702,040	187,925,320	218,062,170	16.0%

ESTIMATED REVENUES
BY SOURCES



ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
TAXES						
General Property Taxes						
Current, Secured	10,667,628	12,246,011	13,250,000	12,727,830	13,250,000	4.1%
Current, Unsecured	592,295	627,246	635,000	609,570	630,000	3.4%
Prior Year	26,290	12,476	5,000	5,000	5,000	0.0%
Supplemental Roll	1,520,366	1,514,233	400,000	400,000	300,000	-25.0%
State Shifts	(824,219)	0	0	0	0	
MVL in-lieu Offset	5,202,746	5,731,218	6,018,000	6,087,470	6,300,000	3.5%
Sub-total	17,185,106	20,131,184	20,308,000	19,829,870	20,485,000	3.3%
Community Development Agency Property Tax						
Current, Secured	7,085,404	8,411,146	9,027,100	9,417,230	9,794,000	4.0%
Current, Unsecured	405,678	440,140	447,300	478,070	495,000	3.5%
Prior Year	12,468	8,518	5,000	5,000	5,000	0.0%
State Shifts	(515,329)	0	0	0	0	
Supplemental Roll	442,098	599,548	150,000	150,000	100,000	-33.3%
Sub-total	7,430,319	9,459,352	9,629,400	10,050,300	10,394,000	3.4%
Sales and Use Taxes						
General Sales Tax	9,968,051	9,768,540	10,162,000	9,500,000	9,963,000	4.9%
GST in-lieu Offset	2,761,345	3,529,586	3,512,600	3,122,940	3,037,000	-2.8%
Transient Lodging Tax	736,299	795,223	796,000	800,000	810,000	1.3%
Transp Devel Tax - Streets	2,868,550	2,253,950	2,300,000	2,268,500	2,400,000	5.8%
Transp Devel Tax - Transit	103,245	558,212	1,046,100	856,820	926,500	8.1%
Transp Sales Tax - Prop K	1,215,369	1,225,589	1,294,000	1,200,000	1,236,000	3.0%
Sub-total	17,652,859	18,131,100	19,110,700	17,748,260	18,372,500	3.5%
Business Taxes						
Business License Tax	760,408	816,891	800,000	810,800	800,000	-1.3%
Other Taxes						
Documentary Transfer Tax	859,089	480,284	300,000	200,000	200,000	0.0%
Total for TAXES	$43,887,781	$49,018,811	$50,148,100	$48,639,230	$50,251,500	3.3%

TAXES

Taxes are compulsory charges levied by a government for the general financing of government programs, activities and improvements which benefit the community-at-large. Property taxes and sales taxes are the two major tax sources for the City. But, their rates and yields are limited by state law.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$1,257.89	$1,404.95	$1,383.37	$1,428.01
Annual % Change	26.81%	11.69%	-1.54%	3.23%

Property Taxes

Proposition 13 limits City Property Taxes to 1% of assessed valuation. However, on average, the City receives only 14 cents of every property tax dollar paid by the property owner for property within City limits. The balance goes to schools, the state and the county. The property tax is administered and collected by the county and then remitted to the City. The receipts from this tax may be spent on any lawful City activity. City Property Taxes earlier in the decade increased at double digit rates due to a robust real estate market and new construction. But this has now dramatically slowed due to the mortgage situation and resulting foreclosures and decrease in real estate prices. In addition, due to the City's Measure A growth restrictions, very few new homes can be built until 2013.

Since FY 91-92, the Community Development Agency has received an allocation of CDA property taxes based upon the tax increment in the City's redevelopment project area. The receipts from this tax are restricted to paying redevelopment debt service.

Sales Tax

State law allows the City to levy a 1% General Sales Tax on retail sales transactions occurring within the City limits. Actual collections are made by the State Board of Equalization which remits tax receipts to the City monthly. The receipts from this tax may be spent on any lawful City activity. The City enjoyed an expanded sales tax base during earlier robust economic times and as the City grew. However, for FY 07-08 a decrease of about 5.1% is expected due to the slowdown in the economy and flat population growth due to Measure A. For FY 08-09 a modest increase of 3.0% is projected.

The City receives an allocation of the county 0.25% Transportation Development (TDA) Tax. However, first claim on such monies is for transit purposes, with the balance restricted to streets. In FY 91-92, the City started to receive an allocation of the countywide Prop K 0.50% sales tax levy. These receipts are received quarterly and must be used for street maintenance purposes. Countywide receipts for both taxes are allocated to the City based upon population. As countywide yields and the City's population grows, so will the City's annual TDA allocation and Prop K tax receipts.

The City's annual TDA drawdown and allocation between transit and street varies yearly due to the availability of other transit funding and transit needs. In FY 05-06, the transit claim was down due to a prior year overdraw, while the drawdown for street improvements were high. In FY 06-07, the TDA drawdown for both purposes returned to a normal level.

Other Taxes

The City levies a Transient Occupancy (Lodging) Tax, at a rate of 10%. Tax yields vary with economic conditions, and have increased due to inflation and the opening of new lodging facilities.

The City levies a Business License Tax, which chiefly is based upon the number of employees a business has. The tax is $100 plus $20 per employee but there is also a maximum tax of $2,000 which means any business with 100 or more employees will still pay $2,000. Business license tax revenue has flattened as the construction sector has slowed. There is fewer contractor type license revenue.

The City also receives a share of the Documentary Transfer Tax collected by the county on the transfer of real property located within the City. Tax yields vary with real estate turnover and the level of development within the City. In FY 03-04 and FY 04-05, yields showed major increases. But, since then, decreases have been realized due to the slow real estate market.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
SPECIAL ASSESSMENTS						
Operating Assessments						
Landscape Districts Assessments	1,977,327	2,010,723	2,262,700	2,277,970	2,351,300	3.2%
Downtown Business Assessments	32,675	30,250	35,000	29,600	33,000	11.5%
Parking District Assessments	393	292	0	300	400	33.3%
Pre-Development Assessments	298,435	306,067	310,000	315,300	325,000	3.1%
Other Operating Assessments	105,300	0	0	0	0	
Sub-total	2,414,130	2,347,332	2,607,700	2,623,170	2,709,700	3.3%
Capital Development Fees						
Infill Areas						
Public Building Fees - Infill	164,833	62,976	45,000	25,000	45,000	80.0%
Arterial Fees - Infill	502,019	507,604	110,000	345,000	110,000	-68.1%
Parking Impact Fees	0	2,045	4,000	1,000	2,000	100.0%
Drainage Fees - Infill	270,428	113,591	42,000	20,000	42,000	110.0%
Park Fees - Infill	253,597	114,005	25,000	10,000	25,000	150.0%
Residential Specific Plan (RSP) Areas						
Public Building Fees - RSP	538,296	1,023,400	0	146,810	0	
Arterial Fees - RSP	0	0	0	800	0	
Drainage Fees - RSP	457,298	759,300	0	68,850	0	
Park Development Fees - RSP	(98,165)	32,475	0	3,900	0	
Level of Service Fees	4,047	0	0	0	0	
Plan "C" Areas						
Park Development Fees	448,201	0	100,000	1,000	0	-100.0%
Drainage Fees	358,651	0	0	32,000	0	
Arterial Fees	332,163	0	150,000	265,000	0	-100.0%
General Fees	350,743	(27,643)	100,000	20,000	0	-100.0%
Utilities Fees	678,359	0	95,000	120,000	0	-100.0%
Program Mgmt Fees	0	0	0	0	0	
Utilities Fees						
Sewer Capital Fees	624,521	280,604	300,000	80,000	100,000	25.0%
Water Capital Fees	375,148	254,418	300,000	120,000	150,000	25.0%
Other Development Areas						
I205 Area Specific Plan Fees	521,385	398,219	2,000,000	700,000	200,000	-71.4%
Northeast Industrial Area Fees	1,877,436	2,981,890	2,500,000	23,186,000	250,000	-98.9%
South MacArthur Area Fees	1,244,327	431,827	1,136,000	50,000	200,000	300.0%
Industrial Spec Plan, South	365,697	69,940	600,000	35,000	80,000	128.6%
Presidio Area Fees	0	0	0	0	0	
Tracy Gateway Area	0	0	1,500,000	100,000	100,000	
Kagehiro Area Fees	112,454	0	70,000	20,000	70,000	
Bond Proceeds Offset	0	0	(1,720,000)	0	0	
Sub-total	$9,381,438	$7,004,651	$7,357,000	$25,350,360	$1,374,000	-94.6%

SPECIAL ASSESSMENTS

Special assessments are compulsory charges levied by a government for the purpose of financing particular public services and/or improvements which benefit limited groups of property owners. Special assessments levied and collected by the City consist of three types: operating assessments, capital development fees, and debt assessments.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$678.72	$623.52	$1,167.58	$486.02
Annual % Change	-45.76%	-8.13%	87.26%	-58.37%

Operating Assessments

These include the City Landscaping District (LD), the Downtown Tracy Business Improvement Association (DTBIA) fees, and Downtown Parking District assessments. The use of these proceeds is limited to the special purposes for which they are levied. Since the late 1980s, all new developments have been placed within the City Landscaping District for the purpose of maintaining the public landscaping in and around these developments. The assessments for the LD are collected by the county along with the property taxes on the properties within the respective District. To raise the LD fees beyond an inflation factor, it requires a vote of the property owners. Some zones in the LD have opted for a higher fee to provide for additional services whereas others have not.

The DTBIA levy is collected by the City as a special assessment on businesses within the DTBIA area. The proceeds are used for promotional activities and events for the downtown area.

The City also receives, by special agreements, pre-development assessments from certain property owners. These assessments are in-lieu of taxes prior to development and/or annexation for major developments which receive the benefit of City services.

Capital Development Fees

Capital development fees are collected by the City to finance capital improvements necessary to support new development in the City. These fees are paid by property owners/builders at various stages of the development and building approval process. The use of these fees is restricted to those capital projects necessary to meet the impact of new growth upon the community. These fees support a "pay as you go" capital improvement program for the community. The collection of capital development fees is tied to development approvals and the issuance of building permits, particularly for single family homes. Since FY 97-98, with building and construction activities on an upswing, the fees collected have been over $15 million annually. But in FY 05-06 and FY 06-07, they have decreased to $9.4 and $7.0 million. For FY 07-08 and FY 08-09, further decreases are expected.

These fees are accounted for separately by development areas and by project categories. Also, separate fees are collected in the older or "Infill" area of the community. Space limitation in this document does not allow for the listing of all accounts, so only a summary for each separate fund involved is shown here. Fees are also accounted for water and sewer purposes. The resale of excess ECUs of utilities capacity are accounted for as capital fees.

In some cases, bond proceeds are used to finance the fees. To avoid a double counting of total revenues, an offset is shown.

Infill and utilities fees have shown some unexpected yields, particularly for utilities, but this is due partly to the resale of excess capacities. Area fees collected through FY 06-07 and the amounts that still need to be collected in FY 07-08 and future years are as follows:

Area	Collected Since	Amount
RSP Area	FY 87-88, 95.9%	$ 2,433,716
I-205 Area	FY 92-93, 83.0%	$10,419,245
Plan C Area	FY 97-98, 90.3%	$13,631,666
So MacArthur Area	FY 00-01, 74.4%	$5,049,580
ISP, South Area	FY 00-01, 34.9%	$20,326,229
NE Industrial Area	FY 01-02, 87.2%	$966,272

In FY 08-09, new fees may be collected from the Tracy Gateway area, a new Phase 2 for the NE Industrial area, and from commercial areas.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
Debt Assessments						
AD 84-1 Sewer RSP	49,449	0	0	0	0	Paid Off
AD 87-3 Water RSP	1,793,774	1,752,669	1,750,000	1,744,300	1,740,000	-0.2%
CFD 89-1 ISP-NE	1,196,227	1,214,804	1,200,000	1,285,350	1,250,000	-0.2%
AD 93-1 Tracy Marketplace	362,263	362,263	362,300	362,260	362,300	0.0%
AD 93-2 Woodfield Estates	416,608	416,500	417,000	416,240	417,000	0.2%
AD 94-1 Auto Mall	394,244	397,984	395,000	402,070	400,000	-0.5%
AD 95-1 Pheasant Run	98,421	101,210	99,000	98,760	99,000	0.2%
AD 96-1 Briddle Creek #1	129,398	126,710	130,000	129,370	130,000	0.5%
AD 97-1 Heartland #1	148,897	133,359	130,800	135,880	135,000	-0.6%
AD 97-2 Briddle Creek #3 & #4	179,730	199,030	198,000	195,540	195,000	-0.3%
AD 98-1 Plan "C"	4,147,801	4,322,076	4,160,000	4,424,200	4,430,000	0.1%
AD 98-3 Souza Citation	307,969	348,300	315,000	349,200	350,000	0.2%
AD 98-4 Morrison Homes	210,716	212,656	195,000	198,700	195,000	-1.9%
CFD 99-1 NE Industrial Area #1	740,081	738,972	740,000	743,360	740,000	-0.5%
CFD 99-2 South MacArthur Plan Area	770,934	814,539	770,000	834,320	832,000	-0.3%
CFD 00-1 Presidio	784,688	838,783	792,000	858,060	840,000	-2.1%
AD 00-2 Heartland #3	77,076	76,012	79,700	79,900	82,300	3.0%
AD 00-3 Larch Clover Area	0	0	0	0	0	
AD 03-1 Berg Avenue Area	76,524	76,882	77,900	75,120	76,700	2.1%
CFD 06-1 NE Industrial Area #2	0	731,463	700,000	746,090	745,000	-0.1%
Sub-total	$11,884,800	$12,864,212	$12,511,700	$13,078,720	$13,019,300	-0.5%
Total for SPECIAL ASSESSMENTS	23,680,368	22,216,195	22,476,400	41,052,250	17,103,000	-58.3%

Debt Assessments

Special assessments have been levied by the City against certain property owners for infrastructure improvements made in the past that benefited their properties. These assessments are collected by the county along with property taxes on the properties. The receipts from these assessments are used to pay the debt service obligations used to finance the improvements made.

The debt assessments are levied either for Assessment Districts (AD) or for Community Facilities Districts (CFD). A District's name usually designates the year when it was first formed.

The City will have 18 special assessment levies and debt obligations to administer in FY 08-09. The levies are set based on the payment schedules for the respective bond issues.

Sufficient funds have been collected for AD84-1, so collections were discontinued in FY 05-06 and all outstanding debt paid off. This fund was closed out at the end of FY 06-07.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
LICENSE, PERMIT, AND FRANCHISE FEES	220	88	350	50	100	
Building & Construction Permits						
Building Permits	1,070,357	772,534	800,000	460,000	460,000	0.0%
Electrical Permits	175,766	140,840	185,000	70,000	70,000	0.0%
Plumbing Permits	180,416	154,324	200,000	75,000	75,000	0.0%
Mechanical Permits	85,030	91,917	130,000	35,000	35,000	0.0%
Grading Permits	71,598	20,807	25,000	20,000	20,000	0.0%
Encroachment Permits	39,539	23,613	25,000	17,000	17,000	0.0%
Sign & Zoning Permits	25,976	36,925	45,000	19,800	19,900	0.5%
Sub-total	1,648,682	1,240,960	1,410,000	696,800	696,900	0.0%
Special Licenses						
Bicycle Licenses	148	97	350	200	300	50.0%
Animal Licenses - Rabies	3,284	2,930	3,000	1,500	2,000	33.3%
Animal Licenses - Livestock	10,653	10,005	10,500	10,500	10,800	2.9%
Sub-total	14,085	13,032	13,850	12,200	13,100	7.4%
Franchise Fees						
Franchise - Electric & Gas	523,293	587,252	622,500	574,670	592,300	3.1%
Franchise - Cable TV	536,266	582,630	602,500	588,500	600,000	2.0%
Ed/Govt Cable TV	119,577	118,167	123,000	114,900	115,000	0.1%
Franchise - Waste Collection	312,100	325,000	332,700	340,000	350,000	2.9%
Franchise - Water & Sewer	432,000	515,000	530,000	492,590	541,500	9.9%
Franchise - Others	3,499	412	2,000	500	2,000	300.0%
Sub-total	1,926,735	2,128,461	2,212,700	2,111,160	2,200,800	4.2%
Total for LICENSE, PERMIT, AND FRANCHISE FEES	$3,589,502	$3,382,453	$3,636,550	$2,820,160	$2,910,800	3.2%

LICENSE, PERMIT, AND FRANCHISE FEES

These fees are collected in exchange for the issuance of a license, a permit, or a franchise and are usually used to finance programs regulating the activities permitted or to mitigate their impact on the community.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$102.88	$94.93	$80.21	$82.72
Annual % Change	-38.97%	-7.73%	-15.51%	3.13%

License and Permit Fees

License and permit fees are collected by the City for building and construction permits. These fees are used to cover the costs of processing permit applications and inspecting the building and construction work performed under the permits. These permits are primarily issued by the Building Division for projects on private properties. The Engineering Division also issues permits for grading and for projects on, under, or encroaching upon public streets or rights-of-way.

Some minor fees are also collected for animal and bicycle licenses. These fees are used to cover the costs of the animal regulation program and the printing of bicycle licenses.

In FY 91-92 through FY 06-07, building permits for new homes were as follows:

FY 91-92	594	FY 99-00	1,427
FY 92-93	569	FY 00-01	1,364
FY 93-94	560	FY 01-02	838
FY 94-95	320	FY 02-03	1,466
FY 95-96	394	FY 03-04	1,183
FY 96-97	356	FY 04-05	693
FY 97-98	856	FY 05-06	220
FY 98-99	1,178	FY 06-07	88

Whereas in FY 04-05 building and construction permits totaled about $3.0 million, this fell to about $1.6 million in FY 05-06. In the past two years, a higher level of commercial development has brought in revenues, which offset the loss in revenues due to the drop in building permits for new homes. In FY 06-07, revenues dropped to about $1.3 million. For FY 07-08 and FY 08-09, 50 to 100 permits for new homes are projected. So, permit revenues are expected to decrease down to about $700,000 for these 2 fiscal years. This slowdown in permits is due to the Measure A growth control initiative, as well as the general economic slowdown.

Franchise Fees

Franchise fees are imposed by the City upon utility companies and other businesses for the privilege of using the City's rights-of-way. These fees may be spent on any lawful City activity. Currently, fees are in place for electric, gas, cable television, water & sewer, and solid waste collections.

The City levies a 0.5% rate for electricity and a 1.0% rate for natural gas on franchise receipts collected within the City. The City levies a 5% rate on cable TV franchise revenues plus 75 cents per month per subscriber to support the City's education & government cable TV channel.

City franchise fees for water, sewer, and solid waste are administered internally, since the City provides these services. The respective franchise fees are paid by the appropriate Enterprise Funds into the City's General Fund. Franchise fee rate is 2% of utility revenues for water, sewer, and solid waste.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
INTERGOVERNMENTAL REVENUES						
State Shared Taxes						
Motor Vehicle In-Lieu Tax	481,133	496,456	600,600	350,000	361,000	3.1%
Property Tax Relief	278,655	280,492	290,000	271,610	287,000	5.7%
Public Safety Tax	370,769	426,786	445,400	421,200	433,900	3.0%
Prop 42 Sales Tax	351,818	550,513	0	0	0	
Gasoline Tax	1,430,984	1,458,694	1,552,800	1,454,500	1,498,200	3.0%
Sub-total	2,913,359	3,212,941	2,888,800	2,497,310	2,580,100	3.3%
State Grants & Reimbursements						
State Mandate Reimbursements	61,708	281,303	45,000	45,000	45,000	0.0%
State POST Reimbursements	29,176	44,904	40,000	46,000	46,000	0.0%
State Law Enforcement Grants	80,075	293,654	189,400	240,700	88,600	-63.2%
State Fire Aid	40	118,833	48,300	205,400	60,000	-70.8%
State Highways Grants	0	0	3,000,000	1,304,550	1,660,000	CIP
State Transit Assistance	0	0	0	0	7,317,000	
State Airport Grants	35,719	32,345	2,149,500	2,169,830	20,000	CIP
State Park Grants	0	325,224	0	0	783,000	CIP
Other State Grants	7,670,732	333,716	0	0	0	CIP
County Grants & Reimbursements						
County Transit Operating	50,537	50,540	50,600	92,880	72,000	-22.5%
Other County Grants	77,676	72,015	39,000	59,000	61,000	3.4%
Federal Grants & Reimbursements						
Federal Law Enforcement Grants	439,575	11,728	0	0	0	
Federal Highway Grants	36,844	223,934	1,000,000	1,719,160	0	CIP
Federal Transit Grants	673,461	929,515	1,576,400	2,390,800	1,200,300	-48.0%
FAA Airport Grants	307,795	89,175	300,000	639,250	0	CIP
Community Development Block Grant	618,544	1,137,643	392,650	425,420	418,720	-1.6%
Other Federal Grants	232,897	2,860,777	0	47,450	447,340	CIP
Other Grants & Reimbursements						
Tracy Rural Fire District Proceeds	3,905,489	4,425,394	4,517,900	4,711,300	4,845,000	2.8%
Mt House CSD Fire Service Proceeds	1,434,373	2,122,143	2,272,400	2,272,400	2,466,700	8.6%
SJCOG - Prop K Reimbursements	196,932	2,232,976	0	5,278,120	1,151,800	-78.2%
School District Grants - Operating	157,052	162,041	234,200	234,710	245,500	4.6%
Schools CDA Repayment	591,429	592,074	600,000	595,000	600,000	0.8%
Other Grants & Reimbts	0	0	0	0	0	
Sub-total	16,600,054	16,339,934	16,455,350	22,476,970	21,678,590	-3.6%
Total for INTERGOVERNMENTAL REVENUES	$19,513,413	$19,552,875	$19,344,150	$24,974,280	$24,258,690	-2.9%

INTERGOVERNMENTAL REVENUES

This category includes all grants, subventions, and reimbursements received from other government entities.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$559.28	$548.78	$710.30	$689.36
Annual % Change	18.50%	-1.88%	29.43%	-2.95%

State Shared Taxes

The primary group in this category is state shared taxes which includes motor vehicle in-lieu taxes, property tax relief, public safety sales tax, and gasoline fuel taxes. Their receipts had been stable and reliable from year-to-year and are based primarily on the City's population relative to the population of the State and other communities. State shared taxes increase based upon inflation, State economic conditions, and City population growth. Population growth and booming and State and local economies tend to push such revenues up. However, certain State legislation has had negative impacts on future receipts.

Motor Vehicle in-Lieu Taxes are collected by the State in-lieu of a property tax. A portion of these taxes is allocated among cities by the State. Their use is unrestricted. In FY 06-07, MV receipts showed a modest increase over the prior year. For FY 07-08, receipts are down reflecting a general decline in the State economy. Receipts for FY 08-09 are projected to show a modest increase.

California voters approved a half cent Public Safety Sales Tax starting in FY 93-94. Unfortunately, the distribution formula used in about a handful of counties (including San Joaquin County) directs most of these funds to the county. The small amount the City does receive is restricted to public safety purposes.

Gasoline Fuel Taxes are collected by the State and then allocated to cities & counties. Their use is restricted to the maintenance and construction of streets and traffic improvements. Starting in FY 05-06, City is to receive Prop 42 Sales Taxes, derived from gasoline sales.

Grants and Reimbursements

This grouping includes special purpose grants from the Federal Government, the State, the County, and other local agencies. The receipts from these sources vary from year-to-year. Their use is usually restricted to certain purposes or certain projects. In some cases, they are reimbursements for costs already incurred by the City for a particular purpose.

One major source in this grouping is the tax and assessment proceeds from the Tracy Rural Fire District (TRFD) to pay for consolidated fire services and the amount received from the Mountain House Community Services District (MHCSD), located northwest of the City, as the City provides fire services to both of these areas. The City receives all of the TRFD operating receipts for the year, except for a small TRFD administrative allocation. The MHCSD proceeds are based upon their share of minimal staffing provided which 15.8% of consolidated operating costs.

Local schools provide support for the School Resources Officers and Crossing Guards services.

Others grants are based upon approved capital projects. These include parks, highways, transit, and airport grants. Also, Prop K grants are received from the SJCOG for specific street and transit projects.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
CURRENT SERVICE CHARGES						
General Government Charges						
Sales of Maps & Publications	9,376	12,749	10,000	30,000	10,000	-66.7%
Reproduction & Postage Fees	4,933	19,724	5,500	5,000	5,500	10.0%
Financial Services Fees	656,421	480,494	350,000	350,000	350,000	0.0%
Other Gen Govt Fees	9,532	8,457	9,700	2,500	9,700	288.0%
Public Safety Charges						
Special Police Fees	158,481	217,547	143,000	200,000	206,000	3.0%
Special Fire Fees	161,409	180,458	186,600	151,760	140,440	-7.5%
Animal Shelter Fees	12,661	14,201	13,500	18,000	18,500	2.8%
Weed & Lot Cleaning Fees	3,594	2,668	15,000	21,600	5,000	-76.9%
Hazardous Waste Clean-up Fees	0	0	5,000	2,500	5,000	100.0%
Demolition Fees	0	0	5,000	2,500	5,000	100.0%
Engineering Charges						
Map Review & Plan Check Fees	613,584	718,105	300,000	200,000	375,000	87.5%
Inspection Fees	580,971	573,649	330,000	393,000	197,400	-49.8%
Segregation Fees	11,800	760	10,000	6,600	1,000	-84.8%
Planning & Zoning Charges						
Planning Fees	0	10,656	5,000	17,300	29,800	72.3%
Environmental Review Fees	6,420	10,280	9,300	4,820	6,900	43.2%
Zoning Fees	55,670	81,552	59,600	58,100	68,600	18.1%
Development Review Fees	219,057	258,316	291,600	116,400	144,000	23.7%
Building Regulation Charges						
Building Plan Check Fees	645,835	485,723	425,000	400,000	412,500	3.1%
Parks & Recreation Charges						
General Recreation Fees	309,928	228,291	285,800	205,000	285,000	39.0%
Aquatics Fees	231,320	154,492	173,400	156,500	224,000	43.1%
Athletics Fees	170,931	116,069	197,750	135,100	173,500	28.4%
Youth Program Fees	166,913	178,413	162,200	143,000	147,000	2.8%
Senior Center Fees	38,360	48,131	25,600	23,600	22,600	-4.2%
Pre-School/Tiny Tots Fees	91,887	48,045	46,080	30,000	30,000	0.0%
Teen Program Fees	10,469	14,857	9,600	9,600	10,700	11.5%
Rental - Community Center	8,771	20,416	27,500	25,000	25,000	0.0%
Rental - Other Facilities	0	2,425	2,100	6,840	6,700	-2.0%
Community Events Fees	0	6,975	0	600	15,000	
Cultural Arts Charges						
Cultural Arts Fees	0	0	541,000	239,000	375,200	57.0%
Capital Project Charges						
CIP Project Mgmt Charges	1,147,389	1,340,258	1,726,900	1,188,800	1,900,600	59.9%
Sub-total for Governmental Charges	$5,325,712	$5,233,711	$5,371,730	$4,143,120	$5,205,640	25.6%

CURRENT SERVICE CHARGES

These charges are collected by the City in exchange for a particular public service of limited and specific benefit and are used to finance the particular service provided.

Current service charges can be classified into three sub-categories: governmental charges, enterprise charges, and internal charges.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$1,413.45	$1,492.04	$1,608.29	$1,711.20
Annual % Change	-3.74%	5.56%	7.79%	6.40%

Governmental Charges

Traditionally, City services have been funded through taxes. However, in certain areas, where there are limited and specific benefits for particular services, a fee or charge may be levied upon users to pay for the service. Over the years, a number of such user charges and fees have been authorized for certain services.

Applicable to all departments are charges for the sale of maps and publications and reproduction and postage costs. Financial service charges are the City's administrative charges for the formation and administration of assessment and community facilities districts. Also, the City Treasurer costs (see the Cash Management program) are recovered by charges, which are offset against interest earnings prior to their interfund allocation.

General Charges

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$152.64	$146.89	$117.84	$147.93
Annual % Change	-29.38%	-3.77%	-19.78%	25.54%

Public Safety Charges include special police fees for reports, fingerprinting, DUI recovery, and special events. Special fire fees include fire permit fees, fire systems plan check and inspection fees, and street addressing fees. Animal shelter fees include impoundment fees and processing charges for animal adoptions. Public Safety Charges, except for Special Fire fees, are based upon past receipts. Special Fire fees include charges which are related to the level of building and construction activities in the community

Engineering and Building Fee revenues vary with the level of building and construction activities in the community. But, there are one-time windfalls due to large projects or the periodic peaks of rechecks after code revisions. Building fees reached $1,179,000 in FY 03-04; but they have been in decline since then. For FY 07-08 and FY 08-09, the decrease is expected to level off at about $400,000. In FY 08-09, fees studies will be completed and new fee schedules will be adopted for planning, building, and engineering activities.

Parks & Recreation charges, while not set for 100% recovery, do play a significant role in the funding of recreation programs. In FY 07-08, with the opening of the City's new Grand Theatre, Cultural Arts fees will be new revenue source for the City. In FY 07-08, their first year, Cultural Arts fees reached only 44.2% of their budget. For FY 08-09, they are projected to show a major increase.

CIP Project Management Charges are paid by City capital projects to the General Fund as reimbursements and overhead charges for City staff effort devoted to such projects. The amount charged can vary from year-to-year depending on the progress made and staff effort in terms of design, inspections, and program management devoted to such projects. Also, these charges are paid by major development reviews, which are budgeted and accounted for like CIP projects. In such cases, the property owner pays not only for the contracted review, but also for City staff time and associated overhead.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
ENTERPRISE CHARGES						
Water Charges						
Water Sales	12,080,151	13,118,918	14,700,000	14,090,000	15,200,000	7.9%
Other Water Fees	277,794	195,649	300,000	220,600	210,000	-4.8%
Wastewater Charges						
Wastewater Service Charges	8,354,639	11,540,179	12,150,000	11,872,000	12,090,000	1.8%
Other Sewer Fees	181,458	201,772	120,000	190,300	140,000	-26.4%
Solid Waste Charges						
Waste Collection Fees	3,784,130	3,697,371	4,390,000	4,161,400	4,308,400	3.5%
Waste Disposal Fees	6,164,079	6,002,378	7,063,000	7,481,000	7,850,000	4.9%
Recycling Program Fees	1,224,044	1,239,863	1,457,000	1,892,800	2,022,700	6.9%
Other Solid Waste Fees	4,493,537	4,028,127	4,420,000	3,730,400	3,850,000	3.2%
Drainage Charges						
Drainage Fees	518,769	544,504	561,300	544,500	550,000	1.0%
Airport Charges						
Aircraft Tie-down Fees	1,096	1,223	1,200	1,200	1,200	0.0%
Airport Hangar Rentals	186,227	175,562	180,000	180,000	185,400	3.0%
Airport Ground Rentals	19,715	28,538	4,500	20,000	20,000	0.0%
Airport FBO Lease	9,031	12,350	8,000	12,000	20,000	66.7%
Airport Crop Income	44,000	46,000	46,000	46,000	48,000	4.3%
Airport Fuel Sales	3,691	593	30,000	20,000	30,000	50.0%
Transit Charges						
Fixed Route Fares	54,752	81,124	55,000	37,000	37,000	0.0%
Para-Transit Fares	34,923	11,438	33,100	33,100	33,100	0.0%
Taxi Ticket Sales	10,306	9,060	10,000	5,000	4,000	-20.0%
Sub-total for Enterprise Charges	37,442,342	40,934,649	45,529,100	44,537,300	46,599,800	4.6%
Internal Charges						
Vehicle Fuel Charges	449,973	498,306	493,000	614,500	642,200	4.5%
Vehicle Maintenance Charges	755,358	683,760	665,000	667,900	711,900	6.6%
Building Maintenance Charges	1,037,198	1,041,660	1,231,500	1,348,600	1,432,500	6.2%
Self-Insurance Charges	1,515,476	1,720,771	1,856,670	1,860,600	1,972,500	6.0%
Equipment Charges	1,613,415	1,844,960	1,900,040	2,086,250	2,292,300	9.9%
Central Services Charges	106,648	118,425	123,200	113,760	117,900	3.6%
Information Systems Charges	772,545	829,607	896,000	905,130	957,300	5.8%
TeleComm Systems Charges	225,000	255,486	268,000	270,400	285,000	5.4%
Sub-total for Internal Service Charges	6,475,613	6,992,975	7,433,410	7,867,140	8,411,600	6.9%
Total for CURRENT SERVICE CHARGES	$49,243,667	$53,161,335	$58,334,240	$56,547,560	$60,217,040	6.5%

Enterprise Charges

Enterprise funds are used to account for operations that are financed and managed in a manner similar to private business enterprises. The intent of such funds is that the costs of the services provided be recovered primarily through user charges. The City uses these funds for: transit, airport, solid waste, water, wastewater, and drainage. These charges represent a significant share of the City's operating budget. And, the last four impact almost every household and property within the City.

The growth in water charges reflects community growth and the rate increases. Water rates were raise by 19% in April 2008. With this increase, water revenues are projected to show a 7.9% increase in FY 08-09.

Wastewater rates were raised 28% in FY 03-04 and again 39% in FY 05-06. Due to the rate increase, in FY 06-07, revenues showed a major increase. For FY 07-08 and FY 08-09, only modest increases are projected.

Over the years, solid waste revenues have shown modest annual increases reflecting community growth. Since FY 03-04, growth in revenues has been modest. Rates were raised early in FY 07-08, so revenues will show at a major increase. But, thereafter, only a modest increase is projected for FY 08-09.

Drainage Fee rates were established in FY 91-92. Since then, no rate changes have been made. Drainage revenues have increased due only to community growth, although commercial development does bring in more revenue due to the larger impervious surfaces involved. No or minimal revenue increases are projected for FY 07-08 and for FY 08-09.

For many years, Airport Charges have shown moderate increases over the years. However, in FY 05-06 and FY 06-07, revenues were down. For FY 07-08 and FY 08-09, airport revenues are projected to improve.

Transit Charges have shown major increases in recent fiscal years with the advent of the City's fixed route transit service. But, in FY 05-06 and FY 07-08, transit revenues decreased; and a slight decrease is projected for FY 08-09.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$1,075.21	$1,148.88	$1,266.70	$1,324.23
Annual % Change	2.11%	6.85%	10.26%	4.54%

Internal Charges

Internal service funds are used to account for the financing of services provided by one City department or agency to others on a cost reimbursement basis. Internal Charges are the revenues received by these funds for the services rendered. For some City departments, they are a sizeable part of their operating budget.. The City uses such funds for: self-insurance, vehicle operations and maintenance, equipment replacement, building maintenance, and central services (mail, telephone, copier services and information systems). .

Internal Charges are determined by the Finance Department annually based on the projected budgets for the respective service programs. Overall, Internal Charges have shown moderate annual increases, but separate charges show annual variations. In FY 03-04, self insurance charges showed a decrease due to a re-evaluation and reduction of the rates charged; also copier and postage costs went down. In FY 07-08, fuel, building maintenance, and equipment charges have shown some higher than normal increases. For FY 08-09, equipment charges will show some moderate increase, while other categories show lesser increases.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
OTHER REVENUES						
Fines & Forfeitures						
Vehicle Code Fines						
Vehicle Code Fines	217,362	139,444	250,000	152,700	155,000	1.5%
General Fines						
City Fines & Forfeitures	6,899	6,622	25,000	7,000	7,000	0.0%
Parking Penalties	66,106	63,632	60,000	80,000	83,000	3.8%
Penalties on Receivables-General Fu	585,272	1,062,886	600,000	1,000,000	1,000,000	0.0%
Code Enforcement Receipts	0	0	1,000	1,000	1,000	0.0%
Other Fines & Forfeitures						
Penalties on Receivables-Other Fund	269,777	108,095	241,000	195,000	195,000	0.0%
Narcotics Asset Seizure Proceeds	15,192	25,279	5,000	46,800	15,000	-67.9%
Total for Fines & Forfeitures	1,160,608	1,405,958	1,182,000	1,482,500	1,456,000	-1.8%
Revenue from Use of Money & Property						
Investment Earnings - City Treasurer						
General Fund (MF only)	674,787	1,877,360	750,000	2,300,000	2,890,000	25.7%
Enterprise Funds	885,034	1,380,132	876,000	548,680	606,040	10.5%
Other Major Operating Funds	326,578	2,791,513	299,000	47,500	49,000	3.2%
Sub-total	1,886,399	6,049,005	1,925,000	2,896,180	3,545,040	22.4%
Investment Earnings from Other Agencies						
Fiscal Agent Earnings	767,537	374,296	503,000	172,500	193,000	11.9%
Property Tax Interest (Gen Fd)	129,550	209,475	65,000	136,830	100,000	-26.9%
Property Tax Interest (CDA)	48,389	44,051	21,000	25,920	47,000	81.3%
Sub-total	945,476	627,822	589,000	335,250	340,000	1.4%
Rents & Concessions	211,328	258,155	140,000	149,200	150,000	0.5%
Rental - Other Facilities	97,881	128,629	105,500	112,300	112,500	0.2%
Downtown Business Promotions						
Sub-total	309,209	386,784	245,500	261,500	262,500	0.4%
Total for Revenue from Use of Money & Property	3,141,084	7,063,611	2,759,500	3,492,930	4,147,540	18.7%
Sale of Property						
Sale of Real Property	572,999	0	1,000	1,000	1,201,000	120000.0%
Sale of Personal Property	189,463	69,469	73,500	73,500	37,500	-49.0%
Total for Sale of Property	762,462	69,469	74,500	74,500	1,238,500	1562.4%

(Continued)

OTHER REVENUES

This is the miscellaneous category for revenues. It includes fines & forfeitures, use of monies & property, the sale of property, contributions, refunds, and other income not classified elsewhere.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$174.96	$264.51	$172.48	$211.46
Annual % Change	66.65%	51.18%	-34.79%	22.60%

Fines & Forfeitures

Fines and forfeitures are punitive assessments levied by the courts upon law or regulatory violators. The City receives from the county fines and forfeitures resulting adjudication of violations of the Vehicle Code and the City's Municipal Code. Vehicle Code fines are placed into a special fund and their use is restricted to traffic safety purposes. Other fines are unrestricted general revenue. While there was a decline in receipts compared to prior years and a backlog in county processing, the receipt of such fine monies appear to have recovered somewhat. However, only a nominal amount is projected for FY 07-08.

By law parking violations are not criminalized and are not the jurisdiction of the courts. The City is responsible for the adjudication and the collection of parking penalties. These activities have been contracted out, but the City will receive the net receipts from the penalties collected. For FY 07-08 and FY 08-09, only nominal amounts are projected.

The City receives proceeds from the sale of assets seized in the enforcement of narcotics laws. These proceeds are placed into a special fund, and their use is restricted to law enforcement purposes. Due to changes in State law, these proceeds have declined.

The City also levies a 10% penalty on unpaid receivables, primarily on utility billings.

Use of Monies & Property

This category includes City income derived from Investment Earnings and the rental of City property. Monies not needed for immediate use are invested by the City Treasurer. Investment earnings are also realized from monies held by fiscal agents for various purposes. Investment earnings are credited to the funds which provided them. The City uses a pooled cash investment strategy. Interest earnings on pooled cash are allocated back to the contributing funds based upon the respective cash balances in each fund at the end of each month. For budgeting purposes, only the investment earnings for major operating funds are estimated and reported in the budget document. However, most City Funds earn interest if and when they have a positive cash balance. Actual earnings for a particular fund are a function of its average fund balance and current interest rates. Due to the fluctuation in interest rates, GASB 31 adjustments for market value, and actual cash balances, investment earnings can fluctuate from year to year.

Rental receipts are collected by the City for the use of the miscellaneous properties. Facilities rentals are budgeted at a nominal level because they tend to fluctuate from year to year. The Downtown Tracy Business Improvement Association (DTBIA) realizes revenues from various promotional events and activities.

Sale of Property

The receipts in these categories can vary from year-to-year and are only a minor source of financing for the City. But for FY 08-09 $1.2 is expected from the sale of a replaced fire station, extra land at the new fire station site and one other location.

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
OTHER REVENUES (continued)						
Miscellaneous Revenues						
Operating Contributions	0	26,289	150,000	30,000	30,000	0.0%
Refunds	726,490	293,563	200,000	300,000	300,000	0.0%
Damage Reimbursements	98,588	39,740	60,000	40,000	40,000	0.0%
Miscellaneous Revenues	215,214	525,998	154,600	644,430	229,100	-64.4%
Total for OTHER REVENUES	6,104,446	9,424,628	4,580,600	6,064,360	7,441,140	22.7%
OTHER FINANCING SOURCES						
Debt Proceeds						
Bond Proceeds	0	0	2,000,000		2,000,000	SD Fees
Bond Proceeds - Water Loan	20,000,000	0	0	0	21,000,000	CDA
Bond Proceeds - Refunding	9,305,000	0	0	4,672,480	0	
Bond Proceeds - NE Industrial	0	10,660,000		0	0	
Note Proceeds	0	0	0	0	0	
Lease Proceeds						
Lease Proceeds	438,667	0	0	0	0	
Capital Contributions						
CIP Contributions	2,567,569	1,481,355	6,182,000	3,155,000	32,880,000	942.2%
Total for OTHER FINANCING SOURCES	32,311,236	12,141,355	8,182,000	7,827,480	55,880,000	613.9%
TOTAL REVENUES	178,330,413	168,897,652	166,702,040	187,925,320	218,062,170	16.0%
INTERFUND TRANSFERS						
Operating Transfers	6,741,545	8,392,024	7,573,200	5,947,410	7,104,400	19.5%
Capital Transfers	19,596,212	13,274,946	3,150,000	5,698,080	0	
Debt Transfers	1,187,000	1,198,000	1,173,000	2,765,540	1,173,000	-57.6%
Loan & Loan Repayments	2,444,430	20,000	20,000	20,000	20,000	0.0%
Equity Transfers	0	0	0	0	0	
Total Transfers	29,969,187	22,884,970	11,916,200	14,431,030	8,297,400	-42.5%
TOTAL REVENUES & TRANSFERS	208,299,600	191,782,622	178,618,240	202,356,350	226,359,570	11.9%

OTHER REVENUES (Continued)

Miscellaneous Revenues

In some years, these revenues are high due to refunds from the PERS retirement system, the City's insurance pool, unclaimed deposits, and litigation awards. However, such high revenues can not be expected every year. For FY 08-09, only nominal amounts have been budgeted for.

OTHER FINANCING SOURCES

This category provides for the receipt of monies borrowed from others to finance City activities and projects. These receipts are not revenues, strictly speaking, because they must be repaid at a later date. However, for the short term of a fiscal year, they must be accounted for as receipts for budgeting purposes. These sources can vary from year-to-year depending upon the City's needs. Various types of debt issues can be used, under certain rules, to finance capital improvement projects, while various lease arrangements can be used to finance the acquisition of equipment and other capital assets.

For FY 05-06, debt proceeds included a $20 million loan for expansion and improvements at the City's Water Treatment Plant, and $9,305,000 in net proceeds from debt refinancing. Also, lease proceeds of $438,667 were received to purchase police communications equipment.

For FY 06-07, debt proceeds included a $10,660,000 in bonds for capital improvements in the NE Industrial Area.

For FY 07-08, debt worth $4,672,480 was issued to refinance the Land Debt COPs. But also, it provided a net of $2,458,080 for City capital improvements.

For FY 08-09, debt issues worth $2,000,000 are anticipated for improvements in development areas. Also, a $21,000,000 bond is to be issued by the Community Development Agency.

EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$926.09	$340.76	$222.62	$1,587.95
Annual % Change	-51.19%	-63.20%	-34.67%	613.29%

CIP Contributions

These are contributions toward capital projects by developers or property owners. They may be cash advances before or supplementing other funding or in-kind contributions rather than cash. CIP deposits are budgeted to balance with CIP project cost estimates. The major figures reflect primarily the anticipated dedication of arterial improvements to the City by the developer of the Tracy Gateway project.

INTERFUND TRANSFERS

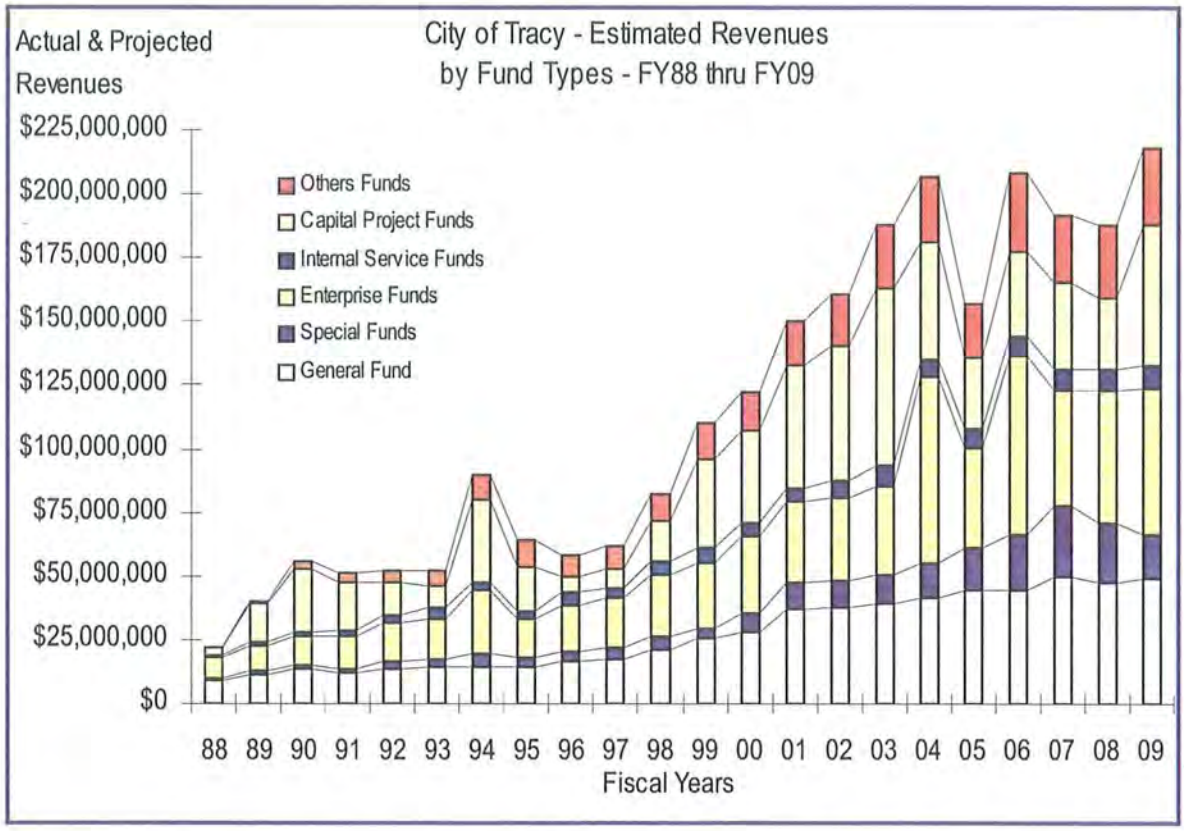
EQUIVALENCY FACTOR	FY05-06 Actual	FY06-07 Actual	FY07-08 Estimated	FY08-09 Projected
Receipts per EDU	$136.76	$437.98	$858.96	$642.29
Annual % Change	-78.70%	220.24%	96.12%	-25.22%

This category accounts for the transfers of monies between different City funds. Interfund transfers do not represent any additional monies received by the City. But, they must be accounted for as receipts by the receiving funds for budgeting purposes. Transfers are made for debt service, capital project financing, agency support, and to closeout unnecessary funds. In addition, there are a number of interfund loans and repayments among different City funds.

Previously, the City indirect costs were treated as interfund transfers. But, they have now been reclassified as interfund reimbursements and are accounted for in the operating budget. Interfund transfers are determined by the Finance Department annually based on projected budgets and are made quarterly. A detail listing of the transfers for FY 07-08 and for FY 08-09 is on page D24. In FY 05-06, a policy target was set for the General Fund's fund balance. Any excess or deficit balance in the General Fund at the end of a fiscal year will be transferred into or from the Economic Uncertainty Fund 299.

INTERFUND TRANSFERS By Fund and Purpose		FY04-05 $ Actual	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY 08-09 $ Projected
Fund From	Purpose						
Operating Transfers							
101 General	Economic Uncertainty Fund 299	5,180,962	5,216,960	6,558,000	0	0	0
299 Economic Uncertainty	General Fund 101	0	0	0	5,733,000	3,586,000	5,001,400
	Total	5,180,962	5,216,960	6,558,000	5,733,000	3,586,000	5,001,400
Capital Transfers							
101 General	General Projects Fund 301	0	0	0	0	0	0
101 General	Community CTV Fund 295	123,500	0	10,000	0	0	0
299 Economic Uncertainty	General Projects Fund 301	0	0	4,217,946	0	0	0
387 RSP Prgm Mgmt	RSP Pub Bldg Fund 344	0	3,500,000	0	0	0	0
387 RSP Reserve	RSP Pub Bldg Fund 344	650,000	0	0	0	0	0
402 Land COP	General Projects Fund 301	0	0	0	0	2,548,080	0
404 CDA Debt	CDA Housing Fund 281	1,343,329	1,524,585	1,814,598	1,840,200	2,033,000	2,103,000
404 CDA Debt	CDA Projects Fund 381	2,220,000	75,000	8,247,000	3,150,000	3,150,000	0
834 AD 84-1 Sewer RSP	RSP Pub Bldg Fund 344	1,000,000	2,005,000	0	0	0	0
840 CFD 00-1 Debt	General Projects Fund 301	0	2,906,273	0	0	0	0
846 CFD 98-1 Debt	General Projects Fund 301	0	10,389,363	0	0	0	0
847 CFD 98-3 Debt	General Projects Fund 301	0	689,139	0	0	0	0
	Total	5,336,829	21,089,360	14,289,544	4,990,200	7,731,080	2,103,000
Debt Transfers							
101 General	Land COP Fund 402	288,000	290,000	286,000	284,000	0	0
101 General	Reg Mall COP Debt Fund 405	899,000	897,000	912,000	889,000	889,000	889,000
101 General	2007 Lease Rev Fund 407	0	0	0	0	284,000	284,000
407 2007 Lease Rev	Land COP Fund 402	0	0	0	0	1,592,540	0
	Total	1,187,000	1,187,000	1,198,000	1,173,000	2,765,540	1,173,000
Loans & Loan Repayments							
211 So Co Fire Authority	Repay to Gen Fund 101	0	0	19,426	0	328,410	0
295 Community CTV	Repay to Gen Fund 101	0	41,200	0	0	0	0
313 Arterials Infill	Loan to Drainage Infill Fund 312	0	0	800,000	0	0	0
341 Parks RSP	Loan to RSP PB Fund 344	1,500,000	0	0	0	0	0
342 Drainage RSP	Loan to RSP PB Fund 344	1,500,000	0	0	0	0	0
404 CDA Project	Loan to Drainage Infill Fund 312	0	2,314,730	0	0	0	0
511 Water >> Loan to	Airport Fund 561	0	68,500	0	0	0	0
561 Airport	Repay Water Fund 511	20,000	20,000	20,000	20,000	20,000	20,000
	Total	3,020,000	2,444,430	839,426	20,000	348,410	20,000
Equity Transfers							
404 CDA Debt Fund	CDA Project Fund 381	0	0	0	0	0	0
4xx Debt Service Funds	Capital Projects Funds	0	31,437	0	0	0	0
	Total	0	31,437	0	0	0	0
	Total - All Funds	14,724,791	29,969,187	22,884,970	11,916,200	14,431,030	8,297,400

ESTIMATED REVENUES BY FUND



ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
GENERAL FUND						
101 - General Fund						
City Property Taxes	17,185,106	20,131,184	20,308,000	19,829,870	20,485,000	3.3%
General Sales Tax	12,729,396	13,298,126	13,674,600	12,622,940	13,000,000	3.0%
Transient Lodging Tax	736,299	795,223	796,000	800,000	810,000	1.3%
Business License Tax	760,408	816,891	800,000	810,800	800,000	-1.3%
Documentary Transfer Tax	859,089	480,284	300,000	200,000	200,000	0.0%
Sub-total for Taxes	32,270,298	35,521,708	35,878,600	34,263,610	35,295,000	3.0%
Operating Assessments	403,735	306,067	310,000	315,300	325,000	3.1%
Sub-total for Oper Assmts	403,735	306,067	310,000	315,300	325,000	3.1%
Bldg. & Construction Permits	1,648,682	1,240,960	1,410,000	696,800	696,900	0.0%
Special Licenses	14,085	13,032	13,850	12,200	13,100	7.4%
Franchise Fees	1,807,158	2,010,294	2,089,700	1,996,260	2,085,800	4.5%
Sub-total for LP&F Fees	3,469,925	3,264,286	3,513,550	2,705,260	2,795,800	3.3%
State Shared Taxes	1,018,984	1,090,772	1,216,000	929,100	961,900	3.5%
State Grants & Reimbursements	170,998	619,861	274,400	331,700	179,600	-45.9%
County Grants & Reimbursements	77,676	72,015	39,000	59,000	61,000	3.4%
Other Grants	169,425	173,769	234,200	282,160	245,500	-13.0%
Sub-total for IG Revenues	1,437,083	1,956,417	1,763,600	1,601,960	1,448,000	-9.6%
General Government Charges	679,767	520,486	374,700	387,000	374,700	-32.0%
Public safety Charges	172,348	232,220	161,500	220,500	229,500	4.1%
Engineering Charges	1,206,355	1,292,514	640,000	599,600	573,400	-4.4%
Planning & Zoning Charges	281,147	360,804	365,500	196,620	249,300	26.8%
Building Regulation Fees	645,835	485,723	425,000	400,000	412,500	3.1%
Parks & Recreation Charges	1,028,579	818,114	930,030	735,240	939,500	27.8%
Cultural Arts Charges	0	0	541,000	239,000	375,200	57.0%
CIP Project Management Charges	1,147,389	1,140,258	1,626,900	1,168,800	1,800,600	54.1%
Sub-total for Current Charges	5,161,420	4,850,119	5,064,630	3,946,760	4,954,700	25.5%
Fines & Forfeitures	875,639	1,272,585	936,000	1,240,700	1,246,000	0.4%
Investment Earnings	804,337	2,086,835	815,000	2,436,830	2,990,000	22.7%
Rents & Concessions	157,780	158,469	140,000	149,200	150,000	0.5%
Sale of Property	1,800	3,636	2,000	2,000	2,000	0.0%
Non-Governmental Contributions	0	26,289	150,000	30,000	30,000	0.0%
Miscellaneous Revenues	187,178	593,453	85,000	621,930	160,500	-74.2%
Sub-Total for Other Revenues	2,026,734	4,141,267	2,128,000	4,480,660	4,578,500	2.2%
Total Revenues	44,769,195	50,039,864	48,658,380	47,313,550	49,397,000	4.4%
Interfund Transfers	0	19,426	5,733,000	3,914,410	5,001,400	27.8%
Total of Other Financing Sources	0	19,426	5,733,000	3,914,410	5,001,400	
Total for the General Fund 101	44,769,195	50,059,290	54,391,380	51,227,960	54,398,400	6.2%

ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
SPECIAL REVENUE FUNDS						
211 South County Fire Authority						
TRFD &MHCSD Proceeds	5,339,862	6,547,537	6,790,300	6,983,700	7,311,700	4.7%
Grants Revenues	118,285	129,610	48,300	205,400	60,000	-70.8%
Fee Revenues	163,851	182,340	206,600	175,860	150,440	-14.5%
Fund Total	5,621,998	6,859,487	7,045,200	7,364,960	7,522,140	2.1%
221 Downtown Improvement District						
Downtown Business Assessments	32,675	30,250	35,000	29,600	33,000	11.5%
Downtown Business Promotions	97,881	128,629	105,500	112,300	112,500	0.2%
	130,556	158,879	140,500	141,900	145,500	2.5%
222 Parking District						
Parking District Assessments	393	292	0	300	400	33.3%
231 Asset Forfeiture						
Narcotics Enforcement Forfeitures	15,192	25,279	5,000	46,800	15,000	-67.9%
241 Transportation Development Act						
Transp Devel Tax - Streets	2,868,550	2,253,950	2,300,000	2,268,500	2,400,000	5.8%
242 Transportation Sales Tax						
Transp Sales Tax - Prop K	1,215,369	1,225,589	1,294,000	1,200,000	1,236,000	3.0%
COG-Prop K Reimbursement	197,732	2,232,976	0	5,278,120	1,151,800	
243 Traffic Congestion Relief						
State Grants	351,818	550,513	0	0	0	
244 State Prop 1B Road Bonds						
State Grants	0	0	0	1,304,550	0	
24x Gas Taxes						
Gasoline Taxes	1,439,263	1,458,694	1,552,800	1,454,500	1,498,200	3.0%
261 ISTEA Grants						
Federal Highway Grants	36,844	223,934	1,000,000	1,719,160	0	
26x Community Development Block Grant						
CDBG Allocation	618,544	1,137,643	392,650	425,420	418,720	-1.6%
271 Landscape Districts						
Landscape District Fees	1,977,327	2,020,338	2,262,700	2,277,970	2,351,300	3.2%
Investment Earnings	6,304	85,451	7,000	6,500	7,000	7.7%
Fund Total	1,983,631	2,105,789	2,269,700	2,284,470	2,358,300	3.2%
281 Comm Dev Agency-Housing						
CDA Property Taxes (20%)	1,524,585	1,814,598	1,840,200	2,033,000	2,103,000	3.4%
Debt Proceeds & Others	0	0	0	0	0	
Investment Earnings	40,502	340,531	42,000	41,000	42,000	2.4%
Fund Total	1,565,087	2,155,129	1,882,200	2,074,000	2,145,000	3.4%
295 Cable TV						
CTV Franchise Fees	120,017	119,419	123,500	115,400	115,500	0.1%
299 Economic Uncertainty						
Investment Earnings	55,056	974,103	60,000	0	0	
Interfund Transfers	5,216,960	655,800	0	0	0	
Total for Special Revenue Funds	21,437,010	28,039,676	18,065,550	25,678,080	19,006,560	-26.0%

ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
CAPITAL PROJECT FUNDS						
301 General Projects						
Interfund Transfers	14,025,975	4,227,946	0	2,548,080	0	
Grants & Other Revenue	637,698	325,224	3,000,000	0	3,398,970	
311 Infill Parks						
Capital Development Fees	253,597	114,005	25,000	10,000	25,000	150.0%
312 Infill Drainage						
Capital Development Fees	2,585,158	913,591	42,000	20,000	42,000	110.0%
313 Infill Arterials						
Capital Development Fees	519,314	507,604	110,000	345,000	110,000	-68.1%
314 Infill Buildings & Equipment						
Capital Development Fees	164,833	62,976	45,000	25,000	45,000	80.0%
316 Downtown Improvements						
Capital Development Fees	0	2,045	4,000	1,000	2,000	100.0%
321 Plan "C" Parks						
Capital Development Fees	448,201	0	100,000	1,000	0	-100.0%
322 Plan "C" Drainage						
Capital Development Fees	358,651	0	0	32,000	0	
323 Plan "C" Arterials						
Capital Development Fees	332,163	0	150,000	265,000	0	-100.0%
324 Plan "C" General						
Capital Development Fees	350,743	-27,643	100,000	20,000	0	-100.0%
325 Plan "C" Utilities						
Capital Development Fees	678,359	0	95,000	120,000	0	-100.0%
341 RSP Parks						
Capital Development Fees	-95,665	32,475	0	3,900	0	
342 RSP Drainage						
Capital Development Fees	457,298	759,300	0	68,850	0	-100.0%
Interfund Transfers	0	0	0	0	0	
343 RSP Arterials						
Capital Development Fees	0	0	0	800	0	
344 RSP Public Buildings						
Capital Development Fees	568,296	1,053,400	0	146,810	0	
Interfund Transfers	5,505,000	0	0	0	0	
345 RSP Program Management						
Capital Development Fees	4,047	200,000	100,000	20,000	900,000	
351 Northeast Industrial Area #1						
Capital Development Fees	2,157,386	2,981,890	2,000,000	9,986,000	50,000	-99.5%
352 South MacArthur Planning Area						
Capital Development Fees	1,275,764	431,827	1,136,000	50,000	200,000	300.0%
353 I-205 Area Development						
Bond Proceeds	0	0	1,720,000	0	0	
Capital Development Fees	521,385	398,219	280,000	700,000	200,000	-71.4%
Grants & Other Revenue	551,902	0	0	0	0	CIP
354 Industrial SP, South						
Capital Development Fees	365,697	69,940	600,000	35,000	80,000	128.6%
355 Presidio Planning Area						
Capital Development Fees	0	3,850	0	0	0	

ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
CAPITAL PROJECTS FUNDS (Continued)						
356 Tracy Gateway Area						
Capital Development Fees	24,541	64,969	1,500,000	100,000	100,000	CIP
CIP Contributions	0	0	0	0	29,000,000	
357 Northeast Industrial Area #2						
Capital Development Fees	0	86,113	500,000	13,200,000	200,000	
Bond Proceeds & IF Transfers	0	9,222,234	0	0	0	
381 Comm Dev Agency Project						
Debt Proceeds	0	0	0	0	17,000,000	CIP
Grants, Property Sales and Transfers	540,632	6,890	0	1,000,000	0	
Interfund Transfers	75,000	8,247,000	3,150,000	3,150,000	0	CIP
391 UMP Facilities						
CIP Contributions	442,810	800,094	70,000	20,000	3,570,000	17750.0%
395 CIP Deposits						
CIP Contributions	352,147	3,294,545	6,182,000	2,155,000	380,000	CIP
Total for Capital Projects Funds	33,100,932	33,778,494	20,909,000	34,023,440	55,302,970	62.5%

ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
DEBT SERVICE FUNDS						
402 Land COP Debt						
Debt Transfer	290,000	286,000	284,000	1,592,540	0	-100.0%
404 Com Dev Agency Debt						
CDA Tax Increment	8,460,202	10,949,336	10,370,400	10,784,930	11,161,000	3.5%
Debt Proceeds	0	0	0	0	4,000,000	
405 Regional Mall COP Debt						
Debt Transfer	897,000	912,000	889,000	889,000	889,000	0.0%
407 2008 Lease Revenue Bonds						
Bond Proceeds	0	0	0	4,672,480	0	
Debt Transfer	0	0	0	284,000	284,000	
Total For Debt Service Funds	9,647,202	12,147,336	11,543,400	18,222,950	16,334,000	-10.4%

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
ENTERPRISE FUNDS						
511 Water Fund						
Operating Charges	12,357,945	13,314,567	15,000,000	14,310,600	15,410,000	7.7%
Capital Development Fees	375,148	262,454	300,000	120,000	150,000	25.0%
Investment Earnings	433,897	51,027	400,000	100,000	130,000	30.0%
Fiscal Agent Earnings	12,289	16,317	13,000	12,500	13,000	4.0%
Miscellaneous Revenues	111,895	84,644	110,000	115,000	115,000	0.0%
Loan Repayments	20,000	20,000	20,000	20,000	20,000	CIP
Grants	16,483	167,721	0	0	0	
Debt Proceeds	20,000,000	0	0	0	0	
Fund Total	33,327,657	13,916,730	15,843,000	14,678,100	15,838,000	7.9%
521 Wastewater Fund						
Operating Charges	8,536,097	11,741,951	12,270,000	12,062,300	12,230,000	1.4%
Capital Development Fees	1,626,821	245,053	300,000	80,000	100,000	25.0%
Investment Earnings	323,896	929,886	350,000	330,000	350,000	6.1%
Fiscal Agent Earnings	459,962	93,396	430,000	100,000	120,000	20.0%
Miscellaneous Revenues	94,830	89,574	110,000	95,000	110,000	15.8%
Grants	7,634,005	165,995	0	0	0	CIP
Debt Proceeds	0	0	0	0	0	CIP
Fund Total	18,675,611	13,265,855	13,460,000	12,667,300	12,910,000	1.9%
531 Solid Waste Fund	15,665,790	14,967,739	17,330,000	17,265,600	18,031,100	4.4%
Operating Charges	82,137	250,030	70,000	65,080	70,040	7.6%
Investment Earnings	60,635	67,457	60,000	60,000	60,000	0.0%
Miscellaneous revenues	114,327	38,134	32,000	35,000	35,000	0.0%
Fund Total	15,922,889	15,323,360	17,492,000	17,425,680	18,196,140	4.4%
541 Drainage Enterprise Fund						
Operating Charges	518,769	544,504	561,300	544,500	550,000	1.0%
Investment Earnings	51,403	147,635	55,000	53,000	55,000	3.8%
Miscellaneous Revenues	38,356	-28,940	41,000	10,000	10,000	0.0%
Fund Total	608,528	663,199	657,300	607,500	615,000	1.2%
561 Airport Fund						
Operating Charges	263,760	264,266	269,700	279,200	304,600	9.1%
Airport Grants	412,014	121,520	2,449,500	2,809,080	20,000	-99.3%
Investment Earnings	-2,608	0	500	100	500	400.0%
Miscellaneous Revenues	7,943	439	5,000	1,000	1,000	0.0%
Fund Total	681,109	386,225	2,724,700	3,089,380	326,100	-89.4%
571 Transit Fund						
Transp Devel Tax - Transit	103,245	558,212	1,046,100	856,820	926,500	8.1%
Operating Grants	554,303	570,620	650,600	642,880	714,000	11.1%
Capital Grant	124,026	409,435	976,400	1,840,800	7,917,300	330.1%
Operating Fares & Sales	99,981	101,622	98,100	75,100	74,100	-1.3%
Investment Earnings	-3,691	1,554	500	500	500	0.0%
Miscellaneous Revenues	8,973	776	1,000	1,000	1,000	0.0%
Fund Total	886,837	1,642,219	2,772,700	3,417,100	9,633,400	181.9%
Total for Enterprise Funds	70,102,631	45,197,588	52,949,700	51,885,060	57,518,640	10.9%

ESTIMATED REVENUES By Fund	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
INTERNAL SERVICE FUNDS						
601 Central Garage Fund						
Fuel & VM Charges	1,205,331	1,182,066	1,158,000	1,282,400	1,354,100	5.6%
Lease Proceeds/IF Transfers	0	0	0	0	0	
Investment Earnings	3,679	42,157	4,000	0	0	
Miscellaneous Revenues	436	743	600	500	600	20.0%
Fund Total	1,209,446	1,224,966	1,162,600	1,282,900	1,354,700	5.6%
602 Central Services Fund						
Central Services Charges	106,648	118,425	123,200	113,760	117,900	3.6%
Information Systems Charges	772,545	829,607	896,000	905,130	957,300	5.8%
TeleComm Systems Charges	225,000	255,486	268,000	270,400	285,000	5.4%
Lease Proceeds/IF Transfers	0	0	0	0	0	
Investment Earnings	4,641	42,243	5,000	0	0	
Fund Total	1,108,834	1,245,761	1,292,200	1,289,290	1,360,200	5.5%
605 Equipment Acquisition Fund						
Equipment Charges	1,613,415	1,844,960	1,900,040	2,086,250	2,292,300	9.9%
Lease Proceeds	438,667	0	0	0	0	
Investment Earnings	57,082	358,845	60,000	0	0	
Miscellaneous Earnings	180,764	85,973	72,500	72,500	36,500	
Fund Total	2,289,928	2,289,778	2,032,540	2,158,750	2,328,800	7.9%
615 Building Maintenance Fund						
Building Maintenenace Charges	1,037,198	1,041,660	1,231,500	1,348,600	1,432,500	6.2%
Investment Earnings	671	18,151	1,000	0	0	
Miscellaneous Revenues	1,613	0	1,000	0	1,000	
Fund Total	1,039,482	1,059,811	1,233,500	1,348,600	1,433,500	6.3%
627 Self-Insurance Fund						
Self-Insurance Charges	1,515,476	1,720,771	1,856,670	1,860,600	1,972,500	6.0%
Investment Earnings	114,862	386,261	120,000	0	0	
Miscellaneous Revenues	774,801	330,911	270,000	300,000	330,000	10.0%
Fund Total	2,405,139	2,437,943	2,246,670	2,160,600	2,302,500	6.6%
Total for Internal Service Funds	8,052,829	8,258,259	7,967,510	8,240,140	8,779,700	6.5%

ESTIMATED REVENUES By Revenue Source	FY05-06 $ Actual	FY06-07 $ Actual	FY07-08 $ Budget	FY07-08 $ Estimated	FY08-09 $ Projection	% Change
TRUST AGENCY FUNDS						
831 Assessment District 87-3	1,793,774	1,752,669	1,750,000	1,744,300	1,740,000	-0.2%
834 Assessment District 84-1	49,449	0	0	0	0	
835 Community Facilities District 89-1	1,196,227	1,214,804	1,200,000	1,285,350	1,250,000	-2.8%
837 Community Facilities District 99-1						
Assessment Charges CFD 99-1	740,081	738,972	740,000	743,360	740,000	
838 Community Facilities District 99-2						
Assessment Charges CFD 99-2	770,934	814,539	770,000	834,320	832,000	
839 Assessment District 00-2						
Assessment Charges AD00-2	77,076	76,012	79,700	79,900	82,300	3.0%
840 Community Facilities District 00-1						
Bond Proceeds for AD or CFD	2,356,000	0	0	0	0	
Assessment Charges, AD 00-1	784,688	838,783	792,000	858,060	840,000	
841 Assessment District 94-1	394,244	397,984	395,000	402,070	400,000	-0.5%
844 Assessment District 93-1	362,264	362,264	362,300	362,260	362,300	0.0%
846 Assessment District 98-1	4,147,801	4,322,076	4,160,000	4,424,200	4,430,000	0.1%
Bond Proceeds for AD or CFD	6,448,000	0	0	0	0	
847 Assessment District 98-2	307,969	348,300	315,000	349,200	350,000	0.2%
Bond Proceeds for AD or CFD	501,000	0	0	0	0	
849 Assessment District 98-4	210,716	212,656	195,000	198,700	195,000	-1.9%
850 I-205 RAA Debt Refinancing	973,054	976,809	974,800	975,790	976,000	0.0%
851 Assessment District 00-3						
Bond Proceeds for AD or CFD	0	0	0	0	0	
852 Assessment District 03-1						
Assessment Charges, AD 03-1	76,524	76,882	77,900	75,120	76,700	2.1%
853 Assessment District 06-1						
Bond Proceeds for AD or CFD	0	1,437,766	0	0	0	
Assessment District 06-1	0	731,463	700,000	746,090	745,000	
8xx New Financing Districts						
Bond Proceeds for AD or CFD	0	0	280,000	0	2,000,000	
Total for Trust Agency Funds	21,189,801	14,301,979	12,791,700	13,078,720	15,019,300	14.8%
TOTAL - Budgeted Funds	208,299,600	191,782,622	178,618,240	202,356,350	226,359,570	11.9%

OPERATING PROGRAMS

The core of the budget is presented within the operating programs. Adopted appropriations for FY 08-09 are detailed by operating programs within these pages.

For comparative purposes, the budget data is shown as *Proposed* for FY 08-09 along with the *Actual* data for FY 05-06, FY 06-07, and with the *Estimated* data for the current FY 07-08.

Program Structure

Most citizens understand that their City government is organized into a number of departments, each rendering a particular service. For example, the Public Works Department maintains city streets and parks, while the Police Department provides a variety of police services. Each City department in turn is organized into a number of divisions or offices.

For budget purposes, each department consists of a number of operating programs, which serve as the basic units of the City's operating budget. Under the City's program budget, the budget is organized around programs, which focus upon particular services provided by the City. This arrangement of operating programs to build the operating budget is called the program structure. In this budget, the structure consists of departments, divisions, and the operating programs.

The City's budget is not organized by funding sources. Funding sources can extend across the departments and operating programs. However, separate tallies are made so that funding sources can be summarized at the citywide and departmental level.

Operating Budget Summary

The Operating Budget Summary on pages E3 and E4 show the total of the operating budget for FY 08-09. This summary provides a factor for comparing the annual changes in City operating costs, as they would impact the "average" dwelling unit within the City. Also, this summary provides the Full-Time Equivalent (FTE) count of total City staffing by department.

Operating Budget Graphs

Graphs are provided, showing the operating budget trends and proportional allocations by department, object category, funding sources, and staffing.

City Organizational Chart

Complementing the Operating Budget Summary, an organizational chart for the City government is provided.

Departmental Sections

Each City department has its own section within this part of the budget document. A mission statement, a departmental budget summary, budget graph, an organizational chart, recent budget history, departmental accomplishments and projections, base analysis, and key indicators are provided. Afterward, program budget data forms for the departmental operating programs are presented.

Departmental Budget Summary

A Departmental Budget Summary for each department is presented which summarizes the total operating budget for the department for FY 08-09. Expenditure data is shown for four fiscal years and detailed by operating program, object category, and funding sources. The summary also provides the equivalency factor for departmental expenditures, as well as various graphs highlighting departmental expenditure trends. Also, it details the full-time equivalent count of departmental staffing by position and/or job series. Finally, a commentary highlights briefly the changes proposed in the department budget.

Program Budget Data Forms

For each operating program, there is also a program budget data form. This form provides a program description and lists the program's performance objectives for FY 08-09. The form also provides fiscal and staffing data, and a commentary for the program.

Performance Objectives

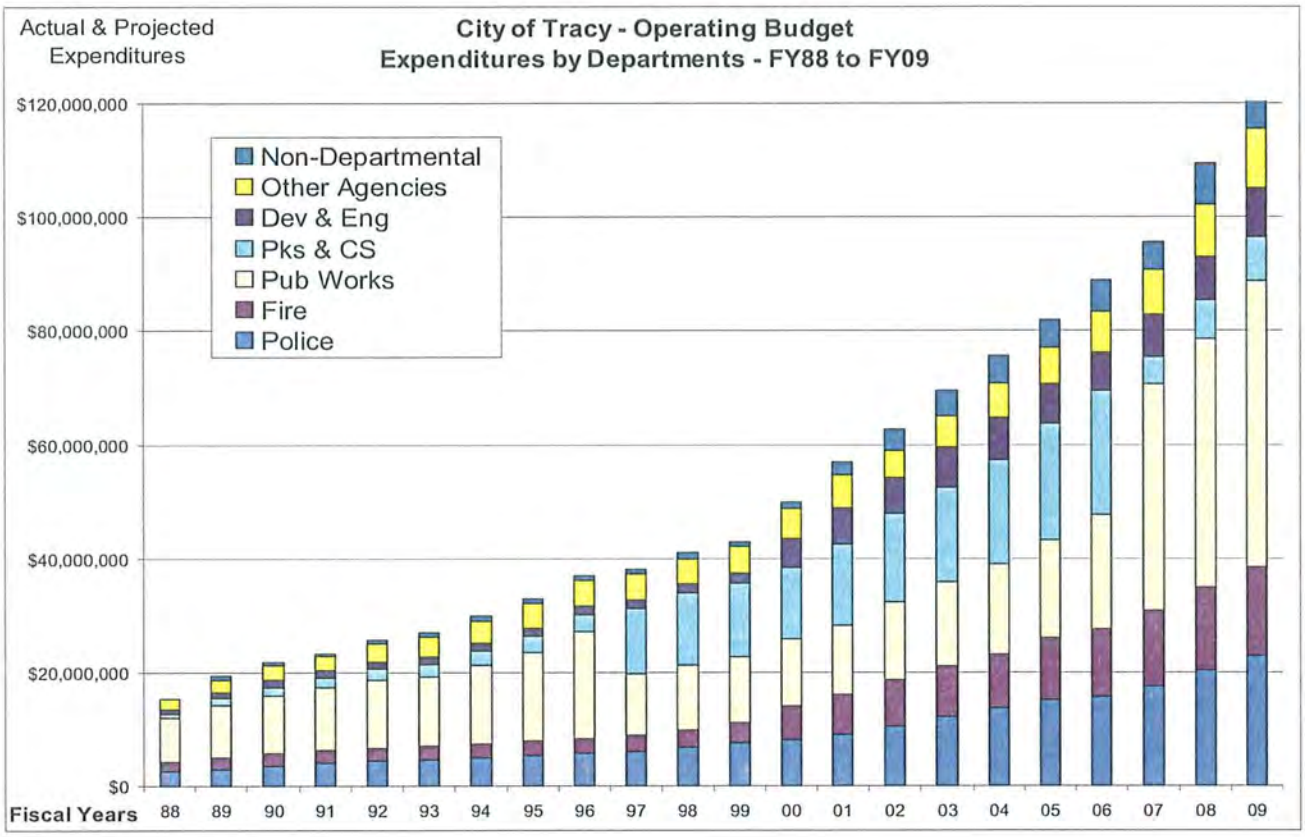
Each program lists a number of performance objectives regarding the activities of that program. Performance objectives are to clearly set forth the goals and objectives of the program. Through the use of meaningful and measurable objectives, each program may later be reviewed in order to determine what objectives were achieved.

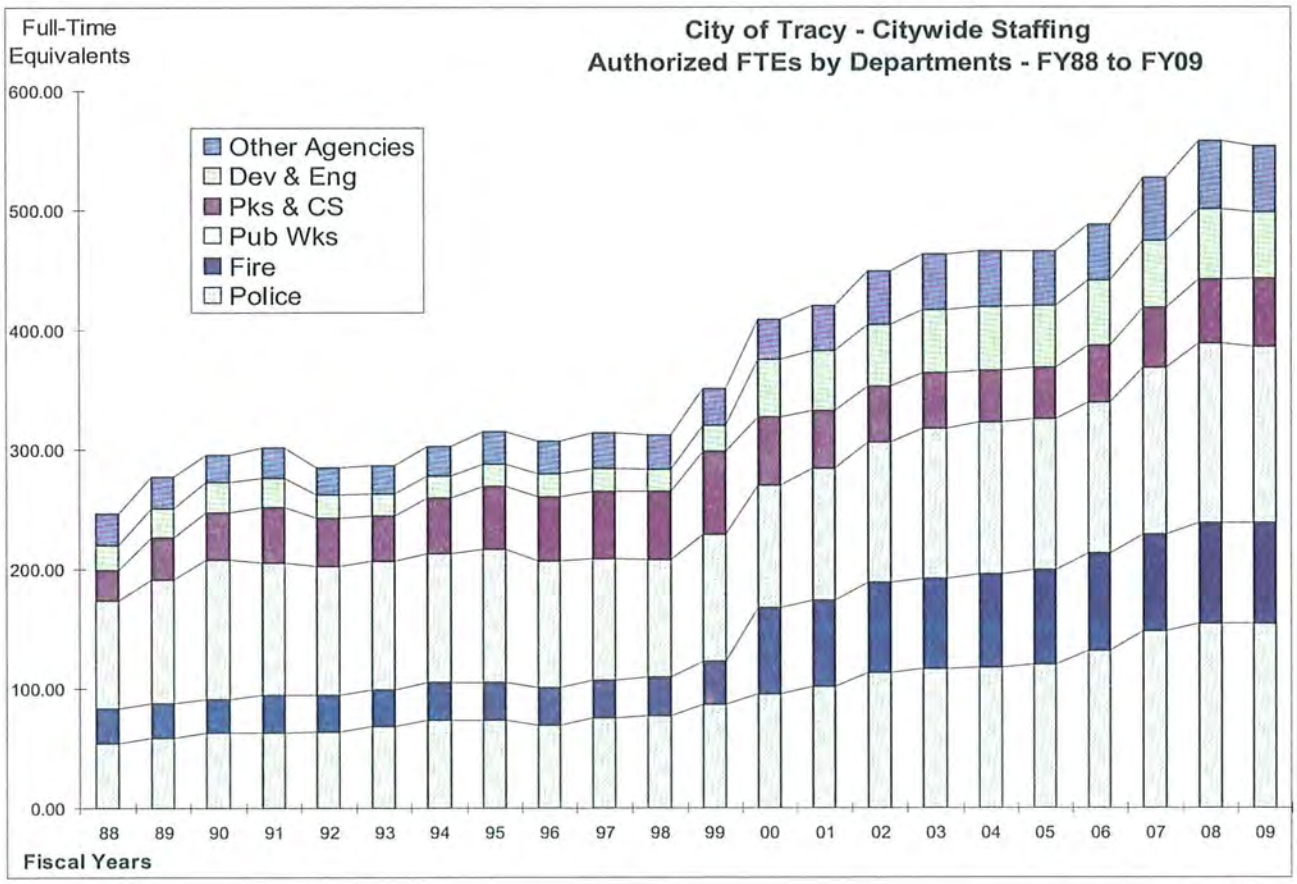
Commentary

The program budget data form provides a brief commentary on any budget trends and changes occurring in FY 07-08 or anticipated for FY 08-09 that would significantly affect the program.

Fiscal & Staffing Data

In addition to the performance objectives and commentary, the program budget data form provides fiscal and staffing data pertaining to the program. It summarizes the operating expenditures for the program by object category and funding sources. Also, it provides the equivalency factor for program expenditures. Then, it provides a listing of the program staffing.


Actual & Projected Expenditures
City of Tracy - Operating Budget
Expenditures by Departments - FY88 to FY09
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
Non-Departmental
Other Agencies
Dev & Eng
Pks & CS
Pub Works
Fire
Police
Fiscal Years
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09


Full-Time Equivalents
City of Tracy - Citywide Staffing
Authorized FTEs by Departments - FY88 to FY09
600.00
500.00
400.00
300.00
200.00
100.00
0.00
Other Agencies
Dev & Eng
Pks & CS
Pub Wks
Fire
Police
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

OPERATING BUDGET SUMMARY FY 08-09						
OPERATING EXPENDITURES BY DEPARTMENT	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $ Approved	% Change
5100 Police	15,633,988	17,602,756	21,921,000	20,355,110	22,992,230	13.0%
5200 Fire	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%
5300 Public Works	20,083,227	39,596,536	46,484,510	43,736,860	50,463,890	15.4%
5500 Parks & Community Services	21,945,527	4,944,916	7,247,610	6,872,430	7,773,080	13.1%
5600 Development & Engineering	6,550,060	7,086,266	8,474,580	7,594,340	8,367,000	10.2%
5810 City Council	89,797	92,553	109,370	102,660	114,810	11.8%
5820 City Attorney's Office	677,064	775,749	855,530	816,280	920,900	12.8%
5830 City Manager's Office	1,070,401	1,409,036	1,583,240	1,606,070	2,314,090	44.1%
5840 Human Resources	1,110,259	1,346,664	1,563,770	1,666,030	1,725,540	3.6%
5860 Economic Development	484,546	472,217	547,450	617,600	610,250	-1.2%
5870 Finance & Administrative Services	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%
5900 Non-Departmental Group	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%
Operating Budget Total	88,933,146	95,633,916	113,657,060	109,535,680	120,944,140	10.4%
Amended Budget	97,952,333	107,465,266		117,837,683	over 2 years	26.5%
% of Amended Spent	90.79%	88.99%		92.95%		
				Base Budget	114,987,890	5.0%
				Augmentations	5,956,250	5.2%
EQUIVALENCY FACTOR						
Cost per EDU	$2,548.96	$2,684.08	$3,135.37	$3,115.35	$3,436.89	10.3%
Net of Interagency Reimbursements						
Net Cost per EDU	$2,416.52	$2,560.60	$2,983.37	$2,954.95	$3,257.46	10.2%
CITY STAFFING BY DEPARTMENT	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
5100 Police	131.44	148.44	151.44	154.44	154.44	0.0%
5200 Fire	81.62	80.32	83.95	83.95	83.95	0.0%
5300 Public Works	126.45	139.95	144.20	150.00	147.50	-1.7%
5500 Parks & Community Services	47.72	50.11	51.25	53.30	56.92	6.8%
5600 Development & Engineering	53.18	56.18	58.18	59.18	55.18	-6.8%
5810 City Council	1.00	1.00	1.00	1.00	1.00	0.0%
5820 City Attorney's Office	4.00	4.00	4.00	4.00	4.00	0.0%
5830 City Manager's Office	7.90	11.65	13.03	15.03	14.15	-5.9%
5840 Human Resources	6.25	8.46	8.46	8.46	8.46	0.0%
5860 Economic Development	2.50	2.00	2.00	2.00	2.00	0.0%
5870 Finance & Administrative Services	25.65	24.90	26.90	26.90	25.90	-3.7%
Total Full-Time Equivalents	487.71	527.01	544.41	558.26	553.50	-0.9%

COMMENTARY

As adopted for FY 07-08, the City operating budget represents a 18.8% increase over FY 06-07 expenditures.

As adopted for FY 08-09, City operating expenditures will increase about 10.4% over current year expenditure estimates. But, they also represent 26.5% increase over the FY 06-07 actuals. The base component of the proposed budget represents a 5.0% increase over the current estimates, and 20.2% increase over FY 06-07 actuals. Budget augmentations, including equipment acquisition items, total to $5,956,250 and represent a 5.2% increase over the base component.

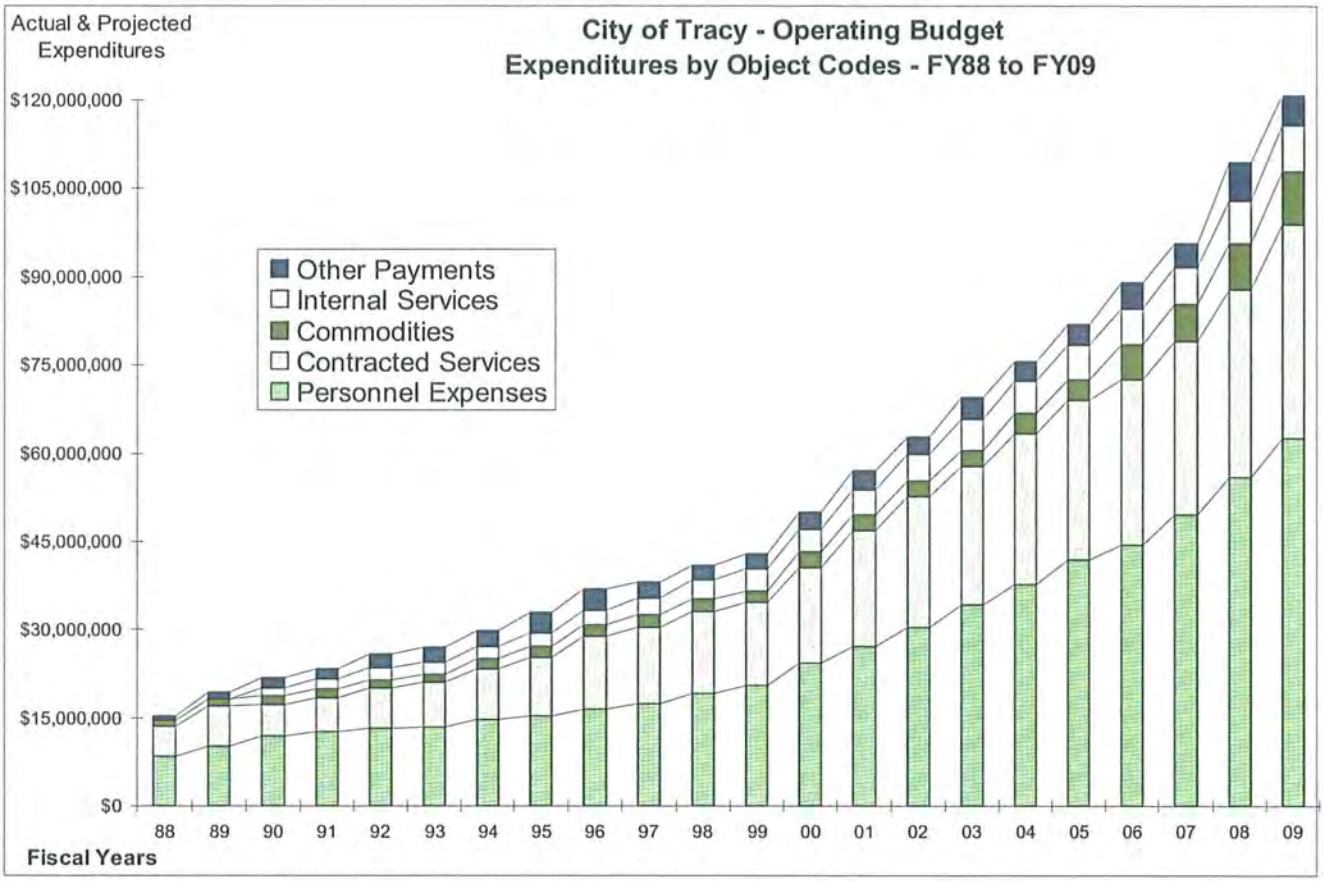
CITY STAFFING

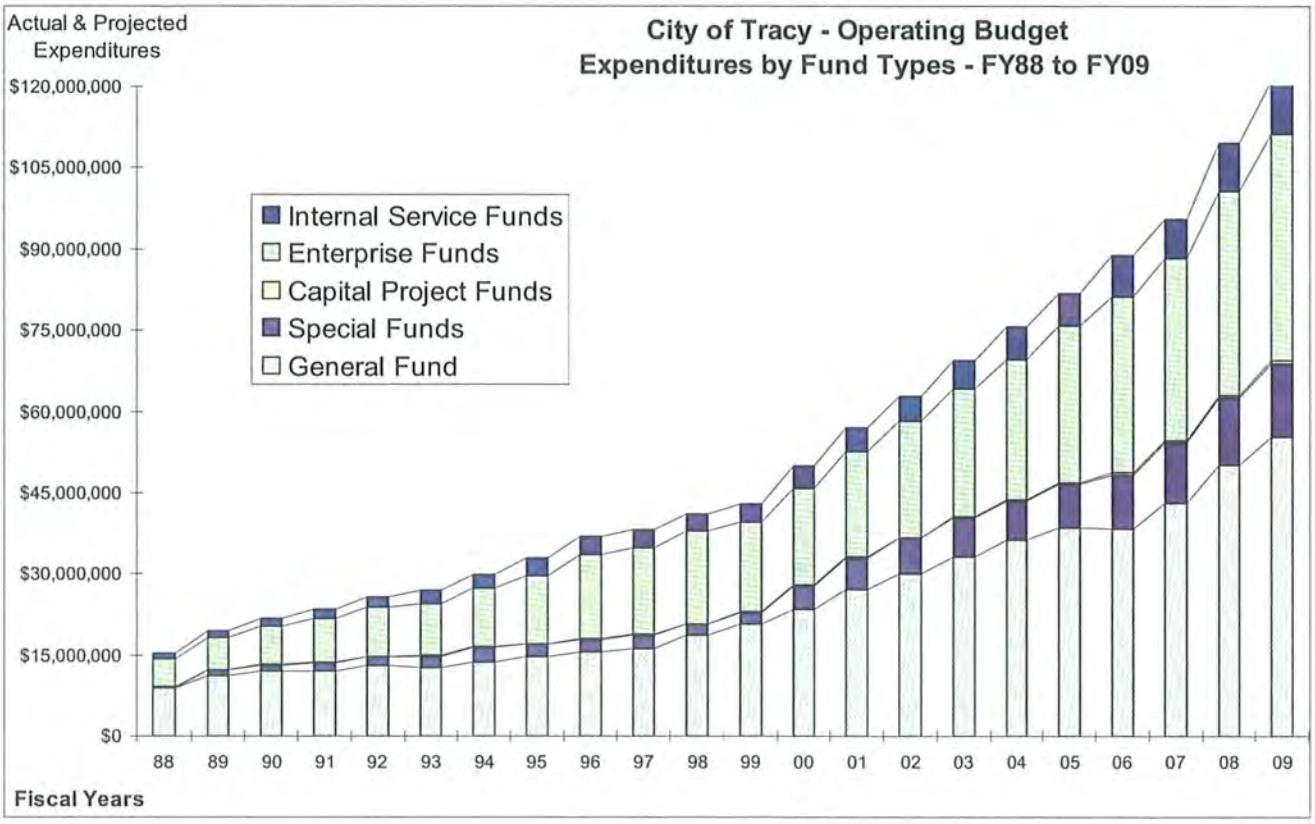
	FT Regulars		Other Staffing		Total FTE's
FY 04-05	421.00		45.14		466.14
Net Change		*16.00*		*5.57*	
FY 05-06	437.00		50.71		487.71
Net Change		*34.00*		*5.30*	
FY 06-07	471.00		56.01		527.01
Net Change		*18.00*		*-0.60*	
FY 07-08	489.00		55.41		544.41
Net Change		*13.00*		*0.85*	
Amended	502.00		56.26		558.26
Net Change		*-8.00*		*3.24*	
FY 08-09	494.00		59.50		553.50

OPERATING BUDGET SUMMARY FY 08-09 (CONTINUED)

OPERATING EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Over Change
Personnel Expenses	44,405,098	49,480,595	59,306,100	55,830,190	62,669,400	12.3%
Contracted Services	28,177,887	29,524,556	33,601,050	32,155,710	36,345,490	13.4%
Commodities	5,957,379	6,399,512	8,333,400	7,897,240	8,956,670	13.4%
Internal Charges	6,040,154	6,295,831	7,349,920	7,133,200	7,812,640	7.9%
Other Payments	4,352,628	3,933,422	5,066,590	6,519,340	5,159,940	-20.9%
Operating Budget Total	88,933,146	95,633,916	113,657,060	109,535,680	120,944,140	10.4%

OPERATING EXPENDITURES BY FUNDING SOURCE	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Over Change
General Fund						
101 General Fund	38,370,569	43,090,333	52,918,330	50,109,510	55,315,160	10.4%
Special Revenue Funds						
211 South County Fire Authority	5,802,123	6,531,178	6,811,740	7,242,380	7,480,860	3.3%
221 Downtown Improvement District	113,095	163,034	140,420	142,590	143,360	0.5%
222 Parking District	19,154	15,056	35,440	16,390	35,600	117.2%
231 Asset Seizure Fund	7,706	13,021	26,000	19,760	76,000	284.6%
24x TDA & Gas Tax Funds	1,907,130	2,355,230	2,526,950	2,543,050	2,792,800	9.8%
26x Com Devel Block Grant	163,772	207,658	73,320	92,120	73,320	-20.4%
271 Landscaping Districts	1,503,527	1,469,270	1,888,190	1,700,400	2,246,540	32.1%
281 Comm Dev Agency-Housing	330,132	397,403	530,050	540,220	522,580	-3.3%
295 Public ED/Govt Cable TV	94,163	114,791	123,060	107,320	123,000	14.6%
Capital Project Funds						
381 Comm Dev Agency-Project	315,404	381,230	475,460	447,390	599,850	34.1%
3xx Other Capital Projects Funds	0	0	0	0	0	
Enterprise Funds						
511 Water Fund	9,008,418	9,546,638	11,387,450	11,110,430	12,313,430	10.8%
521 Wastewater Fund	5,184,938	5,277,358	6,774,460	6,511,320	7,253,660	11.4%
531 Solid Waste Fund	16,358,370	16,484,518	18,129,300	17,377,130	19,620,170	12.9%
541 Drainage Fund	603,817	672,725	816,350	745,580	854,190	14.6%
561 Airport Fund	217,411	328,871	340,030	338,500	364,440	7.7%
571 Transit Fund	1,235,392	1,302,611	1,745,110	1,581,830	1,574,430	-0.5%
Internal Services Funds						
601 Central Garage Fund	1,100,471	1,116,543	1,291,240	1,370,480	1,403,470	2.4%
602 Central Services Fund	1,097,198	1,306,755	1,365,560	1,301,940	1,471,790	13.0%
605 Equipment Acquisition Fund	1,440,343	876,931	1,393,420	1,705,000	1,919,870	12.6%
615 Building Maintenance Fund	982,659	1,099,396	1,459,590	1,262,120	1,519,160	20.4%
627 Self Insurance Fund	3,077,354	2,883,366	3,405,590	3,270,220	3,240,460	-0.9%
Other Minor Funds	0	0	0	0	0	
Operating Budget Total	88,933,146	95,633,916	113,657,060	109,535,680	120,944,140	10.4%


Actual & Projected Expenditures
City of Tracy - Operating Budget
Expenditures by Object Codes - FY88 to FY09
$120,000,000
$105,000,000
$90,000,000
$75,000,000
$60,000,000
$45,000,000
$30,000,000
$15,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Operating Budget
Expenditures by Fund Types - FY88 to FY09
$120,000,000
$105,000,000
$90,000,000
$75,000,000
$60,000,000
$45,000,000
$30,000,000
$15,000,000
$0
Internal Service Funds
Enterprise Funds
Capital Project Funds
Special Funds
General Fund
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Operating Budget Analysis - Part A

A new feature for FY 08-09 is the Operating Budget Analysis-Part A on page E7. This table shows the historical incremental growth of the City's operating budget from the FY 04-05 adopted budget through to the proposed FY 08-09 budget. It details the City's budget **by objects** showing annual increments in terms of base increments and augmentations which then become first the base budget and then the adopted budget. Also, it shows the actual budget used at year-end compared to the adopted budget.

The key elements of the increments are as follows:

- The base increment for personnel expenses represent annual **pay raises** and salary and benefit adjustments.
- The base increment for other objects represent **annual cost adjustments** for inflation and usage.
- Base augmentation for personnel expenses represent the cost of **new staffing**, reclassifications, or added overtime or temporary hours.
- Base augmentations for other objects represent added monies for **operational enhancements** for program expansion, work improvements, and/or new activities.
- Negative figures mean base reductions. The negative figures for equipment outlays in the base reflect one-time major equipment purchases which are treated as augmentations.

Operating Budget Analysis - Part B

Also, a new feature for FY 08-09 is the Operating Budget Analysis - Part B on page E8. This table is similar to Part A. It shows the historical incremental growth of the City's operating budget from the FY 04-05 adopted budget through to the proposed FY 08-09 budget, but it details the budget by the **fund groups** of the City's operating budget, instead of by objects.

The negative for internal service funds in the base column reflects one-time major equipment purchases.

Operating Budget Analysis - Part C

The table on page E9 provides an analysis of the proposed budget which contrasts the base budget and budget augmentations which increase the budget beyond normal increment; and thus highlight the major changes in the proposed operating budget.

The table "Operating Budget Analysis-Part C" is organized by **department**, broken down by their key components, by **object** category, and by **fund groups**. The base budget figures for FY 08-09 are shown along with the proposed budget augmentations and compared to the current year adopted budget and two prior fiscal years of actual expenditures. The analysis highlights the base budget of $114,987,890 contrasted with $5,956,250 in augmentations.

In FY 08-09, as the analysis shows, the base budget for the total City operating budget represents only a 1.2% increase over the FY 07-08 adopted budget. However, personnel expenses in the base budget represent a 3.5% increase. The base budget for the General Fund represents a 1.7% increase.

Budget augmentations for FY 08-09 for the total City operating budget show a 5.2% increase over the base budget; personnel expenses, representing primarily new staffing, will show a 2.1% increase. For the General Fund, budget augmentations show a 2.8% increase over the base.

As the table shows, the biggest augmentation for FY 08-09 is for equipment acquisitions, followed by the Water and Wastewater programs, and then by the Police Department. In terms of objects, the biggest augmentation is for equipment acquisition and then followed by personnel expenses for new staffing. In terms of funding source, the biggest augmentations are in the Enterprise Funds.

Departmental Budget Analysis

A new feature added for FY 08-09 are Departmental Budget Analysis Tables. The Departmental Budget Analysis-Part I tables which are similar to the Operating Budget Analysis-Part A on page E7A. These tables focus on the budgets showing the historical increment growth of the operating budgets of the various departments, detailed by **objects**.

Also, there are Departmental Budget Analysis-Part II tables included in this document. These tables are similar to the Operating Budget Analysis-Part C table on page E7C. They detail a department's budget, broken down by its divisions and/or programs, by objects, and funding sources. These tables provide an analysis which contrast the department's base budget and budget augmentations with current year adopted budget and two prior fiscal years of actual expenditures.

Operating Budget Analysis - Part A

Operating Budget-All Departments **Historical Budget Increments, Augmentations, and Usage**

Operating Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	42,462,220	3,683,510	8.7%	46,145,730	1,486,080	3.2%	47,631,810	12.2%	44,405,098	93.2%
Contracted Services	27,266,310	159,920	0.6%	27,426,230	2,398,550	8.7%	29,824,780	9.4%	28,177,887	94.5%
Commodities	3,826,380	27,120	0.7%	3,853,500	2,359,500	61.2%	6,213,000	62.4%	5,957,379	95.9%
Internal Charges	5,958,220	263,680	4.4%	6,221,900	163,000	2.6%	6,384,900	7.2%	6,040,154	94.6%
Other Payments	2,550,590	-29,680	-1.2%	2,520,910	394,100	15.6%	2,915,010	14.3%	2,266,195	77.7%
Equipment Outlays	1,164,490	-760,560	-65.3%	403,930	1,464,110	362.5%	1,868,040	60.4%	2,086,433	111.7%
Operating Budget Total	83,228,210	3,343,990	4.0%	86,572,200	8,265,340	9.5%	94,837,540	13.9%	88,933,146	93.8%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	47,631,810	2,197,000	4.6%	49,828,810	2,446,230	4.9%	52,275,040	9.7%	49,480,595	94.7%
Contracted Services	29,824,780	33,290	0.1%	29,858,070	2,556,590	8.6%	32,414,660	8.7%	29,524,556	91.1%
Commodities	6,213,000	39,500	0.6%	6,252,500	1,068,350	17.1%	7,320,850	17.8%	6,399,512	87.4%
Internal Charges	6,384,900	201,180	3.2%	6,586,080	191,630	2.9%	6,777,710	6.2%	6,295,831	92.9%
Other Payments	2,915,010	-47,110	-1.6%	2,867,900	62,020	2.2%	2,929,920	0.5%	2,209,194	75.4%
Equipment Outlays	1,868,040	-1,388,540	-74.3%	479,500	2,049,500	427.4%	2,529,000	35.4%	1,724,228	68.2%
Operating Budget Total	94,837,540	1,035,320	1.1%	95,872,860	8,374,320	8.7%	104,247,180	9.9%	95,633,916	91.7%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	52,275,040	3,799,750	7.3%	56,074,790	3,231,310	5.8%	59,306,100	13.5%	55,830,190	94.1%
Contracted Services	32,414,660	8,950	0.0%	32,423,610	1,177,440	3.6%	33,601,050	3.7%	32,047,260	95.4%
Commodities	7,320,850	233,110	3.2%	7,553,960	779,440	10.3%	8,333,400	13.8%	7,897,240	94.8%
Internal Charges	6,777,710	196,750	2.9%	6,974,460	375,460	5.4%	7,349,920	8.4%	7,241,650	98.5%
Other Payments	2,929,920	-1,201,160	-41.0%	1,728,760	675,730	39.1%	2,404,490	-17.9%	2,301,440	95.7%
Equipment Outlays	2,529,000	-1,981,400	-78.3%	547,600	2,114,500	386.1%	2,662,100	5.3%	4,217,900	158.4%
Operating Budget Total	104,247,180	1,056,000	1.0%	105,303,180	8,353,880	7.9%	113,657,060	9.0%	109,535,680	96.4%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	59,306,100	2,064,470	3.5%	61,370,570	1,298,830	2.1%	62,669,400	5.7%		
Contracted Services	33,601,050	884,950	2.6%	34,486,000	1,859,490	5.4%	36,345,490	8.2%		
Commodities	8,333,400	247,040	3.0%	8,580,440	376,230	4.4%	8,956,670	7.5%		
Internal Charges	7,349,920	355,640	4.8%	7,705,560	107,080	1.4%	7,812,640	6.3%		
Other Payments	2,404,490	96,230	4.0%	2,500,720	108,450	4.3%	2,609,170	8.5%		
Other Payments	2,662,100	-2,317,500	-87.1%	344,600	2,206,170	640.2%	2,550,770	-4.2%		
Operating Budget Total	113,657,060	1,330,830	0	114,987,890	5,956,250	0	120,944,140	6.4%		

Operating Budget Analysis - Part B

Operating Budget-All Funds — **Historical Budget Increments, Augmentations, and Usage**

Operating Budget By Fund Groups	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
General Fund	38,923,600	2,387,690	6.1%	41,311,290	644,930	1.6%	41,956,220	7.8%	38,370,569	91.5%
Special Revenue Funds	8,105,780	293,200	3.6%	8,398,980	1,477,660	17.6%	9,876,640	21.8%	9,940,802	100.6%
Enterprise Funds	29,323,830	944,540	3.2%	30,268,370	4,724,740	15.6%	34,993,110	19.3%	32,608,346	93.2%
Internal Service Funds	6,580,430	-277,100	-4.2%	6,303,330	1,364,700	21.7%	7,668,030	16.5%	7,698,025	100.4%
Capital & Other Funds	294,570	-4,340	-1.5%	290,230	53,310	18.4%	343,540	16.6%	315,404	91.8%
Operating Budget Total	83,228,210	3,343,990	4.0%	86,572,200	8,265,340	9.5%	94,837,540	13.9%	88,933,146	93.8%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
General Fund	47,631,810	790,290	1.9%	42,746,510	3,697,230	8.6%	46,443,740	10.7%	43,090,333	92.8%
Special Revenue Funds	29,824,780	671,790	6.8%	10,548,430	1,044,410	9.9%	11,592,840	17.4%	11,266,641	97.2%
Enterprise Funds	6,213,000	412,730	1.2%	35,405,840	1,900,230	5.4%	37,306,070	6.6%	33,612,721	90.1%
Internal Service Funds	6,384,900	-954,850	-12.5%	6,713,180	1,781,190	26.5%	8,494,370	10.8%	7,282,991	85.7%
Capital & Other Funds	2,915,010	115,360	33.6%	458,900	-48,740	-10.6%	410,160	19.4%	381,230	92.9%
Operating Budget Total	94,837,540	1,035,320	1.1%	95,872,860	8,374,320	8.7%	104,247,180	9.9%	95,633,916	91.7%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
General Fund	46,443,740	1,435,450	3.1%	47,879,190	5,039,140	10.5%	52,918,330	13.9%	50,109,510	94.7%
Special Revenue Funds	11,592,840	247,240	2.1%	11,840,080	315,090	2.7%	12,155,170	4.9%	12,404,230	102.0%
Enterprise Funds	37,306,070	75,860	0.2%	37,381,930	1,810,770	4.8%	39,192,700	5.1%	37,664,790	96.1%
Internal Service Funds	8,494,370	-714,910	-8.4%	7,779,460	1,135,940	14.6%	8,915,400	5.0%	8,909,760	99.9%
Capital & Other Funds	410,160	13,010	3.2%	423,170	52,290	12.4%	475,460	15.9%	447,390	94.1%
Operating Budget Total	104,247,180	1,056,650	1.0%	105,303,830	8,353,230	7.9%	113,657,060	9.0%	109,535,680	96.4%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
General Fund	52,918,330	879,810	1.7%	53,798,140	1,517,020	2.8%	55,315,160	4.5%		
Special Revenue Funds	12,155,170	874,350	7.2%	13,029,520	464,540	3.6%	13,494,060	11.0%		
Enterprise Funds	39,192,700	529,770	1.4%	39,722,470	2,257,850	5.7%	41,980,320	7.1%		
Internal Service Funds	8,915,400	-953,130	-10.7%	7,962,270	1,592,480	20.0%	9,554,750	7.2%		
Capital & Other Funds	475,460	30	0.0%	475,490	124,360	26.2%	599,850	26.2%		
Operating Budget Total	113,657,060	1,330,830	0	114,987,890	5,956,250	0	120,944,140	6.4%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

Operating Budget Analysis - Part C

OPERATING BUDGET BY DEPARTMENT	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5100 Police	15,633,988	17,602,756	21,921,000	22,421,590	570,640	2.5%
5200 Fire	11,965,283	13,360,314	14,026,000	15,175,300	200,000	1.3%
5300 Public Works						
Public Works Administration	1,034,369	1,046,103	1,422,660	1,251,370	0	0.0%
Internal Maintenance	1,905,937	2,008,744	2,553,360	2,696,820	6,000	0.2%
Street Maintenance	2,954,111	3,325,675	3,984,640	4,057,980	171,030	4.2%
Parks & Landscape Maintenance	3,829,050	4,191,213	5,034,580	5,468,400	259,760	4.8%
Water & Wastewater	12,110,094	13,124,669	16,051,760	16,541,550	1,076,430	6.5%
Solid Waste	15,805,544	15,900,132	17,437,510	18,212,550	722,000	4.0%
5500 Parks & Community Services						
Recreation	2,936,725	3,064,515	3,711,120	3,892,680	260,390	6.7%
Cultural Arts	130,496	392,767	1,701,300	1,853,920	-88,680	-4.8%
Airport & Transit	1,322,428	1,487,634	1,835,190	1,845,280	9,490	0.5%
5600 Development & Engineering						
Administration & Planning	984,556	1,057,816	1,389,380	1,412,850	33,900	2.4%
Engineering	2,924,295	3,116,339	3,634,850	3,566,780	32,590	0.9%
CDA & Others	593,781	731,626	870,150	756,230	100,000	13.2%
CDBG Program	163,772	207,658	88,320	90,000	-1,680	-1.9%
Building & Code Enforcement	1,883,656	1,972,827	2,491,880	2,345,850	21,480	0.9%
5800 General Government Agencies						
CC, CA, CMO, & ED	2,321,808	2,749,555	3,095,590	3,806,920	153,130	4.0%
Human Resources	1,110,259	1,346,664	1,563,770	1,579,540	146,000	9.2%
Finance	2,733,223	3,005,340	3,335,720	3,465,990	59,000	1.7%
Information Systems	972,811	1,106,778	1,193,080	1,283,090	18,600	1.4%
5900 Non-Departmental Group						
Equipment Acquisition	2,086,433	2,086,433	2,529,000	344,600	2,206,170	640.2%
Self-Insurance	2,722,551	2,722,551	2,936,400	2,719,600	0	0.0%
Others	807,976	25,807	849,800	190,000	0	
Operating Budget Total	88,933,146	95,633,916	113,657,060	114,978,890	5,956,250	5.2%
OPERATING BUDGET BY OBJECT						
Personnel Expenses	44,405,098	49,480,595	59,306,100	61,370,570	1,298,830	2.1%
Contracted Services	28,177,887	29,524,546	33,601,050	34,486,000	1,859,490	5.8%
Commodities	5,957,379	6,399,512	8,333,400	8,580,440	376,230	4.2%
Internal Charges	6,040,154	6,295,831	7,349,920	7,705,560	107,080	-0.1%
Other Payments	4,352,628	3,933,422	5,066,590	2,845,320	2,314,620	80.8%
Operating Budget Total	88,933,146	95,633,906	113,657,060	114,987,890	5,956,250	5.2%
OPERATING BUDGET BY FUND GROUPS						
General Fund	38,370,569	43,090,323	52,918,330	53,798,140	1,517,020	2.8%
Special Revenue Funds	9,940,802	11,266,641	12,155,170	13,029,520	464,540	3.6%
Capital Projects Funds	315,404	381,230	475,460	475,490	124,360	26.2%
Enterprise Funds	32,608,346	33,612,721	39,192,700	39,722,470	2,257,850	5.7%
Internal Services Funds	7,698,025	7,282,991	8,915,400	7,962,270	1,592,480	20.0%
Operating Budget Total	88,933,146	95,633,906	113,657,060	114,987,890	5,956,250	5.2%

Operating Budget Carryovers

As mentioned on page C2, outstanding encumbrances from the prior fiscal year's operating budget are eligible to be carried over at the end of the fiscal year. However, the proposed expenditure figures for FY 08-09, shown on the following pages, reflect only new appropriations and do not include any such carryovers.

During the first quarter of the new fiscal year, a determination will be made as to what encumbrances must be carried forward in the financial system into the new fiscal year. Also, a separate determination is made for what amount of budget authority is to be carried forward for these encumbrances and then added to the approved operating budget. Generally, operating budget carry forwards of budget authority are allowed for only onetime items such as equipment purchases and special projects. Encumbrances for routine purchases and services are carried forward but without budget authority. They must be paid for out of the new appropriations of the new fiscal years.

It is anticipated that such carryovers, from FY 07-08 into FY 08-09 will not exceed $1,000,000. Such carryovers are generally assumed within the estimated expenditure figures for FY 07-08.

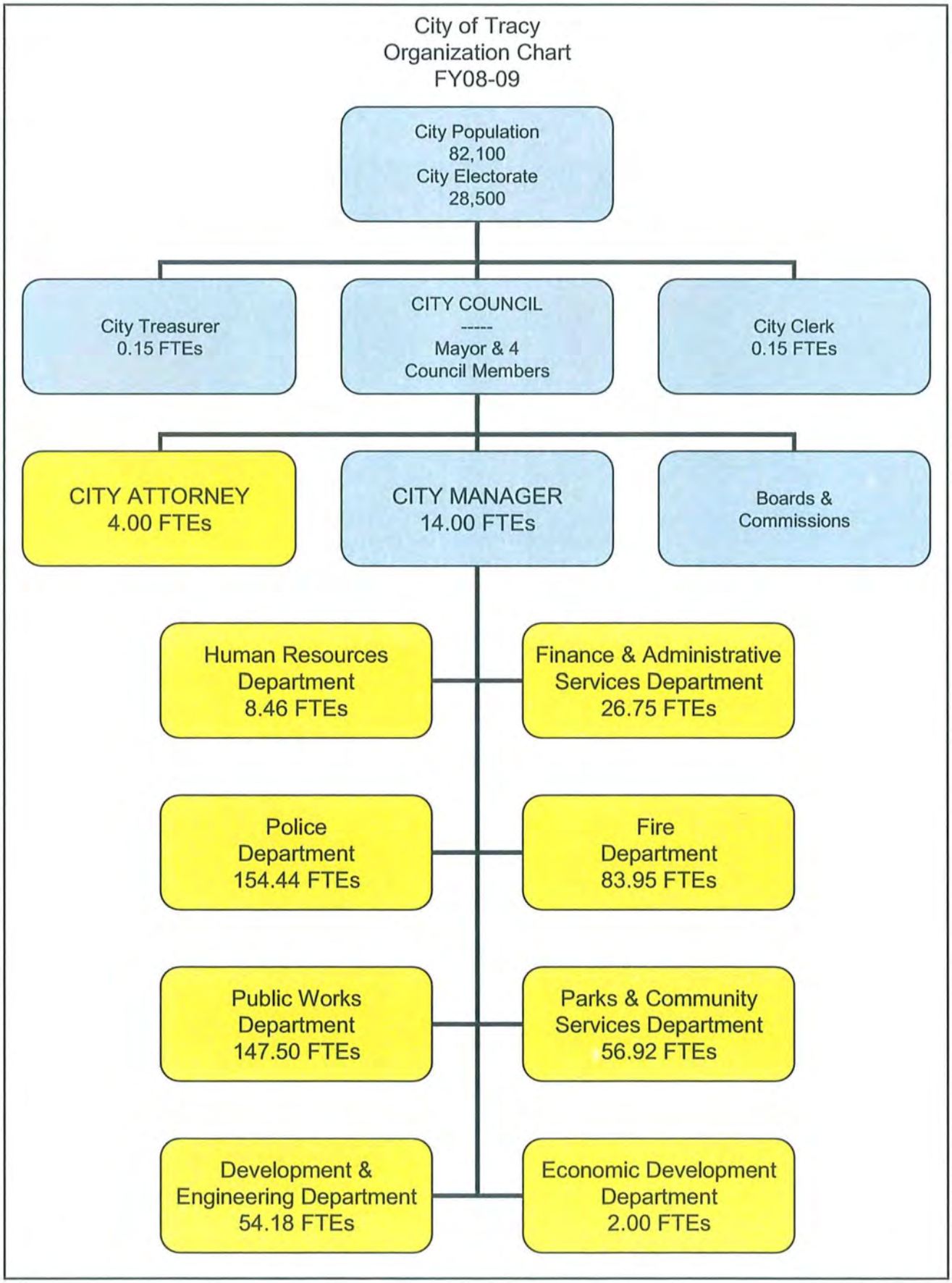
Budget authority, and their percent over the adopted budget, carried over for the operating budget into prior fiscal years, and their percent of the new adopted operating budget were as follows:

FY 04-05	$600,547	0.7%
FY 05-06	$991,988	1.1%
FY 06-07	$1,218,577	1.2%
FY 07-08	$1,608,184	1.4%

Operating Budget Supplementals

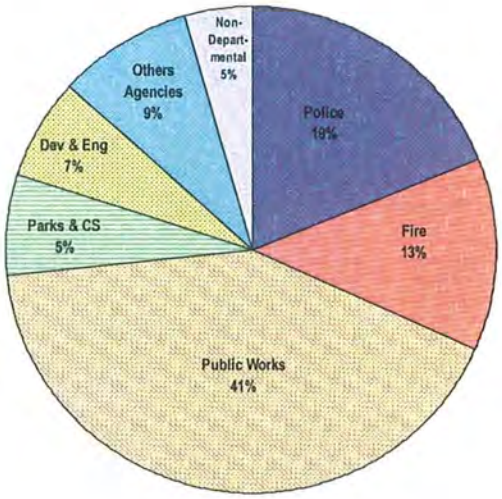
After adoption and after the carryovers have been made, the operating budget can be increased by supplemental appropriations. Supplementals are usually needed to cover expenses for unforeseen events, unanticipated grants, higher than expected work volumes and mid-year adjustments. Supplemental appropriations must be approved by the City Council. In prior years, supplemental appropriations, and their percent of the adopted operating budget, were as follows:

FY 04-05	$3,780,685	4.5%
FY 05-06	$2,188,425	2.3%
FY 06-07	$1,833,585	1.8%
FY 07-08	$2,524,779	2.2%

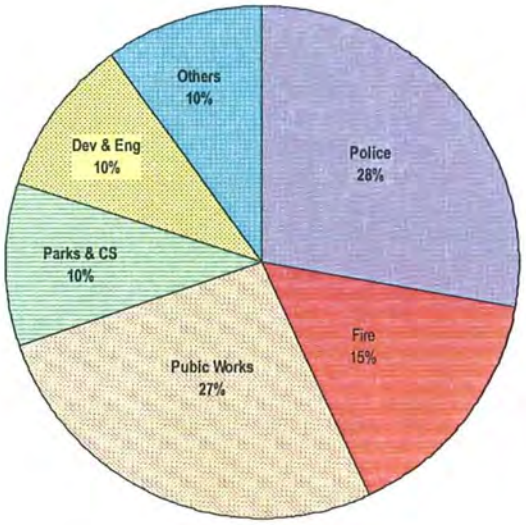

City of Tracy
Organization Chart
FY08-09
City Population
82,100
City Electorate
28,500
City Treasurer
0.15 FTEs
CITY COUNCIL

Mayor & 4
Council Members
City Clerk
0.15 FTEs
CITY ATTORNEY
4.00 FTEs
CITY MANAGER
14.00 FTEs
Boards &
Commissions
Human Resources
Department
8.46 FTEs
Finance & Administrative
Services Department
26.75 FTEs
Police
Department
154.44 FTEs
Fire
Department
83.95 FTEs
Public Works
Department
147.50 FTEs
Parks & Community
Services Department
56.92 FTEs
Development &
Engineering Department
54.18 FTEs
Economic Development
Department
2.00 FTEs

City of Tracy - Operating Budget
Expenditures by Departments - FY08-09

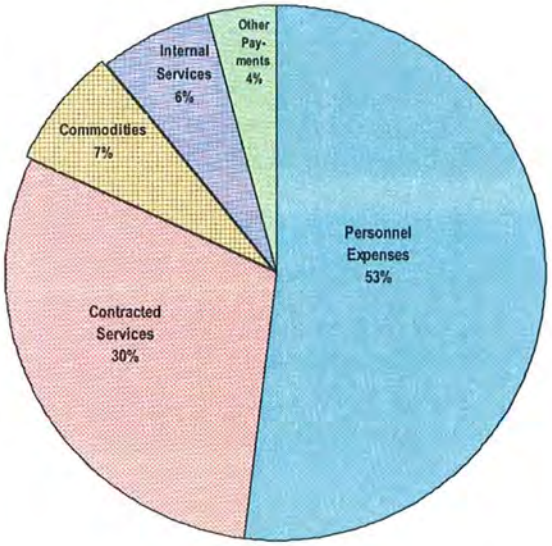


City of Tracy - Citywide Staffing
Authorized FTEs - FY08-09

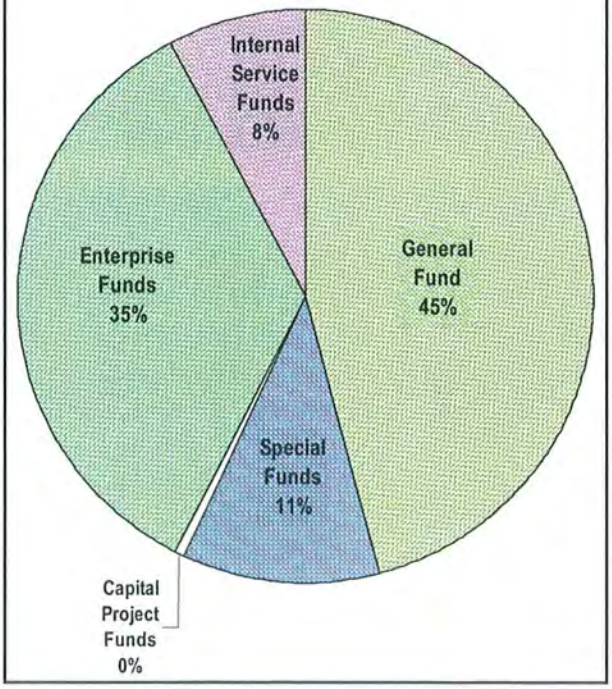


Operating Budget Graphs

City of Tracy - Operating Budget
Expenditures by Objects - FY08-09



City of Tracy - Operating Budget
Expenditures by Funds - FY08-09

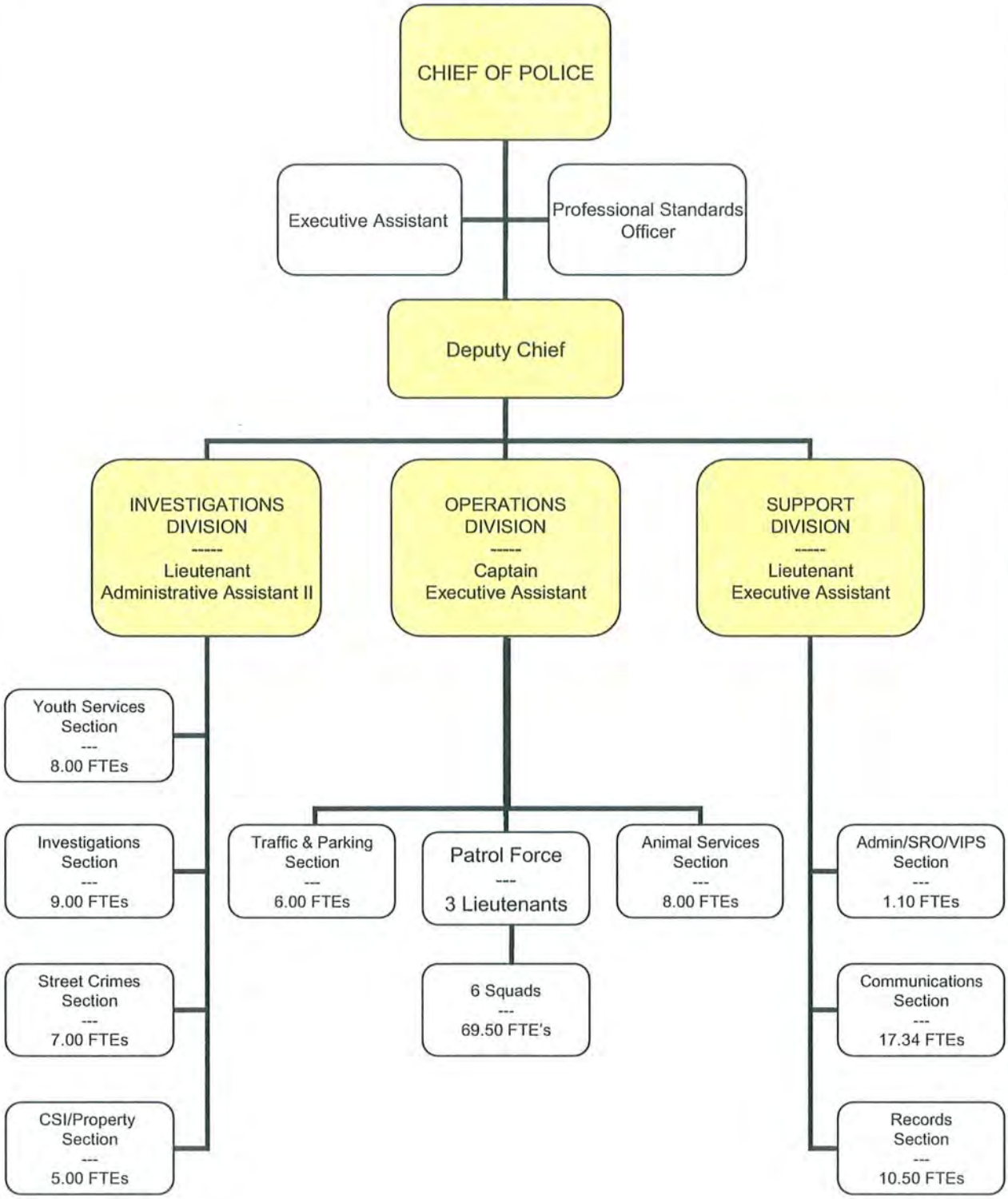


POLICE DEPARTMENT

Department Head
David Krauss, Police Chief

Mission Statement
Committed to Community Partnerships

City of Tracy
POLICE DEPARTMENT
FY08-09



5100 - POLICE DEPARTMENT BUDGET SUMMARY

The Police Department provides for law enforcement and public safety within the City through patrol, traffic, investigations, animal control, and communications services.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 13.0% over the current year estimates, and also represents a 30.6% increase over FY 06-07 actual expenditures.

The base component of the budget represent a 10.2% increase over the current year estimates, while budget augments represent a 2.5% increase over the base budget.

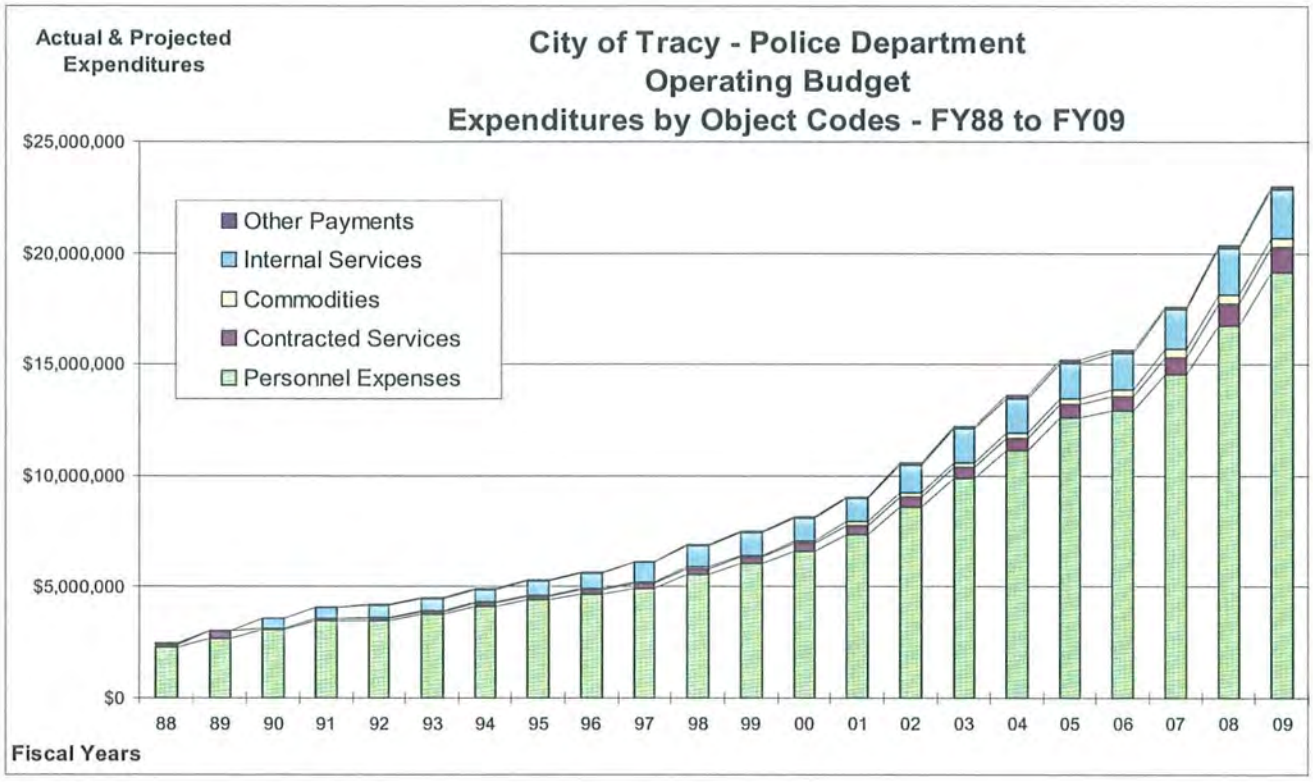
For FY 08-09, departmental staffing will remain at its current level. In FY 07-08, 6 new full-time regular positions were added.

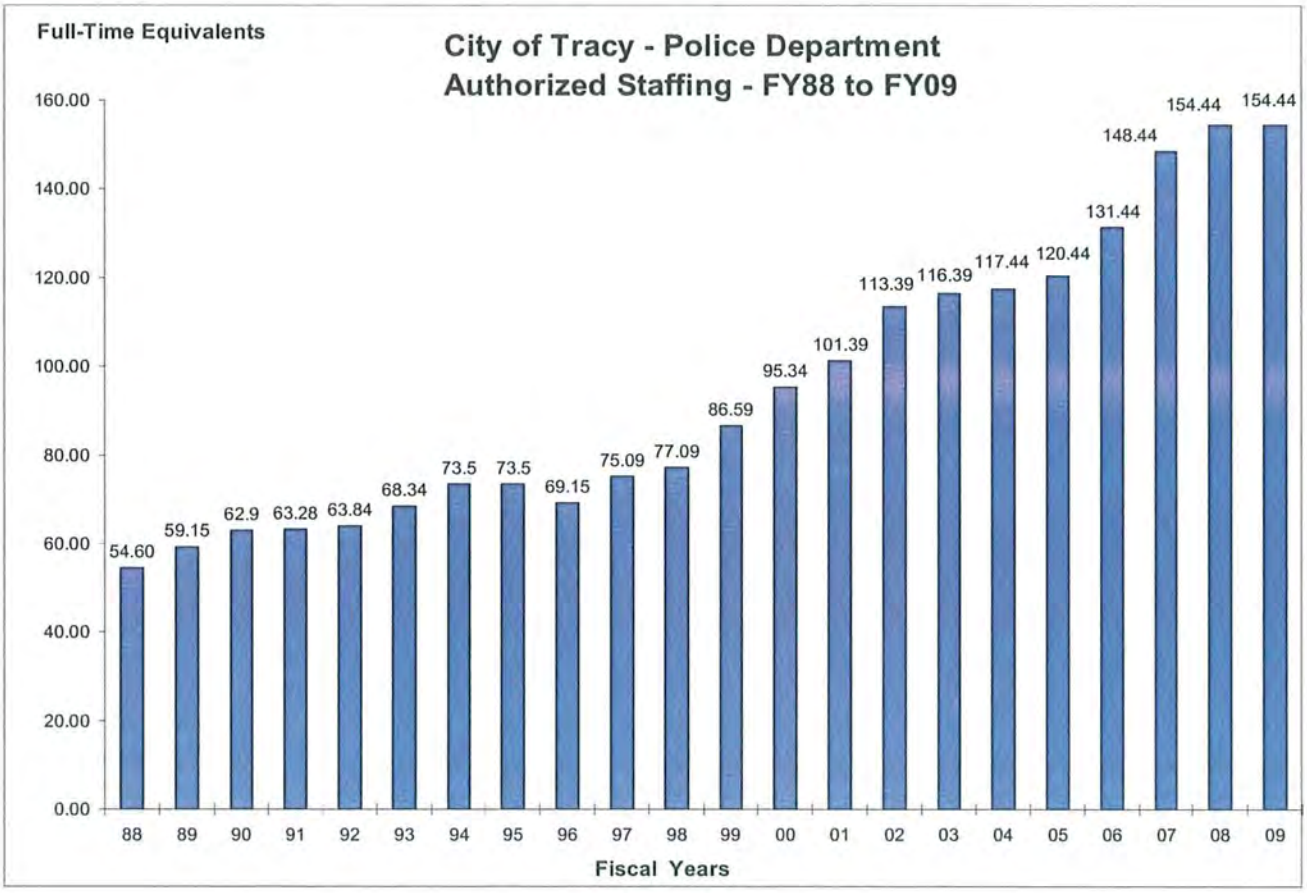
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Chief's Office						
5111 Police Administration	643,053	759,790	903,900	1,076,890	1,139,980	5.9%
Operations Division						
5121 Patrol Force	7,830,519	8,943,116	11,376,630	10,075,850	11,072,240	9.9%
5122 Traffic Enforcement	630,748	782,845	847,810	859,140	859,330	0.0%
5123 Parking Enforcement	106,503	118,430	140,630	136,640	164,030	20.0%
5124 Police Reserves	22,502	29,937	52,760	36,910	54,140	46.7%
5126 Animal Control	501,205	508,246	754,500	529,060	773,630	46.2%
5129 School Crossing Guards	190,710	184,791	218,700	218,700	230,000	5.2%
Investigation Division						
5131 General Investigations	914,122	1,044,438	1,279,370	1,264,310	1,617,290	27.9%
5132 Juvenile/Youth Services	594,716	611,557	1,084,680	1,064,390	1,360,820	27.8%
5133 Street Crimes	991,123	1,218,383	1,207,750	1,247,850	1,291,000	3.5%
5134 Property Management	349,850	417,534	584,980	618,910	610,540	-1.4%
Support Division						
5141 Police Records	1,152,859	1,188,439	1,152,860	1,134,310	1,206,750	6.4%
5146 Communications	1,706,078	1,795,250	2,316,430	2,092,150	2,612,480	24.9%
Department Total	15,633,988	17,602,756	21,921,000	20,355,110	22,992,230	13.0%
Amended Budget	15,633,988	19,185,144		21,951,436		
% of Amended Spent	92.35%	91.75%		92.73%	over 2 years	30.6%
				Base Budget	22,421,590	10.2%
				Augmentations	570,640	2.5%
EQUIVALENCY FACTOR						
Cost per EDU	$448.09	$494.04	$604.72	$578.93	$653.37	12.9%

5100 - POLICE DEPARTMENT BUDGET SUMMARY (CONTINUED)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	12,907,670	14,558,282	18,363,520	16,765,690	19,155,940	14.3%
Contracted Services	669,736	739,708	930,930	918,400	1,062,790	15.7%
Commodities	290,028	383,701	392,510	425,780	424,620	-0.3%
Internal Charges	1,616,389	1,813,994	2,120,540	2,131,740	2,212,850	3.8%
Other Payments	150,165	107,071	113,500	113,500	136,030	19.9%
Department Total	15,633,988	17,602,756	21,921,000	20,355,110	22,992,230	13.0%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101 - Taxes	14,863,503	16,906,447	21,260,300	19,486,270	22,096,630	13.4%
Fee Revenues	185,079	244,112	177,000	241,000	248,800	3.2%
Grant Revenues	401,321	245,518	289,200	394,480	412,800	4.6%
Parking Assessments	66,379	57,523	43,500	80,000	83,000	3.8%
Traffic Fines Sub-fund 105	110,000	140,000	145,000	140,000	145,000	3.6%
Asset Seizure Fund 231	7,706	9,156	6,000	13,360	6,000	-55.1%
Department Total	15,633,988	17,602,756	21,921,000	20,355,110	22,992,230	13.0%

DEPARTMENTAL STAFFING Regular Positions	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Chief of Police	1.00	1.00	1.00	1.00	1.00	
Deputy Chief of Police	0.00	1.00	1.00	1.00	1.00	
Police Mid-Managers	6.00	5.00	6.00	6.00	6.00	
Police Sergeants	11.00	11.00	11.00	12.00	12.00	
Police Corporals	0.00	0.00	0.00	0.00	0.00	
Police Officers	63.00	69.00	71.00	73.00	73.00	
Auxiliaries	11.00	14.00	14.00	14.00	14.00	
Civilian Supervisors	2.00	5.00	5.00	5.00	5.00	
Communication Operators	14.00	14.00	14.00	14.00	14.00	
Secretarial and Clerical	10.50	14.50	14.50	14.50	14.50	
Animal Control	6.00	7.00	7.00	7.00	7.00	
Other Staffing (Full-Time Equivalents)	0.34	0.34	0.34	0.34	0.34	
Communication Operators	0.50	0.50	0.50	0.50	0.50	
Reserve Officers	1.00	1.00	1.00	1.00	1.00	
Parking Enforcement	0.10	0.10	0.10	0.10	0.10	
Auxiliaries	5.00	5.00	5.00	5.00	5.00	
Police Officers (Overhires)						
Total Full-Time Equivalents	131.44	148.44	151.44	154.44	154.44	2.0%


Actual & Projected Expenditures
City of Tracy - Police Department
Operating Budget
Expenditures by Object Codes - FY88 to FY09
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Police Department
Authorized Staffing - FY88 to FY09
160.00
140.00
120.00
100.00
80.00
60.00
40.00
20.00
0.00
54.60 59.15 62.9 63.28 63.84 68.34 73.5 73.5 69.15 75.09 77.09 86.59 95.34 101.39 113.39 116.39 117.44 120.44 131.44 148.44 154.44 154.44
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Police Department

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$7,525,591	$319.87	80.09
FY 02-03 Actual	12,234,266	410.82	116.39
FY 06-07 Actual	17,602,756	494.04	148.44
FY 07-08 Estimated	20,355,110	561.87	154.44
% Change: 10 Years	+ 145%	+ 75.6%	+ 92.8%
% Change: Per Annum	+ 14.5%	+ 7.5%	+ 9.3%

Historical Milestones

FY 96-97

- New Police Facility opened July 96

Recent Budget Changes

FY 04-05

- 3 new Police Officers were added to the Patrol Force; 1 with State COPS grant funding and 1 with a grant from the West Valley Mall
- Department budget cutbacks for FY 04-05 will consist of salary savings due to staff turnover
- $349,000 spent to purchase mobile data terminal system for police vehicles
- Crime Prevention Officer reassigned to Patrol; 2 more Officers assigned to Street Crimes Unit; DARE Officer discontinued

FY 05-06

- 2 new Police Officers were added to the Patrol Force, 1 with State COPs grant funding for the year
- A 3rd Crime Scene Technician and an Animal Services Supervisor added
- A Police Officer position was budgeted for the DARE program; the position was not filled. Instead, the City contributed $58,800 to a DARE contractor.
- The department implemented the use of mobile data terminals (MDT) in police vehicles
- Kirchhoff & Associates did a study of patrol staffing. A number of recommendations were made to improve PD operations and performance.
- As a result of the Kirchhoff study, at mid-year 2 additional police officers were added to the Patrol Program. Also, 5 overhire positions were authorized with the intent of improving police staffing levels by offsetting vacancies and leaves and reducing recruitment training time.

FY 06-07

- To further implement the Kirchhoff study, 2 more Police Officers were added to the Patrol Force; and another 2 Police Officers were added at mid-year, utilizing State COPS grant funding.
- 4 Police Assistants (a new pre-professional job class) were added to the Patrol Program. Two of the positions were converted from Community Service Officers.
- A Police Captain position was upgraded to "Deputy Chief"
- Other positions added:
  1 Administrative Assistant II for the Operations Division
  4th Motorcycle Officer the Traffic Enforcement Program
  7th Records Assistant for to the Records Program
  1 Crime Scene Technician Supervisor in the 4th quarter
- $60,640 was included in the budget for continued contracting for the DARE program
- At mid-year, the following positions were added:
  2 Records Assistants
  1 School Resources Officer
  2 Communication Operations Supervisors
  1 Animal Control Officer
  4th Crime Scene Technician
- Also, a Patrol Officer was added at mid-year, but this was offset by the elimination of the position funded by the West Valley Mall.
- Department reorganized from 2 divisions to 3 divisions (see page E12). The Support Division, headed by a Captain, was divided into an Investigation Division and a Support Division, both headed by a Lieutenant. The Field Operations Division remains headed by a Captain.

FY 07-08

- Departmental staffing added a 5th Lieutenant position for patrol oversight and 2 investigators.
- Full-year funding provided for 7 new positions added mid-year in FY 06-07.
- Budget amount for Patrol overtime is $318,300, or 3.3% of personnel expenses for the Patrol Force Program.
- A Sergeant and 2 Officers added to Youth Services, and 2 positions reassigned from Street Crimes to Youth Services, as part of the Mayor's Community Youth Support Network.
- 2 Police Officers transferred to Street Crimes to replace those transferred above. One Detective reassigned to General Investigations from Youth Services.

Proposed Budget Changes for FY 08-09

- No new positions to be added.
- Full-year funding provided for current staffing.
- Budget amount of Patrol overtime is $338,000 or 3.7% of personnel expenses for the Patrol Force.
- Major budget augmentations include:
  $26,270 added communication equipment
  $32,500 added MDT repair costs
  $20,000 for strategic planning
  $20,000 for added communication costs
  $17,230 cooling system for server room
- Major equipment purchases planned:
  $190,000 to replace 5 patrol vehicles
  $54,000 to replace 3 motorcycles
  $100,000 for 2 new vehicles

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
School Crossing Guards	$184,791	+18.3%	$218,700	+5.2%	$230,000
Police Training	129,000	+42.0%	183,200	+3.0%	188,720
County Booking Fees	103,673	+2.2%	106,000	+5.0%	111,300
Computer O & M	89,870	-5.0%	85,360	+39.6%	119,160
DARE Contract	60,640	+3.1%	62,500	+3.0%	64,400
Data Service	24,980	+87.7%	46,900	+19.2%	55,900
Communication Maintenance	22,260	+12.3%	25,000	+108.0%	52,070
Vehicle Leasing	19,780	0.0%	19,780	+78.4%	35,400
Veterinary Services	12,860	0.0%	12,860	-3.9%	12,360
Lab Testing	13,990	-11.4%	12,390	+3.0%	12,760
Equipment Acquisition	$411,000		$247,830		$120,000
Equipment Replacement	$291,450		$357,350		$334,500

Departmental Budget Analysis - Part I

5100 - Police Department — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	12,069,670	1,163,580	9.6%	13,233,250	842,120	6.4%	14,075,370	16.6%	12,907,670	91.7%
Contracted Services	565,850	830	0.1%	566,680	65,300	11.5%	631,980	11.7%	669,736	106.0%
Commodities	225,860	1,750	0.8%	227,610	15,390	6.8%	243,000	7.6%	290,028	119.4%
Internal Charges	1,582,990	94,370	6.0%	1,677,360	41,800	2.5%	1,719,160	8.6%	1,616,389	94.0%
Other Payments	128,100	3,600	2.8%	131,700	52,000	39.5%	183,700	43.4%	150,165	81.7%
Department Total	14,572,470	1,264,130	8.7%	15,836,600	1,016,610	6.4%	16,853,210	15.7%	15,633,988	92.8%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	14,075,370	590,710	4.2%	14,666,080	1,160,010	7.9%	15,826,090	12.4%	14,558,282	92.0%
Contracted Services	631,980	74,380	11.8%	706,360	133,290	18.9%	839,650	32.9%	739,708	88.1%
Commodities	243,000	4,920	2.0%	247,920	97,520	39.3%	345,440	42.2%	383,701	111.1%
Internal Charges	1,719,160	192,760	11.2%	1,911,920	0	0.0%	1,911,920	11.2%	1,813,994	94.9%
Other Payments	183,700	-10,200	-5.6%	173,500	-66,400	-38.3%	107,100	-41.7%	107,071	100.0%
Department Total	16,853,210	852,570	5.1%	17,705,780	1,324,420	7.5%	19,030,200	12.9%	17,602,756	92.5%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	15,826,090	1,307,810	8.3%	17,133,900	1,229,620	7.2%	18,363,520	16.0%	16,765,690	91.3%
Contracted Services	839,650	-30,220	-3.6%	809,430	121,500	15.0%	930,930	10.9%	961,900	103.3%
Commodities	345,440	20,070	5.8%	365,510	27,000	7.4%	392,510	13.6%	425,780	108.5%
Internal Charges	1,911,920	208,620	10.9%	2,120,540	0	0.0%	2,120,540	10.9%	2,088,240	98.5%
Other Payments	107,100	6,400	6.0%	113,500	0	0.0%	113,500	6.0%	113,500	100.0%
Department Total	19,030,200	1,512,680	7.9%	20,542,880	1,378,120	6.7%	21,921,000	15.2%	20,355,110	92.9%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	18,363,520	361,780	2.0%	18,725,300	430,640	2.3%	19,155,940	4.3%		
Contracted Services	930,930	74,770	8.0%	1,005,700	102,770	10.2%	1,108,470	19.1%		
Commodities	392,510	12,110	3.1%	404,620	20,000	4.9%	424,620	8.2%		
Internal Charges	2,120,540	46,630	2.2%	2,167,170	0	0.0%	2,167,170	2.2%		
Other Payments	113,500	5,300	4.7%	118,800	17,230	14.5%	136,030	19.9%		
Department Total	21,921,000	500,590	2.3%	22,421,590	570,640	2.5%	22,992,230	4.9%		

Notes:

1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5100 - Police Department Base Analysis - Part II

Departmental Budget by Program	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5111 Police Administration	643,053	759,790	903,900	1,119,980	20,000	1.8%
5121 Patrol Force	7,830,519	8,943,116	11,376,630	11,303,210	-230,970	-2.0%
5122 Traffic Enforcement	630,748	782,845	847,810	859,330	0	0.0%
5123 Parking Enforcement	106,503	118,430	140,630	164,030	0	0.0%
5124 Police Reserves	22,502	29,937	52,760	54,140	0	0.0%
5126 Animal Control	501,205	508,246	754,500	773,630	0	0.0%
5129 School Crossing Guards	190,710	184,791	218,700	230,000	0	0.0%
5131 General Investigations	914,122	1,044,438	1,279,370	1,401,280	216,010	15.4%
5132 Juvenile/Youth Services	594,716	611,557	1,084,680	837,090	523,730	62.6%
5133 Street Crimes	991,123	1,218,383	1,207,750	1,256,370	34,630	2.8%
5134 Property Management	349,850	417,534	584,980	671,070	-60,530	-9.0%
5141 Police Records	1,152,859	1,188,439	1,152,860	1,206,750	0	0.0%
5146 Communications	1,706,078	1,795,250	2,316,430	2,544,710	67,770	2.7%
Department Total	15,633,988	17,602,756	21,921,000	22,421,590	570,640	2.5%
Department Budget by Program						
Personnel Expenses	12,907,670	14,558,282	18,363,520	18,725,300	430,640	2.3%
Contracted Expenses	669,736	739,708	930,930	1,005,700	102,770	10.2%
Commodities	290,028	383,701	392,510	404,620	20,000	4.9%
Internal Charges	1,616,389	1,813,994	2,120,540	2,167,170	0	0.0%
Other Payments	150,165	107,071	113,500	118,800	17,230	15.4%
Department Total	15,633,988	17,602,756	21,921,000	22,421,590	570,640	2.5%
Department Budget by Funding Source						
General Fund 101 - Taxes	14,863,503	16,906,447	21,260,300	21,648,350	449,580	2.1%
Fee Revenues	185,079	244,112	177,000	177,000	71,800	40.6%
Grant Revenues	401,321	245,518	289,200	401,740	9,760	2.4%
Parking Assessments	66,379	57,523	43,500	43,500	39,500	90.8%
Traffic Fines Sub-fund 105	110,000	140,000	145,000	145,000	0	0.0%
Asset Seizure Fund 231	7,706	9,156	6,000	6,000	0	
Department Total	15,633,988	17,602,756	21,921,000	22,421,590	570,640	2.5%
Department Staffing						
Total-Full Time Equivalent	131.44	148.44	151.44	154.44	0.00	0.0%
Department Equipment Purchase						
Replacement Equipment	942,443	229,062	357,530	40,000	294,500	736.3%
New Equipment	0	215,767	247,830	20,000	150,000	

Key Indicators for Police Department	FY03-04 Actual	FY 04-05 Actual	FY05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Communications Center								
Operating Hours	8,784	8,760	8,760	8,760	8,784	8,784	8,760	-0.3%
Public Calls Received	48,500	44,488	45,602	44,343	47,380	43,108	44,000	2.1%
Service Calls Dispatched	41,000	35,806	37,156	35,339	39,140	33,708	35,000	3.8%
Field Information Requests	1,200	1,888	1,858	1,582	2,100	1,224	1,400	
Calls/Operating Hour	10.33	938.00	9.66	9.28	10.09	8.88	9.18	3.3%
Patrol Activities								
Calls for Services	41,000	35,806	37,156	35,399	39,140	33,708	34,000	0.9%
Officer Initiated Interactions	28,500	29,122	25,505	29,054	29,870	29,832	30,500	2.2%
Traffic Citations Issued		6,599	6,132	9,372	8,100	8,463	8,000	-5.5%
Reports Taken	10,000	12,242	12,237	11,849	13,000	12,057	12,000	-0.5%
Total	79,500	83,769	81,030	85,674	90,110	84,060	84,500	0.5%
Activities/Operating Hour	9.05	9.56	9.25	9.77	10.26	9.57	9.65	0.8%
Activities/Day	217.21	229.50	222.00	234.56	246.20	229.67	231.51	0.8%
Activities/EDU	2.49	2.49	2.32	2.40	2.49	2.39	2.40	0.4%
Part I Crimes	3,350	3,916	3,396	2908.00	340	2,670	2,700	1.1%
Part I Crimes/Day	9.18	10.73	9.30	7.97	0.93	7.32	7.38	0.8%
Part I Crimes/100 EDUs	10.49	11.65	9.73	8.16	0.94	7.59	7.67	1.0%
Investigations Caseload								
Cases Reviewed	6,188	7,133	7,954	3,649	8,800	3,208	3,300	2.9%
Cases Assigned	396	463	390	681	430	573	565	-1.4%
Cases Cleared	400	331	354	596	330	334	350	4.8%
Cases Suspended	62	69	63	104	68	246	300	22.0%
Outstanding Cases	99	68	188	109	100	238	255	7.1%
Traffic Accidents								
Fatal	2	1	4	2	3	3	3	
Hit and Run	5	13	5	2	3	6	5	-16.7%
Hit & Run Non-Injury	228	210	253	239	259	234	240	2.6%
Injury	208	175	106	64	137	47	60	27.7%
Property Damage	667	875	775	680	800	621	700	12.7%
Total	1,110	1,274	1,143	987	1,202	911	1,008	10.6%
Traffic Accidents/Day	3.04	3.49	3.13	2.70	3.28	2.50	2.75	10.3%
Traffic Accidents/100 EDUs	3.47	3.79	3.28	2.77	3.32	2.59	2.86	10.6%
Animal Control								
Animal Impounded	2,258	2,290	2,440	2,160	2,600	2,006	2,100	4.7%
Animal Day Impounded	15,805	15,751	16,876	15,200	18,000	14,650	15,000	2.4%

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Upgraded radio system from VHF to UHF
2. Implemented technological proposals from Kirchhoff Study
3. Implemented a community education program aimed at reducing burglary, and auto theft
4. Continued to staff department according to Kirchhoff Study
5. Created Deputy Chief position and began restructure of department to increase efficiency

Current Projections: FY 07-08

1. Added 2nd UHF channel to improve officer response to calls and officer safety
2. Staff department to adequately address Mayor's six point plan
3. Aggressively expand recruitment efforts to increase diversity within the candidate pool
4. Complete communications center, rebuild, and upgrade

Demolition of PD Communications Center

Relocation of Emergency Operations Center

Future Projections: FY 08-09

1. Develop Vision Statement and New Strategic Plan
2. Integrate TPI components throughout the department
3. Appropriately staff new Youth Services Unit to address MCYSN goals
4. Aggressively manage operating costs

The "New" Communications Center

It doesn't get an better than this for a Dispatcher!

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Program 5111 - Police Administration

Administer and direct the Police Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provides for the police chief, his executive assistant, an administrative sergeant, a professional standards officer, and the volunteer chaplains for the department. Program costs have been increasing due to added staffing and rising personnel costs. A new Deputy Chief was added in FY 06-07. In FY 07-08, personnel costs are up due to added full-year staffing, pay raises, as well as increased costs for background investigations and organizational development.

For FY 08-09, no program changes are anticipated. The program budget provides current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To administer the 13 programs of the department at an administrative cost of 5.0% or less of the department operating budget.
2. To oversee a departmental budget of over $22,992,230 and with an authorized staffing of 154.44 full-time equivalents.
3. To complete the review and consolidation of the departmental polices codified with the general orders.
4. To diversify and expand the work force.
5. To work with Human Resources to integrate certain "Best Practices", relative to personnel matters, into the police department's administrative operations.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	567,936	664,479	758,070	879,570	968,420	10.1%
Contracted Services	13,747	22,707	62,070	109,310	83,180	-23.9%
Commodities	21,866	26,321	27,460	33,720	29,810	-11.6%
Internal Charges	39,504	46,283	56,300	54,290	58,570	7.9%
Other Payments	0	0	0	0	0	
Program Total	643,053	759,790	903,900	1,076,890	1,139,980	5.9%
FUNDING SOURCES						
General Fund 101 - Taxes	643,053	759,790	903,900	1,076,890	1,139,980	5.9%
State Grants	0	0	0	0	0	
Program Total	643,053	759,790	903,900	1,076,890	1,139,980	5.9%
EQUIVALENCY FACTOR						
Cost per EDU	$18.43	$21.32	$24.94	$30.63	$32.39	5.8%
PROGRAM STAFFING						
Regular Positions						
Chief of Police	1.00	1.00	1.00	1.00	1.00	
Executive Assistant	1.00	1.00	1.00	1.00	1.00	
Police Sergeant	0.80	1.00	1.00	1.00	1.00	
Police Officer	1.00	1.00	1.00	1.00	1.00	
Deputy Chief/Police Captain	0.20	1.00	1.00	1.00	1.00	
Police Lieutenant	0.00	0.30	0.30	0.30	0.30	
Other Staffing (Full-Time Equivalents)						
Police Chaplain (Volunteer)	0.10	0.10	0.10	0.10	0.10	
Total - Full-Time Equivalents	4.10	5.40	5.40	5.40	5.40	0.0%

Program 5121 - Patrol Force

Provide a uniformed patrol force for first level response to the community with emphasis on crime prevention and suppression, law enforcement, order maintenance, traffic flow, and public safety.

COMMENTARY

Early in FY 05-06, a study of the department's patrol staffing was done. As a result, 6 new police officers, 8 auxiliaries, and 1 clerical were added with authorization for 5 police overhires. Since FY 99-00, program staffing has increased from 36.10 to 74.00 FTEs. In FY 07-08, program staffing added a new lieutenant for patrol supervision, but 2 police officers positions were transferred out. Program costs have been rising due to added staffing, pay raises, and related operational costs.

For FY 08-09, no program changes are anticipated. The program budget provides current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide minimum police patrol coverage of 4 beats for 24 hours per day, 7 days per week; providing 58,000 annual beat patrol hours.
2. To respond to 34,500 service calls and initiate 21,000 officer field interactions.
3. To identify and implement Mayors's Community Youth Support network components.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	6,599,655	7,456,159	9,629,790	8,315,840	9,219,500	10.9%
Contracted Services	132,874	185,793	250,670	204,540	256,400	25.4%
Commodities	183,648	240,306	241,830	271,390	270,320	-0.4%
Internal Charges	767,177	957,095	1,148,340	1,178,080	1,197,490	1.6%
Other Payments	147,165	103,763	106,000	106,000	128,530	21.3%
Program Total	7,830,519	8,943,116	11,376,630	10,075,850	11,072,240	9.9%
FUNDING SOURCES						
General Fund 101 - Taxes	7,677,299	8,787,404	11,336,630	9,978,280	11,026,240	10.5%
State POST Reimbursements	29,176	44,904	40,000	46,000	46,000	0.0%
Federal Grants	0	0	0	0	0	
State Grants	124,044	110,808	0	51,570	0	
Program Total	7,830,519	8,943,116	11,376,630	10,075,850	11,072,240	9.9%
EQUIVALENCY FACTOR						
Cost per EDU	$224.43	$251.00	$313.84	$286.57	$314.64	9.8%
PROGRAM STAFFING						
Regular Positions						
Deputy Chief/ Police Captain	0.75	0.75	0.75	0.75	0.75	
Police Lieutenant	3.50	1.50	2.50	2.50	2.50	
Police Sergeant	6.00	6.00	6.00	6.00	6.00	
Police Officer	45.00	49.00	49.00	47.00	47.00	
Police Asst/Comm Service Officer	2.00	10.00	10.00	10.00	10.00	
Administrative Assistant II	0.00	1.00	1.00	1.00	1.00	
Executive Assistant	0.75	0.75	0.75	0.75	0.75	
Other Staffing (Full-Time Equivalents						
Police Officer (Overhires)	5.00	5.00	5.00	5.00	5.00	
Total - Full-Time Equivalents	63.00	74.00	75.00	73.00	73.00	0.0%

Program 5122 - Traffic Enforcement

Enforce Vehicle Code requirements and restrictions by uniformed vehicle and motorcycle patrol; investigate traffic accidents.

COMMENTARY

This program provides for motorcycle traffic officers and their supervision. In FY 05-06, program costs showed a slight decrease. Prior year costs were higher due to outlays on a traffic safety grant, including overtime costs. In FY 06-07, program staffing added a 4th motorcycle traffic officer. In FY 07-08, program costs are rising due to added full-year staffing, pay raises, and related operational costs.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide traffic patrol of 100 field hours per week and respond to 1,500 service calls and initiate 10,000 officer field interaction during the year.

2. To deploy traffic enforcement efforts based on statistical data, focusing on high collision locations.

3. To issue 4,000 traffic citations.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	563,266	701,969	752,950	775,540	760,600	-1.9%
Contracted Services	1,165	11,541	2,200	2,040	2,200	7.8%
Commodities	3,094	15,129	14,690	14,590	15,150	3.8%
Internal Charges	63,223	54,206	77,970	66,970	81,380	21.5%
Other Payments	0	0	0	0	0	
Program Total	630,748	782,845	847,810	859,140	859,330	0.0%
FUNDING SOURCES						
General Fund 101 - Taxes	617,808	782,845	847,810	859,140	859,330	0.0%
State Grants	12,940	0	0	0	0	
Program Total	630,748	782,845	847,810	859,140	859,330	0.0%
EQUIVALENCY FACTOR						
Cost per EDU	$18.08	$21.97	$23.39	$24.44	$24.42	-0.1%
PROGRAM STAFFING						
Regular Positions						
Deputy Chief/ Police Captain	0.10	0.10	0.10	0.10	0.10	
Police Lieutenant	0.25	0.25	0.25	0.25	0.25	
Police Sergeant	0.75	0.75	0.75	0.75	0.75	
Police Officer	3.00	4.00	4.00	4.00	4.00	
Administrative Assistant III	0.00	0.00	0.00	0.00	0.00	
Executive Assistant	0.10	0.10	0.10	0.10	0.10	
Other Staffing (Full-Time Equivalents)						
Police Officer- Disability	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	4.20	5.20	5.20	5.20	5.20	0.0%

Program 5123 - Parking Enforcement

Enforce regulations pertaining to parked vehicles on public streets. Contracted collection of parking penalties.

COMMENTARY

The parking enforcement activities of the department were renewed back in FY 93-94. The program provides for 2 half-time enforcement positions and a contracted service for the collection of parking penalties. In FY 07-08, program costs are up reflecting full program staffing.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide 1,900 field hours of parking enforcement annually, with 450 field hours spent in the Downtown Business District.
2. To respond to parking enforcement complaints within an hour of receipt.
3. To maintain a working presence in the downtown business area.
4. To respond to telephone complaints for abandoned vehicles within 24 hours.
5. To recover 52% of program costs through parking penalties.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	87,589	97,392	113,450	107,580	136,100	26.5%
Contracted Services	5,829	6,039	7,170	5,980	7,170	19.9%
Commodities	379	4,222	4,160	5,590	4,340	-22.4%
Internal Charges	12,706	10,777	15,850	17,490	16,420	-6.1%
Other Payments	0	0	0	0	0	
Program Total	106,503	118,430	140,630	136,640	164,030	20.0%
FUNDING SOURCES						
General Fund 101 - Taxes	40,397	54,798	80,630	56,640	81,030	43.1%
Parking Assessments	66,106	63,632	60,000	80,000	83,000	3.8%
Program Total	106,503	118,430	140,630	136,640	164,030	20.0%
EQUIVALENCY FACTOR						
Cost per EDU	$3.05	$3.32	$3.88	$3.89	$4.66	19.9%
PROGRAM STAFFING						
Regular Positions						
Deputy Chief/ Police Captain	0.05	0.05	0.05	0.05	0.05	
Police Lieutenant	0.15	0.15	0.15	0.15	0.15	
Police Sergeant	0.25	0.25	0.25	0.25	0.25	
Administrative Assistant III	0.00	0.00	0.00	0.00	0.00	
Executive Assistant	0.05	0.05	0.05	0.05	0.05	
Other Staffing (Full-Time Equivalents)						
Parking Enforcement Intern	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	1.50	1.50	1.50	1.50	1.50	0.0%

Program 5124 - Police Reserves

Provide a uniformed force of trained volunteer Reserve Officers to supplement the regular patrol force with deployment for special events, emergency circumstances, and selective preventative patrols.

COMMENTARY

In FY 93-94, due to FLSA regulations, reserve officers were redesignated as volunteers, rather than part-time employees. Program costs reflect the cost of supervision and minor equipment and uniforms for the reserves. Since FY 97-98, the City is able to pay "pass-through" compensation to reserve officers for certain events at local schools. This compensation is reflected as an increase in personnel cost, as well as program revenue. Program costs show modest increases over the years; but generally are less than budgeted.

For FY 08-09, no program changes are anticipated. The program budget provides for normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide 500 field hours of reserve officer service to supplement the regular patrol force.
2. To increase the number of active reserves by 5 positions, up to 7 officers.
3. To recertify our current reserve force.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	12,913	11,818	30,460	15,120	30,800	103.7%
Contracted Services	0	0	160	130	160	23.1%
Commodities	2,712	6,492	6,400	7,050	6,650	-5.7%
Internal Charges	6,877	11,627	15,740	14,610	16,530	13.1%
Other Payments	0	0	0	0	0	
Program Total	22,502	29,937	52,760	36,910	54,140	46.7%
FUNDING SOURCES						
General Fund 101 - Taxes	16,196	18,951	45,760	25,910	42,640	64.6%
Fee Revenues	6,306	10,986	7,000	11,000	11,500	4.5%
Program Total	22,502	29,937	52,760	36,910	54,140	46.7%
EQUIVALENCY FACTOR						
Cost per EDU	$0.64	$0.84	$1.46	$1.05	$1.54	46.6%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.00	0.00	0.00	0.00	0.00	
Police Lieutenant	0.10	0.10	0.10	0.10	0.10	
Police Sergeant	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Police Reserve Officers	0.50	0.50	0.50	0.50	0.50	
Total - Full-Time Equivalents	0.60	0.60	0.60	0.60	0.60	0.0%

Program 5126 - Animal Control

Provide enforcement of the City's animal control ordinance and laws. Investigate complaints and issue licenses. Provide an animal shelter to handle impounded, stray and relinquished animals.

COMMENTARY

In FY 05-06, program staffing added a new supervisor position. Program costs increased, although personnel costs were less than expected due to staff vacancies, but were offset by temporary help costs. In FY 06-07, program staffing will add an animal control officer at mid-year. Program costs will show an increase reflecting full and added staffing. For FY 07-08, program costs will be less than budgeted due to staff vacancies, while other costs were as expected.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing of 8 positions with a normal cost increment and includes $12,360 for veterinary services and $14,790 for animal remains disposal.

PERFORMANCE OBJECTIVES

1. To impound 2,100 animals during the year and to provide shelter for 15,000 animal days during the year.
2. To increase dog license sales by 3% over prior year.
3. To make at least 5 public education presentations for adults regarding animal care and ownership requirements.
4. To reduce canine euthanasia rate by 2% and feline euthanasia rate by 3% from the prior year.
5. To recover 3.2% of program costs through program revenues.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	372,465	369,625	608,760	388,600	621,000	59.8%
Contracted Services	50,341	53,513	54,580	56,430	58,300	3.3%
Commodities	21,108	23,887	29,320	23,530	29,850	26.9%
Internal Charges	57,291	60,413	61,840	60,500	64,480	6.6%
Other Payments	0	808	0	0	0	
Program Total	501,205	508,246	754,500	529,060	773,630	46.2%
FUNDING SOURCES						
General Fund 101 - Taxes	474,607	481,110	727,500	499,060	742,330	48.7%
Fee Revenues	26,598	27,136	27,000	30,000	31,300	4.3%
Program Total	501,205	508,246	754,500	529,060	773,630	46.2%
EQUIVALENCY FACTOR						
Cost per EDU	$14.37	$14.26	$20.81	$15.05	$21.98	46.1%
PROGRAM STAFFING						
Regular Positions						
Deputy Chief/Police Captain	0.10	0.10	0.10	0.10	0.10	
Police Lieutenant/Sergeant	0.20	0.00	0.00	0.00	0.00	
Animal Control Officer	1.00	2.00	2.00	2.00	2.00	
Animal Control Assistant	2.00	2.00	2.00	2.00	2.00	
Executive Asst/Administrative Asst III	0.10	0.10	0.10	0.10	0.10	
Animal Control Aide - FT	3.00	3.00	3.00	3.00	3.00	
Animal Control Supervisor	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Animal Control Aide - PT	0.00	0.00	0.00			
Total - Full-Time Equivalents	7.40	8.20	8.20	8.20	8.20	0.0%

Program 5129 - School Crossing Guards

Provide adult crossing guards at school crossing sites.
Since FY 95-96, this service has been provided by a contractor.

COMMENTARY

In FY 95-96, program activities were contracted out instead of using City employees. The increase in program costs over the year reflects a normal cost increment and added crossing guards being covered. Also, going to year round schools has added to the program costs. Since FY 03-04, the program has added 6 new crossing guard posts.

For FY 08-09, the program provided for a normal increment, with funding for 26 posts.

PERFORMANCE OBJECTIVES

1. To provide crossing guard services at 26 posts for 37 weeks during the school year and at 11 posts for 15 weeks during the summer months.

2. To ensure all locations are always staffed for safety.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	190,710	184,791	218,700	218,700	230,000	5.2%
Commodities	0	0	0	0	0	
Internal Charges	0	0	0	0	0	
Other Payments	0	0	0	0	0	
Program Total	190,710	184,791	218,700	218,700	230,000	5.2%
FUNDING SOURCES						
General Fund 101 - Taxes	32,896	(808)	24,500	30,690	35,500	15.7%
Traffic Fines Sub-Fund 105	110,000	140,000	145,000	140,000	145,000	3.6%
School District Grants	47,814	45,599	49,200	48,010	49,500	3.1%
Program Total	190,710	184,791	218,700	218,700	230,000	5.2%
EQUIVALENCY FACTOR						
Cost per EDU	$5.47	$5.19	$6.03	$6.22	$6.54	5.1%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.00	0.00	0.00	0.00	0.00	
Police Sergeant	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
School Crossing Guards	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5131 - General Investigations

Conduct follow-up investigations on all Part 1 crimes, felonies, sex and pornography offenses, misdemeanors, and missing persons cases, not completed by patrol officers.

COMMENTARY

In FY 05-06, program costs showed a decrease, due to staff vacancies, but also normal contracted costs. In FY 06-07, program costs increased reflecting full-year staffing and pay raises. For FY 07-08, program staffing added 2 new detective positions and 1 was transferred in. Also, a full sergeant position is now allocated to the program. Program costs are rising due to added full-year staffing, pay raises, and related operational costs.

For FY 08-09, no program changes are anticipated. The program budget provides for full-year staffing for 8 detectives and their sergeant with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide 12,000 work hours for general investigations reviewing 3,300 cases and work 565 cases assigned.
2. To establish crime analysis and confidential information management duties performed by the Investigations Bureau administrative assistant.
3. To expand from 8 to 9 GID detectives to meet the minium standards recommended by the Kirchhoff study.
4. To maintain a maximum of 30 open cases per detective.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	813,505	918,929	1,135,950	1,121,690	1,468,160	30.9%
Contracted Services	11,193	8,387	11,190	11,260	13,910	23.5%
Commodities	5,875	10,717	13,230	14,300	13,650	-4.5%
Internal Charges	83,549	106,405	119,000	117,060	121,570	3.9%
Other Payments	0	0	0	0	0	
Program Total	914,122	1,044,438	1,279,370	1,264,310	1,617,290	27.9%
FUNDING SOURCES						
General Fund 101 - Taxes	912,719	1,039,603	1,265,270	1,252,910	1,601,890	28.0%
County Grant	1,403	4,835	14,100	11,400	15,400	23.7%
Federal & State Grants	0	0	0	0	0	
Program Total	914,122	1,044,438	1,279,370	1,264,310	1,617,290	27.9%
EQUIVALENCY FACTOR						
Cost per EDU	$26.20	$29.31	$35.29	$35.96	$45.96	27.8%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.20	0.00	0.00	0.00	0.00	
Police Lieutenant	0.00	0.30	0.30	0.60	0.60	
Police Sergeant	0.50	0.50	0.50	1.00	1.00	
Police Officer (Detectives)	5.00	5.00	7.00	8.00	8.00	
Administrative Assistant II	0.50	0.50	0.50	0.50	0.50	
Executive Assistant	0.25	0.25	0.25	0.25	0.25	
Other Staffing (Full-Time Equivalents)						
Court Liasion	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	6.45	6.55	8.55	10.35	10.35	0.0%

Program 5132 - Youth Services

Conduct follow-up investigations on all cases involving juveniles as suspects or victims; coordinate efforts at juvenile delinquency prevention and truancy reduction.

COMMENTARY

Prior to FY 07-08, program staffing consisted of 3 school resource officers, a detective, and allocated supervisory and support staff. The program also budgeted for the DARE contract. In FY 07-08, the program budget was augmented as part of the Mayor's Community Youth Support Network. Program staffing was increased with a net of 3.75 positions. These include a new sergeant and 2 new officers while 2 officer positions were transferred in and 1.25 transferred out.

FY FY 08-09, the program budget provides for the full year staffing of 7 officers, a sergeant and support staff.

PERFORMANCE OBJECTIVES

1. To increase gang awareness presentation by 10%.
2. To establish a crisis and support response protocol between City, School and Community Partners to effectively and promptly respond to community issues.
3. To establish a regional partner ship with area agencies exchange information and intelligence.
4. To host one regional partnership meeting.
5. To establish a protocol for gathering youth statistics.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	426,485	497,765	925,500	913,800	1,199,760	31.3%
Contracted Services	59,702	16,862	67,180	63,540	68,070	7.1%
Commodities	7,231	9,272	9,980	9,310	8,370	-10.1%
Internal Charges	101,298	87,658	82,020	77,740	84,620	8.9%
Other Payments	0	0	0	0	0	
Program Total	594,716	611,557	1,084,680	1,064,390	1,360,820	27.8%
FUNDING SOURCES						
General Fund 101 - Taxes	485,478	495,115	899,680	827,790	1,059,920	28.0%
School District Grants	109,238	116,442	185,000	186,700	196,000	5.0%
County Grants	0	0	0	0	0	
Federal & State Grants	0	0	0	49,900	104,900	
Program Total	594,716	611,557	1,084,680	1,064,390	1,360,820	27.8%
EQUIVALENCY FACTOR						
Cost per EDU	$17.05	$17.16	$29.92	$30.27	$38.67	27.7%
PROGRAM STAFFING						
Regular Positions						
Police Lieutenant	0.00	0.20	0.20	0.20	0.20	
Police Sergeant	0.25	0.25	0.25	1.00	1.00	
Police Officer	0.00	0.00	0.00	4.00	4.00	
Police Officer (Detectives)	1.00	1.00	1.00	0.00	0.00	
Police Officer (School Resources)	2.00	3.00	3.00	3.00	3.00	
Administrative Assistant II	0.25	0.25	0.25	0.25	0.25	
Executive Assistant	0.10	0.10	0.10	0.10	0.10	
Total - Full-Time Equivalents	3.60	4.80	4.80	8.55	8.55	0.0%

Program 5133 - Street Crimes

Special enforcement to reduce the presence of gangs and graffiti. Prevention of gambling, prostitution, illegal sale and use of narcotics, and alcoholic beverages, and commercialized vice. SWAT expenses.

COMMENTARY

In FY 04-05, program staffing added 2 new police officers; so program costs showed a significant increase. In FY 05-06, program costs showed a decrease due to staff vacancies. In FY 06-07, program costs increased reflecting full-year staffing and pay raises. In FY 07-08, although both personnel and contract costs are more than expected; overall, program costs will show only a modest increase. SWAT team activities are driving overtime costs higher than budgeted.

For FY 08-09, no program changes are anticipated. The program budget provides for full-year staffing for 6 officers and their sergeant will a normal cost increment, and including $35,400 for vehicle rentals.

PERFORMANCE OBJECTIVES

1. To provide 12,000 field hours of special enforcement and work 480 cases during the year.
2. To conduct 1,200 probation/parole contact/searches.
3. To conduct a total of 10 undercover operations regarding prostitution, drug sales, and ABC violations.
4. To increase drug seizures, arrests, and asset seizures by 5%.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	864,482	1,080,951	1,057,010	1,089,680	1,117,430	2.5%
Contracted Services	26,822	43,677	32,790	45,310	58,880	29.9%
Commodities	19,004	14,367	17,000	19,790	17,630	-10.9%
Internal Charges	77,815	76,888	93,450	85,570	89,560	4.7%
Other Payments	3,000	2,500	7,500	7,500	7,500	0.0%
Program Total	991,123	1,218,383	1,207,750	1,247,850	1,291,000	3.5%
FUNDING SOURCES						
General Fund 101 - Taxes	983,417	1,209,227	1,201,750	1,234,490	1,285,000	4.1%
County Grant	0	0	0	0	0	
State Grant	0	0	0	0	0	
Asset Seizure Fund 231	7,706	9,156	6,000	13,360	6,000	
State Grant *Program Total*	991,123	1,218,383	1,207,750	1,247,850	1,291,000	3.5%
EQUIVALENCY FACTOR						
Cost per EDU	$28.41	$34.20	$33.32	$35.49	$36.69	3.4%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.20	0.00	0.00	0.00	0.00	
Police Lieutenant	0.00	0.30	0.30	0.00	0.00	
Police Sergeant	1.00	1.00	1.00	1.00	1.00	
Police Officer	6.00	6.00	6.00	6.00	6.00	
Executive Assistant	0.05	0.05	0.05	0.05	0.05	
Administrative Assistant II	0.00	0.00	0.00	0.25	0.25	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	7.25	7.35	7.35	7.30	7.30	0.0%

Program 5134 - Property Management

Process and store departmental property, supplies, and evidence. Provide crime scene assistance in evidence collection and photography services.

COMMENTARY

Program staffing provides for crime scene technicians and their supervision. A 3rd technician position was added in FY 05-06. In FY 06-07, a crime scene technician supervisor and a 4th technician were added late in the year. So, program cost have been rising due to added staffing, pay raises, and related operational costs.

For FY 08-09, no further staffing changes are anticipated. The program budget provides for staffing by 4 crime scene technicians and their supervisor with a normal cost increment, and includes $12,760 for lab testing.

PERFORMANCE OBJECTIVES

1. To work 200 crime scene investigations during the year and process 9,000 pieces of evidence.
2. To add a property and evidence page to the City's web site.
3. To provide training and education for one crime scene technician to become a forensic video analyst.
4. To provide training and education for one crime scene technician to become a fingerprint identification expert.
5. To increase the number of times we assist patrol and detectives at crime scenes by 10%. (535 incidents in 2007)

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	289,025	343,949	498,860	520,830	520,970	0.0%
Contracted Services	12,098	18,394	18,600	32,290	19,200	-40.5%
Commodities	8,805	9,191	9,420	9,410	9,610	2.1%
Internal Charges	39,922	46,000	58,100	56,380	60,760	7.8%
Other Payments	0	0	0	0	0	
Program Total	349,850	417,534	584,980	618,910	610,540	-1.4%
FUNDING SOURCES						
General Fund 101 - Taxes	349,850	417,534	584,980	618,910	610,540	-1.4%
Federal & State Grants	0	0	0	0	0	
Program Total	349,850	417,534	584,980	618,910	610,540	-1.4%
EQUIVALENCY FACTOR						
Cost per EDU	$10.03	$11.72	$16.14	$17.60	$17.35	-1.4%
PROGRAM STAFFING						
Regular Positions						
Police Lieutenant	0.00	0.20	0.20	0.20	0.20	
Police Sergeant	0.25	0.25	0.25	0.00	0.00	
Crime Scene Technician	3.00	4.00	4.00	4.00	4.00	
Administrative Assistant II	0.25	0.25	0.25	0.00	0.00	
Executive Assistant	0.10	0.10	0.10	0.10	0.10	
Crime Scene Tech Supervisor	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	3.60	5.80	5.80	5.30	5.30	0.0%

Program 5141 - Police Records

Process and maintain police records and reports. Provide information services for the public and other agencies and clerical assistance for other units of the Department.

COMMENTARY

In FY 06-07, program staffing added 3 new records assistants, 2 added at mid-year, while 6 CSOs are reassigned to the Patrol Program. Program costs showed a moderate increase for the year. In FY 07-08, program costs will show a decrease. Personnel costs are down due to staff vacancies and turnover.

For FY 08-09, no program changes are anticipated. The program budget provides for full-year staffing for 9 records assistants and their supervisor and with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To process 1,000 E-Policing reports.
2. To implement LAWS (Local Area Warrant System).
3. To process 2,000 alarm permits.
4. To process 12,000 subpoenas.
5. To implement the Document Management System.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	950,958	993,129	936,490	917,880	982,800	7.1%
Contracted Services	44,213	46,407	54,890	52,360	54,970	5.0%
Commodities	8,585	11,053	8,690	9,130	8,900	-2.5%
Internal Charges	149,103	137,850	152,790	154,940	160,080	3.3%
Other Payments	0	0	0	0	0	
Program Total	1,152,859	1,188,439	1,152,860	1,134,310	1,206,750	6.4%
FUNDING SOURCES						
General Fund 101 - Taxes	1,012,336	994,663	1,009,860	934,310	1,000,750	7.1%
Fee Revenues	140,523	193,776	143,000	200,000	206,000	3.0%
Program Total	1,152,859	1,188,439	1,152,860	1,134,310	1,206,750	6.4%
EQUIVALENCY FACTOR						
Cost per EDU	$33.04	$33.36	$31.80	$32.26	$34.29	6.3%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.20	0.00	0.00	0.00	0.00	
Police Lieutenant	0.00	0.35	0.35	0.35	0.35	
Records Supervisor	1.00	1.00	1.00	1.00	1.00	
Police Records Assistants	6.00	9.00	9.00	9.00	9.00	
Administrative Assistant III	0.25	0.25	0.00	0.00	0.00	
Community Service Officers	6.00	0.00	0.00	0.00	0.00	
Executive Assistant	0.00	0.00	0.25	0.25	0.25	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.50	0.50	0.50	0.50	0.50	
Total - Full-Time Equivalents	13.95	11.10	11.10	11.10	11.10	0.0%

Program 5146 - Communications

Provide public safety communications by processing service requests, dispatch service responses, and providing information to field units. Maintains linkage with County's Criminal Justice Information System.

COMMENTARY

In FY 06-07, program staffing added 2 new positions and added supervision. Program costs have increased reflecting higher costs for contracted data services and communications, including licenses and lease payments. Also, operating costs have increased due to the new mobile data terminals installed in police vehicles in FY 04-05. While personnel costs have also risen, they tend to run less than expected due to staff vacancies and turnover.

For FY 08-09, the program budget provides for current staffing of 17 full-time positions, but with an operational enhancement for data services and systems maintenance, up to $185,130, a 60% increase.

PERFORMANCE OBJECTIVES

1. To operate the public safety communication center 24 hours per day, 365 days in the year, at a cost of $290.49 per hour or less.
2. To answer 44,000 calls from the public and to dispatch 35,000 service calls.
3. To handle 1,400 information requests from patrol officers.
4. To transfer to a county wide band radio frequency to enhance our radio channel capabilities.

Department 51	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	1,359,391	1,422,117	1,916,230	1,719,560	2,130,400	23.9%
Contracted Services	121,042	141,597	150,730	160,010	256,030	60.0%
Commodities	7,721	12,744	10,330	7,970	10,340	29.7%
Internal Charges	217,924	218,792	239,140	204,610	215,710	5.4%
Other Payments	0	0	0	0	0	
Program Total	1,706,078	1,795,250	2,316,430	2,092,150	2,612,480	24.9%
FUNDING SOURCES						
General Fund 101 - Taxes	1,693,722	1,795,250	2,315,530	2,091,250	2,611,480	24.9%
State 911 Reimbursement	12,356	0	900	900	1,000	11.1%
Fee Revenues	0	0	0	0	0	
Federal & State Grants	0	0	0	0	0	
Program Total	1,706,078	1,795,250	2,316,430	2,092,150	2,612,480	24.9%
EQUIVALENCY FACTOR						
Cost per EDU	$48.90	$50.39	$63.90	$59.50	$74.24	24.8%
PROGRAM STAFFING						
Regular Positions						
Police Captain	0.20	0.00	0.00	0.00	0.00	
Police Lieutenant/ Sergeant	1.00	1.35	1.35	1.35	1.35	
Administrative Assistant III	0.25	0.00	0.00	0.00	0.00	
Lead Dispatcher/Supervisor	1.00	2.00	2.00	2.00	2.00	
Communications Operator II	13.00	14.00	14.00	14.00	14.00	
Executive Assistant	0.00	0.25	0.25	0.25	0.25	
Other Staffing (Full-Time Equivalents)						
Communications Operator I	0.34	0.34	0.34	0.34	0.34	
Total - Full-Time Equivalents	15.79	17.94	17.94	17.94	17.94	0.0%

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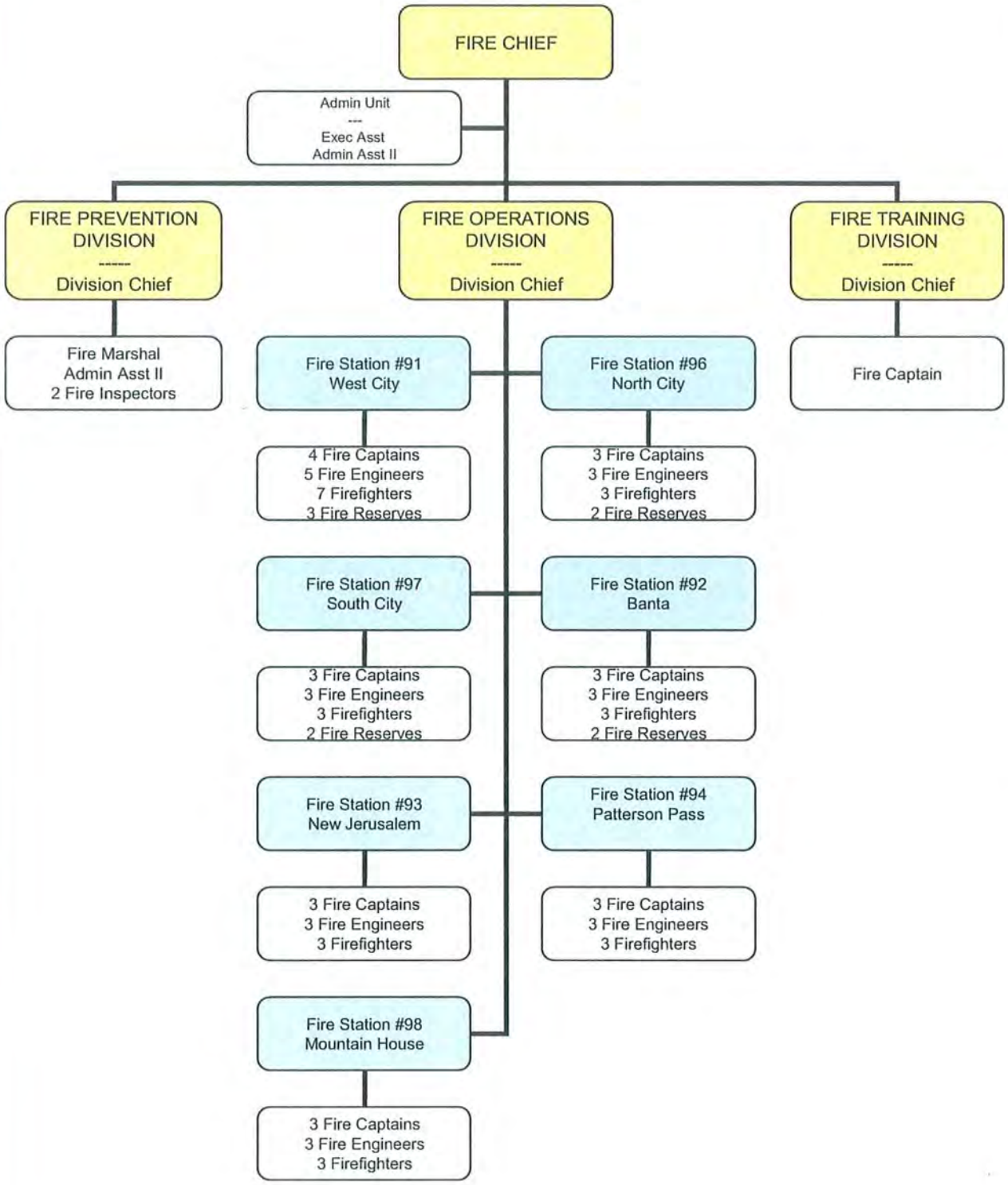
FIRE DEPARTMENT

Department Head
Chris Bosch, Fire Chief

Mission Statement
Committed to Providing a Diversity of Services
for a Better Quality of Life

City of Tracy
FIRE DEPARTMENT
FY08-09



5200 - FIRE DEPARTMENT BUDGET SUMMARY

The Fire Department provides fire prevention, fire suppression and rescue services within the City limits.

As of September 16, 1999, the department also provides such services for the surrounding area within the Tracy Rural Fire District. The total service area is now 216 square miles, 22 of which are in the City, and the populations served are about 81,500 in the City and 20,840 outside.

COMMENTARY

For FY 08-09, the departmental budget will increase about 5.9% over the current year estimates, and also represents a 15.1% increase over FY 06-07 actual expenditures.

The base component of the budget represents a 4.5% increase over the current year estimates, while budget augments represent a 1.3% increase over the base budget.

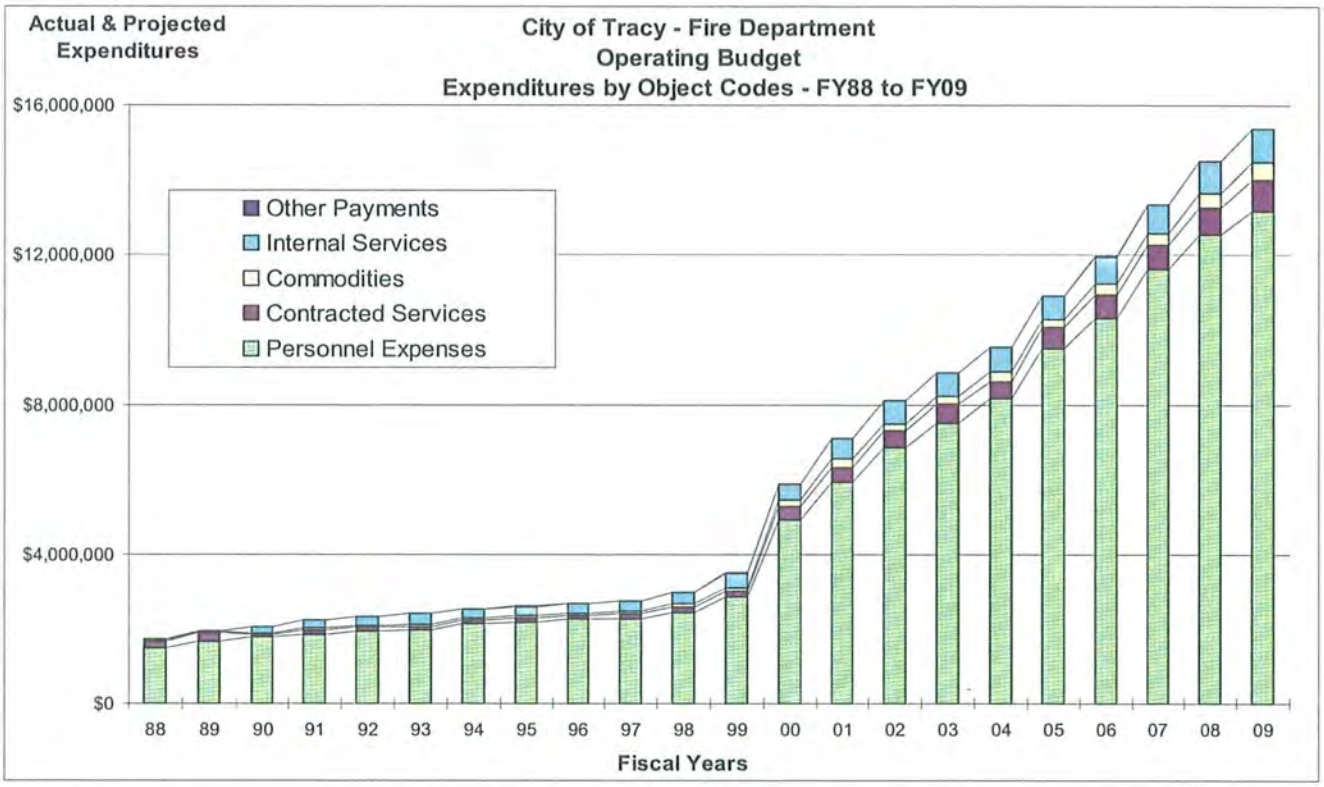
For FY 08-09, departmental staffing will remain at its current level. In FY 07-08, 3 new FT regular positions were added along with 0.63 FTEs in other staffing.

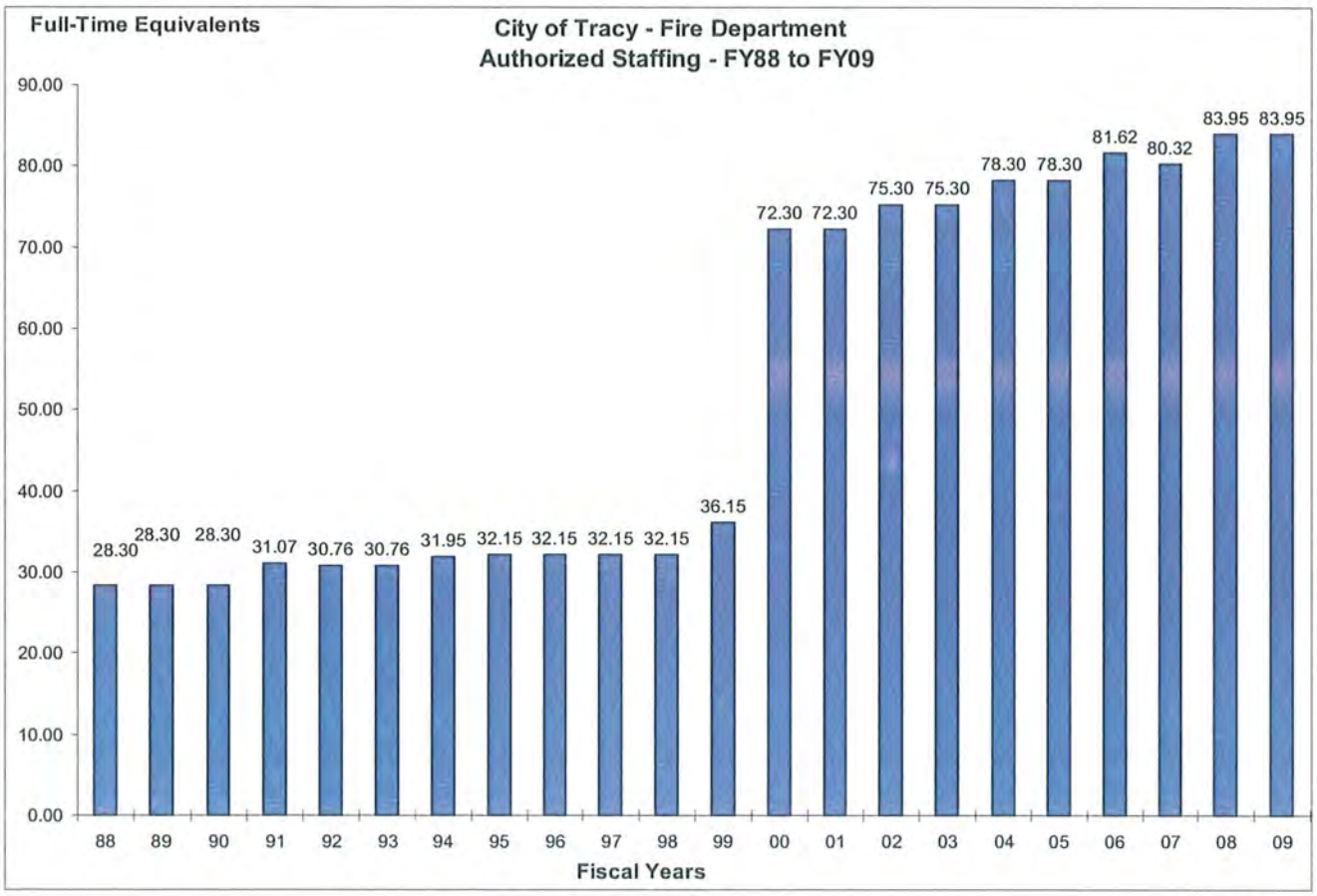
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
5211 Fire Administration	457,319	478,592	500,890	527,720	529,200	30.0%
5215 Fire Prevention & Education	488,827	512,456	693,830	675,870	697,300	3.2%
5221 Fire Operations	10,832,659	11,971,627	12,375,960	12,916,750	13,681,100	5.9%
5225 Fire Training & Safety	186,478	397,639	455,320	396,770	467,700	17.9%
Department Total	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%
Amended Budget	12,156,827	13,381,428		14,880,104	over 2 years	15.1%
% of Amended Spent	98.42%	99.84%		99.77%		
				Base Budget	15,175,300	4.5%
				Augmentations	200,000	1.3%
	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Tracy Rural Fire District Administrative Costs Afterward	104,500	104,500	106,000	104,500	106,000	1.4%
Total Department & TRFD	12,069,783	13,464,814	14,132,000	14,621,610	15,481,300	5.9%
EQUIVALENCY FACTOR						
Cost per EDU	$292.35	$317.03	$326.67	$342.98	$363.00	5.8%

5200 - FIRE DEPARTMENT BUDGET SUMMARY (CONTINUED)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	10,305,844	11,621,339	11867410	12,538,420	13,175,600	5.1%
Contracted Services	635,216	664,603	821620	724,760	831,860	14.8%
Commodities	288,895	301,685	458950	388,180	466,380	20.1%
Internal Charges	716,777	768,649	878020	865,750	901,460	4.1%
Other Payments	18,551	4,038	0	0	0	
Department Total	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101 - Taxes	6,507,586	7,062,674	7,456,700	7,663,630	8,092,240	5.6%
Grant & Fee Revenues	0	0	0	0	0	
South County Fire Authority-Fund 211						
Fee Revenues	186,842	182,340	186,600	178,360	150,440	-15.7%
Grant Revenues	12,413	118,833	5,000	205,400	60,000	-70.8%
Mt. House CSD	1,466,188	2,066,295	2,184,300	2,216,810	2,354,820	6.2%
Tracy Rural Fire District	3,792,254	3,930,172	4,193,400	4,252,910	4,717,800	10.9%
Department Total	11,965,283	13,360,314	14,026,000	14,517,110	15,375,300	5.9%

DEPARTMENTAL STAFFING Regular Positions	FY05-06 Approved	FY06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Fire Chief	1.00	1.00	1.00	1.00	1.00	
Executive Assistant	1.00	1.00	1.00	1.00	1.00	
Fire Battalion Chief	3.00	0.00	0.00	0.00	0.00	
Fire Captain	25.00	25.00	23.00	23.00	23.00	
Fire Engineer	27.00	27.00	25.00	23.00	23.00	
Firefighter	15.00	16.00	23.00	25.00	25.00	
Fire Inspector	1.00	2.00	2.00	2.00	2.00	
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	
Fire Division Chief	2.00	3.00	3.00	3.00	3.00	
Fire Marshal	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Firefighter Reserves	3.30	1.32	1.95	1.95	1.95	
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Fire Overhires	1.00	1.00	1.00	1.00	1.00	
Fire Inspector	0.32	0.00	0.00	0.00	0.00	
Total Full-Time Equivalents	81.62	80.32	83.95	83.95	83.95	0.0%


Actual & Projected Expenditures
City of Tracy - Fire Department
Operating Budget
Expenditures by Object Codes - FY88 to FY09
$16,000,000
$12,000,000
$8,000,000
$4,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Fire Department
Authorized Staffing - FY88 to FY09
90.00
80.00
70.00
60.00
50.00
40.00
30.00
20.00
10.00
0.00
28.30 28.30 28.30 31.07 30.76 30.76 31.95 32.15 32.15 32.15 32.15 36.15 72.30 72.30 75.30 75.30 78.30 78.30 81.62 80.32 83.95 83.95
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Fire Department

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$2,968,797	$156.14	36.15
FY 02-03 Actual	8,835,349	252.58	75.30
FY 06-07 Actual	13,360,314	317.03	80.32
FY 07-08 Estimated	14,517,110	334.37	83.95

% Change: 10 Years
% Change: Per Annum *(because of consolidation, trends not comparable)*

Historical Milestones

FY 99-00

- Consolidation agreement with Tracy Rural Fire District (TRFD) approved and implemented on September 16, 1999
- With consolidation, the department becomes the primary operating agency under the South County Fire Authority which serves both the City and the surrounding area, approximately 215 square miles
- With consolidation, department staffing increased by 29 full-time regular positions

Recent Budget Changes

FY 03-04

- 3 new Firefighter positions added to provide coverage for the Mountain House area
- 2 rural fire stations consolidated and one closed
- Consolidated operating budget split changed to 64% City and 36% TRFD

FY 04-05

- New Fire Station on 11th Street opened March 2005; Company 91 moved to the new station from old station on 9th Street
- New Fire Station in the Mountain House area under construction
- Software for $81,640 acquired to monitor departmental response times

FY 05-06

- Part-time Fire Inspector added for half-year; later extended for full year
- New fire station in Mountain House Area opened during year
- Beginning FY 05-06, the South County Fire Authority Fund 211, rather than the City's General Fund, became the main operating fund for the Fire Department. All fire revenues will go into the SCFA Fund 211, and then, the City's General Fund will reimburse Fund 211 for the City's share of the cost.
- Major budget augmentations: $35,760 for emergency communications dispatch with Stockton Fire Department, and $41,800 for maintenance of new software to monitor departmental response times
- Late in year, 3 Battalion Commander positions deleted; cost savings to provide for new positions in new fiscal year

FY 06-07

- The department added a 3rd Division Chief, a new Fire Marshal to oversee the Fire Prevention Division, and a new Firefighter position
- The part-time Fire Inspector position became a 2nd full-time Fire Inspector position
- 2 temporary Captain overhire positions were authorized for six months
- The Fire Reserves were reduced from 30 to 12 positions, or from 3.30 to 1.32 FTEs

FY 07-08

- The department added 3 new Firefighter/ Paramedic positions
- 2 Fire Captains and 4 Fire Engineer positions were downgraded to Firefighter/Paramedic
- Fire Reserve hours increased from 1.32 to 1.95 FTEs
- Major budget augmentation:
  $182,400 for overtime
- Equipment Purchases:
  $70,040 for a Breathing Air System
  $143,525 for Diesel Exhaust System for 2 stations

Proposed Budget Changes for FY 08-09

- New positions to be added
- Full-year funding provided for current staffing
- Major budget augmentation:
  $200,000 for overtime up to $737,000
  $66,800 for breathing apparatus
- Equipment purchase planned:
  $460,000 for replacement fire engine

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Vehicle Maintenance	$140,330	+24.4%	$174,600	0.0%	$174,600
Dispatch Service	222,690	-4.5%	212,700	-1.64%	209,200
Plan Checking	15,140	+3.0%	15,600	+3.0%	16,070
Weed Abatement	12,330	-1.9%	42,600 **	-71.5%	12,100
Utilities	78,690	+18.2%	93,040	+17.3%	109,140
Overtime	356,010	+53.4%	546,010	+35.0%	737,000
Equipment Acquisition	$64,200		$356,073		$0
Equipment Replacement	$231,290		$300,000		$639,370

** mid-year budget increase

Departmental Budget Analysis - Part I

5200 - Fire Department

Historical Budget Increments, Augmentations, and Usage

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	9,593,650	686,460	7.2%	10,280,110	24,280	0.2%	10,304,390	7.4%	10,305,844	100.0%
Contracted Services	575,420	1,740	0.3%	577,160	50,560	8.8%	627,720	9.1%	635,216	101.2%
Commodities	313,410	2,930	0.9%	316,340	8,100	2.6%	324,440	3.5%	288,895	89.0%
Internal Charges	696,210	39,360	5.7%	735,570	41,800	5.7%	777,370	11.7%	716,777	92.2%
Other Payments	0	0		0	0		0		18,551	
Department Total	11,178,690	730,490	6.5%	11,909,180	124,740	1.0%	12,033,920	7.7%	11,965,283	99.4%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	10,304,390	631,090	6.1%	10,935,480	355,100	3.2%	11,290,580	9.6%	11,621,339	102.9%
Contracted Services	627,720	-6,380	-1.0%	621,340	198,690	32.0%	820,030	30.6%	664,603	81.0%
Commodities	324,440	2,530	0.8%	326,970	53,090	16.2%	380,060	17.1%	301,685	79.4%
Internal Charges	777,370	27,500	3.5%	804,870	0	0.0%	804,870	3.5%	768,649	95.5%
Other Payments	0	0		0	0		0		4,038	
Department Total	12,033,920	654,740	5.4%	12,688,660	606,880	4.8%	13,295,540	10.5%	13,360,314	100.5%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	11,290,580	345,810	3.1%	11,636,390	231,020	2.0%	11,867,410	5.1%	12,538,420	105.7%
Contracted Services	820,030	-49,390	-6.0%	770,640	50,980	6.6%	821,620	0.2%	724,760	88.2%
Commodities	380,060	470	0.1%	380,530	78,420	20.6%	458,950	20.8%	388,180	84.6%
Internal Charges	804,870	73,150	9.1%	878,020	0	0.0%	878,020	9.1%	865,750	98.6%
Other Payments	0	0		0	0		0		0	
Department Total	13,295,540	370,040	2.8%	13,665,580	360,420	2.6%	14,026,000	5.5%	14,517,110	103.5%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	11,867,410	1,108,190	9.3%	12,975,600	200,000	1.5%	13,175,600	11.0%		
Contracted Services	821,620	10,240	1.2%	831,860	0	0.0%	831,860	1.2%		
Commodities	458,950	7,430	1.6%	466,380	0	0.0%	466,380	1.6%		
Internal Charges	878,020	23,440	2.7%	901,460	0	0.0%	901,460	2.7%		
Other Payments	0	0					0			
Department Total	14,026,000	1,149,300	8.2%	15,175,300	200,000	1.3%	15,375,300	9.6%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5200 - Fire Department Base Analysis - Part II

Department Budget by Program	FY05-06 $Actual	FY06-07 $Actual	FY07-08 $Adopted	FY 08-09 $ Base Budget	FY 08-09 $ Budget Augment	% over Base
5211 Fire Administration	457,319	478,592	500,890	525,700	3,500	0.7%
5215 Fire Prevention & Education	488,827	512,456	693,830	697,300	0	0.0%
5221 Fire Operations	10,832,659	11,971,627	12,375,960	13,497,600	183,500	1.4%
5225 Fire Training & Safety	186,478	397,639	455,320	454,700	13,000	2.9%
Department Total	11,965,283	13,360,314	14,026,000	15,175,300	200,000	1.3%
Department Budget by Object						
Personnel Expenses	10,305,844	11,621,339	11,867,410	12,975,600	200,000	1.5%
Contracted Services	635,216	664,603	821,620	831,860	0	0.0%
Commodities	288,895	301,685	458,950	466,380	0	0.0%
Internal Charges	716,777	768,649	878,020	901,460	0	0.0%
Other Payments	18,551	4,038	0	0	0	
Department Total	11,965,283	13,360,314	14,026,000	15,175,300	200,000	1.3%
Department Budget by Funding Source						
General Fund 101 - Taxes	6,507,586	7,062,674	7,456,700	8,092,240	0	0.0%
Grant & Fee Revenues	199,255	301,173	191,600	180,000	30,440	16.9%
Mt. House CSD	1,466,188	2,066,295	2,184,300	2,365,360	-10,540	-0.4%
Tracy Rural Fire District	3,792,254	3,930,172	4,193,400	4,537,700	180,100	4.0%
Department Total	11,965,283	13,360,314	14,026,000	15,175,300	200,000	1.3%
Department Staffing						
Total-Full Time Equivalent	81.62	80.32	83.95	83.95	0.00	0.0%
Department Equipment Purchase						
Replacement Equipment	184,365	208,613	280,440	40,000	599,370	
New Equipment	0	134,280	104,250	0	0	

Key Indicators for Fire Department	FY03-04 Actual	FY 04-05 Actual	FY05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Fire Operations								
Service Area								
City of Tracy - Square Miles	23.0	23.0	23.0	23.0	23.0	23.0	23.0	0.0%
Tracy Rural Fire District	195.4	195.4	195.4	195.4	195.4	195.4	195.4	0.0%
City Population	74,780	78,516	80,461	81,107	81,600	81,548	81,700	0.2%
TRFD Population	14,150	14,250	14,535	14,825	15,122	14,825	15,122	2.0%
MHCSD Population	1,842	3,003	4,785	6,014	7,808	7,187	7,462	3.8%
Fire Operation Responses								
Responses by Type & Area								
Fire Responses - City	285	214	265	298	410	319	320	0.3%
Fire Responses - TRFD	287	237	215	259	242	264	260	-1.5%
Freeway Responses			52	337	58	390	390	0.0%
Other Responses - City	3,469	3,601	5,370	4,257	4,834	4,551	4,560	0.2%
Other Responses - TRFD	1,051	1,083		1,394	1,200	1,420	1,420	0.0%
Total Responses	5,092	5,135	5,902	6,545	6,744	6,944	6,950	0.1%
Fire Responses								
Structural	53	51	51	56	57	59	60	1.7%
Vehicles	103	82	101	85	113	90	90	0.0%
Grass	204	158	227	288	255	306	306	0.0%
Rubbish	105	74	163	114	183	121	121	0.0%
Others	107	86	44	73	50	77	77	0.0%
Total Fires	572	451	586	616	658	653	654	0.2%
Other Responses								
Smoke Incidents	138	76	0	0				
Emergency Medical	2,240	2,425	2,634	3,160	3,016	3,353	3,360	0.2%
Vehicle Accident	440	391	560	518	630	550	550	0.0%
Hazardous Condition	182	84	161	127	181	135	135	0.0%
Citizen Service	323	315	419	396	471	420	420	0.0%
Good Intent	111	134	1,148	1,295	1,343	1,374	1,380	0.4%
False Alarm	394	409	377	400	424	424	420	-0.9%
Miscellaneous	692	850	17	33	21	35	35	0.0%
Sub-total	4,520	4,684	5,316	5,929	6,086	6,291	6,300	0.1%
				0				
Total Responses	5,092	5,135	5,902	6,545	6,744	6,944	6,954	0.1%
Fire Loss ($ 000) - City	$361.2	$946.7	$475.0	$3,690.0	$503.5	$1,279.4	$1,350.0	5.5%
Fire Loss ($000) - TRFD	$1,531.8	$590.0	$626.0	$393.0	$660.0	$980.6	$825.0	-15.9%
Fire Loss $ /per capita - City	$4.83	$12.06	$5.90	$45.50	$6.17	$15.69	$16.52	5.3%
Fire Loss $ /per capita - TRFD	$108.25	$41.40	$43.07	$26.51	$43.65	$66.15	$54.56	-17.5%

Key Indicators for Fire Department	FY03-04 Actual	FY 04-05 Actual	FY05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Service Demand Analysis								
Fire Calls/Day	1.57	1.24	1.61	1.69	1.80	1.79	1.79	0.2%
Fire Calls/Day-City	0.78	0.59	0.73	0.82	1.12	0.87	0.88	0.3%
Fire Calls/Day-TRFD	0.79	0.65	0.59	0.71	0.66	0.72	0.71	-1.5%
Medical Emergencies/Day	6.14	6.64	7.22	8.66	8.26	9.19	9.21	0.2%
Vehicle Accidents/Day	1.21	1.07	1.53	1.42	1.73	1.51	1.51	0.0%
Other Responses/Day	5.04	5.12	5.81	6.17	6.68	6.54	6.55	0.1%
Other Responses/Day-City	9.50	9.87	11.77	11.66	13.24	12.47	12.49	0.2%
Other Responses/Day-TRFD	2.88	2.97	2.94	3.82	3.29	3.89	3.89	0.0%
All Responses/Day	13.95	14.07	16.17	17.93	18.48	19.02	19.05	0.1%
All Responses/Day-City	1.57	1.24	1.32	1.53	14.37	13.34	13.37	0.2%
All Responses/Day-TRFD	12.38	12.83	14.71	15.48	3.95	4.61	4.60	-0.2%
Fire Calls/1000 per capita	7.47	5.53	6.87	7.07	7.36	7.36	7.33	-0.3%
Medical Emerg/1000 per capita	29.23	29.75	30.90	36.27	33.73	37.79	37.68	-0.3%
Vehicle Accidents/1000 per capita	5.74	4.80	6.57	5.95	7.05	6.20	6.17	-0.5%
Other Responses/1000 per capita	58.99	57.46	62.36	68.05	68.07	70.90	70.66	-0.3%
All Responses/1000 per capita	66.46	62.99	69.23	75.13	75.43	78.26	77.99	-0.3%
Fire Prevention Activities								
Fire Prevention Activities by Area								
Fire Prevention Activities-City	5,546	4,694	4,927	3,078	5,432	2,098	3,078	46.7%
Fire Prevention Activities-TRFD	582	604	643	813	678	800	600	-25.0%
Total	6,128	5,298	5,570	3,891	6,110	2,898	3,678	26.9%
Fire Prevention Activities by Type								
Bureau Inspections	906	1,145	1,239	1,863	1,383	1,200	1,800	50.0%
Company Inspections	1,684	960	982	80	1,042	80	200	150.0%
Vehicle Abatement				401		400	400	
Plan Checks	252	210	267	592	283	300	400	33.3%
Site Plan Review	22	115	157	176	168	90	150	66.7%
Fire Inspections	25	51	61	16	65	20	20	0.0%
Weed Abatement	679	693	634	684	678	500	600	20.0%
Education Presentations	273	240	284	94	312	100	100	0.0%
Counseling Contacts	21	16	18	5	23	8	8	0.0%
Public Information Contacts	2,067	1,868	1,928		2,146			
Total	5,929	5,298	5,570	3,911	6,100	2,698	3,678	36.3%
Fire Training Activities								
In-service Training	12,924	8,944	8,737	12,430	9,817	15,000	16,000	6.7%
Reserve Training	776	665	785	604	720	393	423	7.6%
Engine Staffing by Reserves	37	344	426	268	270	92	100	8.7%
Number of Calls	113	75	66	53	36	18	20	11.1%
Average Reserve Response	3.0	4.6	6.5	5.1	7.5	5.1	5.0	-2.0%

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Filled two Division Chief positions
2. Upgraded two additional engine companies to paramedic (E97 & E96)
3. Implemented Telestaff staffing program
4. Transferred dispatch services from Stockton Fire to LifeCom
5. Review Fire Prevention Fee Structure - carried over FY 07-08
6. Entered into partnership with American Red Cross

Current Projection: FY07-08

1. Fill Fire Marshal position - completed
2. Complete Standards of Cover Study - completed
3. Design and relocate Station 97 to Valpico and Tracy Blvd. - design stage, carryover to FY 08-09
4. Implement Standards of Cover recommendations - partial completion 07-08, carryover recommendations to FY 08-09
5. Develop and implement a Citizens Emergency Response Team (CERT) - completed/ongoing
6. Upgraded additional engine company to Paramedic (E98) - completed
7. Review Fire Prevention Fee structure - anticipated completion FY 07-08

Future Projection: FY08-09

1. Continue Standards of Cover recommendation implementation
2. Develop and implement a Medical Reserve Corps program
3. Construction of new Fire Station 97 @ Valpico and Tracy Blvd.
4. Implement Fire Prevention Fee study recommendations
5. Upgrade additional engine company to Paramedic (E91)
6. GIS Plan Development
7. Procure GIS Plan Funding

Program 5211 - Fire Administration

Administer and direct the Fire Department and provide the necessary administrative support for its programs and operations.

COMMENTARY

This program provides for the fire chief, secretarial support, and for facility costs for the Fire Administration Building. In FY 05-06 and FY 06-07, program costs increased with the opening of the rehabilitated facility and electric, building maintenance, and equipments costs. In FY 07-08, program costs will show an increase for special study.

For FY 08-09, no staffing changes are anticipated. The program budget will show a minimal increase but provides fro current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To oversee the 4 programs of the department at an administrative cost of 3.5% or less of the department operating budget.
2. To oversee a departmental budget of over $15,175,300 and with an authorized staffing of 83.95 full-time equivalents.
3. To implement the first phase recommendations of the Standards of Cover Study.
4. To continue development and implementation of a comprehensive fire apparatus replacement program.
5. To begin the preparation of the Department's Strategic Plan and Fire Accreditation.
6. To expand community partnerships and outreach.

Department 52	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	374,490	385,184	386,230	371,750	407,400	9.6%
Contracted Services	35,285	36,952	46,350	89,410	50,690	-43.3%
Commodities	13,946	10,465	13,070	12,900	13,350	3.5%
Internal Charges	33,598	45,991	55,240	53,660	57,760	7.6%
Other Payments	0	0	0	0	0	
Program Total	457,319	478,592	500,890	527,720	529,200	0.3%
FUNDING SOURCES						
General Fund 101 - Taxes	256,785	261,410	274,590	288,980	291,600	0.9%
Grant & Fee Revenues	0	0	0	0	0	
Mt. House CSD	56,136	74,066	77,600	81,800	81,400	-0.5%
Tracy Rural Fire District	144,398	143,116	148,700	156,940	156,200	-0.5%
Program Total	457,319	478,592	500,890	527,720	529,200	0.3%
EQUIVALENCY FACTOR						
Cost per EDU	$11.17	$11.36	$11.71	$12.47	$12.49	0.2%
PROGRAM STAFFING						
Regular Positions						
Fire Chief	1.00	1.00	1.00	1.00	1.00	
Exec Asst II-Senior Secretary	1.00	1.00	1.00	1.00	1.00	
Admin Asst II-Sr. Admin Clerk	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	3.00	3.00	3.00	3.00	3.00	0.0%

Program 5215 - Fire Prevention

Conduct fire investigations and provide code enforcement, fire code plan checks, permit issuance, and business inspections. Provide fire safety education. Test and maintain fire hydrants.

COMMENTARY

In FY 06-07, program staffing converted a temporary fire inspector to a full-time regular, added a fire marshal position, transferred out a fire captain, and added fire division chief hours. In FY 07-08, personnel costs are up reflecting the added staffing, although partial-year staffing. Also, contracted costs are higher than anticipated due to weed abatement costs.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment, and includes $33,470 for hazmat cleanups, weed abatement, and plan checks.

PERFORMANCE OBJECTIVES

1. To prevent fires and manage hazards within the community.
2. To provide fire and life safety inspections annually for existing commercial and multi-family buildings and occupancies.
3. To review plans for commercial, multi-family, residential, and tenant improvements to ensure construction is in accordance with adopted fire and life safety codes and ordinances.
4. To provide code enforcement of the abatement of weeds and abandoned vehicles that create fire hazards.
5. To provide quality fire education programs for local citizenry.
6. To implement the latest equipment and technology to better serve the community expeditiously while maintaining quality.

Department 52	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	384,507	417,228	572,600	524,840	572,500	9.1%
Contracted Services	48,414	40,610	39,580	70,940	40,110	-43.5%
Commodities	8,323	14,259	23,180	22,970	23,630	2.9%
Internal Charges	47,583	40,359	58,470	57,120	61,060	6.9%
Other Payments	0	0	0	0	0	
Program Total	488,827	512,456	693,830	675,870	697,300	3.2%
FUNDING SOURCES						
General Fund 101 - Taxes	87,634	98,200	187,930	188,620	228,160	21.0%
Fee Revenues	186,842	182,340	186,600	178,360	150,440	-15.7%
Mt. House CSD	60,004	80,100	108,700	106,840	109,200	3.2%
Tracy Rural Fire District	154,347	151,816	210,600	203,050	209,500	3.2%
Program Total	488,827	512,456	693,830	676,870	697,300	3.2%
EQUIVALENCY FACTOR						
Cost per EDU	$11.94	$12.16	$16.23	$15.97	$16.46	3.1%
PROGRAM STAFFING						
Regular Positions						
Fire Inspector	1.00	2.00	2.00	2.00	2.00	
Admin Asst II-Sr. Admin Clerk	1.00	1.00	1.00	1.00	1.00	
Fire Captain	1.00	0.00	0.00	0.00	0.00	
Fire Division Chief	0.50	0.67	0.67	0.67	0.67	
Fire Marshal	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Fire Inspector	0.32	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	3.82	4.67	4.67	4.67	4.67	0.0%

Program 5221 - Fire Operations

Responds to fire and emergency calls to provide fire suppression, rescue, emergency medical,and hazardous materials response services.

COMMENTARY

In FY 99-00, the City-TRFD consolidation added 28 FT regulars to program staffing. Since then, 16 more FT positions have been added. Program costs have increased reflecting added personnel, their compensation, and related operational costs. In FY 07-08, personnel costs are more than budgeted due to overtime; but other costs, despite budgeted enhancements, are less than anticipated.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with enhancement for overtime, but a normal cost increment for other expenses.

PERFORMANCE OBJECTIVES

1. To operate and maintain 7 stations, 7 engine companies and 1 truck company, 24 hours per day, 365 days per year, utilizing 3 platoons.
2. To respond within 5 minutes to 95% of all calls for emergency services within the City limits and to 50% of all calls beyond the City limits.
3. To provide non-transport pre-hospital Advanced Life Support (ALS) services from a minimum of 5 fire stations.
4. To enhance response capabilities as approved by policy through implementation of recommendations as identified in the 2007 Standards of Coverage.
5. To increase community emergency response capabilities through the utilization of Community Emergency Response Teams (CERTs) and the Medical Reserve Corps (MRC) volunteers.

Department 52	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	9,424,690	10,508,800	10,601,820	11,338,070	11,891,200	4.9%
Contracted Services	499,890	518,425	625,890	507,000	617,940	21.9%
Commodities	262,879	271,987	405,550	337,800	412,000	22.0%
Internal Charges	626,649	668,377	742,700	733,880	759,960	3.6%
Other Payments	18,551	4,038	0	0	0	
Program Total	10,832,659	11,971,627	12,375,960	12,916,750	13,681,100	5.9%
FUNDING SOURCES						
General Fund 101 - Taxes	6,058,459	6,487,409	6,742,960	6,970,840	7,319,080	5.0%
Grant Revenues-Mutal Aid	12,413	118,833	5,000	205,400	60,000	-70.8%
Mt House CSD	1,327,158	1,849,766	1,928,400	1,966,950	2,090,820	6.3%
Tracy Rural Fire District	3,434,629	3,515,619	3,699,600	3,773,560	4,211,200	11.6%
Program Total	10,832,659	11,971,627	12,375,960	12,916,750	13,681,100	5.9%
EQUIVALENCY FACTOR						
Cost per EDU	$264.68	$284.08	$289.41	$305.17	$322.97	5.8%
PROGRAM STAFFING						
Regular Positions						
Fire Battalion Chief/Cmdr	3.00	0.00	0.00	0.00	0.00	
Fire Captain	24.00	24.00	22.00	22.00	21.00	
Fire Engineer	27.00	27.00	25.00	25.00	25.00	
Firefighter	15.00	16.00	23.00	23.00	24.00	
Fire Division Chief	0.75	1.66	1.66	1.66	1.66	
Other Staffing (Full-Time Equivalents)						
Firefighter/Reserves	3.30	1.32	1.95	1.95	1.95	
Fire Overhires	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	74.05	70.98	74.61	74.61	74.61	0.0%

Program 5225 - Fire Training & Safety

Provide and manage training programs for the department for career, reserve, and volunteer personnel. Training involves all facets of departmental functions and operations.

COMMENTARY

This program provides for a departmental training officer and budgets for staff training and physical fitness evaluations. In FY 06-07, program costs returned to a normal level, with full-year added staffing. In FY 07-08, although the budget provided for operational enhancements, program costs will remain at the same level.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing and a normal cost increments and includes $29,520 for physicals and $55,690 for training.

PERFORMANCE OBJECTIVES

1. To provide and manage a professional training program for the department, encompassing all aspects of a profession department including EMS, Haz-Mat, Fire, and Rescue Operations.
2. To provide mandatory OSHA, State and professional development training opportunities to all personnel, strengthening the overall technical and EMS skills and meeting the ever changing service needs.
3. To maintain the current on-line EMS, OSHA required and technical fire training and tracking system.
4. To maintain a minimum of four professional development training opportunities for all personnel of the department, including in-house and State level 1 and II certifications.

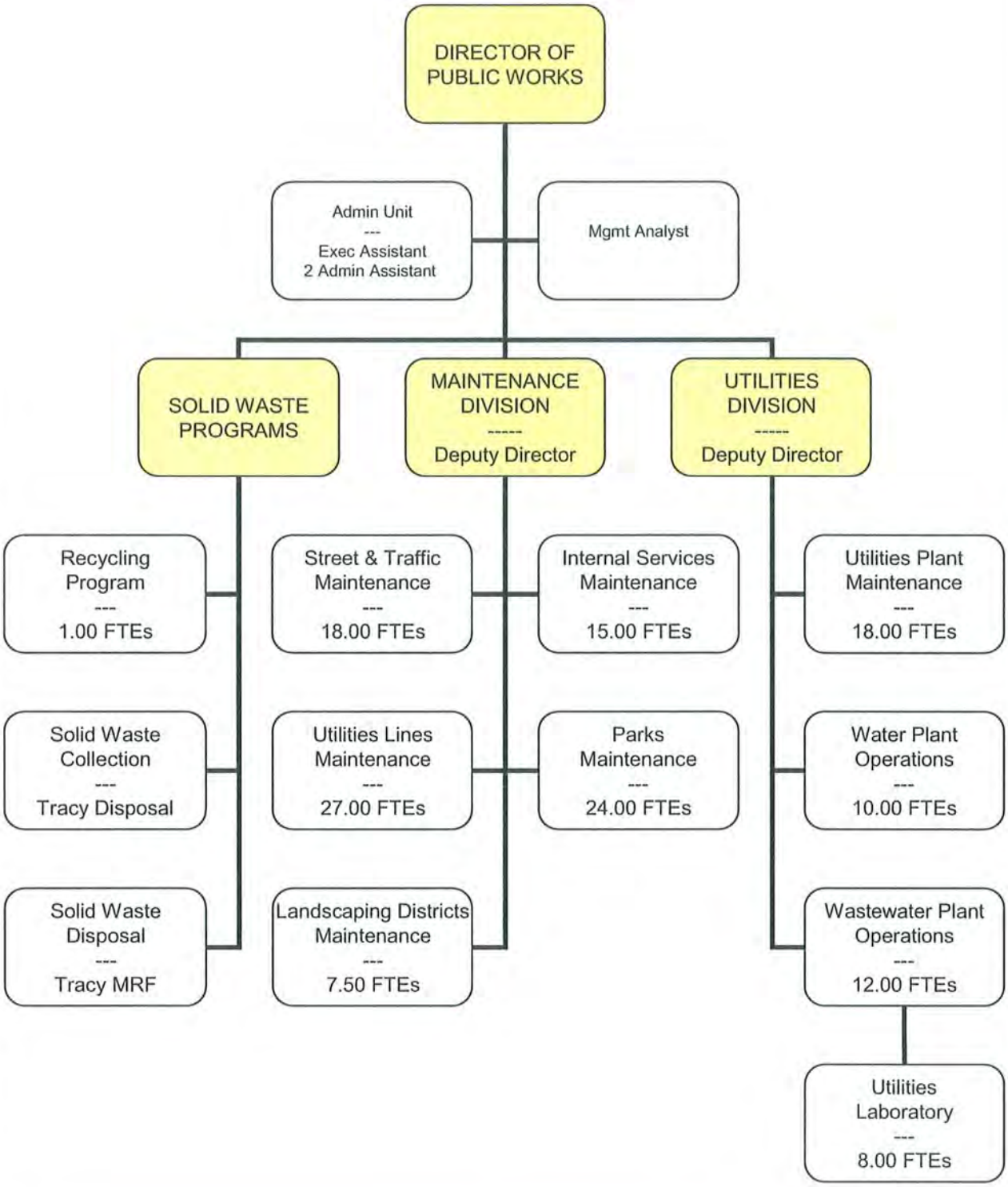
Department 52	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	122,157	310,127	306,760	303,760	304,500	0.2%
Contracted Services	51,627	68,616	109,800	57,410	123,120	114.5%
Commodities	3,747	4,974	17,150	14,510	17,400	19.9%
Internal Charges	8,947	13,922	21,610	21,090	22,680	7.5%
Other Payments	0	0	0	0	0	
Program Total	186,478	397,639	455,320	396,770	467,700	17.9%
FUNDING SOURCES						
General Fund 101 - Taxes	104,708	215,655	251,220	215,190	253,400	17.8%
Fee Revenues	0	0	0	0	0	
Mt House CSD	22,890	62,363	69,600	62,220	73,400	18.0%
Tracy Rural Fire District	58,880	119,621	134,500	119,360	140,900	18.0%
Program Total	186,478	397,639	455,320	396,770	467,700	17.9%
EQUIVALENCY FACTOR						
Cost per EDU	$4.56	$9.44	$10.65	$9.37	$11.04	17.8%
PROGRAM STAFFING						
Regular Positions						
Fire Battalion Chief	0.00	0.00	0.00	0.00	0.00	
Fire Division Chief	0.75	0.67	0.67	0.67	0.67	
Fire Captian	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Secretary						
Total - Full-Time Equivalents	0.75	1.67	1.67	1.67	1.67	0.0%

PUBLIC WORKS DEPARTMENT

Department Head
Kevin Tobeck, Public Works Director

Mission Statement
Maintain and Operate Tracy's Public Facilities and Infrastructure in an Efficient and Cost Effective Manner While Preserving the Health, Safety, and Aesthetics of Our Community

City of Tracy
PUBLIC WORKS
DEPARTMENT
FY08-09



5300 - PUBLIC WORKS DEPARTMENT BUDGET SUMMARY

The Public Works Department provides maintenance services for City streets, traffic systems, buildings, parks, and vehicles; and operates and maintains the water plant, the wastewater plant, and the water distribution, sewer collection, and drainage systems within the City.

In FY 06-07, the Landscape Maintenance Districts and the Solid Waste Programs were transferred into the Public Works Department from the Parks & Community Services Department.

COMMENTARY

For FY 08-09, the departmental budget will increase about 15.4% over the current year estimates, and also represents a 27.4% increase over FY 06-07 actual expenditures.

The base component of the budget represents a 10.3% increase over the current year estimates, while budget augments represent a 4.6% increase over the base budget.

For FY 08-09, departmental staffing will be reduced by 2 FT regulars and 0.50 FTEs in other staffing. In FY 07-08, 13 new full-time regulars were added, while reducing other staffing a net of 2.95 FTEs in other staffing.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Director's Office						
5311 Public Works Administration	618,514	604,962	1,081,080	649,730	881,170	35.6%
5312 Utilities Management	415,855	441,141	341,580	371,180	400,200	7.8%
Maintenance Division						
5331 Central Garage	1,012,971	1,043,771	1,206,970	1,132,890	1,321,770	16.7%
5332 Building Maintenance	424,009	483,240	678,010	567,270	745,270	31.4%
5333 Custodial Maintenance	468,957	481,733	668,380	618,810	635,780	2.7%
5341 Roadway Maintenance	571,480	700,316	888,000	749,000	936,140	25.0%
5342 Sidewalk & Median Maintenance	395,390	475,520	591,940	549,740	677,720	23.3%
5343 Street Sweeping	274,063	328,401	428,270	333,570	447,920	34.3%
5344 Traffic Maintenance	348,690	335,127	368,980	363,220	394,080	8.5%
5346 Street Tree Maintenance	495,447	584,955	618,570	678,010	715,960	5.6%
5347 Graffiti Removal	70,373	75,981	78,420	80,350	89,600	11.5%
5348 Traffic & Lighting Electric	571,737	620,357	731,340	635,840	664,130	4.4%
5351 Water Distribution	1,146,050	1,209,477	1,418,030	1,396,510	1,458,930	4.5%
5352 Water Meters	1,068,588	1,126,583	1,336,370	1,324,700	1,583,030	19.5%
5353 Wastewater Collection	444,046	540,572	604,350	658,690	763,810	16.0%
5354 Storm Drain Maintenance	302,701	323,395	391,900	362,810	404,290	11.4%
5371 Parks Maintenance	1,768,609	1,876,544	2,238,350	2,122,570	2,435,120	14.7%
5372 Sport Complex Maintenance	310,107	343,142	430,640	397,580	496,740	24.9%
5375 Landscaping Districts	0	1,971,527	2,365,590	2,216,350	2,796,300	26.2%
Division Total	9,673,218	12,520,641	15,044,110	14,187,910	16,566,590	16.8%
Utilities Division						
5361 WW Lift Stations	101,134	106,054	113,870	156,210	179,860	15.1%
5362 Water Wells	646,287	683,669	807,030	775,120	806,930	4.1%
5363 WWT Plant Maintenance	844,199	887,929	1,088,780	968,140	1,250,990	29.2%
5364 Water Plant Maintenance	290,253	347,328	547,970	411,600	623,510	51.5%
5365 Electrical Maintenance	226,931	205,018	279,120	264,990	303,460	14.5%
5366 WWT Plant Operations	2,048,049	2,496,141	3,046,820	2,651,830	3,342,370	26.0%
5367 Utilities Laboratory	824,656	785,739	1,043,310	880,960	1,115,130	26.6%
5368 Water Plant Operation	4,258,356	4,467,730	5,416,450	5,480,570	5,805,710	5.9%
5369 Water Management	135,775	150,052	236,880	172,050	253,420	47.3%
Division Total	9,375,640	10,129,660	12,580,230	11,761,470	13,681,380	16.3%

(continued on the next page)

5300 - PUBLIC WORKS DEPARTMENT BUDGET SUMMARY (CONTINUED)

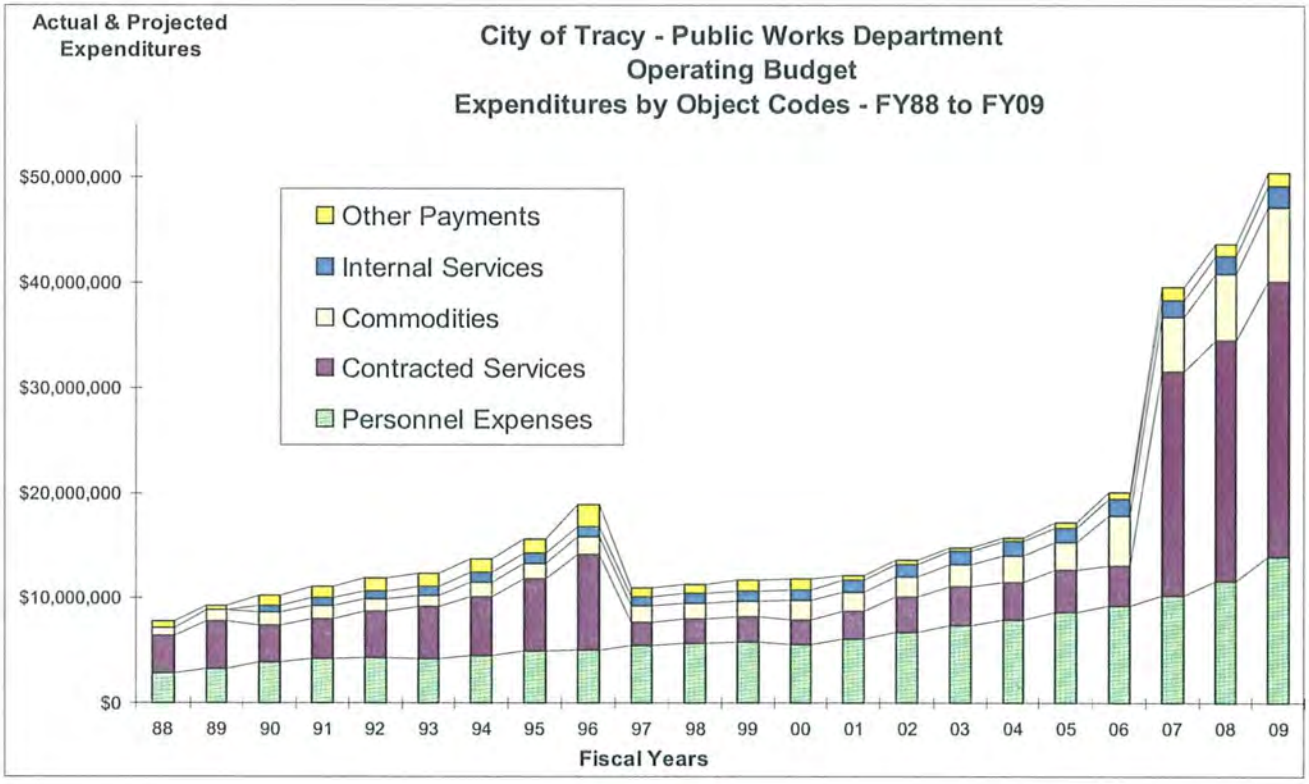
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Solid Waste Programs						
5381 SW Collection & Disposal	0	14,104,732	15,453,740	14,725,110	16,213,420	10.1%
5832 SW Recycling	0	1,795,400	1,983,770	2,041,460	2,721,130	33.3%
Program Total	0	15,900,132	17,437,510	16,766,570	18,934,550	12.9%
Department Total	20,083,227	39,596,536	46,484,510	43,736,860	50,463,890	15.4%
Amended Budget	22,439,415	45,249,235		47,818,200		
% of Amended Spent	89.50%	87.51%		91.46%	over 2 years	27.4%
				Base Budget	48,228,670	10.3%
				Augmentations	2,235,220	4.6%
EQUIVALENCY FACTOR						
Cost per EDU	$575.62	$1,111.33	$1,282.33	$1,243.94	$1,434.04	15.3%
Net of Interagency Reimbursements						
Net Cost per EDU	$517.36	$1,052.13	$1,207.46	$1,174.92	$1,353.08	15.2%

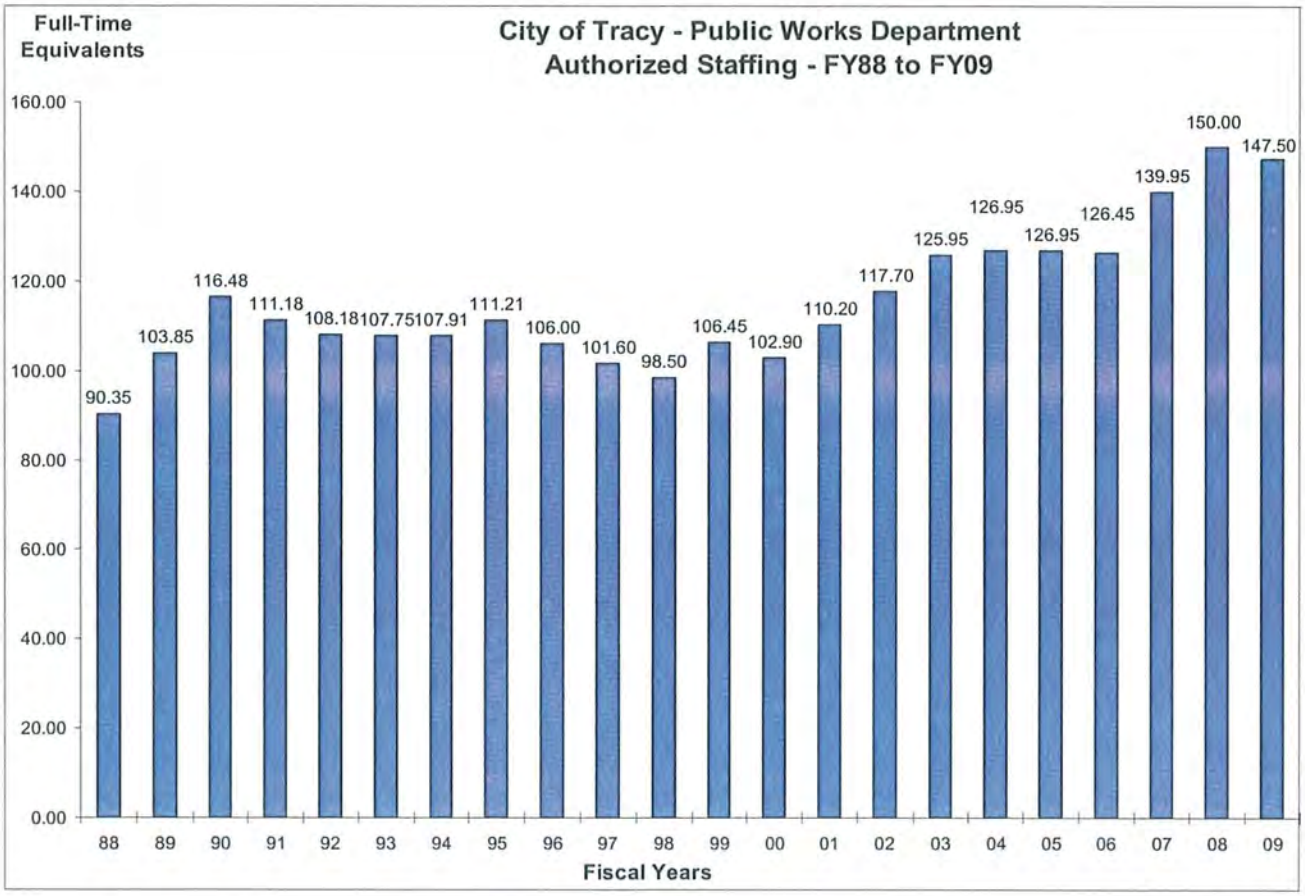
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	9,314,323	10,270,733	12,923,630	11,636,500	13,919,680	19.6%
Contracted Services	3,793,934	21,304,604	23,874,660	22,904,420	26,177,430	14.3%
Commodities	4,751,124	5,107,448	6,620,930	6,287,270	7,101,570	13.0%
Internal Charges	1,566,729	1,613,190	1,920,190	1,765,360	1,949,010	10.4%
Other Payments	657,117	1,300,561	1,145,100	1,143,310	1,316,200	15.1%
Department Total	20,083,227	39,596,536	46,484,510	43,736,860	50,463,890	15.4%

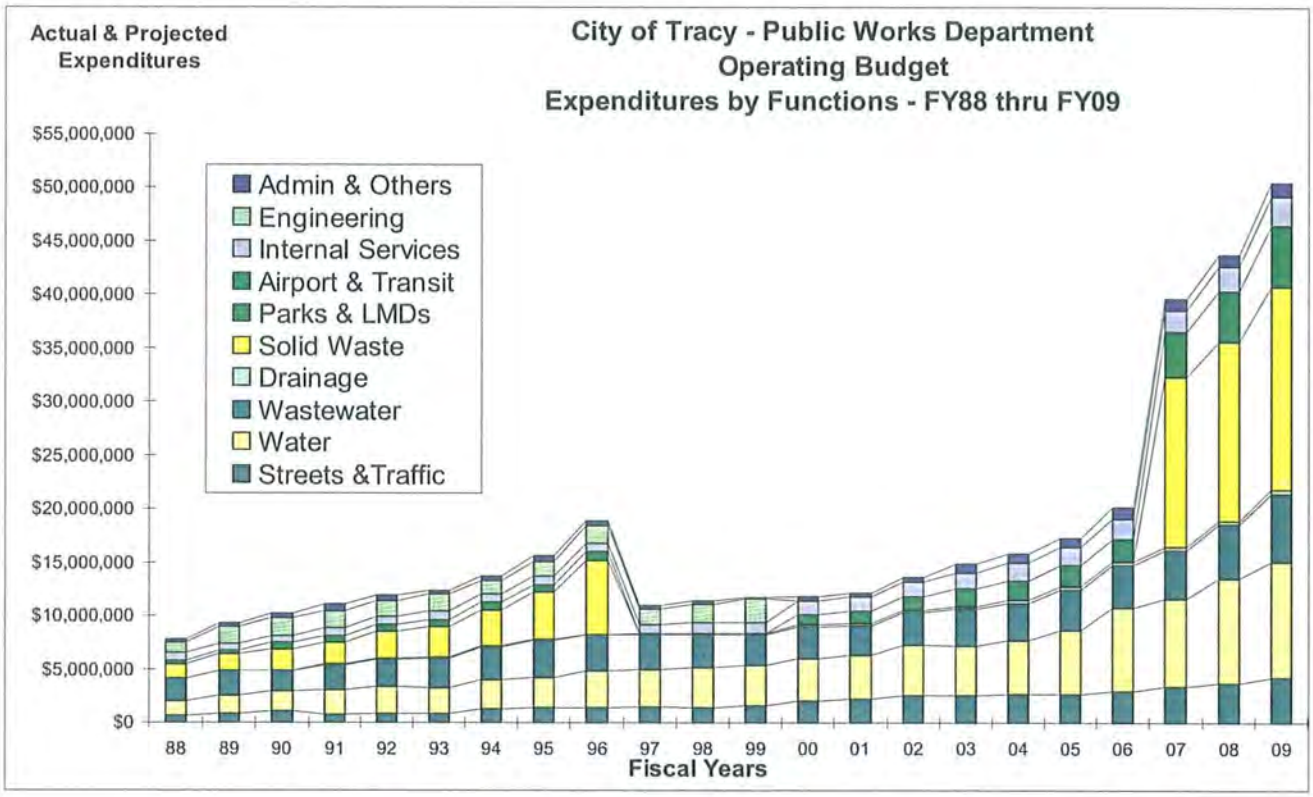
5300 - PUBLIC WORKS DEPARTMENT BUDGET SUMMARY (CONTINUED)

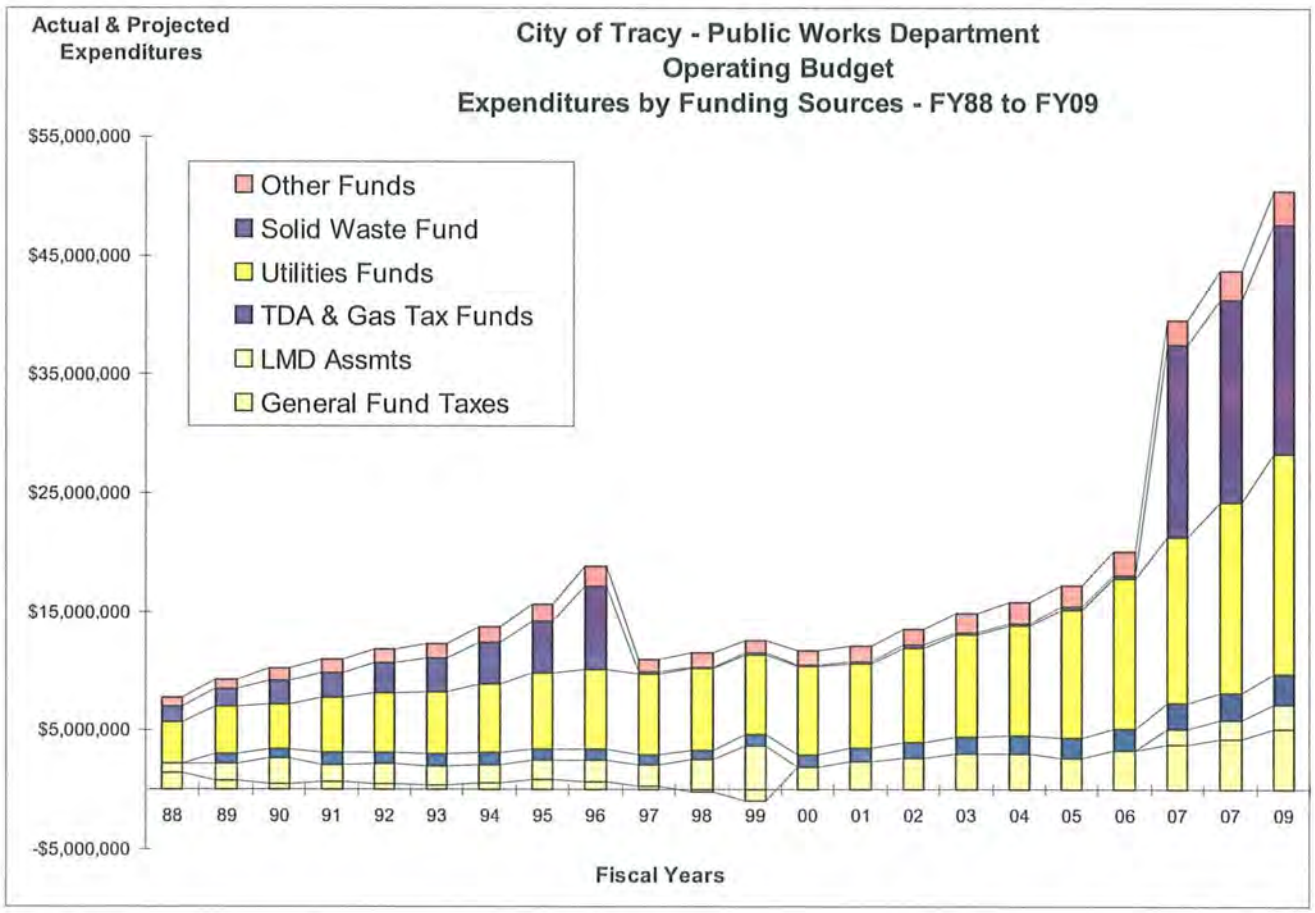
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
General Fund 101 - Taxes	3,352,157	3,693,652	4,929,670	4,200,260	4,994,570	18.9%
Traffic Fines Sub-fund 105	15,000	85,000	85,000	85,000	85,000	0.0%
TDA & Gas Tax Funds 24x	1,737,800	2,128,720	2,280,000	2,290,350	2,545,000	11.1%
Landscaping District Fund 271	0	1,380,470	1,794,790	1,604,500	2,142,940	33.6%
Water Fund 511	8,167,554	8,606,852	10,407,350	10,155,390	11,292,330	11.2%
Wastewater Fund 521	4,157,637	4,772,355	5,714,790	5,225,050	6,466,160	23.8%
Solid Waste Fund 531	270,204	16,201,950	17,825,750	17,067,630	19,320,970	13.2%
Drainage Fund 541	350,418	618,493	732,900	681,980	767,990	12.6%
Central Garage Fund 601	1,050,451	1,073,271	1,254,670	1,164,580	1,364,770	17.2%
Building Maintenance Fund 615	982,006	1,035,773	1,459,590	1,262,120	1,484,160	17.6%
Department Total	20,083,227	39,596,536	46,484,510	43,736,860	50,463,890	15.4%

DEPARTMENTAL STAFFING Regular Positions	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Director of Public Works	1.00	1.00	1.00	1.00	1.00	
Managers & Supervisors	10.00	12.00	12.00	15.00	15.00	
Secretarial & Clerical	5.00	5.00	5.00	5.00	5.00	
Street & Traffic Maintenance	17.00	18.00	18.00	19.00	18.00	
Parks & Landscape Maintenance	18.00	24.00	24.00	25.00	24.00	
Utilities Plant Maintenance	12.00	15.00	15.00	15.00	15.00	
Utilities Plant Operations	14.00	14.00	18.00	18.00	18.00	
Utilities Field Maintenance	21.00	21.00	22.00	25.00	25.00	
Laboratory	5.00	5.00	5.00	5.00	5.00	
Building & Equipment Maintenance	8.00	8.00	8.00	8.00	8.00	
Custodial	6.00	6.00	6.00	6.00	6.00	
Water Conservation	1.00	1.00	1.00	1.00	1.00	
Solid Waste	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Engineering Technical	0.00	0.00	0.00	0.00	0.00	
Water Conservation	1.00	1.00	1.00	1.00	0.50	
Utilities Plant Maintenance	1.25	1.25	0.50	0.50	0.50	
Parks & Landscape Maintenance	3.00	4.50	4.50	4.50	4.50	
Meter Readers	2.20	2.20	2.20	0.00	0.00	
Utilities Field Maintenance	1.00	0.00	0.00	0.00	0.00	
Total Full-Time Equivalents	126.45	139.95	144.20	150.00	147.50	-1.7%


Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Object Codes - FY88 to FY09
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Public Works Department
Authorized Staffing - FY88 to FY09
160.00
140.00
120.00
100.00
80.00
60.00
40.00
20.00
0.00
90.35
103.85
116.48
111.18
108.18
107.75
107.91
111.21
106.00
101.60
98.50
106.45
102.90
110.20
117.70
125.95
126.95
126.95
126.45
139.95
150.00
147.50
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Functions - FY88 thru FY09
$55,000,000
$50,000,000
$45,000,000
$40,000,000
$35,000,000
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Admin & Others
Engineering
Internal Services
Airport & Transit
Parks & LMDs
Solid Waste
Drainage
Wastewater
Water
Streets &Traffic
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Public Works Department
Operating Budget
Expenditures by Funding Sources - FY88 to FY09
$55,000,000
$45,000,000
$35,000,000
$25,000,000
$15,000,000
$5,000,000
-$5,000,000
Other Funds
Solid Waste Fund
Utilities Funds
TDA & Gas Tax Funds
LMD Assmts
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 07 09
Fiscal Years

Public Works Department

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$11,342,055	$525.58	98.50
FY 02-03 Actual	14,827,453	610.40	125.95
FY 06-07 Actual	39,596,536	1,113.13	139.95
FY 07-08 Estimated	43,736,860	1,206.53	148.00
% Change: 10 Years	*long-term trends not comparable due to transfer of programs*		
% Change: Per Annum			

Historical Milestones

FY 96-97

- Inter-department reorganization:
  - 4 programs with 5.75 FTEs transferred to Parks and Community Services. These programs were: Street Tree Maintenance, Transit, Airport, and Solid Waste
  - Animal Control Program transferred to Police
  - Custodial Maintenance Program transferred in from Parks and Community Services

FY 99-00

- The Engineering Division and its five programs were transferred to the new Development and Engineering Services Department
- The Parks Division with three programs were transferred back into the department. These programs are: Parks Maintenance, Street Trees Maintenance and Graffiti Removal.
- Department administrative offices were relocated from the City Hall Annex to the Boyd Service Center, which was considerably renovated.

Recent Budget Changes

FY 05-06

- No staffing additions but a 1.50 FTEs reduction in other staffing
- $50,000 added for building maintenance improvements and $50,000 for park improvements
- $30,000 included for a water rate study
- $1,593,000 net increase for water treatment with the delivery of water from the SSJID Project
- Major budget augmentations: $100,000 for rising fuel costs; $50,000 for street sweeping; $161,000 bulk water purchases; $66,500 taxes and fees for the Holly sugar property

FY 06-07

- The Landscaping District Program with a $2,214,290 base and 7.50 FTEs in staffing and the Solid Waste Program with a $17,550,550 base and 1.0 FTEs in staffing was transferred into the department from Parks and Community Services Department
- In addition, departmental staffing increased by 6 new full-time regular positions
  - Management Analyst in Public Works Administration
  - 2 Maintenance Workers: one in Streets and one in Parks. These are added back from positions deleted in FY 04-05.
  - 3 Plant Maintenance positions in the Utilities Division for maintenance on expanded WTP and WWTP facilities coming on-line later in the year
- Rate studies planned with $72,000 for water rates and $42,000 for solid waste rates
- In the Maintenance Division, major budget augmentations for the year include: $72,000 for citywide fleet fuel purchases, $115,000 added building maintenance, $50,000 for street sweeping, $49,630 for street tree maintenance, $35,340 for downtown streetscape maintenance, $35,000 for street maintenance, and $103,500 for parks maintenance.
- In the Utilities Division, major budget augmentations for the year include: $500,000 for bulk water purchases, $200,000 for electric for water pumping, $40,000 for chemicals, $70,000 for sludge hauling, $65,000 for special studies and $70,000 for franchise fees
- Major equipment purchases planned are: $265,000 for a sewer vacuum truck, $69,400 for fleet software, and $100,000 for fleet replacement

FY 07-08

- Departmental staffing added 8 new positions as follows:
  1 Maintenance Worker for customer service in the Water Meters Program
  4 Utility Operator Trainers: 2 for the Wastewater Treatment Plant and 2 for the Water Treatment Plant
  3 Field Supervisors added in the Maintenance Division and 2 Maintenance Workers: 1 for Streets and 1 for Parks, proposed as part of the Kirchhoff Study.
- Also, 3 part-time meter readers (2.20 FTEs) were converted to full-time positions.
- $148,000 included for custodial service maintenance at the Fire Administration Building, the Grand Theatre, and the new City Hall.
- In the Maintenance Division, major budget augmentations include: $50,000 for citywide fleet fuel purchases, $115,000 for roadway and traffic materials, $46,000 for parks materials, $91,250 for utilities field materials and $90,000 for water meter replacements.
- In the Utilities Division, major budget augmentations for the year include: $30,000 for electric at the Wastewater Treatment Plant
- Major equipment purchases planned are: $275,000 for Vac-con truck, $90,000 for a backhoe and $300,000 in fleet replacement for streets and parks

Proposed Budget Changes for FY 08-09

- 2 Maintenance Workers deleted from the department
- In the Utilities Division, major budget augmentations for the year include:
  $200,000 for water purchase
  $200,000 for sludge dewatering
- +8.6% increase in Solid Waste Programs up to $18,934,000
- +18.2% increase in landscaping district maintenance costs, partly reflecting higher water rates
- Major equipment purchases planned:
  Chipper Truck $115,000
  Brush Chipper $70,000
  Radio System $$78,000
  Vacuum Recovery System $30,000
  Dump Truck $$50,000

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Traffic Street Lights Electricity	$710,300	+1.8%	$723,300	-9.9%	$640,000
Street Sweeping Contract	290,000	+3.0%	298,700	-16.5%	250,000
Street Maintenance Materials	231,700	-1.4%	227,220	0.0%	227,220
Street Trees Maint. Contract	128,630	0.0%	128,630	0.0%	128,630
Sidewalk Maintenance Contract	66,220	0.0%	66,220	0.0%	66,220
Parks Materials	186,950	+13.1%	211,200	+6.9%	225,800
Park Electricity	53,750	+1.6%	54,620	0.0%	54,800
LMD Contracts	813,130	-9.2%	738,000	+27.3%	939,200
LMD Utilities	875,720	-10.1%	787,430	+17.6%	926,030
Water Field Maint. Materials	89,140	+4.3%	93,010	+11.3%	103,510
Drainage Maint Contracts	23,870	0.0%	23,870	0.0%	23,870
Water Meter Replacements	231,000	+32.5%	306,000	+8.2%	331,000
Utilities Plant Maint. Materials	200,540	-0.6%	199,300	-8.7%	182,030
Utilities Plant Maint. Contracts	82,890	+39.0%	115,220	+51.1%	174,100
Utilities Plant Electricity	1,798,470	+22.4%	2,200,730	+1.2%	2,227,400
Bulk Water Purchase	3,211,000	+5.0%	3,371,000	+8.3%	3,652,130
Utilities Plant Chemicals	385,000	+3.0%	396,500	+19.3%	473,400
Solid Waste Contracts	15,680,000	+4.0%	16,307,000	+8.9%	17,750,000
Building Maintenance Contracts	150,710	+16.7%	175,850	+13.2%	199,100
Building Maintenance Materials	68,960	0.0%	68,970	+0.5%	69,010
Custodial Maintenance Contracts	148,000	+3.0%	152,440	+3.4%	321,400
Custodial Materials	33,110	+1.3%	33,550	+3.0%	501,700
Fuel for City Fleet	437,070	+11.4%	487,070	+6.8%	107,990
Fleet Repair Parts	100,490	+0.5%	100,990	+5.9%	94,230
Fleet Repair Contracts	90,930	3.0%	93,680		
Equipment Acquisition	$580,650		$174,300		$414,800
Equipment Replacement	$699,100		$1,013,900		$718,900

City Street and Sidewalk Crews

Departmental Budget Analysis - Part I

5300 - Public Works Department — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	9,069,480	998,120	11.0%	10,067,600	70,000	0.7%	10,137,600	11.8%	9,314,323	91.9%
Contracted Services	4,439,750	-52,130	-1.2%	4,387,620	-251,200	-5.7%	4,136,420	-6.8%	3,793,934	91.7%
Commodities	2,781,000	4,260	0.2%	2,785,260	2,317,400	83.2%	5,102,660	83.5%	4,751,124	93.1%
Internal Charges	1,460,570	84,980	5.8%	1,545,550	4,200	0.3%	1,549,750	6.1%	1,566,729	101.1%
Other Payments	420,100	-3,000	-0.7%	417,100	205,500	49.3%	622,600	48.2%	657,117	105.5%
Department Total	18,170,900	1,032,230	5.7%	19,203,130	2,345,900	12.2%	21,549,030	18.6%	20,083,227	93.2%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	10,756,220	406,170	3.8%	11,162,390	325,880	2.9%	11,488,270	6.8%	10,270,733	89.4%
Contracted Services	21,378,010	574,120	2.7%	21,952,130	1,104,590	5.0%	23,056,720	7.9%	21,304,604	92.4%
Commodities	5,185,710	14,490	0.3%	5,200,200	811,630	15.6%	6,011,830	15.9%	5,107,448	85.0%
Internal Charges	1,621,840	48,010	3.0%	1,669,850	21,600	1.3%	1,691,450	4.3%	1,613,190	95.4%
Other Payments	1,944,900	-102,300	-5.3%	1,842,600	109,130	5.9%	1,951,730	0.4%	1,300,561	66.6%
Department Total	40,886,680	940,490	2.3%	41,827,170	2,372,830	5.7%	44,200,000	8.1%	39,596,536	89.6%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	11,488,270	761,340	6.6%	12,249,610	674,020	5.5%	12,923,630	12.5%	11,636,500	90.0%
Contracted Services	23,056,720	497,410	2.2%	23,554,130	320,530	1.4%	23,874,660	3.5%	22,904,420	95.9%
Commodities	6,011,830	186,450	3.1%	6,198,280	422,650	6.8%	6,620,930	10.1%	6,287,270	95.0%
Internal Charges	1,691,450	228,740	13.5%	1,920,190	0	0.0%	1,920,190	13.5%	1,765,360	91.9%
Other Payments	1,951,730	-828,830	-42.5%	1,122,900	22,200	2.0%	1,145,100	-41.3%	1,143,310	99.8%
Department Total	44,200,000	845,110	1.9%	45,045,110	1,439,400	3.2%	46,484,510	5.2%	43,736,860	94.1.%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	12,923,630	512,130	4.0%	13,435,760	483,920	3.6%	13,919,680	7.7%		
Contracted Services	23,874,660	1,071,620	4.5%	24,946,280	1,231,150	4.9%	26,177,430	9.6%		
Commodities	6,620,930	131,440	2.0%	6,752,370	349,200	5.2%	7,101,570	7.3%		
Internal Charges	1,920,190	13,320	0.7%	1,933,510	15,500	0.8%	1,949,010	1.5%		
Other Payments	1,145,100	15,650	1.4%	1,160,750	155,450	13.4%	1,316,200	14.9%		
Department Total	46,484,510	1,744,160	3.8%	48,228,670	2,235,220	4.6%	50,463,890	8.6%		

Notes: 1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5200 - Public Works Department Base Analysis - Part II

Department Budget by Program	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5311 Public Works Administration	1,034,369	1,046,103	1,422,660	1,251,370	0	0.0%
533x PW-Internal Maintenance	1,905,937	2,008,744	2,553,360	2,696,820	6,000	0.2%
534x PW-Street Maintenance	2,954,111	3,325,675	3,984,640	4,057,980	171,030	4.2%
537x PW-Park Maintenance	3,829,050	2,219,686	2,668,990	2,787,450	144,410	5.2%
537x PW-Landscape Maintenance	0	1,971,527	2,365,590	2,680,950	115,350	4.3%
535x PW-Wtr & Swr Maintenance	2,961,395	3,200,027	3,750,650	4,051,410	158,650	3.9%
536x PW-Utilities O&M	9,148,699	9,924,642	12,301,110	12,490,140	917,780	7.3%
538x PW-Solid Waste	0	15,900,132	17,437,510	18,212,550	722,000	4.0%
Department Total	21,833,561	39,596,536	46,484,510	48,228,670	2,235,220	4.6%
Department Budget by Program						
Personnel Expenses	9,314,323	10,270,733	12,923,630	13,435,760	483,920	3.6%
Contracted Services	3,793,934	21,304,604	23,874,660	24,946,280	1,231,150	4.9%
Commodities	4,751,124	5,107,448	6,620,930	6,752,370	349,200	5.2%
Internal Charges	1,566,729	1,613,190	1,920,190	1,933,510	15,500	0.8%
Other Payments	657,117	1,300,561	1,145,100	1,160,750	155,450	13.4%
Department Total	20,083,227	39,596,536	46,484,510	48,228,670	2,235,220	4.6%
Department Budget by Funding Source						
General Fund 101 - Taxes	3,352,157	3,693,652	4,929,670	4,856,290	138,280	2.8%
Traffic Fines Sub-fund 105	15,000	85,000	85,000	85,000	0	0.0%
TDA & Gas Tax Funds 24x	1,737,800	2,128,720	2,280,000	2,373,800	171,200	7.2%
Landscaping Districts Fund 271	0	1,380,470	1,794,790	2,080,750	62,190	3.0%
Water Fund 511	8,167,554	8,606,852	10,407,350	10,733,300	559,030	5.2%
Wastewater Fund 521	4,157,637	4,772,355	5,714,790	5,891,380	574,780	9.8%
Solid Waste Fund 531	270,204	16,201,950	17,825,750	18,589,440	731,530	3.9%
Drainage Fund 541	350,418	618,493	732,900	760,990	7,000	0.9%
Central Garage Fund 601	1,050,451	1,073,271	1,254,670	1,369,470	-4,700	-0.3%
Building Maintenance Fund 615	982,006	1,035,773	1,459,590	1,488,250	-4,090	-0.3%
Department Total	20,083,227	39,596,536	46,484,510	48,228,670	2,235,220	4.6%
Department Staffing						
Total-Full Time Equivalent	126.45	139.95	144.20	148.00	-0.50	-0.3%
Department Equipment Purchase						
Replacement Equipment	665,657	629,500	1,013,900	146,000	572,900	392.4%
New Equipment	0	216,587	174,300	0	414,800	

Key Indicators for Public Works	FY03-04 Actual	FY 04-05 Actual	FY05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Internal Services Maintenance								
Public Buildings								
Maintenance & Repair	51	55	55	55	56	55	56	1.8%
Custodial Services	22	26	26	25	26	25	26	4.0%
Square Footage (000)								
Maintenance & Repair	200	215	235	291	291	232	232	0.0%
Custodial Services	126	132	138	230	291	232	232	0.0%
Vehicles Maintained	200	228	252	274	274	298	298	0.0%
Other Equipment Units Maintainec	72	99	96	125	125	138	138	0.0%
Streets & Traffic Maintenance								
City Streets								
Centerline Miles	205	225	237	240	240	240	240	0.0%
Lane Miles	460	480	519	525	525	525	525	0.0%
Miles swept annually	10,400	12,000	13,000	12,600	12,600	12,700	12,700	0.0%
Street Lights (City-owned)	3,880	4,257	4,658	4,600	4,600	4,600	4,600	0.0%
Street Lights (PG&E-owned)	883	883	883	900	900	900	900	0.0%
Traffic Signals	56	60	62	66	66	66	66	0.0%
Street Trees	8,800	9,800	9,800	9,800	9,800	10,000	10,000	0.0%
Street Trees in LMDs				35,000		35,000	35,000	
Water, Sewer, & Drainage Systems Maintenance								
Water System								
Miles of Water Lines	380	390	395	400	410	410	410	0.0%
Water Service Connections	20,900	22,100	22,800	23,200	23,400	23,400	23,400	0.0%
Sewer System								
Miles of Sewer Lines	380	390	395	400	410	410	410	0.0%
Sewer Service Connections	20,431	21,626	22,300	22,900	22,900	22,700	22,900	0.9%
Drainage System								
Miles of Drainage Pipes	150	160	165	170	170	170	170	0.0%
Miles of Drainage Channels			20	20	20	20	20	
Utilities Operations								
Water System Customers	20,900	22,100	22,500	23,200	23,400	23,200	23,400	0.9%
Water Treatment Plant								
Potable Water Produced (mg)		4,400	5,983	5,800	6,000	5,700	6,000	5.3%
from Water Wells		2,700	2,338	1,900	800	900	800	-11.1%
from Water Purchases		2,700	3,645	3,900	5,200	4,800	5,200	8.3%
Wastewater Treatment Plant								
Wastewater Treated (mg)		5,250	3,000	3,700	3,100	3,800	3,800	0.0%
Parks Maintenance								
Neighborhood Parks	21	29	32	31	31	31	31	0.0%
Mini-Parks	27	36	36	39	39	39	39	0.0%
Joint Use Areas with Schools	4	4	0	0	1	0	1	
Acres of Developed Parkland	210	238	241	243	252	252	260	3.2%
Other Acres Maintained	22	22	22	22	22	22	22	0.0%
Restrooms Maintained	11	13	13	13	14	14	14	0.0%
Playgrounds in Parks	57	80	81	84	85	85	85	0.0%
Playfields	25	34	29	29	30	36	30	-16.7%
Sports Complexes	2	2	2	2	2	2	2	0.0%
Skate Park	1	1	1	1	1	1	1	0.0%

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Program 5311 - Public Works Administration

Administer and direct the Public Works Department and provide the necessary administrative support for its operations and activities.

COMMENTARY

This program provides for the director of public works, the deputy director for maintenance and an allocation of support staff. In FY 06-07, a management analyst position was added and filled late in the year; so personnel costs were less than expected. In FY 07-08, program costs will increase, although personnel costs will be down due to staff turnover. A special study for $28,800 was done of departmental operations. The budget included $300,000 for study implementation, and this amount was transferred to other programs in the department during the year.

For FY 08-09, no staffing changes are anticipated. The program budget provides for full-year staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To administer the 28 programs of the department at an administrative cost of 1.8% or less of the department operating budget.
2. To oversee a departmental budget of over $50,463,890 and with an authorized staffing of 147.50 full-time equivalents.
3. To process all purchase orders, vouchers, and invoices in a timely manner.
4. To process time cards, PAF's, and other personnel documents in a timely manner.
5. To provide timely completion of all equipment/service bid packages, agenda items, and other documents.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	530,539	523,273	651,900	513,590	747,200	45.5%
Contracted Services	9,194	10,596	24,960	35,400	25,240	-28.7%
Commodities	12,381	14,988	16,160	14,150	16,390	15.8%
Internal Charges	66,400	56,107	88,060	86,590	92,340	6.6%
Other Payments	0		300,000	0	0	
Program Total	618,514	604,964	1,081,080	649,730	881,170	35.6%
FUNDING SOURCES						
General Fund 101 - Taxes	341,904	282,664	648,210	303,500	411,920	35.7%
Landscaping Dist Fund 271	0	46,930	81,100	50,400	68,040	35.0%
Water Fund 511	77,294	133,080	98,300	142,930	193,800	35.6%
Wastewater Fund 521	50,226	17,630	63,900	19,000	25,800	35.8%
Solid Waste Fund 531	430	6,930	570	7,450	10,100	35.6%
Drainage Fund 541	22,140	17,430	28,100	18,720	25,400	35.7%
Central Garage Fund 601	37,480	29,500	47,700	31,690	43,000	35.7%
Bldg Maint Fund 615	89,040	70,800	113,200	76,040	103,110	35.6%
Program Total	618,514	604,964	1,081,080	649,730	881,170	35.6%
EQUIVALENCY FACTOR						
Cost per EDU	$17.73	$16.98	$29.82	$18.48	$25.04	35.5%
PROGRAM STAFFING						
Regular Positions						
Director of Public Works	1.00	1.00	1.00	1.00	1.00	
Exec Asst II-Admin/Sr Secretary	0.68	0.68	0.68	0.68	0.68	
Admin Assts	1.36	1.36	1.36	1.36	1.36	
Deputy Director-Maintenance	1.00	1.00	1.00	1.00	1.00	
Management Analyst II	0.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	4.04	5.04	5.04	5.04	5.04	0.0%

Program 5312 - Utilities Management

Administer and direct the Utilities Division of the Public Works Department and provide the necessary administrative support for its operations and activities

COMMENTARY

This program provides for the deputy director for Utilities and an allocation of support staff. Program costs have shown moderate increases over the years. However, they may fluctuate from year-to-year due to legal, financial, and engineering costs for the utility systems. In FY 05-06 and FY 06-07, program costs were up, due to contracted costs. But in FY 07-08, contracted outlays were down; and so, program costs will show a decrease.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with slightly reduced contracted work.

PERFORMANCE OBJECTIVES

1. To administer the 10 programs of the division at an administrative cost of 3.0% or less of the department operating budget.

2. To oversee a departmental budget of over $14,081,580 and with an authorized staffing of 48.00 full-time equivalents.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	222,463	235,607	247,600	247,410	275,400	11.3%
Contracted Services	172,205	186,230	68,960	101,470	98,960	-2.5%
Commodities	0	0	660	600	700	16.7%
Internal Charges	21,187	19,304	24,360	21,700	25,140	15.9%
Other Payments	0	0	0	0	0	
Program Total	415,855	441,141	341,580	371,180	400,200	7.8%
FUNDING SOURCES						
General Fund 101 - Taxes	0	0	0	0	0	
Engineering Fees	0	0	0	0	0	
Water Fund 511	254,442	217,518	198,320	180,960	214,000	18.3%
Wastewater Fund 521	161,413	223,623	143,260	190,220	186,200	-2.1%
Program Total	415,855	441,141	341,580	371,180	400,200	7.8%
EQUIVALENCY FACTOR						
Cost per EDU	$11.92	$12.38	$9.42	$10.56	$11.37	7.7%
PROGRAM STAFFING						
Regular Positions						
Deputy Director-Utilities	1.00	1.00	1.00	1.00	1.00	
Exec Asst-Admin/ Sr Secretary	0.32	0.32	0.32	0.32	0.32	
Admin Asst II-Sr Admin Clerk	0.64	0.64	0.32	0.32	0.32	
Admin Asst III-Secretary	0.00	0.00	0.32	0.32	0.32	
Total - Full-Time Equivalents	1.96	1.96	1.96	1.96	1.96	0.0%

Departmental Accomplishments and Projections

Past Accomplishments: FY 05-06 and FY 06-07

1. Performed asphalt patch repairs and overlays on City streets. Performed weed/debris abatement on City right-of-ways and storm channels.
2. Performed sidewalk and curb repairs to eliminate pedestrian hazards and improve storm water flows.
3. Continued street sweeping every two weeks in residential areas and twice a week in the downtown business district.
4. Performed regularly scheduled park mowing and edging, as well as playing field maintenance, with an emphasis placed on turf management at the Tracy Sports Complex and Plasencia Fields.
5. Continued the water main flushing and valve-exercising program.
6. Expanded the radio read water meter program.
7. Provided internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments.
8. Provided maintenance coordination and technical support for Construction Management CIP's.

Current Projections: FY 07-08

1. Continue citywide street and sidewalk repairs. Continue weed/debris abatement on City right-of-ways and storm drain channels.
2. Continue street sweeping every two weeks in residential areas and twice a week in the downtown business district.
3. Continue the street and park tree trimming and replanting program.
4. Performed regularly scheduled park mowing and edging, as well as playing field maintenance.
5. Continue expansion of the water main flushing, valve-exercising, hydrant replacement and radio read water meter programs.
6. Continue implementation of components of Phase II of the National Pollutant Discharge Elimination System (NPDES) Program, including Waste Discharge Requirements (WDR).
7. Continue to provide internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments.
8. Continue analysis of fiscal components of the various zones of the Landscape Maintenance District.
9. Continue maintenance coordination and technical support for Construction Management CIP's.

Future Projections: FY 08-09

1. Perform in-house asphalt patching/overlay projects and sidewalk repairs.
2. Continue to provide street and park tree maintenance and replanting.
3. Continue park and sports field maintenance, including turf enhancement.
4. Continue to expand the radio read water meter and hydrant replacement programs.
5. Continue implementation of components of Phase II of the National Pollutant Discharge Elimination System (NPDES) Program, including Waste Discharge Requirements (WDR).
6. Continue to provide internal services (Central Garage, Building Maintenance and Custodial Services) to other City departments.
7. Implement renovations to the Boyd Service Center.
8. Continue analysis of fiscal components of the various zones of the Landscape Maintenance District.
9. Continue maintenance coordination and technical support for Construction Management CIP's.

Program 5331 - Central Garage

Provide fuel, repairs, and preventative maintenance for City owned vehicles and equipment. Administer and monitor contracted repair work. Maintain vehicle operation and maintenance costs.

COMMENTARY

Since FY 98-99, the City's fleet size has increased by 67% from 178 up to 298. In FY 06-07, program costs showed only a minor increase. Personnel costs were down due to staff vacancies, but fuel costs were up. In FY 07-08, as staff vacancies are filled, personnel costs are up; but so are the costs for fuel and parts. Contracted repair costs remain level.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with normal cost increment, which includes $501,700 for fuel, $94,230 for contracted repairs, and $107,900 for repair parts.

PERFORMANCE OBJECTIVES

1. To provide vehicle maintenance for a fleet of 298 vehicles and equipment maintenance for 138 pieces of equipment.
2. To perform preventative maintenance and repairs on City vehicles and equipment.
3. To perform various repairs to City vehicles and equipment.
4. To complete scheduled smog testing of City vehicles.
5. To maintain operations in compliance with hazardous material and OSHA regulations.
6. To implement phase 2 of fleet operations fueling plan upgrade.
7. To provide fuel valued at $501,700 for City operations.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	351,542	328,780	409,600	387,160	498,800	28.3%
Contracted Services	110,034	116,083	119,400	97,090	120,060	23.7%
Commodities	509,372	557,627	609,110	595,130	631,000	6.0%
Internal Charges	42,023	41,281	68,860	53,510	71,910	34.4%
Other Payments	0	0	0	0	0	
Program Total	1,012,971	1,043,771	1,206,970	1,132,890	1,321,770	16.7%
FUNDING SOURCES						
Central Garage Fund 601	1,012,971	1,043,771	1,206,970	1,132,890	1,321,770	16.7%
Program Total	1,012,971	1,043,771	1,206,970	1,132,890	1,321,770	16.7%
EQUIVALENCY FACTOR						
Cost per EDU	$29.03	$29.29	$33.30	$32.22	$37.56	16.6%
Regular Positions						
Deputy Director of PW	0.00	0.00	0.00	0.00	0.00	
Public Works Supervisor	0.40	0.40	0.40	0.40	0.40	
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00	
Equipment Mechanic	2.00	2.00	2.00	2.00	2.00	
Equipment Service Worker	1.00	1.00	1.00	1.00	1.00	
Other-Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	4.40	4.40	4.40	4.40	4.40	0.0%

Program 5332 - Building Maintenance

Provide maintenance and repair services for all City buildings and facilities.
Such services include: structural, electrical, plumbing, HVAC, and moving services.

COMMENTARY

In FY 05-06, program costs increased with full-year staffing and added contracted repairs. In FY 06-07, contracted repairs were up again, although material costs were down. In FY 07-08, program staffing upgraded one position and added another. Program costs will show a moderate increase, although they will be less than budgeted for both contracted services and commodities.

For FY 08-09, no program changes are anticipated. The program budget provided for current staffing and a normal cost increment, which includes $199,100 for contracted repairs, and $69,010 for maintenance materials.

PERFORMANCE OBJECTIVES

1. To provide building maintenance for 55 City buildings and leased facilities, with over 282,000 square feet to be maintained.
2. To perform preventative maintenance on City buildings and their internal systems.
3. To perform maintenance repairs on City buildings and other miscellaneous tasks.
4. To establish a proactive maintenance system for facilities.
5. To maintain building repair cost data.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	258,700	289,025	316,590	318,950	369,180	15.7%
Contracted Services	55,076	107,526	211,700	127,800	223,940	75.2%
Commodities	56,095	46,057	105,250	80,200	105,650	31.7%
Internal Charges	28,295	22,631	44,470	40,320	46,500	15.3%
Other Payments	25,843	18,001	0	0	0	
Program Total	424,009	483,240	678,010	567,270	745,270	31.4%
FUNDING SOURCES						
General Fund 101 - Taxes	0	0	0	0	0	
Building Maintenance Fund 615	424,009	483,240	678,010	567,270	745,270	31.4%
Capital Projects Funds	0	0	0	0	0	
Central Garage Fund 601	0	0	0	0	0	
Program Total	424,009	483,240	678,010	567,270	745,270	31.4%
EQUIVALENCY FACTOR						
Cost per EDU	$12.15	$13.56	$18.70	$16.13	$21.18	31.3%
PROGRAM STAFFING						
Regular Positions						
Deputy Director of PW	0.00	0.00	0.00	0.00	0.00	
Public Works Supervisor	0.30	0.30	0.30	0.30	0.30	
Building Maintenance Worker	3.00	3.00	2.00	3.00	3.00	
Maintenance Worker II	0.50	0.50	0.50	0.50	0.50	
Senior Building Maintenance Worker	0.00	0.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Total- Full Time Equivalents	3.80	3.80	3.80	4.80	4.80	0.0%

Program 5333 - Custodial Maintenance

Provide custodial service for City owned buildings: City Hall, Police Facility, Senior Center, Community Center, Library, Recreation Center, Old Jail, BSC, Tracy Trans, City Hall Annex, and others.

COMMENTARY

In recent years, program workload has increased with the addition of new city facilities. Program costs show modest increases due to full staffing and the higher use of custodial materials. In FY 07-08, the program budget included $148,000 for contracted custodial services for 3 new City facilities. Also, program staffing lost one position; while personnel costs were up, while temporary help was used to cover an extended absence.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing and a normal cost increment, which includes $152,440 for contracted maintenance and $32,400 for cleaning materials.

PERFORMANCE OBJECTIVES

1. To provide custodial maintenance for 26 City buildings and leased facilities, with over 232,000 square feet to be maintained.
2. To maintain 22 City facilities 5 days per week, and 4 facilities 7 days per week.
3. To provide daily set-upclean-up services for the Community Center.
4. To clean carpets and wax floors semi-annually.
5. To contract for $152,440 in custodial services at the new City Hall, the Grand Theatre, and the new Fire Administration Building.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	396,726	394,172	424,700	377,210	384,500	1.9%
Contracted Services	12,863	25,165	152,360	158,080	156,830	-0.8%
Commodities	31,983	33,514	41,850	35,680	42,970	20.4%
Internal Charges	27,385	28,567	49,470	47,840	51,480	7.6%
Other Payments	0	315	0	0	0	
Program Total	468,957	481,733	668,380	618,810	635,780	2.7%
FUNDING SOURCES						
General Fund 101 - Taxes	0	0	0	0	0	
Building Maintenance Fund 615	468,957	481,733	668,380	618,810	635,780	2.7%
Program Total	468,957	481,733	668,380	618,810	635,780	35.6%
EQUIVALENCY FACTOR						
Cost per EDU	$13.44	$13.52	$18.44	$17.60	$18.07	2.7%
PROGRAM STAFFING						
Regular Positions						
Deputy Director of PW	0.00	0.00	0.00	0.00	0.00	
Public Works Supervisor	0.25	0.25	0.25	0.25	0.25	
Custodians	5.00	5.00	5.00	4.00	4.00	
Senior Custodian	1.00	1.00	1.00	1.00	1.00	
Parks Supervisor	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Custodial Aides	0.00	0.00	0.00	0.00	0.00	
Total- Full-Time Equivalents	6.25	6.25	6.25	5.25	5.25	0.0%

Program 5341 - Roadway Maintenance

Maintenance and repair of the roadway surface on City streets and the cleaning of catch basins within street right-of-ways.

COMMENTARY

Since FY 98-99, City street mileage has increased 53% from 344 to 525 lane miles. In FY 05-06, program costs showed a moderate increase but less than expected. In FY 06-07, program staffing added a maintenance worker. Program costs showed increases, due to added staffing, added maintenance materials, as well as added vehicle maintenance and fuel costs. In FY 07-08, program staffing will add 0.10 FTEs of a new field supervisor. Program costs will increase but less than anticipated.

For FY 08-09, no program changes are anticipated. The program budget provides for a field crew of 6 workers for normal operations.

PERFORMANCE OBJECTIVES

1. To maintain the roadway on 525 lane miles of City streets.
2. To maintain and control weeds on public right-of-ways.
3. To respond to service requests within 24 hours and resolve within 2 weeks.
4. To respond to spills and debris cleanups within 4 hours and to pot hole repair requests within 24 hours.
5. To reconstruct roads and alley ways in the south area through contract services and City crews.
6. To repair roadways in advance of overlay and slurry seal projects.
7. To apply $146,460 worth of maintenance materials to City Streets.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	310,056	358,245	500,600	434,160	529,740	22.0%
Contracted Services	10,240	20,837	21,880	18,650	23,170	24.2%
Commodities	67,484	140,528	183,410	132,090	192,620	45.8%
Internal Charges	183,700	180,706	182,110	164,100	190,610	16.2%
Other Payments	0	0	0	0	0	
Program Total	571,480	700,316	888,000	749,000	936,140	25.0%
FUNDING SOURCES						
General Fund 101 - Taxes	73,680	52,296	178,000	39,000	136,140	249.1%
TDA & Gas Tax Funds 24x	497,800	648,020	710,000	710,000	800,000	12.7%
Program Total	571,480	700,316	888,000	749,000	936,140	25.0%
EQUIVALENCY FACTOR						
Cost per EDU	$16.38	$19.66	$24.50	$21.30	$26.60	24.9%
PROGRAM STAFFING						
Regular Positions						
Public Works Supervisor	0.20	0.20	0.20	0.20	0.20	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.10	0.10	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	4.00	5.00	5.00	4.00	5.00	
Maintenance Worker I	0.00	0.00	0.00	1.00	0.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	5.20	6.20	6.20	6.30	6.30	0.0%

Program 5342 - Sidewalk & Median Maintenance

Maintenance and repair of concrete surface of City streets, including sidewalks, curbs, and gutters.

COMMENTARY

Since FY 98-99, City street mileage has increased 53% from 344 to 525 lane miles. In FY 05-06, program costs increased with full staffing and added material costs; but budgeted monies for contracted repairs were not spent. In FY 06-07, program costs showed a major increase, spending prior year contract monies, as well as added monies for maintenance materials. In FY 07-08, program staffing will add 0.30 FTEs of a new field supervisor. Program costs will show increases in all cost categories.

For FY 08-09, no program changes are anticipated. The program budget provides for a field crew of 4 workers for normal operations.

PERFORMANCE OBJECTIVES

1. To maintain the sidewalks, curbs, gutters on 525 lane miles of City streets.
2. To eliminate trip hazards providing temporary ramping within 24 hours of notification.
3. To respond to service requests within 24 hours and resolve within 90 days.
4. To apply $58,200 worth of maintenance materials to City sidewalks and medians.
5. To contract for $66,220 worth of curb and gutter repairs.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	270,679	277,418	327,800	312,440	403,450	29.1%
Contracted Services	2,422	67,300	72,270	72,660	74,150	2.1%
Commodities	47,350	55,192	93,020	73,730	96,050	30.3%
Internal Charges	74,939	75,610	98,850	90,910	104,070	14.5%
Other Payments	0	0	0	0	0	
Program Total	395,390	475,520	591,940	549,740	677,720	23.3%
FUNDING SOURCES						
General Fund 101 - Taxes	45,390	72,520	116,940	74,740	127,720	70.9%
TDA & Gas Tax Funds 24x	350,000	403,000	475,000	475,000	550,000	15.8%
Program Total	395,390	475,520	591,940	549,740	677,720	23.3%
EQUIVALENCY FACTOR						
Cost per EDU	$11.33	$13.35	$16.33	$15.64	$19.26	23.2%
PROGRAM STAFFING						
Regular Positions						
Public Works Supervisor	0.20	0.20	0.20	0.20	0.20	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.30	0.30	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	2.00	2.00	2.00	3.00	3.00	
Maintenance Worker I	1.00	1.00	1.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	4.20	4.20	4.20	4.50	4.50	0.0%

Program 5343 - Street Sweeping

Sweeping and cleaning of City streets, medians, and parking lots. Since January 1, 1999 this service is carried out through a contractor. Staff cost for special events clean-ups and emergency spill clean-ups.

COMMENTARY

In mid FY 98-99, program work was contracted out, and since FY 99-00, program workload has increased 75.7% from 7,230 miles up to 12,700 miles of City streets swept annually. In FY 06-07, program costs increased but less than expected. In FY 07-08, program costs will show a minimal increase with contracted costs less than expected. However, staffing costs for special events and emergency clean-ups has been increasing over the years.

For FY 08-09, the program budget provides for increasing staffing costs and normal cost increments for contracted street sweeping and other contracts.

PERFORMANCE OBJECTIVES

1. To sweep 12,700 miles of City streets annually.
2. To sweep all residential streets every 2 weeks.
3. To administer and monitor contract street sweeping.
4. To sweep all alleys and parking lots once each month.
5. To sweep the Downtown Business District twice a week.
6. To contract for $250,000 worth of street sweeping, $65,000 for the annual Leaf Spring Cleanup, and $33,500 downtown maintenance.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	11,229	23,627	17,750	33,530	34,420	2.7%
Contracted Services	258,138	299,813	402,800	292,140	405,760	38.9%
Commodities	598	547	3,940	4,120	3,940	-4.4%
Internal Charges	4,098	4,414	3,780	3,780	3,800	0.5%
Other Payments	0	0	0	0	0	
Program Total	274,063	328,401	428,270	333,570	447,920	34.3%
FUNDING SOURCES						
General Fund 101 - Taxes	4,289	33,513	40,600	39,960	71,600	79.2%
TDA & Gas Tax Funds 24x	0	0	0	0	0	
Solid Waste Fund 531	269,774	294,888	387,670	293,610	376,320	28.2%
Program Total	274,063	328,401	428,270	333,570	447,920	34.3%
EQUIVALENCY FACTOR						
Cost per EDU	$7.86	$9.22	$11.81	$9.49	$12.73	34.2%
PROGRAM STAFFING						
Regular Positions						
Public Works Supervisor	0.05	0.05	0.05	0.05	0.05	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.05	0.05	
Senior Maintenance Worker	0.00	0.00	0.00	0.00	0.00	
Maintenance Worker II	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.05	0.05	0.05	0.10	0.10	0.0%

Program 5344 - Traffic Maintenance

To maintain proper traffic marking and signing on City streets.

COMMENTARY

Since FY 98-99, City street mileage has increased 53% from 344 to 525 lane miles. In FY 05-06, program costs increased with full-year staffing and 2 years of contract work being done. In FY 06-07, program costs showed a decrease, both contract and materials costs were down. In FY 07-08, program staffing will add 0.05 FTEs of a new field supervisor. Program costs will increase, particularly personnel and material costs, although the latter are less than expected.

For FY 08-09, no program changes are anticipated. The program budget provides for a field crew of 2 workers for normal operations.

PERFORMANCE OBJECTIVES

1. To maintain traffic signs and markings on 525 lane miles of City streets.
2. To replace damaged "critical" signs within two hours of receiving notification.
3. To replace worn (non-reflective) signs within 7 days of notification.
4. To apply $104,610 worth of traffic paints and maintenance materials to City streets.
5. To contract for $44,160 worth of traffic striping and markings on City streets.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	162,182	192,558	192,150	206,810	215,180	4.0%
Contracted Services	90,720	45,948	47,110	46,800	47,500	1.5%
Commodities	60,281	56,375	89,820	69,080	90,010	30.3%
Internal Charges	35,507	40,246	39,900	40,530	41,390	2.1%
Other Payments	0	0	0	0	0	
Program Total	348,690	335,127	368,980	363,220	394,080	8.5%
FUNDING SOURCES						
General Fund 101 - Taxes	83,690	(14,873)	53,980	48,220	49,080	1.8%
Traffic Fines Sub-Fund 105	15,000	85,000	85,000	85,000	85,000	0.0%
TDA & Gas Tax Funds 24x	250,000	265,000	230,000	230,000	260,000	13.0%
Program Total	348,690	335,127	368,980	363,220	394,080	8.5%
EQUIVALENCY FACTOR						
Cost per EDU	$9.99	$9.41	$10.18	$10.33	$11.20	8.4%
PROGRAM STAFFING						
Regular Positions						
Public Works Supervisor	0.20	0.20	0.20	0.20	0.20	
Pub Wrks Field Supervisor	0.00	0.00	0.00	0.05	0.05	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	2.20	2.20	2.20	2.25	2.25	0.0%

Program 5346 - Street Tree Maintenance

Maintenance of City owned trees, including inspections, trimming, replacements, removals, and new planting.

COMMENTARY

Program costs can vary from year-to-year depending on the amount of contracted work for tree trimming. In FY 06-07, program costs increased due to full-staffing and added contract work. In 07-08, program staffing will add 0.50 FTEs of a new field supervisor. Program costs will increase, particularly personnel and contracted work. The budget for the latter was supplemented at mid-year.

For FY 08-09, no program changes are anticipated. The program budget provides for a field crew of 4 workers and a normal cost increment, which includes $128,630 for contracted tree trimming.

PERFORMANCE OBJECTIVES

1. To provide maintenance for about 9,800 street trees.
2. To implement a street tree replanting program.
3. To implement a crown raising program.
4. To respond to service requests within 24 hours and resolve with 30 days.
5. To contract for $128,630 worth of street tree trimming.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	318,567	371,127	367,740	417,260	455,550	9.2%
Contracted Services	55,013	126,003	131,800	150,890	133,860	-11.3%
Commodities	21,820	18,974	30,490	27,570	33,280	20.7%
Internal Charges	100,047	68,830	88,540	82,290	93,270	13.3%
Other Payments	0	21	0	0	0	
Program Total	495,447	584,955	618,570	678,010	715,960	5.6%
FUNDING SOURCES						
General Fund 101 - Taxes	260,447	339,955	358,570	418,010	435,960	4.3%
TDA & Gas Tax Funds 24x	235,000	245,000	260,000	260,000	280,000	7.7%
Program Total	495,447	584,955	618,570	678,010	715,960	5.6%
EQUIVALENCY FACTOR						
Cost per EDU	$14.20	$16.42	$17.06	$19.28	$20.35	5.5%
PROGRAM STAFFING						
Regular Positions						
Public Works Supervisor	0.35	0.35	0.35	0.35	0.35	
Pub Wrks Field Supervisor	0.00	0.00	0.00	0.50	0.50	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	3.00	3.00	3.00	3.00	3.00	
Maintenance Worker I- Gen Laborer	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Maint Worker I (Seasonal)	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	4.35	4.35	4.35	4.85	4.85	

Program 5347 - Graffiti Removal

Daily patrol and removal of graffiti from public properties

COMMENTARY

This program was established new in FY 96-97 with a half-time maintenance worker as part of a special citywide effort devoted to the removal of graffiti from public properties. Over the years, program costs have shown moderate cost increases.

For FY 08-09, no program changes are anticipated. The program budget provides for continued operations with the same staffing level but with an enhancement for added paints.

PERFORMANCE OBJECTIVES

1. To remove identified graffiti from public property within 24 to 72 hours.
2. To recover all costs associated with graffiti removal from commercial and residential properties.
3. To maintain graffiti removal cost data.
4. To report all graffiti to the Police Department for data recording.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	39,416	41,891	44,800	45,090	48,600	7.8%
Contracted Services	601	674	1,020	1,050	940	-10.5%
Commodities	8,705	14,795	12,270	13,690	18,750	37.0%
Internal Charges	21,651	18,621	20,330	20,520	21,310	3.8%
Other Payments	0	0	0	0	0	
Program Total	70,373	75,981	78,420	80,350	89,600	11.5%
FUNDING SOURCES						
General Fund 101 - Taxes	70,373	75,981	78,420	80,350	89,600	11.5%
Program Total	70,373	75,981	78,420	80,350	89,600	11.5%
EQUIVALENCY FACTOR						
Cost per EDU	$2.02	$2.13	$2.16	$2.29	$2.55	11.4%
PROGRAM STAFFING						
Regular Positions						
Parks Supervisor	0.00	0.00	0.00	0.00	0.00	
Public Works Supervisor	0.05	0.05	0.05	0.05	0.05	
Maintenance Worker II	0.50	0.50	0.50	0.50	0.50	
Maintenance Worker I	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
General Laborer	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	0.55	0.55	0.55	0.55	0.55	0.0%

Program 5348 - Traffic and Lighting Electric

Electric costs for traffic signals and street lights. These costs are paid from the General, TDA, and Gas Tax Funds.

COMMENTARY

Program costs have increased over the last few years due to City growth, and the addition of new streets and subdivisions. Since FY 99-00, program workload has increased 56% from 3,583 up to 5,583 street lights. In FY 07-08, program costs will show a modest increase but much less than anticipated.

For FY 08-09, the program budget provides $640,000 for the payment of electric bills for traffic signals and street lights. The proposed budget is 9.2% less than the prior year.

PERFORMANCE OBJECTIVES

1. To pay electric bills for 66 City traffic signals and about 4,600 City-owned street lights and 900 PG&E owned street lights.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	568,804	616,697	727,600	634,200	662,400	4.4%
Commodities	0	0	0	0	0	
Internal Charges	2,933	3,660	3,740	1,640	1,730	5.5%
Other Payments	0	0	0	0	0	
Program Total	571,737	620,357	731,340	635,840	664,130	4.4%
FUNDING SOURCES						
General Fund 101 - Taxes	286,737	320,357	406,340	310,840	339,130	9.1%
TDA & Gas Tax Funds 24x	285,000	300,000	325,000	325,000	325,000	0.0%
Light & Landscape Dist Fund 271	0	0	0	0	0	
Program Total	571,737	620,357	731,340	635,840	664,130	4.4%
EQUIVALENCY FACTOR						
Cost per EDU	$16.39	$17.41	$20.17	$18.08	$18.87	4.4%
PROGRAM STAFFING						
Regular Positions						
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5351 - Water Distribution

Operate, maintain and repair the City's water distribution system including water mains, service connections, valves, and fire hydrants. Pays the Water Fund's 2% City franchise fee.

COMMENTARY

In FY 05-06, program costs increased with full-year staffing and higher vehicle maintenance costs. In FY 06-07, program costs increased due to higher fuel costs and an engineering study. In FY 07-08, the engineering study is still in process driving up program costs for the year. Otherwise, program costs would be more moderate and less than expected.

For FY 08-09, no program changes are anticipated. The program budget provides for full-year staffing but again with increases for maintenance materials, fuel, and vehicle depreciation. The budget includes $300,000 for Water Fund's franchise fee, $103,510 for maintenance materials, and $47,240 for fuel.

PERFORMANCE OBJECTIVES

1. To maintain a water distribution system of 410 miles of water lines and 23,400 water service connections.
2. To improve the system by repairing/replacing valves, and water services by performing 225 job orders.
3. To inspect and maintain approximately 2,000 fire hydrants.
4. To continue water main flushing and valve exercising.
5. To respond to water main breaks and service leaks within 1 hour.
6. To complete all USA (underground service alert) service requests.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	620,757	640,463	770,750	747,160	756,440	1.2%
Contracted Services	7,294	29,942	14,410	99,350	23,730	-76.1%
Commodities	98,060	108,816	166,320	136,450	195,750	43.5%
Internal Charges	154,939	155,256	181,550	164,570	183,010	11.2%
Other Payments	265,000	275,000	285,000	248,980	300,000	20.5%
Program Total	1,146,050	1,209,477	1,418,030	1,396,510	1,458,930	35.6%
FUNDING SOURCES						
Water Fund 511	1,146,050	1,209,477	1,418,030	1,396,510	1,458,930	4.5%
Program Total	1,146,050	1,209,477	1,418,030	1,396,510	1,458,930	4.5%
EQUIVALENCY FACTOR						
Cost per EDU	$32.85	$33.95	$39.12	$39.72	$41.46	4.4%
PROGRAM STAFFING						
Regular Positions						
Util Lines Maint (PW) Supervisor	0.40	0.40	0.40	0.40	0.40	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.10	0.10	
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00	
Maintenance Worker II	6.25	6.25	6.25	6.25	6.25	
Maintenance Worker I	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	9.65	9.65	9.65	9.75	9.75	0.0%

Program 5352 - Water Meters

Read, test, repair, and replace water meters on the City's water system and provide water turn-on and turn-off services.

COMMENTARY

In FY 06-07, program staffing returned to a normal level with the deletion of a temporary position. Personnel costs were less than expected due to staff vacancies, but material costs were up. In FY 07-08, 3 part-time meter readers were made full-time and 0.40 of new field supervisor was added to program staffing. Program costs will increase reflecting the added staffing, as well as added fuel, testing, and material costs.

For FY 08-09, the program budget provides for the current staffing with enhancements for meter testing, tools, and meter replacements. The budget includes $23,390 for meter testing and $331,000 for meter replacements.

PERFORMANCE OBJECTIVES

1. To read over 23,400 water meters on a monthly basis to provide data for regular service billing.
2. To improve the system by replacing about 1,200 meters with new standard meters, with radio read devices.
3. To maintain and test all large meters.
4. To complete all water service requests on a timely basis.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	721,497	756,797	830,910	916,000	1,021,860	11.6%
Contracted Services	16,946	28,296	47,850	37,290	57,910	55.3%
Commodities	247,898	270,383	374,100	289,770	415,610	43.4%
Internal Charges	82,247	71,107	83,510	81,640	87,650	7.4%
Other Payments	0	0	0	0	0	
Program Total	1,068,588	1,126,583	1,336,370	1,324,700	1,583,030	19.5%
FUNDING SOURCES						
Water Fund 511	1,068,588	1,126,583	1,336,370	1,324,700	1,583,030	19.5%
Program Total	1,068,588	1,126,583	1,336,370	1,324,700	1,583,030	19.5%
EQUIVALENCY FACTOR						
Cost per EDU	$30.63	$31.62	$36.87	$37.68	$44.99	19.4%
PROGRAM STAFFING						
Regular Positions						
Util Lines Maint (PW) Supervisor	0.25	0.25	0.25	0.25	0.25	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.40	0.40	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	6.75	6.75	7.75	6.75	6.75	
Meter Reader	0.00	0.00	0.00	3.00	3.00	
Other Staffing (Full-Time Equivalents)						
Meter Reader	2.20	2.20	2.20	0.00	0.00	
Maintenance Worker I	1.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	11.20	10.20	11.20	11.40	11.40	0.0%

Program 5353 - Wastewater Collection

Maintain and repair the City's sewer collection system including sewer mains and service laterals. Pays the Wastewater Fund's 2% City franchise fee.

COMMENTARY

Program staffing is 60% of 4 maintenance workers assigned to the sewer and drainage field maintenance crew, with added help as needed. In FY 06-07, although less than expected, program costs showed an increase primarily due to the Wastewater Fund's franchise fee. In FY 07-08, program staffing added a maintenance worker and 0.5 of a new field supervisor. Program costs will increase reflecting the added staffing, as well as other rising costs.

For FY 08-09, the program budget provides for the added staffing with a normal cost increment and includes $250,000 for the Wastewater Fund's franchise fee.

PERFORMANCE OBJECTIVES

1. To maintain a wastewater collection system of 410 miles of sewer lines and 22,900 sewer service connections.
2. To provide preventive maintenance of the collection system by cleaning 10 miles of sewer mains.
3. To visually inspect all sewer access holes citywide.
4. To repair/unplug sewer laterals and mains on a timely basis.
5. To respond to emergency sewer tasks within one hour of notification.
6. To continue a sewer main TV inspection program.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	200,920	223,204	235,000	301,890	381,980	26.5%
Contracted Services	2,955	7,313	6,390	6,640	9,070	36.6%
Commodities	17,045	20,711	43,220	40,230	46,070	14.5%
Internal Charges	56,126	49,344	72,540	66,330	76,690	15.6%
Other Payments	167,000	240,000	247,200	243,600	250,000	2.6%
Program Total	444,046	540,572	604,350	658,690	763,810	16.0%
FUNDING SOURCES						
Wastewater Fund 521	444,046	540,572	604,350	658,690	763,810	16.0%
Program Total	444,046	540,572	604,350	658,690	763,810	16.0%
EQUIVALENCY FACTOR						
Cost per EDU	$12.73	$15.17	$16.67	$18.73	$21.71	15.9%
Regular Positions						
Util Lines Maint (PW) Supervisor	0.20	0.20	0.20	0.20	0.20	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.50	0.50	
Senior Maintenance Worker	1.20	1.20	1.20	1.20	1.20	
Maintenance Worker II	1.20	1.20	1.20	2.20	2.20	
Maintenance Worker I	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	2.60	2.60	2.60	4.10	4.10	0.0%

Program 5354 - Drainage Maintenance

Maintain and repair the City's storm drainage system including storm drains, catch basins, channels, ditches, and ponds. Program expenses include electric costs for drainage pumps.

COMMENTARY

Program staffing is a 40% allocation of the 4 workers assigned to the sewer and drainage filed maintenance crew, along with a 0.55 FTEs allocation of the WWTP maintenance crew for working on drainage system pumps. Program costs have increased due to contracted maintenance, electric, permits, lab testing, taxes, and some capital outlays.

For FY 08-09, no staffing changes are anticipated. The program budget provides for the current full-year staffing and a normal cost increment.

PERFORMANCE OBJECTIVES

1. To maintain 170 miles of storm drains and 10 miles of channels.
2. To keep storm drains, catch basins, and channels clear of debris.
3. To maintain routine weed abatement of all storm drain ponds and channels.
4. To respond to hazardous spills/dumping on a timely basis.
5. To inspect storm drain lines on a routine basis via TV.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	185,974	202,871	209,150	209,140	219,400	4.9%
Contracted Services	83,436	65,327	99,400	85,970	99,420	15.6%
Commodities	4,575	21,101	36,610	23,490	36,680	56.2%
Internal Charges	21,204	25,599	37,740	34,390	39,490	14.8%
Other Payments	7,512	8,497	9,000	9,820	9,300	-5.3%
Program Total	302,701	323,395	391,900	362,810	404,290	11.4%
FUNDING SOURCES						
Drainage Fund 541	302,701	323,395	391,900	362,810	404,290	11.4%
Program Total	302,701	323,395	391,900	362,810	404,290	11.4%
EQUIVALENCY FACTOR						
Cost per EDU	$8.68	$9.08	$10.81	$10.32	$11.49	11.3%
PROGRAM STAFFING						
Regular Positions						
Util Lines Maint (PW) Supervisor	0.15	0.15	0.15	0.15	0.15	
Public Wks Field Supervisor	0.00	0.00	0.00	0.00	0.00	
Senior Maintenance Worker	0.80	0.80	0.80	0.80	0.80	
Maintenance Worker II	0.80	0.80	0.80	0.80	0.80	
Plant Mechanic	0.25	0.25	0.25	0.25	0.25	
Maintenance Supervisor/Manager	0.10	0.10	0.10	0.10	0.10	
Senior Electrician	0.05	0.05	0.05	0.05	0.05	
Instrumentation Technician	0.05	0.05	0.05	0.05	0.05	
Admin Asst III- P&PM Clerk	0.10	0.10	0.10	0.10	0.10	
Total-Full Time Equivalents	2.30	2.30	2.30	2.30	2.30	0.0%

Program 5371 - Park Maintenance

Maintenance of City parks, grounds, and landscaped medians including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

COMMENTARY

Since FY 97-98, park acreage has increased from 131 to over 200 acres. Program costs have increased due to added staffing and maintenance effort, but also due to increased vehicle maintenance and utilities costs. In FY 06-07, program staffing added a maintenance worker. In FY 07-08, program staffing will add 0.90 FTEs of a new field supervisor. Program costs will show increases, but particularly for vehicle maintenance.

For FY 08-09, no program changes are anticipated. The program budget provides for full-year current staffing along with a normal cost increment, which includes $184,810 for maintenance materials.

PERFORMANCE OBJECTIVES

1. To maintain 23 City parks and other landscaped areas and medians, consisting of over 200 acres.
2. To improve the appearance of City parks and landscaping through planter bed renovations and tree, shrub, and flower planting.
3. To inspect, maintain, and repair equipment at 27 playgrounds, in a safe condition and in adherence with all state and federal guidelines.
4. To continue the programmed tree pruning cycle and the removal of hazardous trees throughout City parks.
5. To provide landscaping maintenance for the Civic Center complex, Fire Administration Building, and downtown area.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	1,164,367	1,243,319	1,474,000	1,386,160	1,648,130	18.9%
Contracted Services	127,629	160,343	180,960	203,370	190,810	-6.2%
Commodities	182,063	190,306	295,870	223,820	300,090	34.1%
Internal Charges	286,912	257,460	281,120	302,820	296,090	-2.2%
Other Payments	7,638	25,116	6,400	6,400	0	-100.0%
Program Total	1,768,609	1,876,544	2,238,350	2,122,570	2,435,120	14.7%
FUNDING SOURCES						
General Fund 101 - Taxes	1,768,609	1,876,544	2,238,350	2,122,570	2,435,120	14.7%
Capital Project Funds	0	0	0	0	0	
Program Total	1,768,609	1,876,544	2,238,350	2,122,570	2,435,120	14.7%
EQUIVALENCY FACTOR						
Cost per EDU	$50.69	$52.67	$61.75	$60.37	$69.20	14.6%
PROGRAM STAFFING						
Regular Positions						
Parks Supervisor	1.00	1.00	1.00	1.00	1.00	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.90	0.90	
Senior Maintenance Worker	3.00	3.00	3.00	3.00	3.00	
Maintenance Worker II	11.00	11.00	11.00	11.00	11.00	
Maintenance Worker I	1.00	2.00	2.00	2.00	2.00	
Other Staffing (Full-Time Equivalents)						
Maint Worker (Part Time)	1.50	1.50	1.50	1.50	1.50	
Maint Worker (Seasonal)	1.50	1.50	1.50	1.50	1.50	
Total-Full-Time Equivalents	19.00	20.00	20.00	20.90	20.90	0.0%

Program 5372 - Sports Field Maintenance

Maintenance of City parks, grounds, and landscaped medians including trash pick-up, restroom cleaning, turf mowing, irrigation, vegetation care, and weed abatement.

COMMENTARY

This program was established in FY 02-03 to account for the maintenance of the new Tracy Sports Complex. In FY 05-06 and FY 06-07, program activities expanded to the maintenance of all City sports fields. In FY 07-08, program staffing will add 0.10 FTEs of a new field supervisor. Program costs will show increases, but except for personnel, will be less than expected.

For FY 08-09, no program changes are anticipated. The program budget provides for a field crew of 3 maintenance workers and normal operations.

PERFORMANCE OBJECTIVES

1. To maintain 48 acres of sports facility turf at the highest standard of safety and appearance.
2. To consolidate the maintenance operations of all sports fields.
3. To improve sports facilities drainage.
4. To maintain all infield surfaces as closely as possible to standards equivalent to those used at professional baseball stadiums.
5. To play an active role in the design and development of any new sports facilities or any major renovation of existing sports fields.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	167,321	206,724	241,400	242,420	298,530	23.1%
Contracted Services	40,664	41,086	52,120	46,830	53,750	14.8%
Commodities	55,498	51,198	74,230	56,150	77,730	38.4%
Internal Charges	38,730	44,134	55,090	44,380	57,730	30.1%
Other Payments	7,894	0	7,800	7,800	9,000	
Program Total	310,107	343,142	430,640	397,580	496,740	24.9%
FUNDING SOURCES						
General Fund 101 - Taxes	310,107	343,142	430,640	397,580	496,740	24.9%
Capital Project Funds	0	0	0	0	0	
Program Total	310,107	343,142	430,640	397,580	496,740	24.9%
EQUIVALENCY FACTOR						
Cost per EDU	$8.89	$9.63	$11.88	$11.31	$14.12	24.8%
PROGRAM STAFFING						
Regular Positions						
Parks Supervisor	0.00	0.00	0.00	0.00	0.00	
Pub Wks Field Supervisor	0.00	0.00	0.00	0.10	0.10	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenanance Worker II	2.00	2.00	2.00	2.00	2.00	
Maintenanance Worker I	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
General Laborer (Part Time)	0.00	0.00	0.00	0.00	0.00	
General Laborer (Seasonal)	0.00	0.00	0.00	0.00	0.00	
Total-Full-Time Equivalents	3.00	3.00	3.00	3.10	3.10	0.0%

Program 5375 - Landscaping Districts

Maintenance of landscaping within the City's newer subdivisions, including street trees, parkways, medians, and mini-parks. Administer special assessment districts for landscaping.

COMMENTARY

The increase in program costs reflect the addition of new areas under maintenance, as well as added staffing and water cost increases. In FY 06-07, program costs increased but be less than expected, with personnel and material costs down. In FY 07-08, program costs will increase, although less than expected.

In FY 08-09, program staffing will remain at its current level. The program budget provides for a field crew of 5 maintenance workers with seasonal help and includes $926,030 for utilities, and $939,200 for contracted maintenance.

PERFORMANCE OBJECTIVES

1. To administer the consolidated landscaping districts with 38 zones maintaining 48 mini-parks with 67 park acres.
2. To remove tree stakes within all zones, that are currently causing tree damage.
3. To replace park furniture in zone 17 and repair furniture in zones 5, 19, and 26.
4. To contract for tree pruning in zone 18 and other zones as funding allows.
5. To contract for $581,420 or less for grounds maintenance and $203,960 or less for tree maintenance in the City landscaping districts.
6. To levy and collect $2,351,300 in district special assessments.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	488,477	442,624	561,900	484,680	644,600	33.0%
Contracted Services	1,213,241	1,376,860	1,615,280	1,549,390	1,957,290	26.3%
Commodities	72,988	63,741	79,780	68,630	80,960	18.0%
Internal Charges	57,177	62,433	86,830	90,870	89,950	-1.0%
Other Payments	0	25,869	21,800	22,780	23,500	3.2%
Program Total	1,831,883	1,971,527	2,365,590	2,216,350	2,796,300	26.2%
FUNDING SOURCES						
General Fund 101 - Taxes	313,908	231,537	230,500	230,500	248,100	7.6%
Landscape Dist Fund 271	1,309,875	1,333,540	1,713,690	1,554,100	2,074,900	33.5%
TDA & Gas Tax Funds 24x	0	142,700	150,000	160,350	180,000	12.3%
Drainage Enterprise Fund 541	208,100	263,750	271,400	271,400	293,300	8.1%
Program Total	1,831,883	1,971,527	2,365,590	2,216,350	2,796,300	26.2%
EQUIVALENCY FACTOR						
Cost per EDU	$52.50	$55.33	$65.26	$63.04	$79.46	26.1%
PROGRAM STAFFING						
Regular Positions						
Parks Supervisor	1.00	1.00	1.00	1.00	1.00	
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker	4.00	4.00	4.00	4.00	4.00	
General Laborer	0.00	0.00	0.00	0.00	0.00	
Community Services Supervisor	0.00	0.00	0.00	0.00	0.00	
Exec Asst-Admin/Sr Secretary	0.20	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Laborers	1.50	1.50	1.50	1.50	1.50	
Total - Full-Time Equivalents	7.70	7.50	7.50	7.50	7.50	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06

1. Water deliveries received from the South County Water Supply Project.

Past Accomplishments: FY 07-08

1. Completed construction of the John Jones Water Treatment Upgrade and Expansion project.
2. Completed construction of the Wastewater Treatment Plant Expansion Phase 1B.
3. Received new discharge permit from the Regional Water Quality Control Board.

Current Projections: FY 08-09

1. Commence construction for equipping Production Well #8.
2. Pave sludge drying beds and replace digester cover.
3. Operate and maintain the City's water treatment plant 24 hours a day, 365 days per year.
4. Operate and maintain the City's wastewater treatment plant 24 hours a day, 365 days per year.
5. Maintain streetlights and traffic signals.

Future Projections: FY 09-10

1. Complete construction of Production Well #8.

Pictured below at the Water Treatment Plant

The Tertiary Filter System
From left to right(Tertiary Filters, Caustic Scrubber and Chlorine/ Sulfur Dioxide Room). The Tertiary Filter System removes most of the suspended solids leaving the secondary system. It also serves to treat the water with chlorine for disinfection.

The Flow Equalization Tank
This is used to equalize flow so there is not the normal swings of high and low flow during any 24 hour period.

Program 5361 - WW Lift Stations

Operate, maintain, and repair the City's wastewater lift stations and provide safe sanitary services. Program expenses include electric costs for lift stations.

COMMENTARY

Program costs can vary due to staffing allocations, the need for contracted repairs, and utilities for the new lift stations. Program staffing and personnel costs have remained stable over the past few years with minimal increases, while other costs have fluctuated. In FY 07-08, program costs are up, except for personnel costs.

FY 08-09, program budget provides for a contingent level of maintenance and operations including $34,200 for electric and $52,000 for capital outlays.

PERFORMANCE OBJECTIVES

1. To operate and maintain 4 wastewater lift stations.
2. To operate lift stations for 35,040 operating hours during the year.
3. To perform preventative maintenance jobs at City lift stations.
4. To perform maintenance repairs jobs at City lift stations.
5. To minimize lift station downtime to no more than one-half hour.
6. To reduce call-outs after normal work hours.
7. To keep stations clean and operational.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	55,111	54,137	58,050	57,460	62,050	8.0%
Contracted Services	25,722	36,340	34,020	47,750	43,320	-9.3%
Commodities	14,431	10,721	14,090	31,150	14,450	-56.6%
Internal Charges	5,683	4,648	7,710	7,660	8,040	5.0%
Other Payments	187	208	0	12,190	52,000	
Program Total	101,134	106,054	113,870	156,210	179,860	15.1%
FUNDING SOURCES						
Wastewater Fund 521	101,134	106,054	113,870	156,210	179,860	15.1%
Program Total	101,134	106,054	113,870	156,210	179,860	15.1%
EQUIVALENCY FACTOR						
Cost per EDU	$2.90	$2.98	$3.14	$4.44	$5.11	15.0%
PROGRAM STAFFING						
Regular Positions						
Maintenance Supervisor/ Manager	0.06	0.06	0.06	0.06	0.06	
Senior Electrician	0.06	0.06	0.06	0.06	0.06	
Instrumentation Technician	0.06	0.06	0.06	0.06	0.06	
Plant Mechanic	0.30	0.30	0.30	0.30	0.30	
Maintenance Worker II	0.00	0.00	0.00	0.00	0.00	
Admin Asst II- P&PM Clerk	0.12	0.12	0.12	0.12	0.12	
Total - Full-Time Equivalents	0.60	0.60	0.60	0.60	0.60	0.0%

Program 5362 - Water Wells

Maintain and repair the City's water wells and booster water pump stations.
Program expenses include electric costs for the water wells and pump stations.

COMMENTARY

In FY 05-06, with the start-up and delivery of water from the recently completed SSJID project, program costs decreased, although in FY 06-07, they showed an increase due to electric and contracted repair costs. In FY 07-08, program costs are increasing due to contracted ground water monitoring requirements.

For FY 08-09, program budget provides for a contingent level of maintenance and operations including $445,000 for electric, $38,340 for contracted repairs, and $50,000 for groundwater monitoring.

PERFORMANCE OBJECTIVES

1. To operate and maintain 8 water system wells.
2. To operate water wells for operating hours during the year.
3. To perform preventative maintenance jobs at City water wells.
4. To perform maintenance repair jobs at City water wells.
5. To respond to call-outs within 30 minutes.
6. To ensure that equipment is operational.
7. To implement all department of health directives.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	183,739	180,480	190,100	190,830	205,600	7.7%
Contracted Services	410,796	455,763	572,800	531,910	540,730	1.7%
Commodities	34,389	26,579	24,470	32,810	25,090	-23.5%
Internal Charges	17,249	20,706	19,660	19,440	20,510	5.5%
Other Payments	114	141	0	130	15,000	
Program Total	646,287	683,669	807,030	775,120	806,930	4.1%
FUNDING SOURCES						
Water Fund 511	646,287	683,669	807,030	775,120	806,930	4.1%
Program Total	646,287	683,669	807,030	775,120	806,930	4.1%
EQUIVALENCY FACTOR						
Cost per EDU	$18.52	$19.19	$22.26	$22.05	$22.93	4.0%
PROGRAM STAFFING						
Regular Positions						
Maintenance Supervisor/Manager	0.20	0.20	0.20	0.20	0.20	
Senior Electrician	0.20	0.20	0.20	0.20	0.20	
Instrumentation Technician	0.20	0.20	0.20	0.20	0.20	
Plant Mechanic	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	0.00	0.00	0.00	0.00	0.00	
Admin Asst II-P&PM Clerk	0.40	0.40	0.40	0.40	0.40	
Other Staffing (Full-Time Equivalents)						
Laborer	0.00	0.00	0.00	0.00	0.00	
	2.00	2.00	2.00	2.00	2.00	0.0%

Program 5363 - WWT Plant Maintenance

Maintain, repair, and replace the mechanical and electrical plant equipment at the City's Wastewater Treatment Plant (WWTP).

COMMENTARY

Program costs can vary due to staffing allocations, and the need for repair work at the WWTP. Also, whether repairs are contracted out or done in-house can vary annual changes in contracted versus materials costs. In FY 06-07, program staffing added 50% of 3 new positions for maintenance on expanded City facilities coming on-line next year. In FY 07-08, program costs are up but are less than anticipated.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing, a contingent level of maintenance and includes $86,050 for contracted repairs, and $141,120 for repair parts and materials.

PERFORMANCE OBJECTIVES

1. To operate and maintain wastewater plant components.
2. To perform preventative maintenance jobs at the City WWTP.
3. To perform maintenance repair jobs at the City WWTP.
4. To provide safe and reliable equipment for plant operations.
5. To reduce equipment downtime.
6. To minimize call-backs on repaired equipment.
7. To respond to call-outs within 30 minutes.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	558,450	564,041	728,450	658,900	819,200	24.3%
Contracted Services	64,449	63,605	92,880	67,370	133,120	97.6%
Commodities	168,718	179,483	189,530	169,940	192,330	13.2%
Internal Charges	52,582	80,800	77,920	71,930	81,140	12.8%
Other Payments	0	0	0	0	25,200	
Program Total	844,199	887,929	1,088,780	968,140	1,250,990	29.2%
FUNDING SOURCES						
Wastewater Fund 521	844,199	887,929	1,088,780	968,140	1,250,990	29.2%
Program Total	844,199	887,929	1,088,780	968,140	1,250,990	29.2%
EQUIVALENCY FACTOR						
Cost per EDU	$24.20	$24.92	$30.04	$27.54	$35.55	29.1%
PROGRAM STAFFING						
Regular Positions						
Maintenance Supervisor/Manager	0.40	0.40	0.40	0.40	0.40	
Senior Electrician	0.50	1.00	1.00	1.00	1.00	
Instrumentation Technician	0.50	1.00	1.00	1.00	1.00	
Plant Mechanic	3.00	3.50	3.50	3.50	3.50	
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	
Admin Asst II- P&PM Clerk	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Laborer	0.00	0.00	0.00	0.00	0.00	
Total-Full-Time Equivalents	6.40	7.90	7.90	7.90	7.90	0.0%

Program 5364 - Water Plant Maintenance

Maintain, repair, and replace the mechanical and electrical plant equipment at the City's Water Treatment Plan (WTP).

COMMENTARY

Program costs can vary due to staffing allocations and the need for repair work at the WTP. Also, whether repairs are contracted out or done in-house can vary annual changes in contracted versus materials costs. In FY 06-07, program staffing added 50% of 3 new positions for maintenance on expanded City facilities coming on-line next year. In FY 07-08, program costs are up but are less than anticipated.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing, a contingent level of maintenance and includes $49,710 for contracted repairs, and $40,610 for repair parts and materials.

PERFORMANCE OBJECTIVES

1. To operate and maintain water plant components.
2. To perform preventative maintenance jobs at the City WTP.
3. To perform maintenance repair jobs at the City WTP.
4. To respond to call-outs within 45 minutes.
5. To provide safe and reliable equipment for plant operations.
6. To provide training for staff on new and existing equipment.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	242,943	241,987	443,800	317,560	466,800	47.0%
Contracted Services	9,806	4,904	32,780	30,160	52,850	75.2%
Commodities	28,849	10,866	47,490	41,360	47,650	15.2%
Internal Charges	8,655	21,810	23,900	22,520	25,010	11.1%
Other Payments	0	67,761	0	0	31,200	
Program Total	290,253	347,328	547,970	411,600	623,510	51.5%
FUNDING SOURCES						
Water Fund 511	290,253	347,328	547,970	411,600	623,510	51.5%
Program Total	290,253	347,328	547,970	411,600	623,510	51.5%
EQUIVALENCY FACTOR						
Cost per EDU	$8.32	$9.75	$15.12	$11.71	$17.72	51.4%
PROGRAM STAFFING						
Regular Positions						
Maintenance Supervisor/Manager	0.19	0.19	0.19	0.19	0.19	
Senior Electrician	0.19	0.69	0.69	0.69	0.69	
Instrumentation Technician	0.19	0.69	0.69	0.69	0.69	
Plant Mechanic	1.45	1.95	1.95	1.95	1.95	
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	
Admin Asst II- P&PM Clerk	0.38	0.38	0.38	0.38	0.38	
Total - Full-Time Equivalents	3.40	4.90	4.90	4.90	4.90	0.0%

Program 5365 - Electrical Maintenance

Maintenance and repair of the City's traffic signals and street lights.
Support to building maintenance for electrical systems in City buildings.

COMMENTARY

In FY 05-06, program costs showed a minor increase, while personnel costs decreased due to staff vacancies, internal charges were up due to added equipment charges. In FY 06-07, program costs were down. Personnel costs were down again due to staff vacancies; but material costs were up. In FY 07-08, program costs are up. While personnel costs are up, but still less than expected, material costs are running much higher than budgeted.

In FY 08-09, no staffing changes are anticipated. The program budget provides for full staffing and for a contingent maintenance level and includes $21,840 for repair parts and maintenance materials.

PERFORMANCE OBJECTIVES

1. To maintain 66 City traffic signals and over 4,600 City owned street lights.
2. To perform preventative maintenance jobs and maintenance repair jobs on City street lights.
3. To perform preventative maintenance jobs and maintenance repair jobs on City street lights.
4. To perform preventative maintenance jobs and maintenance repair gobs at City buildings.
5. To respond to call-outs within 45 minutes.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	140,466	107,737	194,700	176,290	194,400	10.3%
Contracted Services	3,349	1,141	2,550	3,020	2,670	-11.6%
Commodities	29,783	47,992	29,080	37,070	29,400	-20.7%
Internal Charges	53,333	48,148	52,790	48,610	54,990	13.1%
Other Payments	0	0	0	0	22,000	
Program Total	226,931	205,018	279,120	264,990	303,460	14.5%
FUNDING SOURCES						
General Fund 101 - Taxes	106,931	80,018	149,120	134,990	153,460	13.7%
TDA & Gas Tax Funds 24x	120,000	125,000	130,000	130,000	150,000	15.4%
Light & Landscaping Dist Fund 271	0	0	0	0	0	
Program Total	226,931	205,018	279,120	264,990	303,460	14.5%
EQUIVALENCY FACTOR						
Cost per EDU	$6.50	$5.75	$7.70	$7.54	$8.62	14.4%
PROGRAM STAFFING						
Regular Positions						
Senior Electrician	1.00	1.00	1.00	1.00	1.00	
General Laborer	0.00	0.00	0.00	0.00	0.00	
Maintenance Supervisor/Manager	0.05	0.05	0.05	0.05	0.05	
Electrician	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	2.05	2.05	2.05	2.05	2.05	0.0%

Program 5366 - WWT Plant Operations

Operate the City's Wastewater Treatment Plant to treat and dispose of the wastewater collected from within the City. Program expenses include plant electric and chemical costs.

COMMENTARY

In FY 05-06, program costs showed a minor increase; but also, the City had to pay an $80,000 fine for an accidental wastewater discharge. In FY 06-07, program costs were up in all categories, but particularly for electric costs. In FY 07-08, program staffing added 2 utility operator trainees. Program costs will show a moderate increase, but somewhat less than budgeted.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing and normal operations, and includes $1,160,000 for electric, $248,200 for chemicals, and $293,700 for sludge removal.

PERFORMANCE OBJECTIVES

1. To operate the City's wastewater treatment plant for 365 days for 24 hours per day.
2. To treat and dispose of 3,800 million gallons of wastewater during the year.
3. To comply with current NPDES discharge requirements.
4. To provide increased training opportunities for operations personnel and increase their knowledge of the wastewater field.
5. To establish a plant wide safety program to comply with OSHA regulations.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	777,539	811,407	1,314,990	1,004,960	1,294,940	28.9%
Contracted Services	827,785	1,178,426	1,318,760	1,285,400	1,624,150	26.4%
Commodities	211,827	246,124	271,010	249,800	327,150	31.0%
Internal Charges	67,609	68,642	72,260	20,790	24,230	16.5%
Other Payments	163,289	191,542	69,800	90,880	71,900	-20.9%
Program Total	2,048,049	2,496,141	3,046,820	2,651,830	3,342,370	26.0%
FUNDING SOURCES						
Wastewater Fund 521	2,048,049	2,496,141	3,046,820	2,651,830	3,342,370	26.0%
Program Total	2,048,049	2,496,141	3,046,820	2,651,830	3,342,370	26.0%
EQUIVALENCY FACTOR						
Cost per EDU	$58.70	$70.06	$84.05	$75.42	$94.98	25.9%
PROGRAM STAFFING						
Regular Positions						
Deputy Director- Utilities	0.00	0.00	0.00	0.00	0.00	
Plant Supervisor	0.00	0.00	0.00	0.00	0.00	
WW Oper Manager	1.00	1.00	1.00	1.00	1.00	
Utility Plant Operator	8.00	8.00	10.00	10.00	10.00	
Maintenance Worker I	1.00	1.00	1.00	1.00	1.00	
Secretary/Clerical	0.00	0.00	0.00	0.00	0.00	
Safety Coordinator	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
General Laborer	0.75	0.75	0.00	0.00	0.00	
Laborer	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	10.75	10.75	12.00	12.00	12.00	0.0%

Program 5367 - Utilities Laboratory

Provide laboratory and environmental control services for the City Utilities and other Departments. Laboratory testing is done both in-house and through contracted work.

COMMENTARY

In FY 04-05, program costs increased significantly for contracted work. In FY 05-06, program costs showed a minor increase, and in FY 06-07 decreased, with contracted costs down and material costs up. In FY 07-08, while program costs will increase, personnel and contracted costs are up less than expected, while material costs are up again. Program staffing consists of 4 lab technicians, a field inspector, and a lab supervisor.

For FY 08-09, no staffing changes are anticipated. The program budget provides for the full-year staffing with a normal operating increment, which includes $278,190 for contracted testing and $78,890 for lab supplies.

PERFORMANCE OBJECTIVES

1. To collect water system samples, wastewater systems samples, and environmental protection samples for testing.
2. To conduct environmental inspections.
3. To conduct laboratory analyses.
4. To prepare monitoring reports for outside regulatory agencies.
5. To perform analyses on potable water as required by the State Department of Health Services.
6. To perform analyses on wastewater and sludges as required by State, Federal, and local regulatory agencies.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	508,711	519,001	597,000	536,490	623,700	13.3%
Contracted Services	181,262	117,124	270,330	174,240	320,590	84.0%
Commodities	78,155	91,458	102,870	102,750	103,020	0.3%
Internal Charges	56,528	58,156	65,110	59,480	67,820	14.0%
Other Payments	0	0	8,000	8,000	0	
Program Total	824,656	785,739	1,043,310	880,960	1,115,130	26.6%
FUNDING SOURCES						
Water Fund 511	316,086	285,333	389,500	300,000	398,000	32.7%
Wastewater Fund 521	508,570	500,406	653,810	580,960	717,130	23.4%
Program Total	824,656	785,739	1,043,310	880,960	1,115,130	26.6%
EQUIVALENCY FACTOR						
Cost per EDU	$23.64	$22.05	$28.78	$25.06	$31.69	26.5%
PROGRAM STAFFING						
Regular Positions						
Laboratory Supervisor	1.00	1.00	1.00	1.00	1.00	
Envir Control Inspector	1.00	1.00	1.00	1.00	1.00	
Laboratory Technician	4.00	4.00	4.00	4.00	4.00	
WW Oper Manager	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Laborer	0.50	0.50	0.50	0.50	0.50	
Total - Full-Time Equivalents	6.50	6.50	6.50	6.50	6.50	0.0%

Program 5368 - Water Plant Operations

Operate the City's Water Treatment Plant to provide to potable water supply for the City.
Program expenses include plant electric and chemical costs, as well as bulk water purchases from other agencies.

COMMENTARY

In FY 05-06, the program budget was enhanced for chemicals and bulk water purchases from the recently completed SSJID project. So, program costs showed a significant increase. In FY 06-07, program costs showed a modest increase, although electric costs were up more than others. In FY 07-08, program staffing added 2 utility operator trainees. Program costs will increase significantly, due to electric, chemical and bulk water costs.

For FY 08-09, no staffing changes are anticipated. The program budget provides for the current staffing and normal operations, and includes $588,200 for electric, $225,200 for chemicals, and $3,652,130 for bulk water purchases.

PERFORMANCE OBJECTIVES

1. To operate the City's water treatment plant for 365 days a year and for 24 hours per day.
2. To treat and produce 6,000 million gallons of water during the year.
3. To purchase the City's full water allocation from the Bureau of Reclamation, 15,000 acre feet of water.
4. To meet or exceed all federal and state water quality standards.
5. To optimize existing treatment facility to meet proposed new regulations.
6. To increase staff's level of technical ability through training.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	833,484	864,230	1,057,590	957,420	1,089,930	13.8%
Contracted Services	622,825	748,875	664,870	749,190	728,590	-2.7%
Commodities	2,761,696	2,819,331	3,649,540	3,711,400	3,941,430	6.2%
Internal Charges	37,711	35,294	44,450	38,940	45,760	17.5%
Other Payments	2,640	0	0	23,620	0	
Program Total	4,258,356	4,467,730	5,416,450	5,480,570	5,805,710	5.9%
FUNDING SOURCES						
Water Fund 511	4,258,356	4,467,730	5,416,450	5,480,570	5,805,710	5.9%
Program Total	4,258,356	4,467,730	5,416,450	5,480,570	5,805,710	5.9%
EQUIVALENCY FACTOR						
Cost per EDU	$122.05	$125.39	$149.42	$155.88	$164.98	5.8%
PROGRAM STAFFING						
Regular Positions						
Deputy Director- Utilities	0.00	0.00	0.00	0.00	0.00	
Plant Supervisor	1.00	1.00	1.00	1.00	1.00	
Utility Plant Operator	6.00	6.00	8.00	8.00	8.00	
Maintenance Worker I	0.00	0.00	0.00	0.00	0.00	
General Laborer	1.00	1.00	1.00	1.00	1.00	
Secretary/Clerical	0.00	0.00	0.00	0.00	0.00	
Safety Coordinator	0.00	0.00	0.00	0.00	0.00	
WW Oper Manager	0.00	0.00	0.00	0.00	0.00	
Total-Full-Time Equivalents	8.00	8.00	10.00	10.00	10.00	0.0%

Program 5369 - Water Management

Plan and coordinate City water conservation and stormwater management efforts, including public education and monitoring and enforcement activities.

COMMENTARY

Program costs vary depending upon the annual need for water conservation. The hiring of water patrol aides depends upon the need. In "wet" years, the need is less than in "dry" years. In FY 04-05, storm water management was added to program activities. Program costs increase annually; but come in less than budget. Major cost outlays are for program advertising and rebates. In FY 07-08, staffing added a part-time stormwater inspector, but reduced water patrol hours.

For FY 08-09, the program will delete the inspector and contract out such work. The program budget provides the reduced staffing, added contract effort, and a normal cost increment.

PERFORMANCE OBJECTIVES

1. To meet the City's established water conservation goal of 10%.
2. To distribute water conservation information to all City residents and businesses a minimum of twice a year.
3. To implement BMDs for water conservation and stormwater management.
4. To provide $20,100 in rebates for water appliance retrofits.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	80,945	89,785	126,800	100,110	121,000	20.9%
Contracted Services	23,706	24,597	61,810	36,540	83,020	127.2%
Commodities	2,068	6,491	5,080	4,510	5,140	14.0%
Internal Charges	19,056	18,979	23,090	17,390	24,160	38.9%
Other Payments	10,000	10,200	20,100	13,500	20,100	48.9%
Program Total	135,775	150,052	236,880	172,050	253,420	47.3%
FUNDING SOURCES						
Water Fund 511	110,198	136,134	195,380	143,000	208,420	45.7%
Drainage Fund 541	25,577	13,918	41,500	29,050	45,000	54.9%
Program Total	135,775	150,052	236,880	172,050	253,420	47.3%
EQUIVALENCY FACTOR						
Cost per EDU	$3.89	$4.21	$6.53	$4.89	$7.20	47.2%
PROGRAM STAFFING						
Regular Positions						
Water Resources Coordinator	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Stormwater Inspector - PT	0.00	0.00	0.50	0.50	0.00	
Water Patrol	1.00	1.00	0.50	0.50	0.50	
Total - Full-Time Equivalents	2.00	2.00	2.00	2.00	1.50	-25.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06, and FY 06-07

1. Developed and awarded schools and non-profits Waste Reduction Grants to four Tracy schools.
2. Implemented Citywide Garage Sale to reduce waste.
3. Hosted special events that properly dispose of materials that cannot be sent to the landfill, but rather recycled (e.g., "E-Waste Day" and Household Hazardous Waste).
4. Developed a comprehensive Recycle @ Work program for all City offices and buildings.
5. Achieved a 70% diversion rate.
6. Developed a Solid Waste and Recycling education component for schools throughout Tracy.

Current Projections: FY 07-08

1. Implemented new solid waste rates, eliminating the operational deficit.
2. Increased recycling awareness within the community through new programs offered by the Solid Waste division, such as battery recycling and waste reduction events throughout the year.
3. Continue to work on developing a construction and debris ordinance.
4. Increasing recycling efforts internally. All fire stations were provided recycling toters and other offices were provided recycling containers at their desk or nearby.
5. Purchasing office supplies with recycled content whenever possible.
6. Awarded four Waste Reduction Grants to non-profits within Tracy.

Future Projections: FY 08-09

1. Achieve a 75% diversion rate by 2010.
2. Implement a formalized "green" purchasing policy.
3. Utilize "green" custodial cleaning supplies throughout City facilities.
4. Update the City's 2005 Enhanced Diversion Plan.
5. Increase beverage container recycling throughout the City with the assistance of a pilot project with State of California, Department of Conservation.
6. Revitalize recycling in the Parks.

Program 5381 - Solid Waste Collection and Disposal

Contracted services for the collection and disposal of solid waste from within the City. Coordination of the City's recycling and waste reductions efforts.

COMMENTARY

In FY 95-96, program costs increased with higher waste disposal costs due to a new materials recovery facility (MRF), which came on-line in May 1995. Since then, program costs have increased reflecting community growth with modest annual increases over the years. In FY 06-07, the program was transferred from the Parks & Community Services Department to the Public Works Department.

For FY 08-09, the program budget provides for a moderate increase in solid waste contracts.

PERFORMANCE OBJECTIVES

1. To provide solid waste collection service to over 22,300 residences and 1,000 businesses within the City, making 1,159,600 residential and 52,000 business pickups during the year.

2. To collect and dispose of 82,000 tons of solid waste, while recycling 20,400 tons through curbside and yard waste programs and 66,100 tons through the transfer station.

3. To administer solid waste contracts as follows:
   $4,400,000 for waste collection by franchise hauler
   $8,125,000 for solid waste processing at Tracy MRF
   $3,125,000 for waste disposal at County landfills

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	63,798	5,057	0	5,500	6,470	
Contracted Services	13,563,763	13,651,649	14,967,290	14,251,590	15,703,290	10.2%
Commodities	3,932	958	5,860	4,400	5,860	33.2%
Internal Charges	12,236	9,178	10,590	8,010	10,800	34.8%
Other Payments	425,698	437,890	470,000	455,610	487,000	6.9%
Program Total	14,069,427	14,104,732	15,453,740	14,725,110	16,213,420	10.1%
FUNDING SOURCES						
Solid Waste Fund 531	14,069,427	14,104,732	15,453,740	14,725,110	16,213,420	10.1%
Program Total	14,069,427	14,104,732	15,453,740	14,725,110	16,213,420	10.0%
EQUIVALENCY FACTOR						
Cost per EDU	$403.25	$395.87	$426.31	$418.80	$460.74	10.0%
PROGRAM STAFFING						
Regular Positions						
Solid Waste Coordinator	0.00	0.00	0.00	0.05	0.05	
Deputy Director	0.35	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.35	0.00	0.00	0.05	0.05	

Program 5382 - Solid Waste Recycling

Contracted services for the collection and disposal of solid waste from within the City. Coordination of the City's recycling and waste reductions efforts.

COMMENTARY

Program costs increase reflecting community growth with modest annual increases over the years. In FY 06-07, the program transferred from the Parks & Community Services Department to the Public Works Department. In FY 07-08, program costs will increase and are projected to exceed the budget. Personnel costs are down due to staff vacancy.

For FY 08-09, no staffing changes are anticipated. The program budget provides for the current staffing with a major increase in recycling costs.

PERFORMANCE OBJECTIVES

1. To increase the City's solid waste and recycling diversion rate to over 60% and up to 75% within 5 years.
2. To increase public awareness and outreach regarding recycling and sustainability.
3. To provide waste reduction grants to school and non-profit groups.
4. To work with the State to develop a pilot program to increase citywide beverage container recycling.
5. To administer a recycling contract for $2,100,000.

Department 53	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	66,159	81,146	87,810	49,920	102,630	105.6%
Contracted Services	1,663,030	1,703,607	1,858,300	1,962,180	2,580,310	31.5%
Commodities	1,684	2,592	25,800	17,500	25,800	47.4%
Internal Charges	5,244	8,055	11,860	11,860	12,390	4.5%
Other Payments	0	0	0	0	0	
Program Total	1,736,117	1,795,400	1,983,770	2,041,460	2,721,130	33.3%
FUNDING SOURCES						
Solid Waste Fund 531	1,736,117	1,795,400	1,983,770	2,041,460	2,721,130	33.3%
Program Total	1,736,117	1,795,400	1,983,770	2,041,460	2,721,130	33.3%
EQUIVALENCY FACTOR						
Cost per EDU	$49.76	$50.39	$54.72	$58.06	$77.33	33.2%
PROGRAM STAFFING						
Regular Positions						
Solid Waste Coordinator	1.00	1.00	1.00	0.95	0.95	
Community Services Supervisor	0.00	0.00	0.00	0.00	0.00	
Deputy Director	0.15	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Recycling Coordinator	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	1.15	1.00	1.00	0.95	0.95	0.0%

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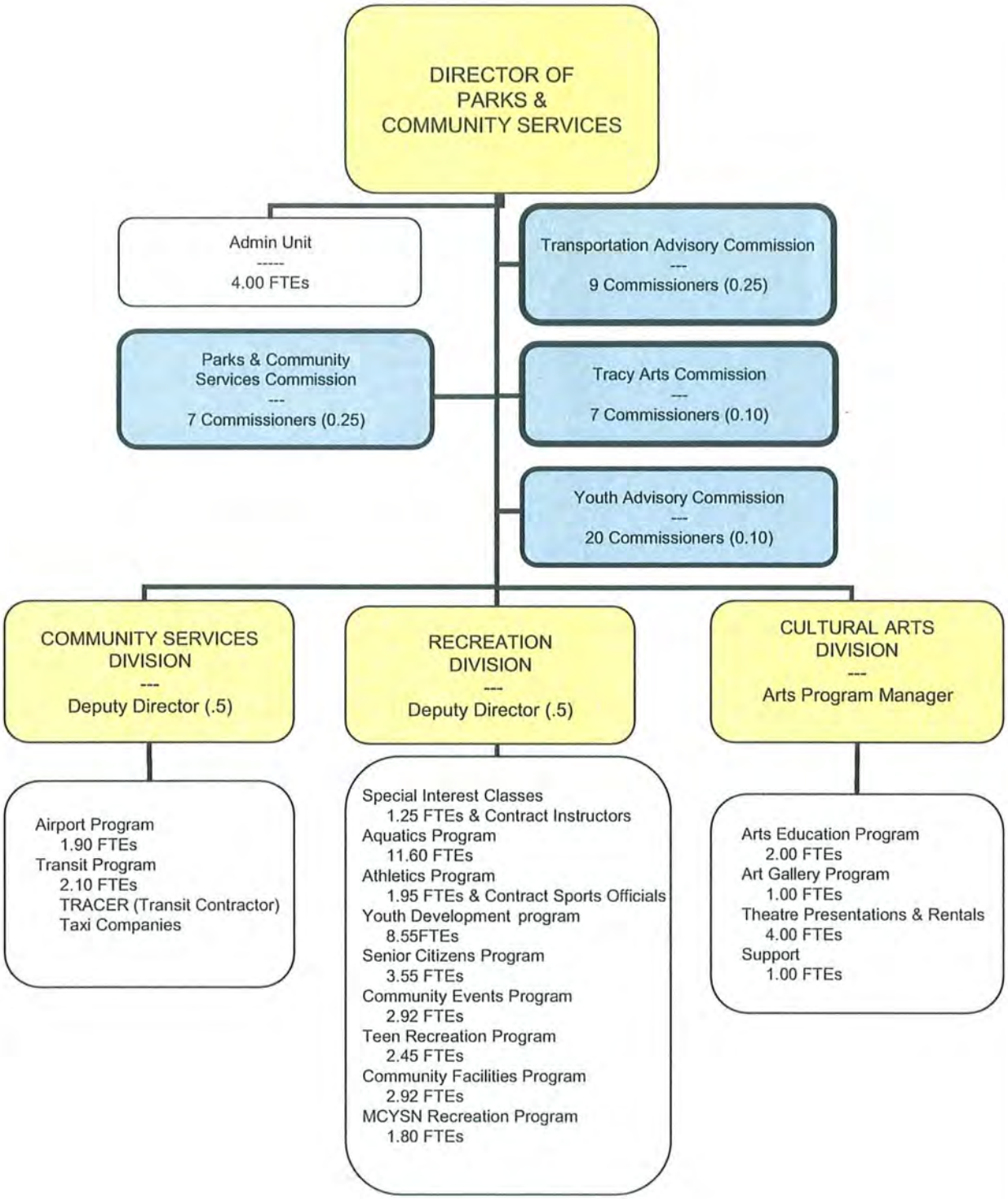
PARKS & COMMUNITY SERVICES DEPARTMENT

Department Head
Rod Buchanan, Interim Parks & Community Services Director

Mission Statement
Working Together to Enhance our Quality of Life

City of Tracy
PARKS & COMMUNITY
SERVICES DEPARTMENT
FY08-09



5500 - PARKS & COMMUNITY SERVICES DEPARTMENT

SUMMARY

The Parks & Community Service Department conducts and provides the City's recreation and cultural arts programs, operates community facilities, operates and maintains the City's airports, and coordinate transit activities. Also, contracts for operations at the City's library.

In FY 06-07, the landscape maintenance districts and the solid waste programs were transferred to the Public Works Department.

COMMENTARY

For FY 07-08, the departmental budget will increase about 13.1% from the current year estimates, and also represents a 57.2% increase over FY 06-07 actual expenditures.

The base component of the budget represents a 10.5% increase over the current year estimates, while budget augments represent a 2.4% increase over the base budget

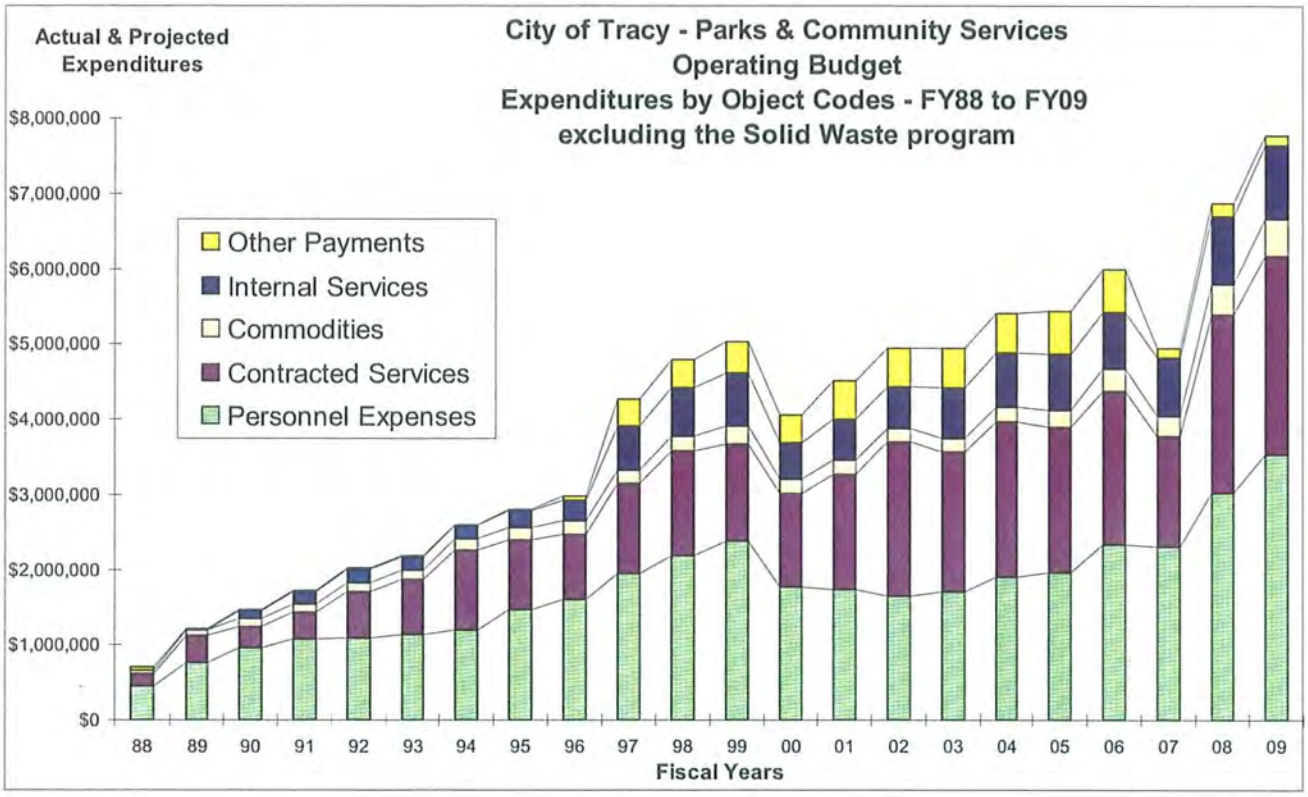
For FY 08-09, departmental staffing will be reduced by 1 FT regular but add 4.62 FTEs in other staffing. In FY 07-08, 2 FT regular positions were added along 1.19 FTEs in other staffing.

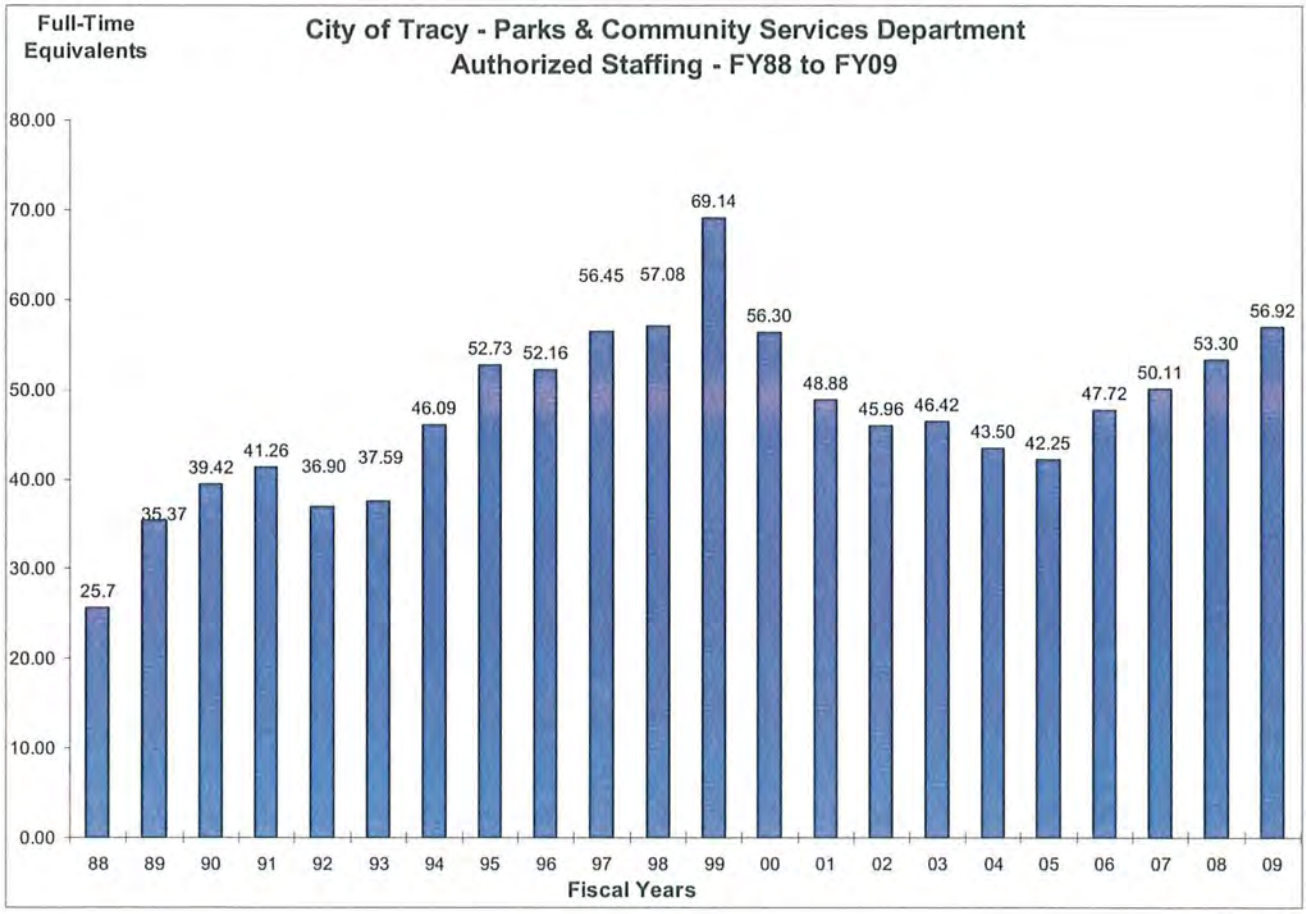
	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Director's Office						
5511 Parks & Community Services Administration	667,636	726,312	820,520	812,280	882,780	8.7%
5512 Community Facilities	234,366	271,321	311,510	301,640	330,630	9.6%
5513 Library	262,492	277,113	295,270	288,140	289,630	50.0%
Parks Division						
5521 Parks Maintenance	0	0	0	Transferred Out	0	
5522 Landscaping Districts	1,831,882	0	0	Transferred Out	0	
Recreation Division						
5541 Special Interest Classes	374,470	363,911	354,420	316,830	367,780	16.1%
5542 Aquatics/Community Pool	291,403	286,243	315,010	339,410	600,120	76.8%
5543 Athletics	175,416	174,840	264,400	237,640	280,340	18.0%
5544 Youth Development	274,056	277,907	331,520	321,490	410,060	27.5%
5545 Senior Citizens	219,725	327,812	335,010	336,630	374,440	11.2%
5547 Pre-school	81,921	86,536	63,300	55,040	0	-100.0%
5548 Community Events	56,032	69,892	225,250	171,070	233,510	36.5%
5549 Teen Recreation	217,661	202,628	202,910	207,800	212,430	2.2%
554Y Mayor's Community Youth Support	0	0	192,000	55,390	171,350	209.4%
Community Services Division						
5551 Transit Operations	1,160,027	1,206,312	1,467,850	1,302,930	1,478,730	13.5%
5552 Airport Operations	162,401	281,322	367,340	348,800	367,040	7.8%
5553 Solid Waste	15,805,543	0	0	Transferred Out	0	
Cultural Arts Division						
5561 Cultural Arts	130,496	392,767	1,701,300	1,777,340	1,765,240	-0.7%
Department Total	21,945,527	4,944,916	7,247,610	6,872,430	7,773,080	13.1%
Amended Budget	24,064,858	5,213,385		7,239,470	over 2 years	57.2%
% of Amended Spent	91.19%	94.85%		94.93%		
				Base Budget	7,591,880	10.5%
				Augmentations	181,200	2.4%
EQUIVALENCY FACTOR						
Cost per EDU	$628.99	$138.79	$199.93	$195.46	$220.89	13.0%

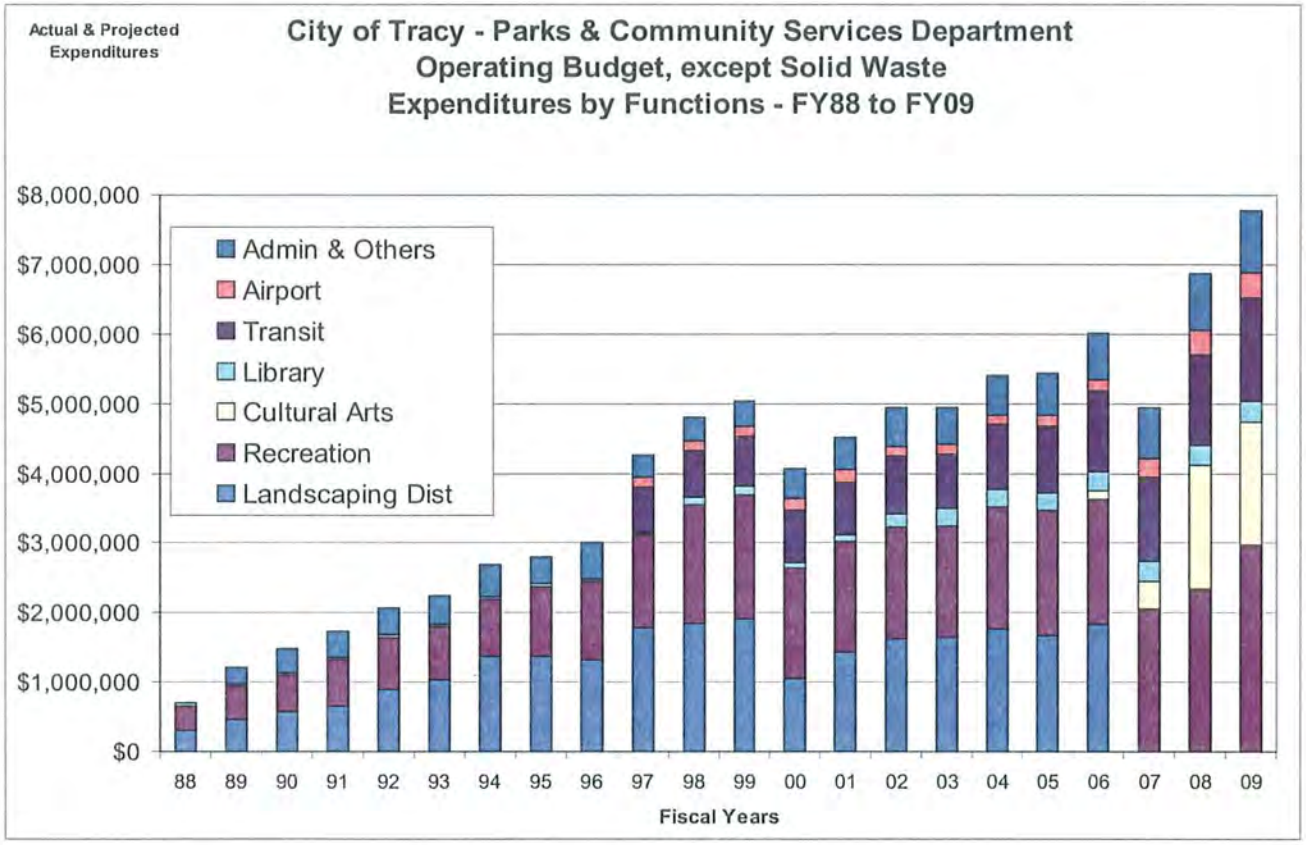
5500 - PARKS & COMMUNITY SERVICES DEPARTMENT SUMMARY (CONTINUED)

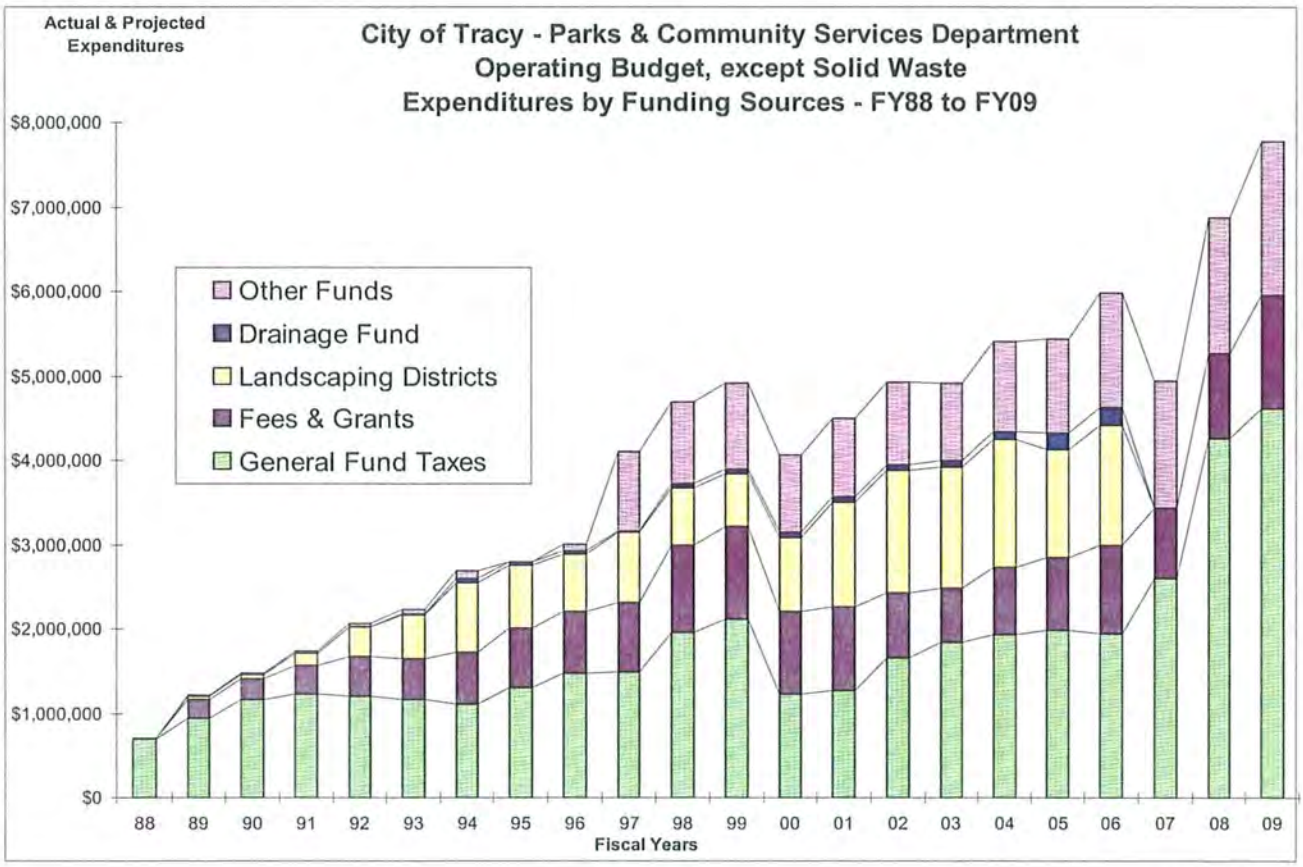
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	2,422,459	2,309,188	3,146,100	3,026,940	3,539,560	16.9%
Contracted Services	17,882,218	1,465,126	2,311,490	2,358,430	2,603,140	10.4%
Commodities	327,839	274,308	544,730	406,630	517,380	27.2%
Internal Charges	773,022	776,120	893,420	902,500	976,480	8.2%
Other Payments	539,989	120,174	351,870	177,930	136,520	-23.3%
Department Total	21,945,527	4,944,916	7,247,610	6,872,430	7,773,080	13.1%
OPERATING EXPENDITURES BY FUNDING SOURCE						
General Fund 101 - Taxes	2,084,430	2,615,095	3,829,650	4,288,560	4,646,370	8.3%
Recreation Fees	1,031,922	809,114	933,040	734,640	942,540	28.3%
Recreation Grants	7,500	7,500	0	0	0	
Cultural Arts Fees	0	0	691,000	239,000	375,000	56.9%
TDA & Gas Tax Funds 24x	0	0	0	0	0	
Landscaping Districts Fund 271	1,421,654	0	0	0	0	
Solid Waste Fund 531	15,831,823	0	0	0	0	
Drainage Fund 541	208,100	0	0	0	0	
Airport Fund 561	162,401	260,135	282,870	267,000	287,240	7.6%
Transit Fund 571	1,197,697	1,253,072	1,511,050	1,343,230	1,521,930	13.3%
Capital Projects Funds	0	0	0	0	0	
Department Total	21,945,527	4,944,916	7,247,610	6,872,430	7,773,080	13.1%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
Parks & Comm Services Director	1.00	1.00	1.00	1.00	1.00	
Managers & Supervisors	7.00	6.00	6.00	6.00	6.00	
Secretarial and Clerical	4.00	4.00	4.00	4.00	4.00	
Landscaping Maintenance	5.00	0.00	0.00	0.00	0.00	
Facilities Operations	1.00	2.00	2.00	2.00	2.00	
Recreation	3.88	4.00	5.00	5.00	5.00	
Cultural Arts	2.00	5.00	6.00	6.00	5.00	
Transit	1.00	1.00	1.00	1.00	1.00	
Solid Waste	1.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Parks & Comm Serv Commissioners (7)	0.25	0.25	0.25	0.25	0.25	
Transportation Commissioners (7)	0.00	0.00	0.00	0.25	0.25	
Cultural Arts Commissioners (7)	0.10	0.10	0.10	0.10	0.10	
Maintenance & Custodial	1.50	0.00	0.00	0.00	0.00	
Recreational	19.49	23.26	21.40	23.20	29.32	
Cultural Arts	0.50	3.00	4.00	4.00	3.00	
Airport	0.00	0.50	0.50	0.50	0.00	
Total Full-Time Equivalents	47.72	50.11	51.25	53.30	56.92	6.8%


Actual & Projected Expenditures
City of Tracy - Parks & Community Services
Operating Budget
Expenditures by Object Codes - FY88 to FY09
excluding the Solid Waste program
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Parks & Community Services Department
Authorized Staffing - FY88 to FY09
80.00
70.00
60.00
50.00
40.00
30.00
20.00
10.00
0.00
25.7
35.37
39.42
41.26
36.90
37.59
46.09
52.73
52.16
56.45
57.08
69.14
56.30
48.88
45.96
46.42
43.50
42.25
47.72
50.11
53.30
56.92
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Parks & Community Services Department
Operating Budget, except Solid Waste
Expenditures by Functions - FY88 to FY09
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Admin & Others
Airport
Transit
Library
Cultural Arts
Recreation
Landscaping Dist
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Parks & Community Services Department
Operating Budget, except Solid Waste
Expenditures by Funding Sources - FY88 to FY09
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Funds
Drainage Fund
Landscaping Districts
Fees & Grants
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Parks & Community Services Department

Long-Term Budget History*

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$12,963,374	$577.69	69.14
FY 02-03 Actual	16,630,523	558.45	46.42
FY 06-07 Actual	4,944,916	138.79	50.11
FY 07-08 Estimated	6,872,430	189.58	53.30
% Change: 10 Years			
% Change: Per Annum			

**long-term trends not comparable due to transfer of programs*

Historical Milestones

FY 96-97

- Department name changed from "Parks and Recreation" to "Parks and Community Services"

FY 97-98

- At end of year, the department moved into its newly renovated office facility, previously the City's police facility
- Old Recreation Center closed and new operations started at a new rented gym facility

Recent Budget Changes

FY 03-04

- Cultural Arts Program Manager hired in the latter part of the year

FY 04-05

- Departmental budget cutbacks totaled to a $122,990 reduction in General Fund base
- New Deputy Director position established, while deleting a Recreation Manager and a Community Services Supervisor
- New Transit Coordinator position established, while deleting a part-time Transit Intern
- Pool maintenance contracted out
- Part-time Recycling Coordinator made full-time at mid-year
- Part-time recreation staff reduced from 21.20 FTEs down to 19.85 FTEs

FY 05-06

- No full-time regular staff additions, but a 1.27 FTEs net increase in other staffing.
- Recreation revenues to show 9% increase
- Part-time recreation staff reduced from 19.85 FTEs down to 18.02 FTEs, but a 1.47 FTEs increase in part-time clerical staffing
- Continued support for Library operations: $32,700 for library materials and $80,200 for operation
- Expanded fixed route transit service
  Added new staffing, 2 full-time and 1 half-time positions for Cultural Arts.

FY 06-07

- The Landscaping District program with a $2,214,290 base and 7.50 FTEs in staffing and the Solid Waste program with a $17,550,550 base and 1.0 FTE in staffing transferred to the Public Work Department
- Departmental staffing added 1 full-time Recreation Coordinator converted from part-time
- Recreational staffing increased from 18.02 FTEs up to 21.41 FTEs
  Part-time clerical staff increased from 1.47 to 1.95 FTEs
- Increase Senior Citizen programming with a county grant and the Summerville contract
- $23,800 included for rental of School District facilities
- Airport Coordinator was added at mid-year supported by the General Fund
- Added 3 new full-time regulars late in the year for Cultural Arts. Also, 2.5 FTEs authorized in temporary staffing.

FY 07-08

- Departmental staffing added a new Recreation Coordinator for Community Events
- Part-Time recreational staff reduced from 21.41 FTEs down to 19.45 FTEs
- Recreation activities moved from leased facilities on East Street to the City Community Center
- New City Pre-school Program replaced the one previously provided by the local school district
- Added programming for Youth Sports League and City League and Tournament
- Departmental activities as part of the Mayor's Community Youth Support Network initiated during the year
- Cultural Arts budget is proposed for full-year operations for the new Grand Theatre, opened in September 2007. Program budget was proposed for $1,701,300 with 7 full-time regular positions and 4.1 FTEs in other staffing. Program revenues anticipated $591,000 with a $150,000 contribution from the Arts Leadership Alliance.

Proposed Budget Changes for FY 08-09

- The department will provide full year implementation of the recreational components of the Mayor's Community Youth Support Network. This will increase the departmental budget by $171,350 and 1.80 FTEs in temporary staffing.
- The department will start staffing and programming at the West High Pool. This will increase the departmental budget by $255,060 and 5.25 FTEs in temporary staffing.
- Second year budget of $1,765,240 proposed for the Grand Theatre with 6 full-time regular positions and 3.1 FTEs in other staffing. Program revenues of $375,000 anticipated with a $30,000 contribution from the Arts Leadership Alliance.

The following are major non- personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Transit Bus Contract	$893,500	+0.7%	$900,000	-3.0%	$873,100
Taxi Contract	30,000	-13.4%	25,900	0.0%	25,900
Transit Bus Fuel	49,250	+17.1%	57,650	+54.6%	89,130
Library Contribution	128,000	+7.8%	138,000	-18.3%	112,750
Library Utilities	42,000	+3.8%	43,620	0.0%	43,620
Recreation Program Contracts	379,880	-17.4%	313,790	+5.8%	332,080
Facility Utilities	152,200	+4.1%	158,190	0.0%	158,190
Facilities Rental	73,960	-100%	0		
Equipment Acquisitions	$40,500		$213,800		0
Equipment Replacements	43,000		73,000		$57,300

Departmental Budget Analysis - Part I

5500 - Parks & Community Services **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	2,381,350	172,840	7.3%	2,554,190	179,470	7.0%	2,733,660	14.8%	2,422,459	88.6%
Contracted Services	15,832,030	1,131,730	7.1%	16,963,760	1,972,340	11.6%	18,936,100	19.6%	17,882,218	94.4%
Commodities	239,760	16,780	7.0%	256,540	15,110	5.9%	271,650	13.3%	295,139	108.6%
Internal Charges	764,180	37,630	4.9%	801,810	4,740	0.6%	806,550	5.5%	773,022	95.8%
Other Payments	1,392,400	15,600	1.1%	1,408,000	59,000	4.2%	1,467,000	5.4%	572,689	39.0%
Department Total	20,609,720	1,374,580	6.7%	21,984,300	2,230,660	10.1%	24,214,960	17.5%	21,945,527	90.6%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	2,115,040	274,790	13.0%	2,389,830	287,490	12.0%	2,677,320	26.6%	2,309,188	86.2%
Contracted Services	1,694,510	18,300	1.1%	1,712,810	249,030	14.5%	1,961,840	15.8%	1,465,126	74.7%
Commodities	188,600	11,660	6.2%	200,260	11,010	5.5%	211,270	12.0%	234,308	110.9%
Internal Charges	734,460	23,630	3.2%	758,090	14,250	1.9%	772,340	5.2%	776,120	100.5%
Other Payments	144,700	(9,500)	-6.6%	135,200	24,800	18.3%	160,000	10.6%	160,174	100.1%
Department Total	4,877,310	318,880	6.5%	5,196,190	586,580	11.3%	5,782,770	18.6%	4,944,916	85.5%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	2,677,320	205,120	7.7%	2,882,440	263,660	9.1%	3,146,100	17.5%	3,026,940	96.2%
Contracted Services	1,961,840	23,250	1.2%	1,985,090	326,400	16.4%	2,311,490	17.8%	2,365,090	102.3%
Commodities	211,270	21,930	10.4%	233,200	271,530	116.4%	504,730	138.9%	406,630	80.6%
Internal Charges	772,340	(10,970)	-1.4%	776,590	116,830	15.0%	893,420	15.7%	895,840	100.3%
Other Payments	160,000	4,770	3.0%	164,770	227,100	137.8%	391,870	144.9%	177,930	45.4%
Department Total	5,782,770	244,100	4.2%	6,042,090	1,205,520	20.0%	7,247,610	25.3%	6,872,430	94.8%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	3,146,100	352,680	11.2%	3,498,780	40,780	1.2%	3,539,560	12.5%		
Contracted Services	2,311,490	130,130	5.6%	2,441,620	169,400	6.9%	2,611,020	13.0%		
Commodities	504,730	(70,240)	-13.9%	434,490	82,890	19.1%	517,380	2.5%		
Internal Charges	893,420	117,600	13.2%	1,011,020	(42,420)	-4.2%	968,600	8.4%		
Other Payments	391,870	(185,900)	-47.4%	205,970	(69,450)	-33.7%	136,520	-65.2%		
Department Total	7,247,610	344,270	4.8%	7,591,880	181,200	2.4%	7,773,080	7.3%		

Notes: 1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5500 - Parks & Community Services Department Base Analysis Part II						
Departmental Budget by Program	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5511 Pks & Comm Ser Admin	667,636	726,312	820,520	867,510	15,270	1.8%
5512 Community Facilities	234,366	271,321	311,510	330,630	0	0.0%
5513 Library	262,492	277,113	295,270	304,630	(15,000)	-4.9%
5541 Special Interest Classes	374,470	363,911	354,420	367,780	0	0.0%
5542 Aquatics/Community Pool	291,403	286,243	315,010	345,060	255,060	73.9%
5543 Athletics	175,416	174,840	264,400	277,160	3,180	1.1%
5544 Youth Development	274,056	277,907	331,520	342,380	67,680	19.8%
5545 Senior Citizens	219,725	327,812	335,010	373,080	1,360	0.4%
5547 Pre-school	81,921	86,536	63,300	67,680	(67,680)	-100.0%
5548 Community Events	56,032	69,892	225,250	232,810	700	0.3%
5549 Teen Recreation	217,661	202,628	202,910	212,430	0	0.0%
554Y Mayor's Community Youth	0	0	192,000	171,350	0	0.0%
5561 Cultural Arts	130,496	392,767	1,701,300	1,853,920	(88,680)	-4.8%
5551 Transit Operations	1,160,027	1,206,312	1,467,850	1,469,420	9,310	0.6%
5552 Airport Operations	162,401	281,322	367,340	376,040	0	0.0%
Department Total	21,945,527	4,944,916	7,247,610	7,591,880	181,200	2.4%
Department Budget by Object						
Personnel Expenses	2,422,459	2,309,188	3,146,100	3,498,780	40,780	1.2%
Contracted Expenses	17,882,218	1,465,126	2,311,490	2,441,620	169,400	6.9%
Commodities	295,139	234,308	504,730	434,490	82,890	19.1%
Internal Charges	773,022	776,120	893,420	1,011,020	(42,420)	-4.2%
Other Payments	572,689	160,174	391,870	205,970	(69,450)	-33.7%
Department Total	21,945,527	4,944,916	7,247,610	7,591,880	181,200	2.4%
Department Budget by Funding Source						
General Fund 101 - Taxes	2,084,430	2,615,095	3,829,650	4,602,590	43,780	1.0%
Recreation Fees	1,031,922	809,114	933,040	759,430	183,110	24.1%
Recreation Grants	7,500	7,500	0	0	0	
Cultural Arts Fees	0	0	691,000	430,000	-55,000	
Landscaping Districts Fund 271	1,421,654	0	0	0	0	
Solid Waste Fund 531	15,831,823	0	0	0	0	
Drainage Fund 541	208,100	0	0	0	0	
Airport Fund 561	162,401	260,135	282,870	287,240	0	0.0%
Transit Fund 571	1,197,697	1,253,072	1,511,050	1,512,620	9,310	0.6%
Department Total	21,945,527	4,944,916	7,247,610	7,591,880	181,200	2.4%
Department Staffing						
Total-Full Time Equivalent	47.72	50.11	51.25	53.30	3.62	6.8%
					Note: 1.80 authorized in FY 07-08	
Department Equipment Purchase						
Replacement Equipment	35,703	7,606	73,000	30,000	27,300	91.0%
New Equipment	0	29,510	213,800	0	0	

Departmental Accomplishments and Projections

Past Accomplishments: FY 05-06 and FY 06-07

1. Facilitated transition of the LMD and Solid Waste Programs from Parks and Community Services to Public Works Department.
2. Completed Streetscape Design Manual.
3. Completed acquisition of Multi Modal Station.
4. Completed strategic plan for Mayor's Community Youth Support Network.
5. Completed Memorandum of Understanding with Tracy Unified School District for operation and maintenance of West High Pool.

Current Projections: FY 07-08

1. Begin construction of Multi Modal Station.
2. Work in concert with the Tracy Unified School District regarding the West High Pool project.
3. Implement Mayor's Community Youth Support Network Strategic Plan.
4. Redesign V.I.T.A.L. volunteer program to focus on neighborhood services.
5. Implement new programming opportunities, such as new youth basketball program
6. Established new Transportation Advisory Commission.

Future Projections: FY 08-09

1. Program Multi-Modal Station elements.
2. Complete Council Goals Work Programs: (1) Use Options for Schulte Road Property; (2) Fee Assessment for Cost Recovery; (3) Cultural Arts Division Council Subcommittee; (4) Wetland Habitat Project; (5) Youth Sports Fields.
3. Facilitate transition of the Cultural Arts programs from the City Manager's Office to Parks and Community Services Department.
4. To become a strategic partner with School Districts to begin offering "Continued Learning" Classes, on elementary school campuses that compliments the educational services and builds positive skills in youth.

Program 5511 - Parks and Community Services Administration

Administer and direct the Parks and Community Services Department, provide the necessary administrative support for its programs and activities, including information and registration for recreation programs.

COMMENTARY

In FY 04-05, a new deputy director position replaced a recreation manager; and in FY 05-06, an intern position was added. In FY 06-07, program staffing increased the managerial staffing level. Program costs have increased due to added staffing and advertising, and registration software maintenance.

In FY 08-09, no staffing changes are anticipated. The program budget provides for the current staffing with a normal cost increment, which includes $34,110 for advertising and $19,420 for registration software.

PERFORMANCE OBJECTIVES

1. To administer the 15 programs of the department at an administrative cost of 11.5% or less of the department operating budget.
2. To oversee a departmental budget of over $7,773,080 and with an authorized staffing of 56.92 full-time equivalents.
3. To provide staff support to 4 City Advisory Commissions/ Boards.
4. To process 13,000 program registrations.
5. To coordinate park planning, design, and programming.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	508,267	533,031	587,970	595,400	629,600	5.7%
Contracted Services	58,978	77,948	92,970	86,890	100,740	15.9%
Commodities	12,210	12,900	16,720	15,240	16,820	10.4%
Internal Charges	71,747	76,985	82,990	87,250	94,550	8.4%
Other Payments	16,434	25,448	39,870	27,500	41,070	49.3%
Program Total	667,636	726,312	820,520	812,280	882,780	8.7%
FUNDING SOURCES						
General Fund 101 - Taxes	488,563	677,127	772,220	765,140	832,940	8.9%
Recreation Fees	3,343	2,425	5,100	6,840	6,640	
Landscaping Dist Fund 271	111,780	0	0	0	0	
Solid Waste Fund 531	26,280	0	0	0	0	
Transit Fund 571	37,670	46,760	43,200	40,300	43,200	7.2%
Program Total	667,636	726,312	820,520	812,280	882,780	8.7%
EQUIVALENCY FACTOR						
Cost per EDU	$19.14	$20.38	$22.64	$23.10	$25.09	8.6%
PROGRAM STAFFING						
Regular Positions						
Parks & Comm Services Director	1.00	1.00	1.00	1.00	1.00	
Executive Assistant-Admin/Sr Secretary	1.00	1.00	1.00	1.00	1.00	
Admin Asst I- Admin Clerk	1.00	1.00	1.00	1.00	1.00	
Admin Asst II- Sr Admin Clerk	2.00	2.00	2.00	2.00	2.00	
Deputy Director	0.25	0.50	0.50	0.50	0.50	
Other Staffing (Full-Time Equivalents)						
Parks & Rec Commissioners (7)	0.25	0.25	0.25	0.25	0.25	
Intern	0.25	0.25	0.25	0.25	0.00	
Total - Full-Time Equivalents	5.75	6.00	6.00	6.00	5.75	-4.2%

Program 5512 - Community Facilities

To offer clean, usable, and safe facilities for community use. These facilities include: the Community Center, the Historical Museum, and meeting and assembly areas at other City facilities.

COMMENTARY

Program costs have increased in recent years due to the added staffing and internal charges for utilities and custodial services. In FY 06-07, program staffing was increased with the addition of facility attendants for events at community facilities. Personnel costs have risen reflecting the added staffing. Further increase will occur in FY 07-08.

For FY 08-09, program staffing will increase coordination hours. The program budget provides for the added staff hours with a normal cost increment, which includes $45,590 for utilities at various City facilities.

PERFORMANCE OBJECTIVES

1. To coordinate and schedule use of 6 meeting rooms, 2 banquet halls, 15 athletic sites, park sites, and sports fields for exclusive use.
2. To coordinate and schedule the Tracy library meeting room, City Hall meeting rooms and lobby area, and Civic Center Park stage areas.
3. To finalize processing 10 requests for MOU's with local non-profits.
4. To generate $25,000 in program revenues.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	78,950	120,980	162,520	163,270	177,100	8.5%
Contracted Services	47,033	46,958	54,070	43,960	54,300	23.5%
Commodities	1,343	1,923	7,140	6,630	7,190	8.4%
Internal Charges	96,820	101,460	87,780	87,780	92,040	4.9%
Other Payments	10,220	0	0	0	0	
Program Total	234,366	271,321	311,510	301,640	330,630	9.6%
FUNDING SOURCES						
General Fund 101 - Taxes	225,595	250,905	284,010	276,640	305,630	10.5%
Recreation Fees	8,771	20,416	27,500	25,000	25,000	0.0%
Program Total	234,366	271,321	311,510	301,640	330,630	9.6%
EQUIVALENCY FACTOR						
Cost per EDU	$6.72	$7.61	$8.59	$8.58	$9.40	9.5%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.80	0.80	0.65	0.65	0.65	
Recreation Program Coordinator	0.00	0.00	0.50	0.50	0.50	
Other Staffing (Full-Time Equivalents)						
Facility Attendant II	0.00	1.06	1.05	1.05	2.00	
Recreation Leader II	0.45	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	1.25	1.86	2.20	2.20	3.15	43.2%

Program 5513 - Library

Maintain City owned facility and coordinate Library activities with City functions.
Library operations are provided under contract with the City of Stockton. City contributes to library operations.

COMMENTARY

The primary City contribution for the Library is to provide facility maintenance and to pay utilities costs. Beginning in FY 96-97, the City started to provide funds for Library operations and materials. Program costs have increased reflecting electric costs, internal custodial charges, and the increased City contributions.

For FY 08-09, the program's budget provides $40,000 for library materials, $72,750 for library operations, $97,770 for building maintenance charges, and $43,260 for utility costs.

PERFORMANCE OBJECTIVES

1. To maintain the library facility and provide for operations for 52 hours per week.
2. To provide a $40,000 contribution for library materials and $72,750 for library operations.
3. To liaison with the Tracy Friends of the Library.
4. To liaison with San Joaquin County and the City of Stockton on Tracy branch library matters.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	42,322	35,551	50,410	45,910	67,170	46.3%
Commodities	34,835	45,323	45,450	44,990	45,490	1.1%
Internal Charges	105,337	108,240	101,410	99,240	104,220	5.0%
Other Payments	79,998	87,999	98,000	98,000	72,750	-25.8%
Program Total	262,492	277,113	295,270	288,140	289,630	0.5%
FUNDING SOURCES						
General Fund 101 - Taxes	262,492	277,113	295,270	288,140	289,630	0.5%
Program Total	262,492	277,113	295,270	288,140	289,630	0.5%
EQUIVALENCY FACTOR						
Cost per EDU	$7.52	$7.78	$8.15	$8.20	$8.23	0.4%
PROGRAM STAFFING						
Regular Positions						
Recreation Supervisor	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Custodial Aides	0.00	0.00	0.00	0.00	0.00	
Bldg Maint Staff	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

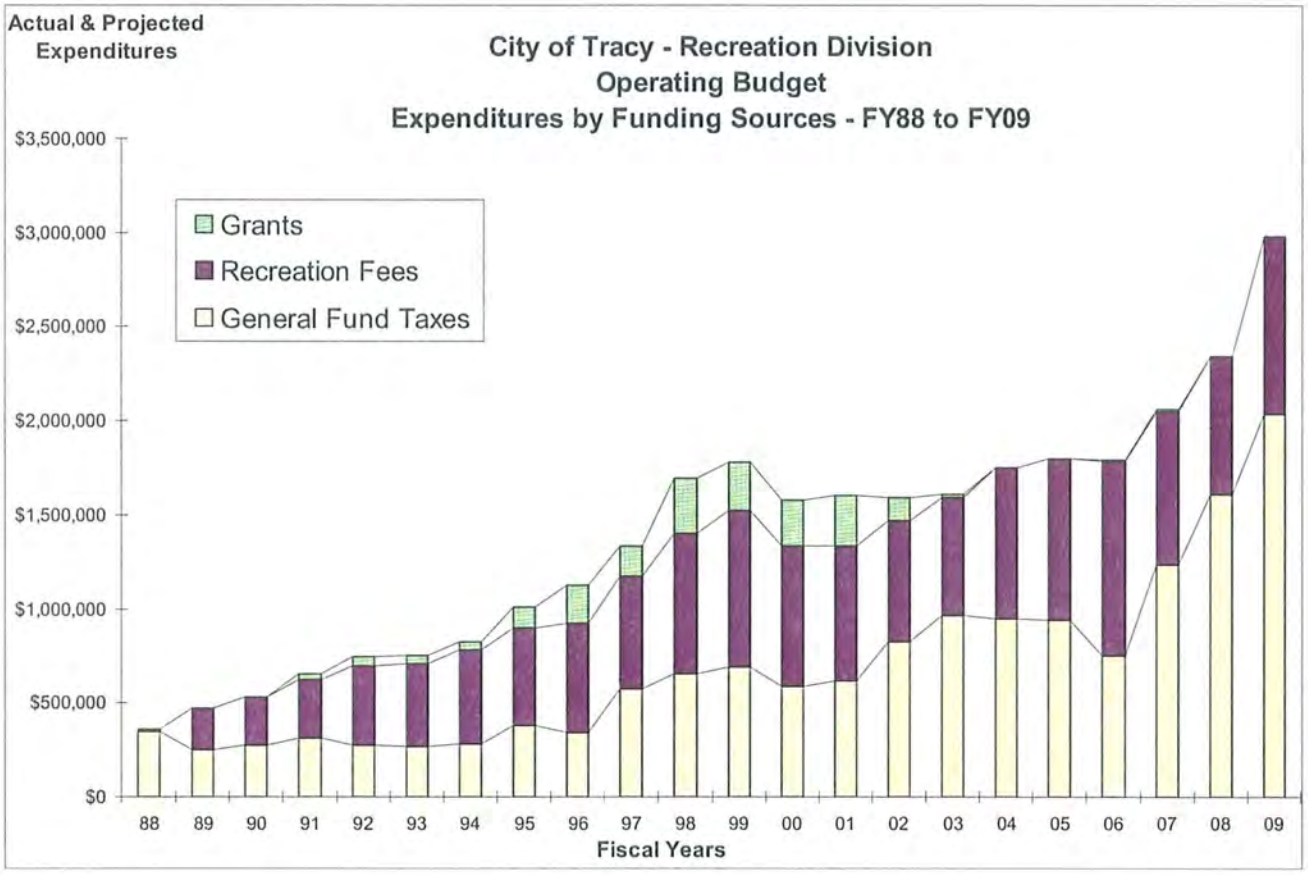
Program 5522 - Landscaping Districts

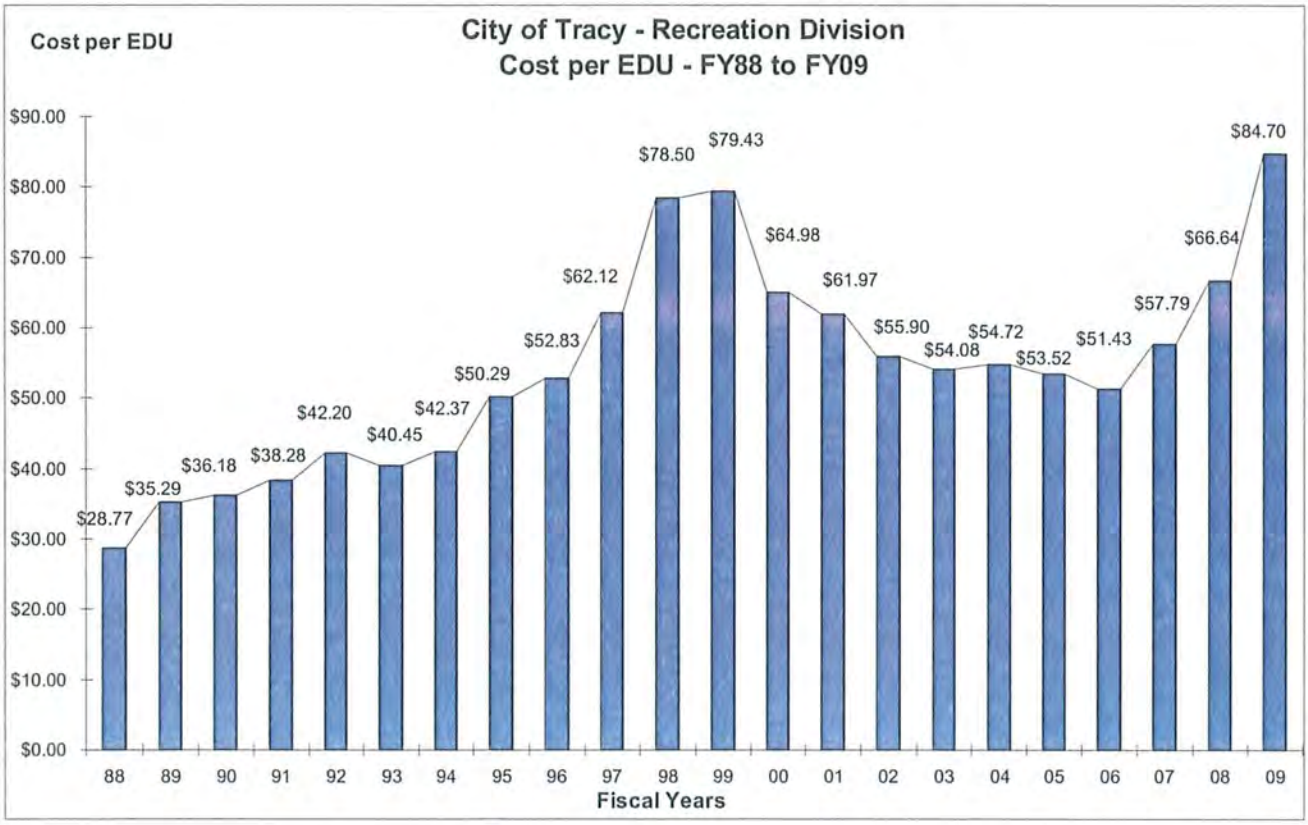
Maintenance of landscaping within the City's newer subdivisions, including street trees, parkways, medians, and mini-parks. Administer special assessment districts for landscaping.

COMMENTARY

In FY 06-07, the program was transferred to the Public Works Department.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	488,476	0	0	0	0	
Contracted Services	1,211,101	0	0	0	0	
Commodities	72,988	0	0	0	0	
Internal Charges	59,317	0	0	0	0	
Other Payments	0	0	0	0	0	
Program Total	1,831,882	0	0	0	0	
FUNDING SOURCES						
General Fund 101 - Taxes	313,908	0	0	0	0	
Light &Landscaping Dist Fund 271	1,309,874	0	0	0	0	
TDA, TSA, & Gas Tax Funds 24x	0	0	0	0	0	
Drainage Enterprise Fund 541	208,100	0	0	0	0	
Program Total	1,831,882	0	0	0	0	
EQUIVALENCY FACTOR						
Cost per EDU	$52.50	$0.00	$0.00	$0.00	$0.00	
PROGRAM STAFFING						
Regular Positions						
Parks Supervisor	1.00	0.00	0.00	0.00	0.00	
Senior Maintenance Worker	1.00	0.00	0.00	0.00	0.00	
Maintenance Worker	4.00	0.00	0.00	0.00	0.00	
Community Services Supervisor	0.00	0.00	0.00	0.00	0.00	
Deputy Director	0.20	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Laborers	1.50	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	7.70	0.00	0.00	0.00	0.00	


Actual & Projected Expenditures
City of Tracy - Recreation Division
Operating Budget
Expenditures by Funding Sources - FY88 to FY09
$3,500,000
$3,000,000
$2,500,000
$2,000,000
$1,500,000
$1,000,000
$500,000
$0
Grants
Recreation Fees
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Cost per EDU
City of Tracy - Recreation Division
Cost per EDU - FY88 to FY09
$90.00
$80.00
$70.00
$60.00
$50.00
$40.00
$30.00
$20.00
$10.00
$0.00
$28.77
$35.29
$36.18
$38.28
$42.20
$40.45
$42.37
$50.29
$52.83
$62.12
$78.50
$79.43
$64.98
$61.97
$55.90
$54.08
$54.72
$53.52
$51.43
$57.79
$66.64
$84.70
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Increased rentals of sports fields. (5512-Facilities)
2. Completed MOU with Tracy Unified School District for maintenance and operation of West High Pool. (5542-Aquatics)
3. Renovated Lolly Hansen Senior Center at no cost to the City by utilizing CDBG funding. (5545-Seniors)
4. Increased "My Own Marathon" event to over 1,100 participants. (5548-Events)
5. Collected over 100 boxes of commodities at the "Make a Difference Day" event and donated to local charities. (5548-Events).

Current Projections: FY 07-08

1. Transitioned well-attended dance and art classes from Parks and Community Services to the Grand Theatre division.
2. Developed and implemented the "Alphabet Stew" preschool program. (5544-Youth Dev)
3. Host the 2nd Annual "Enhancing Access for Older Americans" forum where political leaders speak to senior issues. (5545-Seniors)
4. Planned and implemented a "Stuff a Bus" event for "Make a Difference Day" (5548-Events)
5. Hosting 3-on-3 basketball tournament and build a committee to promote, seek sponsorship, and develop volunteer teams. (5548-Events)
6. Add new enrichment programs for those attending the Mix, such as gardening, floral arrangements, dance revolution, and Guitar Hero competitions. (5549-Teens)

Future Projections: FY 08-09

1. Expand enrichment class offerings to better serve our community, increase cost recovery, and reduce the General Fund subsidy of the Special Interest budget. (5541-Special Interest)
2. Track program participants' accomplishments in the senior fitness program. (5545-Seniors)
3. Expand the Tree Lighting Event by adding additional activities. (5548-Events)
4. Host "Movies on the Plaza" in partnership with Comcast. (5548-Events)
5. Increase media coverage on all special events and spotlight VITAL volunteer program. (5548-Events)
6. Increased participation in SAFE, combining with outside programs such as athletics, and other enriching programs. (5549-Teens)
7. Utilize the MCYSN funds to keep the Williams Middle School SAFE program open until 7 pm each weekday.

Program 5541 - Special Interest Classes

Manage and provide special interest recreation classes through contracted services at City facilities and local school sites.

COMMENTARY

In FY 05-06, program costs showed a decrease. Contracted costs showed a reduction; although program revenues increased. In FY 06-07, program costs again decreased, and so did program revenues. In FY 07-08, program staffing will reduce staff hours. Also, program activities moved into City facilities instead of leased private facilities. Program costs again will show decreases for contracted activities and program revenues.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment, which includes $206,000 for contracted program activities.

PERFORMANCE OBJECTIVES

1. To offer 650 recreational classes and serve 5,500 participants.
2. To contract for $206,000 worth of recreational classes and activities.
3. To utilize current City facilities and meeting rooms instead of leasing private facilities.
4. To provide programming that meets the objectives outlined in the Mayor's Community Youth Support Network Strategic Plan.
5. To generate at least $285,000 in program revenues and recover 77.5% of program costs.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	86,045	84,673	88,600	87,620	93,730	7.0%
Contracted Services	236,729	226,398	215,040	177,070	220,950	24.8%
Commodities	10,526	3,805	6,060	5,970	6,370	6.7%
Internal Charges	41,170	43,380	44,720	44,720	46,730	4.5%
Other Payments	0	5,665	0	1,450	0	
Program Total	374,470	363,921	354,420	316,830	367,780	16.1%
FUNDING SOURCES						
General Fund 101 - Taxes	64,542	135,620	68,620	111,830	82,780	-26.0%
Recreation Fees	309,928	228,291	285,800	205,000	285,000	39.0%
Recreation Grants	0	0	0	0	0	
Capital Project Funds	0	0	0	0	0	
Program Total	374,470	363,911	354,420	316,830	367,780	16.1%
EQUIVALENCY FACTOR						
Cost per EDU	$10.73	$10.21	$9.78	$9.01	$10.45	16.0%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.60	0.60	0.25	0.25	0.25	
Recreation Program Coordinator	0.00	0.00	0.50	0.50	0.50	
Other Staffing (Full-Time Equivalents)						
Recreation Leader II	0.03	0.00	0.00	0.00	0.00	
Recreation Leader I	0.03	0.00	0.00	0.00	0.00	
Clerical	0.72	1.00	0.50	0.50	0.50	
Total - Full-Time Equivalents	1.38	1.60	1.25	1.25	1.25	0.0%

Program 5542 - Aquatics/Community Pool

Operate and maintain the Community Pool; provide swimming lessons, recreational swimming, aquatics special events and pool rentals. Provide staffing and programming at the new West High pool.

COMMENTARY

In FY 06-07, program costs showed a minor increase; while program revenues showed a considerable decrease. In FY 07-08, program staffing will reduce staff hours. But in June 2008, the program will staff the newly opened pool at West High. So, program costs will show an increase, particularly for personnel costs.

For FY 08-09, program staffing will add part-time hours to provide for the new activities at West High. The program budget provides for the added staffing, a normal cost increment for the Community Pool, and an operational enhancement for the new West High Pool activities.

PERFORMANCE OBJECTIVES

1. To offer 270 aquatic classes and teach 3,400 participants.
2. To offer 720 hours for recreational swimming and serve 7,200 participants.
3. To develop two new aquatics special programs.
4. To contract for $16,000 for contracted pool maintenance and $37,100 for the City's Community Pool.
5. To pay $107,400 for usage of the West High Pool.
6. To generate at least $224,000 in program revenues and recover 37.3% of program costs.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	188,488	195,693	199,060	234,490	353,810	50.9%
Contracted Services	56,347	50,095	64,200	56,450	179,290	217.6%
Commodities	18,991	12,802	22,420	20,080	31,030	54.5%
Internal Charges	27,577	27,653	29,330	28,390	35,990	26.8%
Other Payments	0	0	0	0	0	
Program Total	291,403	286,243	315,010	339,410	600,120	76.8%
FUNDING SOURCES						
General Fund 101 - Taxes	60,083	131,751	141,610	182,910	376,120	105.6%
Recreation Fees	231,320	154,492	173,400	156,500	224,000	43.1%
Program Total	291,403	286,243	315,010	339,410	600,120	76.8%
EQUIVALENCY FACTOR						
Cost per EDU	$8.35	$8.03	$8.69	$9.65	$17.50	76.7%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.15	0.15	0.15	0.15	0.15	
Senior Maintenance Worker	0.00	0.00	0.00	0.00	0.00	
Recreation Program Coordinator	0.50	0.50	0.50	0.50	0.85	
Other Staffing (Full-Time Equivalents)						
RS III/ Pool Manager	0.35	0.39	0.35	0.35	0.65	
RS II/ Senior Lifeguard	2.17	2.33	1.80	1.80	2.95	
RS I/ Lifeguard	3.60	3.91	3.35	3.35	6.80	
Clerical	0.00	0.20	0.20	0.20	0.20	
Total - Full-Time Equivalents	6.77	7.48	6.35	6.35	11.60	82.7%

Program 5543 - Athletics

Conduct youth and adult sporting events, manage contracts, coordinate league and team scheduling, at the Tracy Ball park and Tracy Sports Complex

COMMENTARY

In FY 06-07, program costs showed a minor decrease; while program revenues showed a considerable decrease. In FY 07-08, program staffing will show an increase in part-time staff for additional program activities. Program costs will increase in all categories, but particularly for recreation contracts. Program revenues will also increase but not as much as costs.

For FY 08-09, program staffing will remain at its current level. The program budget provides for the current staffing with some program increments. Program revenues are projected to show a major increase.

PERFORMANCE OBJECTIVES

1. To conduct an adult softball league with 3 seasons, 200 teams, and 15 leagues, serving 2,300 participants.
2. To conduct one youth fast pitch championship softball tournament, serving 15 teams with 450 participatants and spectators.
3. To increase participation in youth basketball leagues to 200 participants.
4. To contract for $65,730 for recreation contracts.
5. To generate at least $173,500 in program revenues and recover 62% of program costs.

   Program costs and revenues DO NOT cover the costs of sports field maintenance provided by the Public Works Department.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	89,260	102,267	126,160	117,710	138,000	17.2%
Contracted Services	49,906	34,686	73,960	69,820	77,140	10.5%
Commodities	10,773	12,802	38,580	24,410	38,650	58.3%
Internal Charges	25,477	25,085	25,700	25,700	26,550	3.3%
Other Payments	0	0	0	0	0	
Program Total	175,416	174,840	264,400	237,640	280,340	18.0%
FUNDING SOURCES						
General Fund 101 - Taxes	4,485	58,771	66,650	102,540	106,840	4.2%
Recreation Fees	170,931	116,069	197,750	135,100	173,500	28.4%
Program Total	175,416	174,840	264,400	237,640	280,340	18.0%
EQUIVALENCY FACTOR						
Cost per EDU	$5.03	$4.91	$7.29	$6.76	$7.97	17.9%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.35	0.35	0.45	0.45	0.45	
Recreation Program Coordinator	0.50	0.50	0.50	0.50	0.50	
Other Staffing (Full-Time Equivalents)						
Recreation Leader II	0.95	0.75	0.91	0.91	0.91	
Recreation Leader I	0.00	0.00	0.09	0.09	0.09	
Total - Full-Time Equivalents	1.80	1.60	1.95	1.95	1.95	0.0%

Program 5544 - Youth Development

Provide recreation activities at school sites before and after school hours during the school year.
Provide day camps at schools and on City park sites during the school closures.

COMMENTARY

In FY 06-07, program costs showed a minor increase. But, program revenues showed a moderate increase. In FY 07-08, program staffing will show an increase in part-time staff for additional program activities. Program costs will increase, particularly for facility rentals; but program revenues will show a decrease.

In FY 08-09, program staffing will show an increase in part-time staff hours transferred from the pre-school program. The program budget provides for added staffing with a normal cost increment, which includes $17,000 for facility rentals. Program revenues are projected to show a major increase.

PERFORMANCE OBJECTIVES

1. To offer supervised after school recreational activities at 3 sites during the school year for 15 hours per week, serving 100 participants.
2. To offer supervised morning recreational activities at 2 sites during the school year for 7.5 hours per week, serving 20 participants.
3. To offer summer camp for 8 weeks serving 590 participants per week, and 4 preschool camps serving 25 participants per week.
4. To generate at least $177,000 in program revenues and recover 43.2% of program costs.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	208,715	215,565	236,770	231,060	304,320	31.7%
Contracted Services	18,207	15,462	41,040	37,080	41,640	12.3%
Commodities	19,819	19,126	17,850	17,490	21,200	21.2%
Internal Charges	27,315	27,754	35,860	35,860	42,900	19.6%
Other Payments	0	0	0	0	0	
Program Total	274,056	277,907	331,520	321,490	410,060	27.5%
FUNDING SOURCES						
General Fund 101 - Taxes	107,143	99,494	169,310	178,490	233,060	30.6%
Recreation Fees	166,913	178,413	162,210	143,000	177,000	23.8%
Recreation Grant	0	0	0	0	0	
Com Devel Block Gt Fund 269	0	0	0	0	0	
Program Total	274,056	277,907	331,520	321,490	410,060	27.5%
EQUIVALENCY FACTOR						
Cost per EDU	7.85	7.80	9.15	9.14	11.65	27.4%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.05	0.05	0.20	0.20	0.25	
Recreation Program Coordinator	1.00	1.00	0.40	0.40	0.50	
Other Staffing (Full-Time Equivalents)						
Recreation Leader III	0.07	0.11	0	0	0.55	
Recreation Leader II	2.37	2.27	2.50	2.50	3.25	
Recreation Leader I	2.86	3.45	4.00	4.00	4.00	
Total - Full-Time Equivalents	6.35	6.88	7.10	7.10	8.55	20.4%

Program 5545 - Senior Citizens

Provide recreational, educational, and social service activities for the senior citizen population of the City and its environs. Operate and maintain the City's Senior Center

COMMENTARY

In FY 06-07, program staffing increased both regular and temporary staff hours for increased program activities. Program costs showed a major increase, but while program revenues showed a lesser increase. In FY 07-08, program staffing will reduce staff hours. Program costs will show a modest increase and a minor decrease in personnel costs. Program revenues through will show a major decrease.

For FY 08-09, program staffing will show a minor increase in staff hours. The program budget provides for the added staffing with a normal cost increment. Program revenues are project to show a comparable increase.

PERFORMANCE OBJECTIVES

1. To operate the Senior Center for 5 days and 30 hours per week, serving on the average 140 participants per day.
2. To offer health and wellness programs and increase participation by 10%.
3. To give seniors the opportunity to have access to our Senior Resource Center with updated information.
4. To provide recreation activities and special events for seniors in the community.
5. To generate at least $25,600 in program revenues and recover 6.8% of program costs.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	114,713	203,639	199,660	201,990	234,360	16.0%
Contracted Services	31,463	38,637	49,320	49,070	50,150	2.2%
Commodities	4,964	8,068	7,840	7,380	7,920	7.3%
Internal Charges	67,476	76,396	78,190	78,190	82,010	4.9%
Other Payments	1,109	1,072	0	0	0	
Program Total	219,725	327,812	335,010	336,630	374,440	11.2%
FUNDING SOURCES						
General Fund 101 - Taxes	173,865	272,181	309,410	313,630	348,840	11.2%
Recreation Fees	38,360	48,131	25,600	23,000	25,600	11.3%
Recreation Grants	7,500	7,500	0	0	0	
Program Total	219,725	327,812	335,010	336,630	374,440	11.2%
EQUIVALENCY FACTOR						
Cost per EDU	$6.30	$9.20	$9.24	$9.57	$10.64	11.1%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.30	0.30	0.50	0.50	0.50	
Recreation Program Coordinator	0.88	1.00	0.80	0.80	0.80	
Other Staffing (Full-Time Equivalents)						
Recreation Leader III	0.00	0.00	0.00	0.00	0.77	
Recreation Leader II	1.37	2.53	2.15	2.15	1.48	
Clerical	0.50	0.50	0.00	0.00	0.00	
Total - Full-Time Equivalents	3.05	4.33	3.45	3.45	3.55	2.9%

Program 5547 - Pre-School

Provide preschool activities to prepare 3 to 5 year-olds for kindergarten.
Contract class to benefit preschool age children from low-income families.

COMMENTARY

In FY 05-06, program staffing, costs, and revenues showed increases. In FY 06-07, the program decreased part-time hours. Program costs showed an increase, while program revenues decreased. In FY 07-08, the current program in conjunction with the local school district was discontinued; but, a new City preschool program was started. With reduced staffing, both program costs and revenues will decrease.

In FY 08-09, program staffing and activities will be transferred into the youth development program.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	65,225	72,425	54,380	46,190	0	-100.0%
Contracted Services	712	492	850	730	0	-100.0%
Commodities	1,799	2,669	2,600	2,150	0	-100.0%
Internal Charges	14,185	10,950	5,470	5,970	0	-100.0%
Other Payments	0	0	0	0	0	
Program Total	81,921	86,536	63,300	55,040	0	-100.0%
FUNDING SOURCES						
General Fund 101 - Taxes	-9,966	38,491	17,220	25,040	0	-100.0%
Recreation Fees	91,887	48,045	46,080	30,000	0	-100.0%
Recreation Grant	0	0	0	0	0	
Corm Devel Block Gt Fund 269	0	0	0	0	0	
Program Total	81,921	86,536	63,300	55,040	0	-100.0%
EQUIVALENCY FACTOR						
Cost per EDU	$2.35	$2.43	$1.75	$1.57	$0.00	-100.0%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.05	0.05	0.05	0.05	0.00	
Recreation Program Coordinator	0.00	0.00	0.10	0.10	0.00	
Other Staffing (Full-Time Equivalents)						
Recreation Leader III	1.26	1.20	0.55	0.55	0.00	
Recreation Leader II	0.00	0.00	0.75	0.75	0.00	
Recreation Leader I	1.25	1.20	0.00	0.00	0.00	
Total - Full-Time Equivalents	2.56	2.45	1.45	1.45	0.00	-100.0%

Program 5548 - Community Events

Plan, develop, and coordinate community events that encompass activities for children and adults and increase community pride and involvement.

COMMENTARY

In FY 07-08, program staffing added a new full-time coordinator and part-time staff to handle community events. The program budget provides for this added staffing and related costs. So, program costs will rise, although personnel costs are less than expected. Contracted services are more than expected, due to mid-year supplemental for an added event.

For FY 08-09, program staffing will show an increase in staff hours. The program budget provides for the added staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To grow each of the seven larger special events in recognition and participation.
2. To develop Gus Macker 3-on-3 Basketball as one of the City's premier events.
3. To continue creating community and awareness through offering the "Make a Difference Day" event.
4. To provide family entertainment and increase visibility to downtown merchants with "Movies on the Plaza".
5. To increase volunteer participation by 30 percent by connecting people of areas of special interest.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	37,062	34,404	183,080	127,320	189,680	49.0%
Contracted Services	3,922	8,611	14,810	19,730	18,300	-7.2%
Commodities	3,113	9,150	9,140	8,890	9,640	8.4%
Internal Charges	11,935	17,727	18,220	15,130	15,890	5.0%
Other Payments	0	0	0	0	0	
Program Total	56,032	69,892	225,250	171,070	233,510	36.5%
FUNDING SOURCES						
General Fund 101 - Taxes	56,032	62,917	225,250	170,470	218,410	28.1%
Recreation Fees	0	6,975	0	600	15,100	
Program Total	56,032	69,892	225,250	171,070	233,510	36.5%
EQUIVALENCY FACTOR						
Cost per EDU	$1.61	$1.96	$6.21	$4.87	$6.64	36.4%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.30	0.30	0.50	0.50	0.50	
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	
Recreation Program Coordinator	0.00	0.00	1.20	1.20	1.20	
Other Staffing (Full-Time Equivalents)						
Recreation Leader III	0.00	0.00	0.00	0.00	0.00	
Recreation Leader II	0.09	0.09	1.00	1.00	1.22	
Total - Full-Time Equivalents	0.39	0.39	2.70	2.70	2.92	8.1%

Program 5549 - Teen Recreation

Provide programs and activities for Tracy teens, including operation of a Teen Center and collaboration with other community youth-serving organizations. Provide support to the Youth Advisory Commission.

COMMENTARY

In FY 06-07, program staffing increased part-time hours. But, program costs showed a decrease. In FY 07-08, program staffing will reduce staff hours. Program costs will show a minor increase.

For FY 08-09, program staffing will again decrease part-time staff. The program budget provides for the reduced staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To offer 2 days of on-campus middle school programming with tutoring serving 50 participants per week.
2. To operate the Teen Center 3 days a week, 3 hours per day, and for special events, serving 75 participants per week.
3. To increase on-campus activities which include lunch time rallies and classroom presentations.
4. To offer 4 teen special events and trips, and 5 teen dances, serving 1,500 participants.
5. To increase the visibility of the Youth Advisory Commission through their involvement in community functions.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	156,400	146,686	134,200	150,280	142,350	-5.3%
Contracted Services	28,931	17,548	29,320	20,330	28,600	40.7%
Commodities	8,953	6,221	11,960	9,760	12,860	31.8%
Internal Charges	23,377	32,173	27,430	27,430	28,620	4.3%
Other Payments	0	0	0	0	0	
Program Total	217,661	202,628	202,910	207,800	212,430	2.2%
FUNDING SOURCES						
General Fund 101 - Taxes	207,192	187,771	193,310	198,200	201,730	1.8%
Recreation Fees	10,469	14,857	9,600	9,600	10,700	11.5%
Recreation Grant	0	0	0	0	0	
Program Total	217,661	202,628	202,910	207,800	212,430	2.2%
EQUIVALENCY FACTOR						
Cost per EDU	$6.24	$5.69	$5.60	$5.91	$6.04	2.1%
PROGRAM STAFFING						
Regular Positions						
Recreation Manager	0.00	0.00	0.00	0.00	0.00	
Recreation Supervisor	0.40	0.40	0.25	0.25	0.25	
Recreation Program Coordinator	1.00	1.00	0.50	0.50	0.50	
Other Staffing (Full-Time Equivalents)						
Recreation Leader II	1.17	2.02	1.95	1.95	1.80	
Total - Full-Time Equivalents	2.57	3.42	2.70	2.70	2.55	-5.6%

Program 554Y - Mayor's Community Youth Support

To develop and administer recreational youth activities that focus on the Youth Continuum of Care (Prevention and Intervention), as part of the Mayor's Community Youth Support Network.

COMMENTARY

The Mayor's Community Youth Support Network (MCYSN) outlines a youth service strategy (prevention, intervention and suppression) which partners the City, Police, Parks and Community Services, and community agencies in service delivery. The MCYSN vision is to respect, inspire, protect and trust youth in order to fulfill their potential and ability to contribute to a safe productive community. In FY 07-08, program costs reflect initial start-up and operations for only a few months.

For FY 08-09, the program budget provides for full-year staffing and funding of the Recreation Division's MCYSN program activities.

PERFORMANCE OBJECTIVES

1. To develop and implement a mobile recreation program by the Fall of 2008.
2. To contract services for a 3-on-3 basketball tournament in the summer of 2008.
3. To develop a Midnight Basketball Program for Friday evenings.
4. To expand the S.A.F.E. after-school program at Williams Middle School from two days to five days.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	0	0	0	30,620	91,860	200.0%
Contracted Services	0	0	0	17,560	40,850	132.6%
Commodities	0	0	0	7,210	24,510	239.9%
Internal Charges	0	0	0	0	14,130	
Other Payments	0	0	192,000	0	0	
Program Total	0	0	192,000	55,390	171,350	209.4%
FUNDING SOURCES						
General Fund 101 - Taxes	0	0	192,000	55,390	171,350	209.4%
Recreation Fees	0	0	0	0	0	
Recreation Grant	0	0	0	0	0	
Program Total	0	0	192,000	55,390	171,350	209.4%
EQUIVALENCY FACTOR						
Cost per EDU	$0.00	$0.00	$5.30	$1.58	$4.87	209.1%
PROGRAM STAFFING						
Regular Positions						
Recreation Supervisor	0.00	0.00	0.00	0.00	0.00	
Recreation Program Coordinator	0.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Recreation Leader II	0.00	0.00	0.00	1.30	1.30	
Recreation Program Coordinator	0.00	0.00	0.00	0.50	0.50	
Total - Full-Time Equivalents	0.00	0.00	0.00	1.80	1.80	

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Implemented new subsidized taxi guidelines.
2. Finalized design concept for CNG facility expansion.
3. Completed bus stop improvement and bus shelter implementation design.
4. Completed retro-fit of revenue service fleet.

Current Projections: FY 07-08

1. Complete final architectural design and award bid for multimodal transit station.
2. Complete CNG facility expansion construction.
3. Begin short range (10 year) transit plan.
4. Begin construction of bus stop improvement and bus shelter project.
5. Begin Bikeways Master Plan Amendment: Rail, Streetscapes and Irrigation District Bikeways Study.

Future Projections: FY 08-09

1. Implement upgrade to transit security system, including security cameras.
2. Complete bus stop improvements and bus shelter construction.
3. Complete short range (10 year) Transit Plan and Bikeways Master Plan Amendment.
4. Order paratransit minivans for facilitation of rapid, efficient trip routing.
5. Complete Bikeways Project to close two gaps on two separate class 1 bike paths within the City Of Tracy.

Program 5551 - Transit Operations

Provide Tracy area residents with public transit, involving fixed route, modified dial-a-ride, and subsidized taxi services. Provide support for the commute based trip reduction efforts.

COMMENTARY

In FY 06-07, program staffing increased managerial staff. Program costs showed a modest increase, but less than expected, while fare revenues showed a minimal increase. In FY 07-08, program costs will show a moderate increase. Personnel costs are down due to staff turnover, although temporary help costs are up. However, fare revenues will show a serious drop.

For FY 08-09, no staffing change are anticipated. The program budget provides for the current staffing and a normal cost increment. Fare revenues are projected to remain at their current level.

PERFORMANCE OBJECTIVES

1. To operate a fixed route and paratransit systems providing service 6 days per week for 12 hours per day, Monday though Friday, and 10 hours on Saturday.

2. To provide fixed route service for over 100,000 riders traveling over 145,000 service miles and paratransit service for over 25,000 riders traveling over 75,000 service miles.

3. To contract for $873,100 in transit operating and bus maintenance services.

4. To contract for $25,900 in subsidized taxi service during hours when paratransit services are not operating.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	145,210	243,046	233,280	192,390	225,050	1700.0%
Contracted Services	766,362	732,313	972,750	817,400	940,990	15.1%
Commodities	101,335	76,956	90,830	119,940	124,330	3.7%
Internal Charges	147,120	153,997	170,990	173,200	188,360	8.8%
Other Payments	0	0	0	0	0	
Program Total	1,160,027	1,206,312	1,467,850	1,302,930	1,478,730	13.5%
FUNDING SOURCES						
Transit Fund 571- Taxes	505,744	534,070	729,750	534,950	707,630	32.3%
Transit Operating Grants	554,302	570,620	640,000	692,880	697,000	6.0%
Transit Fares	99,981	101,622	98,100	75,100	74,100	-1.3%
Program Total	1,160,027	1,206,312	1,467,850	1,302,930	1,478,730	13.5%
EQUIVALENCY FACTOR						
Cost per EDU	$33.25	$33.86	$40.49	$37.06	$42.02	13.4%
PROGRAM STAFFING						
Regular Positions						
Community Services Supervisor	0.60	0.60	0.60	0.00	0.00	
Sr. Maintenance Worker	0.50	0.50	0.50	0.50	0.50	
Deputy Director	0.05	0.25	0.25	0.25	0.25	
Recreation Program Coordinator	1.00	1.00	1.00	1.00	1.00	
Management Analyst II	0.00	0.00	0.00	0.60	0.60	
Other Staffing (Full-Time Equivalents)						
Intern	0.00	0.00	0.00	0.00	0.00	
Transportation Commissioners (7)	0.00	0.00	0.00	0.13	0.13	
Total - Full-Time Equivalents	2.15	2.35	2.35	2.48	2.48	0.0%

Program 5552 - Airport Operations

Operate and maintain the Tracy Municipal Airport and the airfield at New Jerusalem. Administer contract with the Fixed Base Operator and leases with various airport tenants.

COMMENTARY

In FY 06-07, program staffing increased managerial staff and added a new airport coordinator position funded by the General Fund. At mid-year, City staff had to take over operations of the FBO (Fixed Base Operator). So, program costs showed major increases for staffing and fuel purchases. In FY 07-08, personnel costs, while less than expected, are up due to full-year staffing. Also, temporary help costs are up. A new contractor took over FBO activities at the airport; temporary staff was reduced.

For FY 08-09, no further program changes are anticipated. The program budget provides for current staffing and a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide airport space for 100 tiedowns, 51 City hangars, and 24 private hangars.
2. To contract for fixed base operations to provide service 7 days a week and for 10 hours per day.
3. To achieve and maintain a 97% occupancy rate for City-owned hangars and maintain a 40 cent/gallon margin for all fuel sales.
4. To provide maintenance, weed abatement, and asphalt erosion control over 640 acres.
5. To generate at least $256,000 in direct use airport fees.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	47,518	113,092	223,110	184,490	228,900	24.1%
Contracted Services	63,675	82,913	73,460	98,760	73,840	-25.2%
Commodities	16,148	49,148	31,110	27,300	31,970	17.1%
Internal Charges	31,530	36,169	39,660	38,250	41,330	8.1%
Other Payments	3,530	0	0	0	0	
Program Total	162,401	281,322	367,340	348,800	376,040	7.8%
FUNDING SOURCES						
General Fund 101 - Taxes	0	21,187	84,470	81,800	88,800	8.6%
Airport Fund 561	-111,359	-36,476	-6,830	-40,030	-37,360	-6.7%
Direct Use Fees	219,760	218,266	223,700	233,200	256,600	10.0%
State Grants	10,000	32,345	20,000	27,830	20,000	-28.1%
Agricultural Leases	44,000	46,000	46,000	46,000	48,000	4.3%
Program Total	162,401	281,322	367,340	348,800	376,040	7.8%
EQUIVALENCY FACTOR						
Cost per EDU	$4.65	$7.90	$10.13	$9.92	$10.69	7.7%
PROGRAM STAFFING						
Regular Positions						
Community Services Supervisor	0.40	0.40	0.40	0.00	0.00	
Sr. Maintenance Worker	0.50	0.50	0.50	0.50	0.50	
Deputy Director	0.00	0.25	0.25	0.25	0.25	
Airport Coordinator	0.00	1.00	1.00	1.00	1.00	
Management Analyst II	0.00	0.00	0.00	0.40	0.40	
Other Staffing (Full-Time Equivalents)						
FBO Attendants	0.00	0.50	0.50	0.50	0.00	
Transportation Commissioners (7)	0.00	0.00	0.00	0.12	0.12	
Total - Full-Time Equivalents	0.90	2.65	2.65	2.77	2.27	-18.1%

Program 5553 - Solid Waste

Contracted services for the collection and disposal of solid waste from within the City. Coordinate the City's recycling and waste reductions efforts.

COMMENTARY

In FY 06-07, the program was transferred to the Public Works Department.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	129,957	0	0	0	0	
Contracted Services	15,233,612	0	0	0	0	
Commodities	5,615	0	0	0	0	
Internal Charges	10,661	0	0	0	0	
Other Payments	425,698	0	0	0	0	
Program Total	15,805,543	0	0	0	0	
FUNDING SOURCES						
Solid Waste Fund 531	15,805,543	0	0	0	0	
Program Total	15,805,543	0	0	0	0	
EQUIVALENCY FACTOR						
Cost per EDU	$453.01	$0.00	$0.00	$0.00	$0.00	
PROGRAM STAFFING						
Regular Positions						
Community Services Supervisor	0.00	0.00	0.00	0.00	0.00	
Deputy Director	0.50	0.00	0.00	0.00	0.00	
Recreation Program Coordinator	1.00	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Recycling Coordinator	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	1.50	0.00	0.00	0.00	0.00	

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

PERFORMANCE OBJECTIVES

To provide quality cultural arts programs for the community, encourage cultural awareness through the arts, encourage and facilitate education and opportunities in the arts, and establish Tracy as a cultural destination.

Past Accomplishments: FY 05-06 and FY 06-07

1. Established ongoing stakeholder relationships with the community and non-profit groups.
2. Developed a mission statement and a vision statement for the Cultural Arts Division that would include the Grand Theatre Center for the Arts, Civic Arts Plan, Tracy Community Cultural Arts Commission, and Arts Education.
3. Completed agreements with outside groups for Tracy Arts Commission (Community Cultural Arts Commission) including Tracy Performing Arts Foundation, Tracy Community Theatre, and Sister City Association of Tracy.
4. Began construction on the Grand Theatre Center for the Arts facility.
5. Produced 1st Annual Multi-Cultural Festival.
6. Encouraged and facilitated education and opportunities in the arts that included Music in the Park, Civic Art Plan, and Re-Granting.

Current Projections: FY 07-08

1. Continue ongoing marketing campaign for the Grand Theatre Center for the Arts; specifically, launch new website, season brochure, arts education catalog, and season of gallery exhibitions. Develop annual survey of services and present to patrons for ongoing feedback.
2. Communicate with each of the downtown businesses on upcoming season of shows, gallery exhibitions, and ongoing arts educational programming for diverse socioeconomic groups of patrons.
3. Create a communications and services survey for rental clients to ascertain how staff can better assist and accommodate them in the future.
4. Complete first public/private funded art project in the City. Highlight additional projects in the media with staff.
5. Complete revision of Re-Granting Guidelines for the Tracy Arts Commission.
6. Completion of Tracy Arts Commission ongoing projects and services, including Civic Art Plan, Music in the Park, and the Multi-Cultural Festival.

Future Projections: FY 08-09

1. Develop a support campaign for the Civic Art Plan through the use of news stories for local media, a civic art brochure, and appearances at 5 local events and meeting with local community groups.
2. Establish downtown Tracy as a destination point for the region through arts performances and exhibitions.
3. Develop a comprehensive marketing campaign for the Grand Theatre Center for the Arts in conjunction with the Downtown Specific Plan that includes the overall experience of Historic Downtown Tracy.
4. Make recommendations to the City Council regarding a tiered approach to funding the Civic Arts Plan.
5. Create handout brochure for all of the Tracy Arts Commission projects and services, such as the Civic Art Plan, Re-Granting, Music in the Park, and the Multi-Cultural Festival.
6. Research funding mechanisms for the Cultural Arts Division (Transient Occupancy Tax).

Program 5661 - Cultural Arts

Manage and coordinate the City's cultural arts activities, including the planning and development of a new Cultural Arts Center for the City. Provide staff support to the City's Cultural Arts Commission.

COMMENTARY

Late in FY 04-05, construction began on the City's new Grand Theatre and its opening was held in September of 2007. Program costs through FY 06-07 reflect program start-up and preparation for the opening of the Grand Theatre. The FY 07-08 program budget provided for a full-year of operations and program activities. Program costs are projected to exceed budget, while revenues will be less than expected.

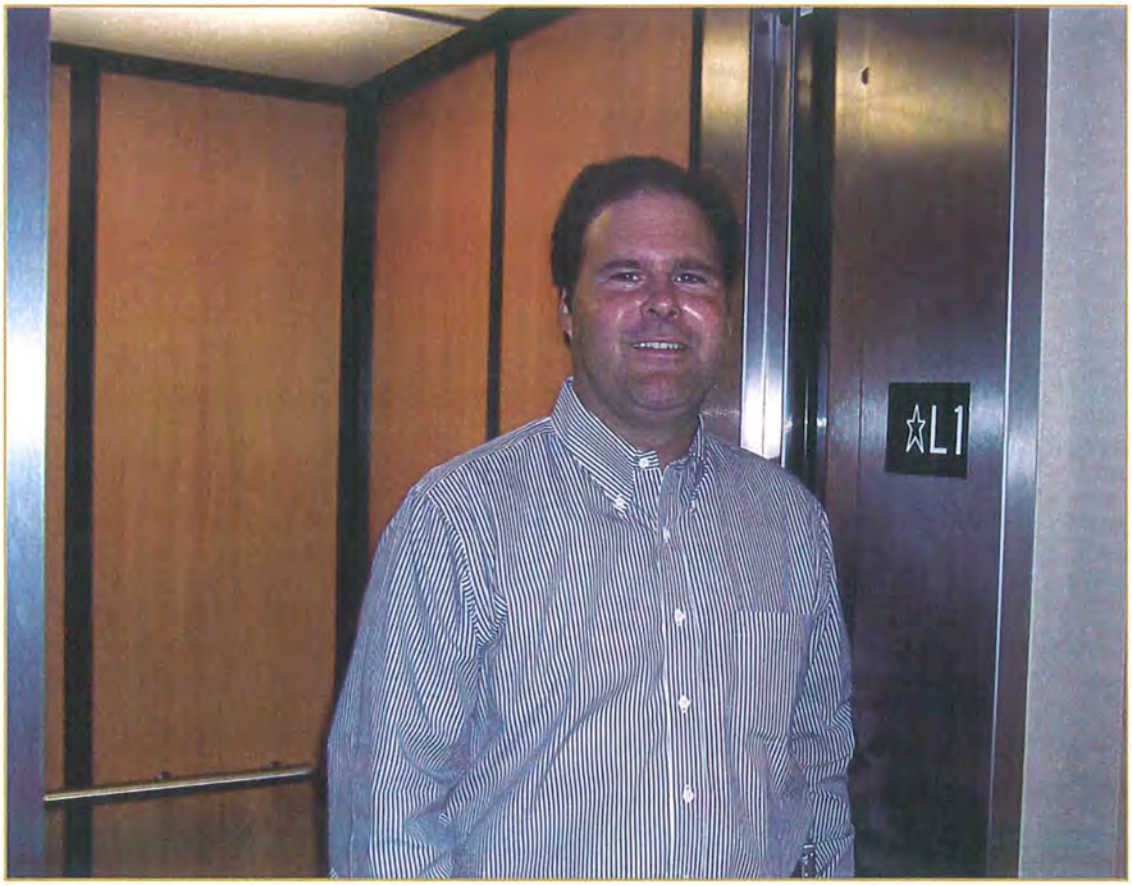
For FY 08-09, program staffing will delete 2.00 FTEs. The program budget provides for a full-year of program operations and activities. Program revenues are projected to increase and cover 22.9% of program costs.

PERFORMANCE OBJECTIVES

1. To develop a support campaign for the Civic Arts Plan through the use of news stories for the local media, a civic art brochure, and appearances at 5 local events/ meetings with local community groups.
2. To develop a comprehensive marketing campaign for the Grand Theatre Center for the Arts that will establish historic downtown Tracy as a regional destination point.
3. To plan for annual fund-raising and ongoing support of the Grand Theatre Center for the Arts with the Arts Leadership Alliance.
4. To provide recommendations to City Council for update and tiered approach to funding the Civic Arts Plan.
5. To create a tri-fold brochure for all projects and services; Civic Art Plan, Re-granting, Music in the Park, and the Multi-Cultural Festival.

Department 55	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	Estimated	$ Approved	Change
Personnel Expenses	78,173	243,687	717,310	664,110	730,800	10.0%
Contracted Services	32,918	97,514	579,290	824,330	717,060	-13.0%
Commodities	4,427	13,415	237,030	89,190	139,400	56.3%
Internal Charges	11,978	38,151	145,670	148,730	155,280	4.4%
Other Payments	3,000	0	22,000	50,980	22,700	-55.5%
Program Total	130,496	392,767	1,701,300	1,777,340	1,765,240	-0.7%
FUNDING SOURCES						
General Fund 101 - Taxes	130,496	392,767	1,011,300	1,508,340	1,360,240	-9.8%
Cultural Arts Fees	0	0	540,000	239,000	375,000	56.9%
ALA Contribution	0	0	150,000	30,000	30,000	0.0%
Program Total	130,496	392,767	1,701,300	1,777,340	1,765,240	-0.7%
EQUIVALENCY FACTOR						
Cost per EDU	$3.74	$11.02	$46.93	$50.55	$50.16	-0.8%
PROGRAM STAFFING						
Regular Positions						
Cultural Arts Program Manager	1.00	1.00	1.00	1.00	1.00	
Admin Asst II	0.00	0.00	1.00	1.00	1.00	
Recreation Program Coordinator	0.00	1.00	1.00	1.00	1.00	
Box Office Assistant	0.00	1.00	1.00	1.00	1.00	
Gallery Supervisor	1.00	1.00	1.00	1.00	1.00	
Theatre Coordinator	1.00	1.00	1.00	1.00	1.00	
Box Office Coordinator	0.00	1.00	1.00	1.00	0.00	
Other Staffing (Full-Time Equivalents)						
Cultural Arts Commissioner	0.10	0.10	0.10	0.10	0.10	
Intern & Program Assistant	0.50	3.00	4.00	4.00	3.00	
Total - Full-Time Equivalents	3.60	9.10	11.10	11.10	9.10	-18.0%

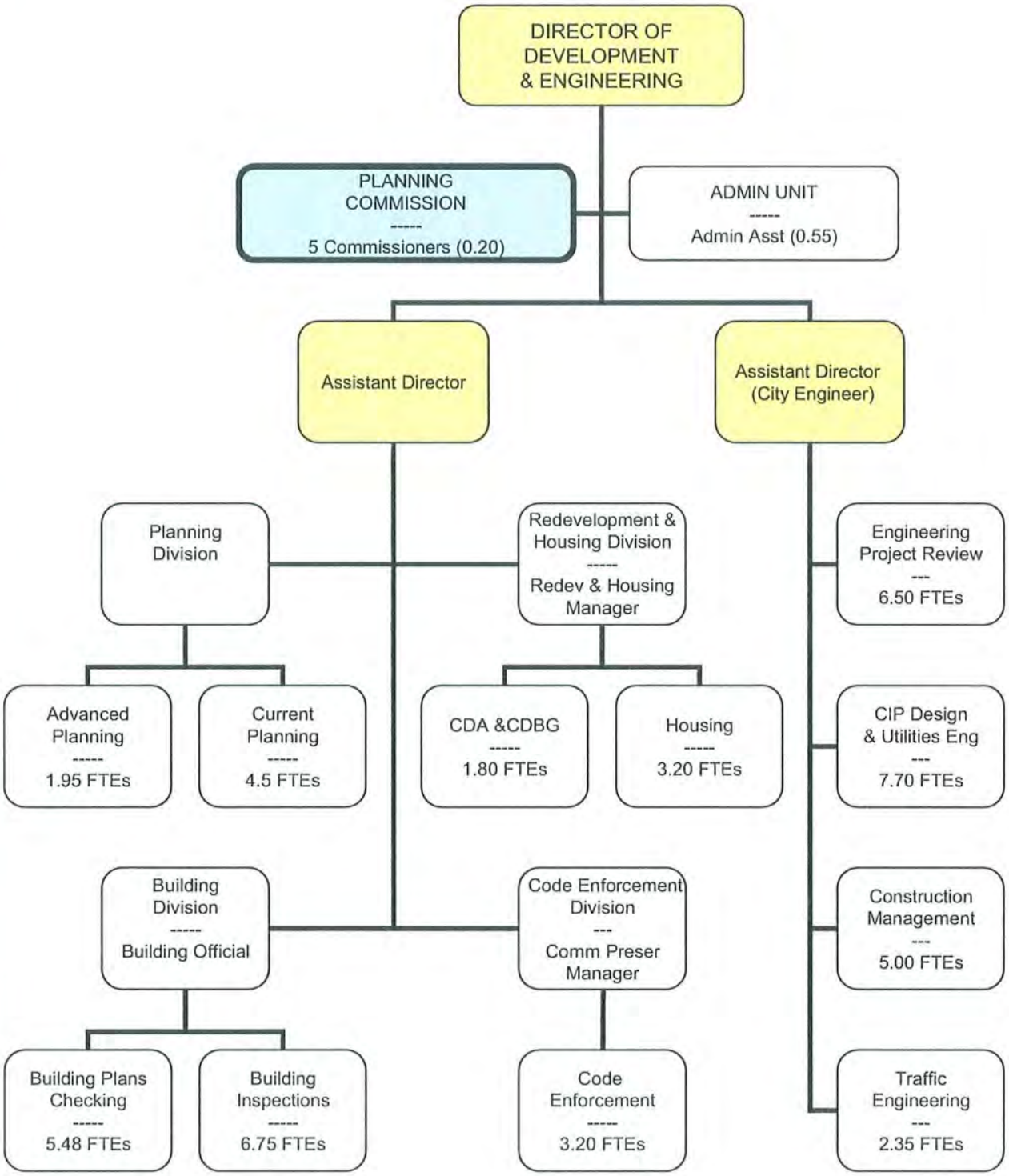
DEVELOPMENT & ENGINEERING SERVICES DEPARTMENT



Department Head
Andrew Malik, Development & Engineering Services Director

Mission Statement
Through High Quality Service, Protect Public Health and Safety and Enhance Long-Term Development Character

City of Tracy
DEVELOPMENT & ENGINEERING SERVICES DEPARTMENT
FY08-09



5600 - DEVELOPMENT & ENGINEERING SERVICES DEPARTMENT BUDGET SUMMARY

The Development & Engineering Services Department provides planning and development control services for the City including advance and current planning, redevelopment, housing rehabilitation, building plan review, building inspections, and code enforcement.

In FY 99-00, the department acquired the City's engineering division, which provides engineering services related to the design and construction of all City public facilities and infrastructure.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 10.2% over the current year estimates, and also represents a 18.1% increase over FY 06-07 actual expenditures. The base component of the budget represents a 7.7% increase over the current year estimates, while budget augments represent a 2.3% increase over the base budget.

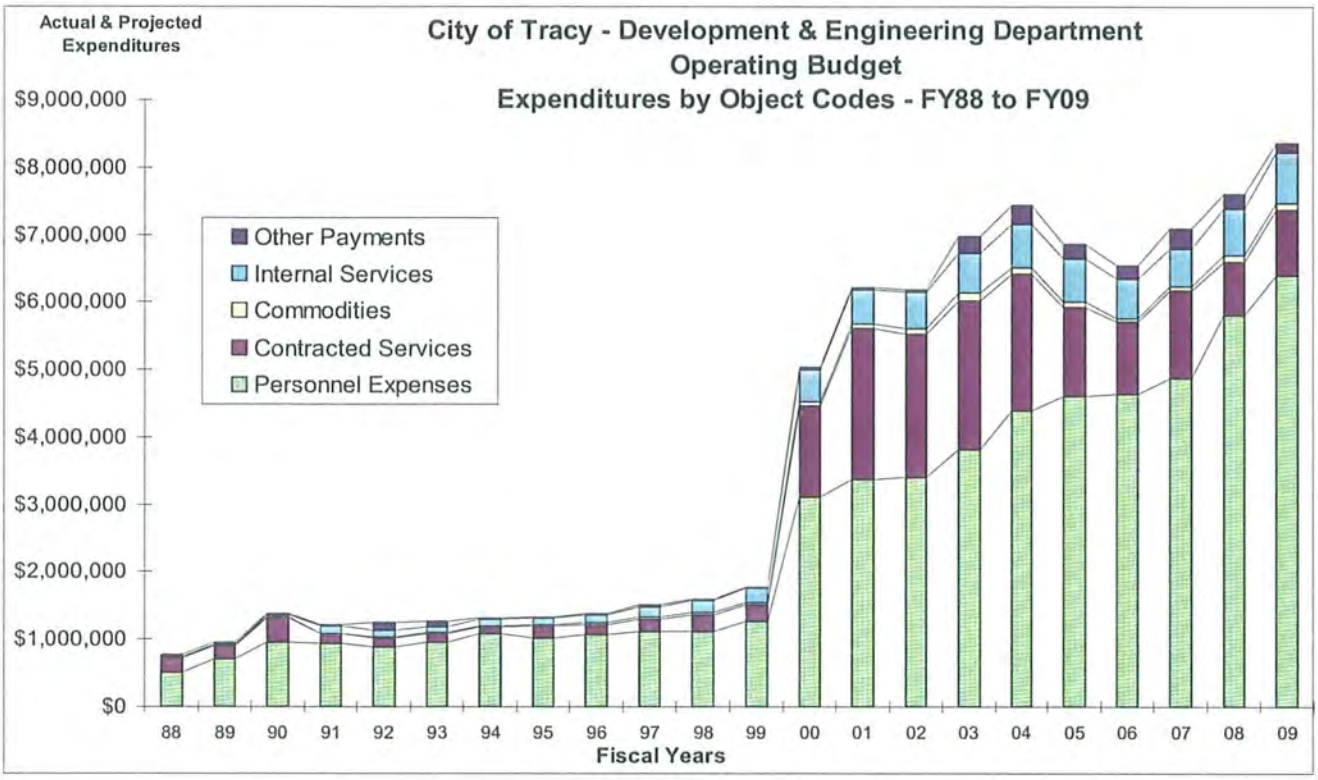
As proposed for FY 08-09, departmental staffing will be reduced by 4 full-time regular positions. In FY 07-08, 2 full-time regular positions and 1.0 FTE in other staffing were added.

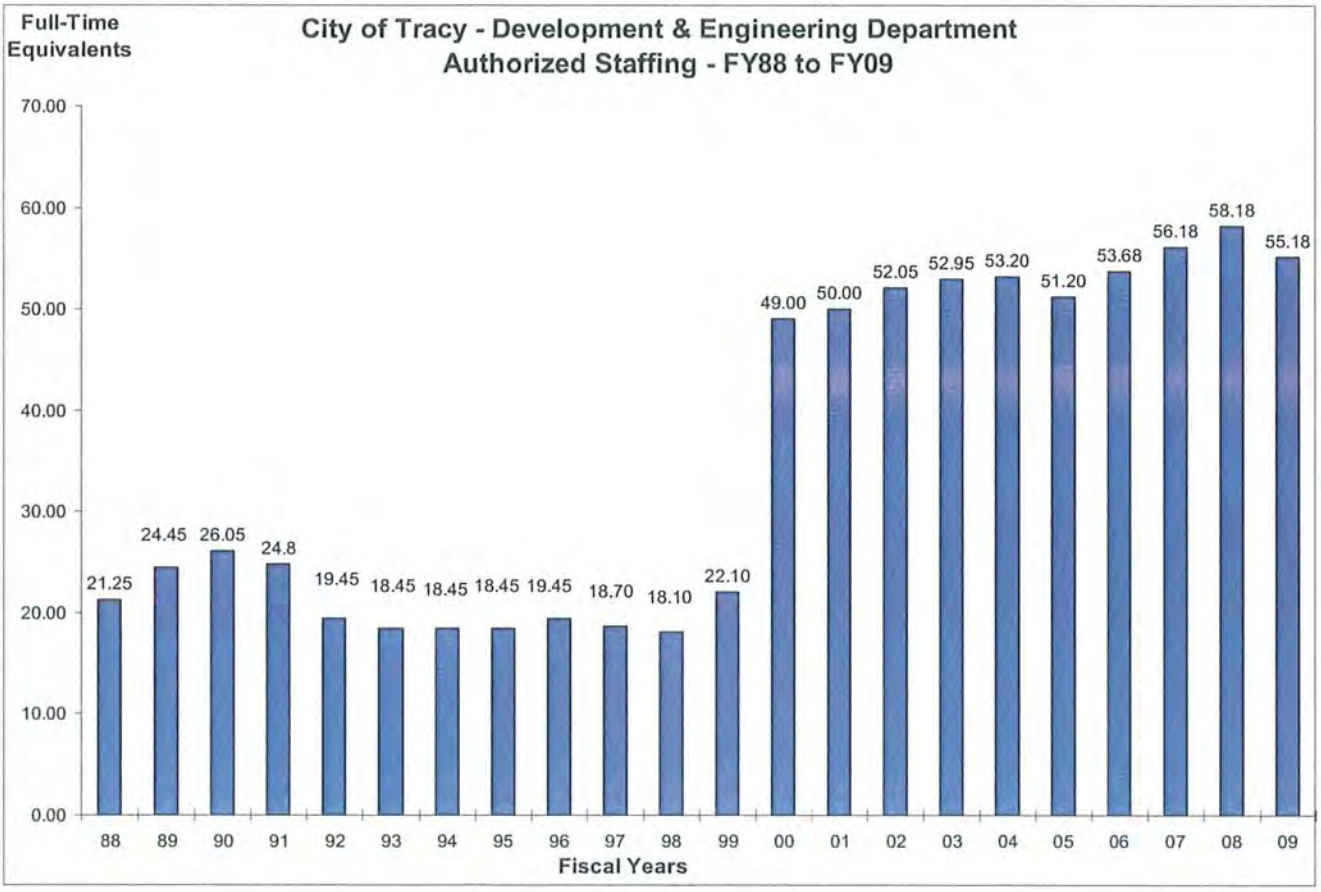
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Director's Office						
5611 - Development & Engineering Administration	300,300	353,536	457,320	379,480	396,270	4.4%
Planning Division						
5621 - Advanced Planning	328,372	364,952	380,570	407,600	382,820	-6.1%
5622 - Current Planning	470,001	505,862	691,910	621,800	667,660	7.4%
Redevelopment & Housing Division						
5631 - Redevelopment	171,875	189,163	231,640	199,750	340,750	70.6%
5632 - Housing	288,635	360,873	462,650	477,720	479,880	0.5%
5634 - Downtown Parking	19,154	15,056	35,440	16,390	35,600	117.2%
5639 - Comm Devel Block Grant	163,772	207,658	88,320	92,120	88,320	-4.1%
Building Division						
5641 - Building Plans Checking	609,801	761,230	887,390	725,380	814,890	12.3%
5642 - Building Inspections	975,313	856,226	1,015,850	939,910	1,028,100	9.4%
Code Enforcement Division						
5643 - Code Enforcement	298,542	355,371	588,640	513,600	533,340	3.8%
Engineering Division						
5661 - Engineering Review	765,767	935,456	1,028,170	882,130	901,700	2.2%
5662 - Capital Project Design	950,187	942,997	1,072,840	1,025,270	1,134,120	10.6%
5663 - Utilities Engineering	81,226	94,902	190,400	137,570	186,600	35.6%
5664 - Traffic Engineering	183,334	261,012	363,240	286,290	379,520	32.6%
5665 - Construction Management	943,781	881,972	980,200	889,330	997,430	12.2%
Department Total	6,550,060	7,086,266	8,474,580	7,594,340	8,367,000	10.2%
Amended Budget	8,215,849			8,666,597	over 2 years	18.1%
% of Amended Spent	79.72%			91.65%		
				Base Budget	7,961,680	7.7%
				Augmentations	653,320	2.3%
EQUIVALENCY FACTOR						
Cost per EDU	$187.73	$198.88	233.78	$215.99	$237.77	10.1%

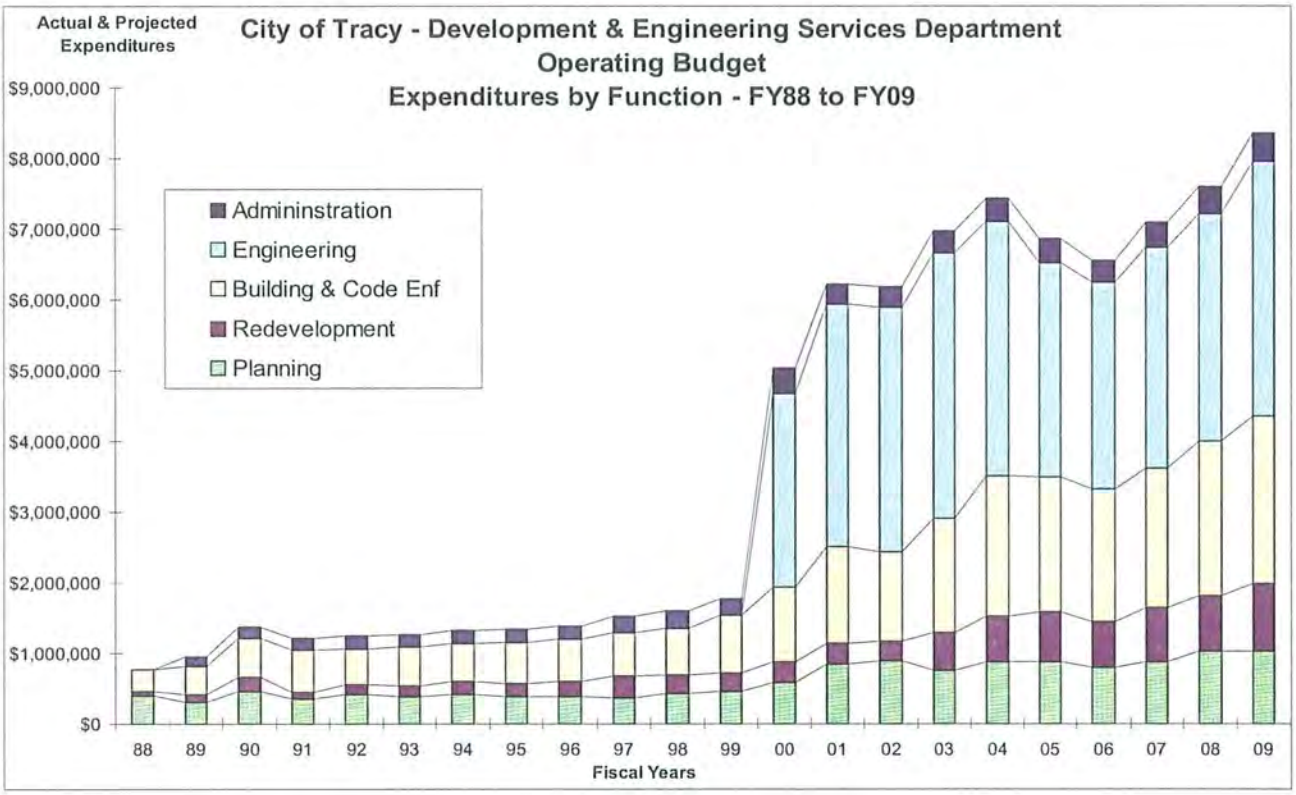
5600 - DEVELOPMENT & ENGINEERING SERVICES DEPARTMENT BUDGET SUMMARY (CONTINUED)

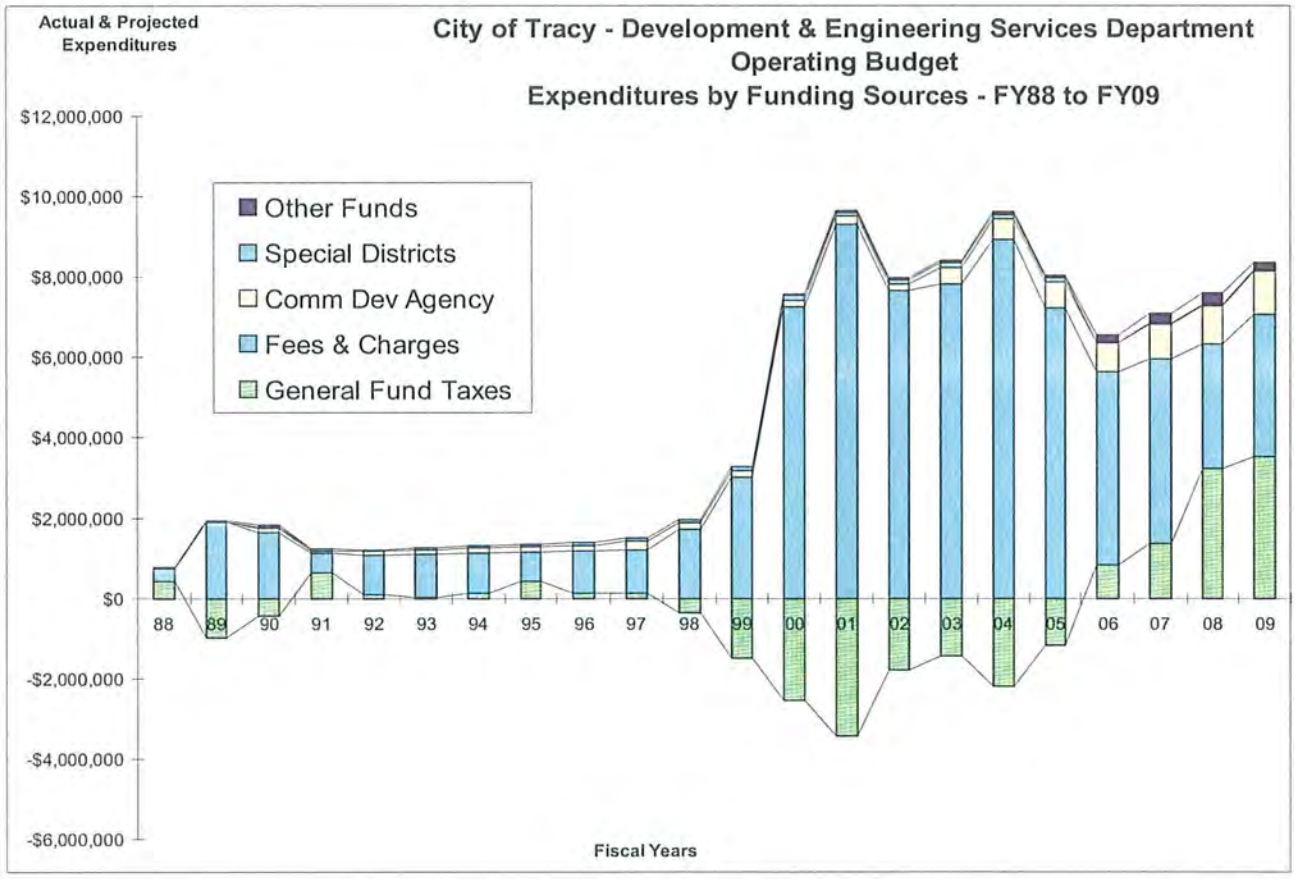
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	4,636,565	4,870,053	6,620,020	5,804,640	6,398,790	10.2%
Contracted Services	1,065,993	1,307,529	919,190	796,110	975,160	22.5%
Commodities	55,911	59,085	97,760	93,620	101,990	8.9%
Internal Charges	594,883	563,131	695,790	690,920	748,340	8.3%
Other Payments	196,708	286,468	141,820	209,050	142,720	-31.7%
Department Total	6,550,060	7,086,266	8,474,580	7,594,340	8,367,000	10.2%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCE						
General Fund 101 - Taxes	758,859	1,387,045	2,578,150	3,224,980	3,395,720	5.3%
Planning Fees	315,698	397,563	416,200	322,000	262,280	-18.5%
Building Fees	2,157,404	1,652,990	1,740,000	980,000	990,250	1.0%
Engineering Fees	1,275,514	1,384,272	690,000	636,650	600,400	-5.7%
Capital Project Offset	1,124,105	1,124,187	1,715,170	1,176,320	1,665,600	41.6%
Parking District Fund 222	19,154	15,056	35,440	16,390	35,600	117.2%
TDA & Gas Tax Funds 24x	100,000	147,000	155,000	155,000	155,000	0.0%
Com Devel Block Gt Fund 26x	163,772	207,658	73,320	92,120	73,320	-20.4%
CDA Housing Fund 281	288,635	360,873	462,650	477,720	479,880	0.5%
CDA Project Fund 281	265,693	314,720	418,250	375,590	522,350	39.1%
Water Fund 511	52,353	60,148	63,300	54,500	61,000	11.9%
Wastewater Fund 521	28,873	34,720	90,200	68,070	90,600	33.1%
Drainage Fund 541	0	34	36,900	15,000	35,000	
Department Total	6,550,060	7,086,266	8,474,580	7,594,340	8,367,000	10.2%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
Director of Development & Engineering	1.00	1.00	1.00	1.00	1.00	
Planners	8.00	8.00	8.00	8.00	8.00	
Engineers	13.00	13.00	13.00	13.00	12.00	
Engineering Technical	7.00	7.00	7.00	7.00	7.00	
Building Official	1.00	1.00	1.00	1.00	1.00	
Building Regulation	9.00	12.00	12.00	12.00	11.00	
Code Enforcement	2.00	2.00	3.00	3.00	2.00	
Secretarial & Clerical	10.00	11.00	12.00	12.00	11.00	
Other Staffing (Full-Time Equivalents)						
Commission & Board Members	0.20	0.20	0.20	0.20	0.20	
Project Manager/Program Specialist	1.00	0.00	0.00	1.00	1.00	
Temp Clerk	0.50	0.50	0.50	0.50	0.50	
Plans Examiner	0.48	0.48	0.48	0.48	0.48	
Total Full-Time Equivalents	53.18	56.18	58.18	59.18	55.18	-6.8%


Actual & Projected Expenditures
City of Tracy - Development & Engineering Department
Operating Budget
Expenditures by Object Codes - FY88 to FY09
$9,000,000
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Development & Engineering Department
Authorized Staffing - FY88 to FY09
70.00
60.00
50.00
40.00
30.00
20.00
10.00
0.00
21.25 24.45 26.05 24.8 19.45 18.45 18.45 18.45 19.45 18.70 18.10 22.10 49.00 50.00 52.05 52.95 53.20 51.20 53.68 56.18 58.18 55.18
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Development & Engineering Services Department
Operating Budget
Expenditures by Function - FY88 to FY09
$9,000,000
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Admininstration
Engineering
Building & Code Enf
Redevelopment
Planning
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Development & Engineering Services Department
Operating Budget
Expenditures by Funding Sources - FY88 to FY09
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
-$2,000,000
-$4,000,000
-$6,000,000
Other Funds
Special Districts
Comm Dev Agency
Fees & Charges
General Fund Taxes
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Development & Engineering Services

(formerly Community Development)

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$1,594,560	$73.89	22.10
FY 02-03 Actual	6,973,378	234.16	52.95
FY 06-07 Actual	7,252,800	203.56	56.18
FY 07-08 Estimated	7,753,430	213.89	54.18

% Change: 10 Years

% Change: Per Annum *long-term trends not comparable due to reassignment of programs*

Historical Milestones

FY 99-00

- The Department was renamed from "Community Development" to "Development and Engineering Services". The Engineering Division was transferred from the Public Works Department into the new Department. This included five programs and 22 FTEs.
- The City Hall Annex was remodeled and expanded to provide more space for growing departmental staff.

Recent Budget Changes

FY 03-04

- Workload level showed decreases in both Engineering and Building Divisions. Issuance of 1,183 permits for new single-family homes.

FY 04-05

- An Assistant City Engineer and an Associate Engineer position deleted as part of departmental cutback effort
- $338,000 in contracted engineering services cut
- 1.00 FTE of the Building Inspector's hours reallocated to the Redevelopment and Housing Programs
- Workload again decreased for both the Building and Engineering Divisions. Issuance of 720 permits for single-family homes.

FY 05-06

- Work again decreased for both the Building and Engineering Divisions. Issuance of 320 permits for single-family homes.
- Fee revenues were down in all categories
- An Assistant City Engineer position was added for Capital Project Management
- Contracted services reduced about $318,100 in Engineering
- Building Inspector reallocated from Redevelopment and Housing Program into Code Enforcement Program
- Housing Rehab Specialist added to Housing Program

FY 06-07

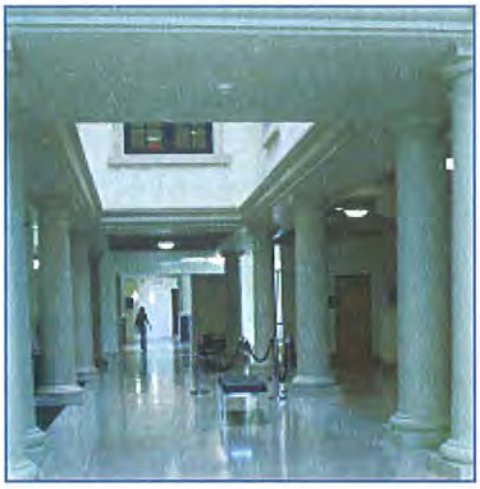
- Workload and revenues for both Building and Engineering Division continue to decline. Issuance of only 170 permits anticipated for single family homes.
- Departmental staffing added 3 new full-time positions at mid-year:
  2 Administrative Assistants, one for Engineering and one for Building Inspection; and a Building Inspector Supervisor for the Building Division
- Temporary staffing was reduced by 1.5 FTEs
- With the completion of the new City Hall in April 2007, DES Administration, the Planning Division, Code Enforcement, and sections of the Building and Engineering Division relocated from the City Hall Annex at the Boyd Service Center into the new City Hall

FY 07-08

- Workload and revenues for the Building Division continued to decrease. Issuance of less than 100 permits for single family homes are anticipated for the year.
- Workload and revenues from private development for the Engineering Division also down ; however, this can be offset by more work on capital projects
- Departmental staffing added:
  - 1 temporary halftime clerical position in the Building Division continued
  - 1 temporary Project Specialist for CDA
  - 1 Management Analyst for Administration
  - 1 Code Enforcement Officer

Proposed Budget Changes for FY 08-09

- Department will lose 4 positions:
  1 Assistant City Engineer
  1 Management Analyst
  1 Code Enforcement Officer
  1 Senior Plans Examiner
- Workload and revenues for Building Division are projected at the same level as FY 07-08
- An Associate Civil Engineer will be upgraded to Senior Civil Engineer
- Replacement of 5 vehicles planned



The following are major non-personnel expense items:

Expense	FY 06-07	%Change	FY 07-08	%Change	FY 08-09
Building Plan Check	$75,000	+4.5%	$78,400	+66.8%	$130,800
Contracted Building Inspections	335,000	-84.3%	52,500	-100.0%	0
Engineering Plan Check	95,700	+1.3%	106,600	+0.8%	107,500
Subdivision Testing	59,000	+5.3%	62,100	-29.1%	43,970
Contracted Engineering Inspections	209,300	-10.0%	188,300	+13.6%	213,960
Equipment Acquisition	$43,000		$33,200		$0
Equipment Replacements	40,500		52,000		$145,000

Departmental Budget Analysis - Part I

5600 - Development & Engineering — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	5,048,300	320,510	6.3%	5,368,810	207,790	3.9%	5,576,600	10.5%	4,636,565	83.1%
Contracted Services	1,372,670	(170,650)	-12.4%	1,202,020	(249,130)	-20.7%	952,890	-30.6%	1,065,993	111.9%
Commodities	126,520	640	0.5%	127,160	2,500	2.0%	129,660	2.5%	55,911	43.1%
Internal Charges	675,340	30,620	4.5%	705,960	1,000	0.1%	706,960	4.7%	594,883	84.1%
Other Payments	241,590	(75,880)	-31.4%	165,710	20,500	12.4%	186,210	-22.9%	196,708	105.6%
Department Total	7,464,420	105,240	1.4%	7,569,660	(17,340)	-0.2%	7,552,320	1.2%	6,550,060	86.7%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	5,576,600	2,760	0.0%	5,579,360	(35,690)	-0.6%	5,543,670	-0.6%	4,870,053	87.8%
Contracted Services	952,890	(102,810)	-10.8%	850,080	441,610	51.9%	1,291,690	35.6%	1,307,529	101.2%
Commodities	129,660	1,740	1.3%	131,400	(4,700)	-3.6%	126,700	-2.3%	59,085	46.6%
Internal Charges	706,960	19,270	2.7%	726,230	(1,380)	-0.2%	724,850	2.5%	563,131	77.7%
Other Payments	186,210	5,390	2.9%	191,600	(45,010)	-23.5%	146,590	-21.3%	286,468	195.4%
Department Total	7,552,320	(73,650)	-1.0%	7,478,670	354,830	4.7%	7,833,500	3.7%	7,086,266	90.5%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	5,543,670	580,710	10.5%	6,124,380	495,640	8.1%	6,620,020	19.4%	5,804,640	87.7%
Contracted Services	1,291,690	(376,900)	-29.2%	914,790	96,370	10.5%	1,011,160	-21.7%	796,110	78.7%
Commodities	126,700	2,640	2.1%	129,340	16,220	12.5%	145,560	14.9%	93,620	64.3%
Internal Charges	724,850	(28,610)	-3.9%	696,240	0	0.0%	696,240	-3.9%	690,920	99.2%
Other Payments	146,590	(94,290)	-64.3%	52,300	89,720	171.5%	142,020	-3.1%	209,050	147.2%
Department Total	7,833,500	83,550	1.1%	7,917,050	697,950	8.8%	8,615,000	10.0%	7,594,340	88.2%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	6,620,020	(340,380)	-5.1%	6,279,640	119,150	1.9%	6,398,790	-3.3%		
Contracted Services	919,190	3,100	0.3%	922,290	52,870	5.7%	975,160	6.1%		
Commodities	97,760	2,230	2.3%	99,990	2,000	2.0%	101,990	4.3%		
Internal Charges	695,790	53,000	7.6%	748,790	(450)	-0.1%	748,340	7.6%		
Other Payments	141,820	(11,820)	-8.3%	130,000	(1,680)	-1.3%	128,320	-9.5%		
Department Total	8,474,580	(293,870)	-3.5%	8,180,710	171,890	2.1%	8,352,600	-1.4%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5600 - Development & Engineering Services Department Base Analysis - Part II

Department Budget by Program	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5611 Devel & Eng Admin	300,300	353,536	457,320	376,770	19,500	5.2%
562x DES - Planning	684,256	704,280	932,060	1,036,080	0	0.0%
563x DES - CDA & Others	593,781	731,626	870,150	756,230	100,000	13.2%
5639 Comm Devel Block Grar	163,772	207,658	88,320	90,000	(1,680)	-1.9%
564x DES - Building	1,585,114	1,617,456	1,903,240	1,813,990	29,000	1.6%
5643 Code Enforcement	298,542	355,371	588,640	540,860	(7,520)	-1.4%
5661 Engineering Review	765,767	935,456	1,028,170	901,700	0	0.0%
5662 Capital Project Design	950,187	942,997	1,072,840	1,134,120	0	0.0%
5663 Utilities Engineering	81,226	94,902	190,400	186,600	0	0.0%
5664 Traffic Engineering	183,334	261,012	363,240	370,460	9,060	2.4%
5665 Construction Management	943,781	881,972	980,200	973,900	23,530	2.4%
Department Total	6,550,060	7,086,266	8,474,580	8,180,710	171,890	2.1%
Department Budget by Object						
Personnel Expenses	4,636,565	4,870,053	6,620,020	6,279,640	119,150	1.9%
Contracted Services	1,065,993	1,307,529	919,190	922,290	52,870	5.7%
Commodities	55,911	59,085	97,760	99,990	2,000	2.0%
Internal Charges	594,883	563,131	695,790	748,790	(450)	-0.1%
Other Payments	196,708	286,468	141,820	130,000	(1680)	-1.3%
Department Total	6,550,060	7,086,266	8,474,580	8,180,710	171,890	2.1%
Department Budget by Funding Source						
General Fund 101 - Taxes	758,859	1,387,045	2,578,150	2,352,680	1,028,640	43.7%
Planning Fees	315,698	397,563	416,200	395,000	(132,720)	-33.6%
Building Fees	2,157,404	1,652,990	1,740,000	1,715,000	(724,750)	-42.3%
Engineering Fees	1,275,514	1,384,272	690,000	723,000	(122,600)	-17.0%
Capital Project Offset	1,124,105	1,124,187	1,715,170	1,640,600	25,000	1.5%
Parking District Fund 222	19,154	15,056	35,440	35,600	0	0.0%
TDA & Gas Tax Funds 24x	100,000	147,000	155,000	155,000	0	
Com Devel Block Gt Fund 26x	163,772	207,658	73,320	90,000	(16,680)	-18.5%
CDA Housing Fund 281	288,635	360,873	462,650	489,240	(9,360)	-1.9%
CDA Project Fund 381	265,693	314,720	418,250	397,990	124,360	31.2%
Water Fund 511	52,353	60,148	63,300	61,000	0	0.0%
Wastewater Fund 521	28,873	34,720	90,200	90,600	0	0.0%
Drainage Fund 541	0	34	36,900	35,000	0	0.0%
Department Total	6,550,060	7,086,266	8,474,580	8,180,710	171,890	2.1%
Department Staffing						
Total-Full Time Equivalent	53.18	56.18	58.18	58.18	-3.00	-5.2%
Department Equipment Purchase						
Replacement Equipment	23,233	10,901	52,000	20,000	125,000	625.0%
New Equipment	0	0	33,200	0	0	

Key Indicators for Development & Engineering	FY 03-04 Actual	FY 04-05 Actual	FY05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Building Division Activities								
Building Permits - new homes	1,183	693	220	88	350	50	100	100.0%
Building Permits - others	2,337	2,279	2,293	1,969	2,150	1,500	1,500	0.0%
Building Inspections	79,737	65,452	40,462	28,168	33,000	15,000	15,000	0.0%
Code Enforcement								
Complaints Received					1,000		900	
Proactive Cases					100		100	
Capital Projects								
Capital Budget ($ million)	$245.559	$207.524	$200.156	$149.418	$103.832	$95.712	$89.529	-6.5%
CIP Expenditures ($ million)	$106.414	$53.390	$89.819	$75.462	$80.000	$41.677	$80.000	92.0%
% of Completion	43.3%	25.7%	44.9%	50.5%	77.0%	43.5%	89.4%	105.2%
Active CIP Projects	126	119	70	88	85	88	85	-3.4%
CIP Projects Completed								
Planning Applications								
General Planning	8	3	1	3	5	3	5	66.7%
Environmental Review	58	55	50	52	55	52	55	5.8%
Zoning	25	26	27	29	29	29	29	0.0%
Development Review	126	55	52	53	57	53	57	7.5%
Appeals to Plan Com	10	4	8	9	8	9	8	-11.1%
Appeals to City Council	2	3	2	3	4	3	4	33.3%
Planning Permits	184	131	105	122	135	122	135	10.7%
CARB	26	33	25	25	26	25	26	4.0%
Residential Growth Allocations	14	14	8	8	9	8	9	12.5%
Engineering Applications								
Map Reviews	8	17	16	11	8	11	9	
Public Improvement Plan Checks	108	68	61	50	14	40	12	
Improvement Agreements	44	22	12	7	10	7	8	
Grade Plan Checks	41	31	14	11	0	6	0	
Street/Easement Abandonments	4	0	0	1	8	0	4	
Engineering Permit Applications	49	450	390	230	96	120	533	
Assessment Segregations	1				0		0	
Traffic Studies	3				6		6	
Other Engineering Studies	9				9		9	
Engineering Inspections								
Subdivisions under Construction	46				12		12	
Subdivision Inspection Days	680				24,960		20,800	
CIP Projects under Construction	12				15		32	
CIP Project Inspection Days	680				31,200		24,960	
CIP Projects Completing Construction	14				10		10	
Permit Site Inspections	720				800		900	
Engineering Design								
CIP Projects under Design	17				15		15	
CIP Projects Completing Design	10				8		8	

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Program 5611 - Development and Engineering Administration

Administer and direct the Development & Engineering Department and provide the necessary administrative support for its operations and activities. Provide secretarial support to the Planning Commission.

COMMENTARY

This program provides for the departmental director, clerical support, and the City Planning Commission. In FY 06-07, program costs were higher than normal due to outlays for an operational study performed during the year. In FY 07-08, program costs continue to increase. While personnel costs will be less than expected, contracted costs are up due to a fees study. A management analyst proposed for program staffing was later deleted.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment. Also, $19,500 is included for further work on departmental fees.

PERFORMANCE OBJECTIVES

1. To administer the 15 programs of the department at an administrative cost of 5.0% or less of the department operating budget.
2. To oversee a departmental budget of about $8,352,600 and with an authorized staffing of 55.18 full-time equivalents.
3. Begin implementation of the new General Plan.
4. To update the Infrastructure Master Plan.
5. To begin implementation of the "Central Tracy Specific Plan".

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	249,039	273,162	372,730	282,350	291,180	3.1%
Contracted Services	7,408	32,971	37,020	46,180	53,920	16.8%
Commodities	9,242	12,720	14,220	13,000	14,170	9.0%
Internal Charges	34,611	34,683	33,350	37,950	37,000	-2.5%
Other Payments	0	0	0	0	0	0.0%
Program Total	300,300	353,536	457,320	379,480	396,270	4.4%
FUNDING SOURCES						
General Fund 101 - Taxes	74,263	98,256	258,520	107,640	120,470	11.9%
Building Fees	55,840	81,110	50,000	103,200	110,400	7.0%
Engineering Fees	55,465	66,405	51,900	51,600	55,200	7.0%
Capital Project Offset	55,465	66,405	41,900	51,600	55,200	7.0%
CDA Project Fund 381	59,267	41,360	55,000	65,440	55,000	-16.0%
Program Total	300,300	353,536	457,320	379,480	396,270	4.4%
EQUIVALENCY FACTOR						
Cost per EDU	$8.61	$9.92	$12.62	$10.79	$11.26	4.3%
PROGRAM STAFFING						
Regular Positions						
Director Of Devel & Eng Servs	1.00	1.00	1.00	1.00	1.00	
Admin Assts- Sr Admin Clerk	0.55	0.55	0.55	0.55	0.55	
Management Analyst	0.00	0.00	1.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Planning Commissioners (5)	0.20	0.20	0.20	0.20	0.20	
Total - Full-Time Equivalents	1.75	1.75	2.75	1.75	1.75	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments FY 06-07

1. Submitted draft Municipal Service Review to LAFCO
2. Successfully designed citizen participation process and conducted workshops for the Downtown Urban Design and Specific Plan
3. Completed a draft of the Downtown Specific Plan
4. Initiated comprehensive Zoning Code update
5. Completed the Winco project and Environmental Impact Report
6. Completed a residential Condominium Conversion Ordinance
7. Completed a non-residential Condominium Conversion Ordinance
8. Completed a Density Bonus Ordinance
9. Completed pipeline safety report for the City's Schulte Road property
10. Continue to implement the San Joaquin County Multi-Species Habitat Conservation and Open Space Plan through membership on the Technical Advisory committee with principal duties related to habitat preserve reviews.
11. Oversee development of the I-205 Corridor Specific Plan, Northeast Industrial Area Phases I and II, Industrial Areas Specific Plan, Residential Areas Specific Plan, Plan C, and Infill areas.
12. Continue to process development applications in support of the General Plan and Specific Plans.
13. Manage with the Economic Development Department the completion of an economic forecast of demand for retail, industrial and office uses to inform land use decisions in support of General Plan implementation.
14. Researched and drafted a Planning Module for the Department's CRW tracking software.
15. Filed annual progress report on the City's General plan to the State Office of Planning and Research.

Current Planning Performance Criteria FY 07-08

1. To provide accurate information to the public regarding City land use policies, regulations, and standards over the counter and within 24-hours of receipt of phone calls and emails.
2. To provide bi-monthly updates to Planning Commission on development activity in the City.
3. To generate $350,000 in program revenues and to recover 50% of program costs.
4. To prepare and coordinate Planning Commission agenda and report preparation and distribution; and prepare and maintain Commission minutes and Reports of Action.
5. Update Planning Division's website to include Zoning Map, General Plan Map, and digital copies of key Specific Plans.
6. Process 95% of Building Permit applications within the suspense date established by the Building Division.
7. Receive a rating of "excellent" or "good" from 90% of the customers receiving development review services.
8. Complete 95% of the information requests within the time frames established in the Government Outreach program.
9. Coordinate with SJCOG the City's implementation of the Habitat Conservation Plan.
10. Coordinate with the San Joaquin Valley Air Pollution Control District the applicability of new APCD regulations on development activity.

Advance Planning Performance Criteria FY 08-09

1. Complete a General Plan Amendment, Municipal Service Review and Sphere of Influence update through the LAFCO process
2. Complete a first draft of the comprehensive Zoning Code update
3. Complete an Historic Preservation Ordinance
4. Complete the Downtown Urban Design and Specific Plan and EIR
5. Revise the Growth Management Ordinance Guidelines to address future residential development
6. Initiate an update to the City's Housing Element of the General Plan, including new Regional Housing Needs Allocations
7. Review Equitable and Affordable Housing Program alternatives for possible inclusion in the Housing Element, Zoning Code or Growth Management Ordinance Guidelines
8. Complete revisions to Capacity Allocation Review Board (CARB) process
9. Complete the Walmart EIR through the project's public hearings.
10. Complete the proposed Ellis Specific Plan and Development Agreement applications through the public hearing process.
11. Complete the proposed Tracy Hills Development Agreement through the public hearing process.
12. Respond to San Joaquin County planning activities by writing letters, becoming the applicant in the case of appeals, and attending County Planning Commission and Board of Supervisors hearings on all objectionable development related to activities in the City's Sphere of Influence.
13. Initiate (with DES Engineering Division and Public works Department) updates to the City's Infrastructure Master Plans, including options related to a Multi-Modal Transportation Master Plan
14. Oversee preparation and monitoring of environmental documents, such as Environmental Impact Reports and Negative Declarations in support of General Plan and specific development applications
15. Develop a cost recovery fee for relevant Advance Planning activities
16. Process development applications in Urban Reserve Areas of the General Plan per City Council direction, to include creation of multiple Specific Plans, annexation proposals, and EIRs

Tracy Gateway

Program 5621 - Advanced Planning

Coordinate long-range planning activities related to the General Plan, specific plans, pre-zoning, and annexations.

COMMENTARY

In FY 06-07, program costs were higher than expected, due to outlays for legal services and LAFCO fees. In FY 07-08, program costs will be higher than expected. Personnel costs are more than expected, as were LAFCO fees. Program revenues will show a major increase.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment. Program revenues are projected to show another increase.

PERFORMANCE OBJECTIVES

1. To process 5 general planning, 55 environmental, and 37 growth applications.
2. To oversee preparation and monitoring of environmental documents in support of specific development plan applications.
3. To complete the Municipal Service Review and Sphere of Influence update through the LAFCO process.
4. To complete work on a comprehensive zoning code update, a City infrastructure master plan update, and an affordable housing plan.
5. To monitor San Joaquin County planning activities and participate in the San Joaquin County Council of Governments (SJCOG).

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	266,693	289,334	307,600	330,350	305,800	-7.4%
Contracted Services	4,205	22,210	9,560	6,720	9,610	43.0%
Commodities	2,102	2,490	4,270	3,170	4,400	38.8%
Internal Charges	40,402	26,891	28,740	27,930	31,610	13.2%
Other Payments	14,970	24,027	30,400	39,430	31,400	-20.1%
Program Total	328,372	364,952	380,570	407,600	382,820	-6.1%
FUNDING SOURCES						
General Fund 101 - Taxes	320,355	322,367	346,070	310,900	233,140	-25.0%
Planning Fees	6,420	20,936	19,500	37,100	49,680	33.9%
Capital Project Offset	1,597	21,649	15,000	59,600	100,000	67.8%
Program Total	328,372	364,952	380,570	407,600	382,820	-6.1%
EQUIVALENCY FACTOR						
Cost per EDU	$9.41	$10.24	$10.50	$11.59	$10.88	-6.2%
PROGRAM STAFFING						
Regular Positions						
Senior Planner	1.30	1.30	1.30	1.30	1.30	
Associate Planner	0.00	0.00	0.00	0.00	0.00	
Assistant Planner	0.00	0.00	0.00	0.00	0.00	
Admin Assts	0.15	0.15	0.15	0.15	0.15	
Exec Assts- Sr Secretary/Secretary	0.50	0.50	0.50	0.50	0.50	
Planning Manager	0.45	0.45	0.45	0.45	0.45	
Total - Full-Time Equivalents	2.40	2.40	2.40	2.40	2.40	0.0%

Program 5622 - Current Planning

Process and review plans and applications for zoning adjustments, tentative subdivision maps, growth management allotments, and zoning and development code compliance.

COMMENTARY

In FY 05-06, program costs decreased reflecting staffing vacancies. In FY 06-07, program costs returned to a normal level. While personnel costs increased with full staffing, internal charges were down. Program revenues though showed a significant increase. In FY 07-08, program costs will increase but less than expected. Program revenues will show a similar decrease.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a norma cost increment. Program revenues are projected to show an increase.

PERFORMANCE OBJECTIVES

1. To process 220 development applications.
2. To provide accurate, timely information to the public regarding City land-use and development policies and standards.
3. To prepare and coordinate planning commission agenda, report preparation, and distribution; and prepare and maintain commission minutes and reports of actions.
4. To process development applications within the time limits allowed in state law.
5. To generate $212,600 in program revenues and recover 57% of program costs.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	393,363	438,921	611,520	550,190	584,500	6.2%
Contracted Services	10,482	11,255	19,340	11,900	16,880	41.8%
Commodities	2,227	3,145	5,010	4,420	5,150	16.5%
Internal Charges	63,929	52,541	56,040	55,290	61,130	10.6%
Other Payments	0	0	0	0	0	
Program Total	470,001	505,862	691,910	621,800	667,660	7.4%
FUNDING SOURCES						
General Fund 101 - Taxes	195,274	129,069	243,110	447,300	455,060	1.7%
Planning Fees	274,727	376,793	396,700	174,500	212,600	21.8%
Capital Project Offset	0	0	52,100	0	0	
Program Total	470,001	505,862	691,910	621,800	667,660	7.4%
EQUIVALENCY FACTOR						
Cost per EDU	$13.47	$14.20	$19.09	$17.68	$18.97	7.3%
PROGRAM STAFFING						
Regular Positions						
Senior Planner	1.70	1.70	1.70	1.70	1.70	
Associate Planner	2.00	2.00	2.00	2.00	2.00	
Assistant Planner	0.00	0.00	0.00	0.00	0.00	
Admin Assts- Sr Admin Clerk	0.30	0.30	0.30	0.30	0.30	
Exec Assts- Sr. Secretary/ Secretary	0.50	0.50	0.50	0.50	0.50	
Planning Manager	0.55	0.55	0.55	0.55	0.55	
Total - Full-Time Equivalents	5.05	5.05	5.05	5.05	5.05	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Completed construction of the Tracy Fire Plaza.
2. Completed construction of downtown neighborhood alleys and streets.
3. Provided over $78,000 in loans and $19,500 in grants to rehabilitate downtown area properties.
4. Successfully administered the expenditure of over $500,000 in CDBG funds to assist low income Tracy residents.
5. Acquired three additional lots to expand the downtown parking district.

Current Projections: FY 07-08

1. Complete construction of Grand Theatre Center for the Arts.
2. Complete construction of the downtown parking lot expansion
3. Complete construction of Streetscape IV.
4. Complete occupancy of Tracy Place - 50-unit affordable senior complex.
5. Begin rehabilitation of Tracy Garden Apartments - 88 unit affordable senior complex.
6. Provide 15 loans/grants to purchase/rehabilitate downtown properties.

Future Projections: FY 08-09

1. Issue bonds to provide funding for redevelopment projects.
2. Repair sidewalks and provide handicap curt cuts in downtown Tracy.
3. Assist 25 low income families to purchase/ rehabilitate property in downtown Tracy.
4. Complete rehabilitation of Tracy Garden Apartments.
5. Develop a program of economic incentives to encourage restaurants in downtown Tracy.
6. Complete affordable/workforce housing study.

Program 5631 - Redevelopment

Coordinate the planning and implementation of City activities for the rehabilitation and redevelopment of blighted and vacant areas. Coordinate downtown development. Administer the CDBG Program.

COMMENTARY

Program staffing and costs are shared with the housing and CDBG programs. In FY 06-07, program staffing increased with the reallocation of division staff. Facility rental and utilities costs are driving program costs. In FY 07-08, program costs will show a modest increase, while personnel costs will be less than expected.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment. However, added monies were included for the higher rental costs.

PERFORMANCE OBJECTIVES

1. To complete the Downtown Urban Design and Specific Plan.
2. To complete construction on the Grand Theatre.
3. To continue relocations and demolitions to allow for the construction of the 9th Street parking lot.
4. To continue improvements in the greater downtown areas.
5. To reconstruct East Street from 6th to 11th Street.
6. To sell the remaining agency property at the I-205 and the Grant Line Road site.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	129,892	127,476	180,280	137,530	277,620	101.9%
Contracted Services	13,622	33,726	22,170	33,340	33,530	0.6%
Commodities	1,334	82	1,400	1,290	1,400	8.5%
Internal Charges	12,027	12,879	10,290	10,090	10,700	6.0%
Other Payments	15,000	15,000	17,500	17,500	17,500	0.0%
Program Total	171,875	189,163	231,640	199,750	340,750	70.6%
FUNDING SOURCES						
CDA Project Fund 381	171,875	189,163	231,640	199,750	340,750	70.6%
Project Reimbursement	0	0	0	0	0	
Program Total	171,875	189,163	231,640	199,750	340,750	70.6%
EQUIVALENCY FACTOR						
Cost per EDU	$4.93	$5.31	$6.39	$5.68	$9.68	70.4%
PROGRAM STAFFING						
Regular Positions						
Redevelopment & Housing Mgr	0.48	0.48	0.48	0.48	0.48	
Admin Assts- Sr Admin Clerk	0.00	0.25	0.25	0.25	0.25	
Comm Devel Analyst	0.47	0.70	0.70	0.70	0.70	
Other Staffing (Full-Time Equivalents)						
Project Specialist	0.00	0.00	0.00	0.80	0.80	
Total - Full-Time Equivalents	0.95	1.43	1.43	2.23	2.23	0.0%

Program 5632 - Housing

Administer housing rehabilitation loans and provide low and moderate income housing assistance.

COMMENTARY

Program staffing and costs are shared with the Housing and CDBG programs. In FY 06-07, there were some reallocation of program staffing. Program costs showed a major increase; while personnel costs were less than expected, facility rental and utilities and systems costs were driving overall costs. In FY 07-08, program costs will show a major increase. But, the major reason is a grant outlay of $55,000 support a new housing project.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with an normal cost increment. However, excess rental monies were transferred to the redevelopment program.

PERFORMANCE OBJECTIVES

1. To complete construction and occupancy of Tracy Place, a 50 unit affordable senior housing complex.
2. To work with private developers to bring affordable housing opportunities to Tracy.
3. To work with the Tracy School District to develop a student housing construction training program.
4. To Implement a comprehensive neighborhood revitalization program in the downtown area.
5. To assist 25 households with loans/grants for home purchase and rehabilitation.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	252,206	323,476	373,420	360,580	399,380	10.8%
Contracted Services	25,053	21,835	61,040	34,150	48,560	42.2%
Commodities	4,394	794	3,320	3,300	3,320	0.6%
Internal Charges	3,853	14,768	24,870	24,690	28,620	15.9%
Other Payments	3,129	0	0	55,000	0	
Program Total	288,635	360,873	462,650	477,720	479,880	0.5%
FUNDING SOURCES						
CDA Housing Fund 281	288,635	360,873	462,650	477,720	479,880	0.5%
CDBG Fund 269	0	0	0	0	0	
Program Total	288,635	360,873	462,650	477,720	479,880	0.5%
EQUIVALENCY FACTOR						
Cost per EDU	$8.27	$10.13	$12.76	$13.59	$13.64	0.4%
PROGRAM STAFFING						
Regular Positions						
Redevelopment & Housing Mgr	0.48	0.47	0.47	0.47	0.47	
Admin Assts- Sr Admin Clerk	0.50	0.75	0.75	0.75	0.75	
Comm Devel Analyst	0.47	0.25	0.25	0.25	0.25	
Housing Program Specialist	0.00	1.00	1.00	1.00	1.00	
Administrative Supervisor	1.00	0.00	0.00	0.00	0.00	
Housing Program Inspector	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Project Specialist	0.00	0.00	0.00	0.20	0.20	
Total - Full-Time Equivalents	3.45	3.47	3.47	3.67	3.67	0.0%

Program 5634 - Downtown Parking

Operate and maintain Downtown parking lots.

COMMENTARY

This budget program was established in FY 95-96 for the operations and maintenance of two downtown parking lots developed by the City using CDA funds. These operations and maintenance costs though are funded through assessments levied for a downtown parking district. Generally, program costs run less than budgeted.

As proposed for FY 08-09, the program's budget provides for the 13th full-year of operations.

PERFORMANCE OBJECTIVES

1. To provide staff assistance to the Downtown Parking District Board.
2. To manage the operation and budget of the Downtown Parking District.
3. To maintain and expand Downtown Parking District properties.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	15,984	11,886	30,970	12,350	31,130	152.1%
Commodities	0	0	1,200	870	1,200	37.9%
Internal Charges	3,170	3,170	3,170	3,170	3,270	3.2%
Other Payments	0	0	100	0	0	
Program Total	19,154	15,056	35,440	16,390	35,600	117.2%
FUNDING SOURCES						
Park Dist Fund 222- Assessments	19,154	15,056	35,440	16,390	35,600	117.2%
Program Total	19,154	15,056	35,440	16,390	35,600	117.2%
EQUIVALENCY FACTOR						
Cost per EDU	$0.55	$0.42	$0.98	$0.47	$1.01	117.0%
PROGRAM STAFFING						
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5639 - Community Development Block Grant

Administer the City's participation in the federal CDBG program.
Provide support to community agencies for social services with Community Development Block Grant funds.

COMMENTARY

Program outlays can vary from year-to-year depending upon how CDBG grants are allocated for the year. The redevelopment manager and CDA analyst coordinate City CDBG activities. The City is a sub-grantee of the county for CDBG. In FY 01-02, the county adopted a procedure where they make direct payments to City sub-grantees instead of passing them through the City. However, the City's auditor still requires that we record the transactions on the City's books.

In FY 08-09, the program budget includes $15,000 for administration and $73,320 for CDBG grants.

PERFORMANCE OBJECTIVES

1. To administer the program in accordance with the Federal guidelines.
2. To assist outside agencies in making the best use of program funds.
3. To assist funded departments in the proper expenditure of funds.
4. To disburse $73,320 to community groups.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	313	217	10,000	0	10,000	
Contracted Services	0	0	5,000	0	5,000	
Commodities	0	0	0	0	0	
Internal Charges	0	0	0	0	0	
Other Payments	163,459	207,441	73,320	92,120	73,320	-20.4%
Program Total	163,772	207,658	88,320	92,120	88,320	-4.1%
FUNDING SOURCES						
CDBG Fund 26x	163,772	207,658	73,320	92,120	73,320	-20.4%
CDA Project Fund 381	0	0	15,000	0	15,000	
Program Total	163,772	207,658	88,320	92,120	88,320	-4.1%
EQUIVALENCY FACTOR						
Cost per EDU	$4.69	$5.83	$2.44	$2.62	$2.51	-4.2%
PROGRAM STAFFING						
Regular Positions						
Redevelopment & Housing Mgr	0.05	0.05	0.05	0.05	0.05	
Comm Devel Analyst	0.05	0.05	0.05	0.05	0.05	
Total - Full-Time Equivalents	0.10	0.10	0.10	0.10	0.10	

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 06-07

1. Nearly completed new permit processing system; shifting of duties enabling greater plan review production. Tracking software/program is still in the process of being developed. 85% complete.
2. Continued to electronically digitize archived plans. 60% complete. New paper files are no longer being created for building projects. Such are now being digitized for permanent records.
3. Provided 28,168 inspections.
4. Processed 2,057 permits.
5. Generated $1,497,493.00 in permit/plan review revenue.

Current Projections: FY 07-08

1. Continue to develop capabilities and skills of both plans examiners with mentoring process.
2. Continue weekly in-house training for plans examiners.
3. Complete new permit processing system to enable greater plan review production. Tracking software/ program should be fully implemented, tested and functional before the end of the fiscal year. Goal – 100% complete.
4. Completed thirteen new handouts for customer use and two new form letters. Six of these detail specific document submittal requirements for new commercial and residential buildings, commercial and residential additions and commercial and residential tenant improvements/remodels. Additionally, a Contractor Responsibility Form for special inspection was also designed as required by the new California Codes. Propose to complete these handouts and feature them on the City's website before the end of the fiscal year. Goal – 100% complete.
5. Continue to electronically digitize archived plans and all new construction plans and corresponding documents. Goal - archived plans to be 70% complete by the end of the fiscal year.
6. 50% of the Building Division files will be electronically digitized by the end of the fiscal year.
7. New Supervising Building Inspector has been hired as of February 16, 2008.
8. Begin fee study to change valuation-based fees to an actual-cost methodology and to eliminate antiquated and labor intensive methods used to calculate PEM fees. 10% complete.
9. Update Building Division website. 10% complete.
10. Implement IVR system. 10% complete.
11. Implement mobile technology. 10% complete.
12. Implement over-the-counter plan review with Permit Technicians. Such now perform swimming pool reviews. 20% complete.
13. Provide 16,000 inspections.
14. Process 1600 permits.
15. Generate $950,000.00 in permit/plan review revenue.

Future Projections: FY 08-09

1. Continue weekly training of plan review and inspection staff.
2. Continue bi-weekly process review meetings with staff.
3. Continue implementation of new permit processing system wherein internal and external plan review is tracked and monitored so that production is increased. Begin tracking performance objectives for plan review via system.
4. Complete the electronic digitization of archived plans. Goal 80% complete.
5. Continue to digitize building files. Goal – 60% complete.
6. Continue to implement the goal of reaching 65% of over-the-counter permits via expanded plan review processes by Permit Technicians and to expand additional permit types for the OTC process through training and forms. Goal – 40% complete.
7. Update Division Website. Goal – 100%.
8. Fully implement IVR system to eliminate paper-based permits/inspection records. Goal – 100% complete.
9. Fully implement mobile technology for inspection staff. Goal – 100% complete.
10. Involve inspection staff in plan review for larger projects.
11. Complete fee study. Goal – 100%
12. Provide 15,000 inspections.
13. Process 1500 permits.
14. Generate $900,000.00 in permit/plan review revenue.

Program 5641 - Building Plans Checking

Process and review plans and applications for building and construction projects within the City. Issue building permits and maintain the plans and records for such projects.

COMMENTARY

Since FY 02-03, program revenues and workload have been decreasing. But, in FY 06-07, program costs increased, while program staffing added 1.10 FTEs. In FY 07-08, program costs will show a slight decrease. Personnel costs are up; contracted plan check work is down. Program revenues and workload will again decrease. A senior plans examiner added to staffing in FY 06-07 was deleted.

For FY 08-09, no further staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment. Program workload is expected to remain at the current level.

PERFORMANCE OBJECTIVES

1. To issue 1,500 building permits, including 100 for single family homes.
2. To complete 90% of plan checks for minor permits within 24 hours.
3. To complete 90% of plan checks for simple permits within 4 days.
4. To complete 90% of plan checks for major permits within 15 days for initial review and 5 days for all subsequent reviews.
5. To receive a "good" or better rating from 90% of customers.
6. To generate at least $338,170 in program revenues, and recover 41.5% of program costs.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	346,185	418,999	713,570	512,530	579,270	13.0%
Contracted Services	215,906	293,990	97,410	137,050	149,880	9.4%
Commodities	3,613	6,774	8,820	8,770	9,120	4.0%
Internal Charges	44,097	41,468	67,590	67,030	76,620	14.3%
Other Payments	0	0	0	0	0	
Program Total	609,801	761,231	887,390	725,380	814,890	12.3%
FUNDING SOURCES						
General Fund 101- Taxes	(24,866)	291,730	472,390	346,020	426,720	23.3%
Building Fees	634,667	469,501	415,000	379,360	388,170	2.3%
Program Total	609,801	761,231	887,390	725,380	814,890	12.3%
EQUIVALENCY FACTOR						
Cost per EDU	$17.48	$21.36	$24.48	$20.63	$23.16	12.2%
PROGRAM STAFFING						
Regular Positions						
Building Official	0.50	0.50	0.50	0.50	0.50	
Admin Assts- Secretary	0.00	0.00	0.00	0.00	0.00	
Plan Examiner	2.00	2.00	2.00	2.00	2.00	
Admin Assts- Sr. Admin Clerk	0.40	0.50	0.50	0.50	0.50	
Senior Plan Examiner	0.00	1.00	1.00	0.00	0.00	
Building Permit Technician	2.00	2.00	2.00	2.00	2.00	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.50	0.50	0.50	0.50	0.50	
Project Specialist	0.48	0.48	0.48	0.48	0.48	
Total - Full-Time Equivalents	5.88	6.98	6.98	5.98	5.98	0.0%

Program 5642 - Building Inspections

Perform field inspections on building and construction projects permitted to ensure compliance to adopted codes and ordinances. Enforcement against any unpermitted projects.

COMMENTARY

Since FY 03-04, program revenues and workload have been decreasing. In FY 06-07, program costs decreased, while program staffing added a new building inspection supervisor. In FY 07-08, program costs will increase again. Personnel costs, while less than budgeted, are up; but contracted inspections are down again. Both program revenues and workload will again decrease.

For FY 08-09, no further staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment. Program workload and revenues will remain at the current level.

PERFORMANCE OBJECTIVES

1. To perform and record results of 15,000 building inspections.
2. To perform 90% of all inspections within 24 hours of request.
3. To assist Code Enforcement with combined inspections within 24 hours of the request.
4. To receive a "good" or better rating from 90% of customers.
5. To generate at least $491,680 in program revenues, and recover 45.4% of program costs.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	549,703	534,909	791,590	733,650	819,100	11.6%
Contracted Services	339,682	244,256	117,670	110,370	97,960	-11.2%
Commodities	7,637	10,933	16,820	17,020	17,450	2.5%
Internal Charges	78,291	66,128	89,770	78,870	93,590	18.7%
Other Payments	0	0	0	0	0	
Program Total	975,313	856,226	1,015,850	939,910	1,028,100	9.4%
FUNDING SOURCES						
General Fund 101 - Taxes	(491,584)	(238,501)	(259,150)	442,470	536,420	21.2%
Building Fees	1,466,897	1,094,727	1,275,000	497,440	491,680	-1.2%
Program Total	975,313	856,226	1,015,850	939,910	1,028,100	9.4%
EQUIVALENCY FACTOR						-6.10%
Cost per EDU	$27.95	$24.03	$28.02	$26.73	$29.22	9.3%
PROGRAM STAFFING						
Regular Positions						
Building Official	0.50	0.50	0.50	0.50	0.50	
Admin Assts- Secretary	0.40	0.00	0.00	0.00	0.00	
Building Inspector	5.00	5.00	5.00	5.00	5.00	
Admin Asst II- Sr Admin Clerk	0.25	0.75	0.75	0.75	0.75	
Building Inspector Supervisor	0.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Contract Inspector	0.00	0.00	0.00	0.00	0.00	
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	6.15	7.25	7.25	7.25	7.25	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and 06-07

1. Transferred the vehicle abatement assignment to the Fire Department.
2. Modify operation with respect to processes and procedures currently in place. Identify and implement procedures that will improve efficiency in the areas of recording, monitoring, and tracking code enforcement complaints.
3. Demolished 14 modular and 6 single family substandard buildings.
4. Developed an alliance with the Tracy Fire Department for the abatement of violations involving garbage, debris, and combustible materials.
5. Conducted neighborhood clean ups utilizing Redevelopment Agency funds.
6. Promoting community education on code enforcement in the City of Tracy by way of literature, Access Channel 26 advertising, and presenting information to civic organizations and Neighborhood Watch groups on common violations.
7. Solicitation of internal managers for the purpose of serving as hearing officers for Administrative Citation appeals.
8. Using a combination of reactive and proactive enforcement, continued the abatement of shopping carts, zoning violations, signs, homeless encampments, illegally occupied mobile homes, utility theft cases, illegal use of residences, substandard housing, trash and garbage complaints, construction without permits, unsecured buildings, free tow program, graffiti, marijuana grow houses.
9. Continuing education of Code Enforcement staff for Building Inspection and code enforcement certification.
10. Hired a temporary Administrative Assistant II, as approved in February, 2007, during mid-year budget session.
11. Worked closely with Tracy Homes, Fair Housing, and other government agencies to assist area residents with issues such as relocation from substandard housing into government housing.
12. Provided neighborhood cleanups utilizing redevelopment Agency funds with Council approval.
13. Developed and implemented an intensive proactive Code Enforcement Program in the Redevelopment Agency area using a Building Inspector/Code Enforcement Officer partially funded by the Redevelopment Agency.

Current Accomplishments: FY 07-08

1. Reactively respond to customer complaints and requests for code enforcement investigations.
2. Collaboration with the Tracy Police Department Street Crimes Unit for back-up assistance in the course of performing inspections on substandard units (on an as needed basis) and methamphetamine labs at locations where officer safety is a concern.
3. Conducted 12 neighborhood clean ups utilizing Redevelopment Agency funds.
4. Free tow program for residents of unwanted inoperable vehicles utilizing AVASA reimbursements submitted to the Police Department.
5. Working with Public Works Recycling Coordinator on abatement of trash, debris, and garbage toters in the public right-of-way.

Future Projections: FY 08-09

1. Establish a Volunteer Graffiti Abatement program for the removal of graffiti. The program will focus on coordinating actions of community groups and public agencies to eradicate and prevent the spread of graffiti vandalism through enforcement, and public education/ awareness.
2. Create a Business Community Watch Program that enlists active participation of the business community to educate the business community on the various types of violations typically addressed by Code Enforcement and how to report public nuisances in and around businesses.
3. Establish fair housing training seminars. These seminars will cover information relative to federal and state fair housing acts and other relevant housing laws, including landlord training and tenants rights and responsibilities training. Seminars will be tailored to landlord and/or tenant groups.
4. Continue streamlining current office practices as they relate to processing and tracking cases and the various stages in the enforcement process.
5. Continue collaboration with the Tracy Police Department Street Crimes Unit with back-up assistance when inspecting substandard units and methamphetamine labs.
6. Continue to work in tandem with Tracy Fire Department in the abatement of violations on private property that involve garbage, debris, and combustible materials.
7. Conduct two neighborhood clean ups using Redevelopment Agency funds.

Program 5643 - Code Enforcement

Perform field inspections and respond to complaints to enforce codes and ordinances related to zoning, land-use, and sub-standard dwellings.

COMMENTARY

In FY 05-06, program staffing added a building inspector position and in FY 06-07, added an administrative assistant position. Also, there were some enhancements for neighborhood rehabilitation activities. So, program costs have shown significant increases, although personnel costs are less than expected due to staff vacancies. Also, a code enforcement officer added in program staffing in FY 06-07 was deleted.

For FY 08-09, no further staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment, and includes $20,500 requested for abatement costs.

PERFORMANCE OBJECTIVES

1. To respond to 900 complaints within 48 hours of receipt.
2. To perform 700 field inspections.
3. To provide 2 neighborhood cleanups within the CDA project area utilizing CDA funds.
4. To resolve 98% of the violations without court action.
5. To achieve voluntary compliance of 95% of code enforcement violations.
6. To follow up on 700 cases involving violations.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	262,814	277,130	488,610	439,820	423,560	-3.7%
Contracted Services	10,111	14,332	33,870	20,180	38,390	90.2%
Commodities	1,579	2,263	8,200	8,690	10,410	19.8%
Internal Charges	23,888	21,645	37,460	39,910	40,480	1.4%
Other Payments	150	40,000	20,500	5,000	20,500	310.0%
Program Total	298,542	355,370	588,640	513,600	533,340	3.8%
FUNDING SOURCES						
General Fund 101 - Taxes	263,991	271,173	472,030	403,200	421,740	4.6%
CDA Project Fund 381	34,551	84,197	116,610	110,400	111,600	1.1%
Program Total	298,542	355,370	588,640	513,600	533,340	3.8%
EQUIVALENCY FACTOR						
Cost per EDU	$8.56	$9.97	$16.24	$14.61	$15.16	3.8%
PROGRAM STAFFING						
Regular Positions						
Comm Preservation Mgr	1.00	1.00	1.00	1.00	1.00	
Admin Asst III- Secretary	0.20	0.00	0.00	0.00	0.00	
Code Enforcement Officer	1.00	1.00	2.00	1.00	1.00	
Admin Asst II- Sr Admin Clerk	0.45	1.45	1.45	1.20	1.20	
Building Inspector	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	3.65	4.45	5.45	4.20	4.20	0.0%

DIVISION ACCOMPLISHMENTS AND PROJECTIONS

Past Accomplishments: FY 05-06 and FY 06-07

1. Construction of Wastewater Treatment Plant Expansion
2. Grant Line Expansion Right-of-Way
3. Design of Downtown Rehabilitation - Phase IV (10th St. between E & East St.)
4. Construction of Grant Theater
5. Design of Multimodal Station
6. Construction of Palm Circle Alleys
7. Design of Water Line and Sanitary Line for NEI Phase II
8. Design of Veteran's Park
9. Design of Acacia Street Sewer Line Replacement
10. Civic Center Expansion Construction
11. Civic Center Park Construction
12. Signal Timing Study & Plan
13. Airport Improvement (Phase II Paving)
14. Bus Shelter & Bus Stop Improvements
15. Design of CNG Fuel Station Expansion
16. Design of Schulte Sports Complex
17. Establish of Chrisman Road Precise Plan Alignment
18. Project Study Report (PSR) for Tracy Overhead bridge
19. Design & Construction of East Street between 6th Street & 11th Street
20. Design of Water Treatment Plant Expansion
21. Construction of Traffic Signal @ Tracy Blvd. & 6th Street
22. Construction of Senior Center & Community Pool Renovation
23. Construction of 9th Street Parking Lot
24. Construction of 9th Street Sewer Replacement & Miller Court Reconstruction
25. Construction of Central Ave & 10th Street – Phase 2
26. Hansen Sanitary Sewer Improvement Project
27. Fire Administration Building @ Central 9th Street
28. Design of City Alleys Overlay Project
29. Design of Chrisman Property sanitary sewer project

Current Projection: FY 07-08

1. Traffic Signal at Lammers and Byron Roads
2. EIR for Lammers Road/I-205 Interchange
3. Acquisition of Right-of-Ways for Grant Line Road Widening between Parker & MacArthur
4. Acquisition of Right-of-Ways for MacArthur Drive extension between 11th Street & Mt. Diablo Avenue
5. Acquisition of Right-of -Ways for Grant Line Road between MacArthur Drive and City Eastside boundary
6. Design of Fire Station #97
7. Design of 11th Street & Median Landscaping between Tracy Blvd & Corral Hollow Road in conjunction with CIP 7154
8. Drainage Improvements – Boyd Service Center
9. Kavanaugh Extension – Preliminary Plan
10. Pump Station Upgrade – Larch Road
11. Playground Safety Correction - Phase II
12. Park Equipment Replacement
13. Design of Public Works Facility Expansion – under construction
14. Construction Veterans Park/Neighborhood C-11 Park
15. EIR study for Lammers Road/I-205 Interchange
16. Design & Acquisition of Right-of-Way for MacArthur Drive Extension between 11th Street & Mt. Diablo Avenue
17. Acquisition of Right –of-Way and Design of Grant Line Road East of MacArthur to City Limit
18. Right-of-Way Acquisition of Amaretto Drive/Schulte Road Intersection
19. Wastewater Line upgrade @ Grant Line Road – Trunk Line
20. Design of Median Improvement (Tracy Blvd. to Corral Hollow Road)
21. Overlay of Holly Drive between Clover Road & Larch Rd
22. Design of Corral Hollow Road Expansion to 6 lanes Grant Line Road to Schulte Road
23. Construction of Traffic Signal Pole Replacement @ Lowell Avenue – completed
24. Construction of John Jones Water Treatment Plant Expansion – completed
25. Construction of Civic Center Expansion – completed
26. Construction of Palm Circle Alley Reconstruction – completed
27. Construction of Grant Line Road Water Line Installation – completed
28. Construction of Tracy Municipal Airport Airfield Signing – completed
29. Design Overlay & Slurry of Various Streets

30. Construction of Berg Avenue Area Water & Sewer Lines – completed
31. Construction of Tracy Blvd Resurfacing – completed
32. Construction of Grant Line Road Storm Drainage Improvements – completed
33. Design of Civic Center Expansion - Phase 3
34. Signal Timing on two corridors (11th Street & Corral Hollow Road)
35. East Bound left turn lane @ Grant Line Road & Naglee Road
36. Construction of CNG Expansion
37. Design of Multimodal Station
38. Wastewater Line Replacement – 10th Street (East Street to E Street)
39. Water Line Replacement – 10th Street (East Street to E Street)
40. Design of Civic Center Expansion - Phase 3 & 4
41. Continue Annual Program involving Asphalt Overlay & Slurry Seal of City Streets.
42. Acquisition of Right-of-Way and design of Grant Line Road widening between Parker and MacArthur Drive
43. Construction of City Alleys Overlay phase II - completed

Future Projection: FY 08-09

1. Traffic Signal at Lammers and Byron Roads
2. Construction of Fire Station #97
3. Design & Construction of Public Safety Radio Tower
4. Design of Corral Hollow & Kavanagh Intersection Improvement
5. Design of Corral Hollow Road – Grant Line Road to Mall Entry
6. Design Old Schulte Road Reconstruction
7. Design & Construction of Marline Place between Chester & Linda Place
8. Continue Annual Program of Water Line Replacement
9. Continue Annual Program of Sewer Line Replacement
10. Hanson Sewer Lift Station Upgrades
11. Façade Improvement Civic Center Building
12. Replacement of Traffic Signal Controller
13. Street Patch & Overlay (08-09)
14. Alley Rehabilitation – Phase III
15. Project Study for I-205/Paradise Blvd Interchange
16. Construction of Civic Center Expansion - Phase 3 (support services building)
17. Signal Timing on two corridors (Grant Line Road & Tracy Blvd)
18. Traffic Calming
19. Construction of East bound left turn lane @ Grant Line Road & Naglee Road
20. Construction of NEI – Phase II Utilities (water-sewer)
21. Construction of Acacia Street Sewer Replacement
22. Construction of Cabrillo Drive Lift Station
23. Design of Whittier Ave Reconstruction

Program 5661 - Engineering Project Review

Processing and review of applications and plans for the private development of subdivisions and permits pertaining to the use of the City's right-of-ways.

COMMENTARY

Since FY 03-04, program workload, revenues, and costs have declined; both contracted personnel and program staffing have been reduced. In FY 06-07, program staffing increased with the reallocation of staff hours from other departmental programs. While personnel costs were down due to a staff vacancies, contract costs were up due to the Tracy Gateway project. In FY 07-08, program staffing deleted a position. Personnel costs are up but less than expected; while contract costs, more than anticipated, are down.

For FY 08-09, no program changes are expected. The program budget provides for current staffing with a contingent of $107,500 for contracted work. Program revenues are projected to increase.

PERFORMANCE OBJECTIVES

1. To review and process applications for 3 subdivision maps, 6 parcel maps, and 12 other map adjustments.
2. To review and process 12 public improvement plans and 9 development plans.
3. To review and process 133 encroachment permits and 400 transportation permits.
4. To complete approval process of subdivisions for less than 5.8% of construction costs.
5. To generate at least $326,360 in program revenues and recover at least 36.2% of program costs.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	636,697	603,553	816,250	660,270	682,510	3.4%
Contracted Services	48,501	265,887	125,240	137,780	122,760	-10.9%
Commodities	8,715	5,716	11,520	9,130	11,830	29.6%
Internal Charges	71,854	60,300	75,160	74,950	84,600	12.9%
Other Payments	0	0	0	0	0	
Program Total	765,767	935,456	1,028,170	882,130	901,700	2.2%
FUNDING SOURCES						
General Fund 101 - Taxes	74,598	92,649	612,500	718,220	575,340	-19.9%
Engineering Fees	573,258	671,622	215,670	163,910	326,360	99.1%
Capital Project Offset	117,911	171,185	200,000	0	0	
Program Total	765,767	935,456	1,028,170	882,130	901,700	2.2%
EQUIVALENCY FACTOR						
Cost per EDU	$21.95	$26.25	$28.36	$25.09	$25.62	2.1%
PROGRAM STAFFING						
Regular Positions						
Assistant Director Of DES	0.35	0.45	0.45	0.45	0.45	
Assistant City Engineer	0.00	1.00	1.00	0.00	0.00	
Senior Civil Engineer	0.85	1.00	1.00	1.00	1.00	
Associate Civil Engineer	0.40	0.55	0.55	0.55	0.55	
Junior/Assistant Civil Engineer	0.85	1.00	1.00	1.00	1.00	
Engineering Technician	1.95	2.25	2.25	2.25	2.25	
Exec Assts	0.85	0.85	0.85	0.85	0.85	
Admin Assts	0.80	0.85	0.85	0.85	0.85	
Total - Full-Time Equivalents	6.05	7.95	7.95	6.95	6.95	0.0%

Program 5662 - Capital Projects Design

Planning and design for City capital improvement projects. Coordinate land acquisition activities necessary for City capital improvement projects and the preparation of assessment maps.

COMMENTARY

In FY 05-06, staffing added a new assistant city engineer. But, both program costs and revenues went down. In FY 06-07, program staffing decreased with a reallocation of staff hours to other programs. Program costs showed no increase. In FY 07-08, program costs will show moderate increases, as will program revenues.

For FY 08-09, no program changes are anticipated. The program budget provides for the current staffing and a normal cost increment.

PERFORMANCE OBJECTIVES

1. To completed design on 12 major and 20 minor projects.
2. To prepare construction documents for 10 projects and award construction contracts for 8 projects.
3. To complete 90% of the environmental work for I-205 and Lammers Road interchange.
4. To complete 100% of the ROW acquisition on Grant Line Road east of MacArthur Drive.
5. To update the infrastructure master plans.
6. To generate at least $1,130,000 in program revenues from CIP charges.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	844,752	819,696	910,010	871,290	965,400	10.8%
Contracted Services	6,764	14,136	26,850	17,160	26,870	56.6%
Commodities	4,091	4,368	9,200	9,070	9,520	5.0%
Internal Charges	94,580	104,797	126,780	127,750	132,330	3.6%
Other Payments	0	0	0	0	0	
Program Total	950,187	942,997	1,072,840	1,025,270	1,134,120	10.6%
FUNDING SOURCES						
General Fund 101 - Taxes	341,117	377,703	0	376,580	1,160	-99.7%
Capital Project Offset	597,270	564,534	1,062,840	642,090	1,131,960	76.3%
Engineering Fees	11,800	760	10,000	6,600	1,000	-84.8%
Program Total	950,187	942,997	1,072,840	1,025,270	1,134,120	10.6%
EQUIVALENCY FACTOR						
Cost per EDU	$27.23	$26.47	$29.60	$29.16	$32.23	10.5%
PROGRAM STAFFING						
Regular Positions						
Assistant Director of DES	0.40	0.30	0.30	0.30	0.30	
Assistant City Engineer	1.00	0.40	0.40	0.40	0.40	
Senior Civil Engineer	1.95	0.80	0.80	1.10	1.10	
Associate Civil Engineer	2.50	2.35	2.35	2.05	2.05	
Junior/ Assistant Civil Engineer	0.95	0.80	0.80	0.80	0.80	
Engineering Technician	1.60	1.30	1.30	1.30	1.30	
Exec Assts	0.15	0.15	0.15	0.15	0.15	
Admin Assts	0.80	0.85	0.85	0.85	0.85	
Other Staffing (Full-Time Equivalents)						
Intern	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	9.35	6.95	6.95	6.95	6.95	0.0%

Program 5663 - Utilities Engineering

Conduct engineering studies and coordinate capital improvement projects for the City's water, sewer, and drainage systems. Contracted production of utilities systems mapping.

COMMENTARY

This program provides staffing for engineering studies and work related to the City's water, wastewater, and drainage systems. However, less hours are usually spent on the program than are budgeted for it, so program costs are less than budged and staffing costs get reallocated to other programs. In FY 05-06 and FY 06-07, program staffing increased with the reallocation of staff hours in from other division programs. So, program costs have increased due to the reallocation, but still will be less than budgeted.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment and $15,000 for contracted mapping of City water, sewer, and drainage systems.

PERFORMANCE OBJECTIVES

1. To complete design on 3 major and 5 minor projects.
2. To complete construction documents for the above projects.
3. To complete 100% sewer trunk line along Grant Line Road.
4. To complete design documents for Water Well #8.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	70,856	82,008	149,980	107,470	145,490	35.4%
Contracted Services	0	0	23,330	13,510	23,330	72.7%
Commodities	375	0	1,540	1,330	1,590	19.5%
Internal Charges	9,995	12,894	15,550	15,260	16,190	6.1%
Other Payments	0	0	0	0	0	
Program Total	81,226	94,902	190,400	137,570	186,600	35.6%
FUNDING SOURCES						
Water Fund 511	52,353	34,720	63,300	54,500	61,000	11.9%
Wastewater Fund 521	28,873	60,148	90,200	68,070	90,600	33.1%
Drainage Fund 541	0	34	36,900	15,000	35,000	133.3%
Program Total	81,226	94,902	190,400	137,570	186,600	35.6%
EQUIVALENCY FACTOR						
Cost per EDU	$2.33	$2.66	$5.25	$3.91	$5.30	35.5%
PROGRAM STAFFING						
Regular Positions						
Assistant Director of DES	0.05	0.05	0.05	0.05	0.05	
Senior Civil Engineer	0.20	0.20	0.20	0.20	0.20	
Associate Civil Engineer	0.40	0.40	0.40	0.40	0.40	
Assistant Civil Engineer	0.20	0.20	0.20	0.20	0.20	
Engineering Technician	0.20	0.20	0.20	0.20	0.20	
Admin Assts	0.00	0.05	0.05	0.05	0.05	
Total - Full-Time Equivalents	1.05	1.10	1.10	1.10	1.10	0.0%

Program 5664 - Traffic Engineering

Conduct traffic and parking studies.
Coordinate the implementation of approved traffic and parking control measures.

COMMENTARY

This program provides engineering staff and contracts for traffic studies. In FY 02-03, over $98,000 was spent on contract studies. Since then, program costs have decreased; while personnel costs increased, less has been spent on contracted studies. In FY 07-08, program costs will show an increase; both personnel and contracted costs will show increases. An associate engineer position will be upgraded to senior engineer.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment and includes $45,000 for contracted traffic studies.

PERFORMANCE OBJECTIVES

1. To maintain and update the Pavement Management System and the Traffic Collision Management System.
2. To respond to traffic related inquiries.
3. To update signal timings and provide signal coordination on at least 2 corridors.
4. To update speed surveys in a timely manner.
5. To perform plan checking of related CIP projects.
6. To update and maintain a Traffic Control Center.
7. To implement traffic calming policies.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	157,016	234,131	288,810	249,590	304,100	21.8%
Contracted Services	3,698	2,789	47,840	10,960	47,840	336.5%
Commodities	3,428	2,863	3,430	2,590	3,490	34.7%
Internal Charges	19,192	21,229	23,160	23,150	24,090	4.1%
Other Payments	0	0	0	0	0	
Program Total	183,334	261,012	363,240	286,290	379,520	32.6%
FUNDING SOURCES						
General Fund 101 - Taxes	81,834	114,012	163,240	131,290	224,520	71.0%
Engineering Fees	1,500	0	45,000	0	0	
TDA & Gas Tax Funds 24x	100,000	147,000	155,000	155,000	155,000	0.0%
Program Total	183,334	261,012	363,240	286,290	379,520	32.6%
EQUIVALENCY FACTOR						
Cost per EDU	$5.25	$7.33	$10.02	$8.14	$10.78	32.5%
PROGRAM STAFFING						
Regular Positions						
Assistant Director of DES	0.05	0.05	0.05	0.05	0.05	
Assistant City Engineer	0.00	0.20	0.20	0.20	0.20	
Senior Civil Engineer	0.15	0.15	0.15	0.85	0.85	
Associate Civil Engineer	0.70	0.70	0.70	0.00	0.00	
Engineering Technician	1.25	1.25	1.25	1.25	1.25	
Admin Assts	0.00	0.05	0.05	0.05	0.05	
Total - Full-Time Equivalents	2.15	2.40	2.40	2.40	2.40	0.0%

Program 5665 - Construction Management

Management of City capital improvement projects under construction. Monitor and inspect private construction in new subdivisions and work done in the City's right-of-ways. Coordinate contracted inspections.

COMMENTARY

Since FY 03-04, program workload, costs, and revenues have declined, there have been decreases in both program staffing and contracted testing and inspections. In FY 07-08, program staffing will add staff hours. But, program costs will show a minimal increase; while personnel costs are up, contracted work is down. Program revenues will also show a decrease.

For FY 08-09, no further staffing changes are anticipated. The program budget provides for the current staffing and a normal cost increment; and includes $257,930 for contracted testing and inspections. Program revenues are projected to show a decrease.

PERFORMANCE OBJECTIVES

1. To provide construction inspections for 2 subdivisions and 10 other private development projects.
2. To provide construction management and inspections for 12 major and 20 minor City capital improvement projects.
3. To perform 10 daily inspections on private projects and 12 daily inspections on City projects.
4. To provide inspections on 900 encroachment permits.
5. To generate a least $579,660 in program revenues in engineering permit and/or inspection fees and CIP charges, and recover at least 50.6% of program costs.

Department 56	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	477,036	447,041	605,650	569,020	610,880	7.4%
Contracted Services	364,577	338,256	261,880	204,460	269,500	31.8%
Commodities	7,174	6,937	8,810	10,970	8,940	-18.5%
Internal Charges	94,994	89,738	103,860	104,880	108,110	3.1%
Other Payments	0	0	0	0	0	
Program Total	943,781	881,972	980,200	889,330	997,430	12.2%
FUNDING SOURCES						
General Fund 101 - Taxes	27,587	(16,409)	269,440	51,760	401,150	675.0%
Engineering Fees	564,332	598,148	367,430	414,540	217,840	-47.5%
Capital Projects Offset	351,862	300,233	343,330	423,030	378,440	-10.5%
Program Total	943,781	881,972	980,200	889,330	997,430	12.2%
EQUIVALENCY FACTOR						
Cost per EDU	$27.05	$24.75	$27.04	$25.29	$28.34	12.1%
PROGRAM STAFFING						
Regular Positions						
Assistant Director of DES	0.15	0.15	0.15	0.15	0.15	
Assistant City Engineer	0.00	0.40	0.40	0.40	0.40	
Senior Civil Engineer	0.85	0.85	0.85	0.85	0.85	
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00	
Construction Inspector	2.00	2.00	2.00	2.00	2.00	
Admin Assts	0.20	0.50	0.50	0.75	0.75	
Other Staffing (Full-Time Equivalents)						
Project Manager	1.00	0.00	0.00	0.00	0.00	
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	5.20	4.90	4.90	5.15	5.15	0.0%

CITY COUNCIL

Brent Ives
Mayor

Suzanne Tucker
Mayor Pro Tem

Evelyn Tolbert
Council Member

Irene Sundberg
Council Member

Steve Abercrombie
Council Member

City Council Chambers

Key Indicators Citywide	FY 03-04 Actual	FY 04-05 Actual	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
City Population as of Jan 1st	74,780	78,516	80,461	81,107	81,600	81,548	81,700	0.2%
City Area (Square Miles)	23.0	23.0	23.0	23.0	23.0	23.0	23.0	0.0%
Businesses within City	4,250	4,430	4,200	4,820	3,000	4,750	4,700	-1.1%
Employment within City	27,460	29,080	31,200	32,900	34,400	30,950	30,900	-0.2%
Equivalent Dwelling Units	31,950	33,620	34,890	35,630	36,250	35,160	35,190	0.1%
Registered Voters	26,640	28,150	28,800	29,600	30,200	28,100	28,500	1.4%

Key Indicators City Budget	FY 03-04 Actual	FY 04-05 Actual	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Operating Budget ($ million)	$82.411	$87.579	$97.952	$107.465	$113.657	$117.793	$120.929	2.7%
Capital Budget ($ million)	$245.559	$207.524	$200.156	$149.418	$103.832	$95.712	$89.529	-6.5%
Debt Budget ($ million)	$21.985	$21.921	$28.727	$25.973	$25.726	$24.977	$26.562	6.3%
Authorized Staffing (Full-Time Equivalents)	465.54	466.14	487.71	528.51	544.41	558.26	553.50	-0.9%

Key Indicators City Staffing	FY 03-04 Actual	FY 04-05 Actual	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Authorized Staffing (Full-Time Equivalents)								
Full-Time Regular Employees	420.00	421.00	437.00	471.00	489.00	502.00	494.00	-1.6%
Other Staffing (FTEs)	45.54	45.14	50.71	57.51	55.41	56.26	59.50	5.8%

Key Indicators City Expenditures	FY 03-04 Actual	FY 04-05 Actual	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Projected	FY 07-08 Estimated	FY 08-09 Projected	% Change
Operating Expenditures ($ million)	$75.691	$81.909	$88.933	$95.634	$108.656	$109.535	$118.739	8.4%
as % of Operating Budget	91.8%	93.5%	90.8%	89.0%	95.6%	93.0%	98.2%	5.6%
Capital Expenditures ($ million)	$106.414	$53.390	$89.819	$75.462	$80.000	$41.677	$80.000	92.0%
as % of Capital Budget	43.3%	25.7%	44.9%	50.5%	77.0%	43.5%	89.4%	105.2%
Debt Expenditures ($ million)	$24.648	$23.519	$26.358	$25.695	$25.000	$26.153	$24.082	-7.9%
as % of Debt Budget	112.1%	107.3%	91.8%	98.9%	97.2%	104.7%	90.7%	-13.4%

5810 - CITY COUNCIL BUDGET SUMMARY

The City Council, consisting of a mayor and 4 council members, is the City's governing body and enacts City legislation and policies.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 11.8% over the current year estimates, and also represents a 24.0% increase over FY 06-07 actual expenditures. The base component of the budget represents a 10.0% increase over the current year estimates, while budget augments represent a 1.7% increase over the base budget.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
City Council						
5811 - Legislation & Policy	89,797	92,553	109,370	102,660	114,810	11.8%
Department Total	89,797	92,553	109,370	102,660	114,810	11.8%
Amended Budget	92,810	91,120		110,870	over 2 years	24.0%
% of Amended Spent	96.75%	101.57%		92.59%		
				Base Budget	112,930	10.0%
				Augmentations	1,880	1.7%
EQUIVALENCY FACTOR						
Cost per EDU	$2.57	$2.60	$3.02	$2.92	$3.26	11.7%
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY						
Personnel Expenses	35,654	37,125	39,200	38,980	41,080	5.4%
Contracted Services	25,269	21,727	15,040	13,360	15,040	12.6%
Commodities	5,157	8,083	6,420	9,510	6,620	-30.4%
Internal Charges	23,717	25,618	48,710	40,810	52,070	27.6%
Other Payments	0	0	0	0	0	
Departmental Total	89,797	92,553	109,370	102,660	114,810	11.8%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101	89,797	92,553	109,370	102,660	114,810	11.8%
Departmental Total	89,797	92,553	109,370	102,660	114,810	11.8%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Elected Officials						
Mayor & 4 Council Members	1.0	1.0	1.0	1.0	1.0	
Total - Full Time Equivalents	1.0	1.0	1.0	1.0	1.0	0.0%

Program 5811 - Legislation and Policy

The City Council, consisting of a Mayor and 4 Council Members, is the City's governing body and has primary responsibility for enacting City legislation and policies.

COMMENTARY

Most program costs are fairly stable from year-to-year. While copying costs went down with the implementation of a paperless agenda; there was an increase for computer system charges. In FY 05-06, and FY 06-07, contract costs were incurred for a professional facilitator. Late in FY 06-07, the new City Hall opened, and the Council started holding its meetings in the new council chambers. The FY 07-08 program costs increased with building maintenance charges for the new council chamber.

For FY 08-09, the program budget provides for a normal cost increment.

PERFORMANCE OBJECTIVES

1. To enact legislation and policies which protect the health, safety, and general welfare of the citizenry.
2. To protect the City's environment while providing growth and economic development.
3. To oversee the financial affairs of the City.
4. To participate in regional issues.
5. To enhance the quality of life through recreational and cultural activities.

Department 5810	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$Approved	Change
Personnel Expenses	35,654	37,125	39,200	38,980	41,080	5.4%
Contracted Services	25,269	21,727	15,040	13,360	15,040	12.6%
Commodities	5,157	8,083	6,420	9,510	6,620	-30.4%
Internal Charges	23,717	25,618	48,710	40,810	52,070	27.6%
Other Payments	0	0	0	0	0	
Program Total	89,797	92,553	109,370	102,660	114,810	11.8%
FUNDING SOURCES						
Central Admin Fund 125	89,797	92,553	109,370	102,660	114,810	11.8%
Program Total	89,797	92,553	109,370	102,660	114,810	11.8%
EQUIVALENCY FACTOR						
Cost per EDU	$2.57	$2.60	$3.02	$2.92	$3.26	11.7%
PROGRAM STAFFING						
Elected Officials-Full-Time Equivalents						
Mayor (1)	0.20	0.20	0.20	0.20	0.20	
Council Members (4)	0.80	0.80	0.80	0.80	0.80	
Full-Time Equivalents						
Mayor & Council	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	1.00	1.00	1.00	1.00	1.00	0.0%

CITY ATTORNEY'S OFFICE

Department Head
Debra Corbett, City Attorney

Mission Statement
Safeguarding the Rights and Interests of Our Community

5820 - CITY ATTORNEY'S BUDGET SUMMARY

The City Attorney provides legal counsel to the City Council, the Planning Commission, and City Staff.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 12.8% over the current year estimates, and also represents an 18.7% increase over FY 06-07 actual expenditures. The base component of the budget represents a 12.8% increase over the current year estimates, while budget augments represent a 0.0% increase over the base budget.

As proposed for FY 08-09, departmental staffing will remain at its current level.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
City Attorney's Office						
5821 - Legal Counsel	677,064	775,749	855,530	816,280	920,900	12.8%
Department Total	677,064	775,749	855,530	816,280	920,900	12.8%
Amended Budget	691,820	746,900		855,530	over 2 years	18.7%
% of Amended Spent	97.87%	103.86%		95.41%		
				Base Budget	920,900	12.8%
				Augmentation	0	0.0%
EQUIVALENCY FACTOR						
Cost per EDU	$19.41	$21.77	$23.60	$23.22	$26.17	12.7%
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY						
Personnel Expenses	599,847	671,585	704,200	705,980	762,900	8.1%
Contracted Services	20,954	46,439	95,470	59,620	95,470	60.1%
Commodities	12,526	15,990	16,340	13,130	16,860	28.4%
Internal Charges	43,737	41,735	39,520	37,550	45,670	21.6%
Other Payments	0	0	0	0	0	
Departmental Total	677,064	775,749	855,530	816,280	920,900	12.8%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101	677,064	775,749	855,530	816,280	920,900	12.8%
Departmental Total	677,064	775,749	855,530	816,280	920,900	12.8%
DEPARTMENTAL STAFFING	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
City Attorney	1.0	1.0	1.0	1.0	1.0	
Mid Managers	2.0	2.0	2.0	2.0	2.0	
Secretarial & Clerical	1.0	1.0	1.0	1.0	1.0	
Total - Full Time Equivalents	4.0	4.0	4.0	4.0	4.0	0.0%

City Attorney's Office

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$323,492	$14.99	2.00
FY 02-03 Actual	521,698	17.52	4.00
FY 06-07 Actual	775,749	21.77	4.00
FY 07-08 Estimated	816,280	22.52	4.00
% Change: 10 Years	+ 152%	+ 50.2%	+ 100%
% Change: Per Annum	+15.2%	+5.0%	+10.0%

Historical Milestones

FY 96-97

- Full-time Assistant City Attorney added to City staff

FY 00-01

- Deputy City Attorney position added

Recent Budget Changes

FY 04-05

- No change in regular staffing

FY 05-06

- No change in regular staffing

FY 06-07

- No change in regular staffing
- Office relocated from old City Hall into new City Hall in April 2007

FY 07-08

- No change in regular staffing
- Budget augmentation for $60,000 for contracted legal services up to $75,000

Proposed Budget Changes for FY 08-09

- No change in regular staffing
- Contracted legal services budgeted for $75,000

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Contracted Legal Services	$15,000	+50.0%	$75,000	0.0%	$75,000
Legal Reference Materials	13,920	-6.7%	12,980	+3.0%	13,370
Equipment Acquisition	0	0	0	0	0
Equipment Replacement	0	0	0	0	0

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

PAST ACCOMPLISHMENTS FY 06-07

1. Processed over 375 document reviews with a turnaround time of 10 days or less.
2. Reviewed and commented on over 250 staff reports.
3. Attended all City Council, Planning Commission, Community Development Agency, and South County Fire JPA meetings.
4. Prepared and/or assisted in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
5. Prepared and/or assisted in the negotiation of most contracts.
6. Provided legal advice to City Council, Commissions, Boards, and City staff.
7. Prosecuted Tracy Municipal Code Violations.
8. Assisted in the coordination and supervision of special counsel.
9. Provided training on the Public Records Act, Brown Act, CEQA, and other regulatory statutes as needed and/or requested.

CURRENT YEAR PROJECTIONS FY 07-08

During the current Fiscal Year, the City Attorney's Office has or plans to:

1. Process over 450 document reviews.
2. Review and comment on over 275 staff reports.
3. Assist in the coordination and supervision of outside legal counsel in the negotiation of various settlements.
4. Attend all City Council, Planning Commission, Community Development Agency, and South County Fire JPA meetings.
5. Prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
6. Prepare and/or assist in the negotiation of all contracts.
7. Provide legal advice to City Council, Commissions, Boards, and City staff.
8. Prosecute Tracy Municipal Code Violations.
9. Assist in the coordination and supervision of special counsel on various matters.
10. Provide training on the Public Records Act, Brown Act, CEQA, and other regulatory statutes as needed and/or requested.

FUTURE PROJECTIONS FY 08-09

1. To attend all City Council, Planning Commission, Community Development Agency, and South County Fire JPA meetings.
2. To prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
3. To prepare and/or assist in the negotiation of all contracts.
4. To give legal advice to the City Council, Commissions, Boards and City staff.
5. To prosecute Tracy Municipal Code violations.
6. Provide coordination and supervision of special counsel.
7. Provide training on Public Records Act, Brown Act, CEQA, and other regulatory statutes as needed and/or requested.

Program 5821 - Legal Counsel

The City Attorney provides legal counsel to the City Council, Planning Commission, and all City staff.

COMMENTARY

This program provides for a city attorney along with one assistant city attorney, one deputy city attorney and a legal secretary. In FY 05-06, program costs returned to a normal level with full-year staffing. In FY 06-07, program costs increased, particularly for contracted legal and professional services. Personnel costs were up due to pay raises. In FY 07-08, program costs will increase; contracted sevices are again increasing, although not as much as budgeted.

For FY 08-09, no program changes are anticipated. The program budget provides for current staffing with a normal cost increment and includes $75,000 for contr4acted legal services and $13,070 for legal references.

PERFORMANCE OBJECTIVES

1. To attend all City Council, Planning Commission, and Redevelopment Agency meetings.
2. To prepare and/or assist in the preparation of and/or review of all legal documents: ordinances, resolutions, and leases.
3. To prepare and/or assist in the negotiation of all contracts.
4. To give legal advice to the City Council, Commissions, Boards and City staff.
5. To prosecute Tracy Municipal Code violations.
6. To assist in the coordination and supervision of special counsel.
7. To provide training on Public Records Act, Brown Act, CEQA, and other regulatory statutes as needed and/or requested.

Department 5820	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$Actual	$ Adopted	$ Estimated	$Approved	Change
Personnel Expenses	599,847	671,585	704,200	705,980	762,900	8.1%
Contracted Services	20,954	46,439	95,470	59,620	95,470	60.1%
Commodities	12,526	15,990	16,340	13,130	16,860	28.4%
Internal Charges	43,737	41,735	39,520	37,550	45,670	21.6%
Other Payments	0	0	0	0	0	
Program Total	677,064	775,749	855,530	816,280	920,900	12.8%
FUNDING SOURCES						
General Fund 101	667,099	763,402	840,530	791,280	905,900	12.8%
Project Reimbursement	9,965	12,347	15,000	25,000	15,000	
Program Total	677,064	775,749	855,530	816,280	920,900	12.8%
EQUIVALENCY FACTOR						
Cost per EDU	$19.41	$21.77	$23.60	$23.22	$26.17	12.7%
PROGRAM STAFFING						
Regular Positions						
City Attorney	1.00	1.00	1.00	1.00	1.00	
Mid Managers	2.00	2.00	2.00	2.00	2.00	
Secretarial & Clerical	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	4.00	4.00	4.00	4.00	4.00	0.0%

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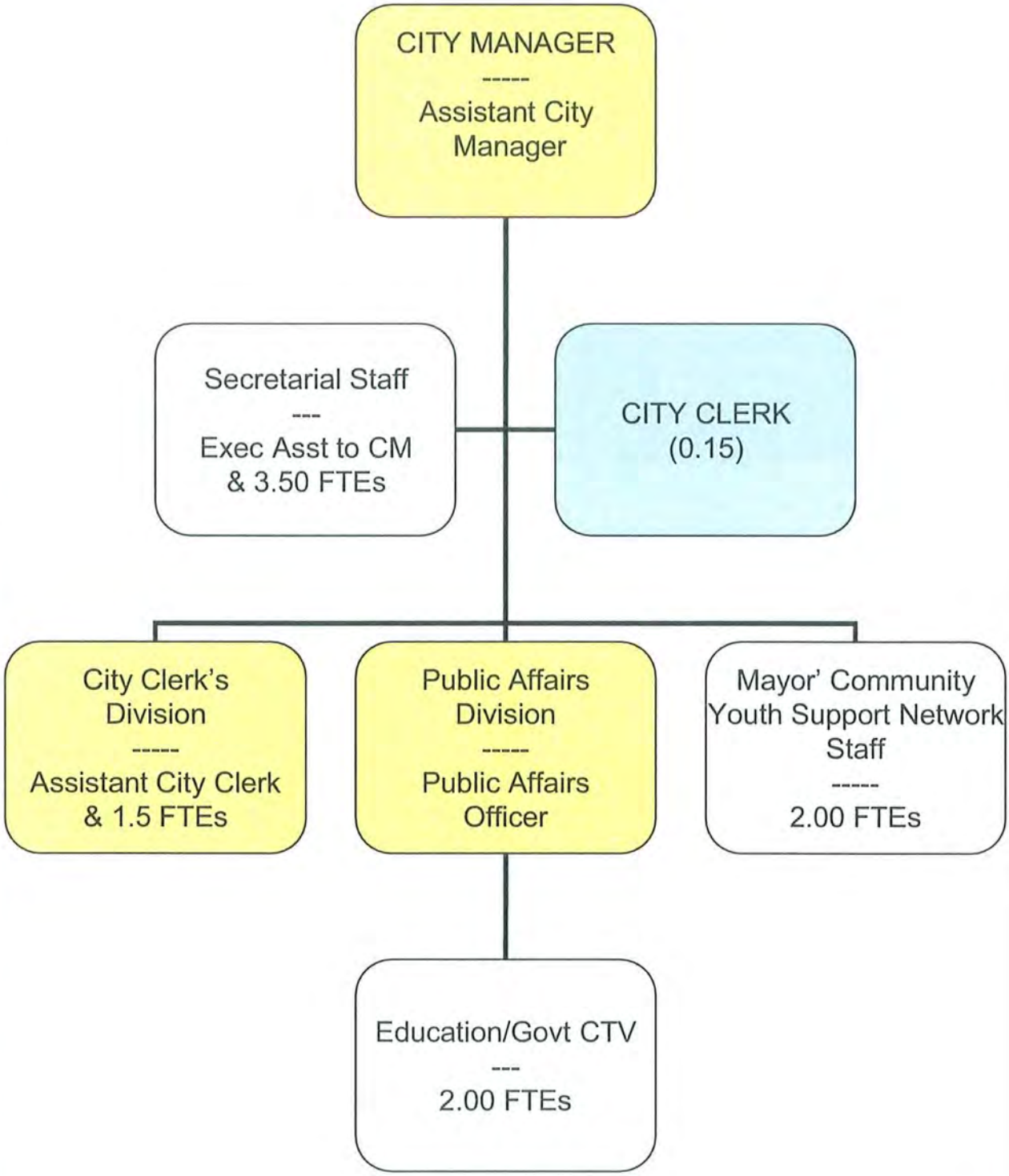
CITY MANAGER'S OFFICE

Leon Churchill, Jr.
City Manager

Maria Hurtado
Assistant City Manager

Mission Statement
Setting the Course of Excellence in Community Services

City of Tracy
CITY MANAGER'S OFFICE
FY08-09



5830 - CITY MANAGER'S OFFICE BUDGET SUMMARY

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

Also, the City Manager's Office supervises the City Clerk, Cable TV, the Community Promotions, and Cultural Arts Programs.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 44.1% over the current year estimates, and also represents a 64.2% increase over FY 06-07 actual expenditures. The base component of the budget represents a 37.4% increase over the current year estimates, while budget augments represent a 4.9% increase over the base budget.

As proposed for FY 08-09, departmental staffing will delete 0.88 FTEs in other staffing. In FY 07-08, 3 new full-time regular positions were added along with 0.38 FTEs in other staffing.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
City Manager's Office						
5831 - City Administration	719,839	928,348	1,066,390	1,072,300	1,149,830	7.2%
5832 - City Clerk	209,496	323,901	288,870	307,460	398,140	29.5%
5835 - Education/Govt CTV	64,645	81,917	159,980	112,320	170,400	51.7%
5838 - Community Promotions	76,421	74,870	68,000	67,590	68,880	1.9%
583Y Mayor's Community Youth Support	0	0	0	46,400	526,840	1035.4%
Department Total	1,070,401	1,409,036	1,583,240	1,606,070	2,314,090	44.1%
Amended Budget	1,385,490	2,137,300		1,685,090	over 2 years	64.2%
% of Amended Spent	77.26%	65.93%		95.31%		
				Base Budget	2,206,630	37.4%
				Augmentations	107,460	4.9%
EQUIVALENCY FACTOR						
Cost per EDU	$30.68	$39.55	$43.68	$45.68	$65.76	44.0%
Net of Interagency Reimbursements						
Net Cost per EDU	$30.68	$39.55	$43.68	$45.68	$65.76	44.0%

5830 - CITY MANAGER'S OFFICE BUDGET SUMMARY (CONTINUED)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	818,369	1,088,386	1,269,080	1,284,150	1,535,830	19.6%
Contracted Services	90,711	174,198	130,860	138,250	342,170	147.5%
Commodities	23,948	28,720	35,150	32,880	43,670	32.8%
Internal Charges	121,273	94,832	132,650	126,510	176,920	39.8%
Other Payments	16,100	22,900	15,500	24,280	215,500	787.6%
Department Total	1,070,401	1,409,036	1,583,240	1,606,070	2,314,090	44.1%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCE						
General Fund 101	1,005,756	1,327,119	1,482,260	1,525,750	2,208,690	44.8%
Com Devel Block Gt Fund 26x	0	0	0	0	0	
Com Devel Ag Project Fund 381	0	0	0	0	0	
Self Insurance Fund 627	0	0	0	0	0	
Cable TV Fund 295	64,645	81,917	100,980	80,320	105,400	31.2%
Department Total	1,070,401	1,409,036	1,583,240	1,606,070	2,314,090	44.1%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY 06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
City Manager	1.00	1.00	1.00	1.00	1.00	
Assistant/Deputy City Manager	1.00	1.00	1.00	1.00	1.00	
Mid Managers	1.00	2.00	2.00	3.00	3.00	
Secretarial & Clerical	3.75	4.00	5.00	6.00	6.00	
Other Staffing (Full-Time Equivalents)						
Elected Officials	0.15	0.15	0.15	0.15	0.15	
Clerical	0.00	1.00	1.00	1.00	1.00	
CCTV	1.00	2.50	2.88	2.88	2.00	
Total Full-Time Equivalents	7.90	11.65	13.03	15.03	14.15	-5.9%

City Manager's Office

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$607,688	$28.16	9.90
FY 02-03 Actual	830,368	27.88	
FY 06-07 Actual	1,409,036	39.55	11.65
FY 07-08 Estimated	1,606,070	44.31	15.03
% Change: 10 Years	+ 164%	+57.3%	+ 200.6%
% Change: Per Annum	+16.4%	+ 5.7%	+20.1%

Recent Budget Changes

FY 04-05

- Executive Assistant I upgraded to Deputy City Clerk
- $76,410 spent for November 2004 municipal election
- City Manager position vacant for 6 months; Finance & Administrative Services Director served as Interim City Manager

FY 05-06

- Major Budget Augmentations: $25,000 for CTV Programming

FY 06-07

- The City Manager's Office Program added 1 full-time Public Affairs Officer; and 2 half-time temporary student clerk positions (1.0 FTE)
- Staffing for the EG Cable Channel added 3 half-time positions (1.5 FTEs)
- Major augmentations for the year: $25,000 for professional services, and $111,920 to cover opening costs and operating costs for 3 months
- $62,200 spent on November 2006 municipal election
- In April 2007, office relocated from the Old City Hall into the new City Hall

FY 07-08

- City Manager's Office will add an Administrative Assistant position, while an Administrative Assistant III will be upgraded to Executive Assistant
- The CTV Program will add an intern position bring program staffing up to 2.88 FTEs
- Dedicated franchise fee receipt funding for the CTV Program is insufficient to cover program costs. So, a $54,000 supplement from the General Fund is required.
- During the year, the City Manager's Office added a Management Analyst and an Administrative Assistant for the Mayor's Community Youth Support Network
- City Manager's position vacant for 7 months; the Assistant City Manager served as the Interim City Manager

Proposed Budget Changes for FY 08-09

- City Manager's Office staffing will show a decrease of 0.88 FTEs in other staffing from the CTV program as unfilled slots are deleted
- City Clerk's budget includes $85,000 for a municipal election in November 2008

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Chamber Support	$9,500	0.0%	$9,500	+63.0%	$15,500
City Mgr's Professional Services	25,000	0.0%	25,000	0.0%	25,000
Elections	0		0	0	85,000
Equipment Acquisition	$20,200		$33,250	0	0
Equipment Replacement	7,000		2,100	0	0

Departmental Budget Analysis

5830 - City Manager's Office — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	760,110	56,650	7.5%	816,760	20,000	2.4%	836,760	10.1%	818,369	97.8%
Contracted Services	154,240	(90,710)	-58.8%	63,530	65,000	102.3%	128,530	-16.7%	90,711	70.6%
Commodities	19,870	60	0.3%	19,930	0	0.0%	19,930	0.3%	23,948	120.2%
Internal Charges	112,460	6,930	6.2%	119,390	0	0.0%	119,390	6.2%	121,273	101.6%
Other Payments	12,900	41,100	318.6%	54,000	0	0.0%	54,000	318.6%	16,100	29.8%
Department Total	1,059,580	14,030	1.3%	1,073,610	85,000	7.9%	1,158,610	9.3%	1,070,401	92.4%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	836,760	133,830	16.0%	970,590	174,600	18.0%	1,145,190	36.9%	1,088,386	95.0%
Contracted Services	128,530	(43,780)	-34.1%	84,750	124,500	146.9%	209,250	62.8%	174,198	83.2%
Commodities	19,930	2,710	13.6%	22,640	1,850	8.2%	24,490	22.9%	28,720	117.3%
Internal Charges	119,390	12,710	10.6%	132,100	0	0.0%	132,100	10.6%	94,832	71.8%
Other Payments	54,000	(44,500)	-82.4%	9,500	0	0.0%	9,500	-82.4%	22,900	241.1%
Department Total	1,158,610	60,970	5.3%	1,219,580	300,950	24.7%	1,520,530	31.2%	1,409,036	92.7%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	1,145,190	12,160	1.1%	1,157,350	111,730	9.7%	1,269,080	10.8%	1,284,150	101.2%
Contracted Services	209,250	(101,570)	-48.5%	107,680	23,180	21.5%	130,860	-37.5%	138,250	105.6%
Commodities	24,490	3,660	14.9%	28,150	7,000	24.9%	35,150	43.5%	32,880	93.5%
Internal Charges	132,100	550	0.4%	132,650	0	0.0%	132,650	0.4%	126,510	95.4%
Other Payments	9,500	6,000	63.2%	15,500	0	0.0%	15,500	63.2%	24,280	156.6%
Department Total	1,520,530	(79,200)	-5.2%	1,441,330	141,910	9.8%	1,583,240	4.1%	1,606,070	101.4%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	1,269,080	269,780	21.3%	1,538,860	(3,030)	-0.2%	1,535,830	21.0%		
Contracted Services	130,860	126,310	96.5%	257,170	85,000	33.1%	342,170	161.5%		
Commodities	35,150	8,520	24.2%	43,670	0	0.0%	43,670	24.2%		
Internal Charges	132,650	44,270	33.4%	176,920	0	0.0%	176,920	33.4%		
Other Payments	15,500	200,000	1290.3%	215,500	0	0.0%	215,500	1290.3%		
Department Total	1,583,240	648,880	41.0%	2,232,120	81,970	3.7%	2,314,090	46.2%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

CITY MANAGER GOALS FOR FY 08-09

- Develop a 5-year fiscal plan that addresses the City's structural budget deficit for implementation beginning in FY 09/10 to include alternative revenue generating strategies, assessment of City's fees and charges, expenditure controls and shifts, and potential service model changes where appropriate.
- Ensure the recruitment and hiring of top Senior positions are completed (i.e. Chief of Police, Parks and Community Services Director).
- Implement the FY 08/09 Council Priority Goals.
- Implement the Council adopted recommendations presented by the Cultural Arts Division Council Subcommittee.
- Develop a marketing strategy relative to the City's Branding efforts, which include the Vision, Mission, Values, Tagline, Story line and Logo.
- Implement the 1st year of the Mayor's Community Youth Support Network Strategic Plan.
- Complete LAFCO approval of Sphere of Influence, General Plan, and Municipal Service Review.
- Implementation of the General Plan to include completion of the infrastructure master plan, code and zoning updates.
- Finalize the GMO Guidelines.
- Implement the Holly Sugar Fields Project Timeline.
- Complete the development of the Citywide Sustainability Initiative.
- Ensure the delivery of the Citywide training program for City employees to include, IET, HPO, among others.

Program 5831 - City Administration

The City Manager manages City affairs supervising policy and program implementation and enforcement activities and provides policy and program development support to the City Council.

COMMENTARY

This program provides for a city manager, an assistant city manager, and their support staff. In FY 06-07, program staffing added a full-time public affairs officer, 2 half-time student clerks, and added hours for the acting city manager. The program cost increases reflect the added staffing and related operational costs. In FY 07-08, program staffing added a new administrative assistant. So, program costs will again increase, reflecting added staffing.

For FY 08-09, program staffing will show a decrease in staff hours. The program budget provides current staffing and a normal cost increment.

PERFORMANCE OBJECTIVES

1. To provide policy and program development support to the City Council.
2. To manage the allocation of the City's resources.
3. To administer a comprehensive and equitable personnel system for employees and applicants.
4. To provide the fiscal foundation for municipal services through planning, budgeting, and reporting.

Department 5830	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	599,172	806,334	914,810	923,610	987,040	6.9%
Contracted Services	33,228	47,458	54,310	57,690	54,310	-5.9%
Commodities	9,246	14,943	11,660	10,800	11,870	9.9%
Internal Charges	78,193	59,613	85,610	80,200	96,610	20.5%
Other Payments	0	0	0	0	0	
Program Total	719,839	928,348	1,066,390	1,072,300	1,149,830	7.2%
FUNDING SOURCES						
Central Admin Fund 125	719,839	928,348	1,066,390	1,072,300	1,149,830	7.2%
Program Total	719,839	928,348	1,066,390	1,072,300	1,149,830	7.2%
EQUIVALENCY FACTOR						
Cost per EDU	$20.63	$26.06	$29.42	$30.50	$32.67	7.1%
PROGRAM STAFFING						
Regular Positions						
City Manager	1.00	1.00	1.00	1.00	1.00	
Assistant City Manager	0.50	1.00	1.00	1.00	1.00	
Exec Asst- Secretary to the City Mgr	1.00	1.00	1.00	1.00	1.00	
Exec Asst II-Sr Secretary	0.00	0.00	1.00	1.00	1.00	
Admin Asst II- Admin Clerk	0.50	0.50	1.50	1.50	1.50	
Admin Asst III-Sr Admin Clerk	1.00	1.00	0.00	0.00	0.00	
Public Affairs Officer	0.00	1.00	1.00	1.00	0.85	
Other Staffing (Full Time Equivalents)						
Temp Clerk	0.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	4.00	6.50	7.50	7.50	7.35	-2.0%

Program 5832 - City Clerk

The City Clerk prepares Council and CDA agendas and minutes, maintains official records and documents, and provides general administrative support for the Mayor and City Council. The City Clerk also coordinates City elections.

COMMENTARY

Program costs vary from year-to-year depending upon whether or not a general and/or special election is held. In FY 06-07, program costs increased due to added and full-year staffing, but also $62,203 was spent on the November 2006 election. In FY 07-08, with no elections, program costs will decrease; although most cost categories are exceeding their budgets.

For FY 08-09, no staff changes are anticipated. The program budget provides for current staffing with a normal cost increment. Also, it includes $85,000 for a November 2008 municipal election.

PERFORMANCE OBJECTIVES

1. To prepare agendas/minutes for 24 regular council meetings and any special meetings of the Council, the CDA, SCFA, PFC, or TOPJPA.
2. To update the records management program and increase the use of Laserfiche.
3. To conduct recruitments for all City boards and commissions and ensure compliance with the Maddy Act.
4. To publish 3 quarterly editions of City Pride and one annual edition.
5. To oversee the City's election process and coordinate the City's municipal election with County election officials.

Department 5830	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	159,657	214,025	233,480	246,950	254,550	3.1%
Contracted Services	10,833	76,281	22,730	23,180	106,930	361.3%
Commodities	2,036	2,924	2,960	5,880	3,050	-48.1%
Internal Charges	36,970	30,671	29,700	29,250	33,610	14.9%
Other Payments	0	0	0	2,200	0	
Program Total	209,496	323,901	288,870	307,460	398,140	29.5%
FUNDING SOURCES						
Central Admin Fund 125	209,496	323,901	288,870	307,460	398,140	29.5%
Program Total	209,496	323,901	288,870	307,460	398,140	29.5%
EQUIVALENCY FACTOR						
Cost per EDU	$6.00	$9.09	$7.97	$8.74	$11.31	29.4%
PROGRAM STAFFING						
Elected Officials						
City Clerk (1)	0.15	0.15	0.15	0.15	0.15	
Regular Positions						
Assistant City Clerk	1.00	1.00	1.00	1.00	1.00	
Exec Asst I- Secretary	0.00	0.00	0.00	0.00	0.00	
Admin Asst II- Admin Clerk	0.25	0.50	0.50	0.50	0.50	
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	
Total - Full-Time Equivalents	2.40	2.65	2.65	2.65	2.65	0.0%

Program 5835 - Education/Government CTV

Manage and coordinate the City's public education/government cable television activities. Record and televise City Council meetings. Funding is provided by the City's cable franchise fee.

COMMENTARY

This program was established in FY 01-02. In FY 05-06, the program moved into a new studio built in the community services building. Since then, program costs have increased due to added staffing and operational enhancements. In FY 07-08, program costs will continue to increase, although not as much as budgeted.

For FY 08-09, program staffing will show a decrease in staff hours. The program budget provides reduced staffing and a normal cost increment. But since, program costs are exceeding its dedicated franchise fee receipts, the general fund is supplementing program funding.

PERFORMANCE OBJECTIVES

1. To provide quality public access programs for the Tracy community.

2. To assist community organizations in the production of programs through the use of community access facilities and equipment.

Department 5830	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	50,414	71,211	120,790	78,590	121,990	55.2%
Contracted Services	1,587	1,006	6,520	5,970	6,620	10.9%
Commodities	6,534	5,152	15,330	10,700	15,600	45.8%
Internal Charges	6,110	4,548	17,340	17,060	26,190	53.5%
Other Payments	0	0	0	0	0	
Program Total	64,645	81,917	159,980	112,320	170,400	51.7%
FUNDING SOURCES						
General Fund 101 - Taxes	0	0	59,000	32,000	65,000	103.1%
Cable TV Fund 295	64,645	81,917	100,980	80,320	105,400	31.2%
Program Total	64,645	81,917	159,980	112,320	170,400	51.7%
EQUIVALENCY FACTOR						
Cost per EDU	$1.85	$2.30	$4.41	$3.19	$4.84	51.6%
PROGRAM STAFFING						
Regular Positions						
Assistant City Clerk	0.08	0.00	0.00	0.00	0.00	
Public Affairs Officer	0.00	0.00	0.00	0.00	0.15	
Other Staffing (Full-Time Equivalents)						
Comm Access Coordinator	0.50	0.50	0.50	0.50	0.50	
Intern & Program Asst	0.50	2.00	2.38	2.38	1.50	
Total - Full-Time Equivalents	1.08	2.50	2.88	2.88	2.15	-25.3%

Program 5838 - Community Promotions

City support for promotional activities and events to enhance the City's image and prosperity.

COMMENTARY

Program outlays can vary from year-to-year depending upon community events and promotions.

In FY 08-09, the program budget includes $17,100 for printing of the City Pride newsletters and $15,500 for City promotions through the Tracy Area Chamber of Commerce.

PERFORMANCE OBJECTIVES

1. To support community activities through fiscal contributions.
2. To support community activities through use of safety personnel.
3. To promote City services and awareness through a City booth at the Bean Festival and County Fair.

Department 5830	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	9,126	(3,184)	0	0	0	
Contracted Services	45,063	49,453	47,300	42,510	47,980	12.9%
Commodities	6,132	5,701	5,200	3,000	5,400	80.0%
Internal Charges	0	0	0	0	0	
Other Payments	16,100	22,900	15,500	22,080	15,500	-29.8%
Program Total	76,421	74,870	68,000	67,590	68,880	1.9%
FUNDING SOURCES						
General Fund 101-Taxes	76,421	74,870	68,000	67,590	68,880	1.9%
Central Services Fund 602	0	0	0	0	0	
Comm Devel Block GT Fund 269	0	0	0	0	0	
Project Reimbursement	0	0	0	0	0	
Program Total	76,421	74,870	68,000	67,590	68,880	1.9%
EQUIVALENCY FACTOR						
Cost per EDU	$2.19	$2.10	$1.88	$1.92	$1.96	1.8%
PROGRAM STAFFING						
Regular Positions						
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5838 - Mayor's Community Youth Support

Coordinate the Mayor's Youth Support Network (MCYSN) multi-departmental and interagency efforts. Administer MCYSN contracts and grants.

COMMENTARY

The Mayor's Community Youth Support Network outlines a youth service strategy (prevention, intervention and suppression) and partners City and community agencies in service delivery. The MYCSN vision is to respect, inspire, protect and trust youth in order to fulfill their potential and ability to contribute to a safe productive community. In FY 07-08, program costs reflect the initial start-up.

For FY 08-09, the program budget provides for full-year staffing and funding of the CMO's MCYSN coordination activities and includes $200,000 for MCYSN grants and $98,600 for professional services.

PERFORMANCE OBJECTIVES

1. To develop a Reconnecting Our Youth Grant Program for service providers.
2. To distribute $200,000 to youth serving agencies who can fill identified gaps in service.
3. To coordinate 8 Service Provider Meetings for youth agencies.
4. To coordinate 4 Policy Team Meetings.
5. To produce a resource guide and public access show highlighting local youth and family agencies.
6. To contract with a grant writer who will work with the collaborative and seek alternative funding for the service delivery.

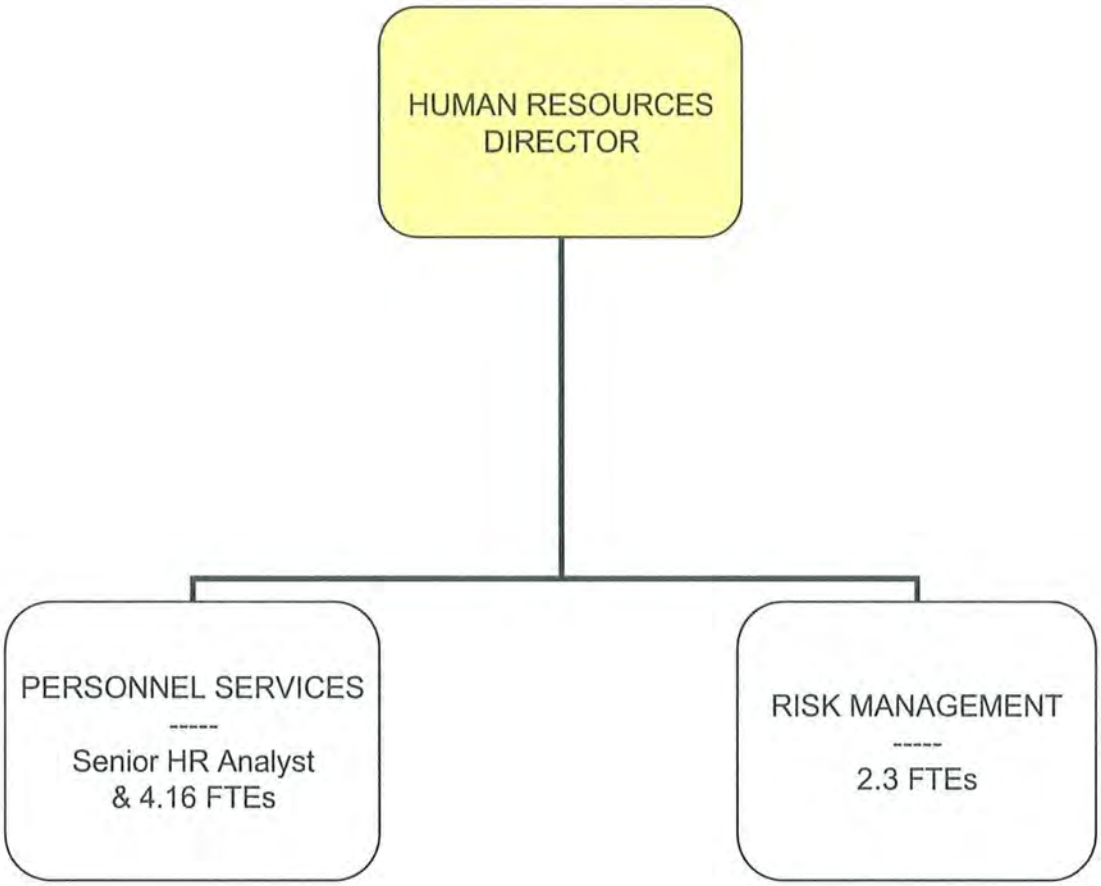
Department 5830	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	0	0	0	35,000	172,250	392.1%
Contracted Services	0	0	0	8,900	126,330	1319.4%
Commodities	0	0	0	2,500	7,750	210.0%
Internal Charges	0	0	0	0	20,510	
Other Payments	0	0	0	0	200,000	
Program Total	0	0	0	46,400	526,840	1035.4%
FUNDING SOURCES						
General Fund 101-Taxes	0	0	0	46,400	526,840	1035.4%
Program Total	0	0	0	46,400	526,840	1035.4%
EQUIVALENCY FACTOR						
Cost per EDU	$0.00	$0.00	$0.00	$1.32	$14.97	1035.4%
PROGRAM STAFFING						
Regular Positions						
Management Analyst I	0	0	0	1.00	1.00	
Admin Asst II	0	0	0	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.00	0.00	0.00	2.00	2.00	

HUMAN RESOURCES DEPARTMENT

Department Head
Maria Olvera, Human Resources Director

MISSION STATEMENT
To Deliver and Sustain Satisfied Customers by Providing Quality Human Relations and a Safe Community

City of Tracy
HUMAN RESOURCES
DEPARTMENT
FY08-09



5840 - HUMAN RESOURCES BUDGET SUMMARY

The Human Resources Department provides central personnel, employment, and risk management services for City departments and employees.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 3.6% over the current year estimates, and also represents a 28.1% increase over FY 06-07 actual expenses. The base component of the budget represents a 5.2% decrease from the current year estimates, while budget augments represent a 9.2% increase over the base budget.

As proposed for FY 08-09, departmental staffing will remain at its current level. In FY 07-08, departmental staffing remained at its prior year level.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY 05-06 $Actual	FY 06-07 $Actual	FY 07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Human Resources Department						
5841-Human Resources	782,867	913,409	1,071,280	1,154,580	1,104,680	-4.3%
5842-Risk Management	327,392	433,255	492,490	511,450	620,860	21.4%
Department Total	1,110,259	1,346,664	1,563,770	1,666,030	1,725,540	3.6%
Amended Budget	1,191,430	1,533,340		1,709,770	over 2 years	28.1%
% of Amended Spent	93.19%	87.83%		97.44%		
				Base Budget	1,579,540	-5.2%
				Augmentations	146,000	9.2%
EQUIVALENCY FACTOR						
Cost per EDU	$31.82	$37.80	$43.14	$47.38	$49.03	3.5%
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY 05-06 $Actual	FY 06-07 $Actual	FY 07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Personnel Expenses	669,543	811,291	886,530	966,890	996,680	3.1%
Contracted Services	334,201	420,518	544,290	548,120	528,340	-3.6%
Commodities	24,355	33,513	32,120	55,590	65,570	18.0%
Internal Charges	82,160	81,342	95,830	93,930	128,950	37.3%
Other Payments	0	0	5,000	1,500	6,000	300.0%
Departmental Total	1,110,259	1,346,664	1,563,770	1,666,030	1,725,540	3.6%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101	782,867	913,409	1,071,280	1,154,580	1,104,680	-4.3%
Self Insurance Fund 627	327,392	433,255	492,490	511,450	620,860	21.4%
Departmental Total	1,110,259	1,346,664	1,563,770	1,666,030	1,725,540	3.6%
DEPARTMENTAL STAFFING	FY 05-06 Approved	FY 06-07 Approved	FY 07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
Human Resources Director	1.00	1.00	1.00	1.00	1.00	
Mid Managers	2.00	3.00	3.00	3.00	3.00	
Secretarial & Clerical	2.25	4.00	4.00	4.00	4.00	
Other Staffing (Full-Time Equivalents)						
Temp/Clerk	1.00	0.00	0.00	0.00	0.00	
Professionals	0.00	0.46	0.46	0.46	0.46	
Total - Full Time Equivalents	6.25	8.46	8.46	8.46	8.46	0.0%

Human Resources Department

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$492,239	$22.81	4.88
FY 02-03 Actual	855,660	28.73	6.10
FY 06-07 Actual	1,346,664	37.80	8.46
FY 07-08 Estimated	1,666,030	45.96	8.46
% Change: 10 Years	+ 238%	+ 101.5%	+ 73.3%
% Change: Per Annum	+ 23.8%	+ 10.6%	+ 7.3%

Historical Milestones

FY 96-97

- Personnel Division renamed Human Resources Division

FY 99-00

- Human Resources Manager position added; 1 Risk Management Coordinator deleted

Recent Budget Changes

FY 04-05

- Human Resources Manager converted to Human Resources Director; Human Resources Division designated Human Resources Department
- Human Resources Director vacant for most of the year; new Director hired near end of year

FY 05-06

- Temporary Administrative Assistant in Human Resources became full-time regular
- Major Budget Augmentations:
  $60,000 for recruiting consultants
  $25,000 for supervisory training

FY 06-07

- Departmental staffing added 2 new full-time positions: Administrative Assistant and Risk Coordinator
- A Project Specialist for 0.46 FTEs was added
- In April 2007, Department relocated from City Plaza Building into new City Hall

FY 07-08

- An Administrative Assistant reclassified to Executive Assistant; otherwise no changes in position staffing
- Over $125,000 spent for Citywide "Investment in Excellence" training

Proposed Budget Changes for FY 08-09

- No changes in position staffing
- Decrease in training and professional services costs
- Budget augmentations:
  $25,000 for investigations
  $30,000 for safety training

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Human Resources Advertising	$35,000	+3.4%	$36,050	+25.0%	45,050
Human Resources Consultants	358,420	+4.7%	375,360	-27.6%	271,690
Equipment Acquisition	0		0		0
Equipment Replacement	0		$3,200		$12,000

Departmental Budget Analysis

5840 - Human Resources — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	595,790	57,360	9.6%	653,150	16,870	2.6%	670,020	12.5%	669,543	99.9%
Contracted Services	341,850	(59,200)	-17.3%	282,650	100,480	35.5%	383,130	12.1%	334,201	87.2%
Commodities	29,130	460	1.6%	29,590	0	0.0%	29,590	1.6%	24,355	82.3%
Internal Charges	98,810	4,880	4.9%	103,690	0	0.0%	103,690	4.9%	82,160	79.2%
Other Payments	5,000	0	0.0%	5,000	0	0.0%	5,000	0.0%	0	0.0%
Department Total	1,070,580	3,500	0.3%	1,074,080	117,350	10.9%	1,191,430	11.3%	1,110,259	93.2%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	670,020	(71,250)	-10.6%	598,770	242,570	40.5%	841,340	25.6%	811,291	96.4%
Contracted Services	383,130	10,860	2.8%	393,990	135,000	34.3%	528,990	38.1%	420,518	79.5%
Commodities	29,590	2,520	8.5%	32,110	0	0.0%	32,110	8.5%	33,513	104.4%
Internal Charges	103,690	6,210	6.0%	109,900	0	0.0%	109,900	6.0%	81,342	74.0%
Other Payments	5,000	0	0.0%	5,000	0	0.0%	5,000	0.0%	0	0.0%
Department Total	1,191,430	(51,660)	-4.3%	1,139,770	377,570	33.1%	1,517,340	27.4%	1,346,664	88.8%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	841,340	45,190	5.4%	886,530	0	0.0%	886,530	5.4%	966,890	109.1%
Contracted Services	528,990	(84,700)	-16.0%	444,290	100,000	22.5%	544,290	2.9%	548,120	100.7%
Commodities	32,110	10	0.0%	32,120	0	0.0%	32,120	0.0%	55,590	173.1%
Internal Charges	109,900	(14,070)	-12.8%	95,830	0	0.0%	95,830	-12.8%	93,930	98.0%
Other Payments	5,000	0	0.0%	5,000	0	0.0%	5,000	0.0%	1,500	30.0%
Department Total	1,517,340	(53,570)	-3.5%	1,463,770	100,000	6.8%	1,563,770	3.1%	1,666,030	106.5%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	886,530	110,150	12.4%	996,680	0	0.0%	996,680	12.4%		
Contracted Services	544,290	-131,950	-24.2%	412,340	116,000	28.1%	528,340	-2.9%		
Commodities	32,120	23,450	73.0%	55,570	10,000	18.0%	65,570	104.1%		
Internal Charges	95,830	33,120	34.6%	128,950	0	0.0%	128,950	34.6%		
Other Payments	5,000	1,000	20.0%	6,000	0	0.0%	6,000	20.0%		
Department Total	1,563,770	35,770	2.3%	1,599,540	126,000	7.9%	1,725,540	10.3%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

MISSION STATEMENT

To Provide the Internal and External Customers of the City's Human Resources Department with Superior Service, Quality Programs, and Expert Support in Employment and Risk Management

Current Projections: FY 07-08

1. Implement Citywide "Investment in Excellence" training to approximately 220 full-time, regular City employees.
2. Established inaugural City of Tracy Employee Training & Development Program, which provides approximately 30 courses to enhance technical, customer service and leadership skills.
3. Continued progress on establishing a retiree health savings account or similar employee health savings vehicle.
4. Implement a comprehensive employee wellness program that includes the Employee Assistance Program, health and safety education, and quality health benefits.
5. Continued progress to finalize the establishment of a Modified Duty/Return to Work Program.

Future Projections: FY 08-09

1. Provide Citywide "Investment in Excellence" training to approximately 200 full-time, regular City employees with in-house facilitators.
2. Enhance City's new Employee Training & Development Program offerings.
3. Identify, develop, and disseminate Best Practices in Human Resources, including review and modification of City Personnel Rules and Administrative Policies and Procedures as needed.
4. Complete update and implementation of City's Injury Illness Prevention Plan.
5. Finalize implementation of a retiree health savings plan or similar employee health savings vehicle.
6. Complete the establishment of a Modified Duty/ Return to Work Program.

Program 5841 - Human Resources

Provide central personnel services including compensation review, recruitment, examinations, transaction processing, employee development, and records maintenance.

COMMENTARY

In FY 06-07, program staffing added a new full-time administrative assistant and 0.46 FTEs of a project specialist, while reducing the hours allocated by the ACM to the program. In both FY 06-07 and FY 07-08, program costs increased due to added and full-year staffing, as well as increased training and professional costs. The costs for training were up due to PTI training for all City employees.

For FY 08-09, program changes are anticipated. The program budget provides for full-year staffing but with a reductions in professional costs, and includes $45,050 for advertising and $271,690 for professional services.

PERFORMANCE OBJECTIVES

1. To provide support to City departments for 494 full-time regular positions and for 59.50 FTEs of other staffing.
2. To perform progressive outreach and timely recruitments that assure a well-qualified and diverse City workforce.
3. To provide leadership and expertise in identifying, evaluating, and resolving departmental personnel issues.
4. To enhance a variety of training opportunities at all levels of the organization and begin citywide high performance training.
5. To implement a City wellness program that promotes employee health and well-being.

Department 5840	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	423,354	480,799	501,300	586,660	581,300	-0.9%
Contracted Services	278,501	345,574	476,240	466,400	394,570	-15.4%
Commodities	11,205	24,195	25,800	33,580	39,690	18.2%
Internal Charges	62,395	62,841	67,940	67,940	89,120	31.2%
Other Payments	7,412	0	0	0	0	
Program Total	782,867	913,409	1,071,280	1,154,580	1,104,680	-4.3%
FUNDING SOURCES						
Central Admin Fund 125	782,867	913,409	1,071,280	1,154,580	1,104,680	-4.3%
Program Total	782,867	913,409	1,071,280	1,154,580	1,104,680	-4.3%
EQUIVALENCY FACTOR						
Cost per EDU	$22.44	$25.64	$29.55	$32.84	$31.39	-4.4%
PROGRAM STAFFING						
Regular Positions						
Human Resources Director/ Manager	0.50	0.50	0.50	0.50	0.50	
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	
Admin Asst I- Admin Clerk	0.00	0.00	0.00	0.00	0.00	
Human Resources Technician	0.75	0.75	0.75	0.75	0.75	
Admin Asst II- Sr Admin Clerk	1.20	1.95	1.95	1.75	1.75	
Executive Assistant	0.00	0.00	0.00	0.20	0.20	
Senior Human Resources Analyst	0.60	0.60	0.60	0.60	0.60	
Assistant City Manager	0.25	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Admin Asst I	0.00	0.00	0.00	0.00	0.00	
Project Specialist	0.00	0.46	0.46	0.46	0.46	
Total - Full-Time Equivalents	4.30	5.26	5.26	5.26	5.26	0.0%

Program 5842 - Risk Management

Manage workers compensation, public liability insurance, and safety and loss prevention activities. Costs covered by the Self-Insurance Fund, which is funded by charges against other City programs based upon their staffing and proportional risks.

COMMENTARY

In FY 06-07, program staffing added a new risk management coordinator, while reducing the hours allocated by ACM to the program. Program costs increased due to added staffing and program activities. In FY 07-08, program costs increased due to added and full-year staffing, as well as increased professional costs.

For FY 08-09, no staffing additions are anticipated. The program budget provides for full-year current staffing and added funding for investigations and safety training.

PERFORMANCE OBJECTIVES

1. To provide support to City departments for 494 full-time regular positions and for 59.50 FTEs of other staffing.
2. To actively pursue cost recovery through subrogation.
3. To increase safety awareness and enhance safe work practices which decrease the number of injuries in the workplace.
4. To provide risk management education in order to prevent or reduce potential litigation.
5. To actively participate on the Board of Directors of the Risk Management Authority and provide the Authority timely reports of injury.

Department 5840	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	246,189	330,492	385,230	380,230	415,380	9.2%
Contracted Services	57,508	74,944	68,050	81,720	133,770	63.7%
Commodities	3,930	9,318	6,320	22,010	25,880	17.6%
Internal Charges	19,765	18,501	27,890	25,990	39,830	53.3%
Other Payments	0	0	5,000	1,500	6,000	300.0%
Program Total	327,392	433,255	492,490	511,450	620,860	21.4%
FUNDING SOURCES						
Self Insurance Fund 627	327,392	433,255	492,490	511,450	620,860	21.4%
Program Total	327,392	433,255	492,490	511,450	620,860	21.4%
EQUIVALENCY FACTOR						
Cost per EDU	$9.38	$12.16	$13.59	$14.55	$17.64	21.3%
PROGRAM STAFFING						
Regular Positions						
Human Resources Director/ Manager	0.50	0.50	0.50	0.50	0.50	
Human Resources Technician	0.25	0.25	0.25	0.25	0.25	
Human Resources Analyst	0.00	0.00	0.00	0.00	0.00	
Risk Coordinator	0.00	1.00	1.00	1.00	1.00	
Admin Asst II-Sr Admin Clerk	1.05	1.05	1.05	0.25	0.25	
Executive Assistant	0.00	0.00	0.00	0.80	0.80	
Senior Human Resources Analyst	0.40	0.40	0.40	0.40	0.40	
Assistant City Manager	0.25	0.00	0.00	0.00	0.00	
Other Staffing (Full-Time Equivalents)						
Admin Asst I	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	2.45	3.20	3.20	3.20	3.20	0.0%

ECONOMIC DEVELOPMENT

Department Head
Ursula Luna-Reynosa, Economic Development Director

Mission Statement

Tracy seeks to create an integrated, balanced economy that benefits all residents and businesses by strengthening our positive business climate, proactively planning our future, and responding to economic opportunities. We will foster economic development through collaborative partnerships, sustainable fiscal management and supportive City services.

5860 - ECONOMIC DEVELOPMENT BUDGET SUMMARY

The Economic Development Department provides business promotion and retention activities for the City.

COMMENTARY

As proposed for FY 08-09, the departmental budget will decrease about 1.2% over the current year estimates, and also represents a 29.2% increase over FY 06-07 actual expenditures. The base component of the budget represents an 8.3% decrease from the current year estimates; while budget augmentation represents a 7.7% increase over the base budget.

As proposed for FY 08-09, departmental staffing will remain at its current level as it did in FY 07-08.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Economic Development Department						
5861 - Economic Development	370,429	305,683	407,030	475,010	466,890	-1.7%
5865 - Downtown Promotion	114,117	166,534	140,420	142,590	143,360	0.5%
Department Total	484,546	472,217	547,450	617,600	610,250	-1.2%
Amended Budget	434,280	434,280		440,993	over 2 years	29.2%
% of Amended Spent	111.57%	85.30%		67.38%		
				Base Budget	414,640	-8.3%
				Augmentations	-7,610	7.7%
EQUIVALENCY FACTOR						
Cost per EDU	$13.89	$10.62	$11.53	$8.34	$11.23	-1.3%
DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY						
Personnel Expenses	276,678	192,096	310,600	335,550	323,500	-3.6%
Contracted Services	63,539	116,622	111,550	162,990	147,160	-9.7%
Commodities	57,569	84,790	49,750	44,140	68,850	56.0%
Internal Charges	21,260	22,709	17,850	17,850	20,540	15.1%
Other Payments	65,500	56,000	57,700	57,070	50,200	-12.0%
Departmental Total	484,546	472,217	547,450	617,600	610,250	-1.2%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101	370,429	309,183	407,030	475,010	466,890	-1.7%
Downtown Improvement District Fund 221	114,117	163,034	140,420	142,590	143,360	0.5%
Departmental Total	484,546	472,217	547,450	617,600	610,250	-1.2%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Regular Positions						
Economic Development Director	1.00	1.00	1.00	1.00	1.00	
Mid Managers	1.00	1.00	1.00	1.00	1.00	
Secretarial & Clerical	0.00	0.00	0.00	0.00	0.00	
Program Coordinator	0.50	0.00	0.00		0.00	
Total - Full Time Equivalents	2.50	2.00	2.00	2.00	2.00	0.0%

Economic Development Department

Long-Term Budget History

	Expenditures	*Cost/EDU*	*FTEs*
FY 97-98 Actual	$128,112	$5.94	1.00
FY 02-03 Actual	311,719	10.47	2.00
FY 06-07 Actual	472,217	13.25	2.00
FY 07-08 Estimated	617,600	17.04	2.00
% Change: 10 Years	+ 382%	+ 187%	+ 100%
% Change: Per Annum	+38.2%	+18.7%	+10.0%

Historical Milestones

FY 96-97

- Economic Development Manager position combined with Downtown Coordinator position in Community Development with a 60%-40% split

FY 01-02

- Economic Development Manager upgraded to Department Head; Economic Development Analyst position added

Recent Budget Changes

FY 05-06

- No changes in regular staffing
- Major Budget Augmentations:
  $25,000 for Economic Development marketing
  $10,000 for Chamber of Commerce

FY 06-07

- No changes in regular staffing
- Major Budget Augmentations:
  $25,000 for Economic Development marketing
  $10,000 for Chamber of Commerce
- However, Economic Development Director spent most of the year serving as Acting Development and Engineering Services Director

FY 07-08

- No change in regular staffing
- $5,000 in additional cost for San Joaquin Partnership (50% paid by Economic Development and 50% by Community Development Agency)

Proposed Budget Changes for FY 08-09

- No change in regular staffing
- Major Budget Augmentations:
  $30,000 for Enterprise Zone administration

The following are major non-personnel expense items:

Expense	**FY 06-07**	**% Change**	**FY 07-08**	**%Change**	**FY 08-09**
Economic Development Grants	66,500	-4.5%	$63,500	-21.2%	$50,000
Equipment Acquisition	0		0		0
Equipment Replacement	0		0		0

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

VISION STATEMENT

Tracy seeks to create an integrated, balanced economy that benefits all residents and businesses by strengthening our positive business climate, proactively planning our future, and responding to economic opportunities. We will foster economic development through collaborative partnerships, sustainable fiscal management and supportive City services.

Past Accomplishments: FY 06-07

1. Completed the entitlement process, Finance and Implementation Plan (FIP) and the Mellow Roos financing for 256 acres of NEI Phase II.
2. Completed negotiations with the General Services Administration (GSA) for purchase of the Antenna Farm Property.
3. Attended Core-Net (Corporate Real Estate Conference) in Orlando FL, and conducted pre- and post-conference mailings of assorted marketing materials to 400 attendees in an effort to inform executives of opportunities available in Tracy.
4. Began implementation of the first phase of the educational project on the Chrisman Road property, and received Council approval to move forward with the next steps in the process for development of the site.
5. Completed the annual East Bay Business Times co-op advertising program with industrial and office partners.
6. Completed an advertising campaign, with a quality of life focus, in the Fremont Argus and Tri-Valley Herald.
7. Assisted DES and consultant with the development of the Downtown Specific Plan.
8. Visited ten (10) companies as part of the formal business retention activities for the EDC.
9. Completed direct mail campaign to 900 professional/ technical related companies operating in the greater bay area (Professional Office Attraction).
10. Assisted in the recruitment of an Executive Director for the DTBIA.

Current Projections: FY 07-08

1. Attended International Council of Shopping Centers (ICSC) Conference for next level retail attraction and conducted all necessary post-conference marketing outreach.
2. Completed direct mail campaign to 400 manufacturing-related companies operating in the East Bay.
3. Issued a Request for Proposals (RFP) to selected developers to solicit interest for master developer services for the Educational Consortium Project. Concord Eastridge was selected as the master developer.
4. Visited 10-12 companies as part of the formal business retention activities of the EDC.
5. Revamped the Economic Development Committee (EDC) into the Economic Development Roundtable (EDR); meetings are held on a quarterly basis.
6. Solicited interest from restaurant users and other retailers for the CDA property adjacent to the Texas Roadhouse Grill site.
7. Revamped the Economic Development website to further facilitate in the attraction of businesses to Tracy; added a new property search tool.
8. Participated with the County and other nearby cities in a joint application for the San Joaquin County Enterprise Zone; conditional designation was granted by the State.
9. In conjunction with DES, retained Gruen Gruen & Associates to forecast future demand for retail, office, and industrial uses in the City.
10. Continued to assist DES and consultant with development of the Downtown Specific Plan.
11. Assisted CSU Stanislaus representatives with the coordination and kick-off of the Executive MBA program.
12. Awarded a $4,000 economic development grant from PG&E for the design and purchase of professional trade show banners.
13. Visited General Growth Corporate Headquarters to discuss short term and long term strategy for the West Valley Mall.

Future Projections: FY 08-09

1. Conduct business retention visits to businesses to identify needs and resources to help existing Tracy business grow and prosper.
2. Conduct Enterprise Zone workshops to educate existing businesses located within the Tracy portion of the San Joaquin County Enterprise Zone on the benefits of the program.
3. Continue outreach efforts to education institutions to solicit interest in Educational Consortium Project.
4. Negotiate agreement with Concord Eastridge for the Educational Consortium Project.
5. Work with consultant to complete design, specifications, and bid package for a Way Finding Signage Program.
6. Complete brand base campaign and use brand base as the foundation for a marketing and advertising strategy.
7. Recommend Incentive Programs for Council consideration for Downtown, Gateway, and the I-205 Corridor.
8. Attend International Council of Shopping Centers (ICSC) Conference to augment retail attraction efforts.
9. Implement E-Mail blast campaign to targeted industry sectors to augment business attraction efforts.
10. Conduct Labor Market Study and utilize results for business retention and attraction efforts.

Program 5861 - Economic Development

Promote and coordinate business attraction, expansion, and retention for the City. Evaluate the local business environment. Provide City grants supporting county and local economic development activities.

COMMENTARY

Program costs have shown moderate increases over the years. The increases in contracted services reflect increased outlays for community marketing and in other payments for economic development grants. In FY 06-07, program costs were down, due to staff vacancies. In FY 07-08, program costs are increasing with full staffing and added outlays for advertising and for professional services for City promotions.

For FY 08-09, the program budget provides for current staffing with added funding for professional services and includes $50,000 for economic development grants.

PERFORMANCE OBJECTIVES

1. To actively retain and recruit businesses to the community by promoting and marketing Tracy for industrial, commercial, and office growth with an emphasis on matching jobs with community needs.
2. To promote the Enterprise Zone Program during business retention visits and to determine if there are other available resources to help existing Tracy businesses grown and prosper.
3. To focus retail attraction efforts on attracting unique tenants to Tracy in order to retain a majority of the retail market share and provide a competitive advantage over our regional competitors.
4. To work with the DTBIA and other City departments to promote the downtown consistent with the vision outlined in the proposed Downtown Specific Plan.

Department 5860	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	264,241	192,096	310,600	335,550	323,500	-3.6%
Contracted Services	20,583	39,030	19,580	62,980	66,100	5.0%
Commodities	2,225	1,855	1,950	2,210	7,150	223.5%
Internal Charges	17,880	16,702	17,400	17,400	20,140	15.7%
Other Payments	65,500	56,000	57,500	56,870	50,000	-12.1%
Program Total	370,429	305,683	407,030	475,010	466,890	-1.7%
FUNDING SOURCES						
General Fund 101-Taxes	370,429	305,683	407,030	475,010	466,890	-1.7%
Project Reimbursement	0	0	0	0	0	
Program Total	370,429	305,683	407,030	475,010	466,890	-1.7%
EQUIVALENCY FACTOR						
Cost per EDU	$10.62	$8.58	$11.23	$13.51	$13.27	-1.8%
PROGRAM STAFFING						
Regular Positions						
Economic Development Director	1.00	1.00	1.00	1.00	1.00	
Economic Development Analyst	1.00	1.00	1.00	1.00	1.00	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	2.00	2.00	2.00	2.00	2.00	0.0%

Program 5865 - Downtown Promotion

The Downtown Business Improvement Association (DTBIA) promotes the economic viability and historical value of the Central Business District (CBD) of the City. This program is funded through special assessments collected as a surcharge on business license taxes paid by businesses located in the downtown core areas and through promotional income from special events held in the downtown area.

COMMENTARY

In FY 06-07, the DTBIA Coordinator position was contracted out. Program costs exceeded expectation, but so did program revenues. In FY 07-08, costs and revenues are down, but program activities are expected to be self-sufficient.

For FY 08-09, the program budget provides activities at the current level, based upon current program revenues.

PERFORMANCE OBJECTIVES

1. To conduct 14 events in the downtown area.
2. To continue to promote a positive image for downtown.
3. To associate and work with non-profit community groups for the benefit of all.
4. To increase sales by 5% in the downtown area.
5. To work with the City to implement new improvements in the downtown area.

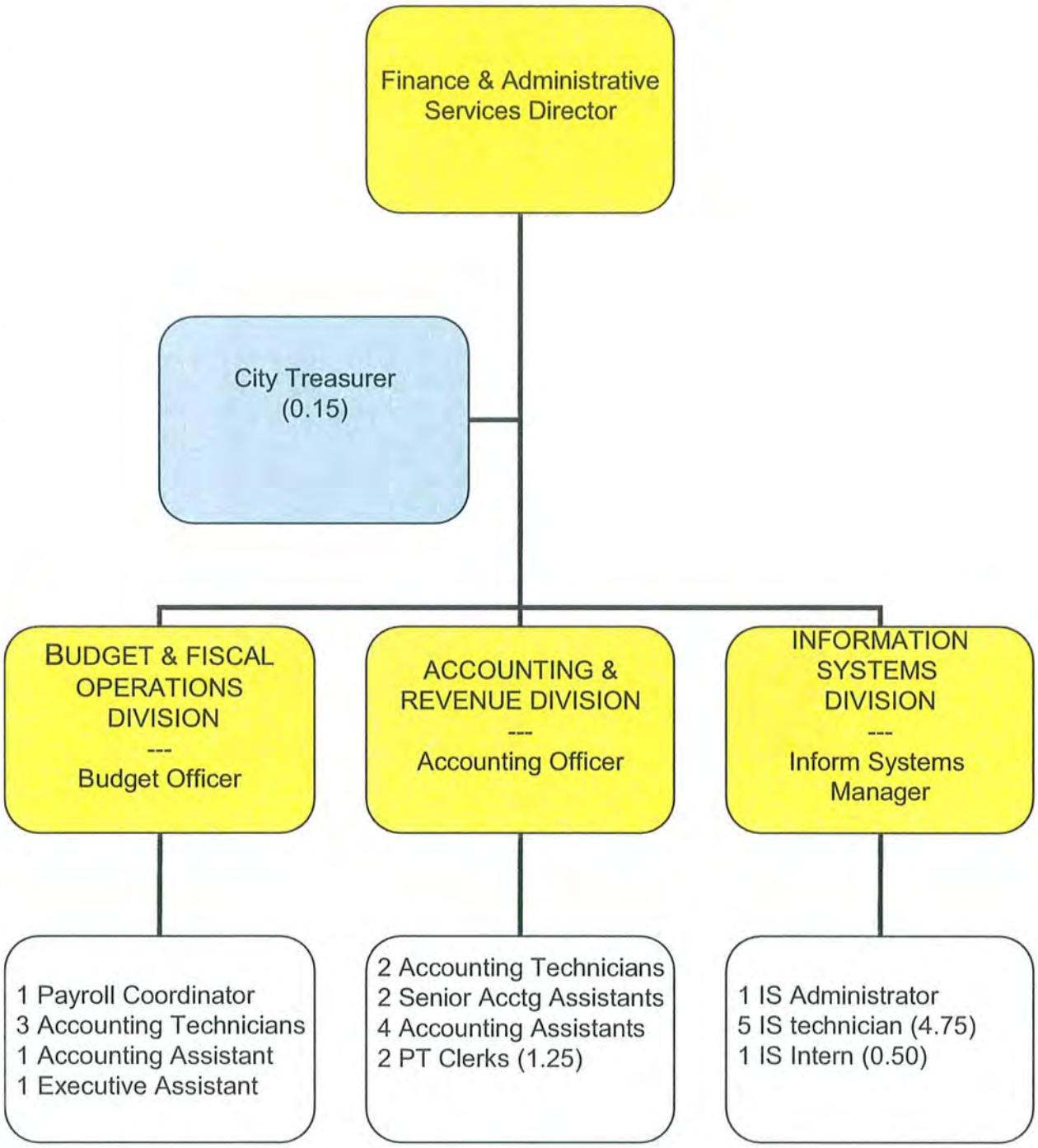
Department 5860	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	12,437	0	0	0	0	
Contracted Services	42,956	77,592	91,970	100,010	94,350	-18.9%
Commodities	55,344	82,935	47,800	41,930	48,360	47.2%
Internal Charges	3,380	6,007	450	450	450	0.0%
Other Payments	0	0	200	200	200	
Program Total	114,117	166,534	140,420	142,590	143,360	0.5%
FUNDING SOURCES						
DID Fund 221-Assessments	16,236	37,905	34,920	30,290	30,860	1.9%
Promotional Income	97,881	128,629	105,500	112,300	112,500	0.2%
General Fund 101-Taxes	0	0	0		0	
Program Total	114,117	166,534	140,420	142,590	143,360	0.5%
EQUIVALENCY FACTOR						
Cost per EDU	$3.27	$4.67	$3.87	$4.06	$4.07	0.5%
PROGRAM STAFFING						
Regular Positions						
Other Staffing (Full-Time Equivalents)						
DTBIA Coordinator	0.50	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	0.50	0.00	0.00	0.00	0.00	

FINANCE & ADMINISTRATIVE SERVICES DEPARTMENT

Department Head
Zane Johnston, Finance & Administrative Services Director

Mission Statement
To Ensure the Fiscal Foundation and Information Systems Necessary to Deliver Community Services

City of Tracy
FINANCE & ADMINISTRATIVE
SERVICES DEPARTMENT
FY08-09



5870 - FINANCE & ADMINISTRATIVE SERVICES DEPARTMENT BUDGET SUMMARY

The Finance Department administers the City's financial system providing financial management, budget coordination, accounting, revenue collections and management information systems.

COMMENTARY

As proposed for FY 08-09, the departmental budget will increase about 8.3% over the current year estimates, and also represents a 17.4% increase over FY 06-07 actual expenditures. The base component of the budget represents a 6.6% increase over the current year estimates, while budget augments represent a 1.6% increase over the base budget.

As proposed for FY 08-09, departmental staffing will reduced by 1 full-time regular position. In FY 07-08, 2 full-time regular position were added.

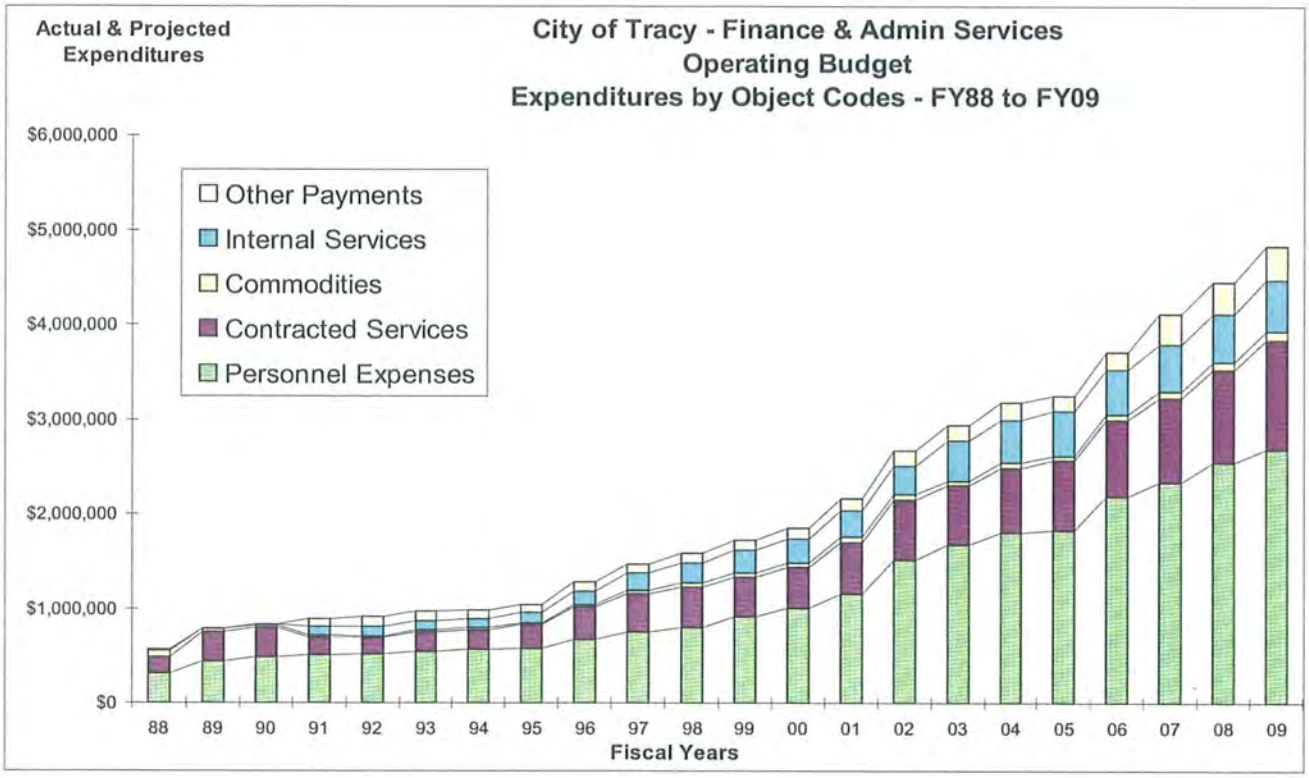
DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
Administrative Division						
5871 - Central Services	130,442	109,188	162,480	142,920	170,100	19.0%
5872 - Cash Management	291,763	321,150	349,830	299,400	320,090	6.9%
Budget - Fiscal Division						
5873 - Budget Coordination	206,914	257,452	291,760	294,190	358,170	21.7%
5874 - Fiscal Operations	429,465	453,319	546,270	518,920	537,590	3.6%
Accounting - Revenue Division						
5875 - Accounting Services	316,534	279,632	322,300	304,120	313,300	3.0%
5876 - Revenue Collection	1,358,105	1,584,599	1,663,080	1,737,950	1,825,740	5.1%
Information Systems Division						
5877 - Information Systems	972,811	1,106,778	1,193,080	1,159,020	1,301,690	12.3%
Department Total	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%
Amended Budget	3,980,650	4,081,840		4,536,700	over 2 years	17.4%
% of Amended Spent	93.10%	100.74%		98.23%		
				Base Budget	4,749,080	6.6%
				Augmentations	77,600	1.6%
EQUIVALENCY FACTOR						
Cost per EDU	$106.22	$115.41	$124.93	$126.75	$137.16	8.2%
Net of Interagency Reimbursements						
Net Cost per EDU	$74.99	$80.49	$87.54	$89.72	$95.34	6.3%

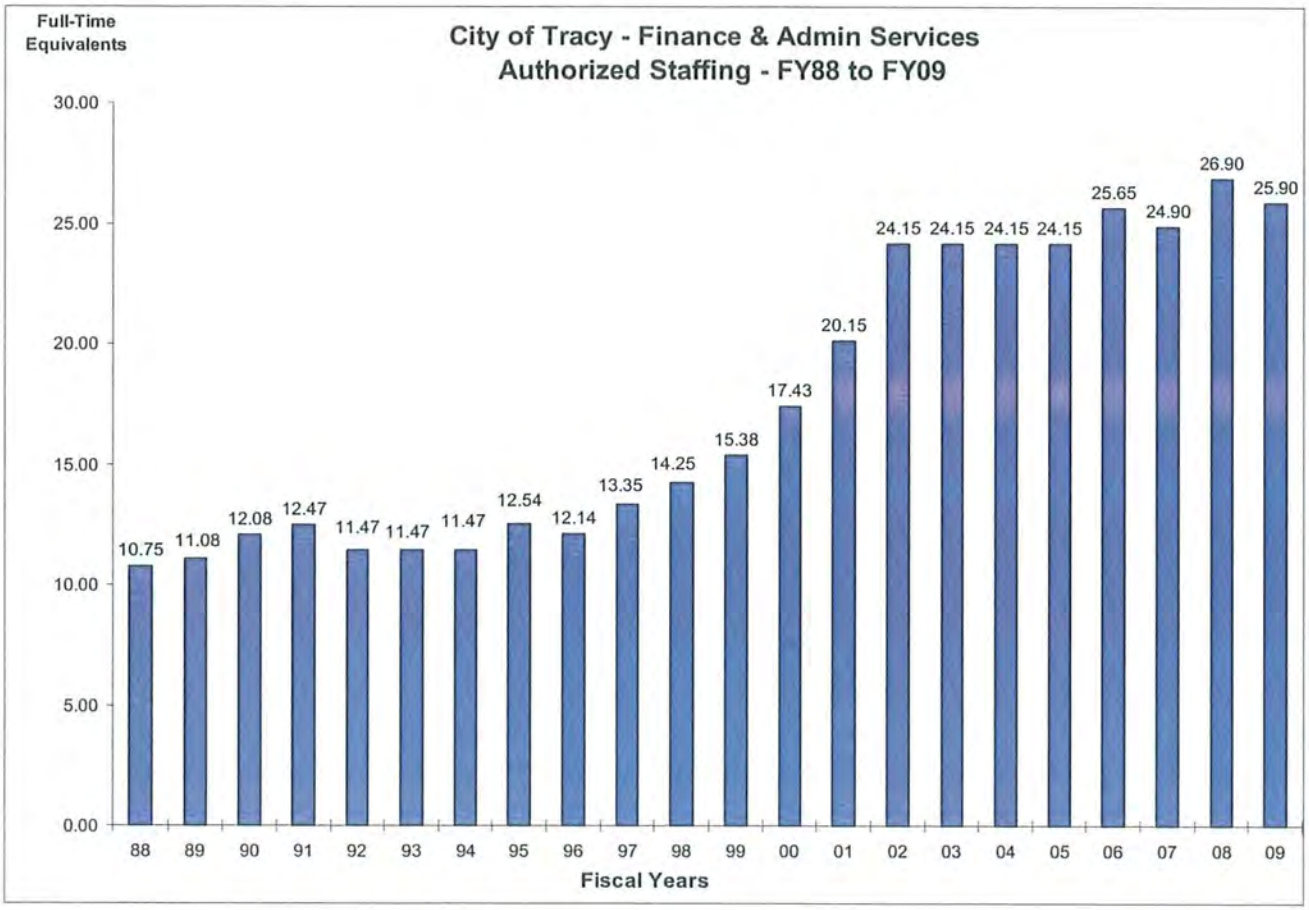
5870 - FINANCE & ADMINISTRATIVE SERVICES BUDGET SUMMARY (CONTINUED)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY08-09 $Approved	% Change
Personnel Expenses	2,180,207	2,329,886	2,645,810	2,548,160	2,679,840	5.2%
Contracted Services	817,125	895,942	1,082,850	973,790	1,157,820	18.9%
Commodities	51,406	68,890	88,740	85,510	93,160	8.9%
Internal Charges	480,207	494,511	507,400	510,440	539,860	5.8%
Other Payments	177,089	322,889	204,000	338,620	356,000	5.1%
Department Total	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%

DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101	1,735,126	1,928,861	2,200,940	2,154,640	2,323,890	7.9%
Com Devel Block Gt Fund 26x	0	0	0	0	0	
Com Devel Ag Project Fund 381	0	0	0	0	0	
Water Fund 511	443,630	472,620	489,400	503,340	518,900	3.1%
Wastewater Fund 521	189,280	201,650	208,800	214,800	221,400	3.1%
Solid Waste Fund 531	224,770	239,460	248,000	255,000	263,000	3.1%
Drainage Fund 541	23,660	25,210	26,100	26,800	27,700	3.4%
Central Services Fund 602	1,089,568	1,244,317	1,355,560	1,301,940	1,471,790	13.0%
Department Total	3,706,034	4,112,118	4,528,800	4,456,520	4,826,680	8.3%

DEPARTMENTAL STAFFING	FY05-06 Approved	FY06-07 Approved	FY07-08 Adopted	FY 07-08 Approved	FY 08-09 Approved	% Change
Elected Officials						
City Treasurer	-1.00	-1.00	-1.00	-1.00	-1.00	
Regular Positions						
Director of Finance	1.00	1.00	1.00	1.00	1.00	
Mid Managers	5.00	4.00	5.00	5.00	4.00	
Account Technician & Clerks	13.00	13.00	14.00	14.00	14.00	
Information Systems	4.75	4.75	4.75	4.75	4.75	
Other Staffing (Full-Time Equivalents)						
Elected Officials	0.15	0.15	0.15	0.15	0.15	
Temp Clerk/Intern	1.25	1.25	1.25	1.25	1.25	
IS Intern	0.50	0.75	0.75	0.75	0.75	
Total Full-Time Equivalents	25.65	24.90	26.90	26.90	25.90	-3.7%


Actual & Projected Expenditures
City of Tracy - Finance & Admin Services
Operating Budget
Expenditures by Object Codes - FY88 to FY09
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
Other Payments
Internal Services
Commodities
Contracted Services
Personnel Expenses
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years


Full-Time Equivalents
City of Tracy - Finance & Admin Services
Authorized Staffing - FY88 to FY09
30.00
25.00
20.00
15.00
10.00
5.00
0.00
10.75 11.08 12.08 12.47 11.47 11.47 11.47 12.54 12.14 13.35 14.25 15.38 17.43 20.15 24.15 24.15 24.15 24.15 25.65 24.90 26.90 25.90
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09
Fiscal Years

Finance and Administrative Services Department

Long-Term Budget History

	Expenditures	Cost/EDU	FTEs
FY 97-98 Actual	$1,582,790	$73.35	13.90
FY 02-03 Actual	2,941,650	98.78	24.15
FY 06-07 Actual	4,112,118	115.41	24.90
FY 07-08 Estimated	4,456,520	122.94	25.90
% Change: 10 Years	+ 182%	+ 67.6%	+ 86%
% Change: Per Annum	+18.2%	+6.8%	+8.6%

Historical Milestones

FY 96-97

- Finance Division started installation of new finance software on new computer system
- Information Systems Program becomes supported by internal service charges levied upon other City Programs
  - Such charges needed to support lease payment for new computer and telephone system

FY 97-98

- Finance Division retitled "Department" and Finance Manager position retitled Finance "Director"

FY 98-99

- Finance Department completed last phase of software conversion with payroll module activated

Recent Budget Changes

FY 04-05

- 2 Half-time positions in Information Systems deleted as part of departmental budget cutback; half-time Intern added back later in year
- Half-time IS Technician added for Fire Department support
- Finance Director spent 6 months as Interim City Manager; the Budget Officer and the Accounting Officer served alternately as Acting Finance and Administrative Services Director during the 6 months, resulting in departmental personnel costs being less than budgeted

FY 05-06

- Half-time IS Technician added in FY 05-06 became full-time to provide both Police Department and Fire Department support
- $50,000 needed for telephone system lease payment. Current prepaid lease expired during the fiscal year
- Major Budget Augmentations: $38,000 for computer systems maintenance, and $15,000 for government outreach software
- A new Accounting Assistant added at mid-year for the Revenue Collection Program

FY 06-07

- The departmental staffing lost an Accounting Officer position. Otherwise, no staffing changes during the year.
- Major budget augmentations:
  $40,000 for banking fees
  $25,000 for sales tax audit
  $10,000 for the mailing of utility bills
- In April 2007, the new City Hall was completed, and the Finance Division of the department moved from the old City Hall to the new City Hall

FY 07-08

- Department added an Accounting Assistant for fiscal operations and a Deputy Director position
- Major budget augmentations:
  $25,000 for systems maintenance
  $80,000 for sales tax audit
  $145,700 for City Hall electric and gas

Proposed Budget Changes for FY 08-09

- Deputy Director position deleted; no other staffing changes proposed.
- Budget includes $59,000 for budget strategy consultant
- Late in FY 08-09 the old City Hall building will be renovated. When completed, the Information System Division of the department will move from the P&CS Building into the renovated building

The following are major non-personnel expense items:

Expense	FY 06-07	% Change	FY 07-08	% Change	FY 08-09
Citywide Systems Maintenance	$81,180	+12.6%	$106,180	-7.0%	$98,780
Finance Systems Maintenance	62,020	+24.1%	76,990		77,390
Data/Telcom Lines	86,420	+22.4%	91,420	+22.5%	111,980
Treasurer's Investment Fees	293,000	-2.1%	286,400	-04.2%	274,500
Property Tax Collection Fee	189,000	+7.9%	204,000	+74.5%	356,000
Citywide Postage	73,190	-4.2%	65,000	0.0%	65,000
New City Hall Electric and Gas			145,700	+2.9%	150,080
Old City Hall Electric and Gas	51,860	-22.8%	40,000	+3.0%	41,200
Audit Fees	63,640	0.0%	63,640	0.0%	63,640
Utilities Billing Services	130,900	%	138,020	+3.6%	143,000
Equipment Acquisition	0		0		$14,100
Equipment Replacement	$76,310		$71,600		$56,800

Departmental Budget Analysis - Part I

5870 - Finance & Admin Services — **Historical Budget Increments, Augmentations, and Usage**

Department Budget By Object	Prior Year Adopted Budgets	>>>>> Base Increment & Augmentations >>>>>					New Year Adopted Budgets		Actual Budget Use	
FY05-06 Budget >>	FY04-05 $ Budget	**$ Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% over Base	**FY05-06** $ Budget	% Change	FY05-06 $ Actual	% Used
Personnel Expenses	2,005,460	156,860	7.8%	2,162,320	105,590	4.9%	2,267,910	13.1%	2,180,207	96.1%
Contracted Services	773,500	46,960	6.1%	820,460	102,500	12.5%	922,960	19.3%	817,125	88.5%
Commodities	66,540	200	0.3%	66,740	1,000	1.5%	67,740	1.8%	51,406	75.9%
Internal Charges	470,900	22,610	4.8%	493,510	9,610	1.9%	503,120	6.8%	480,207	95.4%
Other Payments	160,000	20,000	12.5%	180,000	0	0.0%	180,000	12.5%	177,089	98.4%
Department Total	3,476,400	246,630	7.1%	3,723,030	218,700	5.9%	3,941,730	13.4%	3,706,034	94.0%
FY06-07 Budget >>	FY05-06 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY06-07** $ Budget	% Change	FY06-07 $ Actual	% Used
Personnel Expenses	2,267,910	105,810	4.7%	2,373,720	(47,940)	-2.0%	2,325,780	2.6%	2,329,886	100.2%
Contracted Services	922,960	(25,740)	-2.8%	897,220	68,750	7.7%	965,970	4.7%	895,942	92.8%
Commodities	67,740	490	0.7%	68,230	6,250	9.2%	74,480	9.9%	68,890	92.5%
Internal Charges	503,120	19,290	3.8%	522,410	0	0.0%	522,410	3.8%	494,511	94.7%
Other Payments	180,000	9,000	5.0%	189,000	0	0.0%	189,000	5.0%	322,889	170.8%
Department Total	3,941,730	108,850	2.8%	4,050,580	27,060	0.7%	4,077,640	3.4%	4,112,118	100.8%
FY07-08 Budget >>	FY06-07 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY07-08** $ Budget	% Change	FY07-08 $ Estimated	% Used
Personnel Expenses	2,325,780	97,940	4.2%	2,423,720	222,090	9.2%	2,645,810	13.8%	2,548,160	96.3%
Contracted Services	965,970	4,880	0.5%	970,850	112,000	11.5%	1,082,850	12.1%	973,790	89.9%
Commodities	74,480	1,260	1.7%	75,740	13,000	17.2%	88,740	19.1%	85,510	96.4%
Internal Charges	522,410	15,860	3.0%	538,270	(30,870)	-5.7%	507,400	-2.9%	510,440	100.6%
Other Payments	189,000	15,000	7.9%	204,000	0	0.0%	204,000	7.9%	338,620	166.0%
Department Total	4,077,640	134,940	3.3%	4,212,580	316,220	7.5%	4,528,800	11.1%	4,456,520	98.4%
FY08-09 Proposed Budget >>	FY07-08 $ Budget	**Base Increment**	% Change	**$ Base Budget**	**$ Budget Augments**	% Change	**FY08-09** $ Budget	% Change		
Personnel Expenses	2,645,810	34,030	1.3%	2,679,840	0	0.0%	2,679,840	1.3%		
Contracted Services	1,082,850	(2,630)	-0.2%	1,080,220	77,600	7.2%	1,157,820	6.9%		
Commodities	88,740	4,420	5.0%	93,160	0	0.0%	93,160	5.0%		
Internal Charges	507,400	32,460	6.4%	539,860	0	0.0%	539,860	6.4%		
Other Payments	204,000	152,000	74.5%	356,000	0	0.0%	356,000	74.5%		
Department Total	4,528,800	220,280	4.9%	4,749,080	77,600	1.6%	4,826,680	6.6%		

Notes:
1. The Base Increment for personnel expenses represents annual **Pay Raises** and salary/benefit adjustments.
2. The Base Increment for other objects represents the annual **Cost Adjustments** for inflation and usage.
3. Base Augments for personnel expenses represent the costs of **New Staffing** for the department or added overtime or temporary hours.
4. Base Augments for other objects represent **Operational Enhancements** for program expansion, work improvement, and new activities.

5870 - Finance & Administrative Services Base Anaysis - Part II

Department Budget by Program	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 08-09 $Base Budget	FY 08-09 $Budget Augment	% Over Base
5871 Central Services	130,442	109,188	162,480	170,100	0	0.0%
5872 Cash Management	291,763	321,150	349,830	320,090	0	0.0%
5873 Budget Coordination	206,914	257,452	291,760	299,170	59,000	19.7%
5874 Fiscal Operations	429,465	453,319	546,270	537,590	0	0.0%
5875 Accounting Services	316,534	279,632	322,300	313,300	0	0.0%
5876 Revenue Collection	1,358,105	1,584,599	1,663,080	1,825,740	0	0.0%
5877 Information Systems	972,811	1,106,778	1,193,080	1,283,090	18,600	1.4%
Department Total	3,706,034	4,112,118	4,528,800	4,749,080	77,600	1.6%
Department Budget by Object						
Personnel Expenses	2,180,207	2,329,886	2,645,810	2,679,840	0	0.0%
Contracted Services	817,125	895,942	1,082,850	1,080,220	77,600	7.2%
Commodities	51,406	68,890	88,740	93,160	0	0.0%
Internal Charges	480,207	494,511	507,400	539,860	0	0.0%
Other Payments	177,089	322,889	204,000	356,000	0	0.0%
Department Total	3,706,034	4,112,118	4,528,800	4,749,080	77,600	1.6%
Department Budget by Funding Source						
General Fund 101	1,735,126	1,928,861	2,200,940	2,264,890	59,000	2.6%
Com Devel Ag Project Fund 381	0	0	0	0	0	
Waste Water Fund 511	443,630	472,620	489,400	518,900	0	0.0%
Wastewater Fund 521	189,280	201,650	208,800	221,400	0	0.0%
Solid Waste Fund 531	224,770	239,460	248,000	263,000	0	0.0%
Drainage Fund 541	23,660	25,210	26,100	27,700	0	0.0%
Central Services Fund 602	1,089,568	1,244,317	1,355,560	1,453,190	18,600	1.3%
Department Total	3,706,034	4,112,118	4,528,800	4,749,080	77,600	1.6%
Department Staffing						
Total-Full Time Equivalent	25.65	24.90	26.90	26.90	-1.00	-3.7%
Department Equipment Purchase						
Replacement Equipment	0	6,718	55,200	45,000	11,800	26.2%
New Equipment	0	0	33,200	0	2,100	

DEPARTMENTAL ACCOMPLISHMENTS AND PROJECTIONS

MISSION STATEMENT

To Ensure the Fiscal Foundation and Information Systems Necessary to Deliver Community Services

Past Accomplishments: FY 06-07

1. Prepared award winning CAFR and Budget.
2. Prepared a comprehensive report regarding prudent reserve levels.
3. Oversaw the procurement and installation of new phone and computer systems for the new City Hall and throughout all City facilities existing or new.
4. Developed financial information for labor negotiations.
5. Developed a surplus computer program to offer local non-profits and schools surplus City computers for their use.
6. Oversaw the construction of the new City Hall and Civic Center improvement project.
7. Developed financial information and projections for labor negotiations.

Current Projection: FY 07-08

1. Prepared award winning CAFR and Budget.
2. Develop financial strategies to assist City in meeting tough economic times.
3. Complete the 2008 employee computer purchase program.
4. Assist the school district with TAPFFA investment options.
5. Implement a variety of cash and check processing technologies.
6. Oversee the construction of the new City Hall and Civic Center improvement project.

Future Projection: FY 08-09

1. Prepare award winning CAFR and Budget.
2. Complete city-wide phone system conversion with the remaining department (Public Works) to be converted.
3. Develop long-term budget strategies to meet tough economic times.
4. Issue final bond issue of the City Community Development Agency.
5. Identification and implementation of new financial management software.

Program 5871 - Central Services

Provide central duplicating and mail services for City Departments.
Also provides an overhead cost center for programs located at City Hall. Program costs are reimbursed by user departments.

COMMENTARY

Program costs have increased due to increased citywide postage costs and electric costs for city hall. In FY 01-02, the City started to lease added space adjacent to city hall for the human resources division. In the last three years, program costs have remained stable.

For FY 07-08, the program's budget provides for a normal cost increment and includes $65,000 for City postage.

PERFORMANCE OBJECTIVES

1. To process all incoming and outgoing mail prior to postal deadlines.
2. To account for telephone expenses in such a way as to provide effective control, identification, and review of the expenditures.
3. To account for duplicating expenses in such a way as to provide effective control, identification, and review of the expenditures.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	18,316	19,021	21,320	20,270	26,520	30.8%
Contracted Services	68,960	42,713	90,180	78,340	90,800	15.9%
Commodities	13,956	16,834	20,710	20,420	21,000	2.8%
Internal Charges	29,210	30,620	30,270	30,270	31,780	5.0%
Other Payments	0	0	0	(6,380)	0	
Program Total	130,442	109,188	162,480	142,920	170,100	19.0%
FUNDING SOURCES						
General Fund 101-Taxes	13,685	(28,351)	0	0	0	
Central Services Fund 602	116,757	137,539	162,480	142,920	170,100	19.0%
Program Total	130,442	109,188	162,480	142,920	170,100	19.0%
EQUIVALENCY FACTOR						
Cost per EDU	$3.74	$3.06	$4.48	$4.06	$4.83	18.9%
PROGRAM STAFFING						
Regular Positions						
Finance & Admin Services Director	0.05	0.05	0.05	0.05	0.05	
Executive Assistant	0.05	0.05	0.05	0.05	0.05	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.15	0.15	0.15	0.15	0.15	
Total - Full-Time Equivalents	0.25	0.25	0.25	0.25	0.25	0.0%

Program 5872 - Cash Management

The City Treasurer is responsible for the management of the city's cash and investment portfolio. Banking and investment charges are recorded as expenses of this program.

COMMENTARY

Program costs have increased, reflecting the increasing size of the City's cash accounts and transactions involving it. Program costs are offset by charges deducted from the City's investment earnings. For the last 3 years, program costs have remained stable. Professional services costs were down in FY 05-06, but up in FY 06-07, and are projected to go down in FY 07-08, reflecting the fluctuations in the City's cash portfolio.

For FY 08-09, program costs will show a modest increase. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To invest City funds, with a portfolio of over $150 million, in accordance with sound treasury management, California government code and City policy.
2. To insure safety of funds first, liquidity to meet cash flows second, and yield consistent with these others.
3. To make a monthly report of treasury activities within 45 days of the close of the month.
4. To realize investment earnings of at least $6,000,000.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	26,304	27,476	40,420	27,290	20,460	-25.0%
Contracted Services	256,475	285,776	298,280	261,190	286,740	9.8%
Commodities	1,036	1,011	2,230	2,020	2,300	13.9%
Internal Charges	7,948	7,887	8,900	8,900	10,590	19.0%
Other Payments	0	0	0	0	0	
Program Total	291,763	322,150	349,830	299,400	320,090	6.9%
FUNDING SOURCES						
Central Admin Fund 125	291,763	322,150	349,830	299,400	320,090	6.9%
Program Total	291,763	322,150	349,830	299,400	320,090	6.9%
EQUIVALENCY FACTOR						
Cost per EDU	$8.36	$9.04	$9.65	$8.52	$9.10	6.8%
PROGRAM STAFFING						
Elected Officials						
City Treasurer (1)	0.15	0.15	0.15	0.15	0.15	
Regular Positions						
Finance & Admin Services Director	0.05	0.05	0.05	0.05	0.05	
Deputy Director	0.00	0.00	0.10	0.00	0.00	
Executive Assistant	0.05	0.05	0.05	0.05	0.05	
Other Staffing (Full-Time Equivalents)						
Total - Full-Time Equivalents	0.25	0.25	0.35	0.25	0.25	0.0%

Program 5873 - Budget Coordination

Coordinate the preparation, review, and control of the City's operating budget and Capital Improvement Program. Monitor fiscal transactions and trends, provide internal fiscal reports and perform fiscal analysis.

COMMENTARY

Program costs usually show modest year-to-year increases, which reflect rising staffing and printing costs. In FY 06-07, program costs increased with the program picking up a larger share of department-wide computer system maintenance costs. In FY 07-08, program staffing will show an increase in secretarial hours. Program costs will increase due to pay raises and system maintenance.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment and includes $59,000 for a budget strategy consultant.

PERFORMANCE OBJECTIVES

1. To prepare a FY 09-10 program budget and capital improvement program, while maintaining GFOA and CSMFO award status.
2. To prepare and distribute monthly and quarterly budget reports.
3. To prepare long-range forecasts and other analyses pertaining to the City's fiscal condition.
4. To develop and implement a scheduling and monitoring system for the Capital Improvement Program, which budgets over $100 million for capital projects in FY 08-09.
5. To process 150 budget adjustments and to audit 1,500 budget related fiscal transactions.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	171,853	209,641	233,110	240,960	237,500	-1.4%
Contracted Services	9,281	18,409	26,960	22,060	86,270	291.1%
Commodities	1,900	2,771	4,140	3,620	4,230	16.9%
Internal Charges	23,880	26,631	27,550	27,550	30,170	9.5%
Other Payments	0	0	0	0	0	
Program Total	206,914	257,452	291,760	294,190	358,170	21.7%
FUNDING SOURCES						
Central Admin Fund 125	206,914	257,452	291,760	294,190	358,170	21.7%
CDA Project Fund 381	0	0	0	0	0	
Program Total	206,914	257,452	291,760	294,190	358,170	21.7%
EQUIVALENCY FACTOR						
Cost per EDU	$5.93	$7.23	$8.05	$8.37	$10.18	21.6%
PROGRAM STAFFING						
Regular Positions						
Budget Officer	0.60	0.60	0.60	0.60	0.60	
Finance & Admin Services Director	0.10	0.10	0.10	0.10	0.10	
Deputy Director	0.00	0.00	0.10	0.00	0.00	
Accounting Technicians	1.00	1.00	1.00	1.00	1.00	
Executive Assistant	0.15	0.15	0.25	0.25	0.25	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.04	0.04	0.04	0.04	0.04	
Total - Full-Time Equivalents	1.89	1.89	2.09	1.99	1.99	0.0%

Program 5874 - Fiscal Operations

Process the City's payroll and payables and maintain supporting fiscal records. Disburse City checks for employees, vendors, contractors, and other payees.

COMMENTARY

Program costs usually show modest year-to-year increases, which reflect rising staffing costs. In FY 06-07, program costs showed a modest increase. Contracted costs were down as some system maintenance charges were allocated to other departmental programs. In FY 07-08, program staffing will show an increase in clerical hours. Program costs will increase due to pay raises and added staffing.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To process fiscal transactions disbursing over $150,000,000 authorized by the City's budget.
2. To process the City's payroll twice a month and issue over 10,500 payroll checks.
3. To process the City's payables weekly and process 23,000 invoices.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	334,059	359,580	435,200	411,550	419,540	1.9%
Contracted Services	16,914	11,548	25,050	20,160	25,490	26.4%
Commodities	6,982	11,105	14,690	13,480	15,150	12.4%
Internal Charges	71,510	70,086	71,330	73,730	77,410	5.0%
Other Payments	0	0	0	0	0	
Program Total	429,465	452,319	546,270	518,920	537,590	3.6%
FUNDING SOURCES						
Central Admin Fund 125	429,465	452,319	546,270	518,920	537,590	3.6%
CDA Project Fund 381	0	0	0	0	0	
Program Total	429,465	452,319	546,270	518,920	537,590	3.6%
EQUIVALENCY FACTOR						
Cost per EDU	$12.31	$12.69	$15.07	$14.76	$15.28	3.5%
PROGRAM STAFFING						
Regular Positions						
Budget Officer	0.40	0.40	0.40	0.40	0.40	
Finance & Admin Services Director	0.20	0.20	0.20	0.20	0.20	
Deputy Director	0.00	0.00	0.20	0.00	0.00	
Account Assts-Clerks	0.30	0.30	0.80	0.80	0.80	
Payroll/Accounting Technicians	2.00	2.00	2.00	2.00	2.00	
Executive Assistant	0.50	0.50	0.40	0.40	0.40	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	3.40	3.40	4.00	3.80	3.80	0.0%

Program 5875 - Accounting Services

Maintain the City's accounting records and prepare the City's financial reports.
Coordinate the audits of the City's finances.

COMMENTARY

Program costs usually show modest year-to-year increases, which reflect rising staffing and audit costs. In FY 06-07, program staffing lost 0.50 FTEs of an accounting officer, so program costs showed a decrease, due to reduced staffing. In FY 07-08, program staffing will remain at its current level. Program costs will show a modest increase, although there was some increase in professional services costs.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To maintain CSMFO and GFOA award winning status for financial reporting.

2. To prepare cash reconciliations monthly.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	208,820	172,466	195,350	181,280	183,340	1.1%
Contracted Services	70,803	70,742	91,740	87,810	91,870	4.6%
Commodities	2,828	3,109	5,020	4,840	5,190	7.2%
Internal Charges	34,083	33,315	30,190	30,190	32,900	9.0%
Other Payments	0	0	0	0	0	
Program Total	316,534	279,632	322,300	304,120	313,300	3.0%
FUNDING SOURCES						
Central Admin Fund 125	316,534	279,632	322,300	304,120	313,300	3.0%
Comm Devel Block GT Fund 269	0	0	0	0	0	
CDA Project Fund 381	0	0	0	0	0	
Program Total	316,534	279,632	322,300	304,120	313,300	3.0%
EQUIVALENCY FACTOR						
Cost per EDU	$9.07	$7.85	$8.89	$8.65	$8.90	2.9%
PROGRAM STAFFING						
Regular Positions						
Accounting Officer	1.00	0.50	0.50	0.50	0.50	
Accounting Technicians	0.50	0.50	0.50	0.50	0.50	
Finance & Admin Services Director	0.20	0.20	0.20	0.20	0.20	
Deputy Director	0.00	0.00	0.20	0.00	0.00	
Executive Assistant	0.15	0.15	0.15	0.15	0.15	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	1.85	1.35	1.55	1.35	1.35	0.0%

Program 5876 - Revenue Collection

Receipt of all revenues received by the City including utility billings, delinquencies, business licenses, and miscellaneous accounts receivables (MARS). City fee for County property tax collection.

COMMENTARY

In FY 05-06, a new accounting assistant position was added at mid-year. Personnel costs were up, as were sales tax audit costs. In FY 06-07, program staffing lost 0.5 FTEs of an accounting officer, but program costs showed a major increase due to the county's property tax collection charge. In FY 07-08, program staffing added 0.50 FTEs of a new accounting assistant. The program cost showed increases for personnel costs, contracted services, and tax collection.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing with a normal cost increment.

PERFORMANCE OBJECTIVES

1. To identify and bill all businesses that require licenses and collect all fees and taxes billed. Estimate about 4,700 businesses.
2. To accurately and timely prepare 291,000 utility bills to utility system customers.
3. To maintain collection of active utility accounts at 98% of current bills.
4. To courteously assist customers regarding their utility accounts, other receivable accounts, or other inquiries of municipal services.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	779,123	836,351	957,060	926,160	951,080	2.7%
Contracted Services	240,475	246,907	333,530	293,180	337,350	15.1%
Commodities	18,675	29,496	25,970	29,180	29,310	0.4%
Internal Charges	144,743	148,956	142,520	144,430	152,000	5.2%
Other Payments	175,089	322,889	204,000	345,000	356,000	3.2%
Program Total	1,358,105	1,584,599	1,663,080	1,737,950	1,825,740	5.1%
FUNDING SOURCES						
Central Admin Fund 125	301,676	322,770	486,780	393,010	438,740	11.6%
General Fund 101-Property Taxes	175,089	322,889	204,000	345,000	356,000	3.2%
Enterprise Funds	881,340	938,940	972,300	999,940	1,031,000	3.1%
Program Total	1,358,105	1,584,599	1,663,080	1,737,950	1,825,740	5.1%
EQUIVALENCY FACTOR						
Cost per EDU	$38.93	$44.47	$45.88	$49.43	$51.88	5.0%
PROGRAM STAFFING						
Regular Positions						
Senior Account Assts-Clerks	2.00	2.00	2.00	2.00	2.00	
Account Assts-Clerks	3.70	3.70	4.20	4.20	4.20	
Finance & Admin Services Director	0.40	0.40	0.40	0.40	0.40	
Deputy Director	0.00	0.00	0.40	0.00	0.00	
Accounting Officer	1.00	0.50	0.50	0.50	0.50	
Accounting Technicians	2.50	2.50	2.50	2.50	2.50	
Executive Assistant	0.10	0.10	0.10	0.10	0.10	
Other Staffing (Full-Time Equivalents)						
Temp Clerk	1.06	1.06	1.06	1.06	1.06	
Total - Full-Time Equivalents	10.76	10.26	11.16	10.76	10.76	0.0%

Program 5877 - Information Systems

Provide central coordination for the development and implementation of City information systems to support data and communications needs. System costs for City's computer and telephone systems.

COMMENTARY

Program costs have increased due to added staffing, higher operational and maintenance costs, and the leasing costs for many of the City computers. In FY 06-07, program staffing added intern hours. Program costs increased reflecting added staffing, but also higher costs for data/telecom lines and for systems maintenance. In FY 07-08, the program costs will show a modest increase.

For FY 08-09, no staffing changes are anticipated. The program budget provides for current staffing but with some enhancements for system maintenance and training.

PERFORMANCE OBJECTIVES

1. To maintain and enhance citywide networks, including all hardware and software.
2. To maintain and support City computer, telephone, and voice mail systems.
3. To assist the Police Department with county information systems and new mobile data terminals.
4. To assist the Fire Department with software for performance measurement.

Department 5870	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	641,732	705,351	763,350	740,650	841,400	13.6%
Contracted Services	153,216	219,847	217,110	211,050	239,300	13.4%
Commodities	7,030	4,564	15,980	11,950	15,980	33.7%
Internal Charges	168,833	177,016	196,640	195,370	205,010	4.9%
Other Payments	2,000	0	0	0	0	
Program Total	972,811	1,106,778	1,193,080	1,159,020	1,301,690	12.3%
FUNDING SOURCES						
General Fund 101-Taxes	0	0	0	0	0	
Central Services Fund 602	972,811	1,106,778	1,193,080	1,159,020	1,301,690	12.3%
Central Admin Fund 125						
Program Total	972,811	1,106,778	1,193,080	1,159,020	1,301,690	12.3%
EQUIVALENCY FACTOR						
Cost per EDU	$27.88	$31.06	$32.91	$32.96	$36.99	12.2%
PROGRAM STAFFING						
Regular Positions						
Information Systems Manager	1.00	1.00	1.00	1.00	1.00	
Information Systems Administrator	1.00	1.00	1.00	1.00	1.00	
Information Systems Technicians	4.75	4.75	4.75	4.75	4.75	
Other Staffing (Full-Time Equivalents)						
Intern	0.50	0.75	0.75	0.75	0.75	
Webmaster	0.00	0.00	0.00	0.00	0.00	
Total - Full-Time Equivalents	7.25	7.50	7.50	7.50	7.50	0.0%

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5900 - NON-DEPARTMENTAL GROUP BUDGET SUMMARY

The Non-Departmental Group provides a miscellaneous category for indirect costs, equipment acquisition, special projects, and special reserves.

COMMENTARY

Indirect costs will show a moderate increase because of higher personnel costs and an increasing share of non-General Funds in the City's budget.

Equipment acquisitions, including replacement, generally range above $1,000,000 per year.

DEPARTMENTAL EXPENDITURES BY PROGRAM	FY05-06 $Actual	FY06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Approved	% Change
5921 - Indirect Costs	948,100	1,080,490	1,096,000	1,167,200	1,260,600	8.0%
593x - Equipment Acquisition	2,086,433	1,724,228	2,662,100	4,217,900	2,550,770	-39.5%
5941 - Insurance	2,433,527	1,974,734	2,528,100	2,147,300	2,234,600	4.1%
5942 - Claims & Litigation	289,024	444,732	485,000	619,470	485,000	-21.7%
5951 - Special Reserves	807,976	691,097	640,000	210,000	190,000	-9.5%
Indirect Costs Reimbursements	(948,100)	(1,080,490)	(1,096,000)	(1,167,200)	(1,260,600)	8.0%
Department Total	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%
Amended Budget	6,370,624	6,737,984		8,200,599	over 2 years	12.9%
% of Amended Spent	88.17%	71.75%		87.73%		
				Base Budget	3,254,200	-54.8%
				Augmentations	2,206,170	67.8%
EQUIVALENCY FACTOR						
Cost per EDU	$160.99	$135.69	$174.21	$204.63	$155.17	-24.2%

5900 - NON-DEPARTMENTAL GROUP BUDGET SUMMARY (CONTINUED)

DEPARTMENTAL EXPENDITURES BY OBJECT CATEGORY	FY05-06 $Actual	FY06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY08-09 $Approved	% Change
Personnel Expenses	237,939	720,631	530,000	178,290	140,000	-21.5%
Contracted Services	2,778,991	2,367,540	2,763,100	2,507,300	2,469,600	-1.5%
Commodities	101,321	73,299	30,000	55,000	50,000	-9.1%
Capital Outlay	1,987,248	1,673,321	2,662,100	4,217,900	2,550,770	-39.5%
Other Payments	1,459,561	1,080,490	1,426,000	1,403,380	1,510,600	7.6%
Indirect Costs Reimbursements	(948,100)	(1,080,490)	(1,096,000)	(1,167,200)	(1,260,600)	8.0%
Department Total	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%
DEPARTMENTAL EXPENDITURES BY FUNDING SOURCES						
General Fund 101						
Expenditures	401,173	1,011,257	908,340	1,155,000	399,700	-65.4%
Indirect Costs Reimbursements	(948,100)	(1,080,490)	(1,096,000)	(1,167,200)	(1,260,600)	8.0%
SC Fire Authority - Fund 211	344,426	233,538	242,440	388,900	197,800	-49.1%
Transp Development Fund 241	37,710	38,400	43,600	41,500	44,800	8.0%
Gas Tax Fund 247	31,620	41,110	48,350	56,200	48,000	-14.6%
Com Devel Block Gt Fund 269	0	0	0	0	0	
Landscaping Districts Fund 271	81,873	88,800	93,400	95,900	103,600	8.0%
Com Devel Ag Housing Fund 281	41,497	36,530	67,400	62,500	42,700	-31.7%
Comm Access CTV Fund 295	29,518	32,874	22,080	27,000	17,600	-34.8%
Com Devel Ag Project Fund 381	49,711	66,510	57,210	71,800	77,500	7.9%
Water Fund 511	344,881	407,018	427,400	397,200	441,200	11.1%
Wastewater Fund 521	809,148	268,633	760,670	1,003,400	475,500	-52.6%
Solid Waste Fund 531	31,573	43,108	55,550	54,500	36,200	-33.6%
Drainage Fund 541	21,639	28,988	20,450	21,800	23,500	7.8%
Airport Fund 561	55,010	68,736	57,160	71,500	77,200	8.0%
Transit Fund 571	37,695	49,539	234,060	238,600	52,500	-78.0%
Central Garage Fund 601	50,020	43,272	36,570	205,900	38,700	-81.2%
Central Services Fund 602	7,630	62,438	10,000	0	0	
Eqpt Acquisition Fund 615	1,440,343	876,931	1,393,420	1,705,000	1,919,870	12.6%
Building Maintenance Fund 615	653	63,623	0	0	35,000	
Self Insurance Fund 627	2,749,962	2,450,111	2,913,100	2,758,770	2,619,600	-5.0%
Pub Works Equipment Fund	0	0	0	0	0	
Other Minor Funds	(1,022)	3,865	20,000	6,400	70,000	993.8%
Department Total	5,616,960	4,834,791	6,315,200	7,194,670	5,460,370	-24.1%

Program 5921 - Indirect Costs

Indirect costs are payments made by City departments and programs for their share of the cost of citywide overhead and support activities. Overall they have a net effect of zero on the total City budget. But they are charged to the funds involved, and are reimbursed to the General Fund for General Government programs and activities.

COMMENTARY

In FY 97-98, a cost study was done to determine and validate City charges for indirect costs. The amounts budgeted and charged for FY 98-99 through FY 00-01 were based on this study. An update of the calculations to actuals was done in early FY 00-01. Based on the update, revisions were done in FY 99-00 back for 3 fiscal years. In FY 06-07, the program costs increased 14.0%.

For FY 07-08 and FY 08-09, 8.0% increases for both years are projected.

PERFORMANCE OBJECTIVES

1. To make indirect costs payments for FY 08-09 as budgeted with the appropriate adjustment for FY 08-09 actual cost figures.

Note: Worksheets showing the calculation of the indirect costs charges are included in the appendix of this budget document. An update of the calculations to actuals was done at the beginning of FY 07-08.

PROGRAM EXPENDITURES	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 07-08 $ Estimated	FY 08-09 $ Approved	% Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	0	0	0	0	0	
Commodities	0	0	0	0	0	
Internal Charges	0	0	0	0	0	
Other Payments	948,100	1,080,490	1,096,000	1,167,200	1,260,600	8.0%
Program Total	948,100	1,080,490	1,096,000	1,167,200	1,260,600	8.0%
FUNDING SOURCES						
SC Fire Authority Fund 211	145,850	161,010	168,700	173,900	187,800	8.0%
Transp Development Fund 241	37,710	38,400	43,600	41,500	44,800	8.0%
Gas Tax Fund 247	31,620	41,110	36,550	44,400	48,000	8.1%
Comm Devel Block Grand Fund 269	0	0	0	0	0	
Landscaping Districts Fund 271	80,850	88,800	93,400	95,900	103,600	8.0%
Comm Devel Ag Housing Fund 281	32,360	36,530	37,400	39,500	42,700	8.1%
Community Access CTV Fund 295	9,800	15,040	11,330	16,300	17,600	8.0%
Comm Devel Ag Project Fund 381	49,500	66,510	57,210	71,800	77,500	7.9%
Water Fund 511	233,880	253,870	270,400	274,200	296,200	8.0%
Wastewater Fund 521	159,700	183,670	184,620	198,400	214,300	8.0%
Solid Waste Fund 531	29,910	31,030	34,550	33,500	36,200	8.1%
Drainage Fund 541	17,690	20,130	20,450	21,800	23,500	7.8%
Airport Fund 561	49,460	66,180	57,160	71,500	77,200	8.0%
Transit Fund 571	38,120	45,030	44,060	48,600	52,500	8.0%
Central Garage Fund 601	31,650	33,180	36,570	35,900	38,700	7.8%
Central Services Fund 602	0	0	0	0	0	
Building Maintenance Fund 615	0	0	0	0	0	
Program Total	948,100	1,080,490	1,096,000	1,167,200	1,260,600	8.0%
EQUIVALENCY FACTOR						
Cost per EDU	$27.17	$30.33	$30.23	$33.20	$35.82	7.9%

Program 593x - Equipment Acquisition

Acquisition of new and replacement furniture, vehicles, and equipment for use by City Departments. Replacement items for governmental funded programs comes from the Equipment Acquisition Fund, which provides a reserve for replacements. New items are funded out of their primary program funding source. Enterprise programs use their own funds for both new and replacement items.

COMMENTARY

As proposed for FY 08-09, equipment acquisitions will consist of $1,963,870 for replacement items and $586,900 for new equipment. The following pages provide a list of the equipment items by departments. Program outlays generally exceed the adopted budget due to carryovers from the prior year and new acquisition approved during the fiscal year.

PERFORMANCE OBJECTIVES

1. To provide funding to acquire new and replacement equipment for City Departments as follows:

	Replacement	New	Total
Police Department	$334,500	$170,000	$504,500
Fire Department	639,370	0	639,370
Public Works	544,900	182,600	727,500
Utilities Division	174,000	232,200	406,200
Parks & Community Services	30,000	0	30,000
Transit and Airport	27,300	0	27,300
Development & Engineering	145,000	0	145,000
Gen Govt Agencies & Finance	68,800	2,100	70,900
Total	$1,963,870	$586,900	$2,550,770

PROGRAM EXPENDITURES	FY 05-06 $ Actual	FY 06-07 $ Actual	FY 07-08 $ Adopted	FY 07-08 $ Estimated	FY 08-09 $ Approved	% Change
for Police Department	942,444	444,829	605,360	1,047,700	504,500	-51.8%
for Fire Department	184,366	342,893	384,690	630,000	639,370	1.5%
for Public Works Department	519,694	622,237	545,150	832,800	727,500	-12.6%
for PWD, Utilities Division	145,963	223,850	643,050	888,000	406,200	-54.3%
for Parks & Community Services	35,703	34,452	96,800	95,000	30,000	-68.4%
for Airport and Transit	0	2,664	190,000	190,000	27,300	-85.6%
for Development and Engineering	23,233	10,901	85,200	251,700	145,000	-42.4%
for General Government Agencies	235,030	42,403	111,850	282,700	70,900	-74.9%
Program Total	2,086,433	1,724,229	2,662,100	4,217,900	2,550,770	-39.5%
FUNDING SOURCES						
General Fund 101	410,426	469,652	398,340	995,000	249,700	-74.9%
SC Fire Authority Fund 211	19,936	72,528	73,740	215,000	0	-100.0%
Landscaping District Fund 271	0	0	0	0	0	
Water Fund 511	84,778	153,298	97,000	98,000	130,000	32.7%
Wastewater Fund 521	60,216	70,552	516,050	780,000	246,200	-68.4%
Solid Waste Fund 531	0	11,039	21,000	21,000	0	-100.0%
Drainage Fund 541	970	0	0	0	0	
Airport fund 561	0	1,072	0	0	0	
Transit Fund 571	0	1,592	190,000	190,000	0	
Central Garage Fund 601	15,000	0	0	170,000	0	
Central Services Fund 602	1,410	0	0	0	0	
Equipment Acquisition Fund 605	1,440,343	876,931	1,293,420	1,685,000	1,819,870	8.0%
Building Maintenance Fund 615	0	38,816	0	0	35,000	
Public Works Equipment Fund	0	0	0	0	0	
Other Minor Funds	53,354	28,749	72,550	63,900	70,000	9.5%
Program Total	2,086,433	1,724,229	2,662,100	4,217,900	2,550,770	-39.5%
EQUIVALENCY FACTOR						
Cost per EDU	$59.80	$48.39	$73.44	$119.96	$72.49	-39.6%

CITY OF TRACY APPROVED EQUIPMENT LIST FOR FY 08-09

Account Number	Equipment Items	$ Amount
Department 5820 - City Attorney		
605-5938 -359-QE82	R Intermediate Eqpt	$0
605-5938 -6xx-W8xx	R x	$0
101-5938	N x	$0
101-5938	N x	
		$0
Department 5830 - City Manager's Office		
605-5938 -359-QE83	R Intermediate Eqpt	$0
605-5938 -6xx-W8xx	R x	$0
605-5938	R	$0
101-5938 -6xx-W8xx	N	$0
101-5938 -6xx-W8xx	N	$0
295-5938 -6xx-W8xx	N	$0
295-5938	N	$0
		$0
		$0
Department 5840 - Human Resources		
605-5938 -359-QE84	R Intermediate Eqpt	$0
605-5938 -671-W851	R Copier	$12,000
605-5938	R X	$0
627-5938	N x	$0
101-5938	N	$0
		$12,000
Department 5850 - Finance		
605-5938 -359-QE85	R Intermediate Eqpt	$0
605-5938 -359-QE87	R Intermediate Eqpt	$0
605-5938 -671-W852	R Network Printer	$6,500
605-5938 -671-W816	RL Postage Meter	$3,600
605-5938 -671-W852	R Digital Copier/Fax	$1,700
602-5938	N	$0
5xx-5938 -671-W852	N Copier-Front Counter	$2,100
101-5938	N X	$0
605-5938 -679-ER85	R Emergency Reserve - Fin	$15,000
605-5938 -679-ER86	R Emergency Reserve - IS	$30,000
		$58,900
	Department Total	$70,900

		Equipment Allocations General	Equipment Allocations Vehicles
CC, CA, & CMO	Begin EA	$13,200	$10,830
	FY08-09 EA	$52,750	$4,500
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balance	$65,950	$15,330
	Allocated	$0	$0
	Remaining Balance	$65,950	$15,330
Cent Serv Fund 602	Begin EA	$16,400	$9,700
	FY08-09 EA	$186,140	$2,500
	Lease Obligations	$0	$0
	CIP	$0	
	Available Balance	$202,540	$12,200
	Allocated	$0	$0
	Remaining Balance	$202,540	$12,200
HR Div	Begin EA	$24,460	$0
	FY08-09 EA	$17,820	$0
	Lease Obligations	$0	$0
	CIP Purchase	$0	$0
	Available Balance	$42,280	$0
	Allocated	$0	$0
	Remaining Balance	$42,280	$0
Fin Dept	Begin EA	$307,930	$0
	FY08-09 EA	$90,690	$0
	Lease Obligations	$0	$0
	Available Balance	$398,620	$0
	Allocated	$0	$0
	Remaining Balance	$398,620	$0

CITY OF TRACY APPROVED EQUIPMENT LIST FOR FY 08-09

Account Number	Equipment Items	$ Amount		Equipment Allocations General	Equipment Allocations Vehicles
Department 5100 - Police					
			Police Begin EA	$481,640	$1,118,750
605-5931 -359-QE11	R Intermediate Eqpt	$0	FY08-09 EA	$480,550	$386,480
605-5931 -6xx-W1xx	R Ballistic Vests (16)	$16,000	Lease Obligations	($73,110)	$0
605-5931	R 5 Patrol Vehicles & 1 Sedan	$220,000	Transfer	($78,000)	$0
605-5931	R 3 Motorcycles	$54,000	CIP Purchase	$0	
605-5931	R Office Chairs	$4,500			
605-5931	R x	$0	Available Balance	$811,080	$1,505,230
605-5931	R x	$0			
101-5931	R x	$0	Allocated	$60,500	$274,000
101-5931	R x	$0			
101-5931	R x	$0	Remaining Balance	$750,580	$1,231,230
101-5931	N Detective Sedan	$50,000			
101-5931	N SCU Supvr Vehicle	$50,000			
101-5931	N x	$0			
101-5931	N x	$0			
101-5931	N x	$0			
231-5931	N x	$0			
605-5931	R	$0			
605-5931	R	$0			
231-5931 -679-ER18	N Fund 231 Reserve	$70,000			
605-5931 -679-ER11	R Emergency Reserve	$40,000			
	Department Total	$504,500			
Department 5200 - Fire					
605-5932 -359-QE21	R Intermediate Eqpt	$0	Fire Begin EA	$260,670	$426,400
605-5932 -6xx-W2xx	R Fire Engine	$460,000	FY08-09 EA	$185,950	$211,510
605-5932	R SC Breathing Apparatus	$66,810	Lease Obligations	$0	($73,690)
605-5932	R Haz Mat Suits	$10,200	Reserved	$0	$0
605-5932	R Gas Monitor	$4,480			
605-5932	R Flow Test Equipment	$2,000	Available Balance	$446,620	$564,220
605-5932	R Light Bar & Storage Boxes	$3,000			
605-5932	R Fire Shelters	$6,500	Allocated	$179,370	$460,000
605-5932	R Apparatus Equipment	$9,480			
605-5932	R Network Printers	$2,100	Remaining Balance	$267,250	$104,220
211-5932	R Manikins	$2,530			
211-5932	R Power rescue Tools	$18,400			
211-5932	R USAR Equipment	$5,470			
211-5932	R Fire Hoses	$5,400			
211-5932	R Weight Machine	$3,000			
211-5932	N X	$0			
211-5932	N X	$0			
211-5932	N X	$0			
211-5932	N X	$0			
211-5932	N X	$0			
101-5932	N X	$0			
605-5932 -679-ER21	R Emergency Reserve	$40,000			
	Department Total	$639,370			

- Since FY 05-06, the SCFA Fund 211 is fully vested in Fund 605; so there is now no supplement charge to the SCFA Fund 211
- The % split for new equipment purchases is 50% to the General Fund 101 and 50% to the SCFA Fund 211.

CITY OF TRACY APPROVED EQUIPMENT LIST FOR FY 08-09

Account Number	Equipment Items	$ Amount		Equipment Allocations General	Vehicles
Department 5600 - Development & Engineering					
605-5936 -359-QE61	R Intermediate Eqpt	$0	Dev & Eng Begin EA	$45,180	$157,870
605-5936 -359-QE66	R Intermediate Eqpt	$0	FY08-09 EA	$61,230	$59,190
605-5936 -6xx-W6xx	R 3 PU Trucks	$75,000	Lease Obligations	$0	$0
605-5936	R 2 Sedans	$50,000	CIP Purchase	$0	$0
605-5936	R	$0			
605-5936	R x	$0	Available Balance	$106,410	$217,060
281-5936	R x	$0			
281-5936	N X	$0	Allocated	$40,000	$125,000
101-5936	N	$0			
112-5936	N X	$0	Remaining Balance	$66,410	$92,060
281-5936	N X	$0			
541-5936	N X	$0			
605-5936 -679-ER61	R Emergency Reserve	$20,000			
	Department Total	$145,000			
Department 5300 - Public Works					
605-5933 -359-QE31	R Intermediate Eqpt	$0	PW Gen Fund Begin EA	($800)	$45,540
605-5933 -6xx-W3xx	R Parks Vehicles	$80,000	FY08-09 EA	$87,080	$282,140
605-5933	R Brush Chipper	$70,000	Lease Obligations	$0	$0
605-5933	R Chipper Truck	$115,000	CIP Purchase	$0	$0
605-5933	R Turf Mower	$35,000			
605-5933	R Tractor	$35,000	Available Balance	$86,280	$327,680
605-5933	R Central Garage	$23,300			
605-5933	R Bldg Maint Eqpt	$3,600	Allocated	$118,000	$335,000
605-5933	LMD Vehicles	$65,000			
605-5933	N - PW Radio System	$78,000	Remaining Balance	($31,720)	($7,320)
605-5933	R x	$0			
605-5933	R x	$0	Drainage Fund Begin EA	$40,820	$172,520
605-5933	R x	$0	FY08-09 EA	$4,670	$19,070
101-5933	R x	$0	Lease Obligations	$0	$0
101-5933	N X	$0			
101-5933	N Mobile Trailer - Rdwy	$50,000	Available Balance	$45,490	$191,590
101-5933	N Message Board - Rdwy	$20,000			
101-5933	N Power Tools - Traf Mtn	$9,600	Solid Waste Fund Begin EA	$23,100	$0
101-5933	N Ride-on Sprayer	$28,000	FY08-09 EA	$4,700	$0
101-5933	N PU Truck, 1 ton	$40,000	Lease Obligations	$0	$0
247-5933	N X	$0			
247-5933	N X	$0	Available Balance	$27,800	$0
101-5933	N X	$0			
101-5933	N X	$0	Cen Garage Fund Begin EA	$50,320	$65,370
531-5933	N	$0	FY08-09 EA	$12,310	$2,630
601-5933	N X	$0	Lease Obligations	$0	$0
601-5933	N X	$0			
601-5933	N X	$0	Available Balance	$62,630	$68,000
615-5933	N X Building Maintenance Truck	$35,000			
615-5933	N X	$0	Bldg Maint Fund Begin EA	$107,640	$72,810
615-5933	N X	$0	FY08-09 EA	$6,730	$18,970
615-5933	N X	$0	Lease Obligations	$0	$0
605-5933 -679-ER31	R Emergency Reserve	$40,000			
			Available Balance	$114,370	$91,780
	Department Total	$727,500			

CITY OF TRACY APPROVED EQUIPMENT LIST FOR FY 08-09

Account Number	Equipment Items	$ Amount		Equipment Allocations General	Equipment Allocations Vehicles
Public Works - Utilities Division					
			Water Fund Begin EA	$223,400	$250,320
511-5934 -359-QE41	R Intermediate Eqpt	$0	FY08-09 EA	$36,570	$103,720
511-5934 -6xx-W3xx	R PU Truck, 1/2 ton	$30,000	Lease Obligations	$0	$0
511-5934	R x	$0			
511-5934	R x	$0	Available Balance	$259,970	$354,040
511-5934	N Dump Truck - UFM	$50,000			
511-5934 -679-ER41	R Emergency Reserve - F511	$30,000	Allocated	$30,000	$30,000
511-5934	N UFM Vehicle	$20,000			
521-5934 -6xx-W3xx	R VacCon - WWCS	$90,000	Remaining Balance	$229,970	$324,040
521-5934	R x	$0			
521-5934	R Lab Eqpt	$54,000	Wastewater Fund Begin EA	$405,710	$111,180
521-5934	R x	$0	FY08-09 EA	$71,140	$65,690
521-5934	N UPM Eqpt	$6,200	Lease Obligations	$0	$0
521-5934	N UPM Vehicle	$60,000			
521-5934	N WTP UV Trmt Unit	$6,000	Available Balance	$476,850	$176,870
521-5934 -359-QE42	R Intermediate Eqpt	$0			
605-5934 -679-ER43	R Emergency Reserve - F541	$30,000	Allocated	$84,000	$90,000
521-5934 -679-ER42	R Emergency Reserve - F521	$30,000			
			Remaining Balance	$392,850	$86,870
	Department Total	$406,200			
Department 5500 - Parks & Community Services					
			P&CS Begin EA	$241,930	$13,080
605-5935 -359-QE51	R Intermediate Eqpt	$0	FY08-09 EA	$40,360	$8,930
605-5935 -681-W518	R PU Truck, 1/2 ton - Apt	$27,300	Lease Obligations	$0	$0
605-5935	R x	$0	CIP Purchase	$0	
605-5935	R x	$0			
321-5935	R x	$0	Available Balance	$282,290	$22,010
321-5935	R x	$0			
321-5935	R x	$0	Allocated	$30,000	$0
101-5935 -655-W516	N X	$0			
101-5935 -67x-W517	N X	$0	Remaining Balance	$252,290	$22,010
101-5935	N X	$0			
101-5935	N X	$0	L&LD Begin EA	$30,010	$121,210
271-5935	N X	$0	FY07-08 EA	$4,160	$21,340
101-5935	N X	$0	Lease Obligations	$0	$0
561-5935	N X	$0			
561-5935	N X	$0	Available Balance	$34,170	$142,550
571-5935 -686-W520	N X	$0			
571-5935 -681-W521	N X	$0	Allocated	$0	$0
533-5935	N X	$0			
	N X	$0	Remaining Balance	$34,170	$142,550
	N X	$0			
605-5935 -679-ER51	R Emergency Reserve	$30,000	Airport Fund Begin EA	$26,370	$41,760
			FY07-08 EA	$5,630	$5,250
	Department Total	$57,300	Lease Obligations	$0	
	City Total	$2,550,770	Available Balance	$32,000	$47,010
	New	$637,000			
	Replacement	$1,913,770			

Program 5941 - Insurance

Insurance costs paid by the Self-Insurance Fund to the Risk Management Authority or other insurance providers. The Self-Insurance Fund, which is funded by charges assessed against other City programs based upon their staffing and proportional risks for worker's compensation and other liability claims.

COMMENTARY

Since FY 96-97, program costs have increased due primarily to the growth of City staffing and activities. In FY 05-06, a retrospective payment for $107,800 was made for a prior fiscal year; but in FY 06-07, program expenditures showed a major reduction. In FY 07-08, program expenditures will show a moderate increase.

In FY 08-09, the program provides for a moderate increase in normal insurance costs.

PERFORMANCE OBJECTIVES

1. To minimize costs through analysis and modifications, if needed, of coverages and programs the City participates in.

2. To develop a process for requests for certificates of insurance coverages.

3. To pay insurance premiums as follows:

Workers Compensation	$1,287,400
General Liability	750,200
Property	65,000
Other Categories	117,000
Total	$2,219,600

Department 5900	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	0	0	0	0	0	
Contracted Services	2,433,527	1,974,463	2,528,100	2,147,300	2,234,600	4.1%
Commodities	0	0	0	0	0	
Internal Charges	0	0	0	0	0	
Other Payments	0	271	0	0	0	
Program Total	2,433,527	1,974,734	2,528,100	2,147,300	2,234,600	4.1%
FUNDING SOURCES						
Self Insurance Fund 627	2,433,527	1,974,734	2,528,100	2,147,300	2,234,600	4.1%
Program Total	2,433,527	1,974,734	2,528,100	2,147,300	2,234,600	4.1%
EQUIVALENCY FACTOR						
Cost per EDU	$69.75	$55.42	$69.74	$61.07	$63.50	4.0%
PROGRAM STAFFING						
Regular Positions						
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5942 - Claims and Litigation

Outlays for claims and litigation not covered through the Risk Management Authority. Costs are paid from the Self-Insurance Fund.

COMMENTARY

Program costs can vary from year-to-year due to claims and litigation on different cases. Program costs for recent years are much less than they were previously. In both FY 06-07 and FY 07-08, program expenditures are once again showing major annual increases.

For FY 08-09, the program's budget provides a contingency to meet any new claims, emergency equipment replacement, and/or new and on-going litigation.

PERFORMANCE OBJECTIVES

1. To minimize the number of claims through risk management analysis and improvements.
2. To address all recommendations from the Risk Management Authority with regard to hazard reduction or improved programs and practices.

Department 5900	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	28,286	43,366	0	28,290	0	
Contracted Services	237,395	274,761	235,000	320,000	235,000	0.0%
Commodities	11,882	179	0	35,000	0	
Internal Charges	0	0	0	0	0	
Other Payments	11,461	126,426	250,000	236,180	250,000	5.9%
Program Total	289,024	444,732	485,000	619,470	485,000	-21.7%
FUNDING SOURCES						
Self Insurance Fund 627	289,024	444,732	385,000	599,470	385,000	-35.8%
Equipment Acquisition Fund 605	0	0	100,000	20,000	100,000	400.0%
Program Total	289,024	444,732	485,000	619,470	485,000	-21.7%
EQUIVALENCY FACTOR						
Cost per EDU	$8.28	$12.48	$13.38	$17.62	$13.78	-21.8%
PROGRAM STAFFING						
Regular Positions						
Total - Full-Time Equivalents	0.00	0.00	0.00	0.00	0.00	

Program 5951 - Special Reserves

This program accounts for any reserves set aside for any special purposes or needs. Also it is used to show any accounting adjustments effecting prior year expenditure figures.

COMMENTARY

This program provides a reserve for any unexpected adjustments or other special outlays. It provides a reserve for any increases in uncompensated absences, as determined by the annual year-end audit.

For FY 08-09, $140,000 has been reserved for compensation adjustments, including $100,000 in the General Fund. Also, reserves have been budgeted for added fuel costs.

PERFORMANCE OBJECTIVES

1. To provide a sufficient reserve to cover any increase in the City's liability for uncompensated absences.

2. To provide funding for special purposes as follows:
   - $140,000 for compensated absences, including $100,000 in the General Fund
   - $50,000 reserve for fuel purchases

Department 5900	FY 05-06	FY 06-07	FY 07-08	FY 07-08	FY 08-09	%
PROGRAM EXPENDITURES	$ Actual	$ Actual	$ Adopted	$ Estimated	$ Approved	Change
Personnel Expenses	209,653	677,265	530,000	150,000	140,000	-6.7%
Contracted Services	98,323	13,706	0	40,000	0	-100.0%
Commodities	0	126	30,000	20,000	50,000	150.0%
Other Payments	0	0	80,000	0	0	
Prior Year Adjustments	500,000	0	0	0	0	
Program Total	807,976	691,097	640,000	210,000	190,000	-9.5%
FUNDING SOURCES						
General Fund 101	-9,253	541,606	510,000	160,000	150,000	-6.3%
SC Fire Authority Fund 211	178,640	0	0	0	10,000	
Water Fund 511	26,223	-150	60,000	25,000	15,000	-40.0%
Wastewater Fund 521	589,232	14,411	60,000	25,000	15,000	-40.0%
Solid Waste Fund 531	1,663	1,039	0	0	0	
Central Garage Fund 601	3,370	10,092	0	0	0	
Other Funds	18,101	124,099	10,000	0	0	
Program Total	807,976	691,097	640,000	210,000	190,000	-9.5%
EQUIVALENCY FACTOR						
Cost per EDU	$23.16	$19.40	$17.66	$5.97	$5.40	-9.6%

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CAPITAL IMPROVEMENT PROGRAM
&
CAPITAL BUDGET

The Capital Improvement Program is the City's comprehensive multi-year plan for the development of the City's capital facilities and improvements. The plan identifies all capital maintenance, facilities, and improvements needed within the next few years. The projects to accomplish or develop usually involve high costs, take a year or more to complete, and result in the creation of a capital asset. The project costs identified for the first year of the Capital Improvement Program plan make up the adopted Capital Budget for the new fiscal year.

CIP Format

The format for the Capital Improvement Program (CIP) emphasizes the functional grouping of CIP projects. All CIP projects of a similar type are listed together regardless of their funding sources. The format also shows the projects over their respective project lives. Thus, the long-term history and projection of expenditures can be viewed for each project and considered in relation to similar projects.

Functional Groups

Under the format, CIP projects are grouped into 9 functional groups and one special category, as follows:

Group 71: General Government & Public Safety Facilities
Group 72: Traffic Safety
Group 73: Streets & Highways
Group 74: Wastewater Improvements
Group 75: Water Improvements
Group 76: Drainage Improvements
Group 77: Airport and Transit Improvements
Group 78: Parks & Recreation Improvements
Group 79: Miscellaneous Projects
Group 79R: Interfund CIP Reimbursements

CIP Project Numbering

CIP projects are numbered in the following manner "7xyy". The "7x" component designates the respective project group, for example, 7100 or 71PP. A "yy" designates an active project or one proposed to become active in the new capital budget, while a "PP" designates a project proposal, which would not become active until future years, after the new capital budget. The lower the "yy", usually the older the projects.

Summary by Functional Groups

The first schedule on pages F5 through F6 summarizes the five-year CIP plan for the City. This plan covers the period of fiscal years 2008-2009 through 2012-2013. For each functional group, the number of current projects and new projects for the group are listed along with total costs including both past expenditures and projected appropriations.

Current Projects - A current project would be any CIP project active for a substantial portion of FY 07-08 for which funds have been previously appropriated. Most of these projects will not require any additional appropriations for completion. However, some projects require additional appropriations in FY 08-09 and/or future years for completion.

New Projects - A new project would be any CIP project approved and expected to become active in FY 08-09 or proposed for one of the four following fiscal years. These, if authorized, will require appropriations when they become active and may require appropriations in more than one year.

Capital Budget - The new appropriations approved for the FY 08-09 are highlighted in the column labeled ***"Proposed Capital Budget"***.

Summary by Funding Sources

The second schedule shows the totals of funding appropriated and required for the CIP plan. Totals are provided on pages F7 through F8, which summarize the total requirements necessary for each funding source for each fiscal year of the CIP plan.

The first page of each group section details the funding sources for the projects in each functional group in the CIP plan. For each group, the funding previously appropriated and the new appropriations required are detailed by funding sources.

Listings of CIP Projects

Starting on page F11 are the project listings by functional group. For each functional group there are two project listings, one for current projects and one for new projects. The project numbers are keyed to the functional category to which the project belongs. For each project, the following is shown:

1. Project Number and Title
2. Project Total - This figure represents the total cost of the project including past, current, and future requirements.
3. Funding Sources - The funding sources for the project are listed and totaled with detail columns showing new appropriations required over the next five fiscal years. Current projects, prior expenditures and current appropriations are also shown along with the new appropriations required for future years. Again, the ***proposed*** Capital Budget for FY 08-09 is highlighted.
4. Project Description - A project description is provided for all Current Projects. The actual or anticipated completion date is provided along with the current status of the project.

Old City Hall Renovation
CIP 7153

Interfund CIP Reimbursements

On the final pages F96 and F98 of the CIP section of this document, you will find the various Interfund CIP reimbursements. The figures here net to $0 for the CIP as a whole, although they do represent expenditures and reimbursements to the funds involved. These reimbursements usually represent the payment by new development areas to older areas or the City's Enterprise Funds for the excess capacity and/or benefits derived from previous CIP projects.

Approved Capital Budget

The Council's budget review will include consideration of the proposed capital budget. Any modifications to the proposed capital budget resulting from City Council deliberations are then incorporated into the final adopted budget, which then provides authorization for City staff to start work upon the approved capital projects.

Capital Budget Carryovers

Outstanding encumbrances and unexpended appropriations for uncompleted capital projects from the prior fiscal year capital budget are eligible to be carried over at the end of the fiscal year. The proposed capital budget figures for FY 08-09 reflect only new appropriations and do not include any such carryovers. During the first quarter of the new fiscal year, a determination will be made as to which encumbrances and unexpended appropriations must be carried forward and added to the approved capital budget.

For FY 07-08 the amended capital budget is $95,715,035. However, through March, only $27,451,503 or 28.7% was expended and $10,553,339 or 11.0% encumbered. It is estimated about $41,677,000 or 43.5% will be spent by the end of the fiscal year.

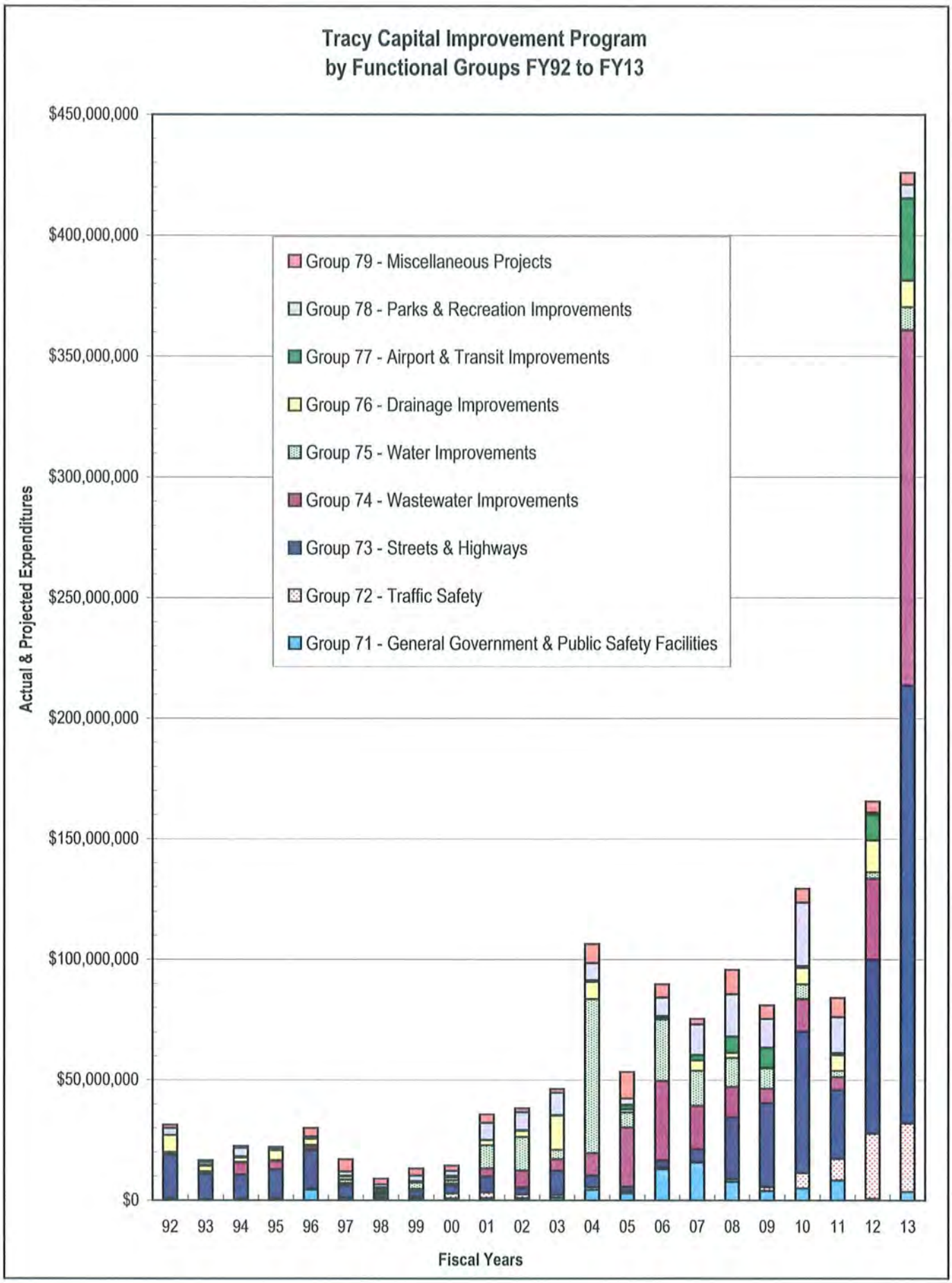
Budget authority carried over for the capital budget into prior fiscal years were as follows:

Fiscal Year	Carried Forward
FY 02-03	$74,652,754
FY 03-04	$129,212,746
FY 04-05	$129,737,751
FY 05-06	$144,387,809
FY 06-07	$95,084,627
FY 07-08	$66,966,323

It is anticipated that carryovers into FY 08-09 will amount to about $47,618,000. These amounts are due to the backlog in the implementation of the Capital Improvement Program. With the carryovers and new appropriations, the **amended** capital budget for FY 08-09 will total about $127,108,100.

Veteran's Park
CIP 7873

Tracy's New City Hall
CIP 7118


Tracy Capital Improvement Program
by Functional Groups FY92 to FY13
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
Actual & Projected Expenditures
Group 79 - Miscellaneous Projects
Group 78 - Parks & Recreation Improvements
Group 77 - Airport & Transit Improvements
Group 76 - Drainage Improvements
Group 75 - Water Improvements
Group 74 - Wastewater Improvements
Group 73 - Streets & Highways
Group 72 - Traffic Safety
Group 71 - General Government & Public Safety Facilities
92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

SUMMARY BY FUNCTIONAL GROUPS **FIVE YEAR PLAN - FY08-09 THROUGH FY12-13** **CIP SUMMARY**

Group # & Functional Groups	Group $ Totals	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	FY09-10	FY10-11	FY11-12	FY12-13
Group 71 - General Government & Public Safety Facilities									
16 Current Projects	47,745,188	32,749,068	7,785,690	7,210,430	3,832,500	3,047,930	330,000	0	0
16 New Projects	14,208,100	0	0	14,208,100	50,000	1,935,400	7,954,300	749,900	3,518,500
32 Totals	61,953,288	32,749,068	7,785,690	21,418,530	3,882,500	4,983,330	8,284,300	749,900	3,518,500
Group 72 - Traffic Safety									
11 Current Projects	4,130,559	190,163	1,050,796	2,889,600	50,000	1,542,000	1,297,600	0	0
43 New Projects	69,475,300	0	0	69,475,300	1,575,400	4,747,100	7,603,200	26,997,700	28,551,900
54 Totals	73,605,859	190,163	1,050,796	72,364,900	1,625,400	6,289,100	8,900,800	26,997,700	28,551,900
Group 73 - Streets & Highways									
36 Current Projects	250,807,746	9,024,726	25,678,920	216,104,100	33,009,900	50,031,700	17,382,200	26,979,300	88,701,000
38 New Projects	160,119,031	11,081	0	160,107,950	1,871,400	8,858,600	11,267,600	45,190,500	92,919,850
74 Totals	410,926,777	9,035,807	25,678,920	376,212,050	34,881,300	58,890,300	28,649,800	72,169,800	181,620,850
Group 74 - Wastewater Improvements									
24 Current Projects	115,079,794	79,178,812	12,644,382	23,256,600	4,210,000	8,746,600	300,000	834,000	9,166,000
23 New Projects	182,645,092	40,692	0	182,604,400	1,852,000	4,786,800	5,117,500	32,812,200	138,035,900
47 Totals	297,724,886	79,219,504	12,644,382	205,861,000	6,062,000	13,533,400	5,417,500	33,646,200	147,201,900
Group 75 - Water Improvements									
18 Current Projects	80,338,812	54,777,181	12,026,441	13,535,190	5,383,800	5,201,390	325,000	125,000	2,500,000
18 New Projects	15,633,200	0	0	15,633,200	3,116,000	805,000	2,237,000	2,528,000	6,947,200
36 Totals	95,972,012	54,777,181	12,026,441	29,168,390	8,499,800	6,006,390	2,562,000	2,653,000	9,447,200
Group 76 - Drainage Improvements									
9 Current Projects	11,678,605	1,954,443	2,130,062	7,594,100	144,600	2,897,600	709,700	3,842,200	0
22 New Projects	30,219,405	21,005	0	30,198,400	43,000	3,984,700	5,828,600	9,315,800	11,026,300
31 Totals	41,898,010	1,975,448	2,130,062	37,792,500	187,600	6,882,300	6,538,300	13,158,000	11,026,300

SUMMARY BY FUNCTIONAL GROUPS **FIVE YEAR PLAN - FY08-09 THROUGH FY12-13** **CIP SUMMARY**

Group # & Functional Groups (continued)	Group $ Totals	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	FY09-10	FY10-11	FY11-12	FY12-13
Group 77 - Airport & Transit Improvements									
18 Current Projects	18,268,997	4,130,026	6,801,971	7,337,000	7,317,000	20,000	0	0	0
21 New Projects	47,532,000	0	0	47,532,000	991,400	709,000	918,000	10,924,400	33,989,200
39 Totals	65,800,997	4,130,026	6,801,971	54,869,000	8,308,400	729,000	918,000	10,924,400	33,989,200
Group 78 - Parks & Recreation Improvements									
24 Current Projects	69,331,726	23,222,705	17,464,121	28,644,900	270,000	22,390,000	5,984,900	0	0
21 New Projects	30,971,070	0	0	30,971,070	11,711,570	3,938,200	8,970,300	635,000	5,716,000
45 Totals	100,302,796	23,222,705	17,464,121	59,615,970	11,981,570	26,328,200	14,955,200	635,000	5,716,000
Group 79 - Miscellaneous Projects									
30 Current Projects	36,623,222	11,956,070	10,179,652	14,487,500	4,587,500	2,087,700	1,943,100	1,277,500	4,591,700
8 New Projects	14,290,000	0	0	14,290,000	1,090,000	3,700,000	5,900,000	3,300,000	300,000
38 Totals	50,913,222	11,956,070	10,179,652	28,777,500	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700
TOTALS - ALL GROUPS									
186 Current Projects	634,004,649	217,183,194	95,762,035	321,059,420	58,805,300	95,964,920	28,272,500	33,058,000	104,958,700
210 New Projects	565,093,198	72,778	0	565,020,420	22,300,770	33,464,800	55,796,500	132,453,500	321,004,850
396 Totals	1,199,097,847	217,255,972	95,762,035	886,079,840	81,106,070	129,429,720	84,069,000	165,511,500	425,963,550

CIP Expenditures-Prior Years			
FY06-07	75,461,510	25,758,000	New Appropriations
FY05-06	89,819,488	71,397,727	Carryovers from FY07
FY04-05	108,968,696	-25,487,700	Rescissions & Deferrals
FY03-04	108,749,496	24,094,008	Supplementals

Of 186 Current Projects, 79 Require New Funding, 33 in FY08-09.

Of 210 New Projects, 40 Become Active in FY08-09.

SUMMARY BY FUNDING SOURCE **FIVE YEAR PLAN - FY08-09 THROUGH FY12-13** **CIP SUMMARY**

by Funding Sources	Funds	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
General Fund	F101-General	1,063,390	156,528	0	0	0	0	0	0
Special Revenue Funds	F241-Transp Devel Tax	1,614	1,298,386	0	0	0	0	0	0
	F242-Transp Sales Tax	2,926,511	6,663,909	14,496,200	5,681,800	530,000	4,425,400	1,040,000	2,819,000
	F245-Gas Tax	266,735	6,231,048	17,662,700	959,500	4,704,200	1,308,000	8,401,000	2,290,000
	F26x-Com Dev Block Gt	975,272	334,135	545,400	345,400	50,000	50,000	50,000	50,000
	F271-Landscape Districts	65,098	490,881	1,125,000	195,000	210,000	225,000	240,000	255,000
	F281-CDA Housing	1,978,653	5,600,859	2,200,000	0	550,000	550,000	550,000	550,000
	Sub-Total	6,213,883	20,619,218	36,029,300	7,181,700	6,044,200	6,558,400	10,281,000	5,964,000
Capital Project Funds	F301-General Projects	11,143,013	8,617,844	38,567,000	11,905,600	5,102,300	9,818,500	1,912,000	9,828,600
	F311-Infill Parks	0	0	6,084,000	0	0	1,308,000	0	4,776,000
	F312-Infill Storm Drainage	21,005	0	3,938,500	0	-1,167,300	1,672,400	3,372,400	61,000
	F313-Infill Arterials	325,907	1,953,106	16,684,350	0	203,500	273,000	1,407,500	14,800,350
	F314-Infill Bldgs & Eqpt	0	0	1,739,400	0	0	1,739,400	0	0
	F321-Plan"C" - Parks	1,528,615	3,583,965	1,648,000	1,648,000	0	0	0	0
	F322-Plan"C" - Drainage	4,701,000	0	2,548,600	0	415,700	1,040,900	0	1,092,000
	F323-Plan"C" - Arterials	6,781,100	350,000	4,062,400	1,973,100	792,100	687,600	609,600	0
	F324-Plan"C" - Gen Bldgs	3,875,809	4,553,654	2,568,530	3,700	1,119,530	1,445,300	0	0
	F325-Plan"C" - Utilities	26,760,070	1,758,910	3,218,090	2,637,000	581,090	0	0	0
	F341-RSP Parks	267,857	515,143	0	0	0	0	0	0
	F343-RSP Arterials	237,588	1,331,255	5,831,400	-111,800	757,400	5,185,800	0	0
	F344-RSP Pub Bldgs	17,379,915	990,099	800,000	800,000	0	0	0	0
	F345-RSP Pgm Mgmt	-11,798,262	49,970	-1,590,600	0	-795,300	-795,300	0	0
	F351-NE Indus Area #1	4,981,197	4,225,202	17,801,900	297,200	11,262,800	6,188,400	53,500	0
	F352-So MacArthur Area	6,267,028	3,748,000	12,611,800	920,300	639,400	721,600	3,026,600	7,303,900
	F353-I205 Area Spec Plan	9,867,395	932,005	18,144,000	40,000	8,651,300	7,329,900	493,800	1,629,000
	F354-Indus SP, South	2,905,783	1,600,964	24,417,700	211,100	15,309,700	7,223,000	1,063,400	610,500
	F355-Presidio Area	3,305,400	489,600	3,257,500	0	-76,200	1,439,200	971,300	923,200
	F356-Tracy Gateway Area	53,535	586,680	67,155,300	29,167,000	3,493,600	3,121,300	18,302,300	13,071,100
	F357-NE Indus Area #2	1,173,272	8,027,285	53,448,500	10,365,500	4,209,600	4,032,600	29,000,500	5,840,300
	F381-Com Dev Ag Project	19,661,915	9,186,090	18,104,000	471,000	5,000,000	10,000,000	2,280,000	353,000
	F391-UMP Facilities	2,414,983	256,173	4,100,000	3,500,000	200,000	400,000	0	0
	Sub-Total	111,854,125	52,755,945	305,140,370	63,827,700	55,699,220	62,831,600	62,492,900	60,288,950

SUMMARY BY FUNDING SOURCE **FIVE YEAR PLAN - FY08-09 THROUGH FY12-13** **CIP SUMMARY**

by Funding Sources	Funds	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
(continued)									
Enterprise Funds	F511-Water	30,520,655	2,245,663	6,213,400	-7,237,000	5,132,300	2,777,000	2,653,000	2,888,100
	Bond Issue	532,000	0	0	0	0	0	0	0
	State Loan or Grant	18,549,272	1,450,728	0	0	0	0	0	0
	F521-Wastewater	8,629,179	6,277,356	33,939,600	5,847,000	-1,065,300	-3,430,600	17,324,500	15,264,000
	Bond Issue	30,268,000	0	5,125,000	0	5,125,000	0	0	0
	State Loan or Grant	6,546,177	1,053,823	578,000	0	578,000	0	0	0
	F541-Drainage Enterprise	25	41,000	1,206,600	43,000	43,000	256,000	812,600	52,000
	F561-Airport	91,723	98,430	3,594,900	0	20,000	5,300	641,800	2,927,800
	FAA Grant	571,941	639,249	28,557,500	0	0	190,000	7,523,900	20,843,600
	State Aviation Grant	42,580	29,922	600,600	0	0	4,700	74,700	521,200
	State Aviation Loan	0	2,112,000	0	0	0	0	0	0
	F571-Transit	149,438	415,799	768,900	150,100	141,800	143,600	333,400	0
	FTA Grant	562,618	1,650,797	3,075,500	600,300	567,200	574,400	1,333,600	0
	State Loan or Grant	72,000	0	7,317,000	7,317,000	0	0	0	0
	Sub-Total	96,535,608	16,014,767	90,977,000	6,720,400	10,542,000	520,400	30,697,500	42,496,700
Internal Service Funds	F602-Central Services	0	300,000	50,000	50,000	0	0	0	0
	F605-Eqpt Acq	567,346	900,654	850,000	350,000	0	500,000	0	0
	Sub-Total	567,346	1,200,654	900,000	400,000	0	500,000	0	0
Other Sources	Developers Contribution	1,888,907	3,514,305	83,876,500	380,000	27,573,500	3,353,300	14,128,500	38,441,200
	Tracy Rural Fire District	0	0	836,700	0	0	836,700	0	0
	Federal TEA Grants	36,844	1,732,718	58,669,300	0	0	0	5,654,300	53,015,000
	Other Federal Grants	314,619	0	447,340	447,340	0	0	0	0
	State & Local Grants	3,385,219	109,100	31,358,630	2,551,630	26,799,000	1,000,000	1,008,000	0
	Future Developments	11,081	0	279,084,700	0	3,609,100	8,468,600	41,249,300	225,757,700
	F834-AD 84-1 Debt	-3,418,900	0	-837,300	0	-837,300	0	0	0
	F835-CFD89-1 Debt	-1,196,150	-341,200	-402,700	-402,700	0	0	0	0
	Sub-Total	1,021,620	5,014,923	453,033,170	2,976,270	57,144,300	13,658,600	62,040,100	317,213,900
	CIP Totals	217,255,972	95,762,035	886,079,840	81,106,070	129,429,720	84,069,000	165,511,500	425,963,550

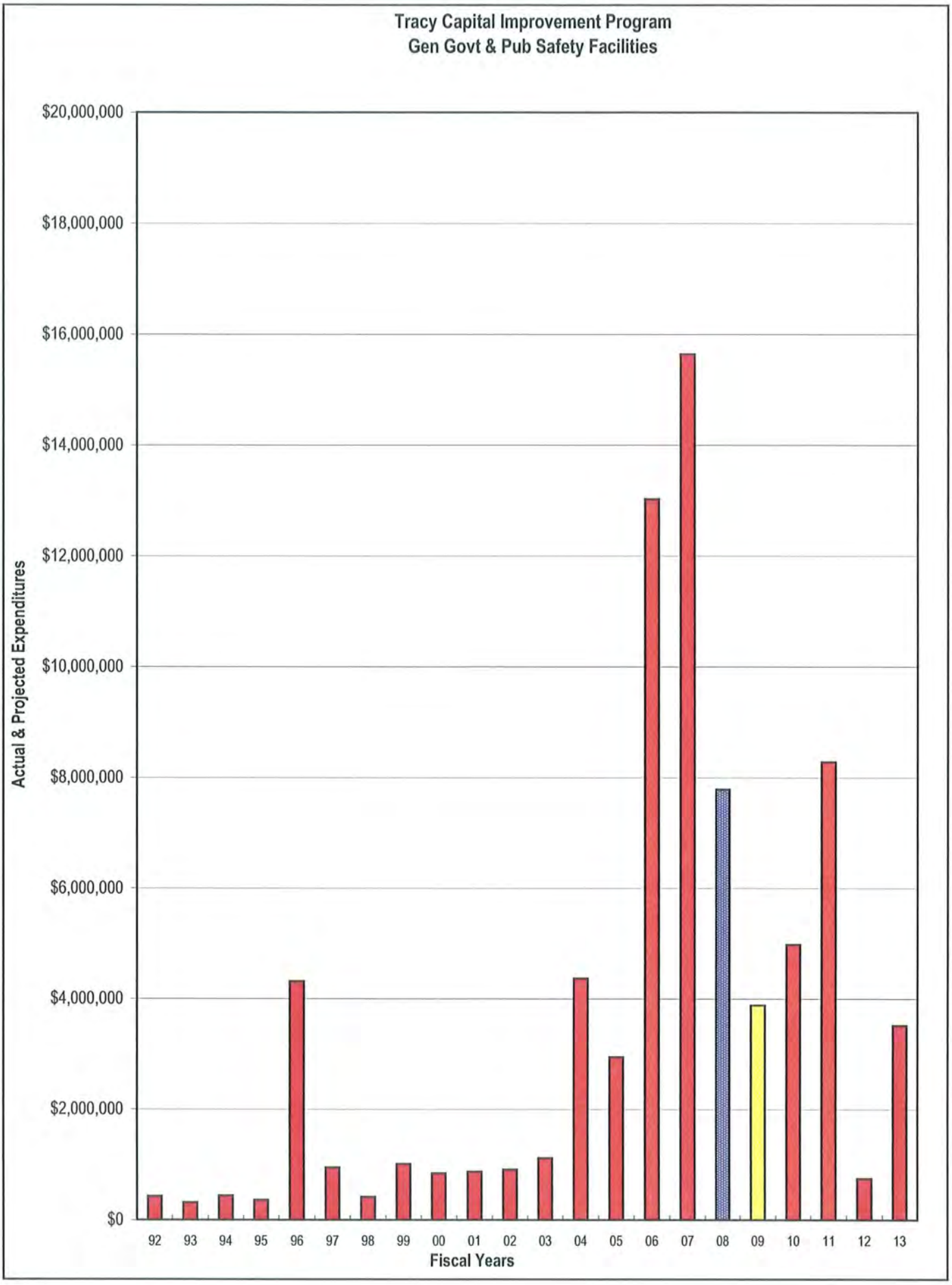
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 71

GENERAL GOVERNMENT
and
PUBLIC SAFETY FACILITIES

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013


Tracy Capital Improvement Program
Gen Govt & Pub Safety Facilities
Actual & Projected Expenditures
$20,000,000
$18,000,000
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Group 71 - General Government & Public Safety Facilities

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
16 Current Projects	47,745,188	32,749,068	7,785,690	7,210,430	3,832,500	3,047,930	330,000	0	0
16 New Projects	14,208,100	0	0	14,208,100	50,000	1,935,400	7,954,300	749,900	3,518,500
32 Totals	61,953,288	32,749,068	7,785,690	21,418,530	3,882,500	4,983,330	8,284,300	749,900	3,518,500
by Funding Sources									
F101-General	30,000	15,838	14,162	0	0	0	0	0	0
F26x-Com Dev Block Gt	200,000	0	0	200,000	0	50,000	50,000	50,000	50,000
F301-General Projects	22,485,681	8,781,885	3,733,496	9,970,300	2,998,000	3,342,300	3,130,000	500,000	0
F314-Infill Bldgs & Eqpt	1,739,400	0	0	1,739,400	0	0	1,739,400	0	0
F324-Gen Fac - Plan "C"	6,225,693	3,789,409	1,734,054	702,230	3,700	698,530	0	0	0
F344-RSP Pub Bldgs	19,170,014	17,379,915	990,099	800,000	800,000	0	0	0	0
F351-NE Indus Area #1	694,100	291,900	0	402,200	2,400	58,800	287,500	53,500	0
F352-So MacArthur Area	940,900	561,400	274,000	105,500	-57,700	163,200	0	0	0
F353-I205 Area Spec Plan	0	0	0	0	0	0	0	0	0
F354-ISP South Area	1,667,500	651,500	591,100	424,900	136,100	142,400	0	146,400	0
F355-Presidio Area	344,600	241,900	0	102,700	0	102,700	0	0	0
F356-Tracy Gateway Area	1,265,400	0	0	1,265,400	0	15,400	681,500	0	568,500
F357-NE Indus Area #2	645,300	314,100	0	331,200	0	60,000	271,200	0	0
F381-CDA Projects	105,000	95,321	9,679	0	0	0	0	0	0
F601-Central Garage	0	0	0	0	0	0	0	0	0
F605-Equipment Acquisition	830,000	0	330,000	500,000	0	0	500,000	0	0
Federal & State Grants	1,085,000	625,900	109,100	350,000	0	350,000	0	0	0
Tracy Rural Fire District	836,700	0	0	836,700	0	0	836,700	0	0
Future Developments	3,688,000	0	0	3,688,000	0	0	788,000	0	2,900,000
	61,953,288	32,749,068	7,785,690	21,418,530	3,882,500	4,983,330	8,284,300	749,900	3,518,500

CIP Expenditures-Prior Years			
FY06-07	15,641,040	1,179,000	New Appropriations
FY05-06	13,026,220	6,614,990	Carryovers from FY07
FY04-05	2,948,267	-18,300	Deferrals
FY03-04	4,369,683	10,000	Supplementals

Of 16 Current Projects, 7 Require New Funding, 2 in FY08-09.

Of 16 new projects, 1 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7118	Civic Center Expansion	28,025,245	F301-General Prjts	5,900,146	563,355	0	0	0	0	0	0
	- Phs 1 & 2		F344-RSP Pub Bldg	16,515,446	19,899	0	0	0	0	0	0
			F324-Plan C	3,134,366	2,133	0	0	0	0	0	0
			F351-NEI Ph 1	275,000	0	0	0	0	0	0	0
			F352-SMPA	451,300	0	0	0	0	0	0	0
			F354-ISP So	651,500	0	0	0	0	0	0	0
			F355-Presidio	198,000	0	0	0	0	0	0	0
			F357-NEI Ph 2	314,100	0	0	0	0	0	0	0
7120	New Fire Station	7,451,064	F301-General Prjts	0	300,000	2,948,000	2,948,000	0	0	0	0
	- Tracy & Valpico		F344-RSP Pub Bldg	164,469	670,200	800,000	800,000	0	0	0	0
			F324-Plan C	129,462	1,529,733	0	0	0	0	0	0
			F352-SMPA	0	274,000	0	0	0	0	0	0
			F354-ISP So	0	591,100	44,100	44,100	0	0	0	0
7122	Police Vehicles & Eqpt	735,296	F324-Plan C	500,765	23,231	3,700	3,700	0	0	0	0
	- New Development		F351-NEI Ph 1	16,900	0	2,400	2,400	0	0	0	0
			F352-SMPA	110,100	0	-57,700	-57,700	0	0	0	0
			F354-ISP So	0	0	92,000	92,000	0	0	0	0
			F355-Presidio	43,900	0	0	0	0	0	0	0
7125	Renovation-Downtown	3,087,250	F301-General Prjts	2,509,074	23,176	0	0	0	0	0	0
	Fire Station		Federal Grant	555,000	0	0	0	0	0	0	0
7127	Retrofit Water Towers	330,000	F301-General Prjts	0	0	330,000	0	0	330,000	0	0
	- Civic Center										
7133	Monitoring UG Tanks	640,000	F301-General Prjts	23,975	36,025	400,000	0	400,000	0	0	0
	- 5 locations		State Grant	70,900	109,100	0	0	0	0	0	0
7135	City Hall Vehicles	90,103	F324-Plan C	23,773	0	44,730	0	44,730	0	0	0
	- New Development		F352-SMPA	0	0	7,000	0	7,000	0	0	0
			F354-ISP So	0	0	8,800	0	8,800	0	0	0
			F355-Presidio	0	0	5,800	0	5,800	0	0	0
7142	Civic Center Park	1,000,000	F344-RSP Pub Bldg	700,000	300,000	0	0	0	0	0	0
	- Civic Center Area										

Project #	Project Title and Description
7118	CIVIC CENTER EXPANSION, PHASES 1 and 2. Phase 1 of this project closed and reconfigured portions of Tenth Street and constructed a new off-street parking area with associated lighting and landscaping, and relocated utilities. Phase 2 of this project included the design and construction of a 44,000 sq ft expansion of City Hall facilities that incorporated an existing 8,780 sq ft City Hall. Plans included a 6,000 sq ft Council Chamber suitable for other public functions. The expansion provides adequate space for City Administration, Development and Engineering Services and Fire Administration. Work is completed. Impact to Operating Budget - approximately $355,400 per year for operation and maintenance costs.
7120	NEW FIRE STATION, SOUTHSIDE. Acquire, design and construct a 9,800 sq ft fire station in the Valpico Rd/Tracy Blvd area. Facility will have a 4 x 2 configuration with 4 doors in front and back. Will have a 6,000 sq ft, 8 ft tall apparatus room and approximately 2,300 sq ft of living quarters. Remaining 1,000 sq ft will serve as a training room. Apparatus room will house a pumper, a large specialty truck, and third vehicle. Design is complete. Anticipated completion is December 2008. Impact to Operating Budget - approximately $12,600 per year for operation and maintenance costs.
7122	POLICE VEHICLES and EQUIPMENT, NEW DEVELOPMENT. Purchase of 17 new Police vehicles and equipment for 22 new Police Officers. Need to increase the police department vehicles fleet and equip new police officers in order to serve new development. Project is on-going through FY08-09. Anticipated completion is Oct 2008. Impact to Operating Budget - approximately $4,400 per vehicle per year.
7125	RENOVATION, DOWNTOWN FIRE STATION. Fire Station #91 renovated to meet minimum public safety standards for a historic building. This renovation helped to maintain the historic character of the Central Business District. Station #91 was replaced by a new station. It houses Fire Administration, paramedic ambulance service, and has a community / training room. Work is completed. Impact to Operating Budget - approximately $50,500 per year for utilities and building maintenance costs.
7127	RETROFIT, WATER TOWERS. Perform a study to define the scope of work to retrofit 2 water towers for seismic protection. Towers are to be kept as historical, monumental structures for the City. Work has been deferred to FY10-11. Anticipated completion is June 2011. There is no impact to Operating Budget.
7133	MONITORING, UNDERGROUND STORAGE TANKS. Conduct a survey of shallow ground water, collect and analyze water and soil samples to determine the extent of water and soil contamination. Install ground water monitoring wells. 5 locations: BSC-560 Tracy Blvd; WWTP-3900 Holly Dr; Cage-N-Play-68 E. 11th St; Delta Disposal-99 W. 6th St; Airport-29633 S. Tracy Blvd. Monitoring is underway. Anticipated completion is June 2011. There will be no impact to the Operating Budget.
7135	CITY HALL VEHICLES, NEW DEVELOPMENT. Purchase of new sedans to add to City Hall pool of vehicles. Planned for FY09-10. Anticipated completion is June 2010. Impact to Operating Budget - approximately $4,500 per year for fuel, operation and maintenance costs.
7142	CIVIC CENTER PARK. Project created a new civic center park and commons area. New turf and landscaping occupies the area that was formerly the Community Center parking lot. Work completed July 2007. Impact to Operating Budget – approximately $21,000 per year for operation and maintenance costs.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
7146	Improvements Police Range Facility, Ph 2	74,970	F301-General Prjts	68,936	6,034	0	0	0	0	0	0
7150	Public Safety Radio Tower	505,660	F301-General Prjts	32,660	3,000	470,000	0	470,000	0	0	0
7151	Automated Gate Repairs - Various Locations	30,000	F101-General	15,838	14,162	0	0	0	0	0	0
7152	Police Radio Repeater & Tower - SMPA	18,300	F352-SMPA	0	0	18,300	0	18,300	0	0	0
			Future Development	0	0	0	0	0	0	0	0
7153	Building Renovation - Old City Hall (Parts B & C)	2,204,000	F301-General Prjts	209,497	1,994,503	0	0	0	0	0	0
7154	Expansion Public Works Facility	2,973,300	F301-General Prjts	37,597	662,403	952,300	0	952,300	0	0	0
			F324-Plan C	1,043	178,957	653,800	0	653,800	0	0	0
			F351-NEI Ph 1	0	0	58,800	0	58,800	0	0	0
			F352-SMPA	0	0	137,900	0	137,900	0	0	0
			F354-ISP So	0	0	133,600	0	133,600	0	0	0
			F355-Presidio	0	0	96,900	0	96,900	0	0	0
			F357-NEI Ph 2	0	0	60,000	0	60,000	0	0	0
7155	Old Jail Improvements	105,000	F381-CDA Prjts	95,321	9,679	0	0	0	0	0	0
7158	Police Communications System Upgrade	475,000	F301-General Prjts	0	145,000	0	0	0	0	0	0
			F605-Eqpt Acquisitic	0	330,000	0	0	0	0	0	0
	Total Current Projects	47,745,188		32,749,068	7,785,690	7,210,430	3,832,500	3,047,930	330,000	0	0

Project #	Project Title and Description
7146	IMPROVEMENTS, POLICE RANGE FACILITY, PHASE 2. Phase 2 included 4 metal shade enclosures, one equipment storage outbuilding, reactive target systems, storage cabinets, shooting barricades, & improvements to existing mobile home on site. These additions provide Police Officers with protection from heat & inclement weather while training, supply necessary target systems to facilitate proper skills development related to shooting and tactics, & a means to care for & store new equipment. Work is completed. Impact to Operating Budget - approximately $12,600 per year for operation & maintenance costs.
7150	PUBLIC SAFETY RADIO TOWER. Construct new 180 ft radio tower for Police and Fire use. The tower will help both departments provide better radio coverage within the City. The PD is transitioning to a 450 MHz UHF radio system to replace the VHF license it lost. The plan allows PD to join other County agencies in the San Joaquin County Radio Communication Master Plan System and to meet FCC and Homeland Security mandates. Project is deferred to FY09-10. Anticipated completion is April 2010. Impact to Operating Budget - approximately $5,300 per year for operation & maintenance costs. However, impact to Operating Budget may be offset by the potential for leasing tower space to commercial wireless carriers as a revenue source.
7151	AUTOMATIC GATE REPAIRS, VARIOUS LOCATIONS. Replacement of automatic gate operators at the Boyd Service Center, Police Dept and Tracy Municipal Airport. The gate operators have high use and are requiring increased maintenance. Proper functioning gates are necessary to ensure proper security at these facilities. 2 of 3 sites are complete. Anticipated completion for 3rd site is June 2008. Impact to Operating Budget - approximately $3,200 per year for operation and maintenance costs.
7152	POLICE RADIO REPEATER and TOWER. Acquisition and installation of a radio repeater and tower to ensure 2-way communications for the area. The City's geographical expansion has created unforeseen challenges to radio transmission and reception capabilities. Project has been deferred to FY09-10. Anticipated completion is April 2010. Impact to Operating Budget - approximately $5,300 per year for operation and maintenance costs.
7153	BUILDING RENOVATION, OLD CITY HALL. This is Phase 3 of the Civic Center projects. Part B is the renovation of the building. Part C is backup generator power for server room. Work is underway. Anticipated completion is December 2008. Impact to Operating Budget - approximately $10,500 per year for operation and maintenance costs.
7154	EXPANSION PUBLIC WORKS FACILITY. Project includes the construction of additional supply storage areas, training and locker facilities, and covered fleet maintenance parking spaces. Improvements are necessary to allow the BSC yard to meet increasing maintenance workloads. Master Plan for BSC is underway. Design to begin in FY08-09. Anticipated completion is June 2010. Impact to Operating Budget – approximately $10,500 per year for operation and maintenance costs.
7155	OLD JAIL IMPROVEMENTS. Project included installation of fire sprinkler system, roof replacement, miscellaneous electrical, air conditioning and heating unit upgrades, and ADA ramp improvements. Improvements were necessary because the Grand Theatre emergency exit is adjacent to the Old Jail building. Work is completed. Impact to Operating Budget - approximately $10,500 per year for operation and maintenance costs.
7158	POLICE COMMUNICATIONS SYSTEM UPGRADE. Replace & upgrade PD's communication system. Ph 1 is the upgrade & expansion of consoles which will bring the City into compliance with FCC's P25 Standards & the City's 2005 Ergonomic Study. The upgrade will provide universal access for dispatchers as all consoles will match, & provides all computer based features as opposed to manual monitoring. Ph 2 is the addition of a 2nd 450 Mhz radio frequency. Work is underway. Anticipated completion is December 2008. Impact to Operating Budget - approximately $15,800 per year for operation & maintenance costs.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS										
7159	Facility Repairs - Animal Shelter	50,000	F301-General Prjts	0	0	50,000	50,000	0	0	0	0
71PP-001	ADA Compliance, City Buildings, NEW Ph	200,000	F26x-CDBG	0	0	200,000	0	50,000	50,000	50,000	50,000
71PP-003	Police Technical Fac - Boyd Service Center	1,000,000	F301-General Prjts	0	0	1,000,000	0	1,000,000	0	0	0
71PP-034	Quarters Modifications - Fire Station #96, Ph 2	180,000	F301-General Prjts	0	0	180,000	0	180,000	0	0	0
			F269-CDBG	0	0	0	0	0	0	0	0
71PP-037	Rebuild/Relocate Fire Station #92 - Banta	1,395,400	F351-NEI Ph 1	0	0	287,500	0	0	287,500	0	0
			F357-NEI Ph 2	0	0	271,200	0	0	271,200	0	0
			Tracy Rural Fire Dist	0	0	836,700	0	0	836,700	0	0
71PP-038	New Fire Station - Tracy Hills	2,900,000	F301-General Prjts	0	0	0	0	0	0	0	0
			Future Development	0	0	2,900,000	0	0	0	0	2,900,000
71PP-045	Recarpet/Repaint - Police Facility	160,000	F301-General Prjts	0	0	160,000	0	160,000	0	0	0
71PP-51a	Facade Improvements - Civic Center Buildings	0	F301-General Prjts	0	0	0	0	0	0	0	0
71PP-51b	Added Parking - Civic Center Area	2,319,600	F356-Tracy Gateway	0	0	411,600	0	0	411,600	0	0
			F314-Infill Buildings	0	0	1,120,000	0	0	1,120,000	0	0
			Future Development	0	0	788,000	0	0	788,000	0	0
71PP-052	Public Safety Facilities - Tracy Gateway Share	568,500	F356-Tracy Gateway	0	0	568,500	0	0	0	0	568,500
71PP-053	Police SWAT Eqpt - Tracy Gateway Share	15,400	F356-Tracy Gateway	0	0	15,400	0	15,400	0	0	0
71PP-055	Haz Mat & Rescue Vehicle - Fire Dept	350,000	F101-General	0	0	0	0	0	0	0	0
			Grant Funding	0	0	350,000	0	350,000	0	0	0
71PP-058	New Fire Vehicle - New - Development Areas	889,300	F314-Infill Buildings	0	0	619,400	0	0	619,400	0	0
			F354-ISP So	0	0	269,900	0	0	269,900	0	0
71PP-060	Police Facility Exp - Civic Center	699,900	F301-General Prjts	0	0	500,000	0	0	0	500,000	0
			F351-NEI Ph 1		0	53,500	0	0	0	53,500	0
			F354-ISP So		0	146,400	0	0	0	146,400	
71PP-062	Police CAD/RMS Replacement	3,300,000	F301-General Prjts	0	0	2,800,000	0	0	2,800,000	0	0
			F605-Eqpt Acquisitic	0	0	500,000	0	0	500,000	0	0

Project #	Project Title and Description
7159	*FACILITY REPAIRS - ANIMAL SHELTER. Replace and upgrade worn out items and add additional storage and security features. Existing trailer needs extensive door, window, roof and floor repairs. Facility also needs security lighting. Existing metal gates and fencing needs to be replaced. Anticipated completion date June 2009. Minimal impact to operating budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (Continued)											
71PP-063	Energy Efficiency Improvements	180,000	F301-General Prjts	0	0	180,000	0	180,000	0	0	0
	Total New Projects	14,208,100		0	0	14,208,100	50,000	1,935,400	7,954,300	749,900	3,518,500
	TOTAL PROJECTS	61,953,288		32,749,068	7,785,690	21,418,530	3,882,500	4,983,330	8,284,300	749,900	3,518,500

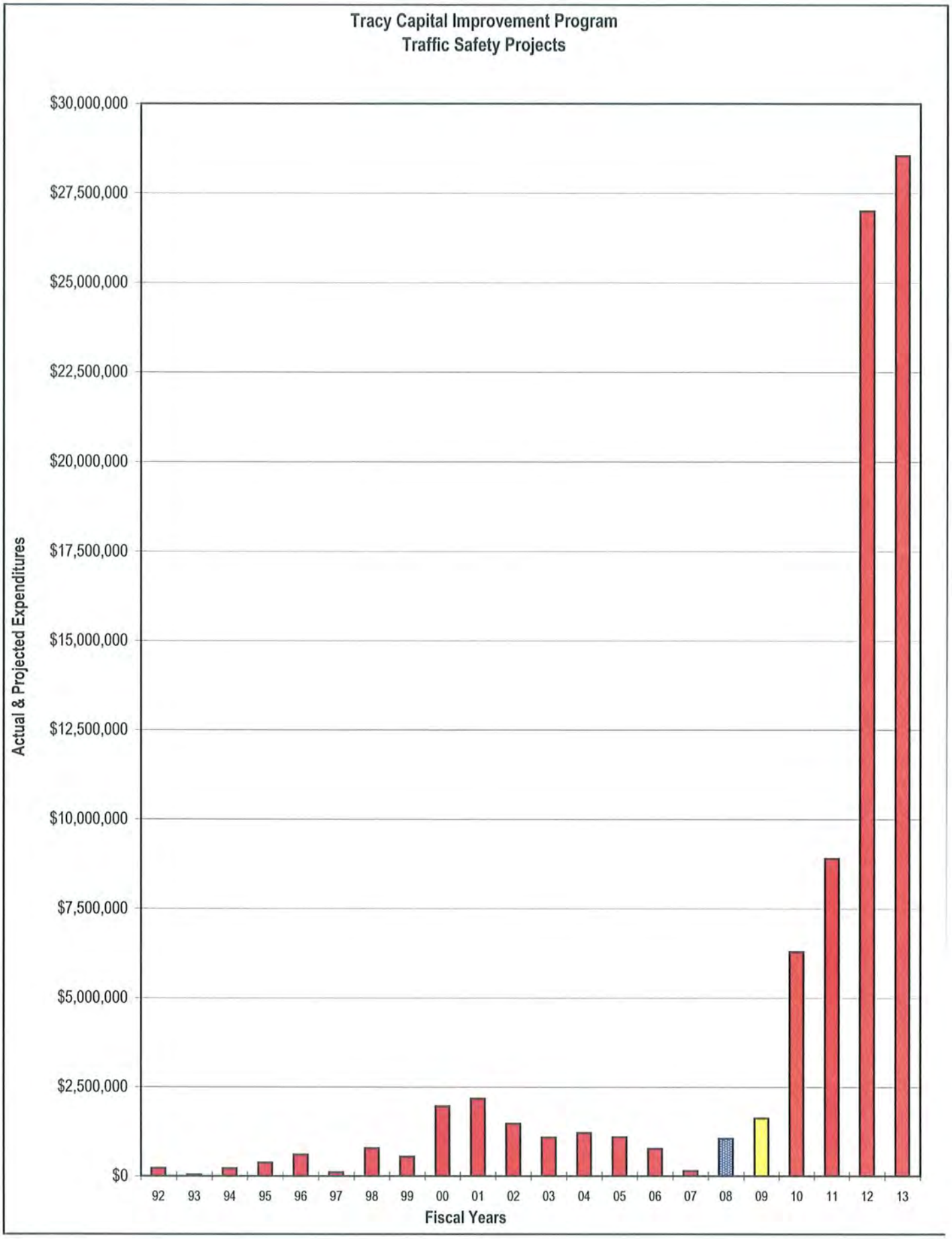
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 72

TRAFFIC SAFETY

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013



City of Tracy

Group 72 - Traffic Safety

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
11 Current Projects	4,130,559	190,163	1,050,796	2,889,600	50,000	1,542,000	1,297,600	0	0
43 New Projects	69,475,300	0	0	69,475,300	1,575,400	4,747,100	7,603,200	26,997,700	28,551,900
54 Totals	73,605,859	190,163	1,050,796	72,364,900	1,625,400	6,289,100	8,900,800	26,997,700	28,551,900
by Funding Sources									
F301-General Projects	0	0	0	0	0	0	0	0	0
F242-Transp Sales Tax	0	0	0	0	0	0	0	0	0
F245-Gas Tax	5,433,483	84,987	785,796	4,562,700	197,500	2,374,200	838,000	1,153,000	0
F313-Infill Arterials	956,000	0	0	956,000	0	0	273,000	683,000	0
F323-Arterials Plan "C"	1,616,400	0	0	1,616,400	0	319,200	687,600	609,600	0
F343-RSP Arterials	0	0	0	0	0	0	0	0	0
F351-NE Indus Area #1	342,000	0	0	342,000	0	342,000	0	0	0
F352-So MacArthur PA	1,359,000	0	0	1,359,000	0	0	50,000	1,309,000	0
F353-I205 Area Spec Plar	4,860,100	100	0	4,860,000	0	665,500	2,650,700	493,800	1,050,000
F354-Indus SP, South	2,814,000	0	0	2,814,000	0	1,222,000	750,000	842,000	0
F355-Presidio Area	987,600	0	0	987,600	0	0	987,600	0	0
F356-Tracy Gateway Area	192,900	0	265,000	-72,100	-72,100	0	0	0	0
F357-NE Indus Area #2	14,311,000	0	0	14,311,000	1,500,000	385,400	0	12,425,600	0
F381-CDA Projects	0	0	0	0	0	0	0	0	0
Grant Funding	775,000	0	0	775,000	0	775,000	0	0	0
Developer's Contribution	810,876	105,076	0	705,800	0	205,800	350,000	0	150,000
Future Developments	39,147,500	0	0	39,147,500	0	0	2,313,900	9,481,700	27,351,900
	73,605,859	190,163	1,050,796	72,364,900	1,625,400	6,289,100	8,900,800	26,997,700	28,551,900

CIP Expenditures-Prior Years			
FY06-07	142,377	102,000	New Appropriations
FY05-06	772,768	978,796	Carryovers from FY07
FY04-05	1,098,460	-30,000	Deferrals
FY03-04	1,215,160	0	Supplementals

Of 11 Current Projects, 7 Require New Funding, 1 in FY08-09.

Of 43 New Projects, 2 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7214	Traffic Signal Upgrades I205 Area Eastside	1,257,776	F353-I205 PA	100	0	236,000	0	0	236,000	0	0
			F323-Plan C Arter	0	0	573,600	0	0	573,600	0	0
			F313-Infill Arterials	0	0	273,000	0	0	273,000	0	0
			Developer Contrib	105,076	0	70,000	0	0	70,000	0	0
7225	Traffic Signal - Grant Line Rd & Paradise Ave	342,000	F351-NEI Ph 1	0	0	342,000	0	342,000	0	0	0
7241	Traffic Signal - Lammers & Byron	378,283	F245-Gas Tax	58,283	0	160,000	0	160,000	0	0	0
			Grant Funding	0	0	160,000	0	160,000	0	0	0
7242	Traffic Signal Improvs - Schulte & Amaretto	300,000	F245-Gas Tax	16,132	283,868	0	0	0	0	0	0
7244	Intersection Improvs - Corral Hollow & Tennis Ln	370,000	F245-Gas Tax	0	0	370,000	0	370,000	0	0	0
7250	Intersection Improvs - Kavanagh & Corral Hollow	290,000	F245-Gas Tax	0	290,000	0	0	0	0	0	0
7253	Intersection Improvs - Tracy Blvd/Sycamore Pkwy	400,000	F245-Gas Tax	0	0	400,000	0	400,000	0	0	0
7256	Signal Modifications - 11th & Lammers	265,000	F356-Tracy Gtwy	0	265,000	-72,100	-72,100	0	0	0	0
			F245-Gas Tax	0	0	72,100	72,100				
7257	Signal Timing Study & Plan - 4 Major Arterials	295,000	F245-Gas Tax	10,572	129,428	155,000	0	60,000	95,000	0	0
7258	Signal Modification - Grant Line Rd at Naglee	32,500	F245-Gas Tax	0	32,500	0	0	0	0	0	0

Project #	Project Title and Description
7214	TRAFFIC SIGNAL UPGRADES, I205 AREA, EASTSIDE. Upgrade of existing traffic improvements at MacArthur Drive and Pescadero Avenue. Adds exclusive right turn lane and left through lane on northbound and southbound lane. The project accommodates changes in MacArthur Drive due to the widening of I-205 to 6 lanes. Project is deferred to FY10-11. Anticipated completion is June 2011. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7225	TRAFFIC SIGNAL. Signalization of intersection at Grant Line Road and Paradise Avenue. Installation of a fully activated traffic signal to improve traffic safety and circulation in the area. Design is completed. Anticipated completion is June 2010. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7241	TRAFFIC SIGNAL. Signalization of intersection at Lammers and Byron Roads. Project includes lighting, ramps, dike and sidewalks. An interim four-way stop sign was installed at this location as Phase I of this project. Phase II, traffic signal and lighting, has been deferred to FY09-10. Anticipated completion is June 2010. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7242	TRAFFIC SIGNAL IMPROVEMENTS. Installation of fully activated pedestrian and vehicular traffic signal at the intersection of Schulte Road and Amaretto Way. Right of way acquisition is underway. Anticipated completion is June 2009. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7244	INTERSECTION IMPROVEMENTS. Median island improvements and/or traffic signal at intersection of Corral Hollow Road and Tennis Lane. Improvements are necessary in order to improve traffic circulation in the area. Planned for FY09-10. Anticipated completion is June 2010. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7250	INTERSECTION IMPROVEMENTS. Improvements at the intersection of Corral Hollow Road and Kavanagh in order to improve traffic flow in the area. Will install new traffic signal, traffic and pedestrian actuated, and interconnect with Grant Line and Corral Hollow Roads. Project to be constructed in conjunction with development on the west side of Corral Hollow Road. Right of way acquisition and traffic study are underway. Anticipated completion is December 2009. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7253	INTERSECTION IMPROVEMENTS. Construct a traffic signal and improve intersection at Tracy Boulevard and Sycamore Parkway in order to provide safe left turn from Sycamore Parkway and to accommodate increased traffic volume. This project was deferred to FY09-10. Anticipated completion is June 2010. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7256	SIGNAL MODIFICATIONS. Modifications to existing signal at 11th Street and Lammers Rd to accommodate widening of 11th Street and Lammers Rd to 6-lane expressways. Project is deferred. Will be completed with the Gateway project. Anticipated completion is June 2009. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.
7257	SIGNAL TIMING, STUDY AND PLANS. Conduct traffic volume surveys and develop signal timing plan at three peak times of the day to synchronize traffic signals along the following corridors: Grant Line Road, Tracy Boulevard, Eleventh Street and Corral Hollow Road. Project is planned for FY07-11. Anticipated completion is June 2011. Because this is a study only, there will be no impacts to Operating Budget.
7258	SIGNAL MODIFICATION. Installation of loops and modifications to striping at the intersection of Grant Line Road and Naglee Road, accommodating an additional left turn lane for eastbound traffic from Grant Line Road to northbound on Naglee Road due to increased traffic flow in the area. Work is completed. Impact to Operating Budget - approximately $2,500 per year for operation and maintenance costs.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
7259	Traffic Calming - Various Locations	200,000	F245-Gas Tax	0	50,000	150,000	50,000	50,000	50,000	0	0
	Total Current Projects	4,130,559		190,163	1,050,796	2,889,600	50,000	1,542,000	1,297,600	0	0
NEW PROJECTS											
7262	Intersection Imprvmts I205 & MacArthur	18,466,400	F352-SMP Area	0	0	1,081,000	0	0	0	1,081,000	0
			F355-Presidio PA	0	0	785,700	0	0	785,700	0	0
			F357-NEI Ph 2	0	0	13,925,600	1,500,000	0	0	12,425,600	0
			Future Develpmnt	0	0	2,674,100	0	0	0	2,674,100	0
7261	Relocation of Traffic Management System	75,400	F245-Gas Tax	0	0	75,400	75,400	0	0	0	0
72PP-008	Traffic Striping & Signing Survey	100,000	F245-Gas Tax	0	0	100,000	0	100,000	0	0	0
72PP-011	Traffic Signal - MacArthur & Mt Diablo	390,000	F245-Gas Tax	0	0	390,000	0	0	390,000	0	0
			F354-ISP So	0	0	0	0	0	0	0	0
72PP-012	Traffic Signal - Tracy & Linne Rd	525,000	F354-ISP So	0	0	525,000	0	0	0	525,000	0
72PP-013	Traffic Signal - Tracy & Gandy Dancei	317,000	F354-ISP So	0	0	317,000	0	317,000	0	0	0
72PP-017	Intersection Improvs - Grant Line & Corral Hollow	319,200	F323-Plan C Arter	0	0	319,200	0	319,200		0	0
72PP-021	Traffic Signal Lammers & W Schulte	678,800	F323-Plan C Arter	0	0	361,800	0	0	57,000	304,800	0
			F354-ISP So	0	0	317,000	0	0	0	317,000	0
72PP-022	Traffic Signal Linne & MacArthur	578,800	F323-Plan C Arter	0	0	361,800	0	0	57,000	304,800	0
			F245-Gas Tax	0	0	217,000	0	0	0	217,000	0
72PP-024	Traffic Signal Morris Phelps & Schulte Rd	303,000	F245-Gas Tax	0	0	303,000	0	0	303,000	0	0

Project #	Project Title and Description
7259	*TRAFFIC CALMING. Various traffic calming devices will be reviewed and installed in four locations due to increased traffic volumes. Project will be done in four phases and is planned through FY10-11. Anticipated completion is June 2011. Impact to Operating Budget is minimal.*
7262	*INTERCHANGE IMPROVEMENTS - I205 & MacArthur Road. Upgrade from diamond interchange to parclo in order to accommodate traffic from future developments. Anticipated completion is June 2012. Minimal Impact to Operating Budget.*
7261	*RELOCATION - TRAFFIC MANAGEMENT SYSTEM. Installation of a new server and interconnect equipment in the Support Services Building (Old City Hall). With the relocation of Engineering staff from the City Hall Annex to the Support Services Building, the Traffic Management Center will need to be moved. All existing interconnects terminate at the Annex and need to be directed to the Support Services Building. Anticipated completion is December 2008. Minimal impact to Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS (continued)										
72PP-025	Traffic Signal Valpico & Sycamore Pkwy	325,000	F245-Gas Tax	0	0	325,000	0	0	0	325,000	0
72PP-028	Traffic Signal Grant Line Rd & Street "A"	356,500	F353-I205 PA	0	0	356,500	0	356,500	0	0	0
72PP-029	Traffic Signal Naglee Rd & Auto Plaza Dr	309,000	F353-I205 PA	0	0	309,000	0	309,000	0	0	0
72PP-030	Intersection Improvs - I580 & Corral Hollow	4,200,800	F352-SMP Area	0	0	278,000	0	0	50,000	228,000	0
			F355-Presidio PA	0	0	201,900	0	0	201,900	0	0
			Future Develpmnt	0	0	3,720,900	0	0	220,000	3,500,900	0
72PP-033	Traffic Signals -2.6 Collectors	850,000	F351-NEI Ph 1	0	0	0	0	0	0	0	0
			Future Develpmnt	0	0	850,000	0	0	0	850,000	0
72PP-034	Turning Pocket - MacArthur & Old MacArthur	500,000	F351-NEI Ph 1	0	0	0	0	0	0	0	0
			Future Develpmnt	0	0	500,000	0	0	0	500,000	0
72PP-036	Traffic Centerline Stripir - Various Locations	60,000	F245-Gas Tax	0	0	60,000	0	60,000	0	0	0
72PP-040	Traffic Signal - Grant Line & Chrisman	385,400	F357-NEI Ph 2	0	0	385,400	0	385,400	0	0	0
72PP-042	Traffic Signal - MacArthur & Glenbrook Dr	350,000	Developer Contrib	0	0	185,000	0	185,000	0	0	0
			Grant Funding	0	0	165,000	0	165,000	0	0	0
72PP-049	Signal Interconnect-Gra Line, Pombo to MacArthur	450,000	F245-Gas Tax	0	0	150,000	0	150,000	0	0	0
			Grant Funding	0	0	300,000	0	300,000	0	0	0
72PP-051	Replacement of Traffic Loops - Future Phases	305,000	F245-Gas Tax	0	0	305,000	0	130,000	0	175,000	0
72PP-053	Traffic Signal - Corral Hollow & Valpico	350,000	F354-ISP So	0	0	350,000	0	350,000	0	0	0
72PP-054	Traffic Signal - Corral Hollow & Linne	555,000	F354-ISP So	0	0	555,000	0	555,000	0	0	0
72PP-055	Traffic Signal - Chrisman & Schulte	375,000	F354-ISP So	0	0	375,000	0	0	375,000	0	0
72PP-056	Traffic Signal - Chrisman & Valpico	375,000	F354-ISP So	0	0	375,000	0	0	375,000	0	0

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
72PP-061	Intersection Improvs -	335,000	F245-Gas Tax	0	0	314,200	0	314,200	0	0	0
	Corral Hollow/Golden Leaf		Developer Contrib	0	0	20,800	0	20,800	0	0	0
72PP-063	Traffic Signal -	1,020,000	F245-Gas Tax	0	0	436,000	0	0	0	436,000	0
	Grant Line & Byron Rds		F313-Infill Arterials	0	0	380,000	0	0	0	380,000	0
			Future Develpmnt	0	0	204,000	0	0	0	204,000	0
72PP-064	Intersection Improvs -	303,000	F245-Gas Tax	0	0	0	0	0	0	0	0
	Various Locations		F313-Infill Arterials	0	0	303,000	0	0	0	303,000	0
72PP-070	Traffic Signal Upgrade -	280,000	F351-NEI Ph 1	0	0	0	0	0	0	0	0
	Grant Line & Chabot Ct		Developer Contrib	0	0	280,000	0	0	280,000	0	0
72PP-071	Left Turn Traffic Signal -	150,000	F351-NEI Ph 1	0	0	0	0	0	0	0	0
	Chrisman/Kellogg's Entrance		Developer Contrib	0	0	150,000	0	0	0	0	150,000
72PP-072	Signal Interconnect	230,000	F245-Gas Tax	0	0	80,000	0	80,000	0	0	0
	Comm System - Citywide		Developer Contrib	0	0	150,000	0	150,000	0	0	0
72PP-074	Lighted Crosswalk/Flasl	60,000	F245-Gas Tax	0	0	60,000	0	60,000	0	0	0
	Lowell Ave, west of Tracy										
72PP-075	Red Light Flasher -	240,000	F245-Gas Tax	0	0	240,000	0	240,000	0	0	0
	Linne & Tracy Rd										
72PP-077	Signal Modifications - G	200,000	F245-Gas Tax	0	0	200,000	0	200,000	0	0	0
	Line Rd, East St & at Holly Dr										
72PP-081	Intersection Improvs -	3,839,700	F351-I205 PA	0	0	50,200	0	0	0	0	50,200
	Grant Line & Lammers Rds		Future Develpmnts	0	0	3,789,500	0	0		0	3,789,500
72PP-082	Intersection Impmts	270,300	F353-I205 PA	0	0	19,600	0	0	0	0	19,600
	Grant Line & Naglee Rds		Future Develpmnts	0	0	250,700	0	0	0	0	250,700
72PP-083	Intersection Improvs -	716,700	F353-I205 PA	0	0	345,300	0	0	345,300	0	0
	Naglee Rd & Pavilion Pkwy		Future Develpmnts	0	0	371,400	0	0	371,400	0	0
72PP-084	Intersection Improvs -	2,246,500	F353-I205 PA	0	0	493,800	0	0	0	493,800	0
	Grant Line & I205 Ramps		Future Develpmnts	0	0	1,752,700	0	0	0	1,752,700	0
72PP-085	Intersection Improvs -	3,791,900	F353-I205 PA	0	0	2,069,400	0	0	2,069,400	0	0
	Grant Line & Corral Hollow Rds		Future Develpmnts	0	0	1,722,500	0	0	1,722,500	0	0
72PP-086	Intersection Improvs -	22,171,200	F353-I205 PA	0	0	864,700	0	0	0	0	864,700
	Lammers & 11th Street		Future Develpmnts	0	0	21,306,500	0	0	0	0	21,306,500

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
72PP-087	Intersection Improvs -	975,500	F353-I205 PA	0	0	21,500	0	0		0	21,500
	11th Street & Corral Hollow Rd		Future Develpmnts	0	0	954,000	0	0	0	0	954,000
72PP-088	Intersection Improvs -	17,500	F353-I205 PA	0	0	7,100	0	0	0	0	7,100
	Naglee Rd & Auto Plaza Dr		Future Develpmnts	0	0	10,400	0	0	0	0	10,400
72PP-089	Intersection Improvs -	1,127,700	F353-I205 PA	0	0	86,900	0	0	0	0	86,900
	Corral Hollow & Auto Plaza Dr		Future Develpmnts	0	0	1,040,800	0	0	0	0	1,040,800
	Total NEW Projects	69,475,300		0	0	69,475,300	1,575,400	4,747,100	7,603,200	26,997,700	28,551,900
	TOTAL PROJECTS	73,605,859		190,163	1,050,796	72,364,900	1,625,400	6,289,100	8,900,800	26,997,700	28,551,900

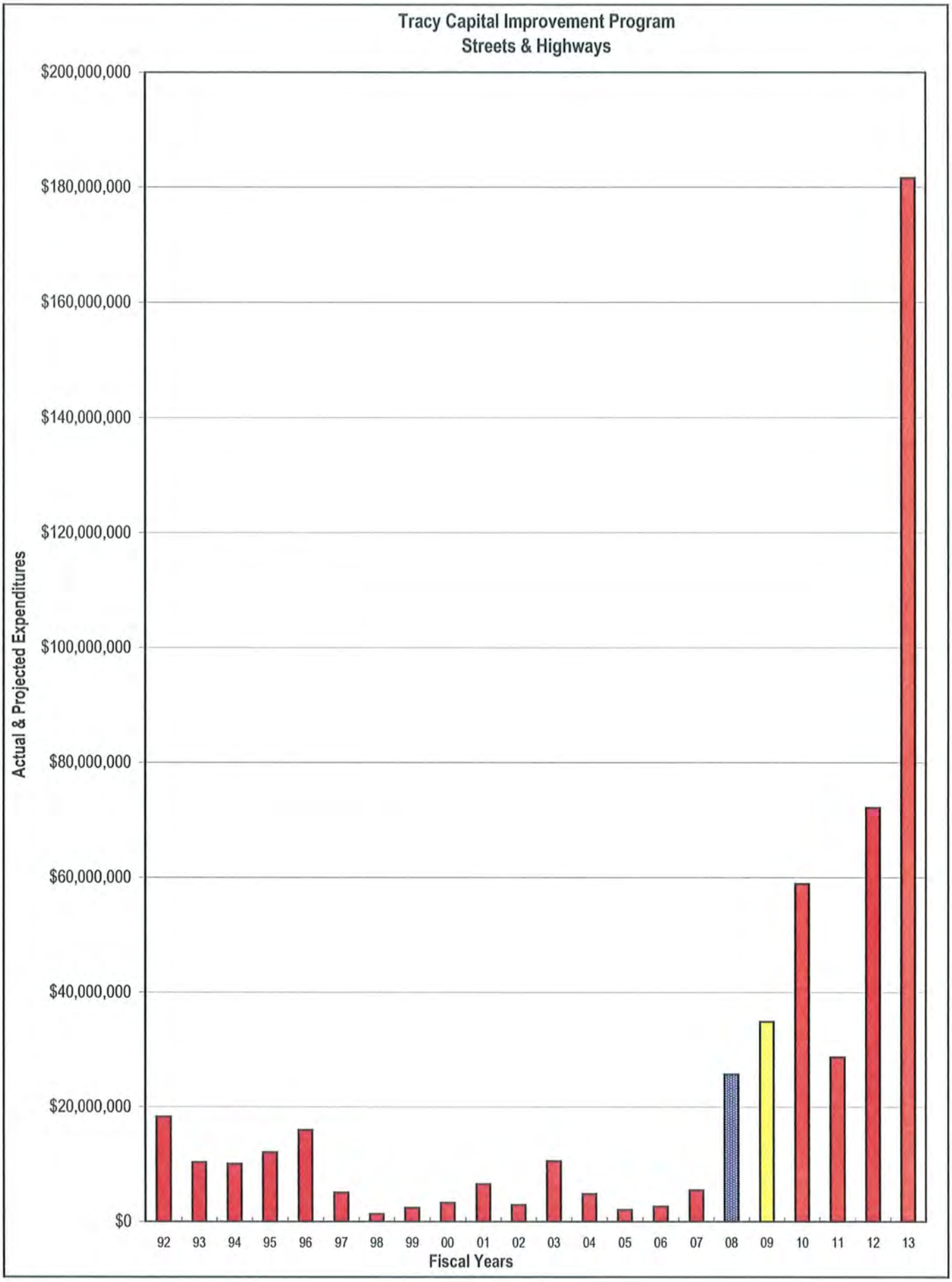
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 73

STREETS
and
HIGHWAYS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013



City of Tracy

Group 73 - Streets & Highways

Five Year Plan - FY08-09 through FY12-13

	by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
36	Current Projects	250,807,746	9,024,726	25,678,920	216,104,100	33,009,900	50,031,700	17,382,200	26,979,300	88,701,000
37	New Projects	160,119,031	11,081	0	160,107,950	1,871,400	8,858,600	11,267,600	45,190,500	92,919,850
73	Totals	410,926,777	9,035,807	25,678,920	376,212,050	34,881,300	58,890,300	28,649,800	72,169,800	181,620,850
	by Funding Sources									
	F301-General Projects	85,800	0	85,800	0	0	0	0	0	0
	F241-Transp Devel Tax	1,300,000	1,614	1,298,386	0	0	0	0	0	0
	F242-Transp Sales Tax	19,277,700	488,568	4,872,932	13,916,200	5,501,800	530,000	4,225,400	1,040,000	2,619,000
	F245-Gas Tax	18,727,000	181,748	5,445,252	13,100,000	762,000	2,330,000	470,000	7,248,000	2,290,000
	F26x-Com Dev Blck Gr	1,654,807	975,272	334,135	345,400	345,400	0	0	0	0
	F313-Infill Arterials	18,007,363	325,907	1,953,106	15,728,350	0	203,500	0	724,500	14,800,350
	F323-Arterials Plan "C"	2,796,000	0	350,000	2,446,000	1,973,100	472,900	0	0	0
	F343-RSP Arterials	7,918,543	644,088	1,331,255	5,943,200	0	757,400	5,185,800	0	0
	F351-NE Indus Area #1	9,661,080	487,392	909,988	8,263,700	0	8,263,700	0	0	0
	F352-So MacArthur PA	3,191,000	41,700	197,700	2,951,600	0	155,300	274,800	1,717,600	803,900
	F353-I205 Area Plan	11,798,420	2,644,820	774,900	8,378,700	0	5,015,800	2,783,900	0	579,000
	F354-Indus SP, South	14,446,700	1,377,520	337,480	12,731,700	0	8,223,400	4,400,200	0	108,100
	F355-Presidio Area	2,287,300	37,800	148,700	2,100,800	0	0	206,300	971,300	923,200
	F356-Tracy Gateway	44,281,500	0	0	44,281,500	23,983,000	0	0	18,010,000	2,288,500
	F357-NE Indus Area #2	7,917,400	268,742	-5,742	7,654,400	0	2,075,400	3,481,200	0	2,097,800
	F381-CDA Projects	4,144,713	343,317	4,291,396	-490,000	230,000	0	0	-720,000	0
	Developers Contribution	57,645,970	945,456	1,620,914	55,079,600	0	2,562,300	2,623,300	13,748,500	36,145,500
	Highways Grants	90,430,800	260,782	1,732,718	88,437,300	2,086,000	25,674,000	1,000,000	6,662,300	53,015,000
	Future Developments	95,354,681	11,081	0	95,343,600	0	2,626,600	3,998,900	22,767,600	65,950,500
		410,926,777	9,035,807	25,678,920	376,212,050	34,881,300	58,890,300	28,649,800	72,169,800	181,620,850

CIP Expenditures-Prior Years			
FY06-07	5,508,553	10,800,800	New Appropriations
FY05-06	2,661,790	19,658,251	Carryovers from FY07
FY04-05	2,039,840	-6,545,000	Deferrals
FY03-04	5,700,815	1,764,869	Supplementals

Of 36 Current Projects, 24 Require New Funding, 9 in FY08-09.

Of 38 New Projects, 5 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7302	Extension-MacArthur	12,195,518	F343-RSP Arterials	483,063	1,331,255	5,685,800	0	500,000	5,185,800	0	0
	Drive, 11th to Mt Diablo		Highways Grants	0	0	1,000,000	0	0	1,000,000	0	0
	Phase 1		F242-Tr Sales Tax	0	0	3,695,400	0	0	3,695,400	0	0
7314	Widening-Corral Hollow	5,125,203	F343-RSP Arterials	161,025	0	257,400	0	257,400	0	0	0
	Rd-Grant Line to Mall Entry		Developer Contrib	641,700	0	98,000	0	98,000	0	0	0
			F353-I205 PA	1,268,178	400,000	932,900	0	932,900	0	0	0
			F242-Tr Sales Tax	0	0	1,000,000	1,000,000	0			
			Highways Grants	0	0	366,000	0	366,000	0	0	0
7335	Widening-Grant Line	3,202,412	F352-SoMacArthur	53,527	0	0	0	0	0	0	0
	Rd - Naglee to Lammers		F353-I205 PA	1,323,115	24,900	1,534,700	0	1,534,700	0	0	0
			Developer Contrib	266,170	0	0	0	0	0	0	0
7348	Widening-Grant Line	9,661,080	F351-NEI, Ph 1	487,392	909,988	8,263,700	0	8,263,700	0	0	0
	Rd - MacArthur to City Limits										
7352	Widening-Grant Line	9,229,513	F241-Trn Devel Tx	1,614	1,298,386	0	0	0	0	0	0
	Rd - Parker to MacArthur, Ph I		F242-Trn Sales Tx	15,209	2,918,291	566,500	566,500	0	0	0	0
			F245-Gas Tax	3,065	2,147,435	0	0	0	0	0	0
			F313-Infill Arterials	325,907	1,953,106	0	0	0	0	0	0
7357	Construction-Street "C"	2,134,200	F353-I205 PA	0	0	2,134,200	0	192,000	1,942,200	0	0
	-Naglee to Corral Hollow										
7361	Extension-Valpico Rd	3,101,900	F354-Indus SP, So	923,020	97,980	1,877,400	0	1,877,400	0	0	0
	-Pebblebrook to MacArthur		F313-Infill Arterials	0	0	203,500	0	203,500	0	0	0
7362	Widening-Tracy Blvd	3,307,700	F354-Indus SP, So	454,500	119,500	2,733,700	0	2,733,700	0	0	0
	-Sycamore to Valpico										
7363	Bridge Replacement	28,000,300	F242-Trn Sales Tx	0	0	405,300	405,300	0	0	0	0
	- 11th Street Bridge		F245-Gas Tax	177,458	449,542	0	0	0	0	0	0
			Highways Grants	0	0	26,968,000	1,660,000	25,308,000	0	0	0

Project #	Project Title and Description
7302	EXTENSION OF MACARTHUR DRIVE. Extend MacArthur Dr, from Eleventh St to Mt. Diablo Rd to accommodate traffic resulting from new development. This project will be done in two phases: Phase I - Construct 5,900 feet of 2 lane arterial (32 ft), plus median, from Eleventh St to Mt Diablo Rd; Phase II - Add 2 more lanes, plus sidewalk, to a 5,900 ft segment of a major arterial. ROW acquisition and design are underway. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7314	WIDENING OF CORRAL HOLLOW ROAD. Widen Corral Hollow Rd, from Grant Line Rd to the West Valley Mall entrance. Project costs include the right-of-way of exclusive right turn lane at the intersection of Grant Line and Corral Hollow Roads. Project is on hold pending the completion of the under crossing at Interstate 205 by CalTrans. Intersection improvements at Grant Line and Corral Hollow Roads to be completed with CIP 72PP-017. Design start in FY07-08. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7335	WIDENING OF GRANT LINE ROAD. Widen Grant Line Rd, from Naglee Rd to Lammers Rd. This project adds 2 lanes in each direction to the existing arterial. Completion of this project is to accommodate the City's Road Master Plan and to smooth traffic flow into the Costco/Wal-Mart Shopping Center. Project was deferred to FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7348	WIDENING OF GRANT LINE ROAD. Widen Grant Line Rd, from MacArthur Dr to eastern City limits. This project widens the existing 2 lane rural road to a 4 lane arterial. Project costs include land acquisition and relocation of the WSID pump station and force main. Construction of this portion is required in order to accommodate excess traffic into the Northeast Industrial area. Right-of-way acquisition and design are underway. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7352	WIDENING OF GRANT LINE ROAD. Widen Grant Line Rd from Parker Ave to MacArthur Dr. Phase I is right-of-way acquisition for entire project length. Phase II is the actual construction. This project is necessary in order to eliminate a bottleneck condition and to improve traffic circulation in the area. Right-of-way acquisition is underway. Construction to begin in September 2009. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7357	CONSTRUCTION OF STREET "C". Construction of a new street (Street "C") on the north side of the Mall, from Naglee Rd to Corral Hollow Rd, to accommodate I-205 planning area traffic. Project is planned for FY09-11. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7361	EXTENSION OF VALPICO ROAD. Extend Valpico Rd, from Pebblebrook Dr to MacArthur Dr. Will construct 2,650 feet of a new major 2 lane arterial. This project completes the last link in a major east-west thoroughfare. Project was deferred to FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7362	WIDENING OF TRACY BOULEVARD. Widened Tracy Blvd, from Sycamore Pkwy to Valpico Rd. Widening of this road was necessary in order to eliminate a bottleneck area. Work is completed. Reimbursements are due the Developer. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.
7363	BRIDGE REPLACEMENT, ELEVENTH STREET BRIDGE. Demolish the existing bridge structure and replace with a new bridge, as recommended by the Condition Assessment Study. Design start in FY08-09. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $6,400 per lane mile, annually, for operation and maintenance costs.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
7365	Widening-Tracy Blvd	1,180,700	F352-SoMacArthur	41,700	0	3,300	0	3,300	0	0	0
	- Sycamore to Linne		F355-Presidio Area	37,800	0	0	0	0	0	0	0
			F354-Indus SP, So	0	0	197,200	0	197,200	0	0	0
			Developer Contrib	0	803,500	97,200	0	97,200	0	0	0
7367	Turn Lane-Grant Line	110,000	F245-Gas Tax	0	0	110,000	0	110,000	0	0	0
	Road & I205			0	0	0	0	0	0	0	0
7369	Construct-Street "A"	1,917,600	F353-I205 PA	0	0	841,700	0	0	841,700	0	0
	-Grant Line Rd to Auto Mall Dr		Developer Contrib	0	0	1,075,900	0	0	1,075,900	0	0
7378	Reconstruction-Palm	488,000	F245-Gas Tax	162	9,838	0	0	0	0	0	0
	Cir Alleys, Beechnut to Alden		F242-Trn Sales Tx	443,730	34,270	0	0	0	0	0	0
7384	New Interchange	61,423,800	F356-Tracy Gtwy	0	0	18,010,000	0	0	0	18,010,000	0
	-I205 & Lammers Road		Federal TEA Grant	260,782	732,718	5,654,300	0	0	0	5,654,300	0
			F242-Trn Sales Tx	0	0	2,579,000	0	0	0	500,000	2,079,000
			Developer Contrib	37,586	542,414	0	0	0	0	0	0
			Future Develpmnt	0	0	33,607,000	0	0	0	0	33,607,000
7386	Downtown Streetscape	2,220,000	F381-Com Dev Ag	111,052	1,853,661	0	0	0	0	0	0
	Imprvs-10th, E to East		F26x-CDBG	55,287	0	0	0	0	0	0	0
			Federal TEA Grant	0	200,000	0		0	0	0	0
7387	Widening-MacArthur Dı	120,000	F354-Indus SP, So	0	120,000	0	0	0	0	0	0
	Schulte to Valpico, Ph I										
7388	Extension-Schulte Rd	621,400	F352-SoMacArthur	0	197,700	0	0	0	0	0	0
	- West of Barcelona		F355-Presidio Area	0	148,700	0	0	0	0	0	0
			Developer Contrib	0	275,000	0	0	0	0	0	0
7390	Extension-Chrisman	4,041,600	F357-NEI, Ph 2	268,742	-5,742	3,778,600	0	297,400	3,481,200	0	0
	Rd - Grant Line Rd to I205										

Project #	Project Title and Description
7365	*WIDENING OF TRACY BOULEVARD. Widened Tracy Blvd, from Sycamore Pkwy to Linne Rd. Widened road from a 2 lane rural road to a 4 lane major arterial to accommodate new traffic generation and eliminate congestion. Work is completed. Reimbursements are due the Developer. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7367	*TURN LANE, GRANT LINE ROAD. Reconstruct east bound turning lane, from Grant Line Rd to Interstate 205. The existing turning lane has significant rutting and is in poor condition. Project planned for FY09-10. Anticipated completion is June 2010. There will be no additional impact to the Operating Budget.*
7369	*CONSTRUCTION OF STREET "A". Construct 2,000 linear feet of a new street (Street "A"), from Grant Line Rd to Auto Mall Dr. This project is part of the development of a street network in the I-205 commercial area to the west of West Valley Mall. Project is planned for FY10-11. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7378	*RECONSTRUCTION OF PALM CIRCLE ALLEYS. Reconstructed Palm Circle Alleys, from Beechnut Ave to Alden Park. Included reconstruction of asphalt concrete, replacement of base and sub base materials and adjustment of utility structures. Alleys were alligatoring from curb to curb. All AC surface was damaged and base material was exposed. Work is completed. There will be no additional impact to the Operating Budget.*
7384	*NEW INTERCHANGE AT INTERSTATE 205 AND LAMMERS ROAD. This project is Phase 1, which is the EIR study, for the construction of a new interchange, including ramps, to provide access to north and south side of Tracy, accommodating new development in the I-205 area and improving traffic circulation. The project is currently under study for environmental issues and the consideration of Federal Highways Administration. Anticipated completion is June 2013. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7386	*DOWNTOWN STREETSCAPE IMPROVEMENTS. Improvements on Tenth St, from E St to East St. This project was for the design and construction of streetscape improvements, including street furniture, trash cans, sidewalk widening, tree replacement, decorative street lights and underground utilities. Work is completed. Impacts to the Operating Budget - approximately $218,200 per year for street sweeping and $12,000 for steam cleaning costs.*
7387	*WIDENING OF MACARTHUR DRIVE. Widened MacArthur Dr, from Schulte Rd to Valpico Rd, Phase I. Constructed a 4 lane arterial to improve traffic flow in the South MacArthur area. Work is completed. Reimbursements due the Developer. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7388	*EXTENSION OF SCHULTE ROAD, BARCELONA DRIVE TO WESTERN PLAN C AREA LIMITS. Construct a 6 lane major arterial to accommodate new traffic generation and eliminate congestion. Current developer constructed functional improvements on Schulte Rd, a median and 2 lanes and is due reimbursement. Remainder of project to be completed by future development. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7390	*EXTENSION OF CHRISMAN ROAD. Extend Chrisman Rd, from Grant Line Rd, north to Interstate 205. Project includes costs for the completion of the precise plan line study and right of way acquisitions - from Pescadero Rd to I205. Construction of the road improvements is not covered by these costs. Preliminary planning is completed. Anticipated completion of right of way acquisitions is June 2011. There will be no additional impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
7391	Alley Rehabilitation	1,160,120	F381-CDA Prjt	200,045	39,955	0	0	0	0	0	0
	-Downtown, Various Locs		F26x-CDBG	919,985	135	0	0	0	0	0	0
7392	Widening-Lammers Rd	10,009,000	F356-Tracy Gtwy	0	0	10,009,000	10,009,000	0	0	0	0
	-3,000 feet south of 11th St										
7393	Widening-11th Street	13,974,000	F356-Tracy Gtwy	0	0	13,974,000	13,974,000	0	0	0	0
	-4,500 feet west of Lammers										
7394	Street Patch & Overlay	1,370,000	F242-Trn Sales Tx	29,629	650,371	0	0	0	0	0	0
	Program-FY07 Phase		F245-Gas Tax	1,063	688,937	0	0	0	0	0	0
7395	Widening-Valpico Rd	3,233,100	F242-Trn Sales Tx	0	500,000	0	0	0	0	0	0
	- Tracy to Pebblebrook		F354-Indus SP, So	0	0	2,733,100	0	2,733,100	0	0	0
7396	Median Improvements	1,500,000	F381-Com Dev Ag	12,551	17,449	0	0	0	0	0	0
	-11th St, Tracy to Corral Hollow		F242-Tr Sales Tx	0	0	500,000	500,000	0	0	0	0
			F245-Gas Tax	0	0	970,000	0	970,000	0	0	0
7397	Extension-Kavanagh	2,684,500	F381-Com Dev Ag	19,669	880,331	-490,000	230,000	0	0	-720,000	0
	Ave - W of Corral Hollow		F242-Tr Sales Tax	0	0	700,000	700,000	0	0	0	0
			F244-Prop 1B	0	854,500	0	0	0	0	0	0
			Developer Contrib	0	0	720,000	0	0	0	720,000	0
73A0	Street Patch & Overlay	660,000	F242-Trn Sales Tx	0	530,000	0	0	0	0	0	0
	Program-FY08		F245-Gas Tax	0	130,000	0	0	0	0	0	0
73A1	Reconstruction-Bessie	4,800,000	F242-Trn Sales Tx	0	0	1,800,000	1,800,000	0	0	0	0
	Ave, 11th to Grant Line		F245-Gas Tax	0	25,000	2,975,000	0	0	160,000	2,815,000	0

Project #	Project Title and Description
7391	*ALLEY REHABILITATIONS. Rehabilitated Jackson, Hamilton, Gillette, Grunauer, Garner and Eagan Alleys. Project included the reconstruction and overlay of alleys, including storm drain systems. Project was done with CIP 7386. Work is completed. There will be no additional impact to the Operating Budget.*
7392	*WIDENING OF LAMMERS ROAD. Widen 3,000 feet of Lammers Rd, along Tracy Gateway's project frontage, to provide a 6 lane expressway from Gateway Park Dr to Eleventh St. Project is triggered by Tracy Gateway's development and is the responsibility of the Developer. Project is planned for FY08-09. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7393	*WIDENING OF ELEVENTH STREET. Widen 4,500 ft of Eleventh St, along Tracy Gateway's project frontage, to provide a 6 lane expressway from Lammers Rd to Interstate 205. Project is triggered by Tracy Gateway's development and is the responsibility of the Developer. Project is planned for FY08-09. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7394	*STREET PATCH AND OVERLAY PROGRAM, FY07 PHASE. Street rehabilitation by asphalt concrete resurfacing or complete structural section reconstruction. Street segments selected for rehabilitation have deteriorated surfaces and need a new overlay, or may have extensive surface and base failure that requires complete reconstruction. Annual phased program. Work is underway. Anticipated completion is September 2008. There will be no additional impact to the Operating Budget.*
7395	*WIDENING OF VALPICO ROAD. Widen Valpico Rd, from Tracy Blvd to Pebblebrook Dr. Project includes curb, gutter and sidewalk. Phase I of the project includes the ultimate design and construction of 1 lane in each direction. Phase II includes right-of-way acquisition and full width construction. Phase 1 is planned for FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
7396	*ELEVENTH STREET MEDIAN IMPROVEMENTS. Median improvements between Tracy Blvd and Corral Hollow Rd, including construction of vertical curb, landscaping and hardscaping, and installation of irrigation system. This street is a major arterial and needs to be landscaped/hardscaped to conform to the rest of the street. Design is underway. The project's first phase will begin in FY08-09. Anticipated completion is June 2010. Design may have a positive effect on the Operating Budget by reducing maintenance costs.*
7397	*EXTENSION OF KAVANAGH AVENUE. Extend Kavanagh Ave, west of Corral Hollow Rd. Includes acquisition of land for future extension, land appraisal, preparation of plat map and legal description. Preliminary planning is underway. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73A0	*STREET PATCH AND OVERLAY, FY08 PHASE. Street rehabilitation by asphalt concrete resurfacing or complete structural section reconstruction. Street segments selected for rehabilitation have deteriorated surfaces and need a new overlay, or may have extensive surface and base failure that requires complete reconstruction. Annual phased program. Anticipated completion is February 2009. There will be no additional impact to the Operating Budget.*
73A1	*RECONSTRUCTION OF BESSIE AVENUE. Reconstruct Bessie Ave, from Eleventh St to Grant Line Rd. This street is deteriorated to the extent that a full reconstruction is necessary. Project will be done in conjunction with CIP 75PP-077. Part 1 improvements are from Eleventh St to Eaton Ave, planned for FY08-09. Park 2 improvements are from Eaton Ave to Grant Line Rd, and deferred to FY10-12. Anticipated completion is June 2012. There will be no additional impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
73A2	Widening-Corral Hollow Rd- Byron to Grant Line-Ph II	2,706,200	F353-I205 PA	0	350,000	2,356,200	0	2,356,200	0	0	0
73A3	Widening-Corral Hollow Road, 11th to Schulte	2,515,100	F323-Arterials Pln (	0	350,000	1,973,100	1,973,100	0	0	0	0
			F245-Gas Tax	0	0	192,000	192,000	0	0	0	0
73A4	Reconstruction-Whittier Ave, Tracy to East	1,100,000	F245-Gas Tax	0	100,000	1,000,000	0	1,000,000	0	0	0
73A5	Widening of Courts - 6 locations	390,000	F245-Gas Tax	0	390,000	0	0	0	0	0	0
73A6	Alley Rehabilitation -Downtown, Phase II	1,500,000	F381-CDA Prjt	0	1,500,000	0	0	0	0	0	0
			F26x-CDBG	0	0	0	0	0	0	0	0
73A7	Street Overlay-Holly Dr - Clover to Larch	240,000	F242-Trn Sales Tx	0	240,000	0	0	0	0	0	0
			F245-Gas Tax	0	0	0	0	0	0	0	0
73A8	Resurface-East St - 6th to 11th	419,800	F301-General Prjts	0	85,800	0	0	0	0	0	0
			F26x-CDBG	0	334,000	0	0	0	0	0	0
73A9	New Interchange - I205 & Paradise Rd	54,015,000	F245-Gas Tax	0	200,000	0	0	0	0	0	0
			Federal TEA Grant	0	800,000	53,015,000	0	0	0	0	53,015,000

Project #	Project Title and Description
73A2	*WIDENING OF CORRAL HOLLOW ROAD, PHASE II. Widen Corral Hollow Rd, from Byron Rd to Grant Line Rd, Phase II. Project widens existing 4 lane arterial to 6 lane major arterial. Includes modifications to existing 40 ft median landscaping and installation of new vertical curb and irrigation system. Project is planned for FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73A3	*WIDENING OF CORRAL HOLLOW ROAD, PHASE I. Widen Corral Hollow Rd, from Eleventh St to Schulte Rd, Phase I. Project widens existing 4 lane arterial to 6 lane major arterial. Includes modifications to existing 40 foot median to accommodate 2 additional traffic lanes. Project to be constructed in conjunction with CIP 7252, and is planned for FY08-09. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73A4	*RECONSTRUCTION OF WHITTIER AVENUE. Reconstruct Whittier Ave, from Tracy Blvd to East St. Project includes the reconstruction of asphalt concrete, curb and gutter, and storm drain line. Design is underway. Anticipated completion is June 2010 There will be no additional impact to the Operating Budget.*
73A5	*WIDENING OF COURTS, 6 LOCATIONS, AND ACCESS ROAD RECONSTRUCTION. Widen Henderson and Alpine Courts, and four other courts off of Tahoe Circle, in order to provide adequate turning movements for emergency vehicles when cars are parked along one side of the roadway. Project includes landscaping improvements. Westchester Green development access road needs to be reconstructed to provide adequate drainage. Project planned for FY08-09. Anticipated completion is October 2008. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73A6	*ALLEY REHABILITATION, DOWNTOWN, PHASE II. Reconstruct all of the alleys between Fourth St on the north, South St on the south, West sty on the west, and the railroad tracks on the east. Costs include sidewalk and wheelchair ramp improvements for ADA compliance and handicap accessibility. This project also improves storm drainage and wastewater collection for the area correcting an existing blighting condition. Project is proposed for Summer 2008. Anticipated completion is December 2008. There will be no additional impact to the Operating Budget.*
73A7	*HOLLY DRIVE OVERLAY. Overlay Holly Dr, between Clover Rd and Larch Rd. Includes installation of 2 inch asphalt concrete, including crack sealing. Design is underway. Anticipated completion is December 2008. There will be no additional impact to the Operating Budget.*
73A8	*EAST STREET RESURFACING. Resurfaced East St, from Sixth St to Eleventh St. Project Included the overlay, adjustment of utility structures, marking and striping. Work is complete. There is no additional impact to the Operating Budget.*
73A9	*NEW INTERCHANGE - INTERSTATE 205 AT PARADISE AVENUE AND CHRISMAN ROAD. This is a new interchange that will accommodate traffic generated by new industrial developments in the northeast area. Project includes the construction of ramps to provide access to northeast and southeast areas of Tracy. Costs will be shared by the City of Lathrop. Federal funding of $800,000 is already appropriated for the project in the Congressional budget. The Phase I project study report is underway. Anticipated completion is July 2015. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
73B0	Widening-Chrisman Rd	450,000	F245 - Gas Tax	0	0	0	0	0	0	0	0
			F244-Prop 1B	0	450,000	0	0	0	0	0	0
	Total Current Projects	250,807,746		9,024,726	25,678,920	216,104,100	33,009,900	50,031,700	17,382,200	26,979,300	88,701,000
	NEW PROJECTS										
73B1	Street Patch & Overlay	3,320,000	F242-Trn Sales Tx	0	0	2,670,000	530,000	530,000	530,000	540,000	540,000
73PP-001	Prgm-FY09 & Future Phases		F245-Gas Tax	0	0	650,000	130,000	130,000	130,000	130,000	130,000
73B2	Pavement Managemen System-FY09 & Future Updates	100,000	F245-Gas Tax	0	0	100,000	50,000	0	0	50,000	0
73B3	Median Improvements Various Arterials	210,000	F245-Gas Tax	0	0	210,000	210,000	0	0	0	0
73B4	Sidewalk, Curb & Gutte Repairs-FY09 Phase	120,000	F245-Gas Tax	0	0	120,000	120,000	0	0	0	0
73B5	Sidewalk Repairs -	345,400	F245-Gas Tax	0	0	0	0	0	0	0	0
	Downtown Area		F26x-CDBG	0	0	345,400	345,400	0	0	0	0
73B6	Reconstruction-Old	486,000	F245 Gas Tax	0	0	60,000	60,000	0	0	0	0
	Schulte Rd. CH w to City Limit		Highway Grants	0	0	426,000	426,000				

Project #	Project Title and Description
73B0	*WIDENING OF CHRISMAN ROAD & ELEVENTH STREET FRONTAGE IMPROVEMENTS. Widen Chrisman Rd, north of Eleventh St, to the first entrance of the Educational Consortium Facility (to be constructed on the City property). Scope includes frontage improvements on Eleventh St to facilitate safe access to the Consortium Facility. Project costs, planning design and construction, will be born from Proposition 1B. Planned for FY08-09. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73B1	*STREET PATCH AND OVERLAY: FUTURE PHASES. Street rehabilitation by asphalt concrete resurfacing or complete structural section reconstruction. Street segments selected for rehabilitation have deteriorated surfaces and need a new overlay, or may have extensive surface and base failure that requires complete reconstruction. Annual phased program. Impacts to Operating Budget - approximately $4,600 per lane mile, annually, for operation and maintenance costs.*
73B2	*PAVEMENT MANAGEMENT SYSTEM UPDATE. Perform an annual, complete distress survey for sections in the City of Tracy as required by the MTC pavement management system, for keeping the condition and inventory information of the total street network. This is a phased program. The next phase is scheduled for FY08-09. Anticipated completion is February 2009. There will be no impact to the Operating Budget.*
73B3	*MEDIAN RENOVATIONS - VARIOUS ARTERIALS. Project includes four median areas as follows: Schulte Rd median-10,500 sf from Tracy Blvd east to Gianelli St; Cypress Ave-dry median 15,686 sf from Lauriana west bound to Corral Hollow Rd; Grant Line Rd median-17,230 sf from Corral Hollow Rd to Naglee Rd; Tracy Blvd median-3,600 sf from Schulte Rd south to Menay. The medians are planted areas, which prevent weeds from becoming visible. The medians are located on main arterials which have high visibility, and as a result, take away from the aesthetics of the City. Some medians are narrow and should be hardscaped to eliminate the risk of personnel working on these medians. Planned for FY 08-09. Anticipated completion is June 2009. Impact to the Operating Budget should be neutral and perhaps save some expenses. Renovated areas will have greater hardscape areas thereby reducing maintenance expenses.*
73B4	*SIDEWALK, CURB, GUTTER REPAIR/REPLACEMENT & NEW INSTALLATION. Install sidewalks, curbs & gutters in areas that do not have them in front of their homes. Repair or replace sidewalks, curbs & gutters that are damaged by trees or from deterioration due to age. There are areas throughout the City that do not have sidewalks, curbs & gutters in front of residential homes. Many of these have sidewalks on both sides and should connect for pedestrian safety. This is an annual phased program. Anticipated completion is December 2009. There is no impact to the Operating Budget.*
73B5	*SIDEWALK REPAIRS - DOWNTOWN. Project includes the replacement of all deteriorating existing sidewalks with new concrete sidewalks, the installation of new wheelchair ramps, removal and replacement of curb & gutters to comply with ADA requirements. Construction of this project is necessary to comply with the Americans With Disabilities Act (ADA). City must remove all step hazards that have been created by the broken sidewalks. Project planned for FY08-09. Anticipated completion date December 2009. There is no impact to the Operating Budget.*
73B6	*RECONSTRUCTION - OLD SCHULTE ROAD. Reconstruct a three inch overlay of asphalt concrete. Due to the wear and tear of existing ac and exposure of base material, there are damages to the road surface and road edge. The City has paid numerous damage claims, so it must be overlayed. Project planned for FY08-09. Anticipated completion is October 2009. There is no additional impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
73PP-007	Reconstruction-Clover	2,016,000	F245-Gas Tax	0	0	1,008,000	0	0	0	1,008,000	0
	Road, Lincoln to City Limits		SJ Co Participation	0	0	1,008,000	0	0	0	1,008,000	0
73PP-010	Widening-Grant Line	8,160,000	F242-Trn Sales Tx	0	0	0	0	0	0	0	0
	Road, Parker to MacArthur		F245-Gas Tax	0	0	0	0	0	0	0	0
	- Phases 2 & 3		F313-Infill Arterials	0	0	8,160,000	0	0	0	724,500	7,435,500
73PP-021	Reconstruct-MacArthur	4,300,000	Future Develpmnt	0	0	4,300,000	0	400,000	3,900,000	0	0
	Drive, Linne to Valpico										
73PP-025	Extension-Lincoln Blvd	865,000	F245-Gas Tax	0	0	865,000	0	0	0	865,000	0
	- Kavanagh to Clover		Assessments	0	0	0	0	0	0	0	0
73PP-028	Intchg Improvements	12,271,081	F301-General Prjts	0	0	300,000	0	0	0	50,000	250,000
	- I205 & Grant Line Rd-Ph II		F381-CDA Prjt	11,081	0	11,960,000	0	0	0	5,750,000	6,210,000
73PP-037	Improvements-Fabian	472,900	F323-Arterials Pln (	0	0	472,900	0	472,900	0	0	0
	Road, W of Corral Hollow										
73PP-040	Widening - Corral	2,976,000	F352-SoMacArthur	0	0	57,900	0	0	0	57,900	0
	Hollow Rd-I205 No to City Limits		F355-Presidio Area	0	0	43,200	0	0	0	43,200	0
			Future Develpmnt	0	0	1,662,200	0	0	0	1,662,200	0
			Developer Contrib	0	0	1,212,700	0	0	0	1,212,700	0
73PP-041	Widening-MacArthur	6,161,300	F352-SoMacArthur	0	0	125,400	0	0	0	0	125,400
	Drive, 11th to Schulte		F355-Presidio Area	0	0	94,100	0	0	0	0	94,100
			Future Develpmnt	0	0	3,113,800	0	0	0	586,000	2,527,800
			Developer Contrib	0	0	2,828,000	0	0	0	0	2,828,000
73PP-042	Widening-Grant Line	4,990,400	F352-SoMacArthur	0	0	155,300	0	0	0	155,300	0
	Rd-Tracy to Corral Hollow		F355-Presidio Area	0	0	116,400	0	0	0	116,400	0
			Future Develpmnt	0	0	2,281,500	0	0	0	2,281,500	0
			Developer Contrib	0	0	2,437,200	0	0	0	2,437,200	0
73PP-043	Widening-Grant Line	2,927,400	F352-SoMacArthur	0	0	86,000	0	0	0	86,000	0
	Road, Byron to Street A		F355-Presidio Area	0	0	65,000	0	0	0	65,000	0
			Future Develpmnt	0	0	1,227,100	0	0	0	1,227,100	0
			Developer Contrib	0	0	1,549,300	0	0	0	1,549,300	0
73PP-044	Widening-11th Street	8,490,500	F352-SoMacArthur	0	0	223,700	0	0	223,700	0	0
	- MacArthur to Chrisman		F355-Presidio Area	0	0	168,200	0	0	168,200	0	0
			Future Develpmnt	0	0	3,295,800	0	0	0	3,295,800	0
			Developer Contrib	0	0	4,802,800	0	0	326,200	4,476,600	0

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
73PP-045	Widening-Central Ave	1,902,800	F352-SoMacArthur	0	0	51,100	0	0	51,100	0	0
	- Sycamore to Tracy		F355-Presidio Area	0	0	38,100	0	0	38,100	0	0
			Future Develpmnt	0	0	743,600	0	0	98,900	644,700	0
			Developer Contrib	0	0	1,070,000	0	0	0	1,070,000	0
73PP-046	Widening - Corral	23,081,600	F352-SoMacArthur	0	0	630,600	0	0	0	630,600	0
	Hollow Rd-I580 to Old Schulte		F355-Presidio Area	0	0	474,000	0	0	0	474,000	0
			Future Develpmnt	0	0	9,287,900	0	0	0	1,000,000	8,287,900
			Developer Contrib	0	0	12,689,100	0	0	0	0	12,689,100
73PP-047	Widening-Lammers	15,068,600	F352-SoMacArthur	0	0	425,200	0	0	0	425,200	0
	Rd - 11th south to City Limit		F355-Presidio Area	0	0	319,400	0	0	0	0	319,400
			Future Develpmnt	0	0	6,262,000	0	0	0	974,500	5,287,500
			Developer Contrib	0	0	8,062,000	0	0	0	0	8,062,000
73PP-048	Widening-Schulte Rd	4,065,200	F352-SoMacArthur	0	0	108,000	0	0	0	108,000	0
	- W of Lammers, 3,200 LF		F355-Presidio Area	0	0	81,300	0	0	0	81,300	0
			Future Develpmnt	0	0	1,593,200	0	0	0	1,593,200	0
			Developer Contrib	0	0	2,282,700	0	0	0	2,282,700	0
73PP-049	Construction-Schulte	5,553,000	F352-SoMacArthur	0	0	162,000	0	0	0	0	162,000
	Rd-Lammers to Crossroads Dr		F355-Presidio Area	0	0	121,400	0	0	0	0	121,400
			Future Develpmnt	0	0	2,379,900	0	0	0	0	2,379,900
			Developer Contrib	0	0	2,889,700	0	0	0	0	2,889,700
73PP-050	Widening-Schulte Rd	6,543,100	F352-SoMacArthur	0	0	205,000	0	0	0	0	205,000
	- Sycamore to Crossroad-Ph II		F355-Presidio Area	0	0	154,300	0	0	0	0	154,300
			Future Develpmnt	0	0	3,069,700	0	0	0	0	3,069,700
			Developer Contrib	0	0	3,114,100	0	0	0	0	3,114,100
73PP-051	Widening-Valpico Rd	11,688,800	F352-SoMacArthur	0	0	311,500	0	0	0	0	311,500
	- Lammers to Corral Hollow		F355-Presidio Area	0	0	234,000	0	0	0	0	234,000
			Future Develpmnt	0	0	4,580,700	0	0	0	0	4,580,700
			Developer Contrib	0	0	6,562,600	0	0	0	0	6,562,600
73PP-054	Aqueduct Crossings	4,198,600	F352-SoMacArthur	0	0	254,600	0	0	0	254,600	0
	- Corral Hollow Road		F355-Presidio Area	0	0	191,400	0	0	0	191,400	0
			Future Develpmnt	0	0	3,752,600	0	0	0	3,752,600	0
73PP-055	Widening-MacArthur	1,124,300	F357-NEI, Ph 2	0	0	1,124,300	0	1,124,300	0	0	0
	Dr - I205 to Pescadero										
73PP-065	Widening-MacArthur	5,429,700	F313-Infill Arterials	0	0	5,321,600	0	0	0	0	5,321,600
	Dr - Schulte to Valpico, Ph II		F354-Indus SP, So	0	0	108,100	0	0	0	0	108,100
73PP-070	Extension-Larch Rd	1,500,250	F313-Infill Arterials	0	0	1,500,250	0	0	0	0	1,500,250
	- Holly to MacArthur Dr										

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (Continued)											
73PP-071	Widening-MacArthur Dr - I205, north to Arbor	1,033,000	F313-Infill Arterials	0	0	543,000	0	0	0	0	543,000
			F245-Gas Tax	0	0	490,000	0	0	60,000	430,000	0
73PP-080	Intersection Modifications-11th & Tracy	3,570,000	F245-Gas Tax	0	0	3,570,000	0	0	0	1,780,000	1,790,000
73PP-088	Traffic Improvements - Tracy Gateway Area	2,288,500	F356-Tracy Gtwy	0	0	2,288,500	0	0	0	0	2,288,500
73PP-093	Widening - Pescadero Ave-MacArthur to Paradise	2,097,800	F357-NEI, Ph 2	0	0	2,097,800	0	0	0	0	2,097,800
73PP-094	Construction - Paradise Rd-through Parcel 31	653,700	F357-NEI, Ph 2	0	0	653,700	0	653,700	0	0	0
73PP-095	Construct - Crossroads Greystone to Schulte	4,157,700	F352-SoMacArthur	0	0	152,000	0	152,000	0	0	0
			Developer Contrib	0	0	1,779,100	0	1,779,100	0	0	0
			Future Develpmnt	0	0	2,226,600	0	2,226,600	0	0	0
73PP-097	Widening - Linne Rd - Corral Hollow to Tracy	6,891,400	F354-Indus SP, So	0	0	5,082,200	0	682,000	4,400,200	0	0
			Developer Contrib	0	0	1,809,200	0	588,000	1,221,200	0	0
73PP-098	Sidewalk,Curb & Gutte Repairs-Future Phases	480,000	F245-Gas Tax	0	0	480,000	0	120,000	120,000	120,000	120,000
73PP-103	Construction-North	579,000	F353-I205 Area SP	0	0	579,000	0	0	0	0	579,000
	Total New Projects	160,119,031		11,081	0	160,107,950	1,871,400	8,858,600	11,267,600	45,190,500	92,919,850
	TOTAL PROJECTS	410,926,777		9,035,807	25,678,920	376,212,050	34,881,300	58,890,300	28,649,800	72,169,800	181,620,850

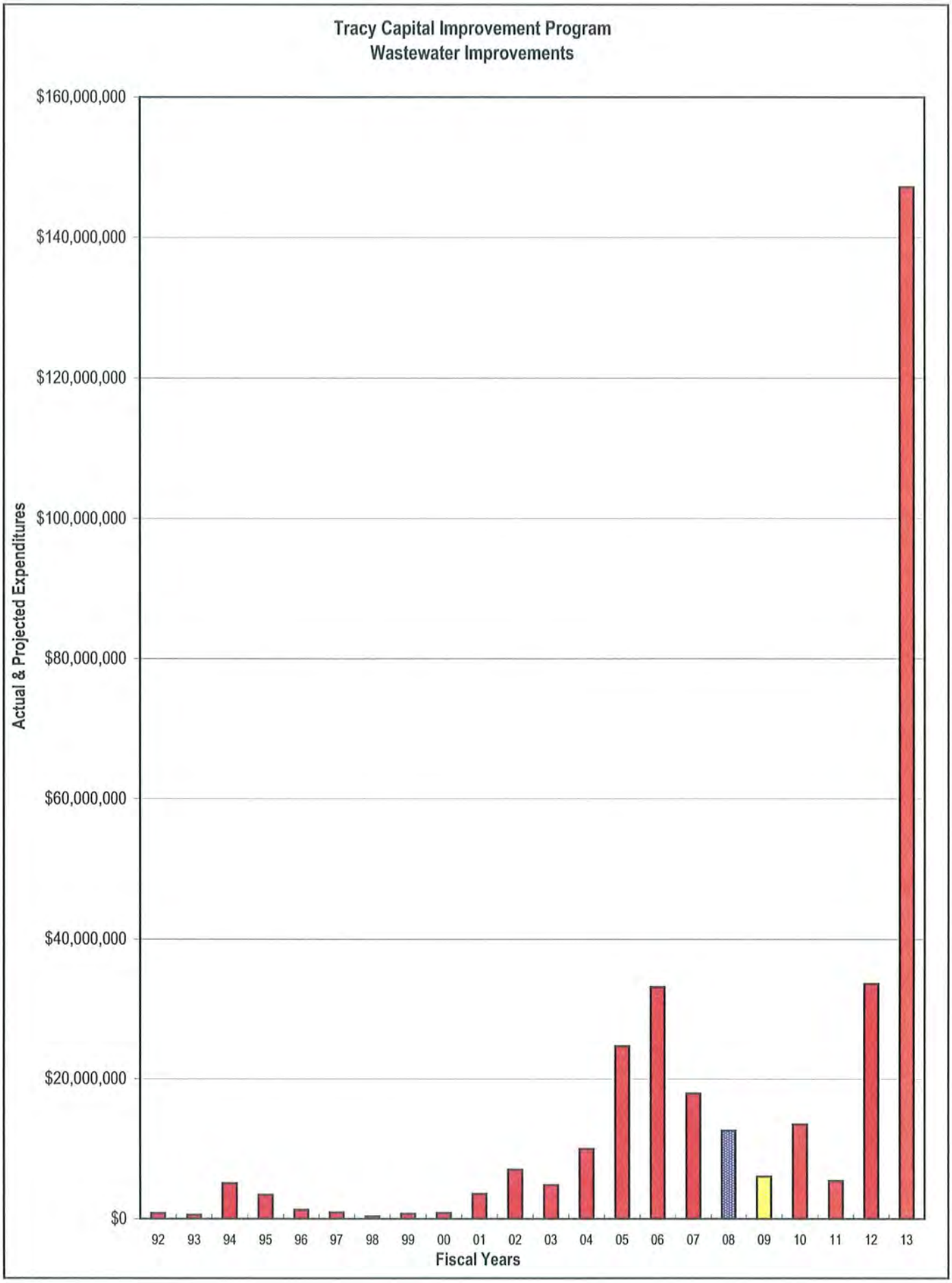
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 74

WASTEWATER IMPROVEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013


Tracy Capital Improvement Program
Wastewater Improvements
$160,000,000
$140,000,000
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
Actual & Projected Expenditures
92
93
94
95
96
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11
12
13
Fiscal Years

Group 74 - Wastewater Improvements

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
24 Current Projects	115,079,794	79,178,812	12,644,382	23,256,600	4,210,000	8,746,600	300,000	834,000	9,166,000
23 New Projects	182,645,092	40,692	0	182,604,400	1,852,000	4,786,800	5,117,500	32,812,200	138,035,900
47 Totals	297,724,886	79,219,504	12,644,382	205,861,000	6,062,000	13,533,400	5,417,500	33,646,200	147,201,900
by Funding Sources									
F511-Water	645,000	0	0	645,000	215,000	215,000	215,000	0	0
F521-Wastewater	52,568,835	10,946,379	6,277,356	35,345,100	5,847,000	340,200	-3,430,600	17,324,500	15,264,000
Debt Proceeds	30,000,000	30,000,000	0	0	0	0	0	0	0
F325-Utilities Plan "C"	24,079,648	21,954,536	1,720,112	405,000	0	405,000	0	0	0
F351-NE Indus Area #1	6,885,600	0	543,000	6,342,600	0	957,000	5,385,600	0	0
F352-So MacArthur PA	3,183,900	2,516,730	667,170	0	0	0	0	0	0
F353-I205 Area Plan	5,867,103	4,651,505	115,598	1,100,000	0	0	1,100,000	0	0
F354-Indus SP, South	470,500	284,500	26,000	160,000	0	160,000	0	0	0
F355-Presidio Area	1,700,000	1,700,000	0	0	0	0	0	0	0
F356-Tracy Gateway	6,977,200	0	0	6,977,200	0	2,447,100	2,147,500	0	2,382,600
F357-NE Indus Area #2	10,838,300	351,677	2,241,323	8,245,300	0	923,600	0	7,321,700	0
State & Local Grant	8,178,000	6,546,177	1,053,823	578,000	0	578,000	0	0	0
Assessment Bonds	5,393,000	268,000	0	5,125,000	0	5,125,000	0	0	0
Developer Contribution	1,400,000	0	0	1,400,000	0	1,400,000	0	0	0
Future Developments	139,537,800	0	0	139,537,800	0	982,500	0	9,000,000	129,555,300
	297,724,886	79,219,504	12,644,382	205,861,000	6,062,000	13,533,400	5,417,500	33,646,200	147,201,900

CIP Expenditures-Prior Years			
FY06-07	17,934,654	10,497,100	New Appropriations
FY05-06	33,189,033	5,124,282	Carryovers from FY07
FY04-05	24,720,775	-5,867,000	Deferrals
FY03-04	9,987,529	2,890,000	Supplementals

Of 24 Current Projects, 8 Require New Funding, 5 in FY08-09.

Of 23 New Projects, 6 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7404	Lining Sludge Drying Beds - WW Trmt Plant	636,043	F521-Wastewater	26,043	0	610,000	610,000	0	0	0	0
7434	WW Collection Syster - Larch Clover Area	5,816,000	F521-Wastewater	93,732	69,268	-50,000	0	-50,000	0	0	0
			County Grants	0	0	578,000	0	578,000	0	0	0
			Assessments	0	0	5,125,000	0	5,125,000	0	0	0
7438	WW Collection Line - Corral Hollow Line	101,300	F521-Wastewater	0	0	0	0	0	0	0	0
			F325-Plan C Util	9,000	92,300	0	0	0	0	0	0
7439	WW Collection - East Side Force Main Ext	446,535	F325-Plan C Util	446,535	0	0	0	0	0	0	0
7440	Sewer Line Replacem - Between Acacia & Carlton	414,600	F521-Wastewater	0	231,600	0	0	0	0	0	0
			F352-Util-SMPA	16,730	166,270	0	0	0	0	0	0
7449	Wastewater Trmt Plar Upgrade & Exp-Ph 1B	74,766,016	Debt Proceeds	30,000,000	0	0	0	0	0	0	0
			F325-Plan C Util	21,499,001	1,627,812	0	0	0	0	0	0
			F351-NEI, Ph 1	0	543,000	0	0	0	0	0	0
			F352-Util-SMPA	2,500,000	500,900	0	0	0	0	0	0
			F353-I205 PA	4,651,505	115,598	0	0	0	0	0	0
			F354-ISP So PA	284,500	26,000	0	0	0	0	0	0
			F355-Presidio PA	1,700,000	0	0	0	0	0	0	0
			F521-Wastewater	10,207,202	1,110,498	0	0	0	0	0	0
7450	Wastewater Improvs - Berg Ave Area	568,700	F521-Wastewater	218,600	82,100	0	0	0	0	0	0
			Assessmnt Bonds	268,000	0	0	0	0	0	0	0
7452	Ammonia Treatment Filtration - WW Trmt Plant	7,600,000	F521-Wastewater	0	0	0	0	0	0	0	0
			State Grant	6,546,177	1,053,823	0	0	0	0	0	0

Project #	Project Title and Description
7404	*LINING OF SLUDGE DRYING BEDS, WASTEWATER TREATMENT PLANT. Will line the existing sand bottom sludge drying beds with asphalt to dry biosolids to federal and state standards before disposal. Work has been deferred to FY08-10. Anticipated completion is June 2009. There will be no impact to the Operating Budget.*
7434	*WASTEWATER COLLECTION SYSTEM, LARCH CLOVER AREA. Installation of a new sanitary main, connections and service line, in the Larch Clover Area. Project is necessary in order to convey wastewater from this area to the wastewater treatment plant. Design is completed. Project deferred to FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7438	*WASTEWATER COLLECTION, CORRAL HOLLOW LINE. Installation of a new parallel gravity sewer line in Corral Hollow Road, south of the intersection of Corral Hollow and Grant Line Roads. The existing sewer line along Corral Hollow Rd needed to be increased in order to convey the inflow into the existing sewer line along Grant Line Road. Work is completed. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7439	*WASTEWATER COLLECTION, EAST SIDE FORCE MAIN EXTENSION. Extension of the east side force main from a junction structure to the wastewater treatment plant in order to increase existing capacity. Work is completed. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7440	*SEWER LINE REPLACEMENT, BETWEEN ACACIA STREET AND CARLTON WAY, EAST OF RAILROAD TRACKS. Replacement of approximately 750 linear feet of existing 18" sewer line with a new 21" line. Work in progress. Anticipated completion is September 2008. There will be minimal impact to the Operating Budget due to the increase in size of the line.*
7449	*WASTEWATER TREATMENT PLANT UPGRADE AND EXPANSION - PHASE 1B. This project is the upgrade and expansion of wastewater treatment capacity necessary to handle additional inflows resulting from new development. Improvements include expansion of headworks, secondary system hydraulics, new aeration basin, effluent pumps, and paved drying beds. Work is underway. This project, together with CIP 7452, will impact the Operating Budget by approximately $3,200,000 per year for operation and maintenance costs.*
7450	*WASTEWATER IMPROVEMENTS, BERG AVENUE AREA. Installation of wastewater connections and approximately 1,300 feet of service line in the Berg Avenue Subdivision, from Fabian Road to the end of Berg Avenue. This project will provide wastewater services to area residents currently served by septic tanks. Work is completed. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7452	*AMMONIA TREATMENT AND FILTRATION, WASTEWATER TREATMENT PLANT. Installation of ammonia treatment and filtration to provide tertiary treatment for existing portion of the wastewater treatment plant. This is a requirement of the CVRWQCB as part of NPDES discharge permit. Construction will be done in conjunction with CIP 7449. Work is complete. This project, together with CIP 7449, will impact the Operating Budget by approximately $3,150,000 per year for operation and maintenance costs.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (Continued)											
7457	WW Line Upgrades - GL Rd, East Trunk	1,550,000	F521-Wastewater	0	100,000	1,450,000	1,450,000	0	0	0	0
7459	WW Collection Syste Capacity Study (CMOM)	550,000	F521-Wastewater	139,862	10,138	400,000	400,000	0	0	0	0
7463	WW Lines Replacem - 10th Street, E to East	395,000	F521-Wastewater	3,124	391,876	0	0	0	0	0	0
7464	Reclaimed Water Pip - 11th St, West of Lammers	1,893,600	F356-Tracy Gtwy	0	0	1,893,600	0	1,893,600	0	0	0
7465	WW Trmt Plant Efflue Cooling & Habitat Enhnc	10,655,000	F521-Wastewater	143,170	111,830	10,400,000	0	400,000	0	834,000	9,166,000
7466	WW Lines Replacem Prgm - FY07 Phase	120,000	F521-Wastewater	14,034	105,966	0	0	0	0	0	0
7468	WW Collection Syste Improvs - NEI Area, Ph 2	2,593,000	F357-NEI, Ph 2 Developer Contrit	351,677 0	2,241,323 0	0 0	0 0	0 0	0 0	0 0	0 0
7469	WW Lines Extension - Chrisman Rd, So. of GL Rd	1,400,000	F521-Wastewater Developer Contrit	59,920 0	1,340,080 0	-1,400,000 1,400,000	0 0	-1,400,000 1,400,000	0 0	0 0	0 0
7470	WW Lines Replacem Prgrm - FY08 Phase	250,000	F521-Wastewater	0	250,000	0	0	0	0	0	0

Project #	Project Title and Description
7457	*WASTEWATER LINE UPGRADES, EAST TRUNK - INTERSECTION OF BESSIE AVENUE & GRANT LINE ROAD. Replacement and upgrade of existing deteriorated sewer lines along the Grant Line Road east sewer trunk with new 24" lines. Upgrades are necessary in order to upsize the trunk line to accommodate future inflows. Installation will be done in conjunction with CIP 7352. Planning and design are underway. Anticipated completion is December 2009. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7459	*WASTEWATER COLLECTION SYSTEM CAPACITY MANAGEMENT STUDY (CMOM). This project is a study of wastewater collection system and pump station capacity, and the establishment of a database, required by State regulations and Federal Capacity Management Maintenance and Operations Regulations. Study is underway. Anticipated completion is July 2009. There will be minimal impact to the Operating Budget for maintenance of the database.*
7463	*WASTEWATER LINES REPLACEMENT, TENTH STREET. Due to the continuous leakage of the existing old lines, it was necessary to replace them with new lines. Project is complete. This project was done in conjunction with CIP 7386. There will be no additional impact to the Operating Budget.*
7464	*RECLAIMED WATER PIPE, ELEVENTH STREET. Installation of a reclaimed potable water pipe on Eleventh Street, west of Lammers Road, from WSID Pond to DB5. This project is a requirement of the Tracy Gateway project. Project has been deferred to FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7465	*WASTEWATER EFFLUENT COOLING AND HABITAT ENHANCEMENT. Construction of facilities on the former Holly Sugar property to cool the temperature of wastewater effluent to match the temperature of the Old River. Wastewater effluent cooling is a regulatory requirement. The project will be done in three phases. Study is underway. Anticipated completion is June 2013. Impacts to Operating Budget - approximately $1,050,000 per year for operation and maintenance costs when required in 2015. In the interim, demonstration project will cost approximately $250,000 per year.*
7466	*WASTEWATER LINES REPLACEMENT PROGRAM, FY07 PHASE. Replacement program at various locations as needed. Project is contingency for sewer lines replacement when necessary in conjunction with street reconstruction projects, to reduce maintenance and infiltration of older sewer lines. Work is completed. There will be no impact to the Operating Budget.*
7468	*WASTEWATER COLLECTION SYSTEM IMPROVEMENTS, NORTHEAST INDUSTRIAL AREA, PHASE 2. Installation of wastewater collection system at the I-205/MacArthur pump station, to serve Northeast Industrial Area Phase 2 development. Work is underway. Anticipated completion is October 2008. Impacts to Operating Budget - approximately $1,600 per year for operation and maintenance costs.*
7469	*WASTEWATER LINES EXTENSION, CHRISMAN ROAD. Extension of lines south of Grant Line Road, between parcels 30 and 32. Installation of 2,600 linear feet of 15" wastewater collection line, including jack and bore under the UPRR and connection to the existing line along Grant Line Rd. This line will serve parcels between Eleventh Street to the south, Chrisman Road to the west, and Grant Line Road to the north. Design is complete, but project is on hold pending development of the City owned property on Chrisman Rd.*
7470	*WASTEWATER LINES REPLACEMENT PROGRAM, FY08 PHASE. This project is an annual contingency program for the replacement of aged sewer lines at various locations, when necessary, and will be done in conjunction with street reconstruction projects. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (Continued)											
7471	WW Trmt Plant Replc Prgrm - FY08 Phase	200,000	F521-Wastewater	0	200,000	0	0	0	0	0	0
7472	Replace Digester Cover - WW Trmt Plant	2,000,000	F521-Wastewater	0	800,000	1,200,000	1,200,000	0	0	0	0
7473	NPDES Permit Tech Studies	2,479,000	F521-Wastewater	0	829,000	1,650,000	550,000	800,000	300,000	0	0
7474	WW Capacity Progra Studies	395,000	F521-Wastewater	0	395,000	0	0	0	0	0	0
7475	Lift Station Replacem - Cabrillo Lift Station	250,000	F521-Wastewater	0	250,000	0	0	0	0	0	0
	Total Current Projects	115,079,794		79,178,812	12,644,382	23,256,600	4,210,000	8,746,600	300,000	834,000	9,166,000
	NEW PROJECTS										
7476 74PP-001	WW Line Replacemei Prgm - FY09 & Future Phases	1,305,000	F521-Wastewater	0	0	1,305,000	255,000	255,000	260,000	265,000	270,000
7477	Pavement Replaceme - WW Treatment Plant	305,000	F521-Wastewater	0	0	305,000	305,000	0	0	0	0
7478 74PP-054	WW Trmt Plant Replc Prgm - FY09 & Future Phases	1,287,000	F521-Wastewater	0	0	1,287,000	347,000	220,000	230,000	240,000	250,000

Project #	Project Title and Description
7471	*WASTEWATER TREATMENT PLANT REPLACEMENT PROGRAM, FY08 PHASE. This project is an annual contingency program for the replacement of worn and aged plant equipment, when necessary, covering costs of $10,000 or more. There will be no impact to the Operating Budget.*
7472	*REPLACEMENT OF DIGESTER COVER, WASTEWATER TREATMENT PLANT. This floating steel cover, used in the anaerobic digestion unit process, is corroded and needs routine replacement. Project is planned for FY08-09. Anticipated completion is July 2009. There will be no impact to the Operating Budget.*
7473	*NPDES PERMIT TECHNICAL STUDIES. Eight technical studies are necessary to address various wastewater issues, including toxicity, temperature, flow monitoring, groundwater monitoring, pollution prevention, and treatment feasibility. These are required as a condition of the NPDES Wastewater Discharge Permit. Project is planned through FY11. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $262,500 annually, for ongoing monitoring after the studies are completed.*
7474	*WASTEWATER CAPACITY PROGRAM. Wastewater Capacity Management, Operations, and Maintenance Program and associated Geographic Information System development. The City is required to properly operate and maintain its wastewater collection system, report any non-compliance, and mitigate discharge from the collection system. Anticipated completion December 2008.*
7475	*CABRILLO LIFT STATION REPLACEMENT. Replacement of existing Cabrillo sanitary lift station near Colony Drive with a new one. This project is necessary in order to eliminate sewage backups in the Cabrillo subdivision. Project to be done in conjunction with CIP 7466. Work is underway. Anticipated completion is September 2008.*
7476	*WW Lines Replacement Program: Future Phases. This project is an annual contingency for the replacement of aged sewer lines at various locations, when necessary, and will be done in conjunction with street reconstruction projects. There will be no impact to the Operating Budget.*
7477	*PAVEMENT REPLACEMENT - WASTEWATER TREATMENT PLANT. Wastewater Treatment Plant: Larch Road & Holly Drive. This project is for the removal and replacement of approximately 100,000 sq ft of failed paving at the WWTP. It is anticipated that at the conclusion of construction of Phase 1B (CIP-74PP-032), there will be areas of failed asphalt paving that was not included in the Phase 1B project. Anticipated completion is June 2009.*
7478 74PP-054	*WASTEWATER TREATMENT PLANT REPLACEMENTS - Future Phases. WW Treatment Plant: Larch Road & Holly Drive. This project is future phase annual contingency program for the replacement of worn and aged plant equipment, when necessary, covering costs of $10,000 or more. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (Continued)											
7479	Digester Boiler #2 - WW Trmt Plant	160,000	F521-Wastewater	0	0	160,000	160,000	0	0	0	0
7480	Emergency Pond Regrading - WW Trmt Plant	160,000	F521-Wastewater	0	0	160,000	160,000	0	0	0	0
7481	GIS System For Utiliti	1,875,000	F511-Water	0	0	645,000	215,000	215,000	215,000	0	0
			F521-Wastewater	0	0	1,230,000	410,000	410,000	410,000		
74PP-032	Wastewater Trmt Plai Expansion - Ph 2	30,375,000	F357-NEI, Ph 2	0	0	5,096,500	0	0	0	5,096,500	0
			F521-Wastewater	0	0	16,278,500	0	0	1,600,000	14,678,500	0
			Future Develpmnl	0	0	9,000,000	0	0	0	9,000,000	0
74PP-033	Force Main Expansio - Larch Road	1,387,500	F325-Plan C Util	0	0	405,000	0	405,000	0	0	0
			Future Develpmnl	0	0	982,500	0	982,500	0	0	0
74PP-045	MacArthur Pump Stat Exp - MacArther @ I205	1,005,800	F521-Wastewater	0	0	82,200	0	82,200	0	0	0
			F357-NEI, Ph 2	0	0	923,600	0	923,600	0	0	0
74PP-049	Wastewater Trmt Plai Expansion - Phase 3	14,000,000	F521-Wastewater	0	0	3,000,000	0	0	0	0	3,000,000
			Future Develpmnl	0	0	11,000,000	0	0	0	0	11,000,000
74PP-052	WW Line Upgrades - East Side	320,000	F521-Wastewater	0	0	160,000	0	160,000	0	0	0
			F354-ISP So PA	0	0	160,000	0	160,000	0	0	0
74PP-064	Wastewater Conveya - Tracy Gateway, Ph I	2,147,500	F356-Tracy Gtwy	0	0	2,147,500	0	0	2,147,500	0	0
74PP-065	Reclaimed Wtr Distr S - Tracy Gateway Area	553,500	F356-Tracy Gtwy	0	0	553,500	0	553,500	0	0	0
74PP-067	Reclaimed Wtr Impro - Tracy Gateway Area	15,837,900	F356-Tracy Gtwy	0	0	2,382,600	0	0	0	0	2,382,600
			Future Develpmnt	0	0	13,455,300	0	0	0	0	13,455,300
74PP-069	WW Collection Syster Imprvs - NEI Area, Ph 2	2,225,200	F357 NEI, Ph 2	0	0	2,225,200	0	0	0	2,225,200	0
74PP-070	Lift Station Rehabilita - Various Locations	420,000	F521-Wastewater	0	0	420,000	0	420,000	0	0	0

Project #	Project Title and Description
7479	*DIGESTER BOILER #2 - WASTEWATER TREATMENT PLANT. This project is for an additional boiler needed for heating the digesters. The WWTP upgrade project increased the heat load and the existing boiler cannot provide enough heat during the winter. Project is Planned for FY08-09. Anticipated completion is September 2008.*
7480	*EMERGENCY POND REGRADING - WASTEWATER TREATMENT PLANT. This project is for the regrading of the emergency storage pond to restore capacity and drainage. Emergency storage for partially treated wastewater is needed to avoid violations of the NPDES permit. Project is planned for FY08-09. Anticipated completion is June 2009.*
7481	*GEOGRAPHICAL INFORMATION SYSTEM FOR UTILITIES. This project is a public works geographical information system for water, wastewater and storm water utility systems. It will provide base maps, computers, software and labor for initial data entry. There is a State mandate for wastewater collections system operation and maintenance. Work will be done in conjunction with a similar project for all City agencies. The first phase in FY08-09 will provide base maps. Anticipated completion date June 2012.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
74PP-071	Pump Station Rehab - Wastewater Lagoon	190,692	F521-Wastewater	40,692	0	150,000	0	0	0	150,000	0
74PP-072	Replace Secondary Clarifier - WW Trmt Plant	2,690,000	F521-Wastewater	0	0	2,690,000	0	0	0	112,000	2,578,000
74PP-074	Interfund Reimbursen	0	F521-Wastewater	0	0	-7,442,600	0	-957,000	-6,485,600	0	0
	CIP 7449 - WWTP Exp, Ph II		F325-Plan C Util	0	0	0	0	0	0	0	0
			F351-NEI, Ph 1	0	0	6,342,600	0	957,000	5,385,600	0	0
			F352-Util-SMPA	0	0	0	0	0	0	0	0
			F353-I205 PA	0	0	1,100,000	0	0	1,100,000	0	0
			F354-ISP So PA	0	0	0	0	0	0	0	0
74PP-079	WW Lines Replacem - Bessie Ave, 11th to Grant Line	1,300,000	F521-Wastewater	0	0	1,300,000	0	0	255,000	1,045,000	0
74PP-101	Wastewater Treatmer	105,100,000	F521-Wastewater	0	0	0	0	0	0	0	0
	Plant Expansion-Future Phases		Future Develpmnt	0	0	105,100,000	0	0	0	0	105,100,000
	Total New Projects	182,645,092		40,692	0	182,604,400	1,852,000	4,786,800	5,117,500	32,812,200	138,035,900
	TOTAL PROJECTS	297,724,886		79,219,504	12,644,382	205,861,000	6,062,000	13,533,400	5,417,500	33,646,200	147,201,900

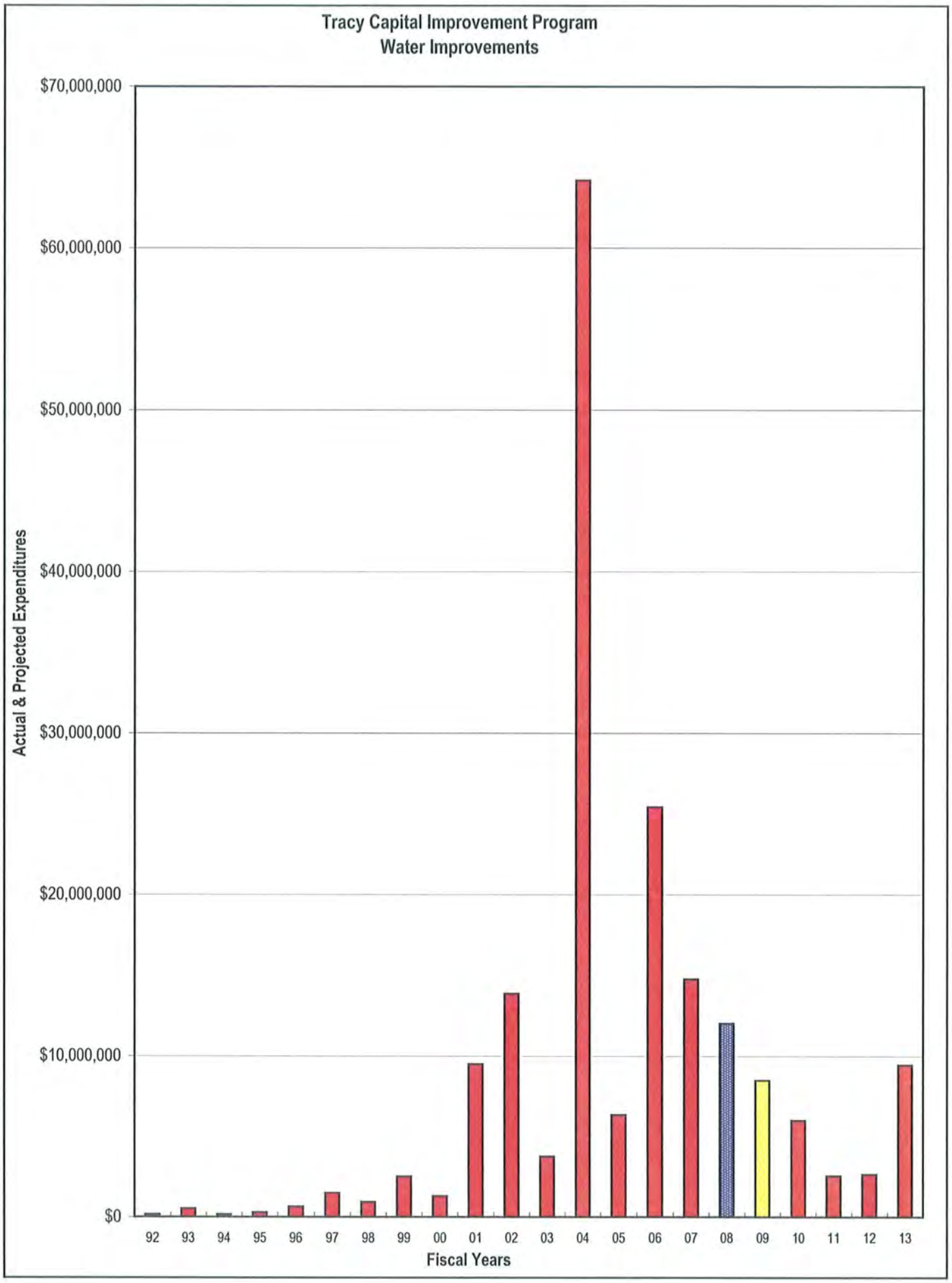
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 75

WATER IMPROVEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013


Tracy Capital Improvement Program
Water Improvements
$70,000,000
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Actual & Projected Expenditures
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Fiscal Years

Group 75 - Water Improvements

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
18 Current Projects	80,338,812	54,777,181	12,026,441	13,535,190	5,383,800	5,201,390	325,000	125,000	2,500,000
17 New Projects	15,633,200	0	0	15,633,200	3,116,000	805,000	2,237,000	2,528,000	6,947,200
35 Totals	95,972,012	54,777,181	12,026,441	29,168,390	8,499,800	6,006,390	2,562,000	2,653,000	9,447,200
by Funding Sources									
F101-General	0	0	0	0	0	0	0	0	0
F511-Water	47,356,418	30,520,655	2,245,663	14,590,100	899,000	5,588,000	2,562,000	2,653,000	2,888,100
State & Local Grant	20,000,000	18,549,272	1,450,728	0	0	0	0	0	0
F324-Gen Fac Plan "C"	0	0	0	0	0	0	0	0	0
F325-Utilities Plan "C"	3,903,922	1,052,034	38,798	2,813,090	2,637,000	176,090	0	0	0
F351-NE Indus Area #1	4,279,700	2,365,802	1,713,598	200,300	0	200,300	0	0	0
F352-So MacArthur PA	2,171,706	1,365,866	584,940	220,900	0	220,900	0	0	0
F353-I205 Area Plan	0	0	0	0	0	0	0	0	0
F354-Indus SP, South	0	0	0	0	0	0	0	0	0
F355-Presidio Area	54,300	0	233,200	-178,900	0	-178,900	0	0	0
F356-Tracy Gateway	11,897,100	52,520	321,680	11,522,900	4,963,800	0	0	0	6,559,100
F357-NE Indus Area #2	5,675,250	237,416	5,437,834	0	0	0	0	0	0
F387-RSP Reserves	0	0	0	0	0	0	0	0	0
Assessments	532,000	532,000	0	0	0	0	0	0	0
Developers Contribution	101,616	101,616	0	0	0	0	0	0	0
Future Developments	0	0	0	0	0	0	0	0	0
	95,972,012	54,777,181	12,026,441	29,168,390	8,499,800	6,006,390	2,562,000	2,653,000	9,447,200

CIP Expenditures-Prior Years			
FY06-07	14,780,555	5,906,900	New Appropriations
FY05-06	25,430,538	6,295,631	Carryovers from FY07
FY04-05	6,349,349	0	Deferrals
FY03-04	64,202,725	-176,090	Supplementals

Of 18 Current Projects, 7 Require New Funding, 3 in FY08-09.

Of 18 New Projects, 7 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7546	Water Distribution System - NE Industrial Area	2,604,500	F351-NEI, Ph 1	2,365,802	38,398	200,300	0	200,300	0	0	0
7553	Water Treatment Plant Expansion - Phase 3	44,319,610	F511-Water	22,729,017	558,705	0	0	0	0	0	0
			F325-Utilities Pl C	998,090	33,798	0	0	0	0	0	0
			State Loan	18,549,272	1,450,728	0	0	0	0	0	0
7561	Water Supply Purchases - WSID & BCID	11,272,978	F511-Water	8,147,978	125,000	3,000,000	125,000	125,000	125,000	125,000	2,500,000
7569	Water Distribution System - Valpico, E of MacArthur Dr	356,974	F511-Water	0	0	0	0	0	0	0	0
			F325-Utilities Pl C	53,944	5,000	176,090	0	176,090	0	0	0
			F352-SMP Area	0	121,940	0	0	0	0	0	0
7571	Water Improvements - Berg Ave Area	1,136,000	F511-Water	546,490	57,510	0	0	0	0	0	0
			Assessments	532,000	0	0	0	0	0	0	0
7576	Well Rehabilitation - Lincoln Well	120,000	F511-Water	885	119,115	0	0	0	0	0	0
7577	Water Lines Replacement - Grant Line Alleys, 2 Locs	313,468	F511-Water	261,877	51,591	0	0	0	0	0	0
7578	Aquifer Storage and Recovery Program	700,000	F511-Water	16,331	283,669	400,000	0	200,000	200,000	0	0
			State Grant	0	0	0	0	0	0	0	0
7580	Water Lines Replacement Program - FY 06 Phase	100,632	F511-Water	100,632	0	0	0	0	0	0	0
7585	Water Distribution System - Tracy Gateway Area	5,338,000	F356-Tracy Gtwy	52,520	321,680	4,963,800	4,963,800	0	0	0	0

Project #	Project Title and Description
7546	WATER DISTRIBUTION SYSTEM, NORTHEAST INDUSTRIAL AREA. Installation of a 12" water transmission line for 9,600 lineal feet along Grant Line, Pescadero and Paradise Roads, and a 16" water transmission line for 7,650 linear feet along Grant Line and Chrisman Roads to the storage reservoir. Project will provide water service for new development in the NE Industrial area. Phase 1 is completed. Ph II design is underway. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $3,700 per mile, annually, for operation and maintenance costs.
7553	WATER TREATMENT PLANT EXPANSION, PHASE 3. Expansion of existing capacity at the water treatment plant from 15 mgd to 21 mgd in order to accommodate new development. Work is completed. Impacts to Operating Budget - approximately $882,000 annually, for operation and maintenance costs.
7561	WATER SUPPLY ACQUISITION FROM WEST SIDE AND BANTA-CARBONA IRRIGATION DISTRICTS. Purchase of water entitlements from WSID and BCID for a water supply to replace/reduce groundwater usage and implement ASR program. Water entitlements are for CVP water with agricultural reliability. A portion of the water will be available for use by new development. Impacts to Operating Budget - approximately $131,300 annually for operation and maintenance costs until 2014, then no further impact to Operating Budget.
7569	WATER DISTRIBUTION, VALPICO ROAD. Installation of approximately 3,960 linear feet of 12" water line in Valpico Rd, east of MacArthur Dr, to serve new development in the South MacArthur area. Project is complete. Developer built, reimbursement due. Impacts to Operating Budget - approximately $3,700 per mile, annually for operation and maintenance costs.
7571	WATER IMPROVEMENTS, BERG AVENUE AREA. Installation of new water service lines to Berg Avenue residents. Project funded by assessments on area property owners. Work is completed. Impacts to Operating Budget - approximately $3,700 per mile, annually, for operation and maintenance costs.
7576	LINCOLN WELL REHABILITATION. Replacement of the Lincoln Well pump and column, and cleaning of well casing. The well is a major production well and is needed to sustain water pressure during the summer. Project has been deferred to FY08-09. There will be no impact to the Operating Budget.
7577	WATER LINE REPLACEMENTS, GRANT LINE ROAD ALLEYS. Replacement of the existing deteriorated 6" water line in the alley located south of Grant Line Rd and east of East St; Installation of new 12" water line in Grant Line Rd between O'Hara St and Lincoln Blvd in order to provide a water loop. Work is completed. There will be no impact to the Operating Budget.
7578	AQUIFER STORAGE AND RECOVERY PROGRAM. Project requires professional services to perform a technical study and prepare the environmental document. Services include acquisition of a permit from the Regional Water Quality Control Board for a pilot test, performance of pilot test, and preparation of Environmental Impact Report. Project will be done in conjunction with CIP 7558. Planning and design are underway. Impacts to Operating Budget - approximately $210,000 annually for operation and maintenance costs.
7580	WATER LINES REPLACEMENT PROGRAM, FY06 PHASE. This is an ongoing replacement program of deteriorating and failing water lines, as identified by the Utilities Department, to insure system performance. Work is completed. There will be no impact to the Operating Budget.
7585	WATER DISTRIBUTION SYSTEM, TRACY GATEWAY AREA. The Gateway project requires a pressure regulating valve in Lammers Road at zone boundary of City water distribution system. Includes in-tract-program water transmission lines and off-site water transmission pipelines for Zone 1, and off-site water transmission pipelines for Zone 2. Developer will build with future reimbursement. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $3,700 per mile, annually, for operation and maintenance costs.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (continued)											
7587	Water Lines Replacement Program - FY07 Phase	500,000	F511-Water	184,927	315,073	0	0	0	0	0	0
7588	Water Lines Replacement - 10th Street, E to East St	300,000	F511-Water	0	300,000	0	0	0	0	0	0
7589	Water Line - Chrisman Rd - New Ext to Pescadero Ave	815,000	F357-NEI, Ph 2	113,220	701,780	0	0	0	0	0	0
7590	Water Line - Chrisman Rd - 11th St to SCSWSP Pipeline	4,860,250	F357-NEI, Ph 2	124,196	4,736,054	0	0	0	0	0	0
7591	Water Lines Replacement Program - FY08 Phase	250,000	F511-Water	0	250,000	0	0	0	0	0	0
7592	Water Well #9 - 6th St & Tracy Blvd	2,371,400	F351-NEI, Ph 1	0	1,675,200	0	0	0	0	0	0
			F352-SMP Area	0	463,000	0	0	0	0	0	0
			F355-Presidio PA	0	233,200	0	0	0	0	0	0
7593	Water Banking Out of County	4,635,000	F511-Water	0	135,000	4,500,000	0	4,500,000	0	0	0
7594	Clearwell Interior Coating - Water Treatment Plant	345,000	F511-Water	0	50,000	295,000	295,000	0	0	0	0
	Total Current Projects	80,338,812		54,777,181	12,026,441	13,535,190	5,383,800	5,201,390	325,000	125,000	2,500,000

Project #	Project Title and Description
7587	*WATER LINES REPLACEMENT PROGRAM, FY07 PHASE. This is an ongoing replacement program of deteriorating and failing water lines, as identified by the Utilities Department, to insure system performance. Work is completed. There will be no impact to the Operating Budget.*
7588	*WATER LINE REPLACEMENT, TENTH STREET, E STREET TO EAST STREET. Replacement of existing leaking ACP water line with new ductile iron pipe, including all services. This project will be done in conjunction with CIP 7386. Work is completed. There will be no impact to the Operating Budget.*
7589	*NEW WATER LINE, CHRISMAN ROAD, NORTH OF GRANT LINE ROAD. Phase 2 of the Northeast Industrial area development requires the installation of 2,700 linear feet of 12" distribution lines along the new extension of Chrisman Road to Pescadero Avenue. Work is underway. Anticipated completion is April 2008. Impacts to Operating Budget - approximately $3,700 per mile, annually, for operation and maintenance costs.*
7590	*NEW WATER LINE, CHRISMAN ROAD, NORTH OF ELEVENTH STREET. Phase 2 of Northeast Industrial area development requires the installation of 18" water line on Chrisman Road, north of Eleventh Street to SCSWSP pipeline. Includes installation of 12,100 feet of 18" SCSWSP transmission main. Also includes the installation of an 18" regulating valve on the SCSWSP transmission main. Design is underway. Anticipated completion is April 2008. Impacts to Operating Budget - approximately $3,700 per mile, annually, for operation and maintenance costs.*
7591	*WATER LINES REPLACEMENT PROGRAM, FY08 PHASE. This is an ongoing replacement program of deteriorating and failing water lines, as identified by the Utilities Department, to insure system performance. Work is completed. There will be no impact to the Operating Budget.*
7592	*WATER WELL #9, SIXTH STREET AND TRACY BOULEVARD. The construction of a new water production well with 3.2 mgd capacity is required in order to meet emergency flow for South MacArthur, Northeast Industrial, and Presidio developments. Design is underway. Anticipated completion is December 2008. Impacts to Operating Budget - approximately $94,200 annually, for operation and maintenance costs.*
7593	*WATER BANKING, OUT OF COUNTY. The City is participating in one of the out of area water banking projects. This project, as identified in the Urban Water Management Plan, is a dry year storage plan to provide a plentiful water supply in critically dry years. This project is needed after 2010 and is in addition to the local aquifer storage and recover project. Planned for FY09-10. Anticipated completion is February 2010. Impacts to Operating Budget - approximately $26,300 annually for maintenance costs, commencing upon project completion.*
7594	*CLEARWELL INTERIOR COATING, JOHN JONES WATER TREATMENT PLANT. Engineering services are needed to evaluate the existing coating failure followed by design and construction services to recoat the surfaces. Project is proposed for FY08-09. Anticipated completion is June 2009. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS										
7595 ***75PP-001***	Water Lines Replacement Program - Future Phases	1,510,000	F511-Water	0	0	1,510,000	275,000	275,000	290,000	320,000	350,000
7596	Water Lines Replacement - Beverly & Carlton Avenues	520,000	F511-Water	0	0	520,000	520,000	0	0	0	0
7597	Booster Station Replacem - Patterson Pass Station	760,000	F511-Water	0	0	760,000	760,000	0	0	0	0
7598	Telemetry (SCADA) Statio - Rose Ranch Station	106,000	F511-Water	0	0	106,000	106,000	0	0	0	0
7599	Well Demolition - Tidewater Well	35,000	F511-Water	0	0	35,000	35,000	0	0	0	0
75A0	Water Lines Replacement - Grant Line Rd, Bessie to MacArthur	1,300,000	F511-Water	0	0	1,300,000	1,300,000	0	0	0	0
75A1	Water Lines Replacement - Bessie Ave, 11th St to Grant Line Rd	650,000	F511-Water	0	0	650,000	120,000	530,000	0	0	0
75PP-067	Storage Pumping Facilities - 3.5 mgd Facility	2,208,000	F511-Water	0	0	2,208,000	0	0	0	2,208,000	0
75PP-077	Water Lines Replacement - Holly to Bessie Areas	1,400,000	F511-Water	0	0	1,400,000	0	0	1,400,000	0	0
75PP-081	Water Storage Reservoir - Tracy Gateway Area	2,268,000	F356-Tracy Gtwy	0	0	2,268,000	0	0	0		2,268,000

Project #	Project Title and Description
7595	*WATER LINES REPLACEMENT PROGRAM, FUTURE PHASES. This is an annual contingency program for the replacement of deteriorating and failing water lines, as identified by the Utilities Department, to insure system performance. There will be no impact to the Operating Budget.*
7596	*WATER LINES REPLACEMENT, BEVERLY AND CARLTON AVENUES. Replacement of approximately 2,112 linear feet of existing 8" deteriorated water lines in W. Beverly Ave, from Holly Dr to Bessie Ave, and approximately 1,176 linear feet in W. Carlton Ave, from Holly Dr to Parker Ave. Planned for FY08-09. Anticipated completion June 2009. There will be no impact to the Operating Budget.*
7597	*BOOSTER STATION REPLACEMENT, PATTERSON PASS. Replacement of pumps, valves, speed drives and motor control centers. Constructed in 1990, the equipment is worn out and no longer reliable. Planned for FY08-09. Anticipated completion June 2009.*
7598	*TELEMETRY STATION- ROSE RANCH. Install a SCADA system to relay Zone 1 and Zone 2 water pressures to the Wastewater Treatment Plant. Water system pressure data is needed in order to determine appropriate settings at the WWTP. This will replace the destroyed Valpico line valve SCADA station. Planned for FY08-09. Anticipated completion January 2009.*
7599	*WELL DEMOLITION, TIDEWATER WELL. This project is for the demolition of the Tidewater Well to State standards. Will also demolish and remove the structure at this south area well. This facility is no longer operational and is no longer needed. The well casing has deteriorated beyond repair. The Tidewater well was replaced by Production Well No. 8. Planned for FY08-09. Anticipated completion January 2009.*
75A0	*WATER LINE REPLACEMENT, GRANT LINE ROAD. Replace approximately 5,375 linear feet of existing undersized and deteriorated 12" pipe with new 16" d.i. pipe in Grant Line Rd, from Bessie Ave to MacArthur Dr. Project is necessary in order to strengthen the system and looping capabilities. Project will be done during the reconstruction of Grant Line Rd, between Bessie Ave and MacArthur Dr, CIP 7352. Planned for FY08-09. Anticipated completion June 2010.*
75A1	*WATER LINE REPLACEMENT, BESSIE AVE. Replace approximately 5,300 linear feet of existing undersized and deteriorated 6" c.i. pipe with new 8" d.i. pipe from 11th St to Grant Line Rd. Project is necessary in order to strengthen the system and looping capabilities. Project will be done during the reconstruction of Bessie Ave, CIP 73A1. Planned FY08-10. Anticipated completion June 2010.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS (Continued)										
75PP-082	Water Pump Stations - Tracy Gateway Area	1,620,000	F356-Tracy Gtwy	0	0	1,620,000	0	0	0	0	1,620,000
75PP-083	Emergency Well - Tracy Gateway Area	2,671,100	F356-Tracy Gtwy	0	0	2,671,100	0	0	0	0	2,671,100
75PP-086	Watershed Survey - 2011 Update	30,000	F511-Water	0	0	30,000	0	0	30,000	0	0
75PP-087	Urban Water Mgmt Plan - 2010 Update	115,000	F511-Water	0	0	115,000	0	0	115,000	0	0
75PP-090	Interfund Reimbursement for CIP 7352 - SSJID	0	F511-Water	0	0	-2,679,000	-2,637,000	-42,000	0	0	0
			F325-Utilities Pl C	0	0	2,637,000	2,637,000	0	0	0	0
			F351-NEI Ph 1	0	0	0	0	0	0	0	0
			F352-SMP Area	0	0	220,900	0	220,900	0	0	0
			F355-Presidio PA	0	0	-178,900	0	-178,900	0	0	0
75PP-094	Water Master Plan - Citywide Update	38,100	F511-Water	0	0	14,000	0	0	0	0	14,000
			F5356-Tracy Gtw	0	0	24,100	0	0	0	0	24,100
75PP-095	Back-Up Generator - City Wellfield	402,000	F511-Water	0	0	402,000	0	0	402,000	0	0
	Total New Projects	15,633,200		0	0	15,633,200	3,116,000	805,000	2,237,000	2,528,000	6,947,200
	TOTAL PROJECTS	95,972,012		54,777,181	12,026,441	29,168,390	8,499,800	6,006,390	2,562,000	2,653,000	9,447,200

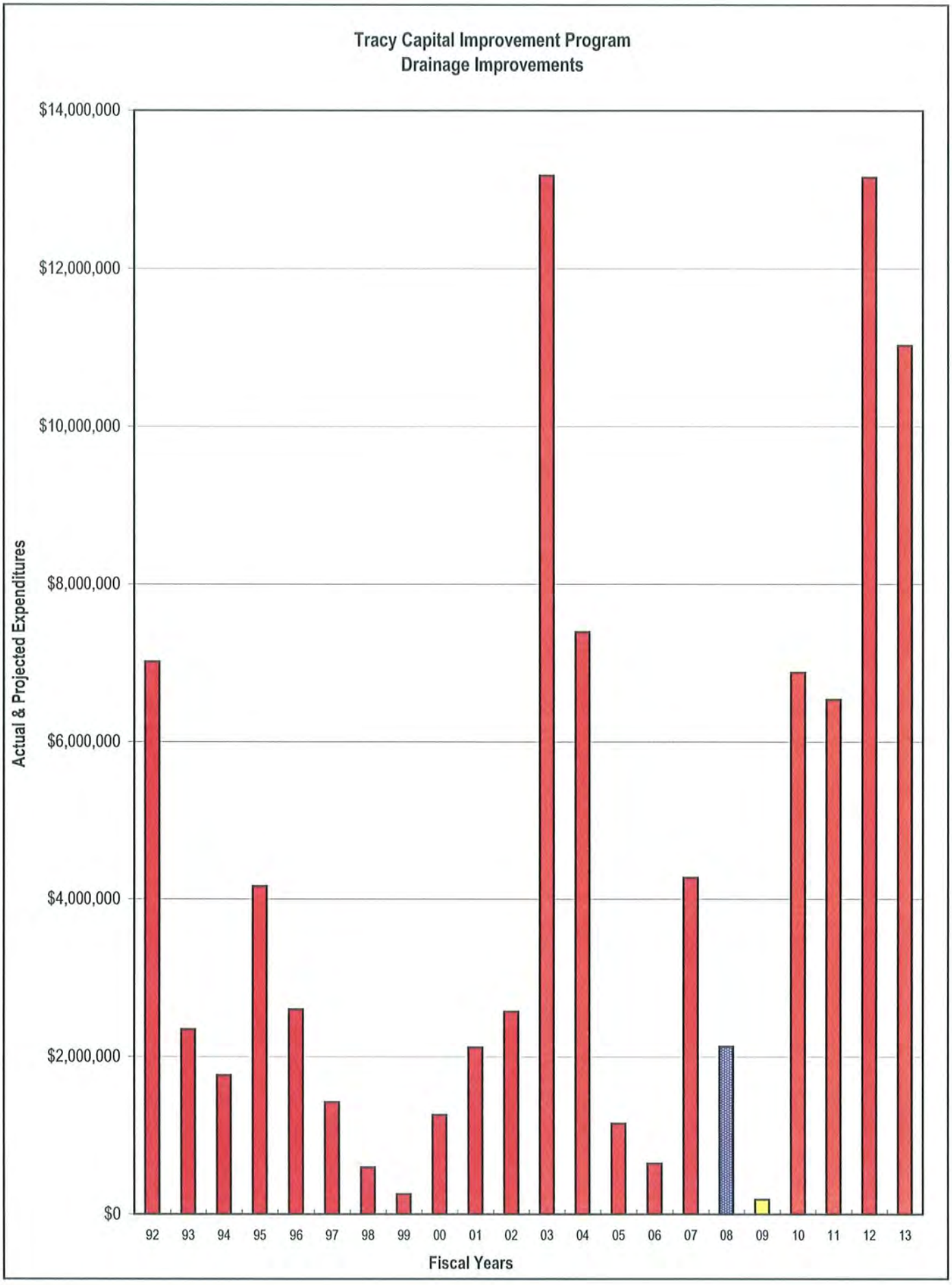
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 76

DRAINAGE IMPROVEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013



City of Tracy

Group 76 - Drainage Improvements

Five Year Plan - FY08-09 through FY12-13

	by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
9	Current Projects	11,678,605	1,954,443	2,130,062	7,594,100	144,600	2,897,600	709,700	3,842,200	0
21	New Projects	30,219,405	21,005	0	30,198,400	43,000	3,984,700	5,828,600	9,315,800	11,026,300
30	Totals	41,898,010	1,975,448	2,130,062	37,792,500	187,600	6,882,300	6,538,300	13,158,000	11,026,300
	by Funding Sources									
	F101-General	0	0	0	0	0	0	0	0	0
	F301-General Projects	100,000	0	0	100,000	0	100,000	0	0	0
	F312-Infill Drainage	3,959,505	21,005	0	3,938,500	0	-1,167,300	1,672,400	3,372,400	61,000
	F322-Plan C Drainage	2,548,600	0	0	2,548,600	0	415,700	1,040,900	0	1,092,000
	F342-RSP Drainage	0	0	0	0	0	0	0	0	0
	F351-NE Indus Area #1	2,660,677	41,731	833,846	1,785,100	144,600	1,290,800	349,700	0	0
	F352-So MacArthur PA	9,101,649	1,387,709	1,213,940	6,500,000	0	0	0	0	6,500,000
	F353-I205 Area Plan	0	0	0	0	0	0	0	0	0
	F354-Indus SP, South	7,848,654	510,254	0	7,338,400	0	5,486,900	1,851,500	0	0
	F355-Presidio Area	0	0	0	0	0	0	0	0	0
	F356-Tracy Gateway Area	689,100	0	0	689,100	0	0	0	0	689,100
	F357-NE Indus Area #2	12,090,200	0	0	12,090,200	0	485,000	0	8,973,000	2,632,200
	F541-Drainage Enterprise	1,247,625	25	41,000	1,206,600	43,000	43,000	256,000	812,600	52,000
	Assessments	0	0	0	0	0	0	0	0	0
	Future Developments	1,367,800	0	0	1,367,800	0	0	1,367,800	0	0
	Developer's Contribution	284,200	14,724	41,276	228,200	0	228,200	0	0	0
		41,898,010	1,975,448	2,130,062	37,792,500	187,600	6,882,300	6,538,300	13,158,000	11,026,300

CIP Expenditures-Prior Years			
FY06-07	4,272,920	511,900	New Appropriations
FY05-06	647,248	1,309,762	Carryovers from FY07
FY04-05	1,152,599	0	Deferrals
FY03-04	7,394,527	308,400	Supplementals

Of 9 Current Projects, 5 Require New Funding, 1 in FY08-09.

Of 22 New Projects, 2 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7627	Drainage Pipeline-Bessie	3,992,200	F312-Infill Drng	0	0	3,228,600	0	0	150,000	3,078,600	0
	- Eaton to Grant Line Rd		F541-Drng Enter	0	0	763,600	0	0	0	763,600	
7628	Storm Drain Line	436,077	F351-NEI, Ph 1	41,731	44,646	349,700	0	0	349,700	0	0
	- Grant Line, W of Paradise Rd		Future Develpmnt	0	0	0	0	0	0	0	0
7634	Drainage Improvements	2,601,649	F352-SoMacArthur	1,387,709	1,213,940	0	0	0	0	0	0
	- South MacArthur Sub-Basin		F342-RSP Drng	0	0	0	0	0	0	0	0
7636	C2 Channel Improvements	772,500	F351-NEI, Ph 1	0	627,900	144,600	144,600	0	0	0	0
	- NE Industrial Area										
7639	Drainage Improvements	210,025	F541-Drng Ent	25	0	210,000	0	0	210,000	0	0
	- Berg Ave Area										
7643	Drainage Improvements	161,300	F351-NEI, Ph 1	0	161,300	0	0	0	0	0	0
	- NE Industrial Area										
7645	Detention Basin 2A	3,407,854	F354-ISP So	510,254	0	2,714,700	0	2,714,700	0	0	0
	- ISP South, Zone 2		F312-Infill Drng	0	0	182,900	0	182,900	0	0	0
7649	Pump Station Upgrade	56,000	F312-Infill Drng	0	0	0	0	0	0	0	0
	- SWC, Larch Rd & Tracy Blvd		Developer Contrib	14,724	41,276	0	0	0	0	0	0

Project #	Project Title and Description
7627	*DRAINAGE IMPROVEMENTS - BESSIE AVENUE. Installation of 4,000 linear feet of 30" storm drain line in Bessie Avenue, from Eaton Ave to Grant Line Rd, due to localized flooding in the area. Work to be done in conjunction with 73PP-022. Project deferred to FY10-12. Anticipated completion June 2012. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7628	*STORM DRAIN LINE - GRANT LINE ROAD. Installation of 1,250 lineal feet of 66" storm drain line in Grant Line Rd, west of Paradise Rd. Project will be constructed in conjunction with CIPs 7643 and 7348. Design underway. Work planned for FY10-11. Anticipated completion is October 2011. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7634	*DRAINAGE IMPROVEMENTS - SOUTH MACARTHUR SUB-BASIN, INCLUDING EASTLAKE SUBD PHASE I. Installation of various storm drainage pipes, box culverts, "V" channel, and a 4 AF drainage basin. The project was completed by the Developer and reimbursed from the Assessment District. Project provides ultimate ROW for ultimate channel, ultimate box culverts, and pipes for the East side developments. The temporary V-channel will be reconstructed to ultimate size and the existing small detention basin will be expanded when future benefiting properties develop. Project is required for the development of the South MacArthur and Eastlake areas. Work completed by Developer, additional reimbursement due. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7636	*C2 CHANNEL IMPROVEMENTS - NORTHEAST INDUSTRIAL AREA. This project is for improvements and land acquisition, from Grant Line Road to Pescadero Avenue, for the C2 channel which is necessary for NE Industrial development. Design is underway. Anticipated completion is October 2009. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7639	*DRAINAGE IMPROVEMENTS - BERG AVENUE AREA. Installation of drainage improvements which include drainage curbs, gutters, and pipelines in order to provide improved drainage service to the Berg Avenue area. Project will be done as part of the reconstruction of Berg Avenue, and has been deferred to FY10-11. Anticipated completion is June 2011. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7643	*DRAINAGE IMPROVEMENTS - NORTHEAST INDUSTRIAL AREA. Installation of an 8' by 6' concrete box culvert on Grant Line Road. Drainage system improvements are necessary for NE Industrial development. Design is underway. Anticipated completion is October 2011. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7645	*NEW DETENTION BASIN 2A - INDUSTRIAL SPECIFIC PLAN, SOUTH AREA, ZONE 2. Construction of a detention basin with new storm drain mains, including 60" RCP inflow pipe and 24" outfall pipe. Detention basin 2A is part of the Citywide Storm Drain Master Plan and is needed in order for downstream storm drainage facilities to function properly. Project planned for FY09-10. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $2,500 per mile annually, for operation and maintenance costs.*
7649	*STORM DRAIN PUMP STATION UPGRADE IMPROVEMENTS - SWC OF LARCH ROAD AT TRACY BOULEVARD. Upgrade to storm drainage pump station which includes the upgrading of existing pump impellers and other related items. Project is developer funded. Work is underway. This project will have minimal impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS (Continued)										
7650	Storm Drainage Replcmnt Program - FY08 Phase	41,000	F541-Drng Ent	0	41,000	0	0	0	0	0	0
	Total Current Projects	11,678,605		1,954,443	2,130,062	7,594,100	144,600	2,897,600	709,700	3,842,200	0
	NEW PROJECTS										
7651 ***76PP-001***	Storm Drainage Replcmnt Program - Future Phases	233,000	F541-Drng Ent	0	0	233,000	43,000	43,000	46,000	49,000	52,000
76PP-007	Retention Pond Removal - Almondwood Subdivision	390,000	F312-Infill Drng	0	0	390,000	0	390,000	0	0	0
76PP-008	Retention Pond Removal - Greenleaf #1	350,000	F312-Infill Drng	0	0	350,000	0	350,000	0	0	0
76PP-009	Construction - Westside Channel, N of Edgewood	228,200	F342-RSP Drng	0	0	0	0	0	0	0	0
			Developer Contrib	0	0	228,200	0	228,200	0	0	0
76PP-024	Detention Basin 2B - Blue Zone	5,495,000	F312-Infill Drng	0	0	1,172,400	0	0	1,172,400	0	0
			F322-Plan C Drng	0	0	1,103,300	0	243,600	859,700	0	0
			F354-ISP So	0	0	1,851,500	0	0	1,851,500	0	0
			Future Develpmnt	0	0	1,367,800	0	0	1,367,800	0	0
76PP-027	Storm Drain - Sterling Parl - Yellow Zone (48")	172,100	F322-Plan C Drng	0	0	172,100	0	172,100	0	0	0
76PP-028	Storm Drain - San Marco - Yellow Zone (42")	181,200	F322-Plan C Drng	0	0	181,200	0	0	181,200	0	0
76PP-035	Storm Drains - Eastlake - Pink Zone (18")	1,153,000	F322-Plan C Drng	0	0	1,092,000	0	0	0	0	1,092,000
			F312-Infill Drng	0	0	61,000	0	0	0	0	61,000
76PP-039	Drainage Improvements - South MacArthur, Phase 2	6,500,000	F352-SMPA Area	0	0	6,500,000	0	0	0	0	6,500,000
			Future Develpmnt	0	0	0	0	0	0	0	0

Project #	Project Title and Description
7650	*STORM DRAIN LINES REPLACEMENT PROGRAM, FY08 PHASE. This is an ongoing replacement program for failing and deteriorating storm drain lines, as identified by the Utilities department, to insure drainage system performance. There will be no impact to the Operating Budget.*
7651 **76PP-001**	*STORM DRAINAGE REPLACEMENT PROGRAM, FUTURE PHASES. This is an ongoing replacement program for failing and deteriorating storm drain lines, as identified by the Utilities department, to insure drainage system performance. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS (Continued)										
76PP-048	Drainage Improvements - ISP South, Zone 1	682,000	F354-ISP So	0	0	682,000	0	682,000	0	0	0
76PP-050	Interfund Reimbursement - CIP 7605, WS Channel Zone 1	0	F312-Infill Drng	0	0	-1,384,800	0	-1,384,800	0	0	0
			F354-ISP So	0	0	1,384,800	0	1,384,800	0	0	0
76PP-051	Interfund Reimbursement - CIP 7605, WS Channel Zone 2	0	F312-Infill Drng	0	0	-705,400	0	-705,400	0	0	0
			F354-ISP So	0	0	705,400	0	705,400	0	0	0
76PP-052	Drainage Improvements - Grant Line Road	1,290,800	F351-NEI, Ph 1	0	0	1,290,800	0	1,290,800	0	0	0
76PP-053	Drainage Improvements - Lincoln Blvd, 11th to Beverly	293,800	F312-Infill Drng	0	0	293,800	0	0	0	293,800	0
76PP-059	Retention Pond Removal - Greenleaf #3	201,590	F312-Infill Drng	1,590	0	200,000	0	0	200,000	0	0
76PP-060	Retention Pond Removal - Centennial Estates	169,415	F312-Infill Drng	19,415	0	150,000	0	0	150,000	0	0
76PP-061	Drainage Conveyance - Tracy Gateway Area	689,100	F356-Tracy Gtwy	0	0	689,100	0	0	0	0	689,100
76PP-063	Storm Drain Improvement - Chrisman Rd, N of Grant Line Rd	548,300	F357-NEI, Ph 2	0	0	548,300	0	0	0	0	548,300
76PP-064	Drainage Improvements - Pescadero Avenue	11,056,900	F357-NEI, Ph 2	0	0	11,056,900	0	0	0	8,973,000	2,083,900
76PP-065	Drainage Improvements - Chrisman Road	485,000	F357-NEI, Ph 2	0	0	485,000	0	485,000	0	0	0
76PP-066	Detention Basin Upgrade - DB5, Placensia Fields	100,000	F541-Drng Enterp	0	0	0	0	0	0	0	0
			F301-Gen Prjts	0	0	100,000	0	100,000	0	0	0
	Total New Projects	30,219,405		21,005	0	30,198,400	43,000	3,984,700	5,828,600	9,315,800	11,026,300
	TOTAL PROJECTS	41,898,010		1,975,448	2,130,062	37,792,500	187,600	6,882,300	6,538,300	13,158,000	11,026,300

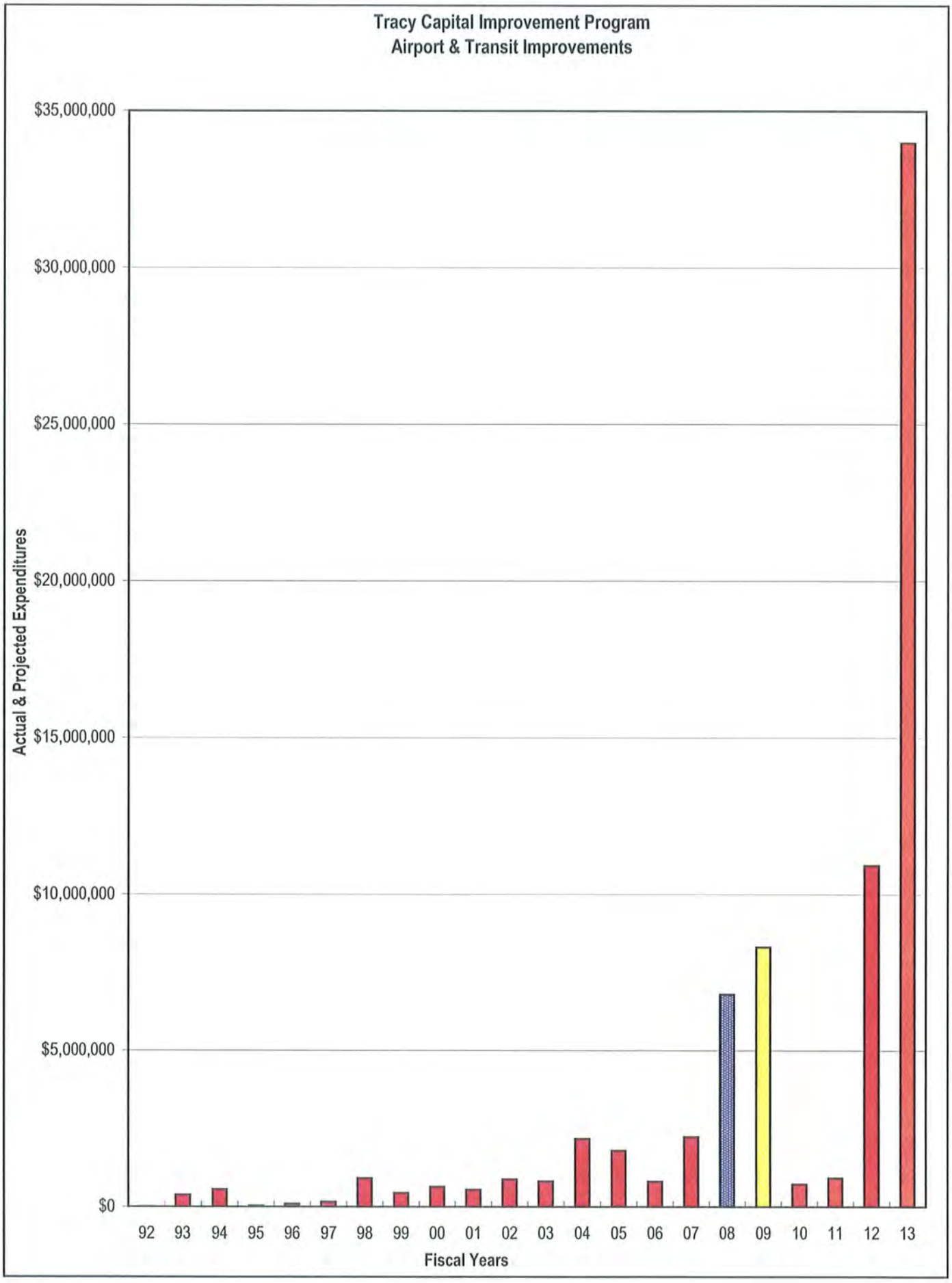
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 77

AIRPORT
and
TRANSIT
IMPROVEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013



City of Tracy

Group 77 - Airport & Transit Improvements

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
18 Current Projects	18,268,997	4,130,026	6,801,971	7,337,000	7,317,000	20,000	0	0	0
20 New Projects	47,532,000	0	0	47,532,000	991,400	709,000	918,000	10,924,400	33,989,200
38 Totals	65,800,997	4,130,026	6,801,971	54,869,000	8,308,400	729,000	918,000	10,924,400	33,989,200
by Funding Sources									
F242-Transp Sales Tax	4,160,500	2,437,943	1,722,557	0	0	0	0	0	0
F301-General Projects	10,695,600	201,783	133,217	10,360,600	0	0	0	1,017,000	9,343,600
F381-Com Dev Ag Prjts	594,000	0	0	594,000	241,000	0	0	0	353,000
F561-AirportDrainage	3,785,053	91,723	98,430	3,594,900	0	20,000	5,300	641,800	2,927,800
F571-Transit	1,334,137	149,438	415,799	768,900	150,100	141,800	143,600	333,400	0
FAA Grant	29,768,690	571,941	639,249	28,557,500	0	0	190,000	7,523,900	20,843,600
FTA Grant	4,590,102	339,019	1,175,583	3,075,500	600,300	567,200	574,400	1,333,600	0
CMAQ Grant	698,813	223,599	475,214	0	0	0	0	0	0
State Aviation Grant	673,102	42,580	29,922	600,600	0	0	4,700	74,700	521,200
State Aviation Loan	2,112,000	0	2,112,000	0	0	0	0	0	0
State Transit Grant	7,389,000	72,000	0	7,317,000	7,317,000	0	0	0	0
	65,800,997	4,130,026	6,801,971	54,869,000	8,308,400	729,000	918,000	10,924,400	33,989,200

CIP Expenditures-Prior Years			
FY06-07	2,243,283	3,563,300	New Appropriations
FY05-06	811,028	2,994,071	Carryovers from FY07
FY04-05	1,797,961	0	Deferrals
FY03-04	726,159	244,600	Supplementals

Of 18 Current Projects, 2 Require New Funding, 1 in FY08-09.
Of 21 New Projects, 5 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7712D	Fuel Storage Facility - Tracy Airport - Phase 4, Monitoring	60,000	F561-Airport	0	40,000	20,000	0	20,000	0	0	0
7715	Upgrade Security Lighting-Tie Down Area	12,400	F561-Airport	0	1,240	0	0	0	0	0	0
			FAA Grant	0	11,160	0	0	0	0	0	0
7716A	Tracy Airport Improvs - Phase FY03-04	536,468	F561-Airport	13,412	0	0	0	0	0	0	0
			FAA Grant	482,821	0	0	0	0	0	0	0
			State Grant	40,235	0	0	0	0	0	0	0
7716B	Tracy Airport Improvs - Relocation of Fence	762,032	F561-Airport	2,346	10,210	0	0	0	0	0	0
			FAA Grant	89,120	628,089	0	0	0	0	0	0
			State Grant	2,345	29,922	0	0	0	0	0	0
7718	Bus Shelters - Ph 1 - 18 Locations	180,000	F571-Transit	11,812	24,188	0	0	0	0	0	0
			Federal Grant	57,228	86,772	0	0	0	0	0	0
7719	Multi-Modal Transit Station - 6th & Central	11,799,500	F301-Gen Projects	201,783	48,217	0	0	0	0	0	0
			F242-Trns Sales Tax	2,437,943	1,722,557	0	0	0	0	0	0
			Grant Funding	72,000	0	7,317,000	7,317,000	0	0	0	0
7720	Roof Repairs - Tracy Flight Center	34,748	F561-Airport	30,725	4,023	0	0	0	0	0	0
			FAA Grant	0	0	0	0	0	0	0	0
7721	Bus Stop Improvs - 126 Locations	1,531,100	F571-Transit	34,624	272,176	0	0	0	0	0	0
			FTA Grant	135,489	1,088,811	0	0	0	0	0	0
7722	CNG Fuel Station Expansion - BSC	650,000	F571-Transit	10,565	119,435	0	0	0	0	0	0
			FTA Grant	0	0	0	0	0	0	0	0
			CMAQ Grant	44,786	475,214	0	0	0	0	0	0
7723	CNG Transit Buses - Two (2)	417,552	F571-Transit	92,437	0	0	0	0	0	0	0
			FTA Grant	146,302	0	0	0	0	0	0	0
			CMAQ Grant	178,813	0	0	0	0	0	0	0
7724	Fuel Tank Changeout - Tracy Airport	19,999	F561-Airport	19,999	0	0	0	0	0	0	0

Project #	Project Title and Description
7712D	*FUEL FACILITY - AIRPORT. Phase 4 of monitoring the airport fuel storage facility. Provides for the collection of soil samples and submission to S. J. County Health Department for testing. Monitoring is underway. Anticipated completion is June 2010. There will be no impact to the Operating Budget.*
7715	*UPGRADE SECURITY LIGHTS, TIE-DOWN AREA - AIRPORT. Upgrade security lighting in the tie down area. Project will provide security and safety for aircraft while taxiing in a congested area. Work is completed. There will be no significant impact to the Operating Budget.*
7716A	*AIRPORT IMPROVEMENTS, FY03-04 PHASE. This project is for Airport Entitlement related projects which included crack sealing, runway taxiway and apron reconstruction (including new pavement marking), CalTrans inspection items, Airport Layout Plan update, and runway safety area rehabilitation. Work is completed. Impacts to Operating Budget - approximately $385,800, annually, for operation and maintenance costs.*
7716B	*AIRPORT IMPROVEMENTS, RELOCATION OF FENCE. This project is a safety issue and is part of a current grant request. Work completed. There will be no impact to the Operating Budget.*
7718	*BUS SHELTERS, PHASE 1. Installation of new stops and improvements for 18 locations, as per the 2004 Transit Analysis and Action Plan, to increase public transit ridership through route and bus stop design improvements. Work is completed. Lighted shelters will have a minimal impact to the Operating Budget of approximately $600 per year.*
7719	*MULTI-MODAL TRANSIT STATION, 6TH STREET AND CENTRAL AVENUE. Construction of a multi-modal transit station in downtown Tracy to provide public transportation connectivity to downtown Tracy. Design is underway. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $52,500 per year for operation and maintenance costs.*
7720	*ROOF REPAIR, TRACY FLIGHT CENTER. Repairs needed for the Flight Center roof . Leaks have worsened and are beginning to damage wood trusses. Work is completed. There will be no impact to the Operating Budget.*
7721	*BUS STOP IMPROVEMENTS, PHASE 1. Installation of new stops and improvements for 126 locations, as per the 2004 Transit Analysis and Action Plan, to increase public transit ridership through route and bus stop design improvements. Design is underway. Anticipated completion is September 2008. Lighted shelters will have a minimal impact to the Operating Budget of approximately $600 per year.*
7722	*CNG FUELING STATION EXPANSION, BOYD SERVICE CENTER. This project will add a CNG compressor and aerated equipment necessary for Tracer fixed route expansion and fueling recovery. Work is completed. There will be no significant impact to the Operating Budget.*
7723	*CNG TRANSIT BUSES. Two (2) new 30 foot Compressed Natural Gas buses are needed for the City's Tracer fixed route expansion program. Buses are in service. Since these are replacement buses, there will be no impact to the Operating Budget.*
7724	*FUEL TANK CHANGEOUT, AIRPORT. This project is for the disposal of hazardous waste material; cleaning and purging fuel tanks, lines and pumping stations; removal of 80LL jet fuel; removal of piping connected to manway; interior water wash; replacement of filters; and tank certification as 100LL ready. Work is completed. There will be no significant impact to the Operating Budget. However, there is anticipated new revenue from the sale of 100LL fuel.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (Continued)											
7725	Asphalt Repairs - New Jerusalem Airport	25,000	F561-Airport	2,043 #	22,957	0	0	0	0	0	0
7726	Economic Analysis - Tracy Airport	23,198	F561-Airport	23,198	0	0	0	0	0	0	0
7727	T-Hangar Installations - Tracy Airport - 44 Portable Hangars	2,112,000	F561-Airport	0	0	0	0	0	0	0	0
			State Aviation Loan	0	2,112,000	0	0	0	0	0	0
7728	Sanitary Improvs - Tracy Airport	50,000	F561-Airport	0	10,000	0	0	0	0	0	0
			F301-Gen Projects	0	40,000	0	0	0	0	0	0
7729	Park Improvements - Tracy Airport Park	25,000	F561-Airport	0	0	0	0	0	0	0	0
			F301-Gen Projects	0	25,000	0	0	0	0	0	0
7730	Concession Area - Tracy Airport	20,000	F561-Airport	0	0	0	0	0	0	0	0
			F301-Gen Projects	0	20,000	0	0	0	0	0	0
7731	FBO Hangar Lighting - Tracy Airport	10,000	F561-Airport	0	10,000	0	0	0	0	0	0
	Total Current Projects	18,268,997		4,130,026	6,801,971	7,337,000	7,317,000	20,000	0	0	0
	NEW PROJECTS										
7732	Main Entrance Improvs -Tracy Airport	241,000	F561-Airport	0	0	0	0	0	0	0	0
			F381-CDA Funds	0	0	241,000	241,000	0	0	0	0
7733	Bus Security Systems - Transit Bus Fleet	156,000	F571-Transit	0	0	31,200	7,200	24,000	0	0	0
			FTA Grant	0	0	124,800	28,800	96,000	0	0	0

Project #	Project Title and Description
7725	*ASPHALT REPAIRS, NEW JERUSALEM AIRPORT. This project is for repairs to the runway 12/30 pavement, as per CalTrans Division of Aeronautics compliance inspection, at the New Jerusalem Airport. Work is completed. There will be no impact to the Operating Budget.*
7726	*ECONOMIC ANALYSIS, AIRPORT. Consultant to assess the airport's role within the region; conduct comparative studies of similar airports within the region; evaluate airport's infrastructure and feasibility for expansion, recommend or reject further investment in the airport and report to City Council. Study is completed. There will be no impact to the Operating Budget.*
7727	*T-HANGAR INSTALLATION, AIRPORT. Construction and installation of up to 44 T-Hangars, as per the recommendation of the Airport Improvements Options approved by Council January 2, 2006. Project is planned for FY08-09. Anticipated completion is November 2008. Hangars are being constructed with a State loan. Impact to debt budget is offset by rental income.*
7728	*SANITARY IMPROVEMENTS, AIRPORT. Improvements are needed in order to accommodate facility expansion needs. They will either be an upgrade to, or relocation and enlargement of, the existing septic system or the installation of sanitized and aesthetically pleasing high-end restrooms. Project is proposed for FY08-09. Anticipated completion is September 2008. There will be no significant impact to the Operating Budget.*
7729	*PARK IMPROVEMENTS, AIRPORT PARK. Improvements include the installation of durable shades for park visitors and new irrigation lines, parts and booster pump, in order to preserve and prolong the life of the lawn and landscaped areas. Work is underway. Anticipated completion is November 2008. There will be no significant impact to the Operating Budget.*
7730	*CONCESSION AREA, AIRPORT. Minor renovation of office space and installation of vending machines. Project is planned for FY08-09. Anticipated completion is June 2009 There will be no significant impact to the Operating Budget, but minor revenue from new concessions.*
7731	*FBO HANGAR LIGHTING, AIRPORT. Updated lighting, wiring, circuit breakers, boxes, and other related items in order provide better lighting for FBO staff to function. Will also improve aesthetics and attract business/community interest. Work is completed. There will be a minor increase in electrical expenses that will be offset in the new FBO lease.*
7732	*MAIN ENTRANCE, AIRPORT. Improvements to the main entrance, which include lighting and main entrance/exit paving. This project will improve traffic safety and enhance hospitality to the public who uses the airport. Project is planned for FY08-09. Anticipated completion is June 2009. There will be a minor increase to electrical expense in the Operating Budget.*
7733	*BUS SECURITY SYSTEMS, TRANSIT BUS FLEET. Installation of security systems in the Transit Bus Fleet. The project provides for three (3) audio and video cameras per bus. Installation will take place in 3 buses in FY08-09, and 9 buses in FY09-10. Anticipated completion is June 2010. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (Continued)											
7734	Para Transit Buses	2,174,000	F571-Transit	0	0	434,800	100,000	117,800	111,600	105,400	0
	- 10 Replacements		FTA Grant	0	0	1,739,200	400,000	471,200	446,400	421,600	0
7735	Front Counter Upgrade	40,000	F571-Transit	0	0	8,000	8,000	0	0	0	0
	- P&CS Building		FTA Grant	0	0	32,000	32,000	0	0	0	0
7736	Short-Range Public	174,400	FTA Grant	0	0	34,900	34,900	0	0	0	0
	Transit Plan, 10 Year		F571-Transit	0	0	139,500	139,500	0	0	0	0
77PP-010	Public Parking Area	353,000	F561-Airport	0	0	0	0	0	0	0	0
	Repairs - Tracy Airport		F381-CDA Funds	0	0	353,000	0	0	0	0	353,000
77PP-016	Aircraft Wash Facility	99,400	F561-Airport	0	0	99,400	0	0	0	99,400	0
	-Tracy Airport										
77PP-017	Helicopter Pad	91,800	F561-Airport	0	0	2,400	0	0	0	0	2,400
	- Tracy Airport		FAA Grant	0	0	87,200	0	0	0	0	87,200
			State Grant	0	0	2,200	0	0	0	0	2,200
77PP-018	Utilities & Drainage	2,776,000	F561-Airport	0	0	2,776,000	0	0	0	0	2,776,000
	Improvs - Tracy Airport										
77PP-025	Land Acquisition	21,849,000	F561-Airport	0	0	102,600	0	0	0	0	102,600
	- Tracy Airport		FAA Grant	0	0	20,756,400	0	0	0	0	20,756,400
			State Grant	0	0	519,000	0	0	0	0	519,000
			F301-Gen Projects	0	0	471,000	0	0	0	0	471,000
77PP-026	New FBO, Admin Bldg,	4,268,000	F561-Airport	0	0	34,400	0	0	0	0	34,400
	Pilot Lounge-Tracy Airport		F301-Gen Projects	0	0	4,233,600	0	0	0	0	4,233,600
77PP-027	New FBO Facility, So	2,407,000	F561-Airport	0	0	0	0	0	0	0	0
	Hangar Area-Tracy Airport		F301-Gen Projects	0	0	2,407,000	0	0	0	0	2,407,000
77PP-028	Taxiway Construction	4,808,000	F561-Airport	0	0	125,100	0	0	0	125,100	0
	& Paving-Tracy Airport		FAA Grant	0	0	4,567,500	0	0	0	4,567,500	0
			State Grant	0	0	115,400	0	0	0	115,400	0
77PP-029	Roadway Upgrade	2,232,000	F561-Airport	0	0	0	0	0	0	0	0
	-Tracy Blvd, S. of Linne Rd		F301-Gen Projects	0	0	2,232,000	0	0	0	0	2,232,000

Project #	Project Title and Description
7734 77PP-062	*TRANSIT BUSES (10) - REPLACEMENTS. Purchase of 4 new Para Transit Buses in FY08-09 and purchase of 6 new 30ft Transit Buses, at a rate of 2 per year, in FY's 09-10, 10-11, and 11-12. Anticipated completion is June 2012. There will be no impact to the Operating Budget.*
7735	*FRONT COUNTER UPGRADE, PARKS AND COMMUNITY SERVICES BUILDING. Installation of a new 15 foot wide front counter in the PC&S building to provide for ADA access. Project planned for FY08-09. Anticipated completion is June 2009. There will be no impact to the Operating Budget.*
7736	*SHORT RANGE (10 year) PUBLIC TRANSIT PLAN. The development of a short range public transit plan is required for funding purposes to direct public transit operations. Project is planned for FY08-09. Anticipated completion is November 2009. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (continued)											
77PP-030	FBO Building Repairs - Tracy Airport	1,017,000	F561-Airport	0	0	0	0	0	0	0	0
			F301-Gen Projects	0	0	1,017,000	0	0	0	1,017,000	0
77PP-033	Tracy Airport Security Enhancements	3,112,000	F561-Airport	0	0	80,900	0	0	0	80,900	0
			FAA Grant	0	0	2,956,400	0	0	0	2,956,400	0
			State Grant	0	0	74,700	0	0	0	74,700	0
77PP-054	Airport Master Plan Update - Tracy Airport	200,000	F561-Airport	0	0	5,300	0	0	5,300	0	0
			FAA Grant	0	0	190,000	0	0	190,000	0	0
			State Grant	0	0	4,700	0	0	4,700	0	0
77PP-059	Tracy Airport Beacon Relocation	12,400	F561-Airport	0	0	12,400	0	0	0	0	12,400
77PP-060	Sanitary Improvements - Tracy Airport	221,000	F561-Airport	0	0	0	0	0	0	0	0
			F301-Gen Projects	0	0	221,000	0	0	0	221,000	0
77PP-063	Park N' Ride Lot-Dntwr - Multi-Modal Transit Stn	1,300,000	F571-Transit	0	0	260,000	0	0	32,000	228,000	0
			FTA Grant	0	0	1,040,000	0	0	128,000	912,000	0
	Total New Projects	47,532,000		0	0	47,532,000	991,400	709,000	918,000	10,924,400	33,989,200
	TOTAL PROJECTS	65,800,997		4,130,026	6,801,971	54,869,000	8,308,400	729,000	918,000	10,924,400	33,989,200

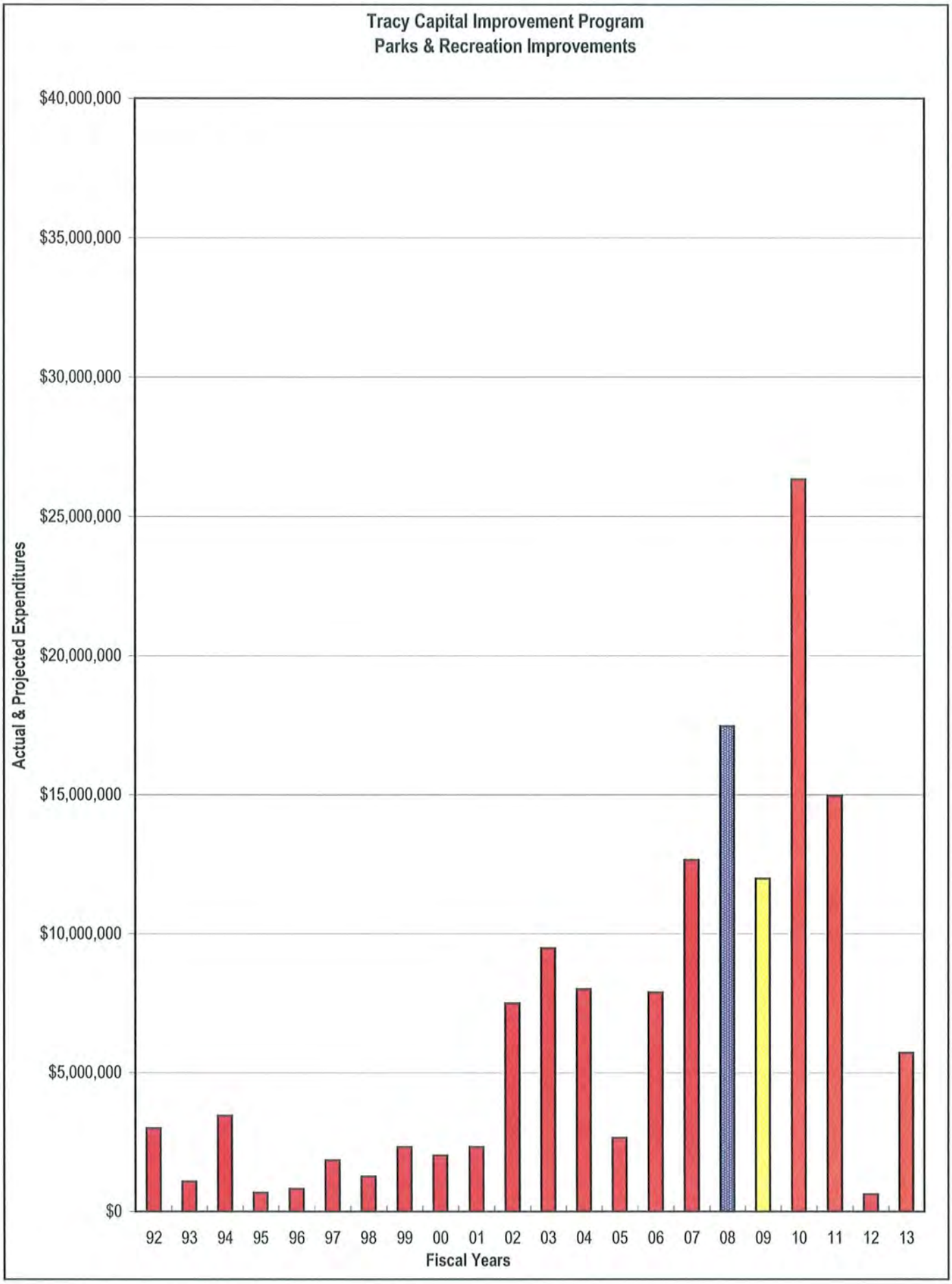
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 78

PARKS
and
RECREATION
IMPROVEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013



City of Tracy

Group 78 - Park & Recreation Improvements

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
24 Current Projects	69,331,726	23,222,705	17,464,121	28,644,900	270,000	22,390,000	5,984,900	0	0
21 New Projects	30,971,070	0	0	30,971,070	11,711,570	3,938,200	8,970,300	635,000	5,716,000
45 Totals	100,302,796	23,222,705	17,464,121	59,615,970	11,981,570	26,328,200	14,955,200	635,000	5,716,000
by Funding Sources									
F101-General Projects	59,670	0	59,670	0	0	0	0	0	0
F242-Transp Sales Tax	68,420	0	68,420	0	0	0	0	0	0
F26x-Com Dev Block Gr	0	0	0	0	0	0	0	0	0
F271-Landscaping Distr	1,680,979	65,098	490,881	1,125,000	195,000	210,000	225,000	240,000	255,000
F301-General Projects	22,345,776	2,159,345	4,150,331	16,036,100	8,167,600	900,000	6,088,500	395,000	485,000
F311-Infill Parks	6,084,000	0	0	6,084,000	0	0	1,308,000	0	4,776,000
F321-Parks Plan C	6,760,580	1,528,615	3,583,965	1,648,000	1,648,000	0	0	0	0
F324-Gen Fac Plan C	4,772,300	86,400	2,819,600	1,866,300	0	421,000	1,445,300	0	0
F341-RSP Parks	783,000	267,857	515,143	0	0	0	0	0	0
F352-So MacArthur PA	1,854,370	0	679,570	1,174,800	878,000	0	296,800	0	0
F353-I-205 Area SP	619,439	619,439	0	0	0	0	0	0	0
F354-ISP South Area	229,800	0	83,500	146,300	0	0	146,300	0	0
F355-Presidio Area	353,000	0	107,700	245,300	0	0	245,300	0	0
F381-Comm Dev Ag	26,551,292	15,645,951	3,905,341	7,000,000	0	2,000,000	5,000,000	0	0
F391-Kagehiro Parks	0	0	0	0	0	0	0	0	0
State Park Grant	462,970	0	0	462,970	462,970	0	0	0	0
Other Grants	3,880,000	2,850,000	0	1,030,000	630,000	0	200,000	0	200,000
Developers Contribution	23,797,200	0	1,000,000	22,797,200	0	22,797,200	0	0	0
Future Developments	0	0	0	0	0	0	0	0	0
	100,302,796	23,222,705	17,464,121	59,615,970	11,981,570	26,328,200	14,955,200	635,000	5,716,000

CIP Expenditures-Prior Years

FY06-07	12,663,377	7,592,210	New Appropriations
FY05-06	7,635,482	19,179,192	Carryovers from FY07
FY04-05	2,659,043	-11,077,400	Deferrals
FY03-04	8,015,382	1,720,119	Supplementals

Of 24 Current Projects, 5 Require New Funding, 1 in FY08-09.

Of 21 New Projects, 6 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7801	Sports Complex Netting - Tracy Sports Complex	348,000	F301-General Prjts	0	348,000	0	0	0	0	0	0
7802	Park Lighting Rprs/Repl - Kenner & Ceciliani Parks	61,825	F301-General Prjts	147	61,678	0	0	0	0	0	0
7803	Park Surveillance Cameras, Various Locs	51,555	F301-General Prjts	44,555	7,000	0	0	0	0	0	0
7805	Tree Pruning Program LMD Areas - FY07 Ph	100,000	F271-Lndsc Distr	0	100,000	0	0	0	0	0	0
7828	Grand Theatre/Cultural Arts Center-Downtown	19,958,726	F301-General Prjts	10,444	10,000	0	0	0	0	0	0
			F381-Com Dev Ag	15,054,886	3,883,396	0	0	0	0	0	0
			Community Contrib	0	1,000,000	0	0	0	0	0	0
7831	Swainson Hawk Mitigation - I205 Spec Pln	619,439	F353-I205 Sp Pln	619,439	0	0	0	0	0	0	0
7853	Ballpark Repairs - Tracy Ball Park	3,182,852	F301-General Prjts	30,852	0	2,152,000	0	0	2,152,000	0	0
			F381-Com Dev Ag	0	0	1,000,000	0	0	1,000,000	0	0
7854	Aquatics Center - Ellis Development Area	25,077,100	F324-Plan C Fac	86,400	2,669,600	0	0	0	0	0	0
			F352-SMP Area	0	129,900	0	0	0	0	0	0
			F354-ISP South	0	83,500	0	0	0	0	0	0
			F355-Presidio PA	0	107,700	0	0	0	0	0	0
			Developer Contrib	0	0	22,000,000	0	22,000,000	0	0	0
7858	Neighborhood Park-C11 - Glenbriar Subdivision	4,470,930	F321-Parks Plan C	997,025	3,473,905	0	0	0	0	0	0
			Developer Contrib	0	0	0	0	0	0	0	0
7863	Park Renovation - Dr Powers Park	1,260,000	F301-General Prjts	0	0	1,260,000	0	140,000	1,120,000	0	0
			State Park Grant	0	0	0	0	0	0	0	0

Project #	Project Title and Description
7801	SPORTS COMPLEX NETTING, TRACY SPORTS COMPLEX. Installation of additional netting to reduce risk of balls hitting private residences, and possibly residents. Work is completed. Impacts to Operating Budget - approximately $1,050 per year for operation and maintenance costs.
7802	PARK LIGHTING REPAIR AND REPLACEMENT, KENNER AND CECILIANI PARKS. Repairs and replacements of park lighting in the two parks are necessary for safety and security concerns. Work is completed. Impacts to Operating Budget - approximately $1,050 per year for operations and maintenance costs.
7803	PARK SURVEILLANCE CAMERAS. Installation of surveillance cameras in specific parks, as determined by the Parks Department, in order to deter vandalism and help identify those responsible for damage. Work is completed. Impacts to Operating Budget - approximately $1,050 per year for operations and maintenance costs.
7805	TREE PRUNING PROGRAM FOR LANDSCAPING MAINTENANCE DISTRICTS, FY07 PHASE. This project allows for annual tree pruning maintenance and replacement projects designated by zones requiring such for median trees and subdivision trees within the City's Landscaping Maintenance Districts. Work is completed. There is no impact to the Operating Budget.
7828	GRAND THEATRE / CULTURAL ARTS CENTER, DOWNTOWN TRACY. Acquire Grand Theatre complex, relocate existing tenants, design, and construct a Cultural Arts Center. The new Cultural Arts Center will include a theatre, studios, and classrooms for visual and performing arts for concerts, plays, visual arts showrooms and arts education. Work is completed. Impacts to Operating Budget - approximately $1,786,400 per year for operations and maintenance costs.
7831	SWAINSON HAWK MITIGATION, INTERSTATE 205 PLANNING AREA. Swainson hawk mitigation measures were required by the I-205 Corridor Planning Area Environmental Impact Report. Swainson Hawk Mitigation Plan implementation is underway. There is minimal impact to the Operating Budget.
7853	PARK REPAIRS, TRACY BALL PARK. Possible renovation and / or removal of ball fields, as per the 2003 Parks Commission plan review. This project was deferred to FY10-11. Anticipated completion is June 2011. There will be no significant impact to the Operating Budget.
7854	AQUATIC COMPLEX, ELLIS DEVELOPMENT AREA. Construction of an Aquatics Center with a 50 meter pool, recreation pool, water slide, sprayground, wet play structure, therapy pool, lazy river, flow rider, warm therapy pool, showers & locker rooms, ticket facilities, pool equipment and storage facilities. Planning is underway. Anticipated completion is June 2010. Impacts to Operating Budget - approximately $2,100,000 per year for operation and maintenance costs.
7858	NEIGHBORHOOD PARK, C11 - VETERANS PARK, GLENBRIAR SUBDIVISION. Construction of an 8.5 acre park. Developer to build with future reimbursement. Work is underway. Anticipated completion is December 2008. Impacts to Operating Budget - approximately $11,300 per acre, annually, for operations and maintenance costs.
7863	RENOVATION OF DR. POWERS PARK. Park renovations include the upgrade of playground structures, picnic structures, restroom and sewer pipes, trees, turf and irrigation. The playground and restrooms will be made ADA compliant. Project is proposed for FY09-11. Anticipated completion is June 2011. There will be no significant impact to the Operating Budget.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (Continued)											
7869	Youth Sports Facility	7,078,650	F301-General Prjts	2,054,413	1,532,587	0	0	0	0	0	0
	- Old Antennae Farm Site		F321-Parks Plan C	531,590	110,060	0	0	0	0	0	0
			Federal Land Grant	2,850,000	0	0	0	0	0	0	0
7883	Streetscape Revitalizatn	292,260	F271-Lndsc Distr	27,796	234,464	0	0	0	0	0	0
	- LMD Areas, FY05-06 Ph		F301-General Prjts	8,472	21,528	0	0	0	0	0	0
7885	Parks Revitalizations	193,719	F271-Lndsc Distr	37,302	156,417	0	0	0	0	0	0
	- LMD Areas, FY06-07 Ph										
7887	Central Avenue Plaza	613,010	F381-Com Dev Ag	591,065	21,945	0	0	0	0	0	0
	- Fire Station #1										
7888	Library Expansion	2,112,900	F311-Infill Parks	0	0	527,000	0	0	527,000	0	0
	- Holly Dr & Eaton Ave		F324-Plan C Fac	0	150,000	1,110,200	0	250,000	860,200	0	0
			F352-SMP Area	0	0	141,000	0	0	141,000	0	0
			F354-ISP South	0	0	69,000	0	0	69,000	0	0
			F355-Presidio PA	0	0	115,700	0	0	115,700	0	0
7891	Playground Equipment	400,000	F341-RSP Parks	16,317	383,683	0	0	0	0	0	0
	Safety Correction - Ph 2										
7893	Park Expansion	383,000	F341-RSP Parks	251,540	131,460	0	0	0	0	0	0
	- Sienna Park Subdivision										
7896	Open Space Master	59,670	F101-General	0	59,670	0	0	0	0	0	0
	Plan - Citywide										
7897	Park Eqpt Replacement	160,000	F301-General Prjts	10,462	149,538	0	0	0	0	0	0
	Program - FY06-07 Ph										

Project #	Project Title and Description
7869	*YOUTH SPORTS FACILITY, OLD FEDERAL ANTENNAE FARM, SCHULTE ROAD. Project provided for the acquisition and development of a 200 acre site as a youth sports facility, needed for the expansion of community facilities. This project was cancelled by City Council in January 2008. However, monies are still being spent through this CIP due to the finishing up of site clean up work. Future plans for this site are not yet determined. There is no impact to the Operating Budget.*
7883	*STREETSCAPE REVITALIZATION PROGRAM, FY05-06 PHASE, LANDSCAPE MAINTENANCE DISTRICT AREAS. Removal in non-funded zones, and revitalization in funded zones, of LLD streetscape medians; includes grounds, plantings, trees, turf and irrigation. Shrubs to be removed and replaced with low maintenance landscape. There will be minimal impact to the Operating Budget.*
7885	*PARK REVITALIZATION, FY05, FY06 AND FY07 PHASES, LANDSCAPE MAINTENANCE DISTRICT AREAS. Revitalization of LLD park grounds and equipment includes playgrounds, tables, benches, barbecue areas, turf, irrigation, fountains, project management design, and any other amenity that may exist in a specific park. There will be no significant impact to the Operating Budget.*
7887	*CENTRAL AVENUE PLAZA/FIREFIGHTERS STATUE, FIRE STATION #1. This project is for the construction of a plaza that includes a firefighters statue, dedicated to, and in honor of the Tracy Firefighters. Project will contribute to the overall appearance enhancement being provided by the downtown infrastructure and streetscape project. Plaza includes landscaping and hardscape features, the installation of 6 new antique style lights to match street lights, and the installation of irrigation and storm drain lines. Work is completed. Impacts to Operating Budget - approximately $5,250 annually, for operations and maintenance costs.*
7888	*EXPANSION OF CITY LIBRARY, HOLLY DRIVE AND EATON AVENUE. Expansion of existing City library to add approximately 16,500 square feet of space necessary to serve new residents and also provide an additional area needed by library management staff to handle ordering, reception, and cataloging of books. Project is planned for FY09-11. Anticipated completion is June 2011. There will be minimum impact to the Operating Budget as a result of increase in square footage.*
7891	*PLAYGROUND EQUIPMENT SAFETY CORRECTION, PHASE 2. This project provides for playground safety corrections and the installation of ADA facilities in existing Residential Specific Plan parks. Work is underway. Anticipated completion is September 2008. There will be minimal impact to the Operating Budget.*
7893	*PARK EXPANSION, TRACY PRESS PARK, SIENNA PARK SUBDIVISION. Construction of a new mini park to comply with the City of Tracy's Park Design Manual. Costs include all elements of park amenities, including playground equipment. Work is completed. Impacts to Operating Budget - approximately $11,300 per acre, annually, for operation and maintenance costs.*
7896	*OPEN SPACE MASTER PLAN, CITYWIDE. This project is a Comprehensive Open Space Master Plan Study. It will implement the General Plan action item to address planning for the acquisition and use of open space lands within the City's Sphere of Influence. The study is completed. There is no impact to the Operating Budget.*
7897	*PARKS EQUIPMENT REPLACEMENT PROGRAM, VARIOUS CITY PARKS, FY06-07 PHASE. Installation and/or replacement of worn out park ground improvements and equipment, including playground equipment, tables, benches, can holders, BBQ areas, and drinking fountains, as identified by the Parks Department. Work is underway. Anticipated completion is September 2008 There will be minimal impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
CURRENT PROJECTS (Continued)											
78A6	Park Eqpt Replacement Program - FY08 Ph	160,000	F301-General Prjts	0	160,000	0	0	0	0	0	0
78A7	Joint Aquatics Center - West High School	1,790,000	F301-General Prjts	0	1,790,000	0	0	0	0	0	0
78A8	Rehabilitation - Community Center	340,000	F301-General Prjts	0	70,000	270,000	270,000	0	0	0	0
78A9	Neighborhood Park-S2 - Yosemite Vista Subdivision	549,670	F352-SMP Area	0	549,670	0	0	0	0	0	0
78B0	Bikeway Plan Amndmnt - Bikeways Master Plan	68,420	F242-Trns Sal Tx	0	68,420	0	0	0	0	0	0
	Total Current Projects	69,331,726		23,222,705	17,464,121	28,644,900	270,000	22,390,000	5,984,900	0	0
NEW PROJECTS											
78B1	Parks Revitalizations LMD Areas-FY09, Future Ph	475,000	F271-Lndsc Distr	0	0	475,000	85,000	90,000	95,000	100,000	105,000
78B2	Streetscape Revitalizatn - LMD Areas-FY09, Future Ph	650,000	F271-Lndsc Distr	0	0	650,000	110,000	120,000	130,000	140,000	150,000
78B3	Bikeway Improvements - Various Locations	750,600	F301-General Prjts	0	0	170,600	30,600	0	65,000	0	75,000
			Bikeway Grants	0	0	580,000	180,000	0	200,000	0	200,000

Project #	Project Title and Description
78A6	*PARKS EQUIPMENT REPLACEMENT PROGRAM, FY08 PHASE. Installation and/or replacement of worn out park ground improvements and equipment, including playground equipment, tables, benches, can holders, BBQ areas, and drinking fountains, as identified by the Parks Department. Work is underway. Anticipated completion is September 2008. There will be minimal impact to the Operating Budget.*
78A7	*JOINT AQUATICS CENTER, WEST HIGH SCHOOL. Development and operation of a swimming pool at West High School, for joint use between the City and Tracy Unified School District. Work is completed. Impacts to Operating Budget - approximately $525,000, annually, for maintenance and operation costs.*
78A8	*REHABILITATION, COMMUNITY CENTER. Installation of a new roof. Removal of old carpet and flooring. Installation of new carpet and flooring. Removal of old wall paper and painting of walls. Repair of projector drop-down casement. Project planned for FY08-09. Anticipated completion is June 2009. Impacts to Operating Budget - approximately $3,200, annually, for maintenance and operation costs.*
78A9	*NEIGHBORHOOD PARK (S2), JIM RAYMOND PARK - YOSEMITE VISTA SUBDIVISION. Construction of a 1.5 acre park in the South MacArthur Planning Area. Work is completed. Impacts to Operating Budget - approximately $10,800 annually, for maintenance and operation costs.*
78B0	*BIKEWAY PLAN AMENDMENT. Development of a plan amendment to the City's Bikeways Master Plan. This plan amendment will study rail, streetscapes and irrigation district bikeways. Study is underway. Anticipated completion is July 2008. There will be no impact to the Operating Budget.*
78B1	*PARK REVITALIZATION LANDSCAPING DISTRICT PARK, FUTURE PHASES. This is an annual contingency project for the revitalization of LLD park grounds and equipment due to wear and deterioration through public usage. Project costs include playgrounds, tables, benches, barbeque areas, turf, irrigation, fountains, project management design, and any other amenity that may exist in a specific park. Next phase is planned for FY08-09. There will be minimal impact to the Operating Budget.*
78B2	*STREETSCAPE REVITALIZATION PROGRAM, FUTURE PHASES, LANDSCAPING MAINTENANCE DISTRICT AREAS. This is an annual contingency project for the removal in non-funded zones, and revitalization in funded zones, of LMD streetscape. This includes grounds, plantings, trees, turf, irrigation, shrubs, medians, channel ways and project management. Streetscape will be on an as needed basis only, revised and set annually. Next phase is planned for FY8-09. There will be minimal impact to the Operating Budget.*
78B3	*BIKEWAY IMPROVEMENTS, VARIOUS LOCATIONS. This project is for the closure of 2 gaps on two separate Class 1 bike pathways in the City. The bike routes represent a vital phase in the development of future Class 1 paths that will ultimately adjoin current routes, providing more access. Design is underway. Anticipated completion June 2010. There will be no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS (Continued)										
78B4	Restroom Replacement - Dr Powers Park	200,000	F301-General Prjts	0	0	200,000	200,000	0	0	0	0
78B5	Youth Sports Facility - New Site	11,068,970	F301-General Prjts	0	0	7,630,000	7,630,000	0	0	0	0
			F321-Parks Plan C	0	0	1,648,000	1,648,000	0	0	0	0
			F352-SMP Area	0	0	878,000	878,000	0	0	0	0
			State Parks Grant	0	0	465,630	465,630	0	0	0	0
			Federal Grant	0	0	447,340	447,340	0	0	0	0
78B6	Telecom Network Repl - Community Facilities	37,000	F301-General Prjts	0	0	37,000	37,000	0	0	0	0
78PP-018	Park Development - El Pescadero Park, Ph 2	797,200	F311-Infill Parks	0	0	0	0	0	0	0	0
			Developer's Contrib	0	0	797,200	0	797,200	0	0	0
78PP-042	Expansion - Community Center	1,899,800	F311-Infill Parks	0	0	781,000	0	0	781,000	0	0
			F324-Plan C Fac	0	0	756,100	0	171,000	585,100	0	0
			F352-SMP Area	0	0	155,800	0	0	155,800	0	0
			F354-ISP South	0	0	77,300	0	0	77,300	0	0
			F355-Presidio PA	0	0	129,600	0	0	129,600	0	0
78PP-063	Park Eqpt Replacement Program - Future Ph	1,240,000	F301-General Prjts	0	0	1,240,000	0	295,000	305,000	315,000	325,000
78PP-094	HVAC Replacement - P&CS Building	60,000	F301-General Prjts	0	0	60,000	0	0	60,000	0	0
78PP-097	Parks Master Plan Update	160,000	F301-General Prjts	0	0	160,000	0	160,000	0	0	0
78PP-106	Resurfacing Hardcourts - City Parks - Ph 2	90,000	F301-General Prjts	0	0	90,000	0	0	90,000	0	0
78PP-108	Park Revitalization Non-LMD Areas - Future Ph	325,000	F301-General Prjts	0	0	325,000	0	80,000	80,000	80,000	85,000
78PP-109	Park Renovation - Lincoln Park	1,987,500	F301-General Prjts	0	0	1,987,500	0	0	1,987,500	0	0

Project #	Project Title and Description
78B4	*RESTROOM REPLACEMENT, DR. POWERS PARK. Replacement of the current cinder block restroom that is in poor condition due to deteriorating plumbing and sewer lateral, and which does not meet ADA standards. Will also replace the attached shade structure that is in poor structural condition. Proposed for FY08-09. Anticipation completion June 2009. There will be minimal impact to the Operating Budget.*
78B5	*YOUTH SPORTS FACILITY. This project is for the development of various potential park sites for Youth Sports Fields. With the cancellation of the Old Federal Antennae Farm site for a sports facility, other sites have to be considered. Planned for FY08-09. Anticipated completion June 2009. Impacts to Operating Budget - approximately $11,300 per acre, annually, for maintenance and operation costs.*
78B6	*TELECOM NETWORK, COMMUNITY FACILITIES. The next phase of the new Cisco phone system rollout converts the Library, Community and Senior Centers to the Cisco phone system. This phase of the project focuses on converting buildings still on the old phone system to the new Cisco phone system. Planned for FY08-09. Anticipated completion is October 2008. There will be minimal impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
NEW PROJECTS (Continued)											
78PP-110	Dog Park Site - Gretchen Tally Park	147,000	F301-General Prjts	0	0	147,000	0	0	147,000	0	0
78PP-114	Floor Repairs-Tracy Museum	50,000	F301-General Prjts	0	0	50,000	0	0	50,000	0	0
78PP-115	Park Security Cameras Various Park Sites	100,000	F301-General Prjts	0	0	100,000	0	100,000	0	0	0
78PP-117	Restroom Rehabilitation Pathway Resurface-Kenner Park	125,000	F301-General Prjts	0	0	125,000	0	125,000	0	0	0
78PP-119	Scoreboard Replacemnt - Tracy Sports Complex	32,000	F301-General Prjts	0	0	32,000	0	0	32,000	0	0
78PP-121	6th Street Plaza	6,000,000	F381-Com Dev Ag	0	0	6,000,000	0	2,000,000	4,000,000	0	0
	- 6th St @ Central Ave		F301-General Prjts	0	0	0	0	0	0	0	0
78PP-123	Community Park - 2nd Location	4,776,000	F311-Infill Parks	0	0	4,776,000	0	0	0	0	4,776,000
	Total New Projects	30,971,070		0	0	30,971,070	11,711,570	3,938,200	8,970,300	635,000	5,716,000
	TOTAL PROJECTS	100,302,796		23,222,705	17,464,121	59,615,970	11,981,570	26,328,200	14,955,200	635,000	5,716,000

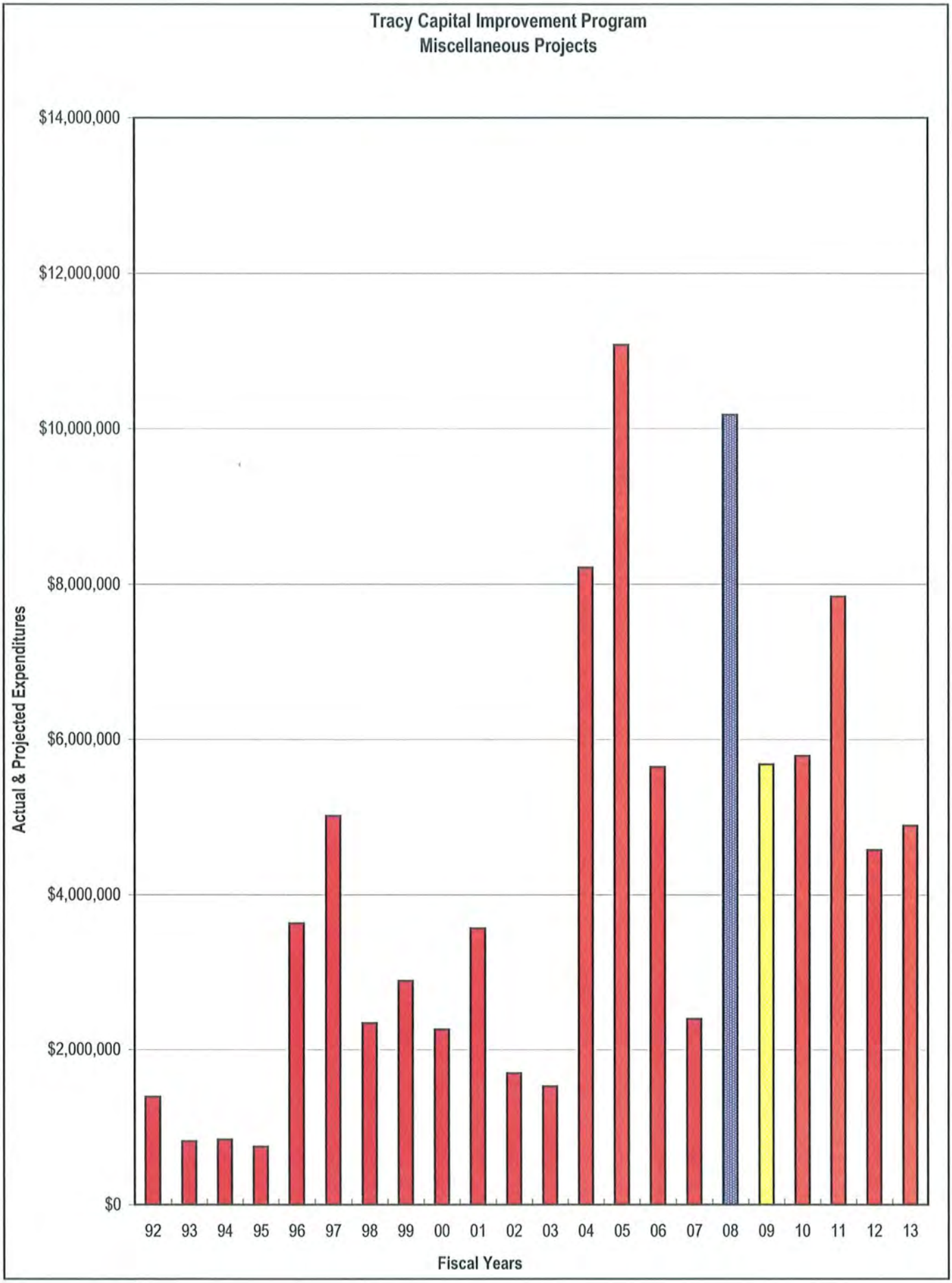
CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 79

MISCELLANEOUS PROJECTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013


Tracy Capital Improvement Program
Miscellaneous Projects
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
Actual & Projected Expenditures
92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

Group 79 - Miscellaneous Projects

Five Year Plan - FY08-09 through FY12-13

	by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
30	Current Projects	36,623,222	11,956,070	10,179,652	14,487,500	4,587,500	2,087,700	1,943,100	1,277,500	4,591,700
7	New Projects	14,290,000	0	0	14,290,000	1,090,000	3,700,000	5,900,000	3,300,000	300,000
37	Totals	50,913,222	11,956,070	10,179,652	28,777,500	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700
	by Funding Sources									
	F101-General Projects	1,130,248	1,047,552	82,696	0	0	0	0	0	0
	F281-CDA Housing	9,779,512	1,978,653	5,600,859	2,200,000	0	550,000	550,000	550,000	550,000
	F301-General Projects	2,615,000	0	515,000	2,100,000	740,000	760,000	600,000	0	0
	F345-RSP Prgm Mgmt	124,008	74,038	49,970	0	0	0	0	0	0
	F351-NE Indus Area #1	1,492,142	801,372	224,770	466,000	150,200	150,200	165,600	0	0
	F352-So MacArthur PA	500,853	70,173	130,680	300,000	100,000	100,000	100,000	0	0
	F353-I-205 Area SP	699,738	618,231	41,507	40,000	40,000	0	0	0	0
	F354-ISP South Area	1,106,093	82,009	221,684	802,400	75,000	75,000	75,000	75,000	502,400
	F355-Presidio Area	0	0	0	0	0	0	0	0	0
	F356-Tracy Gateway	1,753,515	1,015	0	1,752,500	292,300	292,300	292,300	292,300	583,300
	F357-NE Indus Area #2	2,306,107	1,337	353,870	1,950,900	0	280,200	280,200	280,200	1,110,300
	F381-Comm Dev Ag	15,557,000	3,577,326	979,674	11,000,000	0	3,000,000	5,000,000	3,000,000	0
	F391-UMP Facilities	6,771,156	2,414,983	256,173	4,100,000	3,500,000	200,000	400,000	0	0
	F602-Central Services	350,000	0	300,000	50,000	50,000	0	0	0	0
	F605-Eqpt Acquisition	1,488,000	567,346	570,654	350,000	350,000	0	0	0	0
	State and Local Grants	0	0	0	0	0	0	0	0	0
	Developers Contribution	5,239,850	722,035	852,115	3,665,700	380,000	380,000	380,000	380,000	2,145,700
		50,913,222	11,956,070	10,179,652	28,777,500	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700

CIP Expenditures-Prior Years

FY06-07	2,399,753	1,573,400	New Appropriations
FY05-06	5,645,381	9,242,752	Carryovers from FY07
FY04-05	11,078,624	-2,000,000	Deferrals
FY03-04	8,213,295	1,363,500	Supplementals

Of 30 Current Projects, 14 Require New Funding, 10 in FY08-09.

Of 8 New Projects, 6 Will Become Active in FY08-09.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7943	Plan "C"	1,772,385	F391-UMP Facilities	961,265	211,120	600,000	0	200,000	400,000	0	0
	- Prgm Management										
7950	Industrial SP South	1,343,073	Developer's Contrib	236,980	0	0	0	0	0	0	0
	- Prgm Management		F354-Indus SP, So	82,009	221,684	802,400	75,000	75,000	75,000	75,000	502,400
7952	NE Indust Area, Ph 1	1,555,647	F351-NEI Area, Ph 1	801,372	224,770	466,000	150,200	150,200	165,600	0	0
	- Prgm Management		Developer's Contrib	63,505	0	0	0	0	0	0	0
7960	I205 Spec Plan Area	699,738	F353-I205 Plan Area	618,231	41,507	40,000	40,000	0	0	0	0
	- Prgm Management										
7963	Residential SP (RSP)	124,008	F345-RSP Prgm Mgt	74,038	49,970	0	0	0	0	0	0
	- Prgm Management										
7968	General Plan Update	1,306,140	F101-General	1,009,607	6,533	0	0	0	0	0	0
			F301-General Prjts	0	190,000	100,000	100,000	0	0	0	0
7969	Development Reviews	254,259	Developer's Contrib	0	0	0	0	0	0	0	0
	- FY02-03 Projects		F391-UMP Facilities	233,166	21,093	0	0	0	0	0	0
7970	Infill Area	2,351,627	F31x-Infill Funds	105,927	80,000	2,165,700	80,000	80,000	80,000	80,000	1,845,700
	- Prgm Management										
7972	South MacArthur Sp Pl	500,853	F352-SMPA	70,173	130,680	300,000	100,000	100,000	100,000	0	0
	- Prgm Management										
7973	Development Reviews	1,431,026	Developer's Contrib	152,428	69,086	0	0	0	0	0	0
	- FY03-04 Projects		F391-UMP Facilities	1,203,639	5,873	0	0	0	0	0	0

Project #	Project Title and Description
7943	PLAN "C' PROGRAM MANAGEMENT. Preliminary planning and program management of the Plan "C" plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2011. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7950	INDUSTRIAL SPECIFIC PLAN SOUTH, PROGRAM MANAGEMENT. Preliminary planning and program management of the Industrial Specific Plan South plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2013. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7952	NORTHEAST INDUSTRIAL PLAN AREA, PHASE 1, PROGRAM MANAGEMENT. Preliminary planning and program management of the Northeast Industrial Phase 1 plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2011. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7960	I-205 CORRIDOR PLAN AREA, PROGRAM MANAGEMENT. Preliminary planning and program management of the I-205 plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2009. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7963	RESIDENTIAL SPECIFIC PLAN, PROGRAM MANAGEMENT. Program management of the Residential Specific Plan area infrastructure program. Work is completed. Program Management was funded through development impact fees. There was no impact to the Operating Budget.
7968	GENERAL PLAN UPDATE. The General Plan, as the principal planning document for the City, is periodically updated to current community needs. Part 1 has been completed. Part II work is underway, which is a GP revision required due to the City's Sphere of Influence boundary changes. Part III, the Housing Element, is planned through August 2009. There may be some future operating expenses depending upon what programs are implemented.
7969	DEVELOPMENT REVIEWS, FY02-03 PROJECTS. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is ongoing. Development reviews are funded by developer's deposits. There will be no impact to the Operating Budget.
7970	INFILL PLAN AREA, PROGRAM MANAGEMENT. Program management of the Infill plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2014. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7972	SOUTH MACARTHUR PLAN AREA, PROGRAM MANAGEMENT. Program management of the South MacArthur plan area infrastructure program. This is an on-going program, with annual contingency. Anticipated completion is June 2011. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.
7973	DEVELOPMENT REVIEWS, FY03-04 PROJECTS. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is ongoing. Development reviews are paid for by the developers. There will be no impact to the Operating Budget.

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7979	Downtown Parking Improvements - Ph II	2,365,000	F381-Comm Dev Ag	2,324,459	40,541	0	0	0	0	0	0
7980	Computer Replacements - Citywide	513,020	F605-Eqpt Acq	373,045	139,975	0	0	0	0	0	0
7981	Computer Network - Equipment Replacements	173,480	F605-Eqpt Acq	126,030	47,450	0	0	0	0	0	0
7982	Telecom Network Repl - Citywide Telecom Infrastr	663,500	F605-Eqpt Acq	68,271	295,229	0	0	0	0	0	0
			F602-Central Srvcs	0	300,000	0	0	0	0	0	0
7983	Development Reviews - FY04-05 Ph	35,000	Developer's Contrib	0	0	0	0	0	0	0	0
			F391-UMP Facilities	16,913	18,087	0	0	0	0	0	0
7984	Dwntwn Neighborhood Housing Revitalization Prgm	1,600,000	F281-CDA Housing	171,160	428,840	1,000,000	0	250,000	250,000	250,000	250,000
7985	Dwntwn Neighborhood First-Time Homebuyers Assisstance Program	1,800,000	F281-CDA Housing	0	600,000	1,200,000	0	300,000	300,000	300,000	300,000
7986	Infrastructure Master Plan - Citywide	3,500,000	F391-UMP Facilities	0	0	3,500,000	3,500,000	0	0	0	0
7988	Development Reviews - FY05-06 Projects	714	Developer's Contribut	714	0	0	0	0	0	0	0

Project #	Project Title and Description
7979	*DOWNTOWN PARKING IMPROVEMENTS, PHASE II. This project is for a study of downtown parking needs and improvements of available lots, including land acquisitions. Work is completed. Impacts to Operating Budget - approximately $5,300 per year for operation and maintenance costs.*
7980	*COMPUTER REPLACEMENT, CITYWIDE. This project in an on-going program for computer equipment replacement that enables the City to keep both hardware and software in operating condition on all desktop/laptop computers, Citywide, as well as to comply with legal requirements to keep software licenses current. Work is completed. New computers have a positive effect on the Operating Budget in that they require fewer repairs and maintenance.*
7981	*COMPUTER NETWORK EQUIPMENT REPLACEMENTS. This project is for computer network equipment replacement and/or upgrades, for routers and switches, including the firewall between the internet and the City's internal network, system servers in City Hall, as well as their operating software. Also, to connect the WTP and WWTP facilities to the City's IS network with upgraded circuitry. Work is completed. Impacts to Operating Budget - approximately $3,200 per computer, per year, for operation and maintenance costs.*
7982	*TELECOM NETWORK EQUIPMENT REPLACEMENTS. This project is a study of the Citywide telecom infrastructure in order to determine the most cost effective way to provide City staff with phone service. The study has been completed. Impacts to Operating Budget - approximately $800 per phone, per year, for operation and maintenance costs.*
7983	*DEVELOPMENT REVIEWS, FY04-05 PROJECTS. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. This is an on-going program, with annual contingency. Anticipated completion is June 2011. Development reviews are paid for by the developers. There will be no impact to the Operating Budget.*
7984	*DOWNTOWN NEIGHBORHOOD HOUSING REVITALIZATION. The revitalization area is in the downtown area, between Eleventh Street and Sixth Street, MacArthur Drive and Tracy Boulevard. The purpose of this program is to improve the condition and appearance of the area housing stock. A variety of low interest loans and some grants will be made available to low and moderate income homeowners. This is an on-going program, with annual contingency. There will be minimal impact to the Operating Budget.*
7985	*DOWNTOWN NEIGHBORHOOD FIRST TIME HOMEBUYER ASSISTANCE. This program is for the downtown area, between Eleventh Street and Sixth Street, MacArthur Drive and Tracy Boulevard. The program provides low interest 2nd Trust Deed Loans to 1st time home buyers who are low or moderate income and wish to purchase a home in the downtown area. This is an on-going program, with annual contingency. There will be minimal impact to the Operating Budget.*
7986	*INFRASTRUCTURE MASTER PLAN. With the completion of a new and updated General Plan for the City, the Master Plans for the City's various infrastructure systems (roads, drainage, water and wastewater) will be necessary. Work is underway. Anticipated completion is December 2009. This project will be funded by Developer contributions, with possible reimbursements. There will be no impact to the Operating Budget.*
7988	*DEVELOPMENT REVIEWS, FY05-06 PROJECTS. This project was for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is completed. Development reviews were paid for by the developers. There was no impact to the Operating Budget.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7989	Central Tracy Redevelopment Plan	1,072,000	F381-Comm Dev Ag	597,200	474,800	0	0	0	0	0	0
7990	Housing Loan - CFY Development-Sr Housing	6,379,512	F281-CDA Housing	1,807,493	4,572,019	0	0	0	0	0	0
7991	Development Reviews - FY06-07 Projects	679,618	Developer's Contrib	162,481	403,029	0	0	0	0	0	0
			F101-General	37,945	76,163	0	0	0	0	0	0
7992	Downtown Parking Improvements - Ph III	1,120,000	F381-Comm Dev Ag	655,667	464,333	0	0	0	0	0	0
7993	NE Indust Area, Ph 2 - Prgm Management	2,306,107	F357-NEI Area, Ph 2	1,337	353,870	1,950,900	0	280,200	280,200	280,200	1,110,300
			Developer's Contrib	0	0	0	0	0	0	0	0
7994	Development Reviews - FY07-08 Projects	300,000	Developer's Contrib	0	300,000	0	0	0	0	0	0
7995	Zoning Code Update	400,000	F101-General	0	0	0	0	0	0	0	0
			F301-General Prjts	0	200,000	200,000	200,000	0	0	0	0
7996	Computer Replcmnts - Citywide - FY08 Ph	88,000	F605-Eqpt Acq	0	88,000	0	0	0	0	0	0
7997	Affordable / Workforce Housing Program	100,000	F101-General	0	0	0	0	0	0	0	0
			F301-General Prjts	0	100,000	0	0	0	0	0	0

Project #	Project Title and Description
7989	*CENTRAL TRACY REDEVELOPMENT PLAN. This is the area of central Tracy bounded, Twelfth Street on the north, MacArthur Drive on the east, Mt. Oso Avenue on the south, Tracy Boulevard on the west, and including the entire intersection of Eleventh Street and Tracy Boulevard. This project will study and reevaluate the implication of different downtown projects which have been proposed by the "Downtown Urban Design Plan". Work is underway. Anticipated completion is June 2008. Impacts to Operating Budget are unknown at this time - pending completion of Plan.*
7990	*HOUSING LOAN FOR CFY DEVELOPMENT. The Community Development Agency prepared a loan agreement with CFY Development, Inc, to provide gap financing in the form of a below market rate loan for a 50 unit affordable senior housing complex located at Twelfth Street and Coolidge Avenue. Project is under construction. Anticipated completion is June 2008. There will be no impact to the Operating Budget.*
7991	*DEVELOPMENT REVIEWS, FY06-07 PHASES. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is on-going. Development reviews are paid for by the developers. Therefore, there will be no impact to the Operating Budget.*
7992	*DOWNTOWN PARKING IMPROVEMENTS, PHASE III. This project will provide for the acquisition of three parcels along Ninth Street and construction of a new parking lot to accommodate parking shortage within the downtown business area between Central Avenue and B Street. Work is underway. Anticipated completion is December 2008. Impacts to Operating Budget - approximately $4,600 per mile, annually, for operation and maintenance costs.*
7993	*NORTHEAST INDUSTRIAL PLAN AREA, PHASE II, PROGRAM MANAGEMENT. Preliminary planning and program management of the Northeast Industrial Area, Phase II plan area infrastructure program. Work is on-going through FY11-12 with an annual contingency. Anticipated completion is June 2015. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.*
7994	*DEVELOPMENT REVIEWS, FY07-08 PROJECTS. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is on-going with annual contingency. Development reviews are paid for by the developers. There will be no impact to the Operating Budget.*
7995	*ZONING CODE UPDATE. This is a comprehensive update of the Zoning Code in order to conform to the City's new General Plan. Project is planned for FY07-09. Anticipated completion is June 2009. A streamlined zoning code will assist staff in their daily operations, thereby having a positive effect on the Operating Budget.*
7996	*COMPUTER REPLACEMENT CITYWIDE, FY07-08 PHASE. This project in an on-going program for computer equipment replacement that enables the City to keep both hardware and software in operating condition on all desktop/laptop computers, Citywide, as well as to comply with legal requirements to keep software licenses current. Impacts to Operating Budget - approximately $3,200 per computer, per year, for operation and maintenance costs.*
7997	*AFFORDABLE / WORKFORCE HOUSING PROGRAM. This project provides for the hiring of a consultant to conduct an affordable, workforce housing program recommendations study. The study includes an assessment of housing needs in Tracy, evaluating a variety of housing programs and funding mechanisms, and to make recommendations that will assist the City in creating a comprehensive housing program. Study is underway. Anticipated completion is October 2008. If new policies or ordinances are developed, then there will be minimal impact to the Operating Budget associated with staff time.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	CURRENT PROJECTS										
7998	Tracy Gateway Dev	1,753,515	f356-Tracy Gateway	1,015	0	1,752,500	292,300	292,300	292,300	292,300	583,300
	- Prgm Management		Developer's Contribut	0	0	0	0	0	0	0	0
7999	Way Finding Signage	435,000	F101-General	0	0	0	0	0	0	0	0
	Prgm - Citywide		F301-General Prjts	0	25,000	410,000	50,000	360,000	0	0	0
	Total Current Projects	36,623,222		11,956,070	10,179,652	14,487,500	4,587,500	2,087,700	1,943,100	1,277,500	4,591,700
	NEW PROJECTS										
79A0 *79PP-001*	Development Reviews - Future Projects	1,500,000	Developer's Contrib	0	0	1,500,000	300,000	300,000	300,000	300,000	300,000
79A1	New Computer System	400,000	F605-Eqpt Acq	0	0	350,000	350,000	0	0	0	0
	- Finance Division		F602-Central Srvcs	0	0	50,000	50,000	0	0	0	0
79A2	Downtown Incentives	6,050,000	F381-Comm Dev Ag	0	0	6,000,000	0	1,000,000	2,000,000	3,000,000	0
			F301-General Prjts	0	0	50,000	50,000	0	0	0	0
79A3	Sustainability Study	40,000	F101-General	0	0	0	0	0	0	0	0
			F301-General Prjts	0	0	40,000	40,000	0	0	0	0
79A4	Educational	100,000	F101-General	0	0	0	0	0	0	0	0
	Consortium - Ph 1		F301-General Prjts	0	0	100,000	100,000	0	0	0	0

Project #	Project Title and Description
7998	*TRACY GATEWAY - PROJECT MANAGEMENT. Preliminary planning and program management for the Tracy Gateway development area infrastructure program. This is an on-going program, with annual contingency. Anticipated Completion June 2015. Program Management is funded through development impact fees. There will be no impact to the Operating Budget.*
7999	*WAY FINDING SIGNAGE PROGRAM. This is a program to establish a Citywide system of directional signage to direct motorists from major arterials to major attractions in town. Project is planned for FY08-10. Anticipated completion is June 2010. There will be minor impacts to the Operating Budget for signage maintenance costs.*
79A0 79PP-001	*DEVELOPMENT REVIEWS, FUTURE PROJECTS. This project is for staff and contractual costs for development reviews, including environmental studies, for various proposed new developments. Work is on-going with annual contingency. Development reviews are paid for by the developers. There will be no impact to the Operating Budget.*
79A1	*NEW COMPUTER SYSTEM - FINANCE DIVISION. This project is to develop a Data Processing Master Plan for the City to address current and long-term City needs as offices are relocated. Project costs include computer hardware, systems, and application software for the Finance Division and other Central Service applications for City agencies. Anticipated completion is June 2009. There will be minimal impact to the Operating Budget.*
79A2	*DOWNTOWN INCENTIVE PROGRAM. This project is a comprehensive plan that may include combining and expanding the Downtown Tracy Business Improvements Area and the Downtown Parking District, marketing and branding the downtown area, assistance to businesses that meet clearly defined goals of sales tax generation, new jobs, or provide other return of investment benefits. Proposed for FY08-09. Anticipated completion June 2012. There may be some future operating expenses depending upon what programs are implemented.*
79A3	*SUSTAINABILITY STUDY. This project provides for the hiring of a "Sustainability Consultant" to assist staff with developing programs for "greening" the City of Tracy. Proposed for FY08-09. Anticipated completion June 2009. There may be some future operating expenses depending upon what programs are implemented.*
79A4	*EDUCATIONAL CONSORTIUM, PHASE I. This project phase is for the preliminary planning, involving educational assessments and market studies, for the development of the City-owned Chrisman Road site as a mixed use project with an integral education component. Proposed for FY08-09. Anticipated completion June 2009. There may be added operating expenses depending on what future development takes place.*

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
	NEW PROJECTS										
79A5	Geographical Inform System - Citywide	1,200,000	F301-General Prjts	0	0	1,200,000	200,000	400,000	600,000	0	0
79PP-039	Development-Bowtie Area, Central Ave & 6th St	5,000,000	F381-Comm Dev Ag	0	0	5,000,000	0	2,000,000	3,000,000	0	0
	Total New Projects	14,290,000		0	0	14,290,000	1,090,000	3,700,000	5,900,000	3,300,000	300,000
	TOTAL PROJECTS	50,913,222		11,956,070	10,179,652	28,777,500	5,677,500	5,787,700	7,843,100	4,577,500	4,891,700

Project #	Project Title and Description
79A5	*GEOGRAPHICAL INFORMATION SYSTEM. GIS for City agencies other than the Utility systems. The project will provide base maps, computers, software, and labor for initial data entry. Work will be done in conjunction with a similar project for the City's Utilities system. The first phase, done in FY08-09, will produce base maps. Anticipated completion is June 2012. Impacts to Operating Budget - approximately $100,000, annually, for staffing, maintenance and operation costs.*

CITY OF TRACY

CAPITAL IMPROVEMENT PROGRAM

GROUP 79R

INTERFUND
CIP
REIMBURSEMENTS

Fiscal Year 2008-2009
through
Fiscal Year 2012-2013

Group 79R - Interfund CIP Reimbursements

Five Year Plan - FY08-09 through FY12-13

by Project Type	Group $ Total	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
Reimbursement Projects	0	0	0	0	0	0	0	0	0
by Funding Sources									
F101-General Projects	0	0	0	0	0	0	0	0	0
F322-Drainage Plan "C"	4,701,000	4,701,000	0	0	0	0	0	0	0
F323-Drainage Plan "C"	6,781,100	6,781,100	0	0	0	0	0	0	0
F325-Drainage Plan "C"	3,753,500	3,753,500	0	0	0	0	0	0	0
F342-RSP Drainage	0	0	0	0	0	0	0	0	0
F343-RSP Arterials	-518,300	-406,500	0	-111,800	-111,800	0	0	0	0
F345-RSP Prgm Mgmt	-13,462,900	-11,872,300	0	-1,590,600	0	-795,300	-795,300	0	0
F351-NE Indus Area #1	993,000	993,000	0	0	0	0	0	0	0
F352-So MacArthur PA	323,450	323,450	0	0	0	0	0	0	0
F353-I-205 Area SP	5,098,600	1,333,300	0	3,765,300	0	2,970,000	795,300	0	0
F354-ISP South Area	341,200	0	341,200	0	0	0	0	0	0
F355-Presidio Area	1,325,700	1,325,700	0	0	0	0	0	0	0
F356-Tracy Gateway	738,800	0	0	738,800	0	738,800	0	0	0
F357-NE Indus Area #2	8,865,500	0	0	8,865,500	8,865,500	0	0	0	0
F511-Water	-9,021,700	0	0	-9,021,700	-8,351,000	-670,700	0	0	0
F521-Wastewater	-3,722,700	-2,317,200	0	-1,405,500	0	-1,405,500	0	0	0
F834-AD 84-1 Debt	-4,256,200	-3,418,900	0	-837,300	0	-837,300	0	0	0
F835-CFD 89-1	-1,940,050	-1,196,150	-341,200	-402,700	-402,700	0	0	0	0
	0	0	0	0	0	0	0	0	0

Project #	Project Title	Project $ Total	Funding Sources	Prior Years Expenditures	FY07-08 Appropriations	Total	Approved Capital Budget FY08-09	Future Appropriations FY09-10	FY10-11	FY11-12	FY12-13
799A	Arterial CIP	0	F323-Arterials Plan "C"	6,781,100	0	0	0	0	0	0	0
	Reimbursements		F835-CFD 89-1	-463,000	0	0	0	0	0	0	0
	Was 7347		F343-RSP Arterials	-406,500	0	-111,800	-111,800	0	0	0	0
			F351-NE Indus Area #1	511,300	0	0	0	0	0	0	0
			F357-NE Indus Area #2	0	0	111,800	111,800	0	0	0	0
			F345-RSP Prgm Mgmt	-6,422,900	0	0	0	0	0	0	0
799B	Wastewater CIP	0	F353-I205 Plan Area	1,333,300	0	1,504,000	0	1,504,000	0	0	0
	Reimbursements		F521-Wastewater	-2,317,200	0	-1,405,500	0	-1,405,500	0	0	0
	Was 7420		F834-AD 84-1 Debt	-3,418,900	0	-837,300	0	-837,300	0	0	0
			F325-Utilities - Plan "C"	3,753,500	0	0	0	0	0	0	0
			F352-So MacArthur PA	233,600	0	0	0	0	0	0	0
			F351-NE Indus Area #1	423,500	0	0	0	0	0	0	0
			F354-Indus SP, South	0	341,200	0	0	0	0	0	0
			F355-Presidio Area	586,500	0	0	0	0	0	0	0
			F356-Tracy Gateway	0	0	738,800	0	738,800	0	0	0
			F357-NE Indus Area #2	0	0	338,500	338,500	0	0	0	0
			F835-CFD 89-1	-594,300	-341,200	-338,500	-338,500	0	0	0	0
799C	Water CIP	0	F353-I205 Plan Area	0	0	670,700	0	670,700	0	0	0
	Reimbursements		F511-Water	0	0	-9,021,700	-8,351,000	-670,700	0	0	0
			F357-NE Indus Area #2	0	0	8,351,000	8,351,000	0	0	0	0
799D	Drainage CIP	0	F322-Drainage Plan "C"	4,701,000	0	0	0	0	0	0	0
	Reimbursements		F345-RSP Prgm Mgmt	-5,449,400	0	-1,590,600	0	-795,300	-795,300	0	0
			F351-NE Indus Area #1	58,200	0	0	0	0	0	0	0
			F352-So MacArthur PA	89,850	0	0	0	0	0	0	0
			F353-I205 Plan Area	0	0	1,590,600	0	795,300	795,300	0	0
			F355-Presidio Area	739,200	0	0	0	0	0	0	0
			F357-NE Indus Area #2	0	0	64,200	64,200	0	0	0	0
			F835-CFD 89-1	-138,850	0	-64,200	-64,200	0	0	0	0
	TOTAL PROJECTS	0		0	0	0	0	0	0	0	0

The figures for these various interfund CIP reimbursements net to $0 for the CIP as a whole, although they do represent expenditures and reimbursements to the funds involved. These reimbursements usually represent payment by new development areas to older areas or the City's Enterprise Funds for excess capacity and/or benefits derived from previous CIP projects.

DEBT SERVICE

Debt service obligations of the City and budgeted amounts required to meet these obligations are presented in this section. These obligations involve long-term debt, which was used to build capital facilities or to acquire equipment that the City is now using.

Debt Policy

The City of Tracy has no formally adopted debt policy other than that for Community Facilities Districts. However, State law pertaining to local government debt and past City debt transactions do serve as a de facto policy.

Under the State Constitution, GENERAL OBLIGATION DEBT pledging City general taxes requires voter approval by two-thirds majority. With this difficult electoral requirement, such debt obligations are rarely issued. Any effort to issue general obligation debt would have to be for projects of special significance and of community wide benefit. Currently, the City of Tracy has no outstanding general obligation debt. Debt limit for any general obligation debt is 15% of the City's assessed valuation.

CAPITAL LEASING can be used to acquire tangible assets where there is a pledge to pay the debt from current annual receipts and where the acquired assets can be placed under a lien until the debt obligation is paid off. The City of Tracy has used capital leasing to acquire equipment and land.

SPECIAL REVENUE DEBT can be used to finance capital projects where there is a pledge to pay the debt from a stream of revenue accruing to the City. This form of debt is used to finance facilities for Enterprise Fund activities, which generate ongoing revenues. The City of Tracy has used this type of debt for its water and sewer enterprises.

The City of Tracy Public Facilities Corporation issued CERTIFICATES OF PARTICIPATION (COPs) in 1995 to finance infrastructure improvements to facilitate the development of a regional mall. The mall served as the catalyst for significant commercial development in the I-205 Specific Plan. With this commercial development significant new sales tax revenue has been generated for the City. A portion of this new sales tax is used to repay the debt service payments on the COPs. The 1995 COPs were refinanced in 1998 when interest rates became lower than those of the 1995 issue.

SPECIAL ASSESSMENT DISTRICTS or COMMUNITY FACILITIES DISTRICTS can be used to finance infrastructure for a limited area of the City. With this kind of debt, special assessments or special taxes are levied against the property owners in a defined district, either an AD or CFD, who benefit from the infrastructure improvements. The City of Tracy has used both of these means to finance infrastructure for new development in the City.

Under redevelopment law, TAX INCREMENT FINANCING can be used for redevelopment activities. Here, property tax receipts, from a defined redevelopment project area above a base level set when the area is defined, are restricted to the payment of debt. This incremental revenue, above the base, can then be pledged for redevelopment debt. The City of Tracy, through its Community Development Agency (CDA), initiated such debt for the first time in 1994. The CDA issued additional debt in 2001. Additional CDA debt was issued in December 2003 and this issue also retired (or escrowed for retirement) both the 1994 and the 2001 CDA bonds.

Debt Refinancing

The City also used DEBT REFINANCING when interest rates or development activity would lead to savings through refinancing. For example, it may be advantageous to refinance an earlier debt issuance if interest rates at the present time are lower than the rates at which the original bonds were issued. There would have to be enough present value savings to justify the cost of issuance of the new bonds as well as provide real savings. With land-based debt such as an Assessment District or Community Facilities District (Mello-Roos) issues, development of the land may lend to a refinancing which carries credit enhancement. During 2003 because interest rates were at near historical lows, the City analyzed all of its outstanding debt issues and proceeded with the refinancing of several previous debt issues where savings could be generated through the issuance of new debt to replace the prior debt.

Debt Service Outstanding

The following long-term debt service obligations were outstanding on July 1, 2007, the beginning of FY 07-08. The programs following detail the payments required for both FY 07-08 and FY 08-09 for these debt obligations:

Debt Issues	Fund	Original Principal	Year Issued	Outstanding Principal	Outstanding Interest	Due Thru
1. EDA Notes/Water System	511	$4,170,400	1981	$1,926,092	$571,387	2017
2. 1992 Ref AD 87-3	831	16,900,000	1997	7,470,000	691,920	2011
3. 1993 Water Revenue Bond	511	3,860,000	1993	330,000	16,170	2008
4. 1995 COP Ref Chrisman Site	402	3,360,000	1995	2,140,000	942,288	2018
5. CFD 89-1 NE Industrial #1	835	19,200,000	1996	13,375,000	4,228,992	2021
6. CFD 93-1 Tracy Marketplace	844	1,385,000	1996	1,185,000	898,825	2027
7. 1998 Ref of Mall COP	405	12,805,000	1998	10,460,000	6,495,516	2028
8. Airport Loan #3 (1998)	561	250,000	1998	157,285	39,794	2015
9. 1998 Capital Lease-Fire Truck	605	576,200	1998	137,618	7,893	2008
10. AD 98-4 Morrison Homes	849	2,485,781	1999	2,040,000	1,127,948	2024
11. CFD 98-3 Souza-Citation	847	4,025,000	1999	3,190,000	1,608,445	2023
12. I-205 Residential	850	11,500,000	1999	9,565,000	3,142,358	2022
13. CFD 99-2 South MacArthur	838	3,835,000	2000	3,735,000	3,065,693	2026
14. CFD 00-02 Heartland 3	839	893,000	2000	775,000	582,185	2026
15. CFD 93-1 Tracy Mkt Place (2002)	844	2,165,000	2002	2,055,000	2,597,111	2032
16. AD 94-1 Naglee Auto Mall (2002)	841	4,500,000	2002	3,850,000	1,992,024	2021
17. CFD 99-2 South MacArthur (2002)	838	7,665,000	2002	7,445,000	6,081,508	2027
18. AD 2003-01 Berg Ave.	852	990,000	2003	925,000	602,631	2028
19. 2003 Wastewater COP	521	3,340,000	2003	2,220,000	248,534	2013
20. CDA 2003 Bond A	404	35,095,000	2004	33,095,000	27,872,272	2034
21. CDA 2003 Bond B	404	20,625,000	2004	19,970,000	20,954,464	2034
22. 2004 Wastewater COP	521	30,955,000	2004	30,955,000	27,728,421	2036
23. Water Rights Notes	511	7,500,000	2004	3,375,000	311,284	2009
24. CFD 99-1 Refinancing (2004)	837	9,635,000	2004	8,930,000	456,040	2024
25. TOPJPA 2005 Series A	846	69,640,000	2005	68,260,000	37,066,351	2028
26. TOPJPA 2005 Series B	846	3,915,000	2005	3,770,000	1,828,787	2035
27. TOPJPA 2005 Series C	840	14,965,000	2005	14,635,000	10,633,366	2035
28. State Water Loan (2005)	511	20,000,000	2005	20,000,000	5,158,391	2028
29. CFD 06-01 NE Industrial #2	853	10,660,000	2006	10,660,000	16,162,725	2036
	Totals			$286,630,995	$183,113,323	
				Grand Total	**$469,744,318**	

	Principal	Interest	Total
FY 07-08 Debt Payments	$8,514,180	$12,624,800	$21,138,980
Total Debt Outstanding July 1,2008*	$278,116,815	$170,488,523	$448,605,338
FY 08-09 Debt Payments	$8,960,890	$12,271,410	$21,232,300
Total Debt Outstanding July 1, 2009*	$269,155,925	$158,217,113	$427,373,038

**excluding any new debt issues in FY 07-08 and FY 08-09*

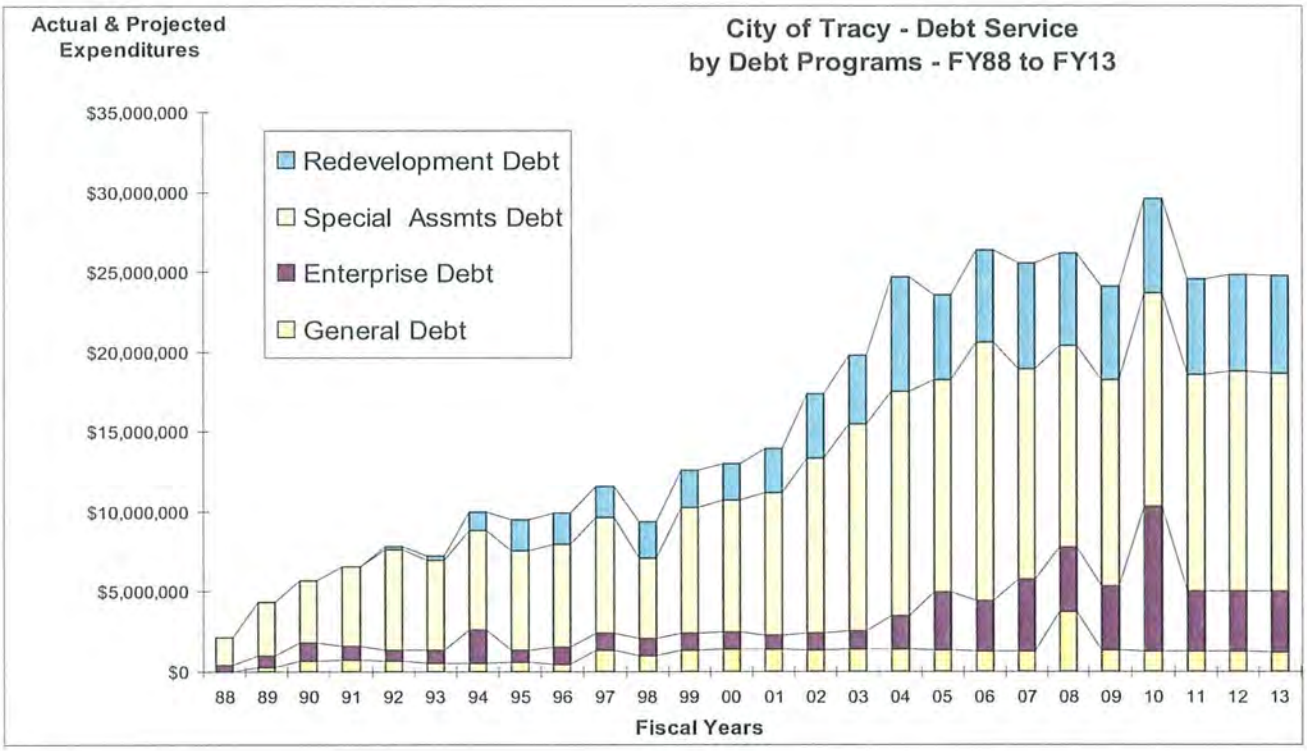
Debt Issues in FY 07-08

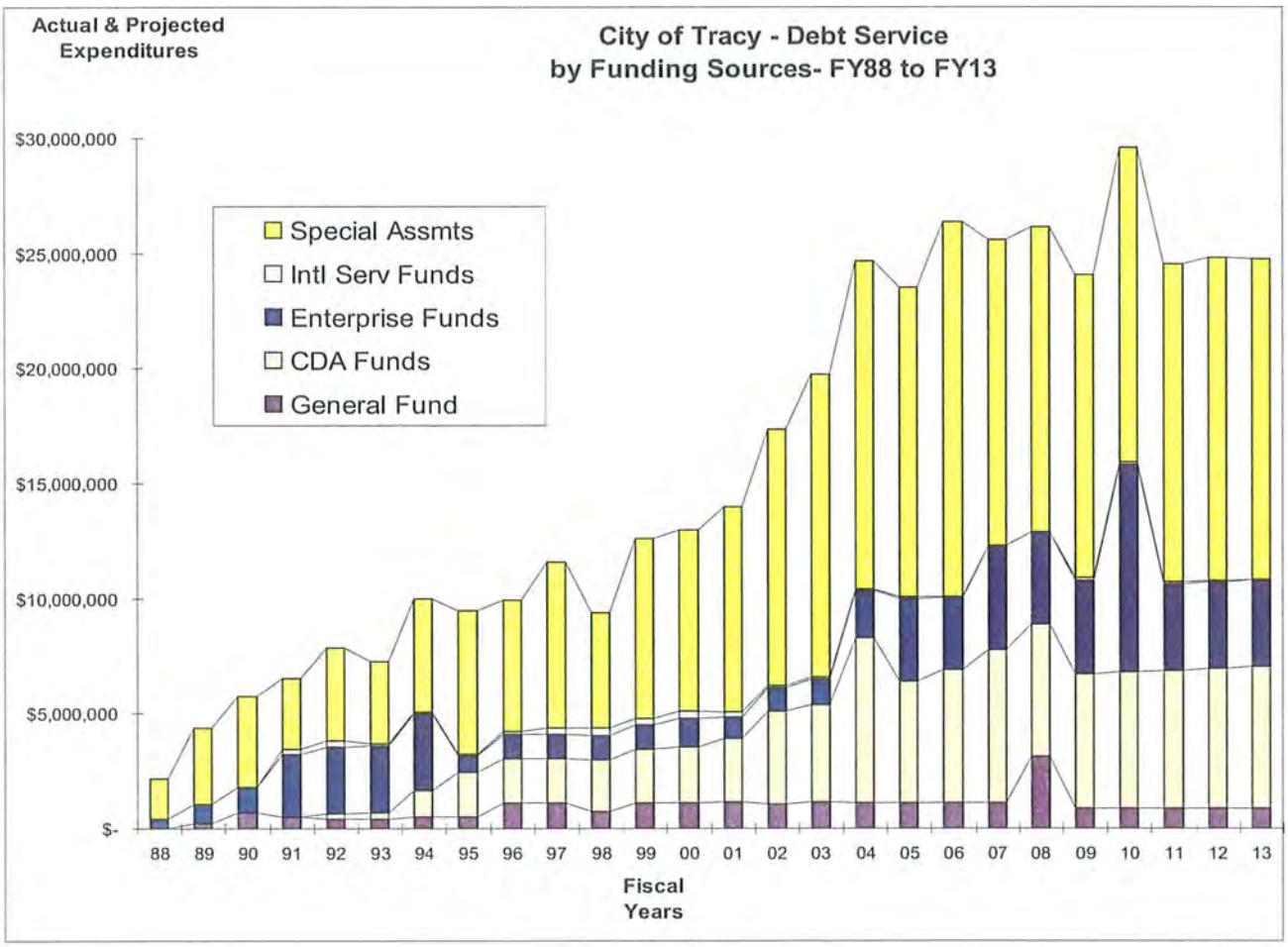
30. Debt issue No. 4 for the Chrisman Site Land COP was refinanced early in FY 07-08. The old issue was paid off, and provided net proceeds of $2,548,080, which were transferred to the General Projects Fund 301 for added funding for the new Fire Station CIP Project 7120 at Valpico and Tracy.

New Debt Issues Anticipated in FY 08-09

31. Early in FY 08-09, the Community Development Agency (CDA) will issue bonds in the amount of $21,000,000. These proceeds will provide a net of about $17,000,000 for community development project activities deposited into the CDA Project Fund 381.

32. The budget also provides for a contingency for $2,000,000 in bond proceeds through new financing districts. Thee proceeds may be used to pay capital development fees for the I-205 area, UMP area, and South MacArthur area developments. Depending on the level of development, the amount of the proceeds may be sufficient or have to be increased later in the fiscal year.


Actual & Projected Expenditures
City of Tracy - Debt Service
by Debt Programs - FY88 to FY13
$35,000,000
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Redevelopment Debt
Special Assmts Debt
Enterprise Debt
General Debt
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years


Actual & Projected Expenditures
City of Tracy - Debt Service
by Funding Sources- FY88 to FY13
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$-
Special Assmts
Intl Serv Funds
Enterprise Funds
CDA Funds
General Fund
88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13
Fiscal Years

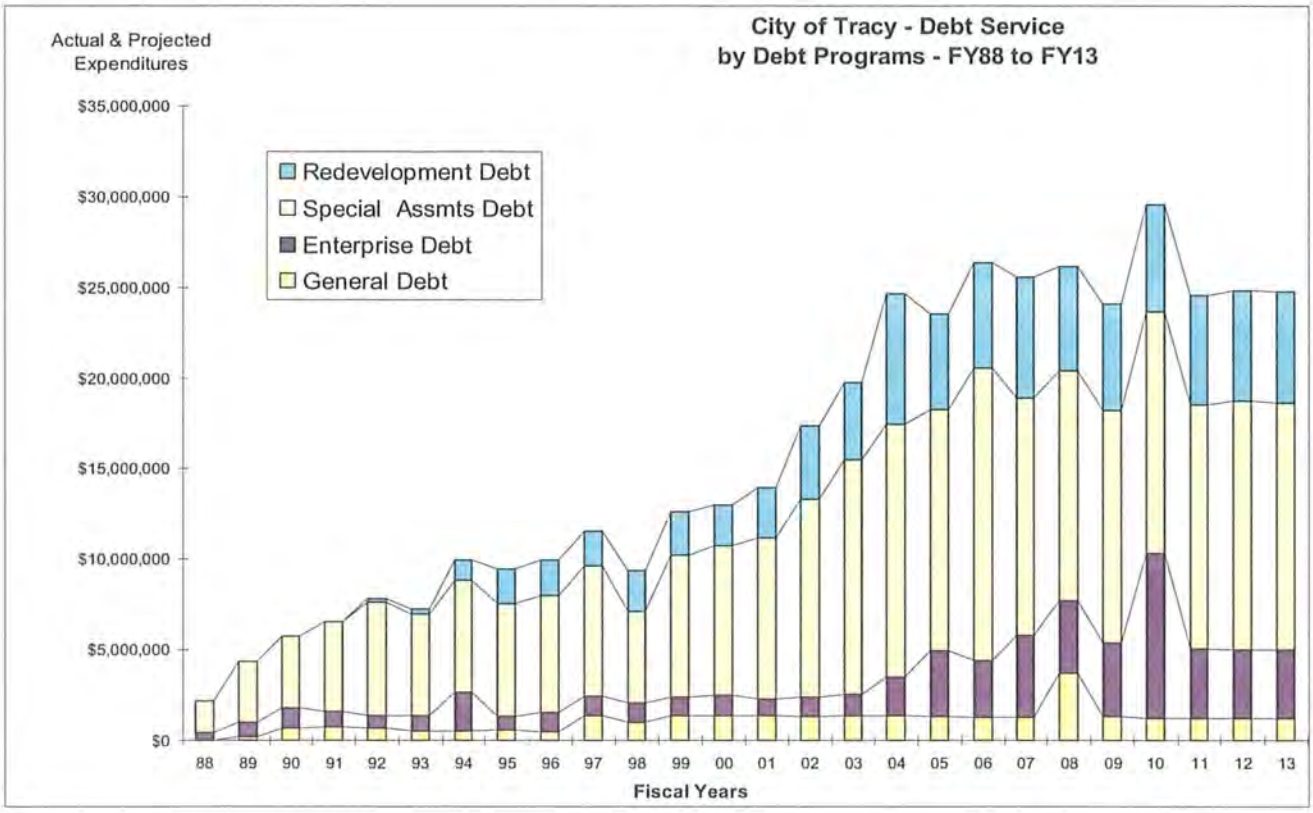
DEPARTMENT: 6000 - Debt Service

This department provides for a grouping for the City's debt service expenditures.

COMMENTARY

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely and/or new debt being incurred.

DEBT EXPENDITURES BY PROGRAM	FY05-06 $ Actual	FY 06-07 $ Actual	FY07-08 $ Adopted	FY 07-08 $ Estimated	FY 08-09 $ Projected	FY 09-10 $ Projected	FY 10-11 $ Projected	FY 11-12 $ Projected	FY 12-13 $ Projected
6100 - General Debt	1,266,461	1,257,460	1,318,680	3,741,700	1,318,160	1,247,290	1,247,990	1,242,490	1,235,900
6200 - Enterprise Debt	3,142,021	4,539,785	4,803,300	4,009,300	4,053,190	9,066,490	3,800,670	3,787,440	3,791,440
6300 - Special Assessment Debt	16,149,860	13,095,476	12,831,600	12,631,000	12,872,630	13,361,670	13,511,040	13,723,800	13,596,100
6400 - Redevelopment Debt	5,799,317	6,677,074	5,771,700	5,771,700	5,838,100	5,912,000	5,984,300	6,061,000	6,146,900
Total	26,357,659	25,569,795	24,725,280	26,153,700	24,082,080	29,587,450	24,544,000	24,814,730	24,770,340
Annual % Change	12.07%	-2.99%	-6.19%	-0.77%	-7.92%	22.86%	-17.05%	1.10%	-0.18%
EQUIVALENCY FACTOR									
Outlay per EDU	$755.45	$717.65	$682.08	$743.85	$684.34	$836.75	$685.59	$677.26	$659.49
Annual % Change	7.99%	-5.00%	-9.71%	-1.54%	-8.00%	22.27%	-18.07%	-1.21%	-2.62%



DEPARTMENT: 6000 - Debt Service

DEBT EXPENDITURES BY FUNDING SOURCES	FY05-06 $ Actual	FY 06-07 $ Actual	FY07-08 $ Adopted	FY 07-08 $ Estimated	FY 08-09 $ Projected	FY 09-10 $ Projected	FY 10-11 $ Projected	FY 11-12 $ Projected	FY 12-13 $ Projected
General Fund									
Fund 101 - General	0	0	0	0	0	0	0	0	0
Special Revenue Funds									
Fund 281 -CDA Housing	25,642	26,284	31,700	31,700	33,000	34,300	35,000	36,500	38,000
Debt Service Funds									
Fund 401 - TBAD	0	0	0	0	0	0	0	0	0
Fund 402 - Land COP	285,001	282,001	282,300	2,234,200	0	0	0	0	0
Fund 403 - Capital Facilities	0	0	0	0	0	0	0	0	0
Fund 404 - Comm Devel Ag Debt	5,773,675	6,650,790	5,740,000	5,740,000	5,805,100	5,877,700	5,949,300	6,024,500	6,108,900
Fund 405 - Regional Mall COP Debt	834,146	830,648	887,700	887,700	889,800	889,900	889,000	882,100	879,300
Fund 407 - 2007 Lease Rev Bonds	0	0	0	471,120	282,480	284,280	285,880	287,280	283,480
Enterprise Funds									
Fund 511 - Water	1,417,065	2,682,824	2,504,100	1,710,100	1,757,700	6,768,400	1,507,700	1,507,700	1,507,800
Fund 521 - Wastewater	1,702,323	1,834,606	2,276,100	2,276,100	2,272,300	2,274,900	2,269,800	2,256,600	2,260,640
Fund 531 - Solid Waste	0	0	0	0	0	0	0	0	0
Fund 561 - Airport	22,633	22,355	23,100	23,100	23,190	23,190	23,170	23,140	23,000
Trust & Agency Funds									
Fund 831 - AD 87-3 Water RSP	1,745,063	1,738,613	1,725,900	1,725,900	1,683,400	1,683,330	1,677,330	1,670,200	1,670,200
Fund 832 - AD 93-2 Woodfield Est	0	0	0	0	0	0	0	0	0
Fund 834 - AD 84-1 Sewer RSP	1,435,778	0	0	0	0	0	0	0	0
Fund 835 - CFD 89-1 ISP-NE	1,282,213	1,283,428	1,297,300	1,297,300	1,291,100	1,294,300	1,294,600	1,297,400	1,292,000
Fund 836 - CFD 91-1 I205 Area	0	0	0	0	0	0	0	0	0
Fund 837 - CFD 99-1 NE Indus #2	810,278	735,712	733,400	733,400	738,200	742,000	744,200	744,800	744,100
Fund 838 - CFD 99-2 South MacArthur Area	779,919	803,770	820,100	830,100	832,630	853,530	872,700	885,000	905,300
Fund 839 - AD 00-2 Heartland #3	75,991	77,114	78,600	78,600	82,300	80,900	79,500	74,800	73,100
Fund 840 - CFD 00-1 Presidio	1,168,643	1,218,761	829,500	829,500	848,900	862,400	880,000	896,600	917,100
Fund 841 - AD 94-1 Auto Mall	388,605	397,247	388,400	385,800	388,400	390,200	391,000	396,000	394,900
Fund 842 - AD 95-1 Pheasant Run	0	0	0	0	0	0	0	0	0
Fund 843 - AD 96-1 Bridle Crk	0	0	0	0	0	0	0	0	0
Fund 844 - CFD 93-1 Tracy Mktpl	265,100	262,422	311,800	311,800	310,800	308,300	311,100	302,500	304,900
Fund 845 - AD 97-2 Bridle Crk 3&4	0	0	0	0	0	0	0	0	0
Fund 846 - CFD 98-1 Plan "C"	6,651,778	4,323,080	4,259,100	4,259,100	4,345,400	4,437,100	4,541,500	4,687,700	4,742,500
Fund 847 - AD 98-3 Souza Citation	339,180	329,658	318,200	318,200	318,200	323,100	317,500	321,500	324,700
Fund 848 - AD 97-1 Heartland #1	0	0	0	0	0	0	0	0	0
Fund 849 - AD 98-4 Morrison Homes	195,908	194,918	196,500	196,500	196,500	197,610	198,510	199,000	195,000
Fund 850 - I205 RRA Debt Refinancing	934,980	931,922	952,600	952,600	922,600	920,300	924,400	931,900	918,300
Fund 851 - AD00-03 Larch-Clover Area	0	0	0	0	0	341,100	339,100	364,200	362,300
Fund 852 - AD00-01 Berg Avenue	76,161	77,640	77,500	77,500	76,700	80,900	79,800	79,800	70,600
Fund 853 - CFD 99-1 NE Indus #2	263	721,191	634,700	634,700	629,500	638,600	651,800	664,400	681,100
Fund 8xx - New Financing Districts	0	0	208,000	0	208,000	208,000	208,000	208,000	0
Internal Service Funds									
Fund 602 - Central Services	29,228	0	0	0	0	0	0	0	0
Fund 605 - Eqpt Acquisition	118,086	144,811	148,680	148,680	145,880	73,110	73,110	73,110	73,120
Total	26,357,659	25,569,795	24,725,280	26,153,700	24,082,080	29,587,450	24,544,000	24,814,730	24,770,340

PROGRAM: 6100 - General Debt

Payment of debt service obligations applicable to the general operation of the City. These include capital leases, and have included in the past, short-term borrowing for cash flow purposes for the General Fund.

COMMENTARY

There was a refunding in FY 07-08 which resulted in higher than normal program outlays. Thereafter, outlays should generally decrease.

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
Land COP - Chrisman Site									
402-6101-511 Debt Principal	125,000	130,000	135,000	2,140,000	0	Refunded in FY 07-08; See 407-6114			
402-6101-513 Debt Interest	157,616	149,616	141,300	91,800	0				
402-6101-515 Debt Fees	2,385	2,385	6,000	2,400	0				
1994 Regional Mall COP Debt									
405-6103-511 Debt Principal	285,000	295,000	305,000	305,000	320,000	335,000	350,000	360,000	375,000
405-6103-513 Debt Interest	544,111	531,713	518,700	518,700	504,800	489,900	474,000	457,100	439,300
405-6103-515 Debt Fees	5,035	3,935	6,000	6,000	7,000	7,000	7,000	7,000	7,000
405-6103-529 Capitalized Interest	0	0	0	0	0	0	0	0	0
405-6103-539 Proceeds Distribution	0	0	58,000	58,000	58,000	58,000	58,000	58,000	58,000
Telephone Lease (1995)									
602-6104-511 Debt Principal	0	0	0	0	0	Paid Off in FY 00-01			
602-6104-513 Debt Interest	0	0	0	0	0				
602-6105-511 Debt Principal	28,771	0	0	0	0	Paid Off in FY 05-06			
602-6105-513 Debt Interest	457	0	0	0	0				
Fire Engine Lease (1998)									
605-6107-511 Debt Principal	62,672	64,954	67,600	67,600	70,100	Paid Off in FY 08-09			
605-6107-513 Debt Interest	10,083	5,001	8,000	8,000	2,670				
Computer Lease (2002)									
605-6111-511 Debt Principal	0	0	0	0	0	Paid Off in FY 03-04			
605-6111-513 Debt Interest	0	0	0	0	0				
SCBA Equipment Lease (2002)									
605-6112-511 Debt Principal	44,816	0	0	0	0	Paid Off in FY 05-06			
605-6112-513 Debt Interest	515	0	0	0	0				
Police Comm System Lease (2005)									
605-6113-511 Debt Principal	0	55,552	57,780	57,780	60,090	62,490	64,990	67,590	70,300
605-6113-513 Interest Principal	0	19,304	15,300	15,300	13,020	10,620	8,120	5,520	2,820
Lease Revenue Bonds (2007)									
407-6114-511 Debt Principal		0	0	0	0	0	0	0	0
407-6114-513 Interest Principal		0	0	41,830	119,500	119,500	119,500	119,500	119,500
407-6114-515 Debt Fees		0	0	3,000	4,000	4,000	4,000	4,000	4,000
407-6114-5xx Issuance Costs		0	0	137,000	0				
407-6115-511 Debt Principal		0	0	140,000	80,000	85,000	90,000	95,000	95,000
407-6115-513 Debt Interest		0	0	28,210	74,980	71,780	68,380	64,780	60,980
407-6115-515 Debt Fees		0	0	3,000	4,000	4,000	4,000	4,000	4,000
407-6115-5xx Issuance Costs				118,080	0				
Program Total	1,266,461	1,257,460	1,318,680	3,741,700	1,318,160	1,247,290	1,247,990	1,242,490	1,235,900

PROGRAM: 6200 - Enterprise Service

Payment of debt service obligations secured by the revenues of the City's enterprise funds.

COMMENTARY

Late in FY 03-04, new Wastewater COPs for $30,955,000 were issued; and also, water rights were acquired through purchase agreements. In FY 05-06, a State water loan for $20 million was acquired. So, program outlays will increase in FY 05-06. A major pay-out is scheduled in FY 09-10. Thereafter, outlays will show a downward trend.

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
EDA Water Notes									
511-6201-511 Debt Principal	138,962	145,910	153,400	153,400	161,000	170,000	177,500	186,400	195,700
511-6201-513 Debt Interest	100,910	103,646	96,300	96,300	88,700	80,600	72,200	63,300	54,000
Water Refunding Bonds 1993									
511-6205-511 Debt Principal	300,000	315,000	330,000	330,000	0	Paid Off in FY 07-08			
511-6205-513 Debt Interest	45,847	25,820	17,000	17,000	0				
511-6205-515 Debt Fees	2,385	2,385	5,000	5,000	0				
1993 Sewer Bonds									
521-6204-511 Debt Principal	0	0	0	0	0	Paid Off in FY 03-04			
521-6104-513 Debt Interest	0	0	0	0	0				
521-6105-511 Debt Principal	0	0	0	0	0				
420-5121-623-340 Issuance Costs	0	0	0	0	0				
Airport Loans									
561-6203-511 Debt Principal	0	0	0	0	0	Paid Off in FY 02-03			
561-6203-513 Debt Interest	0	0	0	0	0				
561-6206-511 Debt Principal	0	0	0	0	0	Paid Off in FY 04-05			
561-6206-513 Debt Interest	0	0	0	0	0				
561-6207-511 Debt Principal	13,408	14,273	16,000	16,000	16,900	17,740	18,600	19,500	20,330
561-6207-513v Debt Interest	9,225	8,082	7,100	7,100	6,290	5,450	4,570	3,640	2,670
2003 Wastewater Bonds									
521-6209-511 Debt Principal	280,000	290,000	295,000	295,000	300,000	310,000	315,000	320,000	335,000
521-6209-513 Debt Interest	71,333	83,419	59,900	59,900	53,600	46,400	37,700	28,000	17,540
521-6209-515 Debt Fees	4,585	3,485	9,000	9,000	9,500	9,500	9,500	4,000	4,000
2004 Wastewater COPs									
521-6208-511 Debt Principal	0	0	575,000	575,000	585,000	600,000	615,000	630,000	650,000
521-6208-513 Interest Principal	1,342,923	1,454,833	1,337,200	1,337,200	1,324,200	1,309,000	1,292,600	1,274,600	1,254,100
521-6208-515 Debt Fees	3,482	2,869	0	0	0	0	0	0	0
521-6208-52x Issuance Costs	0	0	0	0	0	0	0	0	0
2004 Water Rights Debt									
511-6211-511 Debt Principal	0	0	875,000	0	0	5,000,000			
511-6211-513 Debt Interest	250,000	291,667	169,000	250,000	250,000	250,000			
511-6216-511 Debt Principal	500,000	1,500,000	0	0	0	Paid Off in FY 06-07			
511-6212-513 Debt Interest	78,961	54,146	0	0	0				
2005 State Water Loan-Contract #SRF01CX134									
511-6213-511-G30 Debt Principal		0	395,000	395,000	822,800	842,200	862,000	882,300	903,100
511-6213-513-G30 Debt Interest		244,250	463,400	463,400	435,200	425,600	396,000	375,700	355,000
511-6213-515-G30 Debt Fees		0	0	0	0	0	0	0	0
Program Total	3,142,021	4,539,785	4,803,300	4,009,300	4,053,190	9,066,490	3,800,670	3,787,440	3,791,440

PROGRAM: 6300 - Special Assessment Debt

Payment of debt service obligations secured through special assessments levies and community facilities districts.

COMMENTARY

Generally, debt outlays are stable but with a slight downward trend as debt issues are paid off. Annual variances from the trend is due to old debt being paid off completely, or being refinanced, and/or new debt being incurred.

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
AD 87-3 Water Facilities									
831-6302-511 Debt Principal	1,415,000	1,430,000	1,455,000	1,455,000	1,485,000	1,525,000	1,565,000	1,610,000	1,610,000
831-6302-513 Debt Interest	262,691	233,061	202,900	202,900	167,400	126,330	79,330	27,200	27,200
831-6302-515 Debt Fees	67,372	75,552	68,000	68,000	31,000	32,000	33,000	33,000	33,000
AD 84-1 Refunding Sewer Facilities									
834-6301-511 Debt Principal	1,275,000	0	0	0	0	Paid Off in FY 05-06			
834-6301-513 Debt Interest	38,250	0	0	0	0				
834-6301-515 Debt Fees	122,528	0	0	0	0				
CFD 89-1 NE Industrial Area #1									
835-6303-511 Debt Principal	725,000	740,000	760,000	760,000	775,000	800,000	830,000	860,000	885,000
835-6303-513 Debt Interest	541,715	525,778	517,300	517,300	496,100	474,300	449,600	422,400	392,000
521-6103-515 Debt Fees	15,498	17,650	20,000	20,000	20,000	20,000	15,000	15,000	15,000
CFD 91-1 I-205 Specific Plan									
836-6304-511 Debt Principal	0	0	0	0	0	Paid Off in FY 03-04			
836-6304-513 Debt Interest	0	0	0	0	0				
836-6304-515 Debt Fees	0	0	0	0	0				
CFD 99-1 NE Industrial Area #2									
837-6316-511 Debt Principal	385,000	320,000	330,000	330,000	345,000	360,000	375,000	390,000	405,000
837-6316-513 Debt Interest	414,595	404,020	394,400	394,400	384,200	373,000	360,200	345,800	330,100
837-6316-515 Debt Fees	10,683	11,692	9,000	9,000	9,000	9,000	9,000	9,000	9,000
837-6316-5xx Issuance Cost	0	0	0	0	0	0	0	0	0
CFD 99-2 South MacArthur Area 2000 Bond									
838-6317-511 Debt Principal	25,000	35,000	45,000	45,000	55,000	65,000	80,000	90,000	105,000
838-6317-513 Interest Principal	239,343	0	236,200	236,200	233,430	230,130	226,100	221,300	215,700
838-6317-515 Debt Fees	12,151	12,627	10,000	10,000	5,000	5,000	5,000	3,000	3,000
CFD 99-2 South MacArthur Area 2002 Bond									
838-6323-511 Debt Principal	70,000	85,000	95,000	95,000	110,000	130,000	145,000	165,000	185,000
838-6323-513 Debt Interest	430,855	665,638	427,900	437,900	423,200	417,400	410,600	402,700	393,600
838-6323-515 Debt Fees	2,570	5,505	6,000	6,000	6,000	6,000	6,000	3,000	3,000
AD 00-2 Heartland #3									
839-6318-511 Debt Principal	20,000	20,000	20,000	20,000	25,000	25,000	25,000	30,000	30,000
839-6318-513 Debt Interest	51,090	50,000	49,600	49,600	48,300	46,900	45,500	43,800	42,100
839-6318-515 Debt Fees	4,901	7,114	9,000	9,000	9,000	9,000	9,000	1,000	1,000
AD 00-1 Presidio - 2000 Bonds									
840-6319-511 Debt Principal	5,000	0	0	0	0	Refunded in FY 05-06			
840-6319-513 Debt Interest	164,276	0	0	0	0	See 840-6329			
840-6319-515 Debt Fees	15,863	9,329	0	0	0				
840-6319-5xx Issuance Cost	0	0	0	0	0				

(Continued)

PROGRAM: 6300 - Special Assessment Debt (continued)

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
AD 00-1 Presidio - 2001 Bonds									
831-6302-511 Debt Principal	20,000	20,000	0	0	0	Refunded in FY 05-06			
831-6302-513 Debt Interest	198,625	198,625	0	0	0	See 840-6329			
831-6302-515 Debt Fees	450	450	0	0	0				
AD 94-1 West Naglee Area - 2001									
834-6301-511 Debt Principal	0	0	0	0		Refunded in FY 02-03			
834-6301-513 Debt Interest	114,279	0	0	0		See 841-6325			
834-6301-515 Debt Fees	10,027	0	0	0					
AD 94-1 West Naglee Area - 2002									
835-6303-511 Debt Principal	145,000	155,000	170,000	160,000	170,000	180,000	190,000	205,000	215,000
835-6303-513 Debt Interest	117,179	225,148	214,400	221,800	214,400	206,200	197,000	187,000	175,900
521-6103-515 Debt Fees	2,120	17,099	4,000	4,000	4,000	4,000	4,000	4,000	4,000
CFD 93-1 Tracy Marketplace - 1996									
836-6304-511 Debt Principal	30,000	30,000	25,000	25,000	25,000	30,000	30,000	30,000	35,000
836-6304-513 Debt Interest	76,538	74,812	124,000	124,000	123,000	121,900	120,600	119,100	117,600
836-6304-515 Debt Fees	5,975	7,556	9,000	9,000	9,000	9,000	9,000	3,000	3,000
CFD 98-1 Plan "C" 1998 Bonds									
837-6316-511 Debt Principal	210,000	0	0	0	0	Refunded in FY 05-06			
837-6316-513 Debt Interest	311,111	0	0	0	0	See 846-6327			
837-6316-515 Debt Fees	31,017	41,058	0	0	0				
CFD 98-1 Plan "C" 2001 Bonds									
838-6317-511 Debt Principal	235,000	0	0	0	0	Refunded in FY 05-06			
838-6317-513 Interest Principal	823,699	0	0	0	0	See 846-6327			
838-6317-515 Debt Fees	11,856	15,143	0	0	0				
CFD 98-3 Souza Citation									
838-6323-511 Debt Principal	0	0	0	0	0	Refunded in FY 05-06			
838-6323-513 Debt Interest	0	0	0	0	0	See 847-6328			
838-6323-515 Debt Fees	6,834	0	0	0	0				
AD 98-4 Morrison Homes									
839-6318-511 Debt Principal	70,000	70,000	75,000	75,000	75,000	80,000	85,000	90,000	95,000
839-6318-513 Debt Interest	116,865	113,540	111,500	111,500	111,500	107,610	103,510	99,000	95,000
839-6318-515 Debt Fees	9,043	11,378	10,000	10,000	10,000	10,000	10,000	10,000	5,000
I-205 RRA 1999 Debt Refunding									
840-6319-511 Debt Principal	515,000	520,000	550,000	550,000	550,000	560,000	580,000	605,000	610,000
840-6319-513 Debt Interest	381,276	370,845	362,600	362,600	362,600	350,300	334,400	316,900	298,300
840-6319-515 Debt Fees	38,704	41,077	40,000	40,000	10,000	10,000	10,000	10,000	10,000
CFD 93-1 Tracy Marketplace -2002									
844-6322-511 Debt Principal	25,000	20,000	25,000	25,000	25,000	20,000	25,000	25,000	25,000
844-6322-513 Debt Interest	125,413	124,712	125,800	125,800	125,800	124,400	123,500	122,400	121,300
844-6322-515 Debt Fees	2,174	5,342	3,000	3,000	3,000	3,000	3,000	3,000	3,000

PROGRAM: 6300 - Special Assessment Debt (continued)

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
CFD 98-1 Plan "C" 2003 Bonds									
846-6326-511 Debt Principal	130,000	0	0	0	0	Refunded in FY 05-06			
846-6326-513 Debt Interest	587,198	0	0	0	0	See 846-6327			
846-6326-515 Debt Fees	353	2,150	0	0	0				
AD 00-03 Larch Clover Area									
851-6351-511 Debt Principal	0	0	0	0	0	258,500	258,500	285,500	285,500
851-6351-513 Debt Interest	0	0	0	0	0	77,600	75,600	73,700	71,800
851-6351-515 Debt Fees	0	0	0	0	0	5,000	5,000	5,000	5,000
AD 03-01 Berg Avenue									
852-6352-511 Debt Principal	25,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	30,000
852-6352-513 Debt Interest	45,576	44,827	44,500	44,500	43,700	42,900	41,800	41,800	40,600
852-6352-515 Debt Fees	5,585	7,813	8,000	8,000	8,000	8,000	8,000	8,000	0
CFD 99-1 NE Industrial Area #2									
853-6353-511 Debt Principal	0	0	5,000	5,000	20,000	30,000	45,000	60,000	80,000
853-6353-513 Debt Interest	0	374,277	609,700	609,700	609,500	608,600	606,800	604,400	601,100
853-6353-515 Debt Fees	0	11,041	20,000	20,000	0	0	0	0	0
853-6353-5xx Issuance Cost	263	335,873	0	0	0	0	0	0	0
TOPJPA 2005A-CFD 98-1 Plan"C"									
846-6327-511 Debt Principal	0	1,380,000	1,390,000	1,390,000	1,525,000	1,670,000	1,835,000	2,050,000	2,180,000
846-6327-513 Debt Interest	1,390,158	2,873,193	2,849,100	2,849,100	2,800,400	2,747,100	2,686,500	2,617,700	2,542,500
846-6327-515 Debt Fees	1,373	11,536	20,000	20,000	20,000	20,000	20,000	20,000	20,000
846-6327-5xx Issuance Cost	2,920,013	0	0	0					
TOPJPA 2005B - Souza Citation									
8476328-511 Debt Principal	0	145,000	150,000	150,000	150,000	160,000	160,000	170,000	180,000
847-6328-513 Interest Principa	0	170,497	163,200	163,200	163,200	158,100	152,500	146,500	139,700
847-6328-515 Debt Fees	1,020	14,161	5,000	5,000	5,000	5,000	5,000	5,000	5,000
847-6328-5xx	331,326	0	0	0					
TOPJPA 2005C-CFD 00-01 Presidio									
840-6329-511 Debt Principal	0	330,000	175,000	175,000	200,000	220,000	245,000	270,000	300,000
840-6329-513 Debt Interest	125,483	649,578	644,500	644,500	638,900	632,400	625,000	616,600	607,100
840-6329-515 Debt Fees	0	10,779	10,000	10,000	10,000	10,000	10,000	10,000	10,000
840-6329-5xx Issuance Costs	638,946	0	0	0					
Financing Districts-UMP Developments									
8xx-6502-525 Issuance Costs	0	0	87,000	0	87,000	87,000	87,000	87,000	0
8xx-6502-529 Capitalized Inter	0	0	121,000	0	121,000	121,000	121,000	121,000	0
8xx-6502-515 Debt Fees	0	0	0	0	0	0	0	0	0
Program Total	16,149,860	13,095,476	12,831,600	12,631,000	12,872,630	13,361,670	13,511,040	13,723,800	13,596,100

DEPARTMENT: 6400 - Redevelopment Debt

Payment of debt service and interagency obligations applicable to the redevelopment activities of the City's Community Development Agency.

COMMENTARY

New CDA bonds were issued in FY 00-01 and FY 03-04. Program outlays will increase since CDA debt repayment is structured so that principal payments increase in future years. New CDA bonds are planned for FY 08-09.

Account Number & Account Description	FY05-06 $Actual	FY 06-07 $Actual	FY07-08 $Adopted	FY 07-08 $Estimated	FY 08-09 $Projected	FY 09-10 $Projected	FY 10-11 $Projected	FY 11-12 $Projected	FY 12-13 $Projected
CDA Interagency Payments									
404-6401-535 Direct Allocation	465,067	499,322	540,000	540,000	580,000	620,000	660,000	700,000	750,000
404-6401-536 Pass-thru Payment	1,486,772	2,326,654	1,350,000	1,350,000	1,375,000	1,400,000	1,430,000	1,460,000	1,490,000
404-6401-531 Tax Collection Fee	102,567	105,137	121,900	121,900	126,800	131,900	137,200	143,000	150,000
281-6401-531 Tax Collection Fee	25,642	26,284	31,700	31,700	33,000	34,300	35,000	36,500	38,000
CDA Loan Debt									
804-5171-650-310 Debt Interest	0	0	0	0	0	0	0	0	0
CDA 1994 Bonds Debt									
404-6403-511 Debt Principal	0	0	0	0	0	Refinanced in FY 03-04			
404-6403-513 Debt Interest	0	0	0	0	0	See 404-6406			
404-6403-515 Debt Fees	0	0	0	0	0				
804-5175-651-330 Issuance Costs	0	0	0	0	0				
CDA Housing Debt									
281-6404-511 Debt Principal	0	0	0	0	0	Paid Off in FY 02-03			
281-6404-513 Debt Interest	0	0	0	0	0				
281-6404-515 Debt Fees	0	0	0	0	0				
281-6404-5xx Issuance Costs	0	0	0	0	0				
CDA 2001 Bonds Debt									
404-6405-511 Debt Principal	0	0	0	0	0	Refinanced in FY 03-04			
404-6405-513 Debt Interest	0	0	0	0	0	See 404-6406			
404-6405-515 Debt Fees	530	88	0	0	0				
404-6405-529 Capitalized Interest	0	0	0	0	0				
404-6405-5xx Issuance Cost	0	0	0	0	0				
CDA 2003 Bonds Debt-Series A									
404-6406-511 Debt Principal	665,000	680,000	695,000	695,000	715,000	735,000	760,000	790,000	820,000
404-6406-513 Interest Principal	1,530,969	1,517,669	1,504,100	1,504,100	1,483,300	1,461,800	1,436,100	1,409,500	1,377,900
404-6406-515 Debt Fees	3,935	3,385	6,000	6,000	6,000	6,000	6,000	3,000	3,000
404-6406-529 Capitalized Interest	0	0	0	0	0	0	0	0	0
404-6406-5xx Issuance Costs	0	0	0	0	0	0	0	0	0
CDA 2003 Bonds Debt-Series B									
404-6407-511 Debt Principal	315,000	325,000	340,000	340,000	350,000	370,000	385,000	405,000	425,000
404-6407-513 Debt Interest	1,199,450	1,190,000	1,178,000	1,178,000	1,164,000	1,148,000	1,130,000	1,111,000	1,090,000
404-6407-515 Debt Fees	4,385	3,535	5,000	5,000	5,000	5,000	5,000	3,000	3,000
404-6407-529 Capitalized Interest	0	0	0	0	0	0	0	0	0
404-6407-5xx Issuance Costs	0	0	0	0	0	0	0	0	0
Program Total	5,799,317	6,677,074	5,771,700	5,771,700	5,838,100	5,912,000	5,984,300	6,061,000	6,146,900

APPENDIX

This part of the budget document is for supplemental data supporting the adopted budget.

The following items have been included:

- Resolution No. 2008-093
  Adopting the Budget and Appropriations for the City of Tracy for Fiscal Year 2008-2009
  (pages H2 to H10)

  ⇒ The adopting resolution appropriates monies using a Fund-Department format.

- Resolution No. 2008-087
  Establishing the Appropriations Limit for the City of Tracy for Fiscal Year 2008-2009
  (page H11)

  ⇒ See pages C15 through C21 for an explanation and calculation of the Appropriations Limit.

- Internal Charges
  Allocation for Worker's Compensation and General Liability Insurance, Vehicle Operations, Equipment Replacements, Copier and Postage Costs, and Telecommunications and Information Systems
  (*pages H12 to H15*)

  ⇒ These internal charges allocations have been budgeted for FY 08-09 in various operating budget programs as indicated. They are shown in the budgets of the individual programs on the "Internal Charges" line under program expenditures, except for worker's compensation, which is included on the "Personnel Expenses" line, and vehicle fuel, which is included on the "Commodities" line.

- Indirect costs and overhead allocation
  FY 06-07 Year-End Actuals
  (pages H16 to H22)

  ⇒ See page E221 for Indirect Cost charges and the Departmental Administration programs for overhead charges.

  ⇒ The FY 07-08 estimated charges for Indirect Costs are an 8.0% across the board increase over the FY 06-07 actuals. The charges budgeted for FY 08-09, are an 8.0% across the board increase over FY 07-08 estimate.

  ⇒ An update of the cost calculations will be performed for FY 07-08. The results of this update will be an adjusting entry at the end of FY 07-08, and will bring the various charges up-to-date.

- Index *(pages i-iv)*

RESOLUTION 2008-093

ADOPTING THE ANNUAL BUDGET AND APPROPRIATIONS FOR THE CITY OF TRACY FOR FISCAL YEAR 2008-2009

WHEREAS, The proposed operating, capital, and debt budgets for the City of Tracy for Fiscal Year 2007-2008 were submitted to the City Council on May 16, 2008, and

WHEREAS, A public workshop and a public hearing were held by the City Council to review, consider, and deliberate upon the proposed budgets, as well as to hear any public comments upon the budgets, and

WHEREAS, The proposed budgets submitted have been modified as directed by the City Council during the Council review sessions;

NOW, THEREFORE, BE IT RESOLVED That the City Council of the City of Tracy does approve as follows:

Section 1: Adopted Budget for the Fiscal Year 2008-2009

There is hereby appropriated from the unappropriated fund balances anticipated to be available on July 1, 2008, and from the estimated revenues and transfers in to be received during the Fiscal Year beginning July 1, 2008, and ending June 30, 2009, the following amounts necessary to fund the operating programs of City departments, the City debt service programs, and the various projects of the City's Capital Improvement Program (CIP) during said Fiscal Year.

1. From the General Fund 101 and its various sub-funds for:

The Police Department	$22,986,230
The Fire Department	8,092,240
The Public Works Department	5,079,570
The Parks & Community Services Department	5,963,910
The Development & Engineering Department	6,914,250
The City Council	114,810
The City Attorney's Office	920,900
The City Manager's Office	2,208,690
The Economic Development Department	466,890
The Human Resources Department	1,104,680
The Finance & Administrative Services	2,323,890
The Indirect Costs Program	(1,260,600)
The Equipment Acquisition Program	249,700
The Special Reserves Program	150,000
CIP Projects	0
Debt Service Program	0
Sub-Total	$55,315,160
Budget Savings	(2,090,000)
TOTAL	**$53,225,160**

2.	From the South County Fire Authority Fund 211 for:		
	The Indirect Costs Program	$	187,800
	The Equipment Acquisition Program		0
	The Fire Department		7,283,060
	Special Reserves Program		10,000
		$	7,480,860
3.	From the Downtown Improvement District Fund 221 for:		
	The Downtown Promotions Program in DES	$	143,360
4.	From the Parking District Fund 222 for:		
	The Downtown Parking Program in DES	$	35,600
5.	From the Asset Forfeiture Fund 231 for:		
	The Equipment Acquisition Program	$	76,000
	The Police Department		0
		$	76,000
6.	From the Transportation Development Act Fund 241 for:		
	The Indirect Costs Program	$	44,800
	The Public Works Department		2,143,000
	The Development and Engineering Department		155,000
	The Equipment Acquisition Program		0
	CIP Streets and Highways Projects		0
		$	2,342,800
7.	From the Transportation Sales Tax Fund 242 for:		
	CIP Streets and Highways Projects	$	5,501,800
	CIP Parks & Recreation Projects		180,000
		$	5,681,800
8.	From the Gas Tax (Maintenance) Funds 245, 246 & 247 for:		
	The Indirect Costs Program	$	48,000
	The Public Works Department		402,000
	CIP Traffic Safety Program		197,500
	CIP Streets & Highways Projects		762,000
		$	1,409,500
9.	From the Community Development Block Grant Fund 268 for:		
	The Development and Engineering Department	$	73,320
	CIP Streets and Highways Projects		345,400
	CIP Parks & Recreation Projects		0
		$	418,720

10.	From the Landscaping Districts Fund 271 for:		
	The Indirect Costs Program	$	103,600
	The Equipment Acquisition Program		0
	The Public Works Department		2,142,940
	The CIP Streets and Highways Projects		0
	The CIP Parks & Recreation Projects		195,000
		$	2,441,540
11.	From the Community Development Agency Housing Fund 281 for:		
	The Indirect Costs Program	$	42,700
	The Equipment Acquisition Program		0
	The Development & Engineering Department		479,880
	Debt Service Programs		33,000
	CIP Miscellaneous Projects		0
		$	555,580
12.	From the Education Government CTV Fund 295 for:		
	The Indirect Costs Program	$	17,600
	The Equipment Acquisition Program		0
	The City Manager's Office		105,400
	The Equipment Acquisition Program		0
		$	123,000
13.	From the General Projects Fund 301 for:		
	CIP General Government Projects	$	2,998,000
	CIP Streets & Highways Projects		2,086,000
	CIP Parks & Community Services Projects		9,080,570
	CIP Airport Projects		740,000
		$	14,904,570
14.	From the Plan C Parks Fund 321 for:		
	CIP Parks and Recreation Projects	$	1,648,000
15.	From the Plan C Arterials Fund 323 for:		
	CIP Streets and Highways Projects	$	1,973,100
16.	From the Plan C General Facilities Fund 324 for:		
	CIP Parks and Recreation Projects	$	3,700
17.	From the Plan C Utilities Fund 325 for:		
	CIP Water Projects	$	0
	CIP Wastewater Projects		2,637,000
		$	2,637,000
18.	From the RSP Program Management Fund 345 for:		
	CIP Miscellaneous Projects	$	800,000
	CIP Interfund Reimbursements		(111,800)
		$	688,200

19.	From the Northeast Industrial Area #1 Fund 351 for:		
	CIP General Government Projects	$	2,400
	CIP Water Projects		0
	CIP Drainage Projects		144,600
	CIP Miscellaneous Projects		150,200
	CIP Interfund Reimbursements		0
		$	297,200
20.	From the South MacArthur Area Fund 352 for:		
	CIP General Government Projects	$	($57,700)
	CIP Parks and Recreation Projects		878,000
	CIP Miscellaneous Projects		100,000
		$	920,300
21.	From the I-205 Corridor Development Fund 353 for:		
	CIP Miscellaneous Projects	$	40,000
22.	From the Industrial Specific Plan, South Fund 354 for:		
	CIP General Government Projects	$	136,100
	CIP Miscellaneous Projects		75,000
		$	211,100
23.	From the Tracy Gateway Area Fund 356 for:		
	CIP Traffic Safety Projects	$	(72,100)
	CIP Streets & Highways Projects		23,983,000
	CIP Wastewater Improvements		0
	CIP Water Improvements		4,963,800
	CIP Parks & Recreation Projects		292,300
		$	29,167,000
24.	From the NE Industrial Area #2 Fund 357 for:		
	CIP General Government Projects	$	0
	CIP Traffic Safety Projects		1,500,000
	CIP Interfund Reimbursements		8,865,500
		$	10,365,500
25.	From the Community Development Agency Project Fund 381 for:		
	The Indirect Costs Program	$	77,500
	The Development & Engineering Department		522,350
	CIP Streets & Highways Projects		230,000
	CIP Airport Projects		241,000
	CIP Parks & Recreation Projects		0
		$	1,070,850
26.	From the UMP Facilities Fund 391 for:		
	CIP Interfund Reimbursements	$	0
	CIP Miscellaneous Projects		3,500,000
		$	3,500,000

27.	From the CIP Deposits Fund 395 for:		
	The Capital Improvements Programs CIP Deposits	$	380,000
28.	From the Community Development Agency Debt Fund 404 for:		
	The Redevelopment Debt Program	$	5,805,100
29.	From the Regional Mall COP Debt Fund 405 for:		
	Debt Service Programs	$	889,800
30.	From the 2008 Lease Revenue Bond Fund 407 for:		
	Debt Service Programs	$	282,480
31.	From the Water Fund 511 for:		
	The Indirect Costs Program	$	296,200
	The Finance Department		518,900
	The Special Reserves Program		15,000
	The Equipment Acquisition Program		130,000
	The Public Works Department		11,292,330
	The Development & Engineering Department		61,000
	CIP Water Improvements Projects		1,114,000
	CIP Interfund Reimbursements		(8,351,000)
	Debt Service Programs		1,757,700
		$	6,834,130
32.	From the Wastewater Fund 521 for:		
	The Indirect Costs Program	$	214,300
	The Finance Department		221,400
	The Special Reserves Program		15,000
	The Equipment Acquisition Program		246,200
	The Public Works Department		6,466,160
	The Development & Engineering Department		90,600
	CIP Wastewater Improvements Projects		5,847,000
	Debt Service Programs		2,272,300
		$	15,372,960
33.	From the Solid Waste Funds 531, 532 and 533 for:		
	The Indirect Costs Program	$	36,200
	The Finance & Administrative Services Department		263,000
	The Public Works Department		19,320,970
		$	19,620,170
34.	From the Drainage Fund 541 for:		
	The Indirect Costs Program	$	23,500
	The Finance & Administrative Services Department		27,700
	The Public Works Department		767,990
	The Development and Engineering Department		35,000
	CIP Drainage Projects		43,000
		$	897,190

35.	From the Airport Fund 561 for:		
	The Indirect Costs Program	$	77,200
	The Parks and Community Services Department		287,240
	CIP Airport Improvements Projects		0
	Debt Service Programs		23,190
		$	387,630
36.	From the Transit Fund 571 for:		
	The Indirect Costs Program	$	52,500
	The Equipment Acquisition Program		0
	The Parks and Community Services Department		1,521,930
	CIP Transit Projects		8,067,400
		$	9,641,830
37.	From the Central Garage Fund 601 for:		
	The Indirect Costs Program	$	38,700
	The Equipment Acquisition Program		0
	The Public Works Department		1,364,770
	CIP General Government Projects		0
		$	1,403,470
38.	From the Central Services Fund 602 for:		
	The Finance and Administrative Services Department	$	1,471,790
	The Equipment Acquisition Program		50,000
	Debt Service Programs		0
		$	1,521,790
39.	From the Equipment Acquisition Fund 605 for:		
	Debt Services Programs	$	145,880
	The Equipment Acquisition Program		1,919,870
	CIP Projects		350,000
		$	2,415,750
40.	From the Building Maintenance Fund 615 for:		
	The Public Works Department	$	1,484,160
	The Equipment Acquisition Program		35,000
		$	1,519,160
41.	From the Self-Insurance Fund 627 for:		
	The Equipment Acquisition Program	$	0
	The Human Resources Department		620,860
	The NonDepartmental Group		2,619,600
		$	3,240,460
42.	From The Assessment District 87-3 (Water) Fund 831 for:		
	Debt Service Program	$	1,683,400

43.	From the CFD 89-1 Debt Fund 835 for:		
	Debt Service Programs	$	1,291,100
	CIP Interfund Reimbursements		(402,700)
		$	888,400
44.	From the CFD 99-1 Fund 837 for:		
	Debt Service Programs	$	738,200
45.	From The CFD 99-2 Fund 838 for:		
	Debt Service Programs	$	832,630
46.	From the AD 00-02 Fund 839 for:		
	Debt Service Programs	$	82,300
47.	From the CFD 00-01 Fund 840 for:		
	Debt Service Programs	$	848,900
48.	From the Assessment District 94-1 Fund 841 for:		
	Debt Service Programs	$	388,400
49.	From the CFD 93-1 Fund 844 for:		
	Debt Service Programs	$	310,800
50.	From the CFD 98-1 Fund 846 for:		
	Debt Service Programs	$	4,345,400
51.	From the CFD 98-3 Fund 847 for:		
	Debt Service Programs	$	318,200
52.	From the AD 98-4 Fund 849 for:		
	Debt Service Programs	$	196,500
53.	From the I-205 RAA Debt Refinancing Fund 850 for:		
	Debt Service Programs	$	922,600
54.	From the AD 02-03 Larch Clover Area Fund 851 for:		
	Debt Service Programs	$	0
55.	From the AD 03-01 Berg Avenue Area Fund 852 for:		
	Debt Service Programs	$	76,700
56.	From the CFD 06-01 NE Industrial Area #2 Fund 853 for:		
	Debt Service Programs	$	629,500
57.	From New Financing Districts to be established:		
	Debt Service Program	$	208,000
	Grand Total All Funds	**$**	**224,042,290**

Section 2: Authorized Interfund Transfers for Fiscal Year 2008-2009.

There is hereby authorized the transfers of the following amounts from one fund to another for the stated purpose during said Fiscal Year 2008-2009.

1. From the General Fund 101 for debt service payments:		
To the 2008 Lease Revenue Bond Fund 407		$ 284,000
To the Regional Mall COP Debt Fund 405		889,000
	Sub-total	$ 1,173,000
2. From the CDA Debt Fund 404 for 20% housing set-aside:		
To CDA Housing Fund 281		$ 2,103,000
3. From the Airport Fund 561 for loan repayment:		
To the Water Fund 511		$ 20,000
4. From the Economic Uncertainty Fund 299 for a operating transfer:		
To the General Fund 101		$ 5,001,400
Total Transfers		**$8,297,400**

Section 3: Interest Allocation and Stabilization

All investment earnings and gains in FY 07-08 and FY 08-09 for funds with General Fund derived cash balances and the City's internal services funds, will be allocated to the General Fund 101. However, any amount in excess of $2,436,830 in FY 07-08 will be instead allocated to the Interest Stabilization Fund 298. In FY 08-09, monies placed in the Interest Stabilization Fund 298 maybe allocated to the General Fund 101 to reach the estimated revenue figure for the year.

Section 4: Contingency Reserves

Any proceeds of taxes received in FY 07-08 or FY 08-09, in excess of those appropriated or transferred in Sections 1 and 2 above shall be appropriated into a contingency reserve for their respective fund.

The General Fund fund balance is targeted at $18,900,000 at fiscal year-end. Staff is authorized to transfer any monies into or out of the General Fund 101, and from or to the Economic Uncertainty Fund 299 respectively, to maintain the targeted fund balance.

Section 5: No Uncommitted Development Fees

The City prepares and maintains a five-year capital improvement plan. In accordance with this plan, there are no uncommitted development fee monies from prior fiscal years that should be refunded as per Government Code 66001(d).

Section 6: Reduction for Prior Year Over Expenditures

Any over expenditures of the FY 07-08 operating budget as amended at the fund and department level shall be offset by an equal reduction for the same fund and department in the new FY 08-09 budget.

Section 7: Reduction for Expenditures of Unrealized Fee & Grant Revenues

In any program where a budget is established based upon a projection of fee and/or grant revenues, covering at least 20% of program costs, it is expected that if actual revenues received are less than projected, that actual expenses paid from the program should also be less by an equal amount. If any expenditure of unrealized revenue occurs in FY 07-08, the portion over shall be offset by an equal reduction for the same fund and department in the new FY 08-09 budget.

* *

The foregoing Resolution 2008-087 was adopted by the Tracy City Council on the 3rd day of June, 2008, by the following vote:

AYES: COUNCIL MEMBERS: ABERCROMBIE, SUNDBERG, TOLBERT, TUCKER, IVES

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

ABSTAIN: COUNCIL MEMBERS: NONE

Mayor

ATTEST:

City Clerk

RESOLUTION 2008-087

ESTABLISHING THE APPROPRIATIONS LIMIT FOR THE CITY OF TRACY
FOR FISCAL YEAR 2008-2009

WHEREAS, Article XIIIB of the State Constitution places an appropriations limit on the proceeds of taxes received by the State and local governments in California, and

WHEREAS, Article XIIIB provides that the appropriations limit can be adjusted annually to account for growth and inflation, and

WHEREAS, It is necessary for the City Council to establish the appropriations limit for the City of Tracy for FY 08-09 and to specify the options used in the annual adjustment, and

WHEREAS, The attachments to this resolution show the calculations used to determine the appropriations limit as adjusted for the City of Tracy for FY 08-09, and

NOW, THEREFORE, BE IT RESOLVED That:

1) The FY 08-09 appropriations limit for the City of Tracy is established as $45,922,816;

2) In setting the appropriations limit for FY 08-09 the City Council has chosen the "City Population Growth" and "California Per Capita Income" options for the annual adjustment in the limit;

3) The appropriations, subject to the limit based upon the adopted City budget for FY 08-09 are $40,062,040, or 87.24% of the limit, a $5,860,776 below the limit.

* * * * * * * * * * * *

The foregoing Resolution 2008-087 was adopted by the Tracy City Council on the 3rd day of June, 2008, by the following vote:

AYES: COUNCIL MEMBERS: ABERCROMBIE, SUNDBERG, TOLBERT, TUCKER, IVES

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

ABSTAIN: COUNCIL MEMBERS: NONE

Mayor

ATTEST:

City Clerk

Internal Service Charges
FY08-09

PROGRAMS	Worker's Comp "188"	Copier & Postage "218"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "338"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
Police Department										
5111 - Police Administration	$12,900	$1,150	$17,320	$5,200	$4,780	$19,870	$2,000	$8,110	$4,920	$76,250
5121 - Patrol Force	169,640	0	84,970	175,100	147,790	212,400	272,340	289,040	163,640	1,514,920
5122 - Traffic Enforcement	15,100	0	4,260	15,800	9,560	14,390	14,370	22,800	9,760	106,040
5123 - Parking Enforcement	1,300	0	2,560	680	3,640	4,460	1,370	2,840	4,510	21,360
5124 - Police Reserves	1,000	0	2,560	2,970	4,040	1,790	860	6,680	1,670	21,570
5126 - Animal Control	10,100	0	21,210	4,860	8,200	14,240	6,010	8,930	9,230	82,780
5129 - School Crossing Guards	0	0	0	0	0	0	0	0	0	0
5131 - General Investigations	32,650	670	25,110	8,640	7,930	24,450	17,100	31,500	16,660	164,710
5132 - Juvenile/Youth Services	22,970	1,010	19,030	7,110	2,140	15,900	18,770	6,300	16,500	109,730
5133 - Street Crimes	21,700	0	22,550	1,610	7,180	23,180	24,950	7,720	17,270	126,160
5134 - Property Management	5,400	0	13,140	5,640	1,630	28,530	3,840	2,560	7,050	67,790
5141 - Police Records	11,700	8,600	60,760	0	0	55,780	27,800	0	7,140	171,780
5146 - Communications	38,000	0	43,030	1,390	240	80,150	91,140	0	35,400	289,350
Dept Total 13 Programs	$342,460	$11,430	$316,500	$229,000	$197,130	$495,140	$480,550	$386,480	$293,750	$2,752,440
Fire Department										
5211 - Fire Administration	$4,500	$1,800	$15,820	$4,550	$4,340	$13,670	$6,310	$10,500	$5,110	$66,600
5215 - Fire Prevention & Education	9,800	1,060	15,600	4,320	5,800	21,270	6,960	6,300	5,550	76,660
5221 - Fire Operations	279,000	1,400	142,440	19,180	30,990	89,840	168,010	191,560	147,530	1,069,950
5225 - Fire Training & Safety	6,200	340	4,110	1,490	3,430	7,980	4,670	3,150	940	32,310
Dept Total 4 Programs	$299,500	$4,600	$177,970	$29,540	$44,560	$132,760	$185,950	$211,510	$159,130	$1,245,520
Public Works Department										
5311 - Public Works Administration	$12,200	$1,190	$27,690	$14,640	$2,640	$28,480	$10,320	$7,250	$2,770	$107,180
5312 - Utilities Management	3,200	740	5,980	2,500	200	11,080	4,200	0	640	$28,540
PW - Maintenance Division										
5331 - Central Garage	8,900	0	5,120	16,120	0	27,470	12,310	2,630	8,260	80,810
5332 - Building Maintenance	7,880	0	2,830	11,980	4,150	13,480	3,950	10,040	4,220	58,530
5333 - Custodial Maintenance	12,600	0	2,660	6,520	3,700	23,220	2,780	6,930	9,370	67,780
5341 - Roadway Maintenance	12,520	0	3,970	71,980	20,360	18,500	13,830	70,120	12,210	223,490
5342 - Sidewalk & Median Maintenar	8,760	0	2,740	29,000	11,660	12,550	10,450	34,830	14,500	124,490
5343 - Street Sweeping	260	0	0	0	0	300	0	0	3,500	4,060
5344 - Traffic Maintenance	4,560	0	2,740	8,160	3,990	6,570	2,330	11,520	10,070	49,940
5346 - Street Tree Maintenance	11,350	0	2,740	35,020	6,710	12,990	11,150	17,440	13,930	111,330
5347 - Graffiti Removal	1,300	0	1,730	2,460	3,190	1,490	9,700	5,080	850	25,800
5348 - Traffic Electric	0	0	1,730	0	0	0	0	0	2,100	3,830
5351 - Water Distribution	18,120	0	6,320	74,270	53,700	28,390	8,720	66,000	7,170	262,690
5352 - Water Meters	20,730	0	6,480	18,260	19,040	30,010	5,180	16,910	10,810	127,420
5353 - Wastewater Collection	7,300	0	2,830	8,940	2,080	7,660	9,260	38,140	9,860	86,070
5354 - Storm Drain Maintenance	4,500	0	2,560	5,150	1,390	5,140	4,670	19,070	2,900	45,380
5371 - Parks Maintenance	32,680	0	16,990	83,550	37,770	60,200	19,070	94,240	22,040	366,540
5372 - Sportsfield Maintenance	6,420	0	1,900	18,460	8,580	9,030	4,550	21,290	2,500	72,730
5375 - Landscaping Districts	14,600	2,710	25,200	9,210	11,960	22,570	4,180	21,340	4,740	116,510
Sub-Total	172,480	2,710	88,540	399,080	188,280	279,570	122,130	435,580	139,030	1,827,400

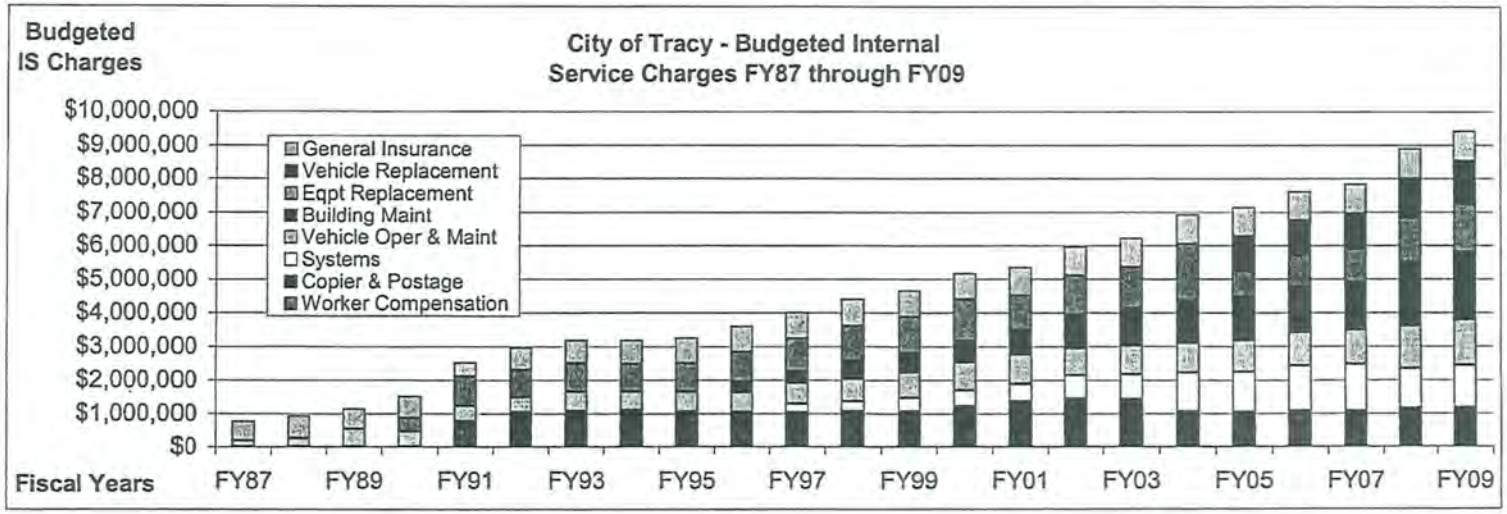
PROGRAMS	Worker's Comp "188"	Copier & Postage "218"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
PW - Utilities Division										
5361 - WW Lift Stations	1,300	0	2,660	470	0	0	3,760	0	1,150	9,340
5362 - Water Wells & Pumping	4,000	0	2,660	9,020	6,270	0	2,510	3,470	2,850	30,780
5363 - WWT Plant Maintenance	13,000	0	7,120	17,880	9,340	2,240	19,430	20,680	13,790	103,480
5364 - Water Plant Maintenance	5,700	0	6,450	1,450	340	570	4,100	10,400	2,040	31,050
5365 - Electrical Maintenance	4,100	0	2,660	10,520	3,980	2,980	9,680	20,370	8,780	63,070
5366 - WWT Plant Operations	23,730	0	31,320	5,850	5,030	1,740	11,400	2,630	21,820	103,520
511-5367 - Utilities Laboratory	4,200	0	5,880	1,680	450	730	5,090	1,890	3,400	23,320
521-5367 - Utilities Laboratory	7,900	0	6,450	7,590	2,710	900	22,470	4,240	7,500	59,760
5368 - Water Plant Operations	23,830	0	7,950	7,570	1,730	2,240	6,870	2,630	18,500	71,320
5369 - Water Management	1,500	0	3,800	8,820	1,260	5,650	1,760	2,420	1,710	26,920
Sub-Total	89,260	0	76,950	70,850	31,110	17,050	87,070	68,730	81,540	522,560
PW - Solid Waste Programs										
5381 - SW Collection & Disposal	70	340	2,440	2,580	340	2,160	2,380	0	900	11,210
5382 - SW Recycling	930	300	3,220	0	0	5,650	2,320	0	900	13,320
Dept Total 30 Programs	$278,140	$5,280	$204,820	$489,650	$222,570	$343,990	$228,420	$511,560	$225,780	$2,510,210
Parks & Community Services Department										
5511 - Parks & CS Admin	$6,200	$10,430	$31,290	$13,080	$1,560	$31,290	$2,880	$3,570	$2,010	$102,310
5512 - Community Facilities	1,500	680	5,880	0	0	81,110	1,790	0	2,580	93,540
5513 - Library	0	0	1,730	0	0	97,770	4,720	0	2,170	106,390
5541 - Special Interest Classes	1,600	1,050	7,600	0	0	27,490	6,100	0	4,490	48,330
5542 - Aquatics/Community Pool	5,570	370	3,720	1,620	590	13,390	5,440	0	13,070	43,770
5543 - Athletics	1,500	740	3,800	0	1,410	7,330	5,780	0	8,900	29,460
5544 - Youth Development	3,480	1,580	6,130	0	0	19,120	6,020	0	10,050	46,380
5545 - Senior Citizens	2,100	740	12,640	0	0	62,250	4,370	0	2,010	84,110
5548 - Community Events	1,520	0	3,140	0	0	5,630	820	6,300	3,090	20,500
5549 - Teen Recreation	3,050	740	3,890	0	0	17,550	2,440	0	4,000	31,670
554Y - MCYSN Recreation	1,360	760	3,910	1,000	0	3,000	2,460	0	4,000	16,490
5551 - Transit Operations	2,950	630	11,040	1,390	51,080	26,820	31,330	107,680	9,470	242,390
5552 - Airport Operations	2,200	420	8,170	5,020	4,240	10,500	5,630	5,250	6,340	47,770
5561 - Cultural Arts	1,750	620	15,870	0	0	105,030	15,160	0	18,600	157,030
Dept Total 14 Programs	$34,780	$18,760	$118,810	$22,110	$58,880	$508,280	$94,940	$122,800	$90,780	$1,070,140

Internal Service Charges
FY08-09

PROGRAMS	Worker's Comp "188"	Copier & Postage "218"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
Development & Engineering Services Department										
5611 - DES Admininstration	$2,240	$1,600	$10,800	$3,890	$1,430	$8,420	$2,650	$5,250	$4,390	$40,670
5621 - Advance Planning	3,700	1,080	11,630	320	0	11,550	3,700	0	3,330	35,310
5622 - Current Planning	6,500	1,580	19,890	0	0	24,300	5,520	0	9,840	67,630
5631 - Redevelopment	3,390	410	3,800	170	0	3,030	1,000	0	2,290	14,090
5632 - Housing	4,370	360	12,560	0	0	14,590	590	0	520	32,990
5634 - Downtown Parking	0	0	0	0	0	0	0	0	3,270	3,270
5641 - Building Plans Checking	5,160	1,300	21,960	1,450	560	31,190	12,150	2,100	6,470	82,340
5642 - Building Inspections	10,000	5,250	27,260	14,430	5,670	18,890	3,740	10,500	13,520	109,260
5643 - Code Enforcement	5,350	630	8,450	540	1,850	21,420	2,340	2,100	5,000	47,680
5661 - Engineering Project Review	6,800	1,160	27,070	3,620	3,760	33,220	8,550	5,040	5,940	95,160
5662 - Capital Project Design	1,500	1,260	33,540	2,380	80	61,310	12,790	5,040	16,010	133,910
5663 - Utilities Engineering	1,150	200	5,120	610	0	5,640	2,480	0	2,140	17,340
5664 - Traffic Engineering	2,610	370	12,440	330	0	5,100	1,280	0	4,570	26,700
5665 - Construction Management	1,890	1,260	38,220	7,690	4,530	25,940	10,560	5,350	19,090	114,530
Dept Total 14 Programs	$54,660	$16,460	$232,740	$35,430	$17,880	$264,600	$67,350	$35,380	$96,380	$820,880
General Government Agencies										
5811 - Legislation & Policy	$0	$1,350	$13,400	$0	$0	$25,680	$10,750	$0	$890	$52,070
5821 - Legal Counsel	4,000	2,380	13,790	0	0	19,080	7,650	0	2,770	49,670
5831 - City Administration	9,860	4,200	29,230	4,860	670	30,050	20,580	4,500	3,190	107,140
5832 - City Clerk	2,550	950	8,850	0	0	13,550	8,640	0	1,620	36,160
5835 - Community Access CTV	1,570	290	2,540	0	0	13,040	10,070	0	250	27,760
583Y - MCYSN CMO	1,680	1,000	6,370	0	0	9,540	3,060	0	540	22,190
5841 - Human Resources	6,090	6,830	22,720	0	0	26,750	25,570	0	7,250	95,210
5842 - Risk Management	3,850	3,360	9,420	0	0	14,800	12,250	0	0	43,680
5861 - Economic Development	3,400	630	6,370	0	0	9,540	3,060	0	540	23,540
5865 - Downtown Promotion	0	0	0	0	0	0	0	0	450	450
Dept Total 10 Programs	$33,000	$20,990	$112,690	$4,860	$670	$162,030	$101,630	$4,500	$17,500	$457,870
Finance & Administrative Services Department										
5871 - Central Services	$300	$0	$0	$0	$0	$1,210	$30,300	$0	$270	32,080
5872 - Cash Management	100	1,520	4,700	0	0	1,210	2,500	0	660	10,690
5873 - Budget Coordination	2,480	3,620	10,300	0	0	9,130	6,200	0	920	32,650
5874 - Fiscal Operations	4,200	19,540	15,790	0	0	16,930	22,050	0	3,100	81,610
5875 - Accounting Services	2,100	2,390	9,660	0	0	6,780	12,380	0	1,690	35,000
5876 - Revenue Collection	9,100	11,860	32,150	0	0	49,770	47,560	0	10,660	161,100
5877 - Information Systems	8,600	1,490	6,210	1,330	550	36,440	155,840	2,520	2,510	215,490
Dept Total 7 Programs	$26,880	$40,420	$78,810	$1,330	$550	$121,470	$276,830	$2,520	$19,810	$568,620
City Totals 92 Programs	$1,069,420	$117,940	$1,242,340	$811,920	$542,240	$2,028,270	$1,435,670	$1,274,750	$903,130	$9,425,680

Internal Service Charges
FY08-09

PROGRAMS	Worker's Comp "188"	Copier & Postage "218"	Systems Charges "219"	Vehicle Op & Maint "229"	Vehicle Fuel "339"	Bldg Maintenance "259"	Gen Eqpt Charges "269"	Vehicle Charges "26V"	General Insurance "279"	Total
Funding Sources										
221 - DTBIA	$0	$0	$0	$0	$0	$0	$0	$0	$450	$450
222 - Downtown Parking	0	0	0	0	0	0	0	0	3,270	3,270
271 - Landscaping	14,600	2,710	25,200	9,210	11,960	22,570	4,180	21,340	4,740	116,510
281 - CDA Housing	4,370	360	12,560	0	0	14,590	590	0	520	32,990
381 - CDA Redevelopment	3,390	410	3,800	170	0	3,030	1,000	0	2,290	14,090
511 - Water	80,255	470	45,090	122,625	82,890	75,950	37,570	103,720	47,870	596,440
521 - Wastewater	56,555	670	61,050	42,895	19,260	26,540	72,140	65,690	57,650	402,450
531 - Solid Waste	1,260	640	5,660	2,580	340	8,110	4,700	0	5,300	28,590
541 - Drainage	4,500	0	2,560	5,150	1,390	5,140	4,670	19,070	2,900	45,380
561 - Airport	2,200	420	8,170	5,020	4,240	10,500	5,630	5,250	6,340	47,770
571 - Transit	2,950	630	11,040	1,390	51,080	26,820	31,330	107,680	9,470	242,390
601 - Central Garage	8,900	0	5,120	16,120	0	27,470	12,310	2,630	8,260	80,810
602 - Central Services	8,900	1,490	6,210	1,330	550	37,650	186,140	2,520	2,780	247,570
615 - Building Maintenance	20,480	0	5,490	18,500	7,850	36,700	6,730	16,970	13,590	126,310
627 - Self Insurance	0	0	0	0	0	0	0	0	450	450
101 - General	861,060	110,140	1,050,390	586,930	362,680	1,733,200	1,068,680	929,880	737,250	7,440,210
	$1,069,420	$117,940	$1,242,340	$811,920	$542,240	$2,028,270	$1,435,670	$1,274,750	$903,130	$9,425,680
Revenues to IS Funds										
601 - Central Garage				$811,920	$542,240					
602 - Central Services		$117,940	$1,242,340							
605 - Equipment Replacement							$1,294,630	$997,660		
615 - Building Maintenance						$1,432,470				
627 - Self Insurance	$1,069,420								$903,130	
Enterprise Funds Retainage							$141,040	$277,090		
Credits for Direct Electricity Paid						$595,800				



CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

INDIRECT COSTS ALLOCATION Part 1
for FY06-07

Program	Fund	FTEs FY06-07	Actual FY06-07	City Clerk		City Attorney		City Admin		Human Resources & 50% of Finance		50% of Finance (Net of Treasurer's Fees)		Revenue Coll		Allocated Totals
					$323,897		$771,578		$926,774		$1,406,684		$494,669		$1,260,319	$5,183,921
				% & $ Allocated		% & $ Allocated		% & $ Allocated		% & $ Allocated		% & $ Allocated		% & $ Allocated		
5811 - City Council	Fund 101	1.00	$92,551							0.2%	$2,669	0.2%	$938			$3,607
5821 - Legal Counsel	Fund 125	4.00	$771,578	3.5%	$11,336	xxx	xxx	2.0%	$18,535	0.8%	$10,675	0.8%	$3,754			$44,300
5831 - City Administration	Fund 125	6.28	$926,774	4.7%	$15,223	1.0%	$7,716	xxx	xxx	1.2%	$16,759	1.2%	$5,893			$45,592
5832 - City Clerk	Fund 125	2.65	$323,897	xxx	xxx	1.0%	$7,716	3.0%	$27,803	0.5%	$7,072	0.5%	$2,487			$45,078
5833 - Economic Development	Fund 101	2.00	$305,675					3.5%	$32,437	0.4%	$5,337	0.4%	$1,877			$39,651
5834 - Information Systems	Fund 602	7.50	$1,100,577					2.0%	$18,535	1.4%	$20,015	2.5%	$12,367			$50,917
5835 - Comm Access CTV	Fund 295	2.50	$81,916					0.5%	$4,634	0.5%	$6,672	0.5%	$2,473	0.1%	$1,260	$15,039
5836 - Cultural Arts	Fund 101	9.30	$391,261					1.0%	$9,268	1.8%	$24,819	0.5%	$2,473			$36,560
5838 - Community Promotion	Fund 101	0.02	$74,870					0.5%	$4,634	0.0%	$53	0.0%	$19			$4,706
5841 - Human Resources	Fund 125	5.26	$912,015	4.9%	$15,871	1.0%	$7,716	9.0%	$83,410	1.0%	$14,037	1.0%	$4,947			$125,980
584x - Risk Management	Fund 627	3.20	$433,250			3.6%	$27,777	2.0%	$18,535	0.6%	$8,540	0.6%	$3,003			$57,855
5841 - Central Services	Fund 602	0.25	$108,759							0.0%	$667	0.1%	$495			$1,162
5852 - Cash Management	Fund 125	0.25	$306,158	0.5%	$1,619	0.1%	$772	1.0%	$9,268	0.0%	$667	0.1%	$495	0.5%	$6,302	$19,122
585x - Finance	Fund 125	6.59	$989,338	3.5%	$11,336	0.9%	$6,944	8.5%	$78,776	1.3%	$17,587	xxx	xxx	3.2%	$40,330	$154,973
5855 - Revenue Collection	Fund 101	0.01	$322,889						$463		$27		$158	xxx	xxx	$648
5855 - Revenue Collection	Fund 125	2.00	$211,119					1.0%	$9,268	0.4%	$5,337	1.0%	$4,947	xxx	xxx	$19,552
5855 - Revenue Collection	Fund 5xx	8.25	$1,049,200					1.0%	$9,268	1.6%	$22,017	1.6%	$7,742	xxx	xxx	$39,027
6xxx - Debt Service	Fund 4xx	0.05	$23,692,440							0.0%	$133	1.4%	$6,925	0.5%	$6,302	$13,360
		61.11	$32,094,267	17.1%	$55,386	7.6%	$58,640	35.0%	$324,834	11.6%	$163,083	12.3%	$60,993	4.3%	$54,194	$717,130
5100 - Police	Fund 101	146.44	$17,493,539	3.7%	$11,984	3.5%	$27,005	10.0%	$92,677	27.8%	$390,800	13.0%	$64,307	0.2%	$2,521	$589,295
2100 - Police Grants	Fund 101	2.00	$115,643							0.4%	$5,337	2.0%	$9,893	0.5%	$6,302	$21,532
5200 - Fire	Fund 101	48.68	$7,062,670	2.7%	$8,745	0.7%	$5,401	3.5%	$32,437	9.2%	$129,911	11.0%	$54,414	0.4%	$5,041	$235,949
5200 - SCFA	Fund 211	31.64	$6,288,480	1.0%	$3,239	0.3%	$2,315	1.5%	$13,902	6.0%	$84,437	4.0%	$19,787	1.0%	$12,603	$136,282
5611 - DES Admin	Fund 101	1.75	$310,245	1.0%	$3,239	5.1%	$39,350	2.5%	$23,169	0.3%	$4,670	0.3%	$1,642			$72,071
562x - Planning Division	Fund 116	7.45	$870,770	12.0%	$38,868	8.0%	$61,726	8.0%	$74,142	1.4%	$19,882	2.0%	$9,893	1.0%	$12,603	$217,114
5631 - Redevelopment	Fund 381	2.42	$314,663	1.7%	$5,377	2.2%	$16,666	2.0%	$18,535	0.5%	$6,458	0.5%	$2,271	0.3%	$3,781	$53,088
5632 - Housing	Fund 281	3.47	$360,857	1.3%	$4,340	0.8%	$6,481	0.1%	$463	0.7%	$9,260	0.7%	$3,256	0.2%	$2,521	$26,322
5633 - Mainstreet Promotion	Fund 221	0.00	$166,534					0.1%	$927	0.0%	$0	0.0%	$0	1.0%	$12,603	$13,530
5634 - Downtown Parking	Fund 222	0.01	$15,056							0.0%	$27	0.0%	$9	0.2%	$2,521	$2,557
5839 - Comm Devel Block Gt	Fund 269	0.10	$217							0.0%	$267	0.0%	$94			$361
564x - Building Division	Fund 111	14.23	$1,617,394	3.0%	$9,717	5.6%	$43,208	2.0%	$18,535	2.7%	$37,975	2.7%	$13,354	3.0%	$37,810	$160,600
5643 - Code Enforcement	Fund 101	3.45	$271,171	1.0%	$3,239	3.7%	$28,548	2.0%	$18,535	0.7%	$9,207	0.8%	$3,957			$63,487
566x Engineering Division	Fund 112	23.30	$3,114,052	40.1%	$129,883	50.0%	$385,789	12.0%	$111,213	4.4%	$62,180	10.2%	$50,456	9.0%	$113,429	$852,950
		56.18	$7,040,959 x	60.1%	$194,662	75.4%	$581,770	28.7%	$265,521	10.7%	$149,926	17.2%	$84,934	14.7%	$185,267	$1,462,080

(Continued)

CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

INDIRECT COSTS ALLOCATION Part 2
for FY06-07

Program	Fund	FTEs FY06-07	Actual FY06-07	City Clerk % & $ Allocated		City Attorney % & $ Allocated		City Admin % & $ Allocated		Human Resources & 50% of Finance % & $ Allocated		50% of Finance % & $ Allocated		Revenue Coll % & $ Allocated		Allocated Totals
5311 - Public Works Admin	Fund 101	5.00	$604,054	4.0%	$12,956	3.0%	$23,147	7.5%	$69,508	0.9%	$13,343	0.1%	$495	0.2%	$2,521	$121,970
5331 - Central Garage	Fund 601	4.40	$1,043,722							0.8%	$11,742	2.5%	$12,367			$24,109
533x - Bldg Maint & Custodial	Fund 615	10.56	$1,016,224							2.0%	$28,181	1.5%	$7,420			$35,601
5340 - Street Maint 26%	Fund 101	4.43	$597,188							0.8%	$11,822	1.6%	$7,915			$19,737
5340 - Street Maint 74%	Fund 24x	14.06	$1,686,020							2.7%	$37,522	3.5%	$17,066			$54,588
5343 - Street Sweeping	Fund 531	0.05	$294,878							0.0%	$133	0.1%	$495			$628
5348 - Traffic Electric	Fund 101	0.00	$320,291							0.0%	$0	0.2%	$989			$989
5348 - Traffic Electric	Fund 24x	0.00	$300,000							0.0%	$0	0.2%	$989			$989
5347 - Graffitit Removal	Fund 101	0.55	$75,981							0.1%	$1,468	0.1%	$495			$1,962
537x - Parks Maint	Fund 101	23.00	$2,219,638							4.4%	$61,379	4.0%	$19,787			$81,166
5375 - Landscape Districts	Fund 101	0.35	$231,747							0.1%	$934	0.2%	$989			$1,923
5375 - Landscape Districts	Fund 24x	0.15	$142,700							0.0%	$400	0.1%	$495			$895
5375 - Landscape Districts	Fund 271	7.00	$1,333,327	2.0%	$6,478	2.0%	$15,432	2.3%	$21,316	1.3%	$18,681	1.4%	$6,925			$68,831
558x - Sol Waste	Fund 53x	1.00	$15,084,000	1.0%	$3,239	1.0%	$7,716	1.0%	$9,268	0.2%	$2,669	0.5%	$2,473	19.0%	$239,461	$25,365
535s - Sewer Maintenance	Fund 521	2.60	$540,572							0.5%	$6,939	1.8%	$8,904	2.0%	$25,206	$15,843
536s - Sewer Operations	Fund 521	24.63	$4,212,907	1.0%	$3,239	1.0%	$7,716	2.0%	$18,535	4.7%	$65,729	4.0%	$19,787	14.0%	$176,445	$115,006
535w - Water Maintenance	Fund 511	19.85	$2,325,870							3.8%	$52,973	2.4%	$11,872	2.5%	$31,508	$64,845
536w - Water Operations	Fund 511	19.72	$6,152,722	1.0%	$3,239	1.0%	$7,716	2.0%	$18,535	3.7%	$52,626	6.5%	$32,153	35.0%	$441,112	$114,270
53dr - Drainage	Fund 541	2.60	$601,063					0.5%	$4,634	0.5%	$6,939	0.5%	$2,440	2.0%	$25,206	$14,012
		139.95	$38,782,904 x	9.0%	$29,151	8.0%	$61,726	15.3%	$141,796	26.6%	$373,481	31.1%	$154,056	74.7%	$941,458	$762,731
55xx - P&CS Admin	Fund 101	5.98	$699,067	1.4%	$4,535	3.0%	$23,147	1.0%	$9,268	1.1%	$15,959	4.0%	$19,787	0.2%	$2,521	$75,216
5513 - Community Facilities	Fund 101	1.86	$271,304	0.5%	$1,619					0.4%	$4,964	0.4%	$1,746			$8,329
5513 - Library	Fund 101	0.02	$277,099	0.5%	$1,619					0.0%	$53	0.0%	$19			$1,692
5544 - Recreation Div 56.7%	Fund 113	16.02	$1,016,573	1.0%	$3,239			4.0%	$37,071	3.0%	$42,752	2.0%	$9,893	1.0%	$12,603	$105,559
5544 - Recreation Div 43.3%	Fund 101	12.23	$776,256	1.0%	$3,239					2.3%	$32,638	2.0%	$9,893			$45,770
5551 - Transit Operations	Fund 571	2.35	$1,202,821	1.0%	$3,239	0.5%	$3,858	0.5%	$4,634	0.4%	$6,271	0.5%	$2,473	1.0%	$12,603	$33,079
5552 - Airport Operations	Fund 561	2.65	$281,078	1.0%	$3,239	1.0%	$7,716	0.5%	$4,634	0.5%	$7,072	0.5%	$2,473	2.0%	$25,206	$50,340
5553 - Sol Waste	Fund 531															
		41.11	$4,524,198 x	6.4%	$20,729	4.5%	$34,721	6.0%	$55,606	7.8%	$109,709	9.4%	$46,285	4.2%	$52,933	$319,984
7xxx - Capital Projects	Fund xxx	0.00	$73,905,832													
59xx Non Departmental	Fund xxx	0.00	$4,089,849	Equipment Acquisition												
Citywide Totals		527.11	$191,398,341	100.0%	$323,897	100.0%	$771,578	100.0%	$926,774	100.0%	$1,406,684	100.0%	$494,669	100.0%	$1,260,319	$4,244,983
	Target	527.11	191398339													

*1 - Revenue Collection allocation
for F511, F521, F531 & F541

CITY OF TRACY
OVERHEAD COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

OVERHEAD COSTS ALLOCATION Part 3
for FY06-07

Totals

Revenue Coll

Program	Fund	FTEs FY06-07	Actual FY06-07		$ Amount Allocated		
5855 - Enterprise Rev Coll	Fund 101					From above worksheet	
53wt - Water Operations	Fund 511	39.57	$8,478,592		$472,620	$938,938	
53sw - Sewer Operations	Fund 521	27.23	$4,753,479		$201,651		
5553 - Sol Waste	Fund 531	1.00	$15,084,000		$239,461		
53dr - Drainage	Fund 541	2.60	$601,063		$25,206		
5611 DES Admin	Fund 101		$310,245				
562x - Planning Division	Fund 116	7.45	$870,770	13.7%	$42,464		
564x - Building Division	Fund 111	17.68	$1,617,394	26.1%	$81,109		
5631 - Redevelopment	Fund 381	2.42	$314,663	4.4%	$13,794		
5632 - Housing	Fund 281	3.47	$360,857	6.4%	$19,779		
5643 - Code Enforcement	Fund 101	3.45	$271,171	6.3%	$19,665		
563x - Downtown Prgms	Fund 2xx	0.01	$181,590	0.0%	$57		
532x - Engineering Division	Fund 112	23.30	$3,114,052	42.8%	$132,807		
				99.8%	$309,675		
5511 Parks & CS Admin	Fund 101		$699,067				
551x - Community Facilities	Fund 101	1.88	$548,403	5.4%	$37,411		
5544 - Recreation Div 54%	Fund 113	16.02	$1,016,573	45.6%	$318,789		
5544 - Recreation Div 43%	Fund 101	12.23	$776,256	34.8%	$243,370		
5551 - Transit Operations	Fund 571	2.35	$1,202,821	6.7%	$46,764		
5552 - Airport Operations	Fund 561	2.65	$281,078	7.5%	$52,733		
5553 - Sol Waste	Fund 531	0.00	$0	0.0%	$0		
				100.0%	$699,067		
5311 Public Works Admin	Fund 101		$604,054				
532x - Engineering Division	Fund 112	0.00	$0	0.0%	$0		
5343 - Street Sweeping	Fund 531	0.05	$294,878	0.0%	$224		
5340 - Street Maintenance	Fund xxx	18.49	$2,283,208	13.7%	$123,962		20.5%
537x - Parks Maintenance	Fund 101	23.55	$2,295,619	17.5%	$157,885		26.1%
5375 - Landscape Districts	Fund 271	7.00	$1,333,327	5.2%	$46,930		7.8%
538x - Sol Waste	Fund 53x	1.00	$15,084,000	0.7%	$6,704		1.1%
535w - Water Maintenance	Fund 511	19.85	$2,325,870	14.7%	$133,080	Maintenance Div onl	22.0%
535s - Sewer Maintenance	Fund 521	2.60	$540,572	1.9%	$17,431	Maintenance Div onl	2.9%
53dr - Drainage	Fund 541	2.60	$601,063	1.9%	$17,431		2.9%
5331 - Central Garage	Fund 601	4.40	$1,043,722	3.3%	$29,499		4.9%
533x - Bldg Maint & Custodial	Fund 615	10.56	$1,016,224	7.8%	$70,797		11.7%
			$26,818,483	66.8%	$603,943		99.9%

CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

Part 4

INDIRECT COSTS ALLOCATION
for FY06-07

Part 1

Program	Fund	FTEs FY06-07	Actual FY06-07	GGA Overhead Reallocated		Dept Overhead Reallocated	Total $ Allocated $5,183,921				FY06-07 Adjustment Budgeted Charges	Adjust Entry
5811 - City Council	Fund 101	1.00	$92,551				$3,607	3.90%	3607.128	X	X	X
5821 - Legal Counsel	Fund 125	4.00	$771,578	-$44,300			$0			X		
5831 - City Administration	Fund 125	6.28	$926,774	-$45,592			$0			X		
5832 - City Clerk	Fund 125	2.65	$323,897	-$45,078			$0			X		
5833 - Economic Development	Fund 101	2.00	$305,675				$39,651	12.97%	19625.67	X		
5834 - Information Systems	Fund 602	7.50	$1,100,577	-$50,917			$0			X		
5835 - Comm Access CTV	Fund 295	2.50	$81,916				$15,039				$10,900	$4,139
5836 - Cultural Arts	Fund 101	9.30	$391,261	-$36,560			$0					
5838 - Community Promotion	Fund 101	0.02	$74,870				$4,706			X		
5841 - Human Resources	Fund 125	5.26	$912,015	-$125,980			$0			X		
584x - Risk Management	Fund 627	3.20	$433,250	-$57,855			$0			X		
5841 - Central Services	Fund 602	0.25	$108,759	-$1,162			$0			X		
5852 - Cash Management	Fund 125	0.25	$306,158	-$19,122			$0			X		
585x - Finance	Fund 125	6.59	$989,338	-$154,973			$0			X		
5855 - Revenue Collection	Fund 101	0.01	$322,889				$648			X		
5855 - Revenue Collection	Fund 125	2.00	$211,119	-$19,552			$0			X		
5855 - Revenue Collection	Fund 5xx	8.25	$1,049,200	-$39,027			$0			X		
6xxx - Debt Service	Fund 4xx	0.05	$23,692,440				$13,360	0.06%	267207.9	X		
		61.11	$32,094,267	-$640,118	0.0%	$0	$77,012			X		
5100 - Police	Fund 101	146.44	$17,493,539	$106,926			$696,221	3.98%	4754.306	X		
2100 - Police Grants	Fund 101	2.00	$115,643	$3,907			$25,439	22.00%	12719.65	X		
5200 - Fire	Fund 101	48.68	$7,062,670	$42,812			$278,761	3.95%	5726.406	X		
5200 - SCFA	Fund 211	31.64	$6,288,480	$24,728			$161,010	2.56%	5088.812	X	$140,200	$20,810
5611 - DES Admin	Fund 101	1.75	$310,245	$13,077		-$85,148	$0			X		
562x - Planning Division	Fund 116	7.45	$870,770	$39,395	13.7%	$11,655	$268,163	30.80%	35995.05	X		
5631 - Redevelopment	Fund 381	2.42	$314,663	$9,633	4.4%	$3,786	$66,507	21.14%	27482.21	X	$56,700	$9,807
5632 - Housing	Fund 281	3.47	$360,857	$4,776	6.4%	$5,428	$36,527	10.12%	10526.42	X	$30,500	$6,027
5633 - Mainstreet Promotion	Fund 221	0.00	$166,534	$2,455	0.0%	$0	$15,985	9.60%	#DIV/0!	X		
5634 - Downtown Parking	Fund 222	0.01	$15,056	$464	0.0%	$16	$3,036	20.17%	303626	X		
5839 - Comm Devel Block Gt	Fund 269	0.10	$217	$65	0.2%	$156	$583			X		
564x - Building Division	Fund 111	14.23	$1,617,394	$29,140	26.1%	$22,261	$212,001	13.11%	14898.17	X	$216,400	-$4,399
5643 - Code Enforcement	Fund 101	3.45	$271,171	$11,520	6.3%	$5,397	$80,404	29.65%	23305.42	X		
566x Engineering Division	Fund 112	23.30	$3,114,052	$154,765	42.8%	$36,450	$1,044,164	33.53%	44813.92	X	$902,400	$141,764
		56.18	$7,040,959 x	$265,290	100.0%	$0	$1,727,370	24.53%	30747.06	X		

(Continued)

CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

Part 5

INDIRECT COSTS ALLOCATION for FY06-07			Part 2	GGA Overhead Reallocated		Dept Overhead Reallocated	Total $ Allocated					FY06-07 Adjustment	
Program	Fund	FTEs FY06-07	Actual FY06-07									Budgeted Charges	Adjust Entry
5311 - Public Works Admin	Fund 101	5.00	$604,054	$22,131		-$144,101	$0			0	X		
5331 - Central Garage	Fund 601	4.40	$1,043,722	$4,374	3.3%	$4,698	$33,182		3.18%	7541.303	X	$32,900	$282
533x - Bldg Maint & Custodial	Fund 615	10.56	$1,016,224	$6,460	7.8%	$11,276	$53,337		5.25%	5050.855	X	$0	
5340 - Street Maint 26%	Fund 101	4.43	$597,188	$3,581	3.3%	$4,730	$28,049		4.70%	6331.496	X		
5340 - Street Maint 74%	Fund 24x	14.06	$1,686,020	$9,905	10.4%	$15,013	$79,506		4.72%	5654.75	X	$73,900	$5,606
5343 - Street Sweeping	Fund 531	0.05	$294,878	$114	0.0%	$53	$795		0.27%	15909.21	X	$795	$0
5348 - Traffic Electric	Fund 101	0.00	$320,291	$180	0.0%	$0	$1,169		0.36%	#DIV/0!	X		
5348 - Traffic Electric	Fund 24x	0.00	$300,000	$180	0.0%	$0	$1,169		0.39%	#DIV/0!	X		
5347 - Graffitit Removal	Fund 101	0.55	$75,981	$356	0.4%	$587	$2,906		3.82%	5283.296	X		
537x - Parks Maint	Fund 101	23.00	$2,219,638	$14,727	17.0%	$24,560	$120,453		5.43%	5237.097	X		
5375 - Landscape Districts	Fund 101	0.35	$231,747	$349	0.3%	$374	$2,646		1.14%	7560.277	X		
5375 - Landscape Districts	Fund 24x	0.15	$142,700	$162	0.1%	$160	$1,218		0.85%	8116.873	X		$1,218
5375 - Landscape Districts	Fund 271	7.00	$1,333,327	$12,489	5.2%	$7,475	$88,795		6.66%	12685.04	X	$82,200	$6,595
558x - Sol Waste	Fund 53x	1.00	$15,084,000	$4,602	0.7%	$1,068	$31,035	*1	0.21%	31034.63	X	$40,500	-$9,465
535s - Sewer Maintenance	Fund 521	2.60	$540,572	$2,875	1.9%	$2,776	$21,493	*1	Column	8266.725	X	$21,501	-$8
536s - Sewer Operations	Fund 521	24.63	$4,212,907	$20,868	18.3%	$26,300	$162,174	*1	Column	6584.414	X	$151,199	$10,975
535w - Water Maintenance	Fund 511	19.85	$2,325,870	$11,766	14.7%	$21,196	$97,807	*1	into De	4927.315	X	$97,873	-$66
536w - Water Operations	Fund 511	19.72	$6,152,722	$20,734	14.6%	$21,057	$156,061	*1	into De	7913.648	X	$150,927	$5,134
53dr - Drainage	Fund 541	2.60	$601,063	$2,543	1.9%	$2,776	$19,331	*1	3.22%	7435.063	X	$16,505	$2,826
		139.95	$38,782,904 x	$138,395	100.0%	$0	$901,126						
55xx - P&CS Admin	Fund 101	5.98	$699,067	$13,648		-$88,863	$0			0	X		
5513 - Community Facilities	Fund 101	1.86	$271,304	$1,511	5.3%	$4,705	$14,545		5.36%	7819.862	X		
5513 - Library	Fund 101	0.02	$277,099	$307	0.1%	$51	$2,049		0.74%	102458	X		
5544 - Recreation Div 56.7%	Fund 113	16.02	$1,016,573	$19,153	45.6%	$40,524	$165,235		16.25%	10314.32	X		
5544 - Recreation Div 43.3%	Fund 101	12.23	$776,256	$8,305	34.8%	$30,936	$85,012		10.95%	6951.068	X		
5551 - Transit Operations	Fund 571	2.35	$1,202,821	$6,002	6.7%	$5,944	$45,025		3.74%	19159.63	X	$41,200	$3,825
5552 - Airport Operations	Fund 561	2.65	$281,078	$9,134	7.5%	$6,703	$66,178		23.54%	24972.74	X	$52,200	$13,978
5553 - Sol Waste	Fund 531												
		41.11	$4,524,198 x	$58,060	100.0%	$0	$378,044						
7xxx - Capital Projects	Fund xxx	0.00	$73,905,832										
59xx Non Departmental	Fund xxx	0.00	$4,089,849										
Citywide Totals		527.11	$191,398,341	$0		$0	$4,244,983		2.22%	8053.315			
	Target	527.11	191398339										

CITY OF TRACY
OVERHEAD COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

Part 6

OVERHEAD COSTS ALLOCATION
for FY06-07

Part 3

Program	Fund	FTEs FY06-07	Actual FY06-07	GGA Overhead Reallocated	Dept Overhead Reallocated	Total $ Allocated	FY06-07 Adjustment: Budgeted Charges	FY06-07 Adjustment: Adjust Entry
5855 - Enterprise Rev Coll	Fund 101							
53wt - Water Operations	Fund 511	39.57	$8,478,592			$472,620	$537,400	-$64,780
53sw - Sewer Operations	Fund 521	27.23	$4,753,479			$201,651	$217,300	-$15,649
5553 - Sol Waste	Fund 531	1.00	$15,084,000			$239,461	$267,400	-$27,939
53dr - Drainage	Fund 541	2.60	$601,063			$25,206	$27,100	-$1,894
5611 DES Admin	Fund 101		$310,245					
562x - Planning Division	Fund 116	7.45	$870,770			$42,464	$8,271	$34,193
564x - Building Division	Fund 111	17.68	$1,617,394			$81,109	$58,270	$22,839
5631 - Redevelopment	Fund 381	2.42	$314,663			$13,794	$0	
5632 - Housing	Fund 281	3.47	$360,857			$19,779	$0	
5643 - Code Enforcement	Fund 101	3.45	$271,171			$19,665	$0	
563x - Downtown Prgms	Fund 2xx	0.01	$181,590			$57	$0	
532x - Engineering Division	Fund 112	23.30	$3,114,052			$132,807	$101,449	$31,358
5511 Parks & CS Admin	Fund 101		$699,067					
551x - Community Facilities	Fund 101	1.88	$548,403			$37,411	$0	
5544 - Recreation Div 54%	Fund 113	16.02	$1,016,573			$318,789	$0	
5544 - Recreation Div 43%	Fund 101	12.23	$776,256			$243,370	$0	
5551 - Transit Operations	Fund 571	2.35	$1,202,821			$46,764	$29,500	$17,264
5552 - Airport Operations	Fund 561	2.65	$281,078			$52,733	$0	
5553 - Sol Waste	Fund 531	0.00	$0			$0	$0	$0
						$699,067		
5311 Public Works Admin	Fund 101		$604,054					
532x - Engineering Division	Fund 112	0.00	$0					
5343 - Street Sweeping	Fund 531	0.05	$294,878			$224	$224	$0
5340 - Street Maintenance	Fund xxx	18.49	$2,283,208			$123,962	$0	
537x - Parks Maintenance	Fund 101	23.55	$2,295,619			$157,885	$0	
5375 - Landscape Districts	Fund 271	7.00	$1,333,327			$46,930	$71,800	-$24,870
538x - Sol Waste	Fund 53x	1.00	$15,084,000			$6,704	$20,166	-$13,462
535w - Water Maintenance	Fund 511	19.85	$2,325,870			$133,080	$166,300	-$33,220
535s - Sewer Maintenance	Fund 521	2.60	$540,572			$17,431	$52,900	-$35,469
53dr - Drainage	Fund 541	2.60	$601,063			$17,431	$16,200	$1,231
5331 - Central Garage	Fund 601	4.40	$1,043,722			$29,499	$31,000	-$1,501
533x - Bldg Maint & Custodial	Fund 615	10.56	$1,016,224			$70,797	$70,800	-$3
			$26,818,483			$603,943		

CITY OF TRACY
INDIRECT COSTS ALLOCATION
FY06-07 Budget

20-Jul-07

Basic RATE CALCULATION WORKSHEET
based upon FY06-07 YE Actuals

INDIRECT COSTS ALLOCATION Part 7
for FY06-07

		City Clerk		City Attorney		City Admin		Human Resources		Finance		Revenue Coll		Allocated Totals
Fund 211	37	1.2%	$3,827	0.4%	$2,735	1.8%	$16,424	7.1%	$64,677	5.9%	$58,457	1.2%	$14,890	$161,010
Fund 24x	70	0.0%	$0	0.0%	$0	0.0%	$0	3.9%	$35,432	4.5%	$44,074	0.0%		$79,506
Fund 271	75	2.6%	$8,357	2.6%	$19,907	3.0%	$27,498	1.7%	$15,624	1.8%	$17,409	0.0%		$88,795
Fund 281	42	1.9%	$6,023	1.2%	$8,994	0.1%	$643	0.9%	$8,331	0.9%	$9,038	0.3%	$3,498	$36,527
Fund 295	20	0.0%	$0	0.0%	$0	0.5%	$4,634	0.5%	$4,326	0.5%	$4,819	0.1%	$1,260	$15,039
Fund 381	41	2.1%	$6,736	2.7%	$20,879	2.5%	$23,220	0.6%	$5,245	0.6%	$5,690	0.4%	$4,737	$66,507
Fund 511	82+83	1.4%	$4,591	1.4%	$10,936	2.8%	$26,271	10.6%	$97,038	11.6%	$115,032	0.0%		$253,868
Fund 521	80+81	1.4%	$4,546	0.0%	$0	0.0%	$0	7.3%	$66,132	7.7%	$76,141	0.0%		$146,820
Fund 531	71+79	1.2%	$3,966	1.2%	$9,449	1.2%	$11,349	0.2%	$2,225	0.5%	$4,841	0.0%		$31,830
Fund 541	84	0.0%	$0	0.0%	$0	0.7%	$6,393	0.7%	$6,206	0.7%	$6,732	0.0%		$19,331
Fund 561	93	1.3%	$4,258	1.3%	$10,143	0.7%	$6,092	0.7%	$6,028	0.7%	$6,521	2.6%	$33,136	$66,178
Fund 571	92	1.4%	$4,409	0.7%	$5,251	0.7%	$6,307	0.6%	$5,534	0.6%	$6,368	1.4%	$17,155	$45,025
Fund 601	67	0.0%	$0	0.0%	$0	0.0%	$0	1.1%	$10,478	2.3%	$22,704	0.0%	$0	$33,182
		14.4%	$46,712	11.4%	$88,293		$128,832		$327,276		$377,828		$74,676	$1,043,618
Fund 111	46	4.0%	$12,827	7.4%	$57,038	2.6%	$24,468	3.6%	$32,501	3.6%	$35,257	4.0%	$49,911	$212,001
Fund 112	46	49.1%	$159,000	61.2%	$472,275	14.7%	$136,145	5.4%	$49,352	8.9%	$88,535	11.0%	$138,857	$1,044,164
Enterprise Funds Revenue Coll												74.5%	$938,938	$938,938
Fund 101		32.5%	$105,358	20.0%	$153,972	68.8%	$637,330	55.1%	$502,886	49.3%	$487,718	4.6%	$57,937	$1,945,200
Total COSTS ALLOCATION		100.0%	$323,897	100.0%	$771,578	100.0%	$926,774	100.0%	$912,015	100.0%	$989,338	100.0%	$1,260,319	$5,183,921

City of Tracy
Adopted FY 2008-2009 Budget

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